



Agenda

Meeting: Natural Areas and Capital Program Performance Oversight Committee
 Date: Tuesday, September 27
 Time: 4:00–6:00 p.m.
 Place: Zoom:
<https://us02web.zoom.us/j/86327382008?pwd=NDROTfJXUjRMRldsZjFPa1FtUHZxdz09>
 Webinar ID: 863 2738 2008 / Passcode: 485453

Purpose: Chance for committee members to hear from Council liaisons on year one report back; provide guidance on tools for evaluating and tracking bond progress and impact

Note: Public testimony will not be heard at this meeting or in the breakout sessions; however, the committee accepts written comments. Please email parksandnaturebond@oregonmetro.gov

- 4:00 p.m. Welcome and introductions
- 4:10 p.m. Council liaison update (*information and discussion*)
- 4:30 p.m. Measuring bond impact: update and seeking guidance on bond evaluation outcomes project (*information, discussion and questions for committee guidance*)
- 5:30 p.m. Summer 2022 bond reporting and updates (*information and discussion and questions for committee guidance*)
- 5:50 p.m. Next steps and committee connect
 Breakout room 1:
<https://us02web.zoom.us/j/82376476357?pwd=QzMvMm81WEpaUFRZalVMejVtOXEwQT09>
 Meeting ID: 823 7647 6357 / Passcode: 230356 / +1 253 215 8782 US (Tacoma)
- Breakout room 2:
<https://us06web.zoom.us/j/86017756553?pwd=MG4xZW90YTBlQ1g2QWRZYmtvOWwvZz09>
 Meeting ID: 860 1775 6553 / Passcode: 697464 / +1 253 215 8782 US (Tacoma)
- Breakout room 3:
<https://us02web.zoom.us/j/83416755415?pwd=cVdrOHd5a2pmQzRuSlAvdHhJcFd1QT09>
 Meeting ID: 834 1675 5415 / Passcode: 571079 / +1 253 215 8782 US (Tacoma)
- 6:00 p.m. Adjourn

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ការការពារសិទ្ធិពលរដ្ឋរបស់ ។ សំណុំព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro ឬដើម្បីទទួលបានកម្មបញ្ជីរងរើសអើងសូមចូលទស្សនាគេហទំព័រ www.oregonmetro.gov/civilrights។ បើលោកអ្នកត្រូវការអ្នកបកប្រែភាសាដទៃទៀត ឬប្រជុំសាធារណៈ សូមទូរស័ព្ទមកលេខ 503-797-1700 (រវាង 8 ព្រឹកដល់ម៉ោង 5 ល្ងាច ថ្ងៃច័ន្ទ) ប្រាំពីរថ្ងៃ មុនថ្ងៃប្រជុំដើម្បីអាចឱ្យគេបកប្រែសម្រាប់លោកអ្នក ។

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Meeting minutes

Meeting: Natural Areas Oversight Committee

Date/time: September 27, 2022, 4:00 – 6:00 p.m.

Place: Virtual meeting (Zoom) recording link in notes

Outcome(s): Chance for committee members to hear from Council liaisons on year one report back; provide guidance on tools for evaluating and tracking bond progress and impact

Committee Members:

Burt Edwards
Lisa Freedman
Georgena Moran
John Ferguson
Michelle Lin
PK Melethil
Vivek Shandas
Shannon Shoul
Erin Upton
Cary Watters
Owen Wozniak

Council Representatives:

Councilor Shirley Craddick, District 1
Councilor Gerritt Rosenthal, District 5

Absent

*Bryan Mercier
Nicole Johnson
Eric Peterson
Shantae Johnson
Michael Morrow
Tana Atchley Culbertson
Martita Meier
Tabitha Palmer DuPrau*

Staff:

Jon Blasher, Metro
Chantia Clark, Metro
Beth Cohen, Metro
Melanie Reinert, Metro
MG Devereux, Metro
Melissa Weber, Metro
Shannon Leary, Metro
Dan Moeller, Metro
Humberto Marquez-Mendez, Metro
Steve Patty, DIA
Erin Upton, DIA

Welcome and Agenda Review

Recording: <https://vimeo.com/754906084/b782e43dfb>

Lisa Freedman, committee co-chair, greeted participants, set ground rules, restated the committee roles, and shared the agenda and goals to open the meeting. (See slides 1-3)

Erin U. disclosed her work with Dialogues in Action and the bond impact measurement project.

Beth C. shared a 2022 meetings recap and shared how committee feedback at the May meeting is being carried forward. (See slides 4-6)

The group will not have working group subgroups this time. The next meeting will occur in early December.

MG D. shared that no public testimony had been received for this meeting and reviewed the process for testimony submission. Committee members were invited to disclose any other intersectional work beyond their committee membership.

Councilors Gerritt Rosenthal and Shirley Craddick provided updates

Councilor Craddick thanked the committee for their important work, which fulfills regional promises and maintains public support and trust (shown by successful ballot measures).

The bond is being approached differently than past measures. We continue to purchase and protect lands. We are also including and involving communities of color and people with disabilities. These take some additional effort on staff's part, and everyone is continuing to learn. Committee input and guidance is important.

The report back to the Council went very well. Council was very appreciative. "Please continue with a sense of urgency and move the funds out." Is a frequent theme. Ensure that committee has tools needed to do their work (information?? What else do you need to work).

Help us measure outcomes that affect totality of program, cumulative over time, looking at measure as a whole and accomplish all promises to voters.

Council's questions and asks for the committee:

Reflect on totality of bigger picture, look at geography as funds roll out, look at perspective and detail of parks and nature related projects.

Make sure this committee reflects the region. As committee terms roll, make sure committee represents entire region.

The Council is interested in the participatory budget pilot as a model to increase accountability and transparency.

If committee has enough direction, what outcomes and support do you need from Council? Do you have the right tools to review land purchases and bond criteria met?

Councilor Rosenthal added that Washington County did a survey on transportation needs in rural areas, and the highest priority was higher access to parks and recreation areas, which can be challenging to reach. Seek greater access to parks with transportation.

He shared a comment that some cities feel Metro should be doing more to transfer land to cities for recreation areas, something that the bond cannot do.

Also, Councilor Rosenthal supported past measures and noted good acquisitions made and work required to maintain them. There is pressure on staff to keep up with the work.

The Working Lands Coalition sometimes feel that they do not have a full seat at the table regarding acquisitions. He didn't fully agree, but he felt the agricultural community perspective was worth consideration.

Burt Edwards, committee co-chair, felt the discussion was good. Discussion about recruitment and making sure it reflects community and the area as a whole is important. The community engagement work in the report was also good.

For Council, how do the various oversight committees that Council works with overlap or work together (transportation, equity, etc.)? Do the committees interact?

Councilor Craddick explained interactions haven't been common. Each committee has a specific purpose.

The racial equity committee reports directly to Council with staff support (strategy adopted in 2016). They monitor our agency's work on that strategy's commitments. Their work influences this committee's work.

Transportation is required by federal highway commission and has a specific charter. Metro tells them about natural areas plans and they were involved in the discussions for recommendation of bond dollar awards for trails grants at the Joint Policy Advisory Committee last week.

They influence each other and are influenced by Council decisions and legal/legislative commitments.

Beth shared <https://www.oregonmetro.gov/regional-leadership/metro-advisory-committees> for context on advisory committees that shape policy and investment measures have oversight committees like this one (three). Good question of exploring the connections between the oversight committees.

Councilor Craddick noted that there is currently no formal coordination but the liaison Councilors for each committee and staff do communicate across projects.

In which committee does climate resilience get discussed?

Councilor Craddick shared Metro's role and requirements by law to reduce greenhouse gas emissions from transportation (leading cause of emissions in Oregon).

Councilor Rosenthal noted climate decisions are important to all agency decisions (P5 to housing).

MG D. noted bond outcome measures include a focus on climate resiliency. This committee is where a lot of that conversation will occur, around the bond expenditures.

John F. referred to the Council meeting in May, noting Councilors Nolan and Rosenthal had shared concerns that land acquisitions do not address the criteria of racial equity and community access. Watersheds that have not been urbanized often lay outside areas where racial equity and access can easily be achieved. They do need protection, and Lisa F. had shared about the benefits this protection affords to all communities by providing clean water and air.

Some purchases should provide a focus on equity and access, though not every purchase can achieve that. Consider the example of Bull Run, which is off limits to the public.

Do the Councilors want every land purchase to satisfy all three of the bond criteria? If so, would indirect benefits to the public be sufficient?

Councilor Craddick felt each purchase couldn't do it all. We do need to protect special lands and have cool clean water for the fish. Some places shouldn't be open to the public. We should have some open to the public with access. We have a role in transportation as well to help people get where they want to go.

PK M. asked about Watershed Councils and the protections they afford, public protection and sometimes public access. Water conservation districts also allow for easements. John is also familiar and was wondering what Council's expectations were for each criterion for each purchase.

The answer is no for each purchase, but as much as possible.

Lisa F. introduced the topic of measuring bond impact over time (beginning slide 9) by asking the committee to consider key questions.

Jon B. provided an overview of Metro Parks and Nature's role in the region, including land acquisitions and funding and focus to protect critical habitat areas. All acquisitions are open to the public, and each is analyzed for best use (access and amenities, conservation, blend).

The intention of the measure is to have the three criteria (racial equity, climate resiliency, and community engagement) shape the programs.

MG D. (slide 11) provided an overview of the bond impact evaluation work. Reporting impacts of investments is important. Council the oversight committee, partners, stakeholders and the public are the audiences for this reporting. Key takeaways include:

The 2019 bond is also being audited this fall by Metro's independent auditor, providing additional data on the work.

Investment decisions should be shaped by the people of the region, particularly communities of color and historically marginalized communities.

Staff will continue to share reports with committee and increasingly information on impacts.

Committee questions and feedback help shape these reports and how we communicate to the committee and to the public.

Impacts will be evaluated across the bond program portfolio over the life of the bond and shared through regular reporting.

The timeline to this point included work from the development of the criteria in 2018-2019 to the initiation of the evaluation pilot in summer 2022, which will be shared on at this meeting.

The overall approach has been shared with Council, and we will discuss the framework and report back to them.

Community members will be engaged through surveys, interviews and focus groups, and the committee can provide input and feedback to help ensure the right groups are being included.

Please reach out to the staff for more information or with questions.

Steve P. from Dialogues in Action (slide 14) shared some early findings of the pilot. The oversight committee should have voice in what should be prioritized and explored.

Process flow is 1. intention 2. inquiry and 3. implications.

Data is being gathered in mixed methods (surveys, interviews, and group interviews). Committee and program team feedback will guide the responses to this early data.

Elements of the framework include Bond criteria, principles of change, primary outcomes, secondary outcomes, and long-term impacts.

Measuring long term impacts can first be looked at through direct impacts which include lead ins to impacts on each of the overall criteria.

Erin U. shared an overview of each program's information collection pilot (slide 19).

PK M. asked about the primary and secondary impacts. Was there reference to jobs created? Jobs that actually implement green space improvement, parks creation in the community. Marginalized communities in urban areas are noted. People get more interested in greenspaces if they have a personal investment in the area. Giving people jobs as rangers in Kenya better protected the wildlife there. Consider Metro having living wage jobs to continue the greenspaces here. Can we determine how much money is going into individuals' pockets through work on these projects?

Steve P. noted the COBID certified contractors' outcomes have focus on jobs being created meaningfully and voluminously. Some early metrics are attached as well.

Erin U. noted particular focus on capital projects and land acquisition for the bond, and that maintenance type work is out of the purview of funding on this framework.

PK M. suggested that it's something we can work on in the future, and we want to look at how much funding goes from agencies into a person's pocket to have a direct impact on those people, in this measure and in the November levy.

Burt E. asked about how the capacity of partners is being measured, which was noted for future discussion.

Beth C. shared an overview of the future of information collection as the bond work progresses (slide 20) and noted there is a long-term plan to continue.

Beth C. provided an overview of the local share program (slide 22), noting that each park provider is on an individual timeline with project submissions, but they have collaborated with staff as a group to work on how to meet bond criteria.

Erin U. shared data examples from the local share program parks providers so far (starting on slide 23). Some data was also overlapped with the trails program.

The pilot is early in the process, jurisdictions are experiencing a learning curve, and there has been positive feedback regarding Metro staff transparency and support. Qualitative interviews and Quantitative surveys are being used, though the current pool is small (8).

Proof findings are shorthand for positive findings and improved findings are areas for growth/exploration.

Are local community members and partners also being interviewed for the pilot project?

Erin U. noted that for the pilot the team is talking to those with direct impact, so the staff of local jurisdictions.

Erin U. shared how the grant requirements are encouraging and allowing for jurisdictions to use community engagement in a meaningful way, with parks staff in jurisdictions impacting larger agency policies in some cases (Slide 27). Community led processes, meeting communities where they are, engaging tribes in a thoughtful and respectful way are some topics being explored in their work.

Areas of improvement are reducing barriers for jurisdictions to do this work. There is a lack of trust in government in some communities and building trust is important. Support from leadership is important within agencies, and capacity remains a concern. Survey results were graphed to visualize response trends.

Steve P. summarized the community engagement results (slide 32) and asked for thoughts from the committee.

Vivek S. appreciated the data grounded in the criteria, and asked about clear, measurable increase in agencies reaching out to historically marginalized groups across the country. Is some of this attributable to the bond, and do the surveys/interviews look into that?

Erin U. noted the pilot work is very early on and jurisdictions have had long engagements with Metro, so looking at the specific impact of the bond can be a challenge. WE have encouraged responses to be attributable to bond funding to focus. We are trying to tease out existing approaches and what's attributable. "As a result of involvement with local share..."

Georgena M. noted that in reaching out to people with disabilities, it's hard to find a group that encompasses all the concerns. Approaching many groups (sensory, cognitive, emotional) is important. How wide is the net of outreach to the community?

Erin U. noted that for this specific pilot we are talking to the providers about their engagement, rather than park users, but this is an important consideration.

Shannon S. wondered about the questions over time and how we are looking out to ask areas without direct investment and ask them the same questions, a catch up to see their engagement as a result of the bond.

Beth C. felt this was a life-of-bond goal, to find what works as we look ahead. We are looking for helpful and effective tools towards meeting the bond criteria.

PK M. noted the value of identifying demographics of the respondents, wanted to make sure the research was open-ended and that this part of the data wasn't discounted.

Steve P. confirmed that demographics will be noted and will become more pertinent to other program data as we move along. Insights from demographics can be helpful for the oversight committee.

Councilor Craddick noted staff are doing this as a result of the Council-adopted Racial Equity Strategy and ensuring all people in the region are involved and participating and included in all aspects of Metro's work. This is to measure in the local share category "how is it going to adopt and implement racial equity strategy?" We can measure and look back over time to evaluate how well we are influencing the region. This is money passed to 27 jurisdictions, and this tool will help measure that impact.

Erin U. noted there was not time in this meeting to show all findings but invited the committee to review the snapshot of the data in the slides that are not discussed today.

Erin U. shared results on the climate resilience data (starting slide 40).

Agencies are acting as leaders in climate resilience efforts, and local share has jumpstarted conversations on including this in systems plans across projects.

Some jurisdictions are unsure how projects can affect climate resiliency or are unsure of the meaning of the term and application.

Steve P. noted that the sample size of the survey is small at this time (8 respondents) and data pool to expand. The current responses are across all three counties.

Shannon S.: Do we ask what they most need? Both for the long term and immediately.

Erin U. noted that this is outside this data set, but we have asked about hopes for future and needs from Metro for support, etc. Data on this is coming. We are asking what's working and not working now on the process side, e.g., how can this process better serve you and be more accessible to you?

Vivek S. asked about green infrastructure.

Erin U. noted nothing yet about tree canopy or green infrastructure.

Steve P. felt this would be in other program data sets.

Beth C. provided some spring and summer bond updates (beginning slide 58)

We can bring back findings on tribal engagement and Latinx community engagement onsite at Chehalem Ridge at the next meeting.

Reporting can be reviewed in the slide packet due to time constraints.

Shannon L. shared updates on land acquisition and how feedback from the last meeting impacted reporting (starting slide 63).

Supplements to the quarterly report and revisions to closing memorandums summarizing property purchases (now highlighting regional significance, racial equity and accessibility) have been added.

Lisa F. appreciated the work to incorporate feedback and noted there will be a follow-up survey that should include a chance for feedback on how this meeting went.

Councilor Craddick provided an update and overview of the potential renewal of the parks and nature levy.

The levy funds the restoration work on acquisitions. Committee members are encouraged to support the levy within their networks.

Councilor Rosenthal explained that the continuation of the levy is the companion piece to the bond and allows for the management and restoration of land and habitat over the long term.

Lisa F. provided wrap-up.

The next meeting will be in early December, an October quarterly report and dashboard updates online, and there will be some recruitment for committee members.

Staff will share the current roster and terms (up to three renewals) and will reach out regarding interest in renewing for current members.

Please respond to the survey about this and the next meeting.

There is an optional tour of Johnson Creek on October 7.

The meeting concluded.

The 'committee connect' portion for non-meeting business was not held due to time constraints.

Chat: *(working on recovering possibly missing chat portion where panelists used a wrong setting)*

00:40:49 Beth (she/her): here is a list of our advisory committees:
<https://www.oregonmetro.gov/regional-leadership/metro-advisory-committees>

00:41:35 Beth (she/her): we also have oversight committees for each of our investment measures (parks and nature bond, affordable housing and supportive housing services)

02:19:52 Melanie Reinert (she/her): Meeting slides should be in committee emails now. More to come.



Metro

Natural Areas and Capital Program Performance
Oversight Committee
September 27, 2022

Today's agenda



- 4:00 p.m. Welcome and introductions
- 4:10 p.m. Council liaison update (*information and discussion*)
- 4:30 p.m. Measuring bond impact: update and seeking guidance on bond evaluation outcomes project (*information, discussion and questions for committee guidance*)
- 5:30 p.m. Summer 2022 bond reporting and updates (*information and discussion and questions for committee guidance*)
- 5:50 p.m. Next steps and committee connect
- 6:00 p.m.. Adjourn

What we're hoping to hear from you today



Agenda item	Questions for you	Slides or other relevant context
Council liaison update	Questions about Council feedback to the May 24 presentation of the committee's year one report or other topics	Video of May 24 presentation to Council (item starts around the 5 minute mark)
Measuring bond impact	Questions/guidance on overall approach and help processing information from the local share pilot	Slides 8-24. specific questions on slide 9
Bond reporting/updates for summer 2022	Any questions with the information presented; does the additional information presented met committee needs and requests?	Slides 57+ Summer 2022 quarterly update
Post-meeting survey (to come)	Feedback on the meeting and other topics you'd like to hear about	Will send link once it's live

(general committee reminders and resources can be found on slides 70+)

2022 past meetings re-cap



	February 2022 meeting	<u>March 2022</u> meeting	<u>May 2022</u> meeting
Met in 3 working groups?	Yes	No	Yes
Focus on year one report	<ul style="list-style-type: none"> ✓ Review year one staff report and discussed key takeaways 	<ul style="list-style-type: none"> ✓ Report back from groups on discussions from year one report ✓ Key themes for committee report back 	
Other items		Public comment at meeting	Review of oversight activities and tools; update on bond evaluation

Other activities: June 27 tour of Clear Creek, August one-on-one check-ins with MG, May 21 presentation of year one report back to Council

Carrying forward what we heard in May



Comment/question	How we'll address	when
What was Council's feedback from the year one report?	Council liaisons share report back	Sept. 27 meeting 
How are bond activities advancing racial equity and community engagement?	Presentation and discussion of bond evaluation outcomes project	Sept. 27 meeting 
How are bond investments advancing climate resilience?	Rubric that helps connect land acquisition to climate resilience criteria	Discussion at December meeting
Can we project bond spend by year?	Send updated reporting this fall and discuss in finance working group	Updates will come in mid-October and discuss at Dec. meeting
More details about land acquisition reporting	Added into summer 2022 quarterly report; see slide 63	

Committee business reminders



Public testimony received

Reminders to reply only to

parksandnaturebond@oregonmetro.gov

on committee business

Other member updates to share?

Council liaison update



Metro

Circle back on year one report presentation to Council

Importance of oversight committee's role to Council and to agency

Metro Council refers levy renewal



Metro

Measuring bond impact over time



Questions on measuring bond impact for committee guidance



Questions about approach

- Does hearing about the draft evaluation framework provide some clarity as you think about the bond criteria across bond programs?
- Are there ways we could strengthen this approach and framework for measuring bond impact?
- Would you want to hear about information collected from other program areas (similar to the local share example) in December?

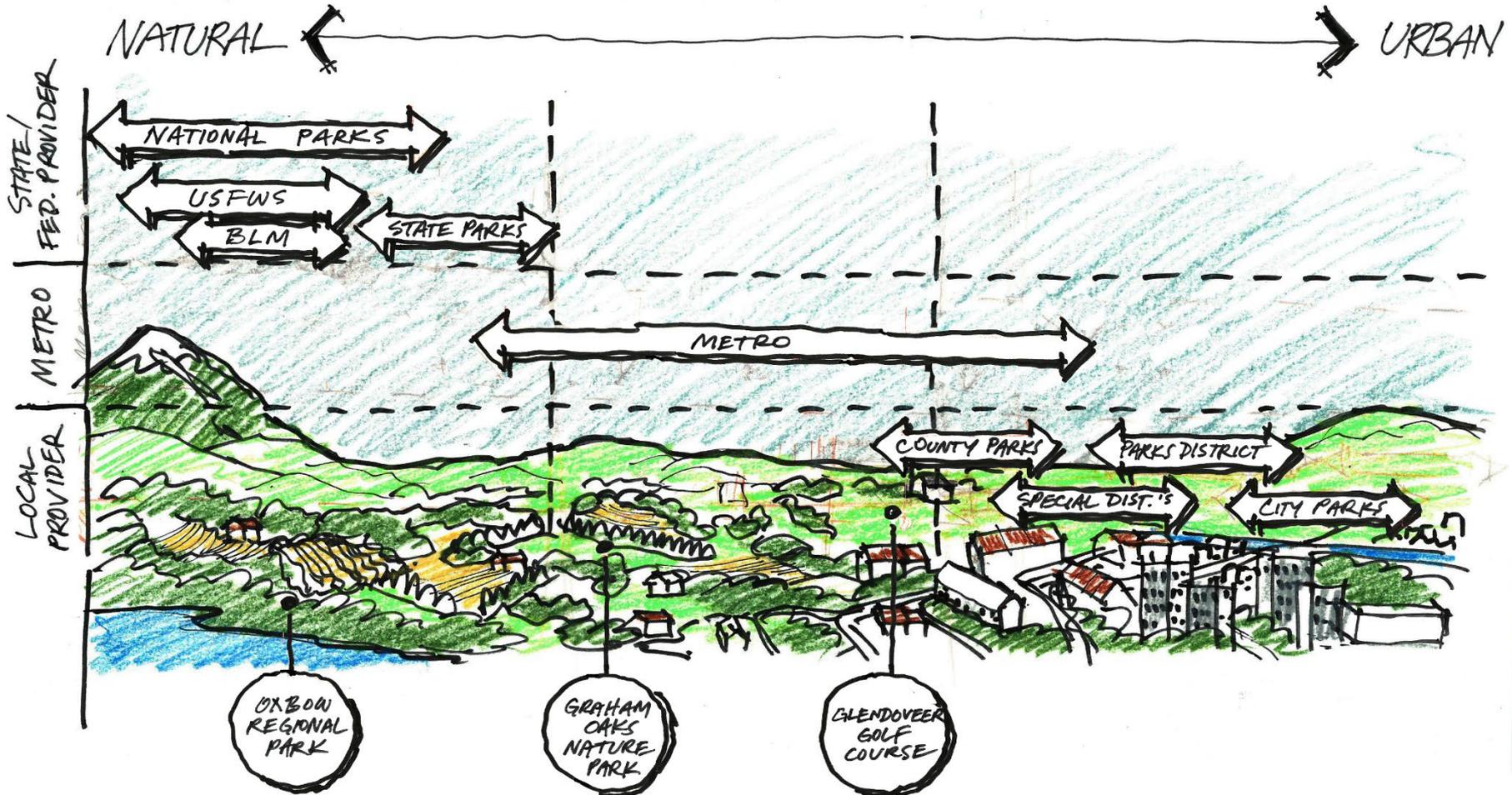
Questions about the data itself

- What seems important to pay attention to in the data?
- What is encouraging in the data?
- What is unexpected or surprising in the data?
- What do the data signal about possible areas for attention, adjustment, or improvement?
- How should we respond to what we see in the data?

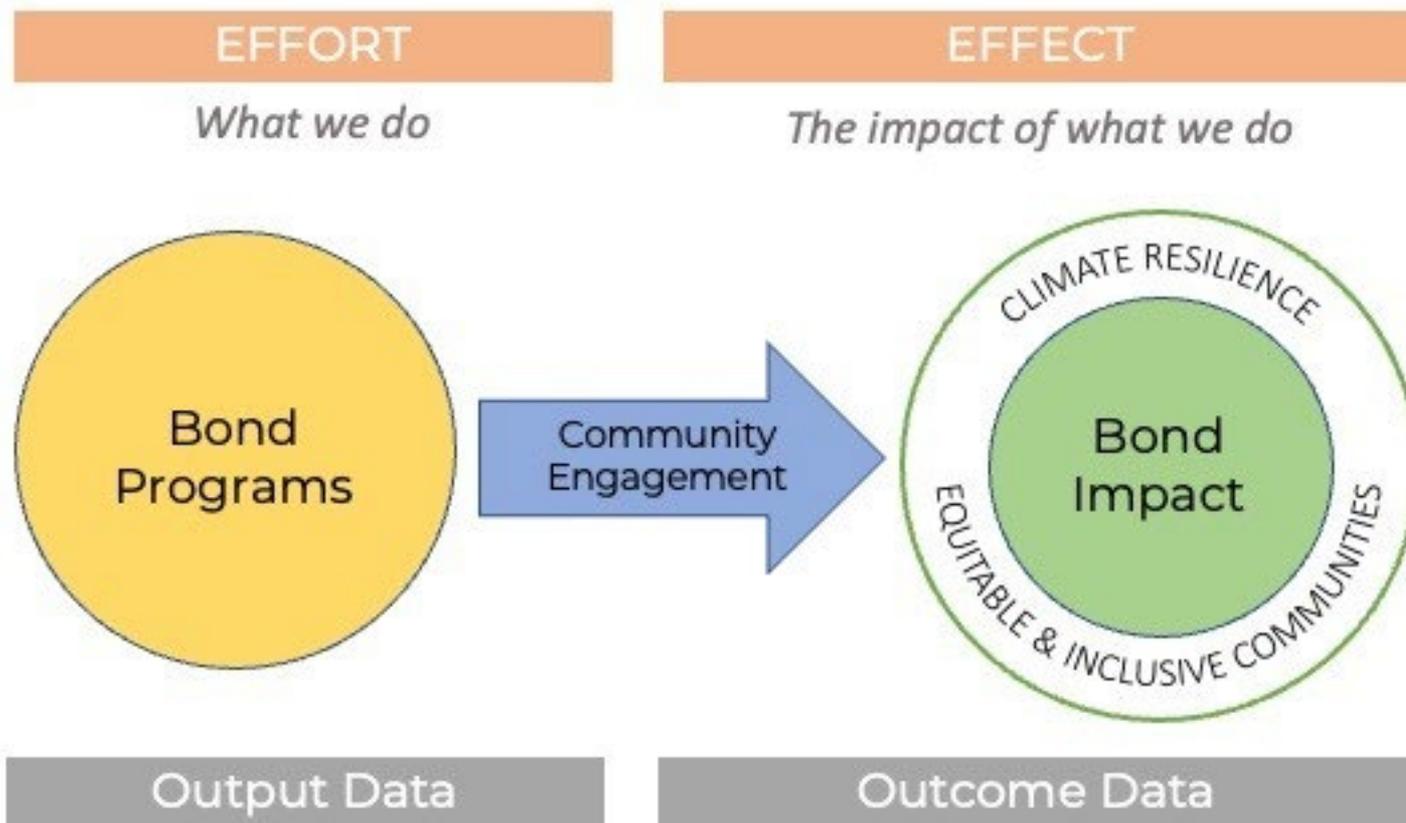
Vision for a healthy place and people



Metro



How can we evaluate if the bond is helping us get there?



What does this look like in practice?



Effort

Reporting on bond investments, projects funded, dollars spent (quarterly and annually)

Impact

Interviews (qualitative) and surveys (quantitative) with individuals engaged in bond activities (2022 baseline and in future years)

Demonstrate bond progress over time

Set of metrics that connect our land acquisition to strengthening climate resilience

How we got to this point



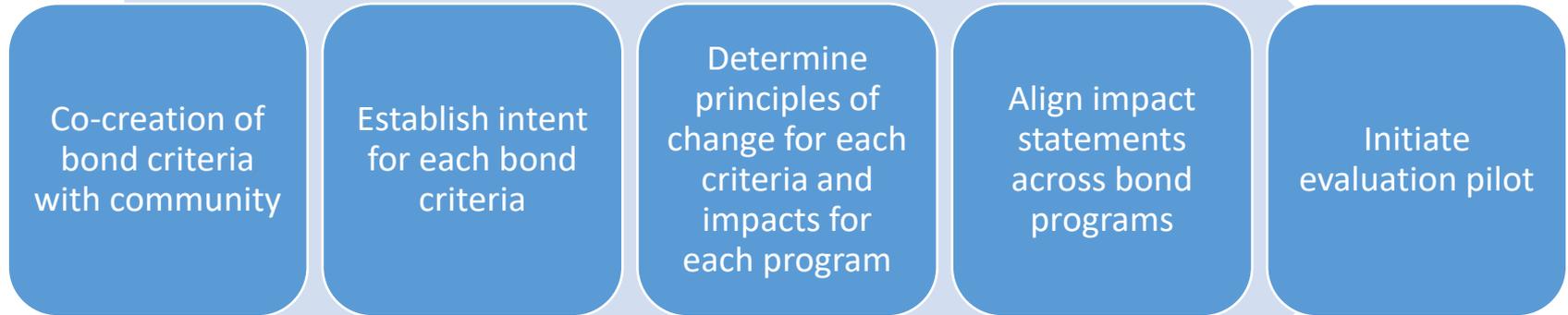
2018-2019
Bond
development

Summer
2020

Spring-fall
2021

Winter-spring
2021

Summer
2022



Council
direction

Council affirmed
direction

Bond criteria



Metro

Community engagement and racial equity criteria

Program areas must address all of the following:

Meaningfully engage with communities of color, Indigenous communities, people with low incomes and other historically marginalized communities in planning, development and selection of projects.

Prioritize projects and needs identified by communities of color, Indigenous communities, low-income and other historically marginalized groups.

Demonstrate accountability for tracking outcomes and reporting impacts, particularly as they relate to communities of color, Indigenous communities, people with low incomes and other historically marginalized communities.

Improve the accessibility and inclusiveness of developed parks.

Include strategies to prevent or mitigate displacement and/or gentrification resulting from bond investments.

Set aspirational goals for workforce diversity and use of COBID contractors and work to reduce barriers to achieving these goals; demonstrate accountability by tracking outcomes and reporting impacts.

Climate resilience criteria

Projects must address one of the following:

Protect, connect and restore habitat to support strong populations of native plants, fish and wildlife that can adapt to a changing climate.

Protect and restore floodplains, headwaters, streams and wetlands to increase their capacity to handle stormwater to protect vulnerable communities from flooding.

Increase tree canopy in developed areas to reduce heat island effects.

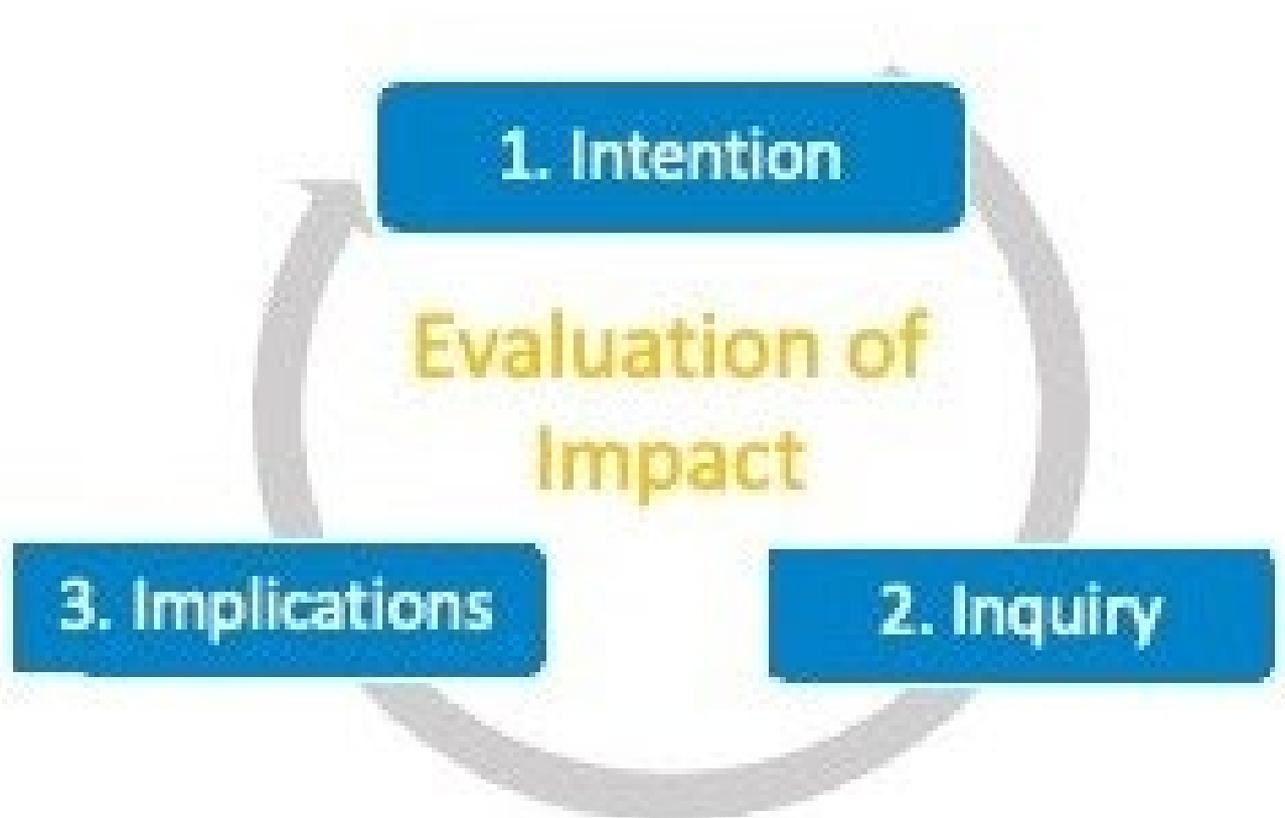
Use low-impact development practices and green infrastructure in project design and development.

Invest in segments of the regional

Phases of this evaluation process



Metro



Elements of the framework



Metro

Bond criteria: Description of how bond investments should be made to advance racial equity and make the region more resilient to climate change

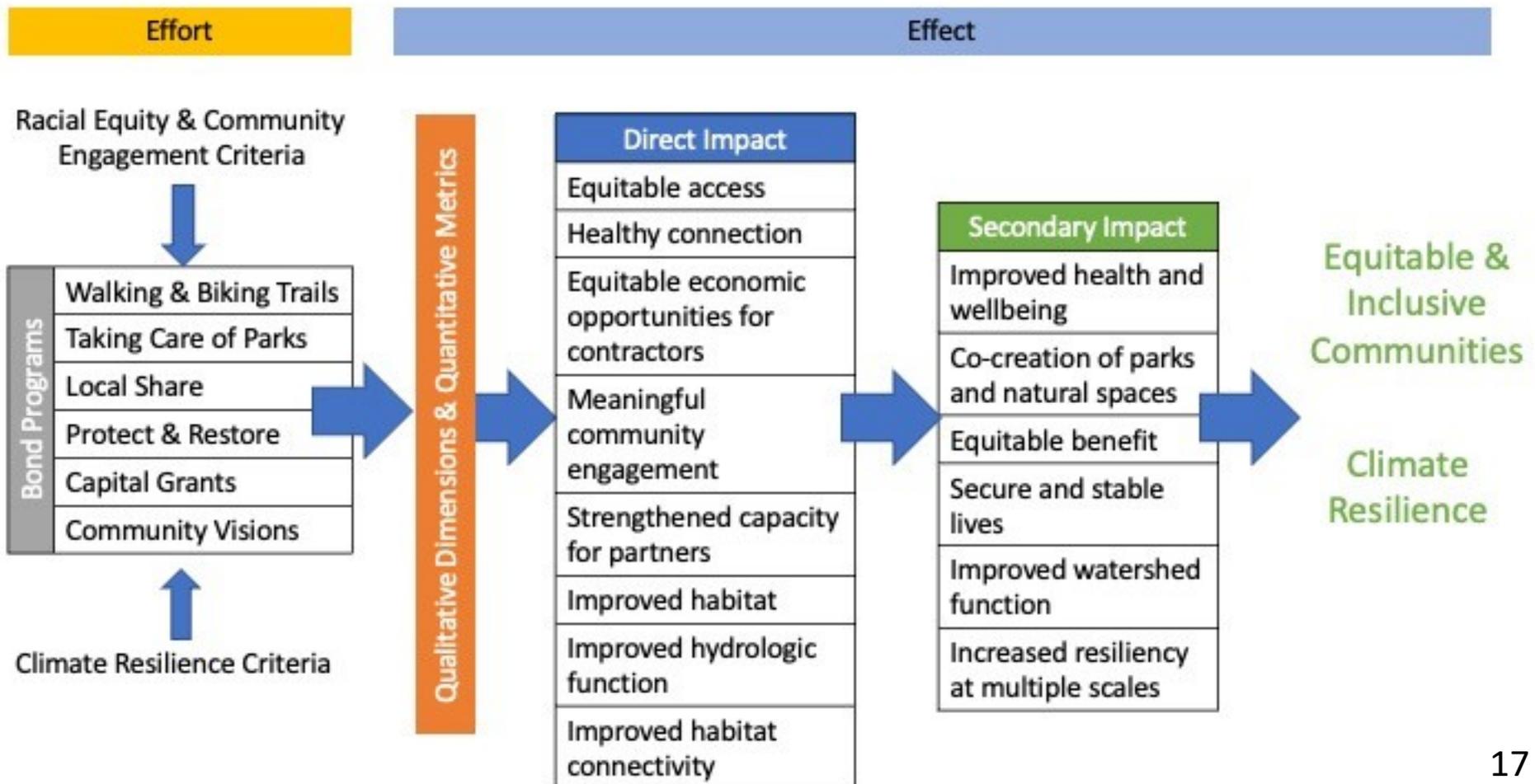
Principles of change: Description of how and why a desired change is expected to happen. It explains the causes and catalysts for change. In other words, it is what we believe makes an outcome occur.

Primary outcomes: Direct effects of the bond investments on people, communities, and the environment. We expect to see evidence of these outcomes in the region within 20 years.

Secondary outcomes: What happens as the primary outcomes take hold and begin to influence and change people and contexts. We expect to see evidence of these outcomes in the region within 20 years.

Long term impacts: Description of the conditions that will exist in 30+ years as a result of a collective regional effort to advance forward the work described by a criterion.

Ripples of impact



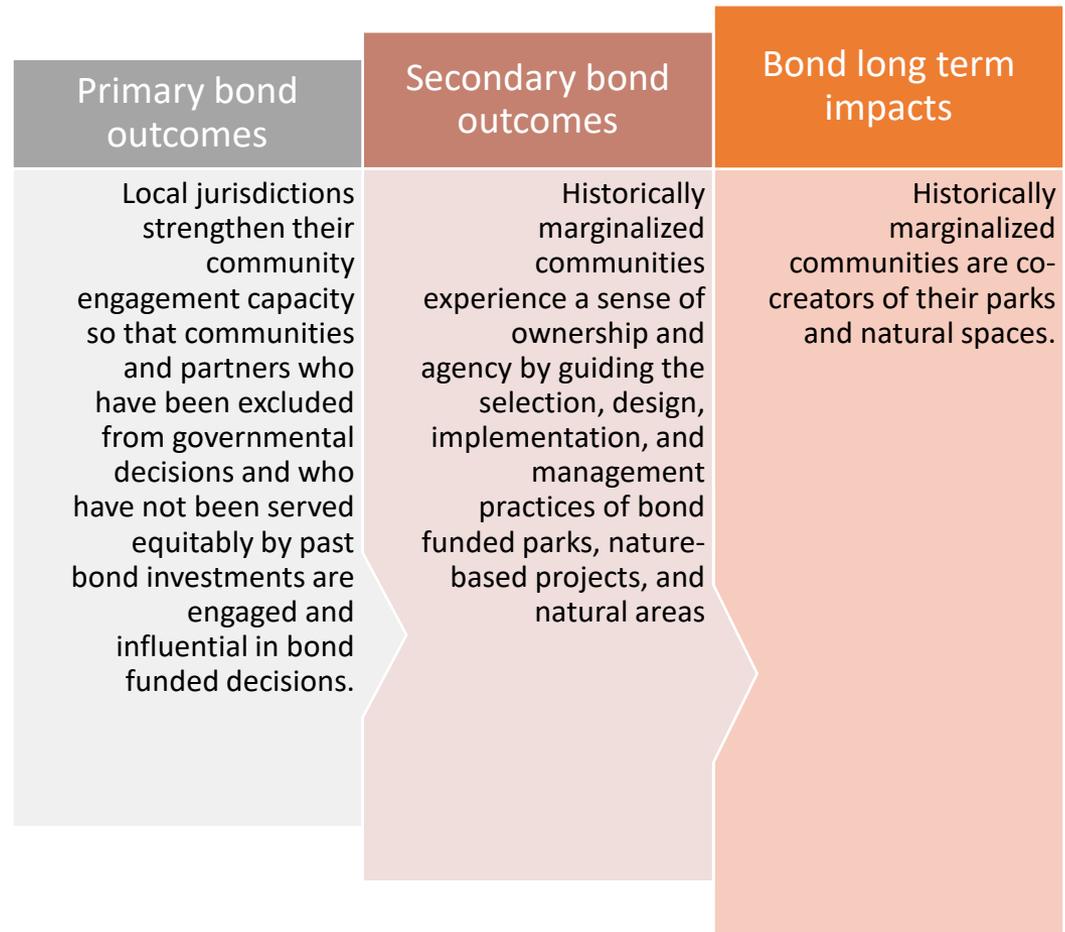
Example with community engagement criteria



Bond criteria: Meaningfully engage with communities of color, Indigenous communities, people with low incomes and other historically marginalized communities in planning, development and selection of projects

Principle of change: Meaningful engagement leads to co-creation.

Visit this link at the committee's virtual resource library to see the draft framework related to each bond criteria



Information collection pilot measures impact of initial engagement



Program	Interviews and survey for baseline in 2022
Local share	Region's 27 park providers 
Trails	Region's 27 park providers
Protect and restore	Members of urban Indigenous community
Capital grants pilot	capital grants design and review committee; Individuals participating in the participatory pilot
Take care of Metro Parks	Members of the Latinx community in Washington county; Individuals who participated in site planning

Information in future years that helps point to impact of bond investments over time

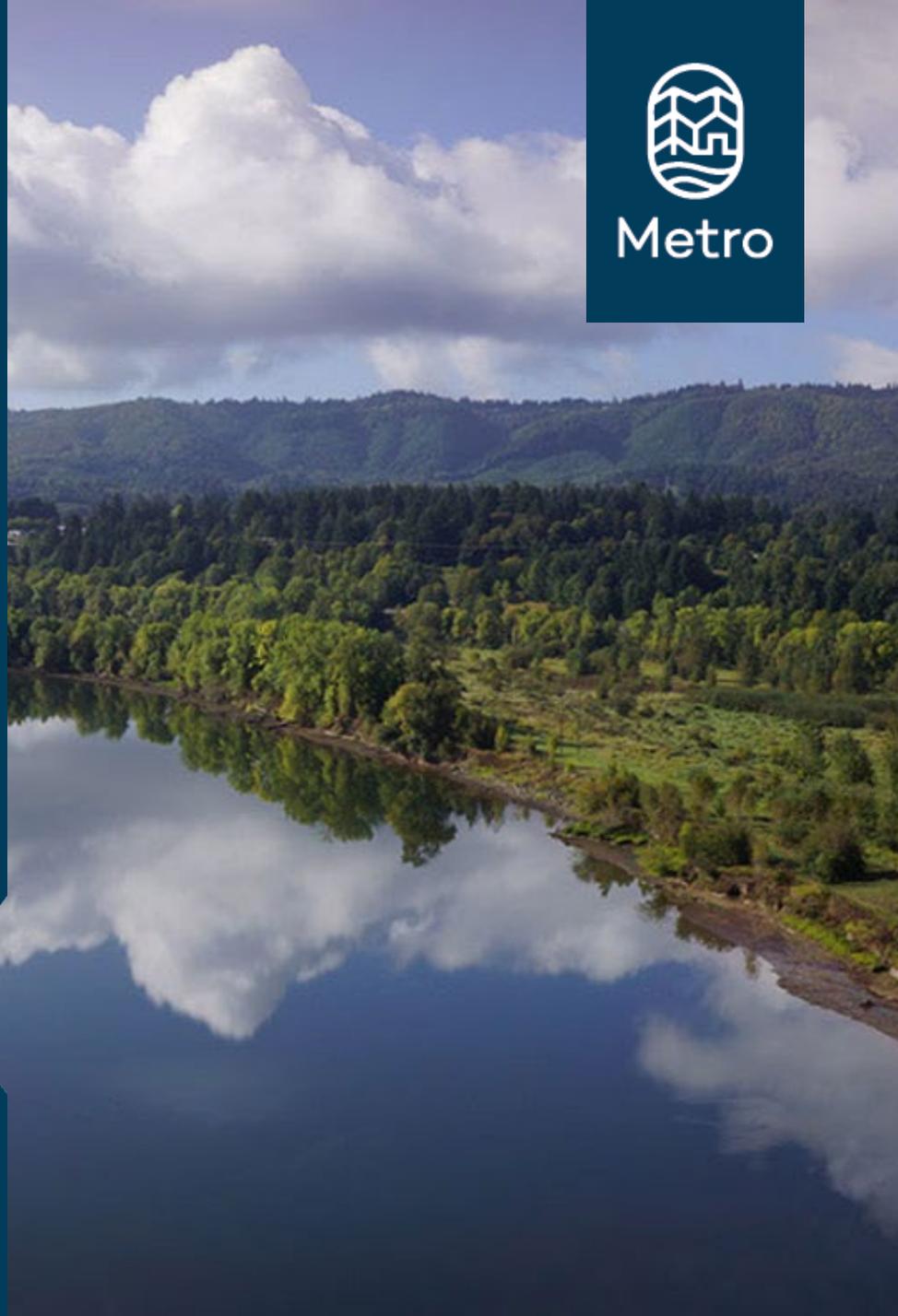


Program	Information that speaks to effort	Information that speaks to impact
Local share	Analysis of projects funded and built	Follow up with region's 27 park providers Interview community members about local share projects



Metro

Example of
impact: Local
share program



Local share background



Metro

Allocation to 27 park providers across the region

Projects must address bond criteria

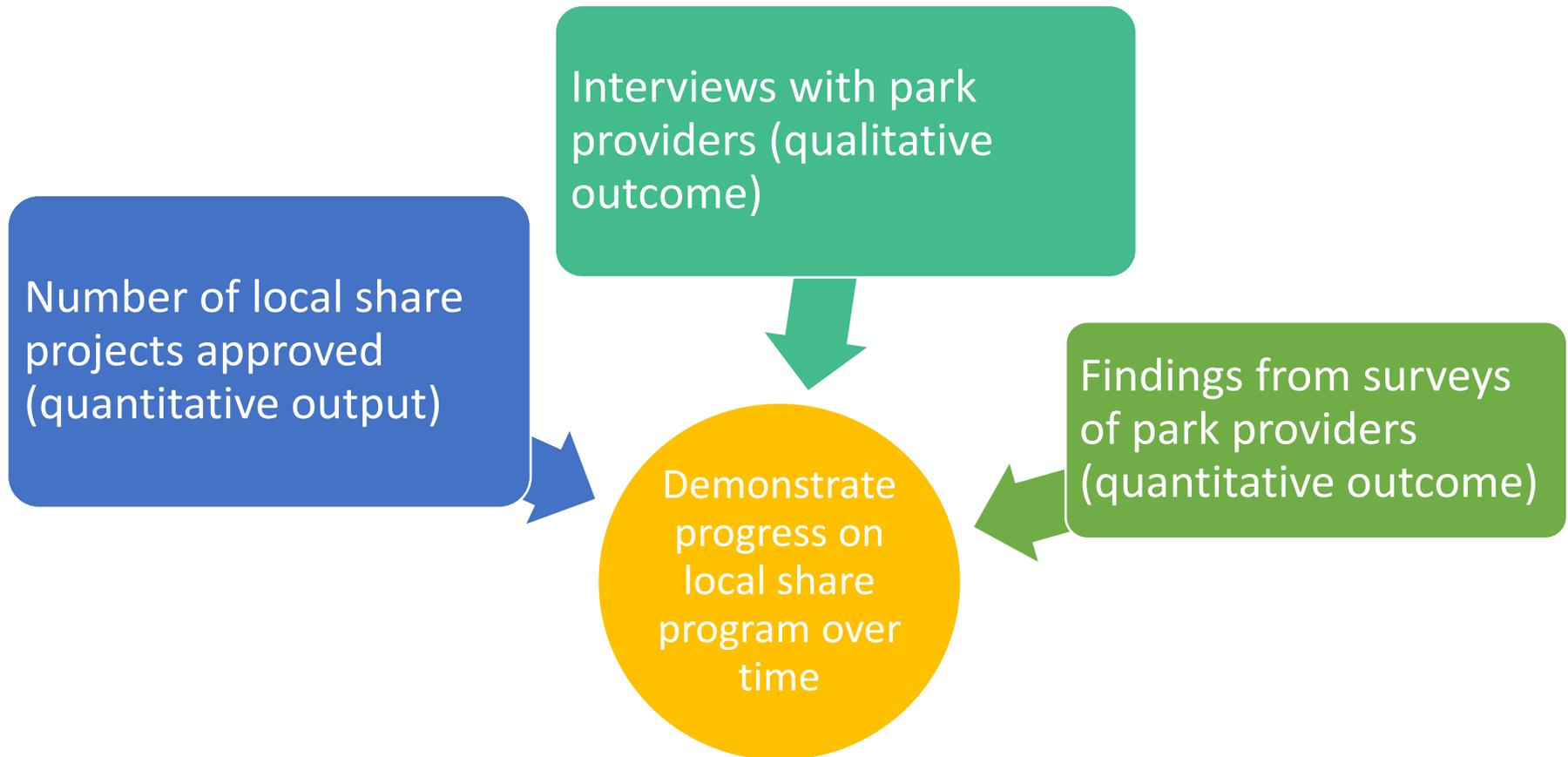
Many park providers submitting projects



Local share pilot collection



Metro



Data collection on the following outcome statements



Local jurisdictions strengthen their community engagement capacity so that communities and partners who have been excluded from governmental decisions and who have not been served equitably by past bond investments are engaged and influential in bond-funded decisions.

Local partner agencies and community groups build the capacity to improve their local natural systems in alignment with climate resilience strategies and best practices.

Local jurisdictions and partners strengthen their racial equity competency as it applies to investing in parks and natural areas.

Local jurisdictions create economic opportunities for Certification Office for Business Inclusion and Diversity (COBID)-certified contractors and a diverse workforce to benefit from park contracts and other bond-funded investments.

Local park agencies are connected with and learning from a variety of partners and communities in advancing and supporting bond investments.

Pilot project- notes on data



Metro

- Early in the process. A number of jurisdictions have not applied for this round of bond funding yet. Still determining appropriate projects, completing community engagement requirements, etc.
- Learning curve for many jurisdictions- staff turnover and new grant guidelines
- Overwhelmingly positive feedback that Metro staff has been transparent, available, supportive, willing to work one-on-one to address specific contexts of various jurisdictions, and overall, a great resource to parks department staff.

Data collection sample-to-date



Metro

Qualitative interviews:

n=24 individuals - representing 15 jurisdictions from all three counties participating in Local Share and/or Trails grant programs

Quantitative survey (data still coming in):

n=8- representing all three counties

What we heard: Community Engagement-“Prove”



Local jurisdictions have **strengthened community engagement** capacity with community members who have been excluded from governmental decisions in the past.

Local jurisdictions are:

- leveraging Metro grant programs to guide jurisdictional priorities
- incorporating Bond criteria into larger visioning
- experiencing new learning about meaningful community engagement
- shifting decision-making power
- engaging tribes
- conducting more targeted outreach targeted previously unengaged groups
- tackling staff capacity considerations

What we heard: Community Engagement- “Prove”



“We hired consultants to lead an onsite engagement process that resulted in really the first meaningful connection with our Spanish-speaking community... ever.”

“Going forward we'll do things differently. So, I'm trying to take this opportunity with the Local Share situation and use that to essentially build a baseline of how we do things and how we engage the community differently... that's all very new around here.”

“It's really given us a full opportunity to step back, maybe distance ourselves from some older practices that are just ingrained and some small habits and kind of forge a new path.”

What we heard: Community Engagement- “Improve”



Metro

Local jurisdictions have faced **barriers in strengthening community engagement** capacity with community members who have been excluded from governmental decisions in the past.

Local jurisdictions are:

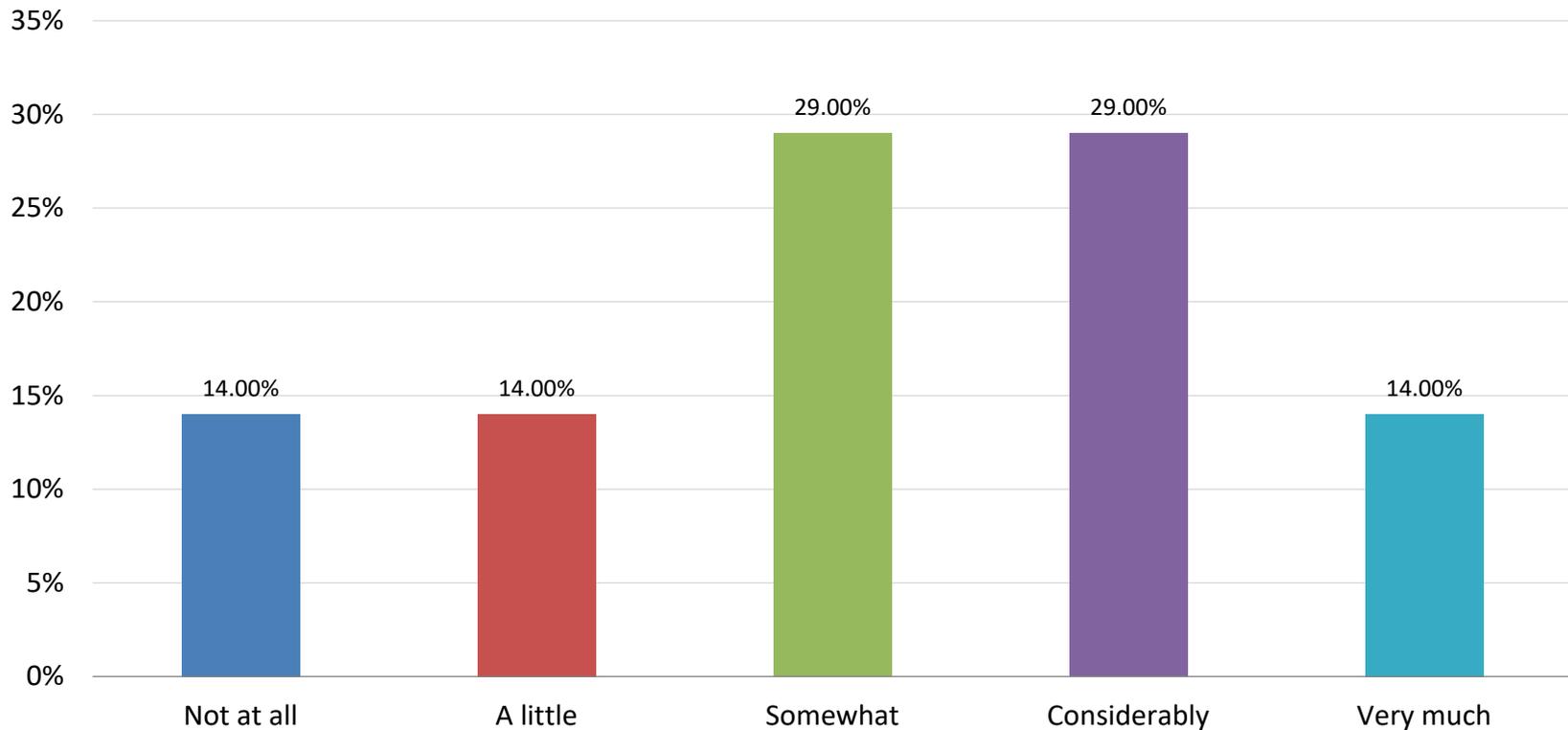
- needing to build community trust in government
- needing more support and buy-in from their leadership
- lacking time and resources to meet bond criteria
- feeling grant requirements are a mismatch with already determined city priorities

“I need a partner by my side to walk me through this. So we can have meaningful community engagement. And I don't know if it's (someone in the community) or Metro. But how we've been doing it and how I've continued to see it done isn't working.”

Survey- Community Engagement



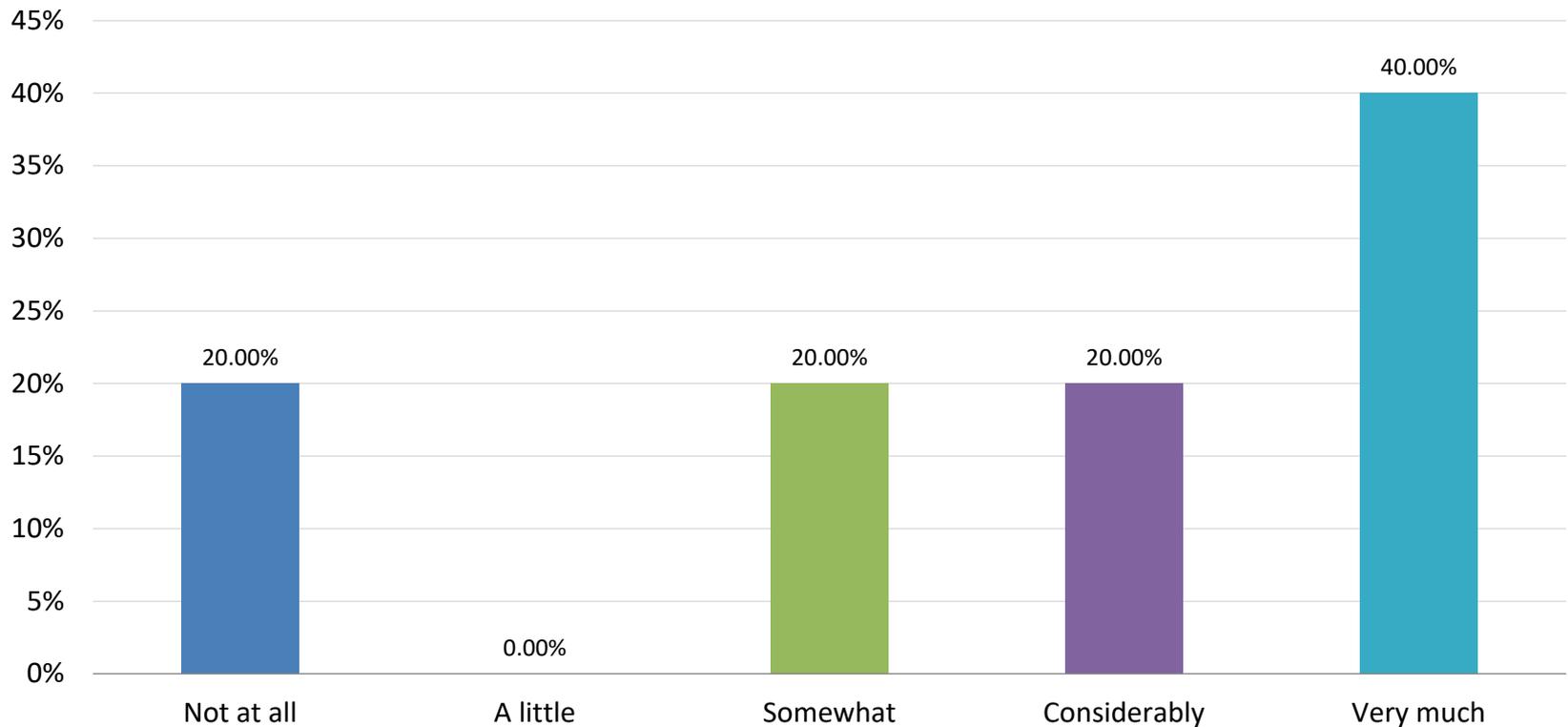
I understand better who has been excluded from governmental decisions in the past.



Survey- Community Engagement



I have taken more steps to reach out to marginalized communities for planning and implementing parks, trails and nature projects



Summary- Community Engagement



Local jurisdictions are:

- leveraging Metro grant programs to guide jurisdictional priorities
- incorporating Bond criteria into larger visioning
- experiencing new learning about meaningful community engagement
- shifting decision-making power
- engaging tribes
- conducting more targeted outreach targeted previously unengaged groups
- tackling staff capacity considerations
- needing to build community trust in government
- needing more support and buy-in from their leadership
- lacking time and resources to meet bond criteria
- feeling grant requirements are a mismatch with already determined city priorities

What we heard: Racial Equity- “Prove”



Local jurisdictions are **strengthening their racial equity competency** as it applies to investing in parks and natural areas.

Local jurisdictions are:

- focusing on racial equity for outreach and engagement
- leveraging bond criteria to prioritize projects
- influencing broader impacts for racial equity
- using Metro as a resource
- seeking support and partnership to improve racial equity

What we heard: Racial Equity- “Prove”



“That was really guided by Metro. We use Metro’s racial equity action plan to help guide us, along with equity plans from a number of cities around the country. And we have a really good product that's a blueprint for us.”

“One of the positive things about that program is that I am learning so much more about diversity and inclusion and climate resiliency in parks... I'm able to identify accessibility issues that also meet climate resiliency. So that's been nice.”

“One of the things that I most like about the Metro bond measure is the DEI component is making sure all voices are heard and that the facilities that will be constructed will take in to account all of those various voices... And because of that, I think we're likely to have broader community support for Parks and Recreation across the board because so much effort will be put into identifying and transitioning that voice into action. So, tremendous benefit.”

“Our department equity and inclusion plan actually catalyzed a much bigger conversation in our community.”

What we heard: Racial Equity- “Improve”



Local jurisdictions **still need to take steps to strengthen their racial equity competency** as it applies to investing in parks and natural areas.

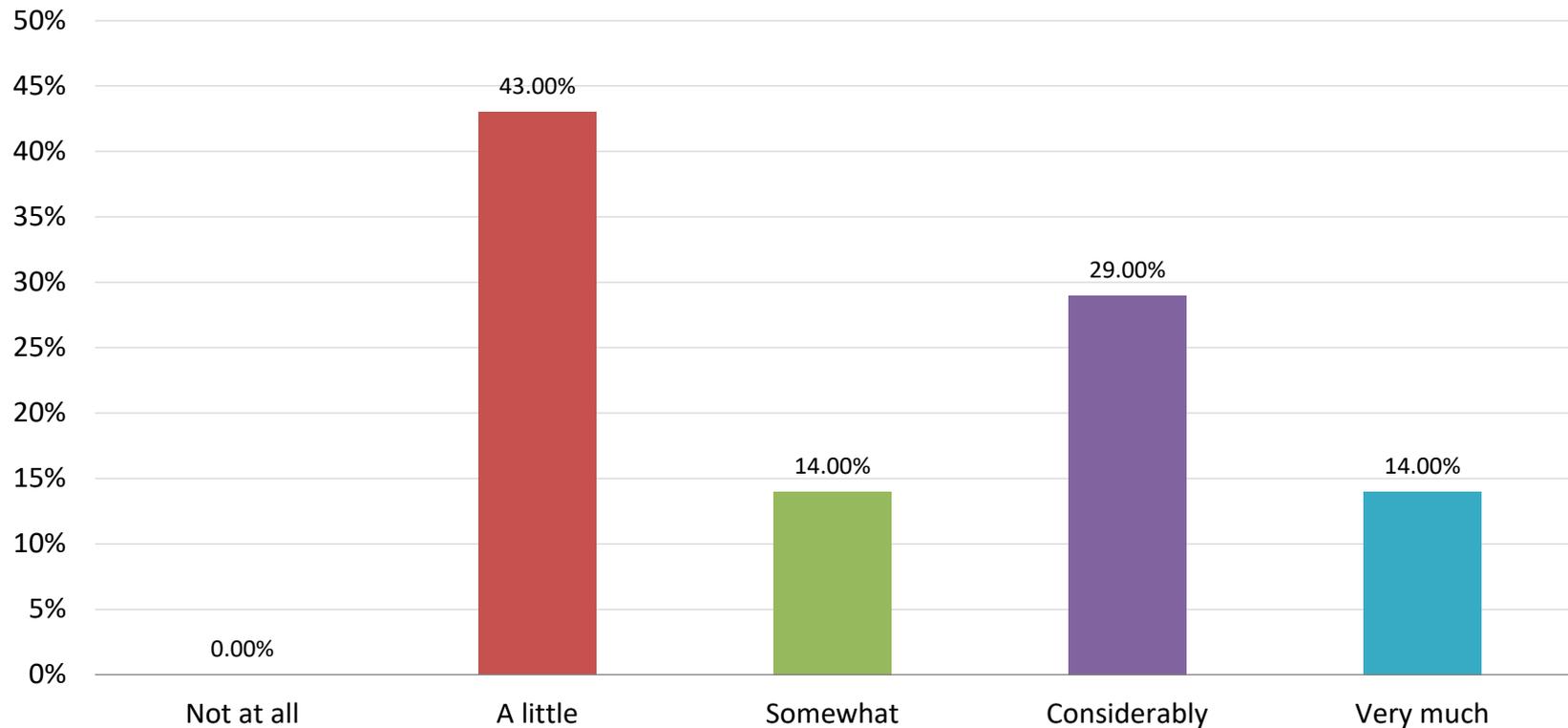
Some local jurisdictions are:

- recognizing there is still lots of room for improvement in racial equity competency
- finding that their local communities of color have a lack of trust in the government and therefore are less likely to engage
- feeling concern that an emphasis on engaging minority communities leaves out the voices of a majority of their community members

Survey: Racial Equity



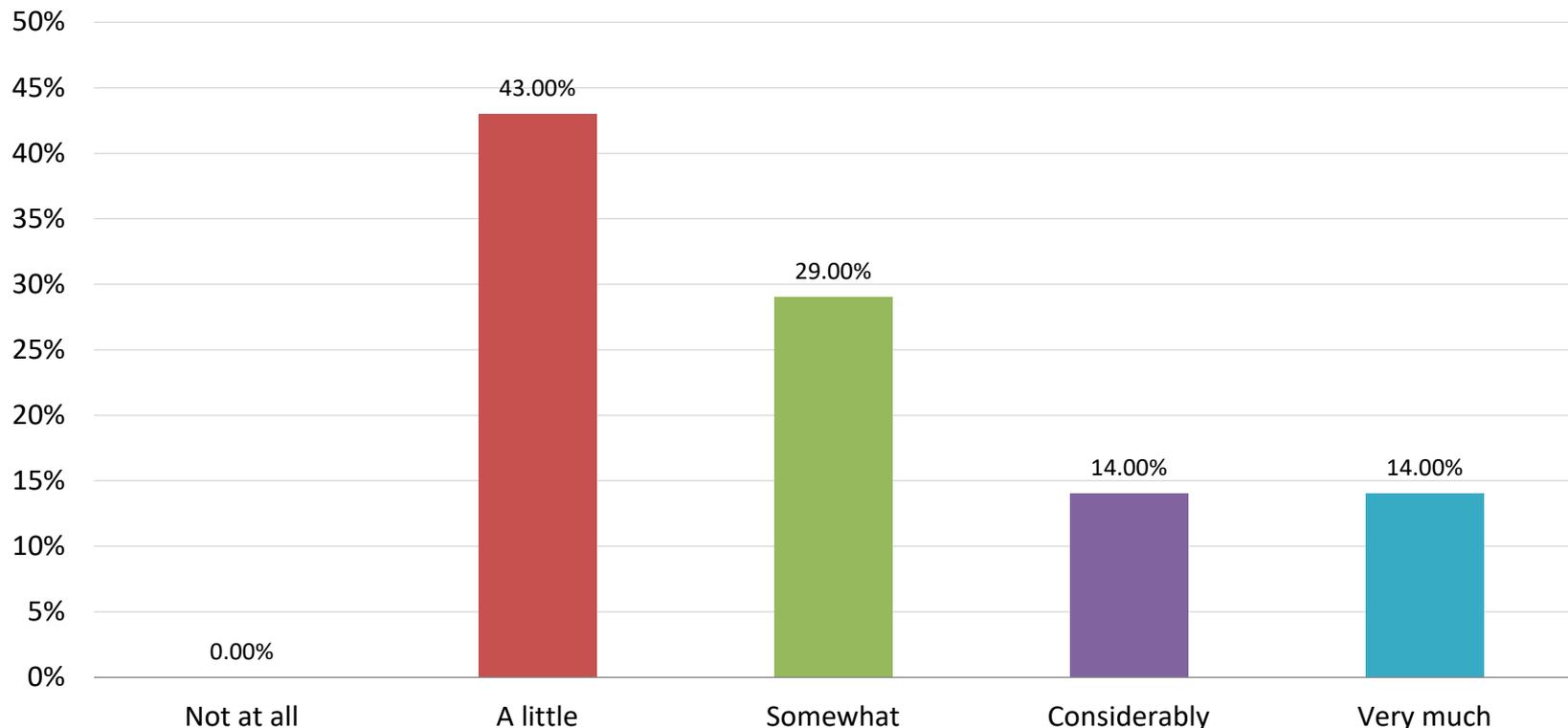
I can better diagnose the harmful impacts of historic practices in parks, trails and natural areas.



Survey: Racial Equity



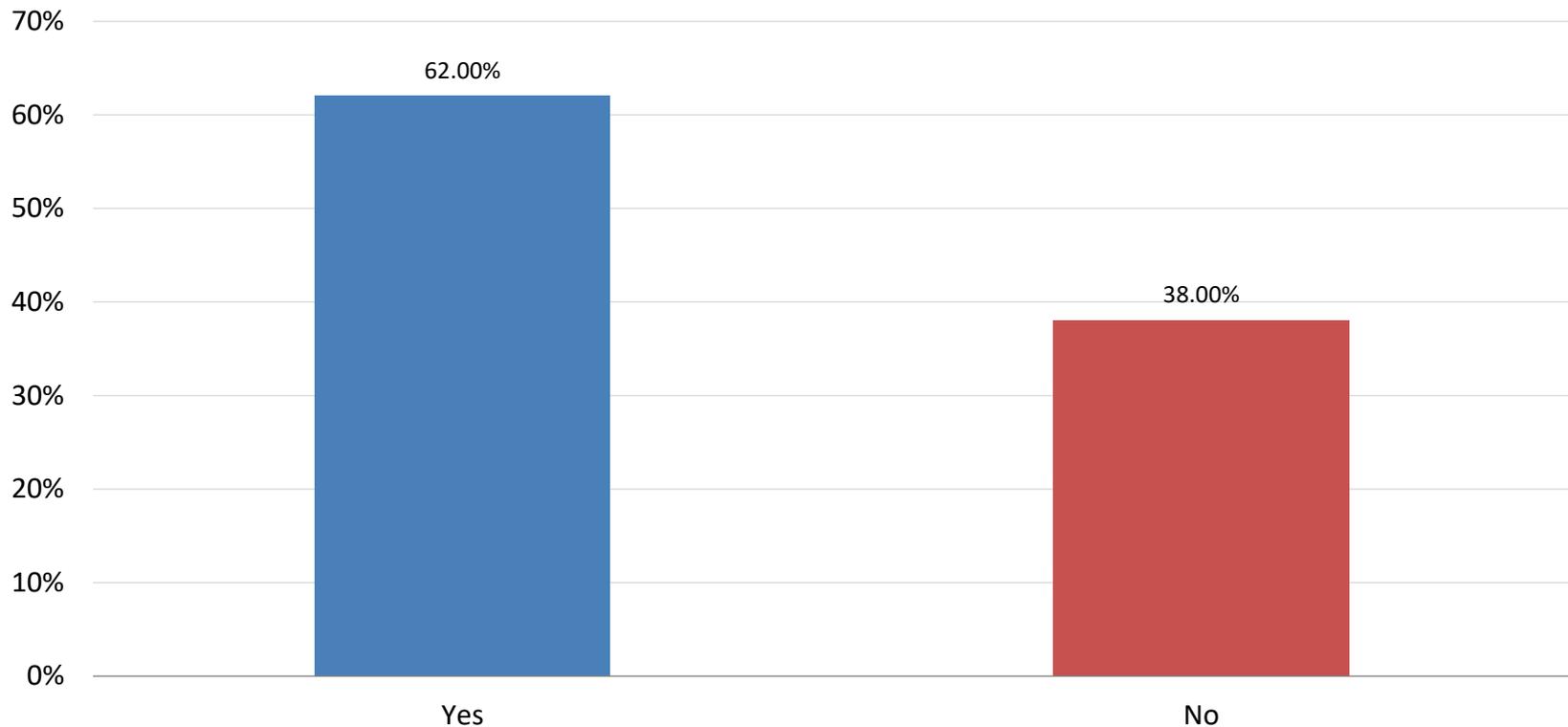
I am better at using equity policies or guidelines to promote racial equity in investments in parks, trails and natural areas.



Survey: Racial Equity



Do you have a formal way (survey, interviews, etc.) to get feedback from the BIPOC communities within your jurisdiction?



Summary- Racial Equity



Local jurisdictions are:

- focusing on racial equity for outreach and engagement
- leveraging bond criteria to prioritize projects
- influencing broader impacts for racial equity
- using Metro as a resource
- seeking support and partnership
- recognizing there is still lots of room for improvement in racial equity competency
- finding that their local communities of color have a lack of trust in the government and therefore are less likely to engage
- feeling concern that an emphasis on engaging minority communities leaves out the voices of a majority of their community members

What we heard: Climate Resilience- “Prove”



Local jurisdictions have a commitment to improving natural systems to **grow climate resilience.**

Local jurisdictions are:

- serving as climate resilience leaders
- leveraging bond criteria for project prioritization
- improving natural systems
- employing climate-conscious approaches
- preparing for climate risks
- exploring innovative approaches
- partnering for greater impact
- centering engagement and equity in climate resilience

What we heard: Climate Resilience- “Prove”



“(We have a) tremendous opportunity to tell the story about what we do in parks. We are the place where people can go at no cost. There is typically a park within walking distance of every person’s home in the Metro area. There should be if there is not, that’s a goal. And we have an opportunity to use that connection to help fund future climate mitigation efforts within parks land.”

“I think Metro does a good job on messaging. Regional government who has messaging about how it is great to have alternative ways to commute. ‘It’s great to have local destinations where you could ride your bike or walk there, that’s a good thing for the climate.’ All that kind of messaging helps provide that umbrella of thought. People see, oh there is this other touch point for that belief system. We can do it differently.”

What we heard: Climate Resilience- “Improve”



Local jurisdictions are **not increasing their knowledge about improving natural systems to grow climate resilience.**

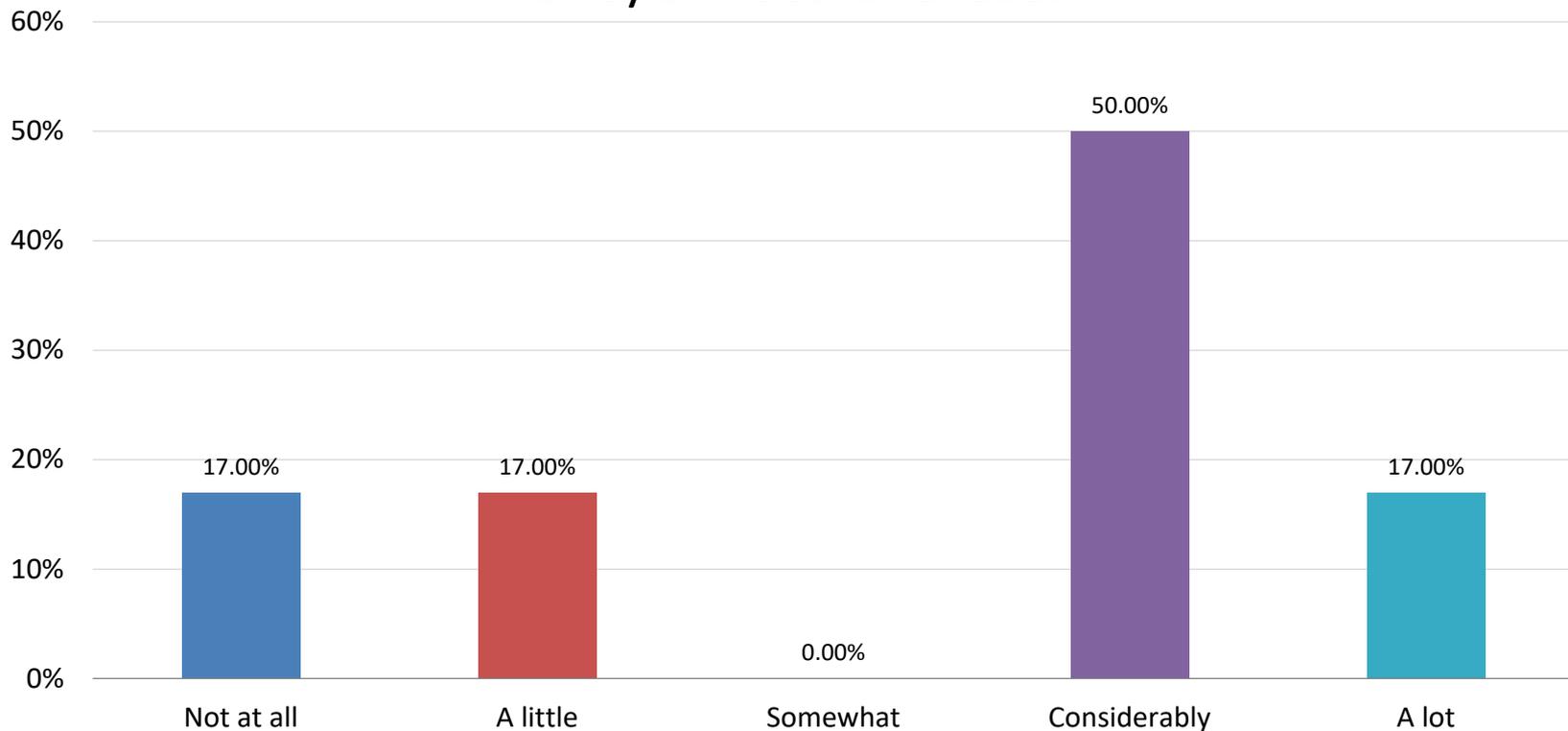
Local jurisdictions are:

- unsure how trails projects can really affect climate resiliency
- unsure of what Metro means by “climate resilience”
- not learning more about climate resilience through this grant process

Survey- Climate Resilience



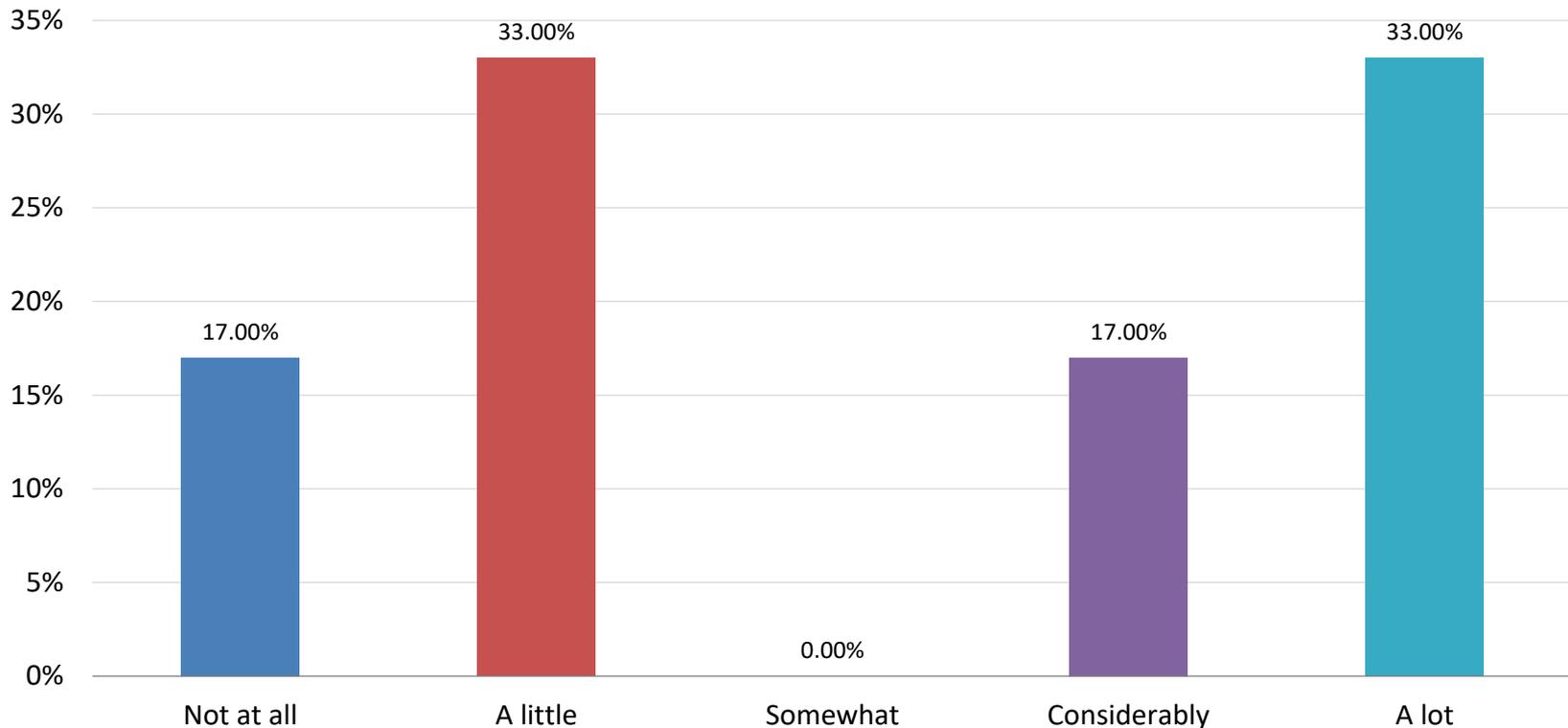
I take more opportunities to learn about best practices in climate resilience related to investments in parks, trails and/or natural areas.



Survey- Climate Resilience



I am improving the approaches I use to increase climate resilience.



Summary- Climate Resilience



Local jurisdictions are:

- serving as climate resilience leaders
- leveraging bond criteria for project prioritization
- improving natural systems
- employing climate-conscious approaches
- preparing for climate risks
- exploring innovative approaches
- partnering for greater impact
- centering engagement and equity in climate resilience
- unsure how trails projects can really affect climate resiliency
- unsure of what Metro means by “climate resilience”
- not learning more about climate resilience through this grant process

What we heard: Economic Opportunities for COBID Contractors- “Prove”



Local jurisdictions are creating economic opportunities for Certification Office for Business Inclusion and Diversity (COBID)-certified contractors and a diverse workforce to benefit from park contracts and other bond-funded investments.

Local jurisdictions are:

- leveraging guidelines for new practices
- partnering with Metro and others for recruitment
- aligning with jurisdiction-wide DEI approaches

“(Bond requirements are) a good thing for the project, that means it will have much more involvement from minority and women contractors.”

What we heard: Economic Opportunities for COBID Contractors- “Improve”



Local jurisdictions face barriers to creating economic opportunities for COBID-certified contractors and a diverse workforce to benefit from park contracts and other bond-funded investments.

Local jurisdictions are:

- unable to change state of Oregon contracting low-bid only requirements
- unable to make decisions about contracting in their department
- concerned about adding more criteria to the bidding process, because they have challenges getting any bids from contractors in their jurisdiction

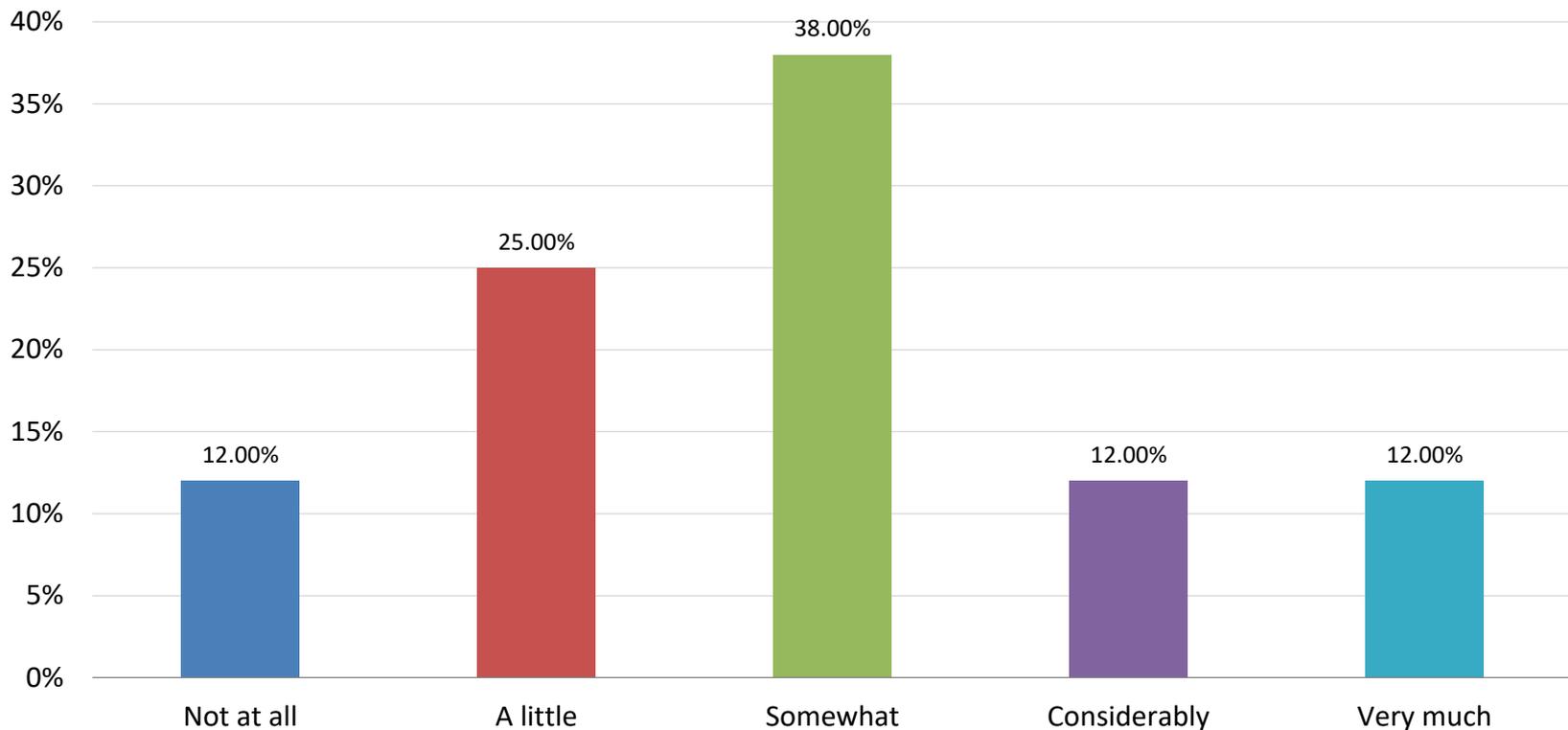
“Again, philosophically, I'd be supportive of that... (but) we send stuff to Procurement and they find us contractors.”

“I'll be honest, we weren't really successful a few years ago, because not everybody signs up with COBID. It takes time and effort and some of the smaller agencies and companies just aren't interested in or have the resources to spend the time.”

Survey- Economic Opportunities for COBID Contractors



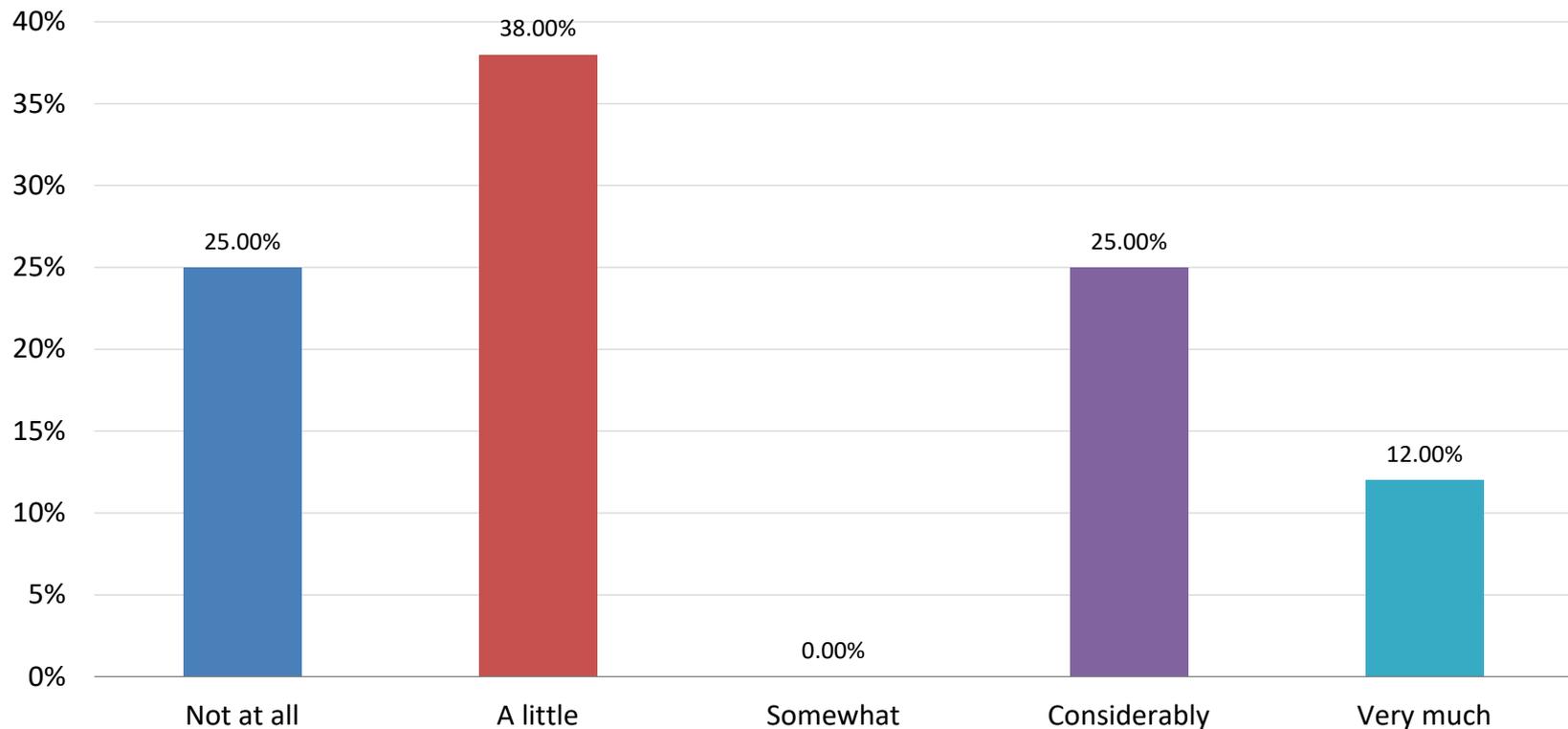
I know more about the barriers to accessing economic opportunities experienced by COBID-certified contractors or others from marginalized communities.



Survey- Economic Opportunities for COBID Contractors



I anticipate being able to provide more economic opportunities for people from BIPOC and marginalized communities through investments in parks, trails and natural areas.



Summary- Economic Opportunities for COBID Contractors



Local jurisdictions are:

- leveraging guidelines for new practices
- partnering with Metro and others for recruitment
- aligning with jurisdiction-wide DEI approaches
- unable to change state of Oregon contracting low-bid only requirements
- unable to make decisions about contracting in their department
- concerned about adding more criteria to the bidding process, because they have challenges getting any bids from contractors in their jurisdiction

What we heard: Partnerships- “Prove”



Local park agencies are connected with and learning from a variety of partners and communities in advancing and supporting bond investments.

Local jurisdictions are:

- Coming together in meaningful ways
- Leveraging partnerships for greater impact
- Sharing learning

What we heard: Partnerships- “Prove”



“(Peer-to-peer learning) is helpful. We don’t want to reinvent the wheel... we don’t have a huge staff and so that just makes it easy and helps.”

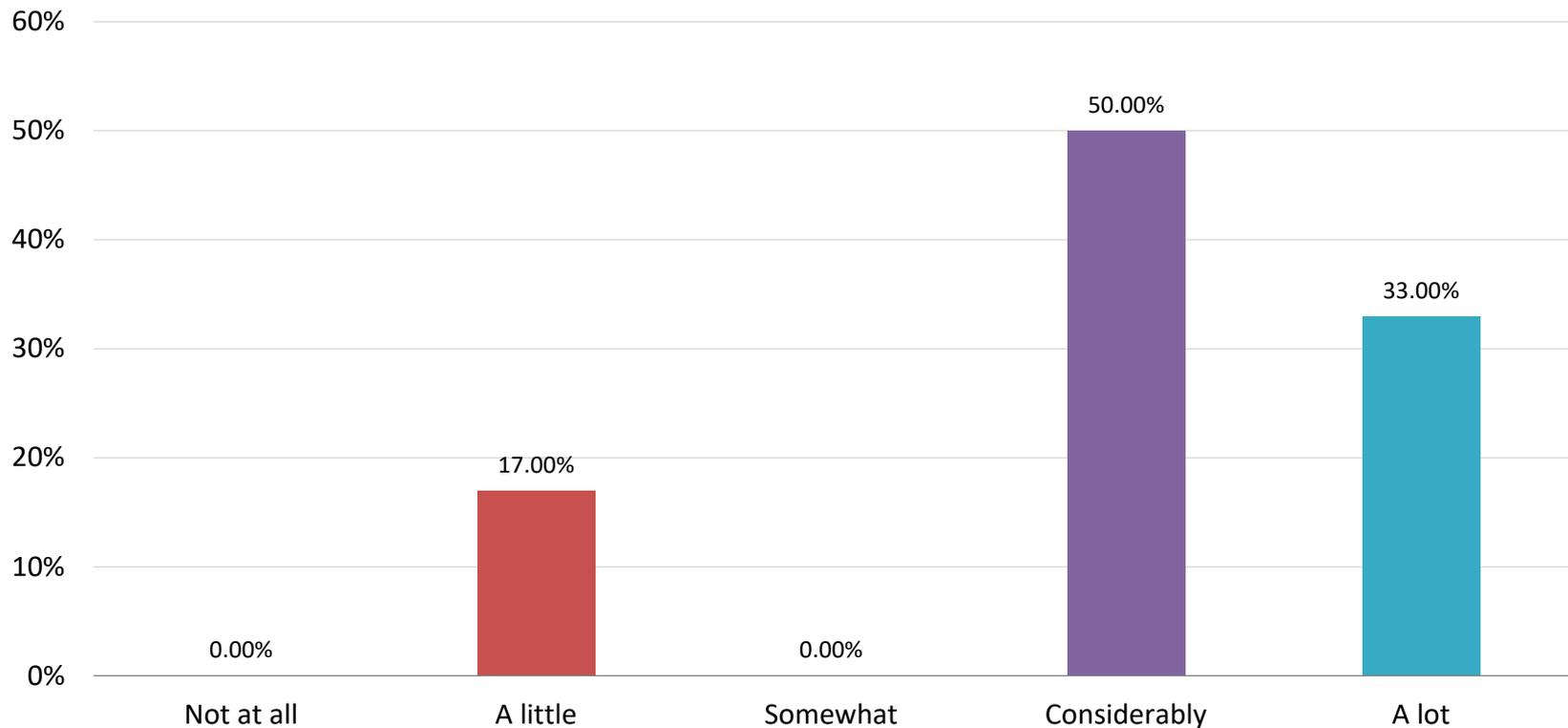
“At the end of the day, work is all about improving the community, our community, and each community will make the larger community better. So yeah, it's been a collaborative effort.”

“Yes, due to the regional interconnected trail system, Metro is instrumental in connecting neighboring jurisdictions in partnership. Had to figure out how to work together.”

Survey- Partnerships



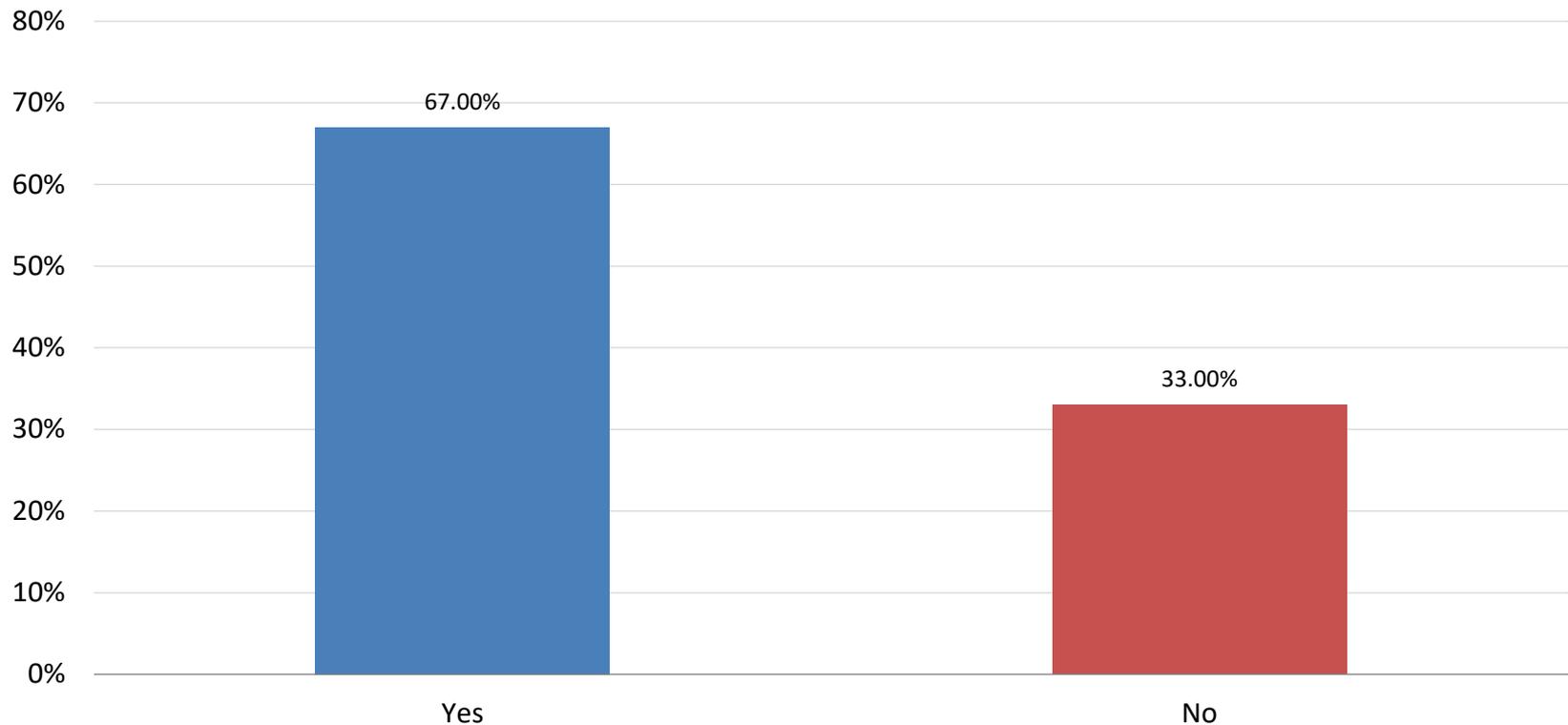
I feel more confident participating in co-creating opportunities with partners.



Survey- Partnerships



Have you tried a new approach to connect with partners because of your engagement with 2019 Parks and Nature Bond programs?



Summary-Partnerships

Local park agencies are connected with and learning from a variety of partners and communities in advancing and supporting bond investments.

Local jurisdictions are:

- Coming together in meaningful ways
- Levering partnerships for greater impact
- Sharing learning

What to expect this fall/winter



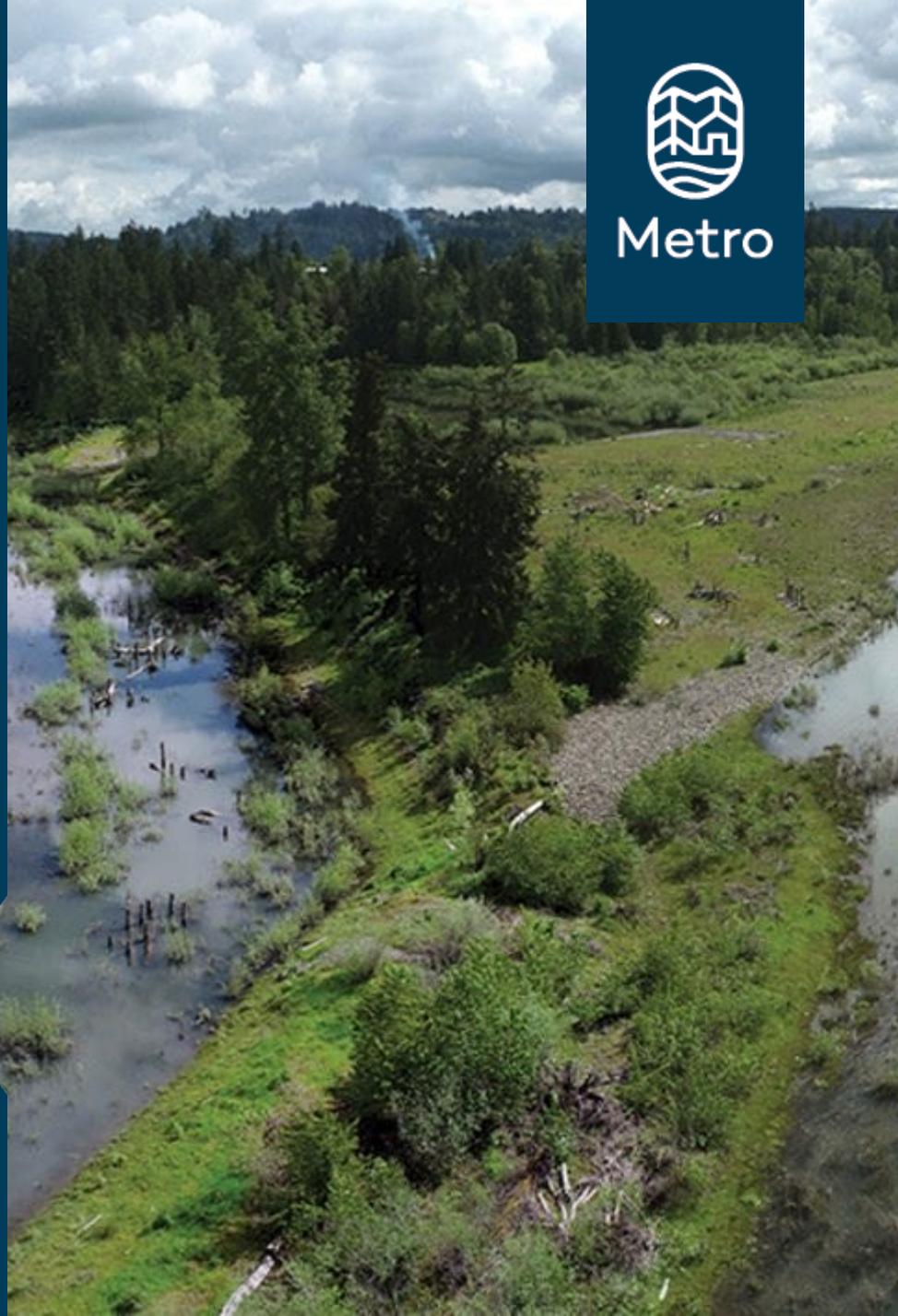
- Sharing findings from interviews and surveys related to other programs (see below) and discussion about how it will help us refine the evaluation framework
- Update on performance metrics around climate resilience
- Figuring out how to include this information in committee year two report in 2023

Program	Interviews and survey for baseline in 2022
Protect and restore	Members of urban Indigenous community who participated in helping to shape priorities for land acquisition
Take care of Metro Parks	Members of the Latinx community in Washington county experience Chehalem Ridge Nature Park; individuals who participated in planning Chehalem Ridge over the last few years



Metro

Spring/summer bond updates



Questions on bond reporting for committee guidance



Metro

- How is the format and frequency of the quarterly reporting working for you?
- Are there ways we could strengthen the public facing bond progress dashboard?
- Is the supplemental info on land acquisitions helpful?
- How does the new format of the closing memo address the needs you raised previously?
- Other comments or questions on bond reporting

April-June 2022 bond milestones



Metro

- ✓ June 17 Chehalem Ridge grand opening celebration
- ✓ Presentation of committee year one report to Metro Council
- ✓ IGA for three local share projects with THPRD
- ✓ Acquisition of parcel along Gordon Creek/Sandy River
- ✓ Council approves large scale community visions pilot program handbook
- ✓ Bond infographics launched
- ✓ Public comment period on trail grants with 1500 responses

Since July

- Approval of IGA with Tualatin for land acquisition
- Metro land acquisition in the Lower Tualatin River Headwaters

Anticipated fall 2022 bond milestones



Launch of capital grants pilot idea generating phase

Solicitation for community visions (ongoing)

Submission of local share projects (ongoing)

Land acquisitions (ongoing)

Finance reporting: Fiscal year 2022 close as of June 30



Bond spend as June 30, 2022: \$28.9 million

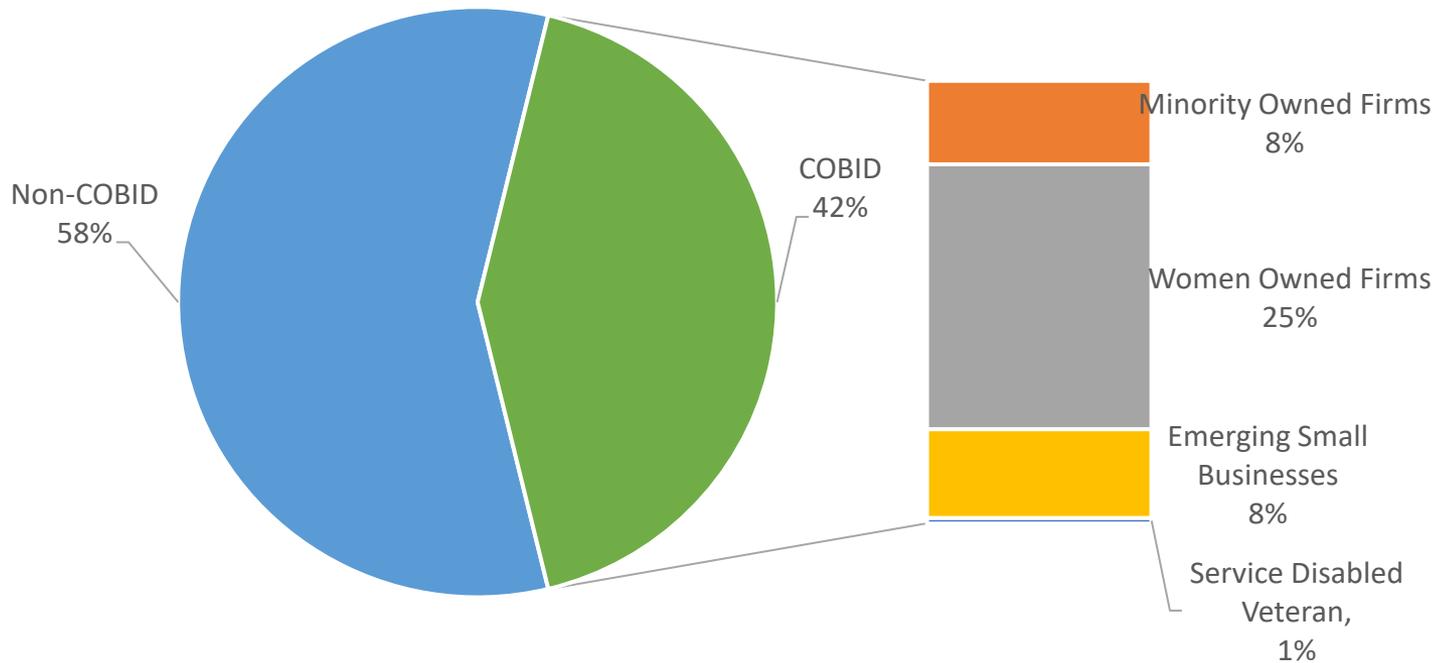
Bond dollars awarded through local share to date in addition (i.e. not included in the table below): \$6.8

	FY 20	FY 21	FY 22	FY 23 YTD	Total
Program spend	414,262	6,214,397	13,599,053	1,708,424	21,936,136
Administration	812,528	1,573,851	4,071,612	557,598	7,015,589
Total spend	1,226,790	7,788,248	17,670,665	2,266,022	28,951,725

COBID spending over the life of the bond



Metro



	FY20	FY21	FY22	Total	% of eligible spending
Non-COBID	451,503	1,548,008	1,800,603	3,800,114	58%
Minority Owned Firms	-	36,091	493,320	529,411	8%
Women Owned Firms	3,475	495,565	1,175,758	1,674,798	25%
Emerging Small Businesses	-	105,007	455,496	560,503	8%
Service Disabled Veteran	-	-	34,048	34,048	1%
	454,977.00	2,184,670.35	3,959,226.12	6,598,873.47	62

Follow up on requests from last meeting – land acquisition



Program level reporting

- acquisitions by target area
- stabilization costs to date
- purchase price vs. market value
- constraints



Supplement
to quarterly
report

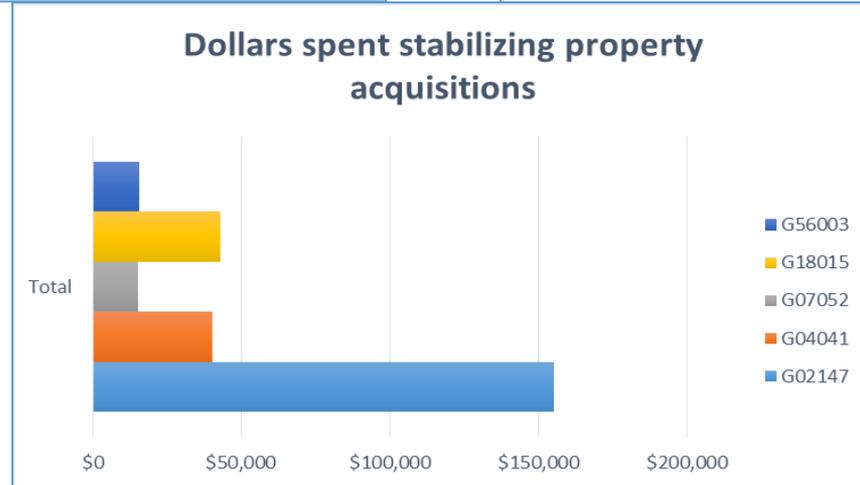
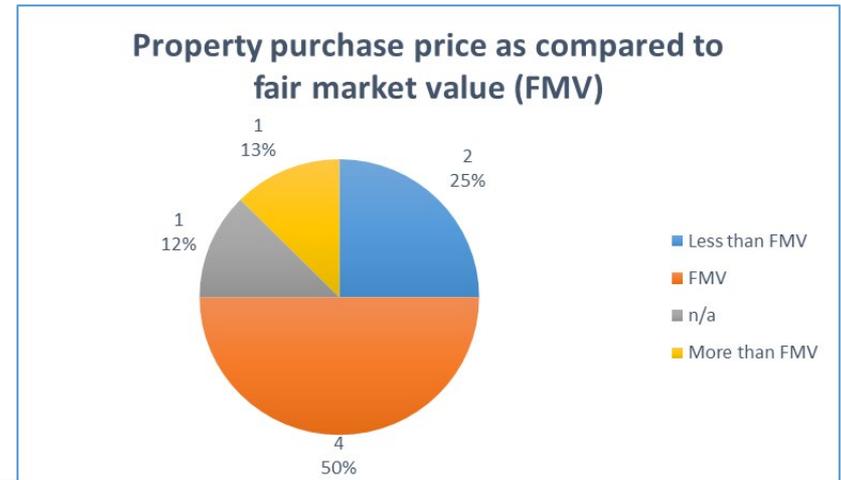
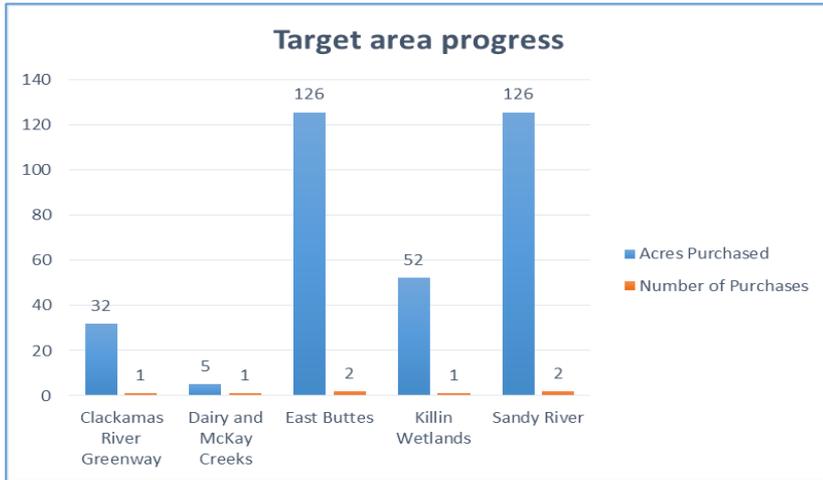
Property level reporting

- regional significance
- racial equity
- accessibility



Closing
memorandum
(revised)

Follow up on requests from last meeting – program level reporting



Follow up on requests from last meeting – property level reporting



Regional significance

Accessibility

Racial equity

Date: September 16, 2022
To: Lynn Peterson, Council President
From: Dan Moeller, Conservation Program Director
Re: Parks and Nature land acquisition

Target area: Lower Tualatin Headwaters	Date of closing: August 8, 2022
File number: 54.025	Purchase price: \$1,000,000
Seller: Jonathan and Debra Pearce	City: Unincorporated Washington County
Ownership type: Fee simple	Partner: N/A
Acreage: 39.95	Stream frontage: 3,160 LF (both sides)

Below please find a summary of a recent Parks and Nature land acquisition, which will contribute to protecting fish and wildlife habitat, improving water quality, and connecting people to nature close to home in the greater Portland region.

Regional Significance
As part of the Lower Tualatin Headwaters target area, this property includes main stem and headwater areas of Heaton Creek and is a regionally significant natural area due to its fish and wildlife habitat and contribution to water quality in the Tualatin River. Springs and forested headwaters on this property help provide cold, clean water and increased summer base flow downstream. This property is the first property in the Heaton Creek watershed to be purchased for conservation by Metro or any other conservation organization, and it will provide a meaningful anchor for future conservation investment in this part of the Lower Tualatin Headwaters target area.

Accessibility
All Metro natural areas are open to the public. This property is in a remote part of Washington County and is not accessible by public transportation or regional trails. Steep slopes and erodible soils make access difficult and could affect water quality. The property connects to large adjacent areas of intact forested habitat with relatively low levels of human disturbance.

This acquisition is important to the region because it meets the criteria established in the parks and nature bond measure approved by voters in November 2019 and supports the refinement plan goals and objectives for this target area as adopted by the Metro Council in April 2022:

Racial Equity and Community Engagement Criteria

- Prioritize projects and needs identified by communities of color, Indigenous communities, low-income and other historically marginalized groups.

Protecting this property conserves culturally significant native plants while also permanently protecting important spawning and rearing habitat for culturally important native fish such as Coho Salmon, Steelhead and Pacific lamprey, important species identified by Tribal Nations and

Wrap up and next steps



For committee attention post-meeting

- Post meeting survey on topics for next meeting
- Scheduling early December meeting
- October quarterly report and dashboard refresh
- Survey on targeted member recruitment

Upcoming activities (optional)

- October 7, 11 a.m. – 1 p.m. tour to Richardson Creek

Committee connect



Metro

Small group check in and chat for 10 minutes on **non-committee business items**

1. Something surprising or unexpected that happened over the summer
2. Something you're looking forward to this fall

Zoom links (accessible to all) will be in the meeting chat

Zoom assignments



Metro

Breakout room 1: Bryan, Cary, Burt, Georgena

<https://us02web.zoom.us/j/82376476357?pwd=QzMvMm81WEpaUFRZalVMejVtOXEwQT09>

Breakout room 2: Tabitha, John, PK, Lisa, Martita

<https://us06web.zoom.us/j/86017756553?pwd=MG4xZW90YTBlQ1g2QWRZYmtvOWwrZz09>

Breakout room 3: Michele, Shantae, Owen, Vivek

<https://us02web.zoom.us/j/83416755415?pwd=cVdrOHd5a2pmQzRlSlAvdHhJcFd1QT09>

oregonmetro.gov



Key reminders and resources



Metro

Summer 2022 quarterly report

www.oregonmetro.gov/parksandnaturebond/communityengagement

[Bond community engagement summaries for land acquisition](#)

[Bond community engagement summaries for trail priorities](#)

[Bond refinement plans](#) guiding bond funded land acquisition

[Committee bylaws](#)

Committee members



Metro

Tana Atchley Culbertson
Burt Edwards
Lisa Freedman
Bryan Mercier
Georgena Moran
Cary Watters
Owen Wozniak
John Ferguson
Shantae Johnson
Michelle Lin
Martita Meier
PK Melethil
Tabitha Palmer DuPrau
Vivek Shandas
Shannon Shoul
Erin Upton

Co-Director, Nesika Wilamut
Communications Director, Friends of Columbia Gorge
Former US Forest Service Executive and Budgeting Director
NW Regional Director, Bureau of Indian Affairs
Accessibility specialist, ACCESS recreation
Contract equity manager, Portland Bureau of Transportation
Land Transactions Program Manager, the Land Trust Alliance
Former geotechnical engineer
Owner, Mudbone Grown LLC
Adventure leader, Wild Diversity
Digital Strategist and Project manager
Environmental Scientist, private practitioner
Underwriting Counsel, Fidelity National Title Group
Professor, Portland State University
Director, Procurement Sustainability, Nike
Environmental social scientist and landscape architect

Council liaisons



Metro

Councilor Shirley Craddick, District 1: includes Fairview, Gresham, Troutdale, Wood Village, portions of East Portland and the unincorporated communities of Damascus and Boring

Councilor Mary Nolan, District 5: includes Northwest and North Portland, portions of Southwest and Northeast Portland, plus the city of Maywood Park and part of Washington County.

Councilor Gerritt Rosenthal, District 3: includes portions of Washington and Clackamas counties and the cities of Beaverton, Durham, King City, Sherwood, Tigard, Tualatin and Wilsonville

Staff team



Metro

Parks and Nature leadership: Jon Blasher, MG Devereux, Dan Moeller, Mychal Tetteh

Background information, staff support: Beth Cohen

Meeting logistics, administrative support: Melanie Reinert

Office of Metro Attorney: Michelle Bellia

Parks and Nature finance manager: Chantia Clark

Group agreements



Metro

- In discussions, challenge ideas rather than individuals.
- Approach different opinions with curiosity, seek to understand.
- Keep the needs and concerns of the local community and the larger region at the forefront of the work.
- Keep focus on the objectives of the meetings; work with facilitator to note additional topics for discussion.
- Keep multi-tasking to a minimum

Group agreements



Metro

- Notify committee chairperson and Metro staff of any media inquiries and refer requests for official statements or viewpoints to Metro. Committee members will not speak to media on behalf of the committee or Metro, but rather only on their own behalf.
- Share questions they have with the full committee so everyone can benefit from the answers
- **Members in working groups commit to capturing discussions to transparently share the results with the larger group.**



Summer 2022 parks and nature quarterly update

Covering bond activities completed and investments from April–June 2022



From May 17–June 21, a public comment period solicited feedback on projects submitted for bond and federal funding [received over 1500 comments](#). The bond funded trail grants are being administered through the [Regional Flexible Funding Allocation](#) process that distributes federal transportation dollars to the region's cities, counties and other transportation providers.

BOND ACTIVITIES AND INVESTMENTS COMPLETED: APRIL–JUNE 2022

Protect and restore land activities from April–June 2022

oregonmetro.gov/protect-and-restore-land

- [Acquisition of a 39 acre property along Gordon Creek in the Sandy River Target area](#)
- Progress on plans for tribal governments to review refinement plans through 2023
- Recruitment launched for additional real estate staff to ramp up transactions

Local share activities completed from April–June 2022

oregonmetro.gov/localshare

The local share team is working with the region's park providers to identify, submit and approve priority projects for bond local share funding including the following activities. The team will continue to report progress on projects submitted for approval and finalized agreements with park providers.

- Finalized IGA with Tualatin Hills Park and Recreation District for 3 projects totaling \$5.3 million—the Heckman Lane Park and Trail Project, the Accessible Play Structures Project and the Willow Creek Greenway Boardwalk Replacement.
- Near IGA finalization with the City of Tualatin for Basalt Creek Parkland Acquisition: \$1,581,005.
- Portland Parks and Recreation has received approval from Portland City Council on their project list for local share.

BOND COMMUNITY ENGAGEMENT COMPLETED: APRIL–JUNE 2022

Bond progress infographics on Metro's website

Work is underway to develop [a set of infographics](#) that to visualize bond impact and progress over time to the public. This an attempt to respond to the committee's feedback about developing more accessible summaries of bond progress. These have not been posted publically yet, but will eventually serve as a compliment to the [storytelling](#) that we have been doing to highlight specific projects and bond wide progress.

Engagement around Nature in Neighborhoods Capital Grants Pilot

From April 1–June 30 2022, the [Nature in Neighborhoods Capital Grants Pilot Committee](#) met five times, totaling 13 committee meetings. This committee, made up of six community members, recently helped complete a guidebook to govern the solicitation of projects for a community vote.

Public comment period to help shape project selection for up to \$20 million in bond trail grants

Take care of Metro Parks activities completed from April–June 2022

- Initial investments to update the health, safety and accessibility of Blue Lake Regional Park are underway. The park remains open.
- The Blue Lake fishing pier demolition project and Curry Maintenance Facility improvements both have general contractors secured to support project design and are advancing towards construction. The facility improvement is the first Metro project to implement [Construction Career Pathways framework](#), which is a plan to increase access to the trades for women and people of color in greater Portland.
- Construction for the new water line and building demolition are now both planned to begin after Labor Day.

Large scale community visions activities completed from April–June 2022

- The bond’s large scale community visions program is intended to fund larger-scale projects that uplift communities by leveraging and connecting significant investment in habitat restoration to job opportunities, affordable housing, and safe reliable transportation.
- On June 23, the Metro Council approved a [pilot program handbook](#) to guide an initial \$10 million grant cycle. The Council approval of the pilot program handbook allows staff to start working with regional partners to advance this vision for catalytic investment in regional

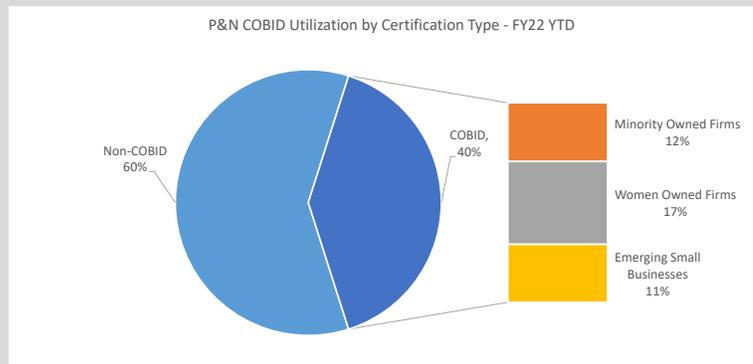
community greenspaces by identifying projects that are dedicated to improving access to nature and/or climate resilience in urban areas with minimum budget of \$6 million minimum including a \$2 million investment in habitat uplift.

- A notice of funding availability will be released soon to encourage potential project sponsors to submit a letter of interest.
- Construction work won’t begin this year, but pre-construction services such as constructability review and cost estimating are underway.

BOND SPENDING: APRIL–JUNE 2022

As of end of June 2022, Metro has spent \$26 million of bond proceeds available and allocated an additional \$6.8 million in completed agreements with local share partners. As with other voter investments, administrative expenses tend to be highest in the first few years as new programs are being built. Once the programs are up and running, the administrative expenses as a percentage of total spending decrease significantly, before a small uptick in the last few years of the life of a bond measure.

BOND COBID SPENDING THROUGH JUNE 2022

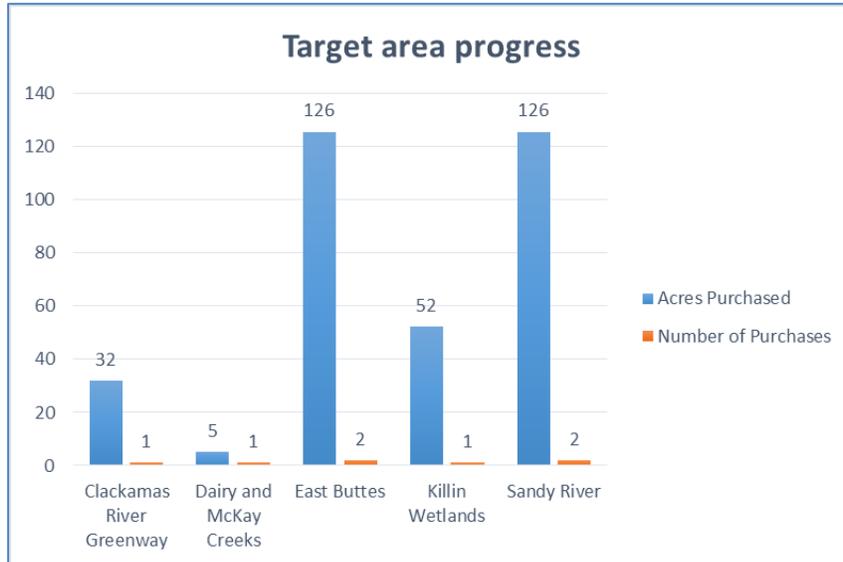


Fiscal Year	'06 NA Areas Bond	'19 P&N Bond
FY20	32%	1%
FY21	14%	29%
FY22 YTD	40%	54%



**PROTECT AND RESTORE LAND SUPPLEMENTAL INFORMATION, COVERING INVESTMENTS
JULY 1, 2020–JUNE 30, 2022**

Acquisitions to date by target area



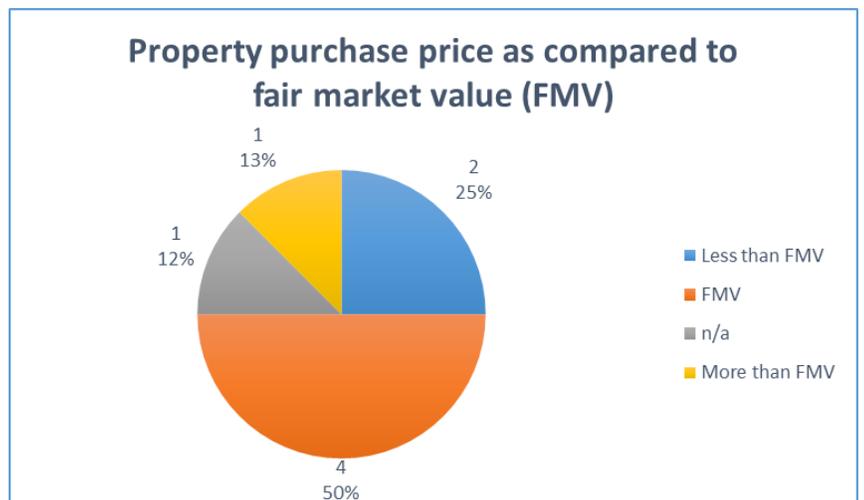
What is this chart?

Through adoption of the Natural Areas Work Plan, the Metro Council has delegated authority to staff to acquire properties with bond dollars for fair market value as supported by an independent appraisal (with the exception of properties purchased for less than \$50,000, which do not require an appraisal) and authorized the Chief Operating Officer to purchase a property for up to 10% more than the value established by an appraisal provided certain conditions are met. In addition, the Metro Council may direct staff to purchase property at any price by adopting a resolution to that effect.

What is this chart?

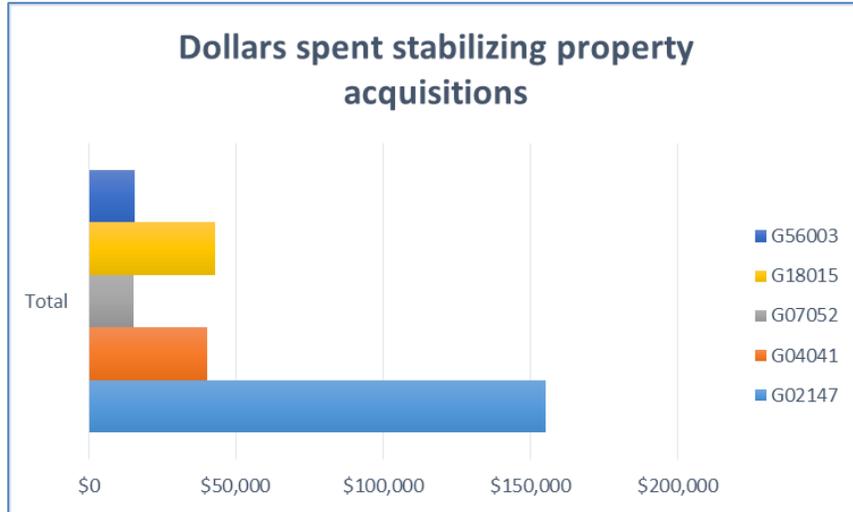
Through the policy established in the 2019 parks and nature bond measure and the Council adopted target area refinement plans the Metro Council has directed staff to acquire properties in 24 regional target areas that meet the refinement plan goals. Each property varies in acres and other features. This chart displays the both the number of properties purchased and acres protected in each target area through the Protect and Restore Land program over the lifetime of the 2019 bond and doesn't include land purchased in previous bond measures. To date Metro staff have acquired 7 properties totaling 341 acres across 5 target areas. This number will expand over time as more properties are purchased

Purchase price vs. market value



PROTECT AND RESTORE LAND SUPPLEMENTAL INFORMATION, COVERING INVESTMENTS
JULY 1, 2020–JUNE 30, 2022

Cost of stabilization to date



Dollars spent through June 30, 2022

What is this chart?

This chart shows stabilization investments made for the properties acquired to date with 2019 parks and nature bond funds. The legend on this chart references the properties purchased to date. Stabilization, one of the four program activities eligible for parks and nature bond protect and restore land funds, is the phase of management that follows acquisition. During stabilization Metro uses bond funds to address threats that would otherwise compromise the values for which a new natural area is acquired. Metro uses a function-based approach to identify and implement stabilization activities appropriate to each site. As no two properties are the same or have the same conditions present, stabilization plans and costs will vary by property and the conditions present. Function-based stabilization focuses on actions that protect high ecological function and shift currently degrading conditions to a positive trend leading to us to meeting the conservation objectives for which the property was purchased. Common stabilization actions include natural resource enhancement and property management and security actions. Important ecological functions addressed include key features such as: soil erosion control, habitat quality and trend, temperature and flow modification of streams, and public safety.

**PROTECT AND RESTORE LAND SUPPLEMENTAL INFORMATION, COVERING INVESTMENTS
JULY 1, 2020–JUNE 30, 2022**

Constraints

The Metro Council set clear direction for land acquisition across all 24 target areas through refinement plan adoption this past spring. While this allows us to build staff capacity and increase the pace of implementation for land acquisition, it's important to note the current factors that will continue to constrain the pace of acquisition activities moving forward. Metro staff are working to monitor and address these factors and will continue to keep the committee apprised on these dynamics.

Current constraints on the pace of land acquisition activities include capacity (staff and consultant) and market dynamics. Staff capacity will be addressed with the recruitment of two senior conservation real estate positions now and one assistant conservation real estate specialist in fall 2022. That will bring the total to four full time positions working on acquiring real estate for Metro.

Once staff capacity is in place, it will take time to build relationships, cultivate willing sellers, negotiate transactions and conduct due diligence, which means there will be a lag between having staff in place and seeing results in the form of increased pace of property purchases.

While timelines related to relationship development and negotiation vary by seller and property, once a property is under contract, due diligence timelines are fairly constant. The current timeline for due diligence processes is approximately 120-150 days, excluding transactions that involve land use (which adds another 3-6 months). In comparison, due diligence timelines used to be very consistent in that once a purchase and sale agreement was executed, Metro could close a transaction in under 90 days. This shift is primarily due to the limited capacity of third party consultants that Metro contracts with to do this work such as appraisers, environmental investigators, surveyors, etc. All these industries are all busy right now and running on longer timelines.

Finally, when the market is moving this quickly there are many other external factors at play. There are a lack of willing sellers and low inventory in the market, as well as increased competition in many forms, such as other buyers who are willing to waive due diligence investigations, bring cash to the table, close on shorter timelines, and pay over asking price or appraised value. Metro staff are aware of these factors, keeping a close eye on the market, and taking different approaches for different properties to remain competitive.