

2030 Regional Waste Plan

3-Year Work Plan Development

Final Prioritized Actions FY 2020 - 2023

December 3, 2020

Overview

Metro and local government partners are collaboratively developing a three-year work plan to support implementation of the 2030 Regional Waste Plan. The work plan will prioritize actions for implementation in years one through three of the Regional Waste Plan; identify high-level activities to achieve each action; and include estimates of resources needed to complete the work which will inform Metro and local government budgeting and resource allocation decisions. The Regional Waste Advisory Committee's role in this process is to review and provide input on the actions and activities that are prioritized for implementation in each three-year work plan.

Regional Waste Advisory Committee Engagement

The first phase of the project is to identify actions for the 3-year work plan, including agency roles and responsibilities for action implementation. The table below lists the goals and actions from the 2030 Regional Waste Plan. The final list of actions prioritized for the 3-year work plan has been color coded to indicate how Metro and cities and counties will work together to implement the actions for FY 2020 - 2023. The list reflects input from the committee gathered via an online survey and at the November 19, 2020 committee meeting.

To provide a sense of how the actions will be implemented, the table also lists Metro's planned activities for each action. We will return to the committee this winter to seek input on the draft work plan which will include a full list of planned activities from both Metro and local governments.

Definitions/Table Key

Color codes: We have color coded actions to facilitate ease of review.

- Dark Green – Metro and all local governments will implement these actions in FY 20-23.
- Light Green – Either Metro or one or more local government will implement these actions in FY 20-23.
- Unshaded – Actions that were not included in this work plan and that will be considered for future work plans.
- Black “X” – Indicates agency that will implement this action in FY 20-23.
- Blue “F” – Indicates agency that prioritized action for next 3 year work plan.

Abbreviations

- M – Metro
- BV – Beaverton
- CC – Clackamas County
- FV – Fairview
- G – Gresham
- PDX – Portland
- TD – Troutdale
- WC – Washington County

Please note: Multnomah County is not yet represented.

E - Action identified by the Equity Work Group as having the greatest opportunity to advance racial equity.

N - Action is new.

D - Action is directive and is binding on local government and typically set forth in Metro Code, Chapter 5.

Lead Agency: Indicates agency responsible for implementation.

- Cities Counties – Action is led by local government
- Metro – Action is led by Metro
- Metro Cities Counties – Action is co-led by local government and Metro

Action		Type	Lead Agency	Metro Planned Activities	Prioritized Actions FY 20-23							
					M	BV	CC	FV	G	PDX	TD	WC
Goal 1: Increase engagement of youth and adults historically marginalized from garbage and recycling decision-making by enhancing civic engagement and leadership opportunities.												
1.1	Increase representation of historically marginalized community members, including youth, on advisory committees, such as Metro and local government solid waste advisory committees.	EN	Metro Cities Counties	<ul style="list-style-type: none">• Convene new composition of the Regional Waste Advisory Committee• Evaluate and identify refinements of youth leadership programs• Coordinate, issue, and monitor community enhancement grants	X	F	X		X	X	F	X
1.2	Evaluate and refine a public sector paid internship program to increase engagement of youth and adults in garbage and recycling careers and decision-making, with an emphasis on communities of color and other marginalized communities.	E	Metro Cities Counties	<ul style="list-style-type: none">• Evaluate and identify refinements of youth leadership programs	X				X		F	X
1.3	Partner with organizations to engage youth in leadership opportunities for social, economic and environmental issues related to garbage and recycling.		Metro Cities Counties	<ul style="list-style-type: none">• Continue partnership with Elevate to lead the City of Roses Community Enhancement Grant committee• Complete initial expansion and refinement of Environmental Promoters program• Evaluate and identify refinements of youth leadership programs	X		X		X	X	F	X

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Goal 2: Increase the percentage of garbage and recycling system revenue that benefits local communities and companies owned by people of color and other historically marginalized groups.												
2.1	Develop Metro and local government procurement policies to increase the amount of spending on solid waste-related services that goes to locally owned companies, with an emphasis on minority-owned and woman-owned businesses.	EN	Metro Cities Counties	• Implement Metro’s Equity in Procurement Policy, https://www.oregonmetro.gov/how-metro-works/contract-opportunities/equity-contracting	X					X	F	X
2.2	Implement strategies, in consultation with community organizations that can be adopted by local governments to ensure greater racial equity in the ownership and management of collection service providers.	EN	Cities Counties							X	F	F
2.3	Utilize grant programs to invest in businesses and non-profit organizations to strengthen regional efforts around reducing waste, making better use of the waste that is produced and helping foster economic opportunities for communities of color and others who have historically been left out of the garbage and recycling system.	EN	Metro	• Delivery of Metro Investment and Innovation Grants • Delivery of Community Enhancement Grants • Coordinate, issue, and monitor community enhancement grants	X							

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Goal 3: Ensure that all jobs in the garbage and recycling industry pay living wages and include good benefits.												
3.1	Establish a living wage and benefits standard for the lowest-paid positions in the solid waste industry and update the standard on a regular basis.	EN	Metro Cities Counties	<ul style="list-style-type: none">• Assess and implement Metro Paint staffing improvements• Develop Metro Paint vision and strategic plan based on RWP and WPES DEI guidance	X					X	X	F
3.2	Incorporate “good jobs” provisions regarding wages, benefits, workforce diversity and career pathways into public sector solid waste investments, operations contracts, franchises, licenses and other procurement and regulatory instruments.	EN	Metro Cities Counties	<ul style="list-style-type: none">• Assess and implement Metro Paint staffing improvements• Develop Metro Paint vision and strategic plan based on RWP and WPES DEI guidance• Incorporate wage standards and other good jobs provisions into regional policies and state legislative concepts related to producer responsibility and material recovery facility standards and other materials management issues	X						X	F
3.3	Conduct baseline and regular follow-up studies of wages and benefits in the greater Portland area’s solid waste sector to inform “good jobs” provisions.	EN	Metro									

3.4	Reduce the use of temporary and contract workers in the region's solid waste industry.	E N	Metro	<ul style="list-style-type: none"> • Complete revised operating model & new operator selection for Metro Central • Assess and implement MetroPaint staffing improvements • Develop MetroPaint vision and strategic plan based on RWP and WPES DEI guidance 	X								
3.5	Evaluate the use of Metro employees to fully operate Metro-owned transfer stations.	N	Metro	<ul style="list-style-type: none"> • Complete revised operating model and new operator selection for Metro Central • Assess and implement MetroPaint staffing improvements • Develop MetroPaint vision & strategic plan based on RWP & DEI guidance 	X								

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Goal 4: Increase the diversity of the workforce in all occupations where people of color, women and other historically marginalized communities are underrepresented												
4.1	Implement a workforce development and readiness program for garbage and recycling industry jobs.	EN	Metro	<ul style="list-style-type: none">Assess and implement Metro Paint staffing improvementsDevelop Metro Paint vision and strategic plan based on RWP and WPES DEI guidanceExpand community clean-up and workforce program	X					X	X	F
4.2	Develop a career pathways strategy that aims to increase the diversity of workers in all solid waste occupations.	EN	Metro	<ul style="list-style-type: none">Develop employee wraparound services programComplete and begin implementation of RID Patrol workforce transition strategic plan.Assess and implement Metro Paint staffing improvementsDevelop Metro Paint vision and strategic plan based on RWP and WPES DEI guidanceExpand community clean-up and workforce program	X							
4.3	Conduct baseline and regular follow- up studies of workforce diversity in the regional garbage and recycling industry, including an assessment of barriers to hiring and retaining people of color, women and other historically marginalized groups.	EN	Metro									
4.4	Work with private garbage and recycling service providers and community-based organizations to	EN	Metro									

	design and implement programs that address safety, bullying and harassment in the workplace throughout the solid waste industry.												
4.5	In partnership with community-based organizations, create workforce development programs within the reuse sector that focus on people with barriers to employment.	E N	Metro Cities Counties	<ul style="list-style-type: none">• Complete and begin implementation of RID Patrol workforce transition strategic plan.• Assess and implement Metro Paint staffing improvements• Develop Metro Paint vision and strategic plan based on RWP and WPES DEI guidance• Expand community clean-up and workforce program	X					X		F	X

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Goal 5: Reduce the environmental and human health impacts of products and packaging that are made, sold, used or disposed in Oregon.												
5.1	Advocate for legislation that minimizes chemicals of concern in products and packaging and requires the disclosure of product chemical data to consumers.	E	Metro Cities Counties	• Advocate for the inclusion of eco-modulated fees in extended producer responsibility legislation for packaging and other products that provide incentives for producers to minimize chemicals of concern	X					X	X	F
5.2	Assist the Oregon Health Authority in implementing the 2015 Oregon Toxic-Free Kids Act, which requires manufacturers of children’s products sold in Oregon to report products containing high-priority chemicals of concern.	E	Metro	• Metro staff participated in three-year state rule making process which concluded in summer 2020 • Regular check-ins with OHA staff to identify any implementation issues or support needs	X							
5.3	Partner with the State of Oregon to provide incentives to manufacturers for developing sustainable manufacturing techniques, including green chemistry, for products and packaging sold in Oregon.	N	Metro									
5.4	Advocate for product stewardship legislation and other policy approaches that can achieve the greatest reduction in environmental and human health impacts from products and packaging made, used or disposed in the region.		Metro Cities Counties	• Advance Metro Council recycling system improvement and waste reduction policy priorities • Develop WPES 2021 state legislative priorities for Metro Council consideration including: extended producer	X	X	X		X	X	X	X

				responsibility legislation for mattress recycling, packaging, household hazardous waste (HHW), and sharps waste (e.g. hypodermic needles); state recycling modernization; single-use plastics reduction, and right to repair								
5.5	Advocate for legislation that would require building products sold and used in Oregon to be free of highly toxic materials.	N	Metro Cities Counties							X	X	F
5.6	Advocate for standards for high-impact products, including phase-outs or bans.	N	Metro Cities Counties	<ul style="list-style-type: none"> Develop WPES 2021 state legislative priorities for Metro Council consideration related to single-use plastics. This will include consideration of a position on statewide Styrofoam food packaging ban if such legislation is introduced in the 2021 Oregon Legislative session 	X					X	X	F

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Goal 6: Reduce product environmental impacts and waste through educational and behavioral practices related to prevention and better purchasing choices.													
6.1	Provide culturally responsive and developmentally appropriate school- based education programs about the connections between consumer products, people and nature.	E	Metro		<ul style="list-style-type: none">• Continue progress on rollout of priority school and venue-based education programs and support services• Education Program implementation	X					X	X	F
6.2	Provide culturally responsive community education and assistance about the connections between consumer products, people and nature.	N	Metro Cities Counties		<ul style="list-style-type: none">• Complete initial expansion and refinement of Environmental Promoters program• Completed roll out of priority school and venue based education programs and support services• Conduct educational outreach through social media, education campaigns and publications, community-based events, Metro’s Recycling Information Center (RIC) website• Highlight culturally specific businesses when sharing examples of business waste prevention• Education Program implementation	X	X	X	X	X	X	F	X
6.3	Provide and increase accessibility to education and tools to help residents and businesses reduce their use of the single- use products with the greatest negative environmental impacts.		Metro Cities Counties		<ul style="list-style-type: none">• Complete initial expansion and refinement of Environmental Promoters program• Completed roll out of priority school and venue based education programs and support services• Conduct educational outreach through social media, education campaigns and publications, community-based events, Metro’s RIC website.• Education Program implementation	X	X	X		X	X	F	X

6.4	Partner with communities of color and others to increase awareness about high- risk chemical products, reduce their use and decrease people's exposure to them.	E N	Metro	<ul style="list-style-type: none"> • Complete initial expansion and refinement of Environmental Promoters program expansion is paused for FY 20-21 due to budget reductions • Continue roll out of priority school and venue based education programs and support services • Conduct educational outreach through social media, education campaigns and publications, community-based events, Metro's RIC website • Education Program implementation 	X								
6.5	Assist households and businesses in the adoption of practices that prevent the wasting of food and other high-impact materials.		Metro Cities Counties	<ul style="list-style-type: none"> • Implement policy and RWP goals by supporting jurisdictional and community partners in setting strategic direction, facilitating collective action, and providing tools, resources and partnerships • Coordinate Food Waste Stops With Me campaign and partnerships with industry groups, including ORLA. • Conduct educational outreach through social media, education campaigns and publications, community-based events, Metro's RIC website 	X	X	X	X	X	X	X	X	X
6.6	Support implementation of Oregon State University's SolvePestProblems.org as a primary tool for education and resources on integrated pest management.		Metro	<ul style="list-style-type: none"> • Continue roll out of priority school and venue based education programs and support services • Education Program implementation 	X								
6.7	Implement recognition programs for business efforts to prevent waste and minimize the environmental impacts of the products they purchase.		Cities Counties				X		X		X	X	

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Goal 7: Reduce product environmental impacts and waste through policies that support prevention practices and better purchasing choices.												
7.1	Implement procurement policies for Metro and local governments that prioritize the purchase of products and services with low environmental and human health impacts.		Metro Cities Counties	• Update Metro’s sustainable procurement policy to reflect current best practices and address high impact purchasing categories and key agency priorities, including climate, waste and toxics.	X				F	X	X	F
7.2	Implement policies that will reduce the use of single-use products such as single- use plastic bags.		Metro Cities Counties	• Advance Metro Council recycling system improvement and waste reduction policy priorities related to single-use plastics • Develop WPES 2021 state legislative priorities for Metro Council consideration. This will include consideration of a position on statewide Styrofoam food packaging ban if such legislation is introduced in the 2021 Oregon Legislative session	X				X		X	X
7.3	Advocate for the reclassification of high-risk nonagricultural pesticides to restricted use status in Oregon.	N	Metro									
7.4	Implement policies and programs that lead to the construction of buildings that use fewer resources, including improvements to Oregon Reach Code and baseline building codes to address material selection preferences and restrictions, incentives for space-efficient homes and removal of barriers to adopting lower- impact materials.		Metro Cities Counties						X	X	F	F

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Goal 8: Increase the reuse, repair and donation of materials and consumer products.												
8.1	Support efforts to ensure that surplus edible food desired by agencies serving communities experiencing hunger in the region is made available to them.	E	Metro Cities Counties	• Coordinate Food Waste Stops With Me campaign and coordinate among jurisdictional partners, Oregon Food Bank and other regional donation partners	X	X	X	X	X	X	X	X
8.2	Implement strategies to increase the salvage of building materials for reuse, without increasing exposure to toxics.		Metro	• Earth Advantage sustainable building site certification program partnership (currently in third year of three year partnership)	X							
8.3	Advocate for research-informed changes to building codes and other regulations to increase use of reused and deconstructed materials.		Metro Cities Counties						F		F	F
8.4	Expand the collection of reusable items at public and private transfer stations, in partnership with reuse and repair organizations.		Metro									
8.5	Invest in neighborhood-scale reuse and repair services and infrastructure.	N	Metro Cities Counties	• Possible update in December after next round of I&I grants are selected.		X	X		X	X	F	X
8.6	Support implementation of Oregon DEQ’s Reuse, Repair and Extended Product Lifespan Strategic Plan.		Metro Cities Counties	• Prioritized elements of DEQ plan in the 2020 I&I solicitation	X						F	X

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Goal 9: Increase knowledge among community members about garbage, recycling and reuse services.												
9.1	Provide culturally responsive education and assistance for garbage, recycling and reuse services to residents and businesses.		Metro Cities Counties	<ul style="list-style-type: none">• Complete initial expansion and refinement of Environmental Promoters program• Completed roll out of priority school and venue based education programs and support services• Conduct educational outreach through social media, education campaigns and publications, community-based events, Metro’s RIC website• Coordinate development of regional waste reduction collateral that is culturally relevant and accessible to those with limited English proficiency• Education Program implementation• Develop and provide guidance to local governments and haulers on culturally responsive education as it relates to annual education notifications and other education referenced under Opportunity to Recycle/state statute. The guidance document will be developed between Jan-June 2021 to guide implementation of the multifamily regional service standard. This action was initially included in the 5.15-5000 General Education admin rule but it was determined this was not a directive action and code/rule was not the appropriate implementation approach. That said local governments are eager to build practice around culturally responsive education.	X	X	X	X	X	X	X	X
9.2	Utilize Metro’s Recycling Information Center to serve all residents and businesses in the region as a clearinghouse for prevention, reuse,		Metro	<ul style="list-style-type: none">• Administer and operate call center 5-6 days a week• Maintain a database of accurate, timely, reliable data for recycling specialists and online Find a Recycler tool.• Function as information service center for Metro solid waste facilities and MetroPaint	X							

	recycling and disposal information.											
9.3	Ensure that community education and volunteer development courses, such as Master Recycler, are relevant, accessible and culturally responsive to all communities.		Metro Cities Counties	<ul style="list-style-type: none"> • Complete initial expansion and refinement of Environmental Promoters program • Continue rollout of priority school and venue based education programs and support services • Education Program Implementation 	X	X	X		X	X	F	X

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Goal 10: Provide regionally consistent services for garbage, recyclables and other priority materials that meet the needs of all users.													
10.1	Provide comprehensive collection services and supporting education and assistance for source-separated recyclables, source- separated food scraps and garbage, in compliance with state, regional and local requirements, including the Regional Service Standard, Business Recycling Requirement and Business Food Waste Requirement in Metro Code.	D	Cities Counties		<ul style="list-style-type: none">• Complete RWP and update associated Metro-local government funding, program implementation and reporting agreements• Implement Business Food Waste Requirement• Complete Regional Service Standard improvement code and administrative rule changes	X	X	X	X	X	X	X	X
10.2	Implement minimum service levels or performance standards for all collected materials for multifamily and commercial tenants.	END	Metro Cities Counties		<ul style="list-style-type: none">• Complete Regional Service Standard improvement code and administrative rule changes	X	X	X	X	X	X	X	X
10.3	Implement regional standards for collection container colors, signage and other related informational materials for single-family, multifamily and commercial services.	END	Metro Cities Counties		<ul style="list-style-type: none">• Complete Regional Service Standard improvement code and administrative rule changes• Multifamily decal implementation project with Dec 31, 2023 deadline outlined in administrative rule. 2021-2023• Develop guidance document for regionally approved cart and container colors, including potential cooperative purchasing agreement for orange glass bins. Jan – June 2021	X	X	X	X	X	X	X	X
10.4	Provide convenient, accessible and equitable collection of hazardous		Metro		<ul style="list-style-type: none">• Advance MetroPaint and RID new facility acquisition work.	X							

	waste from households and Conditionally Exempt Generators, prioritizing communities with greatest need.			<ul style="list-style-type: none"> Restart community collection events in pandemic-safe, with focus on underserved communities. 								
10.5	Provide regularly occurring bulky waste collection service, with particular emphasis on multifamily communities and lower-income households.	E N D	Cities Counties	<ul style="list-style-type: none"> Convene with local government to determine next steps to provide regularly occurring bulky waste collection service to multifamily sites ahead of the July 1, 2025 deadline in proposed AR 5.15-2040 (4). As part of convening, Metro and local governments would determine which agency(s) would lead the work, roles and responsibilities of those involved and funding to support the project and co-scope the work. Metro may be able to provide funding, staff support, and data support/expertise through the DRC. 	X	X	X	X	X	X	X	X
10.6	Establish standards for collection areas for existing and newly constructed multifamily properties to ensure residents have adequate access to garbage, recyclables and food scraps collection containers.	E N D	Metro Cities Counties	<ul style="list-style-type: none"> Convene with local governments to determine next steps to establish multifamily collection area standards. As part of the convening process Metro and local governments would determine which agency(s) would lead the work, roles and responsibilities of those involved and funding to support the project and co-scope the work. Metro may be able to provide funding, staff support, and data support/expertise through the DRC. Determine with local governments the best regulatory approach, such as a Metro model ordinance for local government adoption, minimum criteria outlined in Metro admin rule or a different method 	X	X	X	X	X	X	X	X

				<ul style="list-style-type: none"> Metro is collecting information on total count of enclosures and enclosure accessibility as part of the decal implementation work 										
10.7	Partner with community health organizations to expand options for collection of hypodermic needles and other types of medical waste, prioritizing individuals with the greatest barriers to service.	E N	Metro	<ul style="list-style-type: none"> Provide regional cleanup and services to the public 	X									
10.8	Advocate for statewide legislation or implement regional policies to increase the types of products and packaging for which manufacturers and retailers provide environmentally sound, convenient and accessible take-back programs.		Metro Cities Counties									F	X	

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Goal 11: Address and resolve community concerns and service issues												
11.1	Provide cultural competence training to customer service representatives at Metro, local governments and collection service providers.	E N	Metro Cities Counties	• Identify and administer a continuous education series focused on diversity, equity and inclusion training	X	X	X		X	X	F	X
11.2	Improve feedback loops between haulers, local governments and Metro to address collection service issues for households and businesses.	E	Cities Counties	• Identify and execute policy implementation strategies and actions to support jurisdictional and community partners as part of the RWP implementation.	X		X		X		X	X
11.3	Provide inclement weather notifications to customers in multiple languages and through a variety of media.	N	Metro Cities Counties				X			X	X	X
11.4	Provide services to clean up illegal dumps on public property, prioritizing communities with greatest need.	E	Metro Cities Counties	• Provide regional cleanup and services to the public	X		X		X		X	X
11.5	Research the root causes that contribute to illegal dumping and how they can be addressed	N	Metro	• Provide regional cleanup and services to the public	X							
11.6	Implement garbage and recycling collection services for people experiencing homelessness.	E N	Metro Cities Counties	• Provide regional cleanup and services to the public	X				F		X	X
11.7	Evaluate the need to expand and improve access to public collection containers to reduce litter and illegal dumping.		Metro Cities Counties	• Identify and execute policy implementation strategies and actions to support jurisdictional and community partners as part of the RWP implementation. • Provide regional cleanup and services to the public	X		F			X	X	F

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Goal 12: Manage all garbage and recycling operations to reduce their nuisance, safety and environmental impacts on workers and the public.														
12.1	Minimize the health and safety impacts of solid waste operations on employees, customers and neighboring communities, with particular focus on low-income communities and communities of color, and identify methods for repairing past harm.	E	Metro Cities Counties		<ul style="list-style-type: none">• Complete revised operating model and new operator selection for Metro Central• Complete assessment and initial improvements to staff and customer experience at public facilities through process and technology improvements• Develop MetroPaint vision and strategic plan based on RWP and WPES DEI guidance.• Advance MetroPaint operational improvements and facility location in conjunction with RID• Improve systems and procedures for environmental compliance and asset management at public facilities• Manage St. John's landfill monitoring, compliance and reporting.• Ensure compliance with Metro's requirements and conduct solid waste enforcement actions	X							F	F
12.2	Implement consistent and enforceable nuisance and safety standards for all solid waste facilities within the system.	E	Metro		<ul style="list-style-type: none">• Complete revised operating model and new operator selection for Metro Central• Ensure compliance with Metro's requirements and conduct solid waste enforcement actions	X								

12.3	Implement environmental and safety standards for all on-road and off-road solid waste fleet vehicles.	D	Metro Cities Counties						X	X	F	F
12.4	Implement sustainability practices in the operation of public and private solid waste facilities to reduce energy use, utilize renewable energy, reduce equipment emissions, maximize the use of safe alternatives to toxic materials and achieve other environmental objectives.		Metro	<ul style="list-style-type: none"> • Advance MetroPaint and RID new facility acquisition work. • Develop MetroPaint vision and strategic plan based on RWP and WPES DEI guidance. 	X							
12.5	Regulate collection of solid waste materials by collectors not otherwise regulated by local governments.	D	Cities Counties				F		F		F	F
12.6	Regulate facilities accepting garbage, recycling, food scraps, yard debris and other solid waste generated from the region to advance progress toward achieving this plan's goals.		Metro	<ul style="list-style-type: none"> • Perform ongoing regulation and management of system with Title V updates • Complete facility authorizations and agreements 	X							
12.7	Require post-collection material recovery for marketable materials that will advance progress toward achieving this plan's goals and targets.		Metro	• Develop recommendations and proposed sorting and/or end market performance standards for MRFs for Council consideration.	X							
12.8	Evaluate, on a continuing basis, the need to regulate different types of solid waste facilities not covered under current Metro regulation based on their actual and potential impacts on human health, the environment and neighboring communities. These facilities include, but are not limited to, dismantlers, wood waste grinding operations, landscapers,	E N	Metro									

	sludge processors, and specific or single material recyclers.												
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Goal 13: Invest in communities that receive garbage and recyclables from Metro region so that those communities regard solid waste facilities as an asset.												
13.1	Expand the host community enhancement program to: <ul style="list-style-type: none">include all solid-waste-handling facilities that impact neighboring communitiesincrease funding andprioritize diversity, equity and inclusion elements in grant funding criteria.	E N	Metro	• Coordinate, issue, and monitor community enhancement grants	X							
13.2	Implement annual volunteer projects and collection/recycling events in neighborhoods affected by solid waste facilities.	N	Metro	• Coordinate, issue, and monitor community enhancement grants	X							
13.3	Require each solid waste facility to work toward a good neighbor agreement with its host community.	E N	Metro	• Coordinate, issue, and monitor community enhancement grants	X							
13.4	Evaluate Community Benefit Agreements as a potential tool for garbage and recycling facilities to invest in host communities	E N	Metro	• Coordinate, issue, and monitor community enhancement grants	X							

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Goal 14: Adopt rates for all services that are reasonable, responsive to user economic needs, regionally consistent and well understood.												
14.1	Implement transparent and consistent annual rate-setting processes for all collection service providers.		Cities Counties	<ul style="list-style-type: none">• Implement process improvements to internal procedures and authorizations to ensure all fees and taxes are remitted to Metro as required• Develop recommendations and proposed code changes for Council consideration for Chapter 5.02 (net days payment remittance) and Chapter 7.01 (fee exemption out of region waste)• Ensure timely and accurate contract payments and related compliance oversight for Metro Transfer Stations operations, transport, landfill and fuel	X		X				X	X
14.2	Implement transparent and consistent annual rate-setting processes for all facilities.	E	Metro	<ul style="list-style-type: none">• Complete annual solid waste forecast	X							
14.3	Establish rates across the region that are consistent for like services.	N	Metro Cities Counties						X		X	F
14.4	Implement a low-income rate assistance program for residential collection services.	E N	Cities Counties						X	X	X	X
14.5	Evaluate alternative models for collection, processing and transfer services to identify which would deliver the best environmental,	N	Metro Cities Counties	<ul style="list-style-type: none">• Complete procurement and site preparation for commercial food processing infrastructure at Metro Central	X				X	X	F	F

	financial, efficiency and equity outcomes.											
14.6	Implement strong financial performance reporting standards to provide greater certainty on the financial viability of facilities serving the Metro region.		Metro									
14.7	Require that local governments annually provide information to residents about the components of their garbage and recycling collection rate.		Metro	<ul style="list-style-type: none"> Identify and execute policy implementation strategies and actions to support jurisdictional and community partners as part of the RWP implementation. 	X							

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						M	BV	CC	FV	G	PDX	TD	WC
Goal 15: Improve the systems for recovering recyclables, food scraps and yard debris to make them resilient to changing markets and evolving community needs.													
15.1	Implement regionally consistent contamination reduction efforts to improve material quality, including education, sorting instructions, collection equipment changes, and customer feedback methods.		Metro Cities Counties		• Implement the region’s Contamination Reduction Education Plan (CREP) in partnership with local governments and consistent with state requirements through the regional Recycle or Not education initiative • Advance outcomes of statewide Recycling Steering Committee process related to contamination reduction in statewide Recycling Modernization bill and related rule-making processes. This will include development of sector-specific contamination goals and defining producer funding levels for local government contamination reduction initiatives	X	X	X	X	X	X	X	X
15.2	Regularly assess the list of recyclable materials collected in the residential and business programs in the region relative to end-markets, life cycle environmental benefits, community needs and forecasting of future materials in the waste stream.		Metro Cities Counties		• Advance outcomes of statewide Recycling Steering Committee process related to development of a standardized statewide list of recyclable materials that is assessed regularly and that takes into account end-markets, life cycle environmental benefits, community needs and forecasting of future materials in the waste stream in statewide Recycling Modernization bill and related rule-making processes	X		F				F	F
15.3	Develop public-private partnerships to expand local markets for priority recyclable materials, with an emphasis on minority- owned and other	E N	Metro		• Establish new depot based collection system for Styrofoam and certain other non-curb-side plastics	X							

	business owners from historically marginalized groups.											
15.4	Fund investments to improve the performance of material recovery facilities through collection rates and/or other mechanisms.	N	Metro Cities Counties	<ul style="list-style-type: none"> • Administer Metro investment in private waste prevention, reuse, recycling, composting and energy recovery infrastructure and operational improvements through the 2020 Innovation and Investments grant program • Evaluate the three-year I&I pilot program and solicit Metro Council decision on continuing the program in future years 	X						F	F
15.5	Facilitate the permitting of composting facilities to process mixed residential yard debris and food scraps, while ensuring minimal impacts on neighboring communities.		Metro Cities Counties	<ul style="list-style-type: none"> • Identify and execute policy implementation strategies and actions to support jurisdictional and community partners as part of the RWP implementation • Develop recommendations and proposed Chapter 5.05 changes for Council consideration to establish designated facility requirements for putrescible waste and commercial food waste 	X						F	X
15.6	Implement stronger linkages between recycling collection programs and material recovery facilities through processing performance standards, supply agreements, regulatory oversight or other means.	N	Metro Cities Counties	<ul style="list-style-type: none"> • Develop recommendations and proposed sorting and/or end market performance standards for MRFs for Council consideration • Advance outcomes of statewide Recycling Steering Committee process related to collecting clean materials, certification of materials recovery facilities and end market, and producer responsibility obligations related to ensuring responsible end markets in statewide Recycling Modernization bill and related rule-making processes 					X		F	F

15.7	Identify and implement changes to recycling collection programs and material recovery facility operations to meet the specifications of a broad range of markets.	N	Metro Cities Counties	<ul style="list-style-type: none"> • Develop recommendations and proposed sorting and/or end market performance standards for MRFs for Council consideration • Advance outcomes of statewide Recycling Steering Committee process related to collecting clean materials and ensuring responsible in statewide Recycling Modernization bill and related rule-making processes 	X							F	F
15.8	Advocate for statewide policies or implement regional policies that create a preference, incentive or requirement for use of recycling end-markets in Oregon and the Northwest.		Metro Cities Counties	<ul style="list-style-type: none"> • Advance outcomes of statewide Recycling Steering Committee process related to economic opportunities for local, Oregon and Northwest businesses, and businesses owned by women and people of color in statewide Recycling Modernization bill and related rule-making processes 	X							F	F
15.9	Advocate to expand the statewide bottle bill program to include additional containers.		Metro Cities Counties	<ul style="list-style-type: none"> • Advance outcomes of statewide Recycling Steering Committee process related to expanding the bottle bill program to include wine and spirits 	X							F	F
15.10	Evaluate whether a policy to increase garbage tip fees would further incentivize waste prevention and recovery without harming ratepayers or providing revenue windfalls to transfer station operators.	N	Metro										

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Goal 16: Maintain a system of facilities, from smaller recycling drop-off depots to larger full-service stations, to ensure equitable distribution of and access to services.												
16.1	Locate garbage transfer stations and allocate material tonnage to them in a way that benefits the public, emphasizing geographic equity, access to service and a reduction in environmental and human health impacts.		Metro	<ul style="list-style-type: none">• Complete phase one of Metro South and West new facility planning.• Complete tonnage allocation methodology to support development of the allocation policy for COO	X							
16.2	Locate recycling and food scraps transfer and recovery facilities to best benefit the public relative to geographic equity and access to service, and to reduce environmental and human health impacts.		Metro	<ul style="list-style-type: none">• Complete phase one of Metro South and West new facility planning.• Complete procurement and site preparation for commercial food processing infrastructure at Metro Central.• Complete tonnage allocation methodology to support development of the allocation policy for COO	X							
16.3	Improve interagency and community collaboration on siting and authorizing proposed solid waste facilities to reduce potential impacts on neighboring communities	E	Metro	<ul style="list-style-type: none">• Complete phase one of Metro South and West new facility planning.• Complete MetroPaint and RID new facility acquisition work	X							
16.4	Maintain public ownership of facilities to ensure that a range of services are accessible to residents at equitable and affordable rates.		Metro	<ul style="list-style-type: none">• Complete phase one of Metro South and West new facility planning.• Complete transition to new operating configuration at Metro South Station	X							

				<ul style="list-style-type: none"> • Complete operating model and selection of new operator for Metro Central Station 								
16.5	Evaluate the feasibility of establishing a publicly owned facility in Washington County to accept and transfer garbage, recycling, food scraps, household hazardous waste and other materials.	N	Metro Cities Counties	<ul style="list-style-type: none"> • Identify a property for Metro to purchase, negotiate agreement and present to Metro Council for decision • If purchase completed, implement facility and services design process 	X		X				F	X
16.6	Expand and improve access to services provided at Metro South Transfer Station.		Metro	<ul style="list-style-type: none"> • Complete phase one of Metro South and West new facility planning. • Complete transition to new operating configuration at Metro South Station • Complete operating model and selection of new operator for Metro Central Station • Increase recovery from mixed waste at Metro South, and expanded material drop-off options at public transfer stations 	X							
16.7	Implement the Metro Transfer System Configuration policy.		Metro									

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Goal 17: Effectively coordinate public and private partners in planning for the impact of disasters on the solid waste system.													
17.1	Develop a regional solid waste emergency management response and recovery framework in partnership with local governments and community organizations that prioritizes those most vulnerable in a disaster.	E	Metro Cities Counties						X		X	X	
17.2	Conduct periodic exercises to test and practice the implementation of disaster debris plans.	N	Metro Cities Counties		• Participate in the federal exercise Cascadia Rising in June 2022 with a tabletop exercise focused on Metro’s debris management roles	X		X		X	X	F	
17.3	Develop a coordinated preparedness and response messaging program that is accessible and culturally responsive.	N	Metro Cities Counties						F		X	X	
17.4	Develop a database of existing public and private solid waste infrastructure capabilities that can be integrated with other public databases.	N	Metro										

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Goal 18: Ensure routine garbage and recycling collection, processing, transport and disposal operations can be restored quickly following a system disruption.												
18.1	Implement strategies to maximize access to critical solid waste infrastructure during disruptions.		Metro Cities Counties						F		X	F
18.2	Implement requirements for solid waste system service providers to prepare and maintain emergency operations and continuity of operations plans.	N	Metro Cities Counties	• Explore incentive options for authorized facilities to develop emergency response and continuity of operations plans. Initiate solid waste system resilience planning with authorized facilities.	X		X		X		X	X
18.3	Prioritize the use of the current solid waste infrastructure for the processing of normal garbage and recycling, rather than for disaster debris, following a debris- generating incident.		Metro Cities Counties								X	F
18.4	Develop disaster resiliency standards for the design and construction of new facilities or when existing facilities are renovated.	N	Metro									
18.5	Develop engineering and financing strategies to facilitate the seismic retrofit of existing public and private solid waste infrastructure.	N	Metro				X				F	X
18.6	Conduct periodic assessments of solid waste system facilities for vulnerabilities to different hazards.	N	Metro									

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Goal 19: Plan disaster debris response operations to expedite the clearance and removal of debris, making the best use of locally-based services and materials and maximizing recovery.													
19.1	Identify and pre-authorize debris management sites throughout the region.		Metro Cities Counties							F		X	F
19.2	Develop incentives for debris management contractors to prioritize purchasing services and materials from locally owned companies, with an emphasis on minority- owned and woman-owned businesses.	E	Metro										
19.3	Develop agreements and contracts with service providers and partner jurisdictions to ensure rapid mobilization of regional and out-of-region resources during emergency response operations.		Metro Cities Counties		• Solidify State, Metro, and local government’s roles in debris management. Solicit contracts with third parties that can be activated after an emergency	X		X		X		X	F
19.4	Develop strategies for the safe reuse, recycling and disposal of materials following a debris-generating incident.	N	Metro										
19.5	Create incentives or requirements for debris management contractors to collect and separate debris materials for reuse and recycling.		Metro Cities Counties									X	F