

# Proposed Budget

FY 2017-18



If you picnic at Blue Lake or take your kids to the Oregon Zoo, enjoy symphonies at the Schnitz or auto shows at the convention center, put out your trash or drive your car – we've already crossed paths.

#### So, hello. We're Metro – nice to meet you.

In a metropolitan area as big as Portland, we can do a lot of things better together. Join us to help the region prepare for a happy, healthy future.

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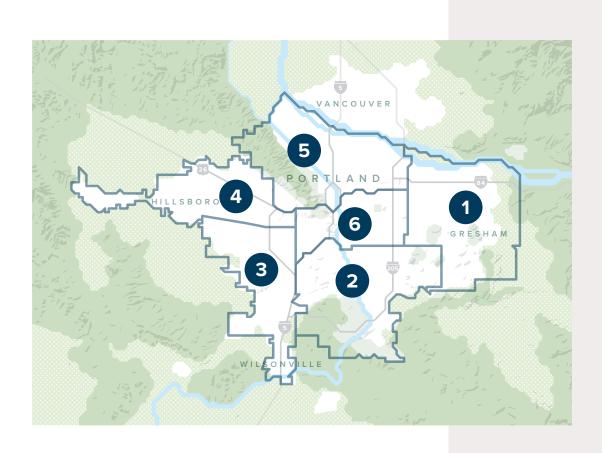
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# Proposed Budget Fiscal Year 2017-18

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#### A. BUDGET MESSAGE

| 202011200, 101                           |      |
|--|------|
| User's guide                             | A-7  |
| Chief Operating Officer's Budget Message | A-9  |
| B. BUDGET SUMMARY                        |      |
| Budget environment                       | B-3  |
| Schedule of Appropriations               |      |
| Property Tax Levy                        | B-9  |
| Budget summary                           |      |
| Where the money comes from               | B-13 |
| Where the money goes                     | B-17 |
| Fund summary                             | B-21 |
| Salaries, wages and benefits             | B-25 |
| Staff levels                             | B-27 |
| C. ORGANIZATIONAL SUMMARY                |      |
| Organizational Summary                   | C-2  |
| ELECTED OFFICES                          |      |
| Metro Council                            | C-5  |
| Metro Auditor                            | C-11 |
| OPERATIONS                               |      |
| Parks and Nature                         | C-15 |
| Planning and Development                 | C-19 |
| Property and Environmental Services      | C-23 |
| Research Center                          | C-29 |
| Visitor Venues                           | C-35 |
| Oregon Convention Center                 | C-38 |
| Portland'5 Centers for the Arts          | C-42 |
| Portland Expo Center                     | C-44 |
| Oregon Zoo                               | C-48 |
| CENTRAL SERVICES                         |      |
| Communications                           |      |
| Finance and Regulatory Services          |      |
| Human Resources                          |      |
| Information Services                     |      |
| Office of Metro Attorney                 |      |
| Non-departmental summary                 | C-73 |

# FY 2017-18 **Proposed Budget**



#### **B. FUND SUMMARY AND DETAIL**

| Summary of all funds  | D-2   |
|---|-------|
| General Fund  |       |
| Cemetery Perpetual Care Fund                                | D-105 |
| Community Enhancement Fund                                  | D-111 |
| General Asset Management Fund                               | D-127 |
| General Obligation Bond Debt Service Fund                   | D-145 |
| General Revenue Bond Fund                                   | D-151 |
| Metropolitan Exposition Recreation Commission Fund          | D-161 |
| Natural Areas Fund  | D-207 |
| Open Spaces Fund  | D-215 |
| Oregon Zoo Asset Management Fund                            | D-221 |
| Oregon Zoo Infrastructure and Animal Welfare Fund           | D-227 |
| Oregon Zoo Operating Fund                                   | D-233 |
| Parks and Natural Areas Local Option Levy Fund              |       |
| Risk Management Fund  | D-273 |
| Smith and Bybee Wetlands Fund                               |       |
| Solid Waste Revenue Fund                                    | D-285 |
| E. CAPITAL IMPROVEMENT PLAN DETAIL                          |       |
| Overview  | E-3   |
| Organizational unit summary and analysis                    |       |
| Information Services  |       |
| Parks and Nature  |       |
| Property and Environmental Services                         |       |
| Visitor Venues  |       |
| Oregon Convention Center                                    |       |
| Portland'5 Centers for the Arts                             |       |
| Portland Expo Center  |       |
| Oregon Zoo  |       |
| F. DEBT SCHEDULES   |       |
| Debt summary  | F-3   |
| Summary of planned debt                                     |       |
| Outstanding debt issues                                     |       |
| Debt ratios   |       |
| Debt limitation comparison                                  |       |
| Debt service payments                                       |       |
| Debt schedules  |       |
| Natural Areas Program, 2012 Series A                        | F-9   |
| Natural Areas Program, Refunding Series 2014                |       |
| Oregon Zoo Infrastructure and Animal Welfare, 2012 Series A |       |
| Oregon Zoo Infrastructure and Animal Welfare, 2016 Series   |       |
| Full Faith and Credit Refunding Bonds, 2013 Series          |       |
| Full Faith and Credit Refunding Bonds, 2016 Series          |       |
| Limited Tax Pension Obligation Bonds 2005 Series            |       |



#### G. APPENDICES

| Financial                          |      |
|------------------------------------|------|
| Charter limitation on expenditures | G-3  |
| Excise tax                         | G-4  |
| FY 2017-18 budget transfers        |      |
| GASB 54 fund balance delegation    | G-8  |
| General Fund reserves detail       | G-9  |
| Oregon Zoo historical changes      | G-11 |
| Salary/Wage/Position               |      |
| Fringe benefit calculation         | G-13 |
| Limited duration positions         | G-16 |
| Personnel services changes detail  | G-19 |
| Four-year FTE History              | G-21 |
| General info                       |      |
| Glossary                           | G-31 |





A-6 FY 2017-18 Proposed Budget

Metro's proposed budget for FY 2017-18 is provided in one volume.

#### **Budget message**

By law the budget message is given at the time the budget is proposed and identifies any significant changes from one year to the next. The Metro Chief Operating Officer serves as Metro's Budget Officer.

#### **Budget summary**

This section provides a comprehensive summary of the budget. It provides information on the schedule of appropriations, property tax calculations, budget environment, revenues and expenditures, including trends, a fund summary, and summarizes staffing changes.

#### **Organizational summary**

The organizational summary presents Metro's organizational units as required by Oregon budget law. Centers and services may be budgeted in a single fund or in several funds, but always by organizational unit. This section discusses the purpose and organization. It identifies service-level changes in the proposed budget.

#### **Fund summaries and detail**

This section presents detailed financial information and analysis for each of Metro's 16 funds, the legal units by which the budget is appropriated. The detail after each fund description contains technical information used by Metro managers to manage their programs. This detail includes current as well as historical line item revenues and line item expenditures required by law.

#### **Capital Improvement Plan detail**

Metro's capital budget for fiscal years 2017-18 through 2021-22 is included in the FY 2017-18 budget document. This section presents the overall summary and department specific project summaries and analyses.

#### **Debt schedules**

This section contains summary information about Metro's outstanding debt obligations. It also provides detailed debt schedules for existing revenue bonds, general obligation bonds, capital leases and other debt.

#### **Appendices**

The appendices include several related documents that are legally required to be included with Metro's budget document or that provide additional policy background information. These appendices include the charter of limitations on expenditures, budget transfers, excise taxes, GASB 54 fund balance designation, General Fund Reserves detail, limited duration positions, four-year FTE history and personnel changes detail. The glossary is located in this section.

# User's guide



April 2017

#### To the Metro Council, citizens and regional partners and valued employees:

I am pleased to present Metro's FY 2017-18 proposed budget for Metro Council consideration. The annual budget is a financial plan for accomplishing goals for the region. It creates an annual opportunity for the Metro Council and staff to evaluate how we're faring as a region, to evaluate our progress towards the six desired regional outcomes, and to ensure that our programs and activities are effective and efficient in providing excellent public services to the people of our region. Our spending plan provides information to the region's residents about how Metro will work in the coming year.

As the Council begins consideration of this budget, there are four major themes that frame the story of this proposed budget.

#### This proposed budget funds important work for the region in FY 2017-18

Because of Metro's track record of strong financial management and because of the focus of the Metro Council and departments on the mission of the agency, this proposed budget positions Metro to continue to inspire, teach, engage and invite people to enhance the quality of life and environment for the region's current and future generations. Throughout our four major lines of business – solid waste, parks and nature, planning and development, and visitor venues – this budget provides funding for our core services and for key initiatives that improve the quality of our programs and services for the benefit of the people of our region. Some of the notable projects that will be funded in this budget include:

- Advancing projects to improve safe and reliable transportation throughout the region. The proposed budget includes continued support for the 2018 Regional Transportation Plan and for the Metro Council's initiative to build a coalition to increase funding for all modes of transportation in our region.
- Continuing efforts to strengthen the region's economy through projects like the economic value atlas and our leadership of the brownfields coalition.
- Continuing our region's leadership in preventing waste, recycling and reusing
  what we can, and protecting health and the environment in managing the stuff
  we have to throw away. This budget funds the next steps of projects inside the
  Solid Waste Roadmap, including critical decisions about food scraps and in long
  term management of waste. The budget also includes funding for update of the
  Regional Solid Waste Plan.
- Welcoming millions of visitors to our visitor venues. The proposed budget anticipates that 1.65 million people will visit the Oregon Zoo, more than 500,000 people will attend an event or show at Expo, the Oregon Convention Center will host 47 major conventions, and Portland'5 Centers for the Arts will host 10 weeks of Broadway shows (including Hamilton), nearly 60 shows booked by Portland'5 Presents, and hundreds of shows and concerts by the region's non-profit performing arts companies.
- Managing an estimated 6 percent increase in solid waste volume.
- Leading the 2018 Growth Management conversation. In 2015 the Council
  committed to revisiting questions about urban growth in calendar year 2018. This
  proposed budget includes funding for Planning and Development, the Research
  Center, Communications, and the Council Office to tackle this project.

This is just a small sampling of the work that will be accomplished in FY 2017-18. The proposed budget funds our core, everyday operations, and positions us to respond to changing conditions in our region.

# Chief Operating Officer's Budget Message

#### This proposed budget continues to invest in equity, diversity and inclusion

As I wrote in last year's budget, Metro is focused on the future, and we know that our region's population will be more racially and ethnically diverse in the future than it is today. We also know that many people in our region face barriers that make it harder for them to succeed.

In June 2016 Metro Council adopted the agency's Strategic Plan to Advance Racial Equity, Diversity, and Inclusion; and in May 2017, Council will consider an update to our Diversity Action Plan. Council has made increasing the diversity of our workforce, increasing the percentage and dollar value of the contracts we award to minority, women, and emerging-owned businesses, improving our relationships with historically underserved communities, and ensuring that all of the region's residents have access to the six desired regional outcomes a high priority for our departments.

This proposed budget includes funding for programs and activities to support diversity, equity, and inclusion in every department of Metro. Some of the highlights of the proposed budget include:

- Continued support for the Diversity, Equity and Inclusion Team in the Office of the Chief Operating Officer. This team is facilitating the implementation of the Strategic Plan to Advance Racial Equity Diversity and Inclusion and the Diversity Action Plan. They are also facilitating the adoption of equity implementation plans in Planning and Development, Parks and Nature, Property and Environmental Services, and the Oregon Zoo;
- Funding for the Community Partnerships pilot project;
- Continued funding for the Equitable Housing Strategy next steps and integration of the Equitable Housing Planning and Development Grants into an updated "2040" Planning and Development Program;
- Integration of equity into the Regional Solid Waste Plan and into the options under consideration for the Solid Waste Roadmap;
- Funding of the Construction Careers Pathway Project (C2P2) next steps;
- Continued support for the Partners in Nature and Access to Nature programs in Parks and Nature;
- Continued support for increased staffing levels in Human Resources focused on employee engagement and retention and on outreach that supports the recruitment goals of the Equity Strategy and Diversity Action Plan;
- Continued support for outreach and process reform for procurement services and efforts to increase participation of Certification Office of Business Inclusion and Diversity (COBID) firms;
- Increased staffing for Portland'5 Centers for the Arts to allow them to expand sponsorships and programming for Title I schools in the region.

#### This budget begins to tackle the Financial "Headwinds"

In last year's budget message, I noted that Metro would likely be facing a more challenging financial condition in Fiscal Year 2017-18 than in any year since the Fiscal Year 2012-13 budget. This was based on our long-range forecast that projected that our expenditures would grow faster than our revenues in the Metro General Fund, the Oregon Zoo enterprise fund and a portion of our MERC operations.

This proposed budget reflects the conditions that we forecast last year. In particular, the budget reflects increases in personnel services of approximately 5.5 percent agency-wide, and 3.3 percent in the General Fund, 2.6 percent at the Oregon Zoo, and 9.9 percent at the Expo Center. This increase compares to a budgeted increase in general operating revenue in the General Fund of 1 percent (excise tax, property tax and interest earnings) and operating revenue at the Oregon Zoo of 2.9 percent.

The increases in personnel services are driven by two things. First, Metro's rates for Oregon's Public Employee Retirement System (PERS) will increase by 44 percent on July 1, 2017, from an average of 8.8 percent of total payroll to 12.6 percent of total payroll. Second, because Oregon and the Portland region have begun to experience inflation, cost of living increases for Metro employees will be higher than they have been since 2008. The combination of PERS rate increases and salary increases represent at total increase in personnel services, throughout the agency – all funds – of 5.5 percent.

The General Fund, Oregon Zoo and Expo budgets are balanced for FY 2017-18 through a combination of reductions in material and services, reductions in vacant positions, reductions in transfers from the General Fund and revenue strategies. Additionally, unless it was directed by Council, no significant reductions or increases in programs or activities were approved in the General Fund. Some of the notable changes reflected in this budget include:

- An allocation of Construction Excise Taxes (CET) to support technical assistance from Planning and Development to jurisdictions receiving Community Planning and Development Grants (CPDG). For many years, Metro staff have provided technical assistance in the form of planning support to jurisdictions that receive CPDG funds. In past fiscal years, that additional service was funded from general revenues. In this budget, I propose that the Metro Council recognize that technical assistance as a portion of the grant itself and allocate CET funds to pay for that portion of the grant. The budget reflects \$326,500 in CET as revenue to the General Fund.
- A reduction and reallocation of Metropolitan Tourism Opportunity Competitiveness Account (MTOCA) funds. The proposed budget includes a \$400,000 transfer from the General Fund to MERC, specifically for Expo operations. This represents a reduction of \$200,000 from FY 2016-17. Additionally, none of these funds will be transferred to the Oregon Convention Center. Rather, this recognizes the financial situation faced at Expo.
- Defunding of positions. The proposed budget does not eliminate any positions in the General Fund. At the same time, vacant positions are an opportunity for the agency to create a responsible glide path to a new or lower service level if reductions are needed to address fiscal constraints.

As Council is aware, the long-term forecasts for the General Fund and the Oregon Zoo in particular reflect that the financial constraints we have faced in preparing this budget are long-term and are structural in nature. The Metro Charter limits expenditures of excise taxes to increase no more than CPI – currently about 2.6 percent – and property taxes have been increasing at approximately 4.5 percent over the past three fiscal years. With personnel costs growing at more than 6 percent on average the last 3 years, revenues cannot – legally or actually – keep pace with the increasing costs of providing services. Additionally, Metro will continue to face increases that are outside of the agency's direct control for the foreseeable future. Oregon PERS rates will likely increase a comparable amount in FY 2019-20, and it is likely that increases in health care premium charges will resume in January 2018.

Because of the structural and long-term nature of these challenges, Metro's departments and staff will begin working on a three-to-five-year strategy for the major funds beginning this summer. Although the pressure is most acute in the General Fund and at the Oregon Zoo, all of Metro's operations will review and prioritize their programs and activities and will discuss opportunities to reduce costs or increase revenues. Staff will work with Council in the fall in advance of the budget process for FY 2018-19 to ensure that Council provides direction. As noted above, Metro has been a responsible and proactive steward of public funds throughout its history.

Lastly, I note that discussion of the costs of personal services is among the most challenging that we face as an agency. Metro has a high quality workforce that provides valuable services to the public every day. Our employees work hard to improve the economy, environment and quality of life in our region. And, as an employer, Metro strives to provide fair, competitive wages and benefits that attract and retain a high quality workforce. Many – in fact most – of the things that are driving the cost of personnel are outside of the control of the Metro Council, of Metro management, and of our employees and labor unions. As we have in the past, Metro management will work collaboratively with our employees to consider all of the options for a sustainable financial future for our agency, and we will continue to honor and respect our employees as dedicated public servants.

#### This proposed budget invests in Metro's infrastructure

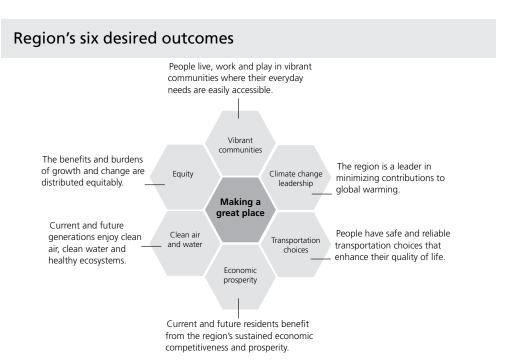
As in the past three fiscal years, this proposed budget recommends that Metro invest in taking care of our systems and structures. The proposed budget includes funding to address these deferred investments and also to increase our efficiency.

- *Technology*. The proposed budget includes investments in our technology infrastructure, all of which are needed to update systems that have become outdated over time. In particular, this budget includes the next steps for replacing outdated phone systems throughout Metro with Voice over Internet Protocol (VOIP) and in assessing opportunities to replace outdated software and systems, particularly in Property and Environmental Services and at Oregon Zoo. The Oregon Convention Center will continue to replace outdated equipment such as security cameras and door access controls. The proposed budget anticipates continuing improvements to the PeopleSoft system.
- Buildings and Physical Assets. The proposed budget invests in Metro's capital assets, with significant investments contemplated in our visitor venues. As Council knows, the Oregon Zoo will begin construction of the three final projects of the 2008 zoo bond Polar Passage, Primates and the Rhino Habitat in FY 2017-18. Additionally, the Oregon Convention Center will complete design of a major renovation of the Oregon Ballroom and the entryways on Holladay and Martin Luther King, Jr. Boulevard. The proposed budget includes a project to repair the roofs of Hall D and E at Expo and to improve the HVAC system in Hall C. The proposed budget includes equipment upgrades at MetroPaint and maintenance projects at Metro Central and Metro South. The proposed budget includes projects to meet the commitments of the 2013 local option levy, including Newell Canyon, Killin Wetlands, Borland, and Oxbow campground improvements. Last but by no means least, the proposed budget anticipates that Metro will begin demolition work in 2018 for construction of the Riverwalk portion of the Willamette Falls Legacy Project.

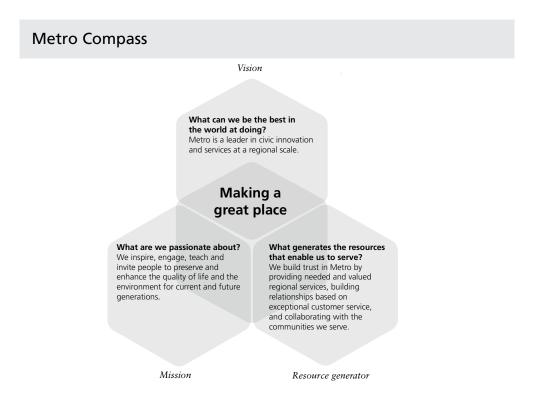
#### How the budget proposal was developed

In two retreats in the winter of 2016-17, the Metro Council provided direction about strategic priorities and key Council initiatives that would focus their efforts through fiscal year 2017-18. Based on this direction, I instructed programs to prepare initial budget requests that emphasized these goals and initiatives, maintained the existing portfolio of Metro's programs and activities and provided a modest increase of 2.4 percent allocated to departments to cover inflation in their materials and services costs.

As we have in past years, we used three tools to frame the proposed budget. First, this proposed budget is anchored by the region's six desired outcomes. Developed in a collaborative process and adopted by the Metro Council in 2010, the six outcomes focus on what makes this region a great place. Department's activities and programs are tested against whether they are making these outcomes more likely over time.



Second, the department directors and I used the Metro Compass to develop the Budget. The Metro Compass helps us ensure that Metro's programs and activities achieve our vision for the region, deliver on our core mission, and build public trust in Metro.



#### **Council Initiatives**

As in past years, the Council identified several programs and projects as high priority items for funding. These programs, activities and projects are funded immediately after Metro's legal and policy requirements are met. In FY 2017-18, those initiatives include:

- 2018 Regional Transportation Plan and Long Term Transportation Funding
- Implementation of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion, and Diversity Action Plan
- Solid Waste Roadmap and the new Regional Solid Waste Plan
- Equitable housing strategy next steps
- 2018 Urban Growth Report and Urban Growth Management Decision
- Construction Careers Pathways Project
- Willamette Falls Legacy Project
- Oregon Zoo Bond Projects
- Parks and Nature System Plan and renewed Local Option Levy implementation

#### **SUMMARY OF CHANGES BY DEPARTMENT**

The proposed budget includes the following service level changes:

#### **Metro Council**

The Metro Council budget includes the Council, the Office of the Chief Operating Officer and Government Affairs and Policy Development, and the Diversity, Equity and Inclusion Team.

The Metro Council leads Metro towards a regional vision of vibrant neighborhoods, economic prosperity, clean air and water, safe and reliable transportation and equity for all. The proposed budget enables Council to guide key agency projects, particularly those around economic development and equity. The proposed FY 2017-18 budget includes funding for the Government Affairs Policy Development team to support the Council's strategy for long term transportation funding.

#### Office of Metro Auditor

The Office of the Metro Auditor ensures that Metro and its activities are transparent and accountable to the public. Auditors objectively analyze Metro programs to determine areas where service quality can be improved and efficiencies can be gained. The Metro Auditor selects an external financial auditing firm to audit Metro's annual financial statements and administers the contract. There are no service level changes proposed for FY 2017-18.

#### **Parks and Nature**

Parks and Nature's mission is to protect water quality, fish and wildlife habitat and create opportunities to enjoy nature close to home through a connected system of parks, trails and natural areas.

This budget continues the funding for the local option Parks and Natural Areas levy, now in its fifth year. The budget extends two limited duration positions through the end of the fiscal year and includes the addition of 0.55 FTE to make two positions full time.

#### **Planning and Development**

Planning and Development provides a broad scope of planning services that assure Metro's compliance with federal and state land use and transportation planning requirements, manages grants to other agencies, leverages community development and stimulates private investments in communities that support Metro's desired outcomes in the region.

Major budget changes in the department for FY 2017-18 include defunding 2.0 FTE to reflect program changes.

#### **Research Center**

Research Center serves Metro's six regional outcomes by providing information that enables Council and client departments to make informed plans and decisions. The Research Center coordinates data and research activities with partners in government, academic institutions and the private sector.

The FY 2017-18 budget has no major changes.

#### **Property and Evironmental Services**

Property and Environmental Services contributes directly to the preservation of the region's livability and supports the goals and objectives developed by the Metro Council by providing for the safe, efficient, and effective reuse, recycling, and disposal of solid and household hazardous waste and by promoting sustainable resource management through waste reduction initiatives, hands-on interpretive programs, youth and adult education, grants, demonstration projects, and volunteer opportunities.

This budget adds 1.0 FTE to provide program support for the Solid Waste Operation and a 0.5 FTE to provide natural gardening programs at the Oregon Zoo. It also adds 1.0 FTE for outreach to communities impacted by illegal dumping.

#### **Visitor Venues**

Metro's Visitor Venues include the Oregon Convention Center (OCC), Portland'5 Centers for the Arts (Portland'5), Portland Expo Center (Expo) and the Oregon Zoo. Formed in July 2010 to enhance collaboration on operational issues, the venues team actively works toward a common mission of maintaining world-class gathering and entertainment spaces for residents and visitors and creating significant economic impact throughout the region.

The OCC Convention Hotel is expected to financially close at the end of the 2016-17 fiscal year and begin construction in FY 2017-18. This will help enhance the OCC marketability for additional conventions to national audiences.

Portland'5 and Expo Center are looking forward to solid years. The overall MERC Fund will be adding 4.5 FTE.

#### **Operational Support**

#### Communications

Metro's Communications department supports the Metro Council and departments in providing public involvement in key agency decisions. Audiences include other government partners, specific advocacy groups, media outlets and the general public.

There are no major changes in the FY 2017-18 budget.

#### **Finance and Regulatory Services**

Finance and Regulatory Services provides financial management, administrative, regulatory and operational services to Metro's elected officials, operating centers and services, employees and the public. In addition, Finance and Regulatory Services licenses small contractors and sets rates for public solid waste disposal facilities.

There are no major changes in the FY 2017-18 budget.

#### **Human Resources**

Human Resources is a full service department providing benefits, classification and compensation, employee and labor relations, organization development and training, recruitment and selection, and systems administration for the agency.

There are no additional changes for the FY 2017-18 budget.

#### **Information Services**

Information Services supports Metro's goals and business processes through the development implementation, support and management of its information systems.

The FY 2017-18 budget reflects several large projects, including agency wide backup, Payment Card Industry Compliance and implementation of the Voice-over Internet Protocol (VoIP).

#### Office of Metro Attorney

The Office of Metro Attorney has full charge and control of all legal business for the agency. The Office of Metro Attorney provides legal representation to Metro, both formally and informally, in a manner consistent with Metro's goals and policies, and that fully complies with the highest professional and ethical standards of the Oregon State Bar, the Oregon Supreme Court and the legal profession.

There are no budget additions for FY 2017-18.

#### **General Expense**

The General Expense category includes non-program revenues such as property tax, excise tax and interest earnings as resources. On the expenditure side, it includes non-operating expenses such as general obligation debt, transfers and, in the General Fund, special appropriations that are not tied to an individual program, service or center. The greatest interest centers on the General Fund, which is discussed in detail below.

#### **Revenues**

The General Fund includes three important discretionary revenues: property tax, excise tax and interest earnings. These are the resources that the Council can direct by choice to any general purpose. Since 2008 interest earnings have remained at an unprecedented low, effectively removing them from being considered a primary resource. The excise tax on solid waste disposal is established in Metro Code to generate a defined yield and may increase annually based on a specific consumer price index. The rate is calculated based on tonnage of the prior two years. For FY 2017-18 the proposed rate will decrease by 95 cents per ton; excise tax on other Metro facilities and services remains at 7.5 percent. Discretionary excise tax is expected to generate \$18 million. Construction excise tax collections have continued to remain strong. The tax was extended by the Metro Council in September of 2014.

Property taxes are levied for both operations (discretionary) and general obligation debt service (dedicated). The operating levy has a permanent rate of \$0.0966 per thousand, about ten cents, and raises \$15 million for discretionary purposes. The Parks and Natural Areas Local Option Levy at \$0.096 per thousand, raises about \$14

million a year. The levy for general obligation debt will be \$36 million, based on debt schedules and cash flow requirements for existing debt. The estimated schedule is based on a not-to-exceed maximum for each issue, consistent with promises made to Metro taxpayers. Combined, the estimated tax rate for an urban Metro resident is 41 cents per thousand, or about \$82 for owners of property assessed at \$200,000.

#### **Expenditures**

The General Expense spending includes general agency payments for elections, the outside annual audit and, in accordance with the financial policies, the appropriated contingency for the General Fund and the annual contribution to renewal and replacement. A \$500,000 Opportunity fund provides the Council with a modest resource to take advantage of new opportunities that arise that require a partnership match or otherwise leverage existing budgeted funds.

The General Expense category also includes special appropriations. These include payments for previously awarded grants for Nature in Neighborhoods small projects and Community Planning and Development grants; and payments for specific organizational dues and sponsorships such as Rail~Volution, the Regional Arts and Culture Council and the Lloyd Business Improvement District. The proposed FY 2017-18 budget maintains \$25,000 for regional economic development membership, \$50,000 for Intertwine organizational support, and \$56,000 for Willamette Falls Locks, the regional indicators project housed at Portland State University. Also included is \$300,000 for Community Partnerships, implementation of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion and \$250,000 for development of the Regional Transportation Funding Strategy. The annual MTOCA transfer to MERC is reduced to \$400,000 and designated specifically for Expo operations.

#### **CAPITAL IMPROVEMENT PLAN**

The five-year Capital Improvement Plan identifies all capital projects that exceed \$100,000 and meet the State of Oregon's definition for public improvements. The \$179.2 million CIP ending plan includes 180 projects, about one quarter new capital projects and three quarters scheduled renewal and replacement projects. On a funding basis, it is the reverse – about 81 percent of the spending is related to new capital, led by the Natural Areas and zoo bond projects.

#### **New Capital projects**

The General Fund does not have a reserve for new capital projects, relying on the accumulation of one-time resources from unanticipated revenues or underspending in a prior year to fund the most critical new capital needs. For FY 2017-18 this includes the MLK Plaza and major upgrades at OCC, compactors at the transfer stations and Parks and Nature projects funded by the local option levy and Natural Areas Bonds. The Oregon Zoo Infrastructure and Animal Welfare Bond will begin construction of Polar Passage and primates projects.

#### Renewal and replacement

Renewal and replacement projects are scheduled according to the expected useful life of the asset and its condition. All operating funds make annual contributions for renewal and replacement. This accumulating strategy is intended to smooth out the funding in years when higher cost projects are scheduled. The General Fund contribution in FY 2017-18 will be \$1.4 million. Significant renewal and replacement projects for FY 2017-18 include an agency-wide renovations to the entry plaza at the Oregon Convention Center and roof replacements at the Expo Center and Metro Regional Center.

#### **CHARTER LIMITATION ON EXPENDITURES**

Metro's charter includes a limitation on expenditures of certain tax revenues imposed and collected by Metro, specifically the general excise tax and the construction excise tax. The general excise tax is a yield-base tax which may increase annually only by the consumer price index. The majority of the excise tax is collected on solid waste activities and is calculated as a per-ton tax. Metro assesses an excise tax on construction permits throughout the region to fund land use planning to make land ready for development. Collections continue to be strong overall. The expenditure limit for FY 2017-18 is \$22.3 million; budgeted expenditures are \$20.9 million. The proposed budget does not exceed this limitation.

I look forward to your deliberations.

Sincerely,

Martha J. Bennett

Chief Operating Officer.

| Budget environment           | B-3  |
|------------------------------|------|
| Schedule of Appropriations   | B-7  |
| Property Tax Levy            |      |
| Budget summary               | B-11 |
| Where the money comes from   | B-13 |
| Where the money goes         |      |
| Fund summary                 |      |
| Salaries, wages and benefits |      |
| Staff levels                 | B-27 |

# **Budget** summary





Metro uses many important tools in building the budget, but one of the most important is the five-year forecast, primarily for the General Fund and Oregon Zoo Operating Fund. The other primary operating funds, Metropolitan Exposition Recreation Commission (MERC) Fund and the Solid Waste Revenue Fund, are assessed slightly differently. The MERC Fund has a shorter focus, but with an emphasis on long-term capital requirements. The Solid Waste Revenue Fund is assessed based on how future expenditures and tonnage forecasts will impact the overall rate. Each budget cycle begins with a review of how the funds are performing, what factors affect the funds in the same way and become the global assumptions, and what factors are related to the nature of the operations and need individual assumptions.

#### Global labor assumptions

Most labor costs affect the primary funds in the same way. There are some differences in individual collective bargaining agreements which are implemented and carried throughout the forecast period; benefit costs follow the same assumptions.

The Public Employee Retirement System (PERS) sets the rate for a two-year period, the current beginning in July 2017. To help mitigate the expected future increases, Metro established a PERS reserve, funded by capturing a temporary rate decrease from a prior period. These reserves, pooled from all operating funds, are being applied over the five-year period to help reduce pension bond debt service payments. The July 2017 increase is 3.8 percent, which represents a 44 percent increase over FY 2016-17. There are similar increases projected at the beginning of the next two biennia. These increases have been factored into the forecasts.

Metro has also implemented a specific cost sharing formula for its health insurance programs: all employees, regardless of bargaining group, pay an 8 percent share. This is intended to influence the design of future benefit plans where cost savings can be shared. Nevertheless, health insurance costs continue to rise over the forecast period.

#### Global operating assumptions

The principles of Metro's financial policies are followed throughout the five-year forecasts. Limited duration positions have been eliminated as scheduled; no additional positions are included. A factor for historic under spending is included in the forecast. In the absence of contractual escalators tied to specific indices, general inflationary increases are modest and uniform. Each operating fund must budget for prudent contingency and stabilization reserves. Annual renewal and replacement contributions are required, reflecting Metro's commitment to care for its assets.

#### **Unique operating assumptions**

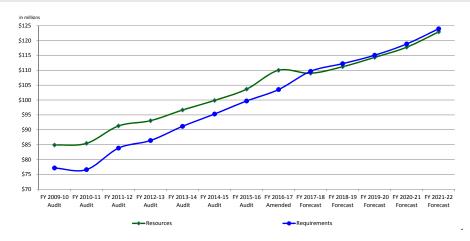
Each fund also has assumptions unique to its operations. Factors such as general and specialized taxes, federal and state grant funding, tonnage or attendance-driven enterprise activity impact the funds differently. Interest earnings calculations remain historically low and are applied uniformly. The visitor venues are more sensitive to utility costs, food and beverage margins or per capita spending. Planning and Development is experiencing constraints tied to uncertainties in funding at the national level. The unique assumptions are addressed in the individual forecasts.

# **Budget Environment**

#### Understanding the importance of the forecasts

The purpose of the forecasts is not to display a balanced budget in all future years. The purpose is to identify vulnerabilities, highlight trends and provide a line of sight to help guide decision making. The forecasts serve as an early warning system and confirm that without continued strategic decision making, the current plan will not be sustainable. The five-year forecast keeps us focused on how decisions today set the path for future choices.

#### General Fund five-year forecast



#### **General Fund**

The General Fund has more complex challenges because of its mix of enterprise, grant and general governance activities. The developed parks and new natural areas coming into the parks system have become less dependent on general support, with the passage of the five-year Parks and Natural Areas Local Option Levy in May 2013 and renewal in 2016. Planning and Development is heavily reliant on federal transportation funding for general transportation system planning and for specific project planning, both areas where federal support has flattened or modestly increased. The Council has committed significant one-time general resources to complete the important policy framework for the 2040 Growth Concept, the plan intended to guide growth and development over 50 years.

The General Fund includes three important discretionary revenues for FY 2017-18: property tax (\$15 million), general excise tax (\$18 million) and interest earnings. These are the resources that the Council can direct by choice to any general purpose. Throughout the forecast period property taxes maintain their solid collection rate and continue to grow at a modest rate as the housing industry continues its recovery. Excise tax is established in Metro code and grows at the rate of the Consumer Price Index. Over the forecast period excise tax does grow modestly. Interest earnings, once a significant discretionary revenue source, continue to be constrained by the low market rates. The General Fund also includes the construction excise tax, which is expected to increase over the forecast period. The construction excise tax is a dedicated tax used to provide funding for planning of future expansion areas, future urban reserves and planning that enables redevelopment of centers, corridors and employment areas within the existing Urban Growth Boundary.

Enterprise revenues in the General Fund are generated by parks programs and MRC parking. Discretionary federal funding for general system planning, the Regional Transportation Plan and the Metropolitan Transportation Improvement Program, has not increased. The forecast reflects only those resources that are committed.

The forecast illustrates the application of one-time resources accumulated in one year to one-time spending, usually in a later year. Earlier multi-year special allocations were committed to urban and rural reserves and climate change start up; current multi-year allocations include programs such as Metro Export Initiative, Regional Disaster Preparedness Organization and the Intertwine. For the General Fund the five-year forecast reminds us of the need to be proactive, not reactive, to challenges that we see in the future years. Combined, the steps taken over the last several years have helped make the five-year gap manageable. However, the forecast does suggest that additional adjustments will be required in future years. Unique to the General Fund is Metro's charter limitation, a limit on excise tax spending, adjusted annually by the Consumer Price Index. This limit includes spending of both general excise tax as well as construction excise tax. The budget and the forecast years do not exceed the spending limit.

#### **Metropolitan Exposition Recreation Commission Fund**

The Metropolitan Exposition Recreation Commission (MERC) Fund continues to be strong particularly at the Oregon Convention Center and Portland'5 Centers for the Arts. Transient lodging tax continues to show modest growth throughout the forecast.

Revenues throughout the forecast reflect only those bookings that are confirmed. Food and beverage margins are based on current performance and maintained throughout. Revenues and expenditures directly related to event activity rise and fall with bookings. Fixed costs, facility maintenance and capital improvements require operational support from public resources, primarily transient lodging taxes.

The Portland Expo Center continues to face challenges on the expenditure side over the long-term. Current projects include a detailed review to develop options for the future.

#### **Solid Waste Revenue Fund**

The Council sets rates to fund the current expenditures of the Solid Waste Revenue Fund, balancing the public's interest in its facilities with the pocketbook issues of its rate payers. Rates will rise modestly over the next five year period, as tonnage continues to increase. Metro has been able to accumulate sufficient resources to fund future capital improvements without impacting rates. In FY 2017-18 it is anticipated that reserves will be used to help subsidize commercial organics, and rates will decrease slightly. Reserves are sufficient to weather a downturn in any given year with rates being adjusted to compensate in future budget years. The Solid Waste Road Map discussions are examining how changes in the waste stream, increased residential organics diversion and new technology approaches to handling the waste fit into the regional system. Many of the Road Map projects will be coming to a conclusion over the next 18 months.

#### **Oregon Zoo Operating Fund**

FY 2017-18 represents the third year of the Oregon Zoo being in its own enterprise fund. Attendance continues to be forecast in the 1.65 to 1.7 million range. The opening of the new Education Center will result in increased revenue from camps and classes, however construction of the new Polar Passage and Primates exhibits beginning in FY 2017-18 may impact attendance. Per capita spending is also projected to increase moderately.



|  | Proposed<br>Budget  |
|--|---|
| GENERAL FUND   | Budget  |
| Council  | 4,764,725   |
| Office of the Auditor  | 751,334   |
| Office of Metro Attorney   | 2,602,771   |
| Information Services   | 5,248,217   |
| Communications Finance and Regulatory Services   | 1,850,922<br>5,382,456  |
| Human Resources  | 3,016,714   |
| Property and Environmental Services  | 2,538,868   |
| Parks and Nature   | 11,565,656  |
| Planning and Development Department  | 15,717,033  |
| Research Center  | 4,245,501   |
| Special Appropriations   | 3,935,284   |
| Non-Departmental Debt Service  | 2.011.050   |
| Interfund Transfers  | 2,011,850<br>17,315,624   |
| Contingency  | 2,405,198   |
| Total Appropriations   | 83,352,153  |
| Unappropriated Balance   | 28,652,605  |
| Total Fund Requirements  | \$112,004,758   |
| CEMETERY PERPETUAL CARE FUND  Non-Departmental   |   |
| Interfund Transfers  | 50,000  |
| Total Appropriations   | 50,000  |
| Unappropriated Balance   | 610,638   |
| Total Fund Requirements  | \$660,638   |
| COMMUNITY ENHANCEMENT FUND   |   |
| Property and Environmental Services  | 1,308,706   |
| Non-Departmental   |   |
| Interfund Transfers  | 872,388   |
| Contingency  | 94,000  |
| Total Fund Requirements  | 2,275,094<br><b>\$2,275,094</b>   |
| Asset Management Program<br>Non-Departmental<br>Interfund Transfers  | 10,198,239<br>222,500   |
| Contingency  | 6,007,105   |
| Total Appropriations   |   |
|  | 16,427,844  |
| Total Fund Requirements  |   |
| GENERAL OBLIGATION DEBT SERVICE FUND   |   |
| ·  |   |
| GENERAL OBLIGATION DEBT SERVICE FUND Non-Departmental  | \$16,427,844  |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental  Debt Service  Total Appropriations   | <b>\$16,427,844</b><br>34,969,775   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements   | \$16,427,844<br>34,969,775<br>34,969,775  |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account  | \$16,427,844<br>34,969,775<br>34,969,775<br>\$34,969,775  |
| Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  | \$16,427,844<br>34,969,775<br>34,969,775<br>\$34,969,775  |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations   | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance   | \$16,427,844<br>34,969,775<br>34,969,775<br>\$34,969,775<br>7,918,143<br>7,918,143<br>5,564,658   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  | \$16,427,844<br>34,969,775<br>34,969,775<br>\$34,969,775<br>7,918,143<br>7,918,143<br>5,564,658   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658 \$13,482,801  72,872,261  5,824,912   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency   | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations   | \$16,427,844  34,969,775  34,969,775  \$34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474                                   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Fund Requirements  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658 \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474                                    |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Fund Requirements  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143  7,918,143  5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474  \$133,686,474                                |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Appropriations  Total Fund Requirements  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474                                   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Fund Requirements  NATURAL AREAS FUND  Parks and Nature   | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143  7,918,143  5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474  \$133,686,474                                |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Fund Requirements  NATURAL AREAS FUND  Parks and Nature Non-Departmental  | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474 \$133,686,474                                   |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Fund Requirements  NATURAL AREAS FUND  Parks and Nature Non-Departmental Interfund Transfers                          | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474  \$133,686,474  16,615,947  2,980,462 4,000,000 |
| GENERAL OBLIGATION DEBT SERVICE FUND  Non-Departmental Debt Service  Total Appropriations  Total Fund Requirements  GENERAL REVENUE BOND FUND  Bond Account Debt Service  Total Appropriations  Unappropriated Balance  Total Fund Requirements  MERC FUND  MERC Non-Departmental Interfund Transfers Contingency  Total Appropriations  Total Fund Requirements  NATURAL AREAS FUND  Parks and Nature Non-Departmental Interfund Transfers Contingency  Contingency | \$16,427,844  34,969,775  34,969,775  \$34,969,775  7,918,143 7,918,143 5,564,658  \$13,482,801  72,872,261  5,824,912 54,989,301 133,686,474 \$133,686,474  16,615,947 2,980,462             |

# **Schedule of Appropriations**

|  | Proposed<br>Budget  |
|--|---|
| OPEN SPACES FUND   | 220 020   |
| Parks and Nature  Total Appropriations   | 339,828<br>339,828  |
| Total Fund Requirements  | \$339,828   |
| ·  |   |
| OREGON ZOO ASSET MANAGEMENT FUND Visitor Venues - Oregon Zoo   | 5,112,100   |
| Non-Departmental   | 127 100   |
| Contingency Total Appropriations   | 137,400<br>5,249,500  |
| Total Fund Requirements  | \$5,249,500   |
|  | \$3,243,300   |
| OREGON ZOO INFRASTRUCTURE/ANIMAL WELFARE FUND  | 12 670 074  |
| Visitor Venues - Oregon Zoo<br>Non-Departmental  | 12,678,074  |
| Interfund Transfers  | 515,894   |
| Contingency  | 3,265,000   |
| Total Appropriations   | 16,458,968  |
| Unappropriated Balance   | 17,028,010  |
| Total Fund Requirements  | \$33,486,978  |
| OREGON ZOO OPERATING FUND  |   |
| Visitor Venues - Oregon Zoo  | 36,298,976  |
| Non-Departmental   |   |
| Interfund Transfers  | 4,431,724   |
| Contingency Total Appropriations   | 1,397,479   |
| Total Fund Requirements  | 42,128,179<br><b>\$42,128,17</b> 9  |
| Total Fullu Requirements   | 342,120,173   |
| PARKS AND NATURAL AREAS LOCAL OPTION LEVY FUND   |   |
| Parks and Nature   | 11,746,636  |
| Special Appropriations   | 2,240,711   |
| Non-Departmental   |   |
| Interfund Transfers  | 4,308,772   |
| Contingency  | 2,475,823   |
| Total Appropriations   | 20,771,942  |
| Tatal Frond Danishamanta   |   |
| Total Fund Requirements  |   |
| Total Fund Requirements  RISK MANAGEMENT   |   |
| RISK MANAGEMENT  | \$20,771,942  |
|  | \$20,771,942  |
| RISK MANAGEMENT Finance and Regulatory Services  | <b>\$20,771,942</b> 3,717,405   |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental   | \$20,771,942<br>3,717,405<br>10,000<br>279,326  |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency Total Appropriations  | 3,717,405<br>10,000<br>279,326<br>4,006,731   |
| RISK MANAGEMENT  Finance and Regulatory Services  Non-Departmental Interfund Transfers  Contingency  Total Appropriations  Unappropriated Balance  | 3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517   |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency Total Appropriations  | 3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517   |
| RISK MANAGEMENT  Finance and Regulatory Services  Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements   | 3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517   |
| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND   | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248  |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency Total Appropriations Unappropriated Balance Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature   | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248  |
| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248  |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000   |
| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency   | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000  |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510   |
| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,73<br>45,517<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510<br>1,177,440   |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency Total Appropriations Unappropriated Balance Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency Total Appropriations Unappropriated Balance  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,73<br>45,517<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510<br>1,177,440   |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SOLID WASTE FUND  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,73°<br>45,512<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510<br>1,177,440<br>\$2,679,950   |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,73°<br>45,512<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510<br>1,177,440<br>\$2,679,950   |
| RISK MANAGEMENT Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance Total Fund Requirements  SOLID WASTE FUND Property and Environmental Services  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510<br>1,177,440<br>\$2,679,950   |
| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SOLID WASTE FUND Property and Environmental Services Finance and Regulatory Services   | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000<br>72,510<br>1,000,000<br>1,502,510<br>1,177,440<br>\$2,679,950<br>67,945,847<br>103,083  |
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| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SOLID WASTE FUND Property and Environmental Services Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations  | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000<br>1,502,510<br>1,177,440<br>\$2,679,950<br>67,945,847<br>103,083<br>5,997,866<br>16,281,565<br>90,328,361                                |
| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SOLID WASTE FUND Property and Environmental Services Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance   | \$20,771,942<br>3,717,405<br>10,000<br>279,326<br>4,006,731<br>45,517<br>\$4,052,248<br>430,000<br>1,502,510<br>1,177,440<br>\$2,679,950<br>67,945,847<br>103,083<br>5,997,866<br>16,281,565<br>90,328,361<br>29,866,723                  |
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| RISK MANAGEMENT  Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SMITH AND BYBEE WETLANDS FUND Parks and Nature Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance  Total Fund Requirements  SOLID WASTE FUND Property and Environmental Services Finance and Regulatory Services Non-Departmental Interfund Transfers Contingency  Total Appropriations Unappropriated Balance   | \$20,771,942<br>3,717,405   |

## Permanent Tax Rate Levy Calculation

| ESTIMATED TOTAL TAXES TO BE RECEIVED                      | \$14,916,451      |
|---|-------------------|
| Previously levied taxes estimated to be received          | \$292,000         |
| ESTIMATED CURRENT YEAR TAXES TO BE RECEIVED               | \$14,624,451      |
| Estimated uncollectable @ 5.5%                            | (\$851,159)       |
| Less: Loss due to Measure 5 compression @ 1.7%            | (\$267,635)       |
| (estimated assessed value x tax rate)                     |                   |
| FY 2017-18 TAX RATE LEVY                                  | \$15,743,245      |
| Tax Rate=   | \$0.0966 /\$1000  |
| ESTIMATED FY 2017-18 ASSESSED VALUE                       | \$162,973,555,808 |
| Estimate for new construction @ 1.5%                      | 2,339,333,337     |
| Assessed Value Increase:<br>Within 3% Statutory allowable | 4,678,666,674     |
| FY 2016-17 Assessed Value                                 | \$155,955,555,797 |
|   |                   |

## Local Option Rate Levy Calculation

| ESTIMATED TOTAL TAXES TO BE RECEIVED                           | \$14,036,626      |
|--|-------------------|
| Previously levied taxes estimated to be received               | \$138,000         |
| ESTIMATED CURRENT YEAR TAXES TO BE RECEIVED                    | \$13,898,626      |
| Estimated uncollectable @ 5.5%                                 | (\$808,915)       |
| Less: Loss due to Measure 5 compression @ 11%                  | (\$1,817,786)     |
| FY 2016-17 TAX RATE LEVY (estimated assessed value x tax rate) | \$16,525,327      |
| Tax Rate=  | \$0.0960 /\$1000  |
| ESTIMATED FY 2017-18 ASSESSED VALUE                            | \$172,138,830,213 |
| Estimate for new construction @ 1.5%                           | 2,470,892,300     |
| Within 3% Statutory allowable                                  | 4,941,784,599     |
| Assessed Value Increase:                                       |                   |
| FY 2016-17 Assessed Value                                      | \$164,726,153,314 |
|  |                   |

## General Obligation Bond Debt Service Calculation

| FY 2017-18 REOUIREMENTS | FΥ | 2017- | 18 REOL | JIREMENTS |
|-------------------------|----|-------|---------|-----------|
|-------------------------|----|-------|---------|-----------|

Natural Areas (2012A Series)

| \$4,565,325       |
|-------------------|
| \$15,006,750      |
| \$9,346,250       |
| \$34,969,775      |
|                   |
| \$504,000         |
| 518,000           |
| 25,000            |
| \$1,047,000       |
| \$33,922,775      |
| \$35,897,116      |
| \$162,973,555,808 |
| \$0.2203          |
| \$22.03           |
| \$35,897,116      |
|                   |

\$6,051,450

# Property Tax Levy

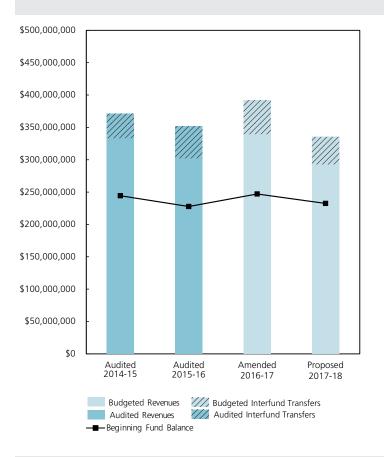
# Property Tax Rate History

| Fiscal Year | Permanent Rate | Local Option<br>Levy Rate | General<br>Obligation Bond<br>Levy Rate | Total Rate |
|-------------|----------------|---------------------------|---|------------|
| FY 2008-09  | \$0.0966       | -                         | \$0.3044                                | \$0.4010   |
| FY 2009-10  | \$0.0966       | -                         | \$0.3437                                | \$0.4403   |
| FY 2010-11  | \$0.0966       | -                         | \$0.3146                                | \$0.4112   |
| FY 2011-12  | \$0.0966       | -                         | \$0.2202                                | \$0.3168   |
| FY 2012-13  | \$0.0966       | -                         | \$0.4140                                | \$0.5106   |
| FY 2013-14  | \$0.0966       | \$0.0960                  | \$0.2768                                | \$0.4694   |
| FY 2014-15  | \$0.0966       | \$0.0960                  | \$0.2683                                | \$0.4609   |
| FY 2015-16  | \$0.0966       | \$0.0960                  | \$0.1982                                | \$0.3908   |
| FY 2016-17  | \$0.0966       | \$0.0960                  | \$0.2057                                | \$0.3983   |
| FY 2017-18  | \$0.0966       | \$0.0960                  | \$0.2203                                | \$0.4129   |

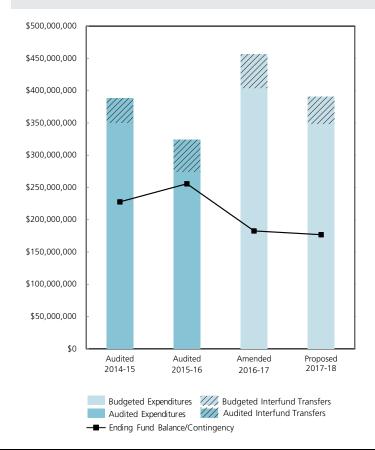
# Budget summary by year

|                                    | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved Adopte      |           |
|------------------------------------|-----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------|
| RESOURCES                          |                       |                       |                       | 11 2017 10             | 11 2017 10 11 2017 1 | 20.0.7    |
| Beginning Fund Balance             | 244,425,650           | 227,677,373           | 247,081,394           | 232,386,433            |                      | (5.95%)   |
| Current Revenues                   |                       |                       |                       |                        |                      |           |
| Excise Tax                         | 16,587,938            | 18,144,768            | 18,275,740            | 18,113,406             |                      | (0.89%)   |
| Construction Excise Tax            | 2,669,188             | 3,338,479             | 2,549,000             | 3,991,000              |                      | 56.57%    |
| Real Property Taxes                | 61,790,542            | 55,397,507            | 59,060,934            | 63,393,852             |                      | 7.34%     |
| Other Tax Revenues                 | 48,335                | 46,712                | 50,000                | 43,000                 |                      | (14.00%)  |
| Interest Earnings                  | 1,330,127             | 2,275,115             | 1,609,235             | 1,754,043              |                      | 9.00%     |
| Grants                             | 18,127,885            | 9,104,452             | 10,701,806            | 10,176,230             |                      | (4.91%)   |
| Local Government Shared Revenues   | 19,654,340            | 22,136,148            | 19,532,729            | 25,443,586             |                      | 30.26%    |
| Contributions from Governments     | 4,208,511             | 4,671,016             | 8,410,017             | 10,508,378             |                      | 24.95%    |
| Licenses and Permits               | 393,796               | 507,560               | 475,000               | 629,124                |                      | 32.45%    |
| Charges for Services               | 133,951,752           | 148,140,075           | 146,991,924           | 155,207,473            |                      | 5.59%     |
| Contributions from Private Sources | 7,832,885             | 1,589,439             | 1,858,863             | 2,247,235              |                      | 20.89%    |
| Internal Charges for Services      | 324,899               | 261,427               | 203,088               | 245,535                |                      | 20.90%    |
| Miscellaneous Revenue              | 1,543,551             | 2,638,163             | 1,642,905             | 935,676                |                      | (43.05%)  |
| Other Financing Sources            | 43,819                | 354,870               | -                     | -                      |                      | (         |
| Bond Proceeds                      | 64,735,891            | 33,479,164            | 68,000,000            | -                      |                      | (100.00%) |
| Subtotal Current Revenues          | 333,243,460           | 302,084,894           | 339,361,241           | 292,688,538            |                      | (13.75%)  |
| Interfund Transfers                |                       |                       |                       |                        |                      |           |
| Internal Service Transfers         | 2,059,900             | 4,587,185             | 7,194,046             | 5,950,756              |                      | (17.28%)  |
| Interfund Reimbursements           | 14,113,695            | 15,935,080            | 16,556,552            | 16,831,562             |                      | 1.66%     |
| Interfund Loans                    | 1,731,150             | 1,932,993             | 2,666,067             | 860,912                |                      | (67.71%)  |
| Fund Equity Transfers              | 20,545,926            | 27,538,647            | 26,406,301            | 18,959,422             |                      | (28.20%)  |
| Subtotal Interfund Transfers       | 38,450,671            | 49,993,905            | 52,822,966            | 42,602,652             |                      | (19.35%)  |
| TOTAL RESOURCES                    | \$616,119,781         | \$579,756,172         | \$639,265,601         | \$567,677,623          |                      | (11.20%)  |
| REQUIREMENTS                       |                       |                       |                       |                        |                      |           |
| Current Expenditures               |                       |                       |                       |                        |                      |           |
| Personnel Services                 | 83,944,515            | 90,552,133            | 98,473,394            | 103,835,760            |                      | 5.45%     |
| Materials and Services             | 113,004,845           | 119,906,114           | 211,291,036           | 140,372,900            |                      | (33.56%)  |
| Capital Outlay                     | 46,502,991            | 28,764,397            | 57,979,439            | 59,018,634             |                      | 1.79%     |
| Debt Service                       | 106,539,386           | 34,714,050            | 35,974,577            | 44,899,768             |                      | 24.81%    |
| Subtotal Current Expenditures      | 349,991,737           | 273,936,693           | 403,718,446           | 348,127,062            |                      | (13.77%)  |
| Interfund Transfers                |                       |                       |                       |                        |                      |           |
| Internal Service Transfers         | 2,059,900             | 4,587,185             | 7,194,046             | 5,950,756              |                      | (17.28%)  |
| Interfund Reimbursements           | 14,113,695            | 15,935,080            | 16,556,552            | 16,831,562             |                      | 1.66%     |
| Fund Equity Transfers              | 20,545,926            | 27,538,647            | 26,406,301            | 18,959,422             |                      | (28.20%)  |
| Interfund Loans                    | 1,731,150             | 1,932,993             | 2,666,067             | 860,912                |                      | (67.71%)  |
| Subtotal Interfund Transfers       | 38,450,671            | 49,993,905            | 52,822,966            | 42,602,652             |                      | (19.35%)  |
| Contingency                        | _                     | _                     | 86,980,258            | 92,332,197             |                      | 6.15%     |
| Unappropriated Fund Balance        | 227,677,373           | 255,825,574           | 95,743,931            | 84,615,712             |                      | (11.62%)  |
| Subtotal Contigency/Ending Balance | 227,677,373           | 255,825,574           | 182,724,189           | 176,947,909            |                      | (3.16%)   |
| TOTAL REQUIREMENTS                 | \$616,119,781         | \$579,756,172         | \$639,265,601         | \$567,677,623          |                      | (11.20%)  |
| FULL-TIME EQUIVALENTS              | 811.80                | 844.05                | 860.66                | 865.71                 |                      |           |
|                                    |                       | 233                   |                       |                        |                      | 5.05      |
| FTE CHANGE FROM FY 2016-17 AMEND   | DED RODGET            |                       |                       |                        |                      | 5.05      |

#### Current revenues and fund balance



#### Current expenditures and full-time equivalents



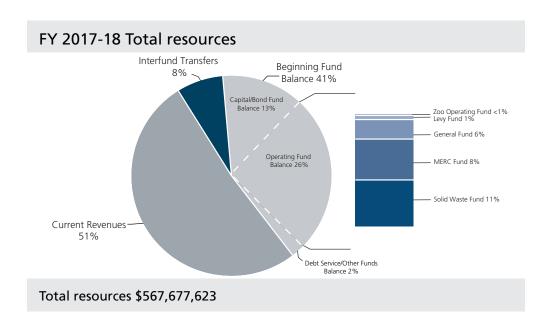
Resources to meet Metro's obligations and needs are derived from three primary sources: beginning fund balance, current revenues and interfund transfers. Beginning fund balance consists of resources carried forward from previous fiscal years, including proceeds from voter-approved bonds (e.g., Natural Areas and Oregon Zoo Infrastructure and Animal Welfare), reserves for specific purposes (e.g., self insurance, debt reserves, renewal and replacement) and monies used for cash flow. Current revenues are those earned from Metro operations or taxes levied during the fiscal year. The principal sources of current revenues are user fees and charges from individuals and organizations that pay to use Metro facilities or buy its services. Interfund transfers are payments from one fund to another fund usually for services rendered.

#### **BEGINNING FUND BALANCE**

Metro's beginning fund balance constitutes 41 percent of its total resources.

The beginning fund balance for each fund consists of unspent resources carried forward from the previous fiscal year. Primary among these are unspent bond proceeds for the Oregon Zoo and Parks and Natural Areas as well as fees collected in prior years in the Solid Waste Revenue Fund and MERC Fund for operations, capital projects and other dedicated accounts. Another element of the beginning fund balance includes reserves for specific purposes (e.g., self-insurance, future capital reserves, debt reserves and trust reserves), which are generally required by law, policy or operating agreements. The beginning fund balance also provides cash flow for specific operations until current year revenues are received.

The General Fund's \$32.5 million beginning fund balance accounts for 14 percent of the total beginning balances and is a combination of designated and undesignated reserves. Designated reserves include grant funds, construction excise tax for local development grants, PERS reserves and debt service reserves. Finally, as part of its financial policies, the Council also directed that undesignated reserves be maintained for contingency and stabilization reserves, available for any lawful purpose in the event of sudden and unforeseen revenue drops or unplanned expenditures. For FY 2017-18 about \$3.5 million of the General Fund's beginning fund balance is funding these financial reserves.



Where the

money

comes

from

#### **CURRENT REVENUES**

Current revenues account for 51 percent of Metro's total resources. The major elements of current revenues and the percentage of total current revenues they represent include the following:

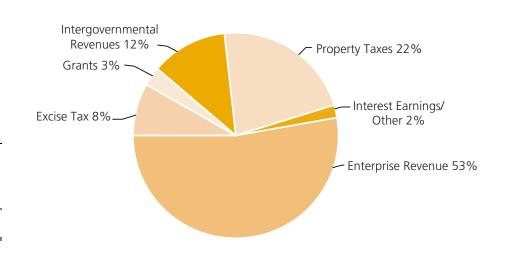
#### Enterprise revenues - 53 percent

Enterprise activities generate the largest piece of current revenues at \$155.8 million. Metro's largest enterprise activity is solid waste disposal, generating \$73.5 million, which comes from fees charged on solid waste deposited at Metro's transfer stations or several other designated solid waste facilities. This is about a 6 percent increase from the FY 2016-17 budget. The per ton solid waste fee is expected to decrease in FY 2017-18 from \$96.25 per ton to \$94.95 per ton, an decrease of about 1.3 percent. Solid waste tonnage is directly related to the health of the economy. As the economy improves solid waste tonnage subject to Metro's fees rises. Tonnage processed at Metro and non-Metro facilities is currently trending about 12 percent over the three-year historical average.

The Visitor Venues (Oregon Zoo, Oregon Convention Center, Portland'5 Centers for the Arts and Portland Expo Center) produce \$74.0 million, about 7.0 percent above the current year. The Oregon Zoo is showing revenue growth of about 3 percent. The budget assumes attendance of 1.65 million in FY 2017-18, slightly lower that FY 2016-17. No fee increases are planned for FY 2017-18, however, the implementation of seasonal pricing allows for a modest increase in admission per capita revenue. The Oregon Convention Center (OCC) relies on convention bookings made years in advance. The budget assumes 47 bookings for FY 2017-18, three fewer than the current year, however, rate increases along with the mix of events results in about a 9 percent increase in revenue over FY 2016-17. The Portland Expo Center (Expo) is reflecting a 5 percent increase from FY 2016-17. The proposed budget includes an increase in rental rates, the continuation of numerous three-year rental agreements, an expansion of sales efforts and the implementation of dynamic pricing with concessions and parking operations. Revenues generated at the Portland'5 Centers for the Arts (Portland'5) are up about 13 percent. This includes 10 weeks of Broadway, including 3 weeks of the Broadway hit Hamilton, a 25 percent increase in the number of commercial shows and a 3 percent increase in rental rates.

#### FY 2017-18 Current revenues

| RESOURCES                        |               |
|----------------------------------|---------------|
| Beginning Fund Balance           | \$232,386,433 |
| Current Revenues                 |               |
| Real Property Taxes              | 63,393,852    |
| Excise Tax                       | 18,113,406    |
| Construction Excise Tax          | 3,991,000     |
| Other Derived Tax Revenue        | 43,000        |
| Grants                           | 10,176,230    |
| Local Gov't Shared Revenues      | 25,443,586    |
| Contributions from other Gov'ts  | 10,508,378    |
| Enterprise Revenue               | 155,836,597   |
| Bond Proceeds                    | 0             |
| Interest Earnings                | 1,754,043     |
| Donations                        | 2,247,235     |
| Other Misc. Revenue              | 1,181,211     |
| <b>Subtotal Current Revenues</b> | 292,688,538   |
| Interfund Transfers:             |               |
| Interfund Reimbursements         | 16,831,562    |
| Internal Service Transfers       | 5,950,756     |
| Interfund Loan                   | 860,912       |
| Fund Equity Transfers            | 18,959,422    |
| Subtotal Interfund Transfers     | 42,602,652    |
| TOTAL RESOURCES                  | \$567,677,623 |



Regional parks facilities generate another \$5.4 million in fees and services, a decrease of about 5 percent. The budget for FY 2017-18, although lower than the current year, is believed to be a more realistic reflection of expected revenues. Revenue projections for FY 2016-17 proved to be slightly aggressive. Parking fees, business license fees and Data Resource Center revenues account for the remainder of enterprise revenues.

#### Property taxes-22 percent

Metro expects to receive \$63.4 million in property tax revenues in FY 2017-18. This includes current year tax receipts to the General Fund directed toward operations (\$14.6 million), debt service levies for outstanding general obligation bond issues for the Natural Areas program and the Oregon Zoo Infrastructure and Animal Welfare bond projects (\$33.9 million), and the final year of the initial five-year local option levy for natural areas operations (\$13.9 million). The remainder, approximately \$1 million, will be received in the form of delinquent property taxes, levied in prior years but received in the current year, and interest and penalties on those late payments.

#### Excise taxes-8 percent

Excise tax is recorded as revenue in the General Fund. It supports the costs of general government activities, such as the Council Office and elections expense. The tax also supports various planning, parks and venue activities.

The Metro excise tax is levied as a flat-rate per-ton tax on solid waste disposal and as a percentage of all other authorized sales and services. The Metro excise tax is estimated to raise \$18.1 million in FY 2017-18. By Metro Code, the amount of the per-ton tax may be increased annually based on the Consumer Price Index. The flat-rate per-ton tax was consolidated into a single yield-based tax in FY 2010-11, folding in a number of individual per-ton rates which had been imposed at different times. The single rate approach increases predictability and moderates revenue swings in times of either increasing or decreasing tonnage. The consolidation did not change the charter limitation on expenditures. The consolidated rate for FY 2017-18 will be \$10.81 per ton, a decrease of 95 cents, effective July 1st. The rate for all other authorized revenues, currently 7.5 percent, does not change unless amended by the Metro Council. The Council has exempted the Oregon Zoo and the revenue generating functions resident in the General Fund – Parks and Nature, Metro Regional Center, and the Research Center – from excise tax; the intergovernmental agreement between Metro and the City of Portland exempts Portland'5 from the tax.

In 2006 Metro also enacted a construction excise tax to fund land use planning projects to make land ready for development throughout the region. A 0.12 percent tax is assessed on construction permits issued by local cities and counties in the Metro region to provide funding for planning of future expansion areas, future urban reserves and planning that enables redevelopment of centers, corridors and employment areas within the existing Urban Growth Boundary. The Council reauthorized the excise tax in June 2014 extending the tax through December 2020. The tax is expected to generate \$4 million in FY 2017-18.

#### Intergovernmental revenues – 12 percent

Metro receives revenue from both state and local agencies. Among these are transient lodging tax receipts from Multnomah County, funds from the City of Portland to support the Portland'5, state marine fuel tax revenues and a portion of the recreational vehicle registration fees passed through Multnomah County from the State of Oregon to support the regional parks. It also receives an allocation from the Visitor Development Fund created as a cooperative agreement between Metro, Multnomah County, the City of Portland and the hotel and car rental industries to

cooperatively support and market various visitor facilities and amenities in the region. Transient Lodging Tax receipts are projected to increase 65 percent in FY 2017-18, reflecting the more realistic growth over the last three years. The request to the Visitor Development Fund includes a one-time \$2 million request to support the convention center operations.

Also included is a \$3 million contribution from TriMet for the Transit Oriented Development program, \$5.5 million from Multnomah County for debt service on the OCC Hotel revenue bonds, and approximately \$1.0 million from various jurisdictions as contributions to transportation corridor projects.

#### Grants-3 percent

Grants are anticipated to provide \$10.2 million to the revenue mix. The primary planning functions of the agency—Planning and Development and the Research Center—receive approximately \$9.8 million in grant funds. These functions rely on federal, state and local grants to fund most of the transportation planning and modeling programs. Planning grants are anticipated to increase about 8 percent due primarily to increased funding from TriMet on the SW Corridor project. Metro also receives grants for projects planned at regional parks and natural areas, Oregon Zoo and MERC venues. Non-planning grant funds are project specific and will vary from year to year.

#### Other miscellaneous revenues/Interest earnings- 2 percent

In FY 2017-18 other revenues include \$2.2 million in donations, \$1.8 million in projected interest earnings and about \$1.9 million in a variety of other miscellaneous revenue categories.

#### **INTERFUND TRANSFERS**

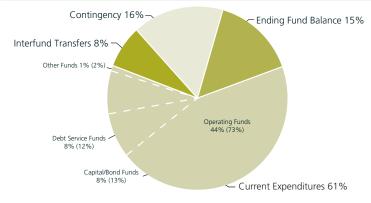
The final 7 percent of total resources comes from interfund transfers. Metro budgets its resources in separate and distinct funds. Transfers between funds pay for internal services provided directly by one department to another or indirectly on a cost-share basis as determined through the indirect cost allocation plan. Interfund reimbursements (indirect services) and internal service transfers (direct services) total \$22.7 million in FY 2017-18. The transfer classification also includes \$19.0 million in Fund Equity Transfers (revenue sharing between funds) such as the transfer of discretionary revenues from the General Fund to provide for Oregon Zoo operations and to assist in capital development and renewal and replacement of General Fund assets. Also included in FY 2017-18 are several interfund loan payments on outstanding internal loan made to fund large capital maintenance projects.

Metro uses its resources for a variety of purposes prescribed by state law and Metro Charter. Ending fund balances are resources that are not spent during the year but carried over to subsequent year(s). They include reserves, monies for cash flow purposes and bond proceeds that will be spent in ensuing years for capital projects. Resources to be spent during the year can be categorized in one of several current expenditure categories.

Metro's total current expenditures are allocated for the specific programs and functions described in the Organizational Summary section contained in the body of this budget document. 73 percent of current expenditures support the operations of Metro facilities such as the Oregon Zoo, OCC, Expo, Portland'5, regional park facilities and solid waste disposal facilities, as well as programs such as waste reduction, recycling information and regional transportation and growth management planning. Another 12 percent is dedicated to debt service on outstanding general obligation, revenue and full faith and credit bonds, and 13 percent is allocated for capital outlay and improvements to various facilities and acquisition of new natural areas. The final 2 percent is allocated for specific requirements such as cemetery perpetual care, risk management, community enhancement and the Smith and Bybee Wetlands.

Interfund transfers between funds and contingencies for unforeseen needs, such as unexpected increases in costs or drops in revenue, make up the balance of Metro expenditure requirements.

#### FY 2017-18 Total requirements



NOTE: the percentages in parentheases are the percent of total current expenditures

#### Total requirements \$567,677,623

#### **CURRENT EXPENDITURES**

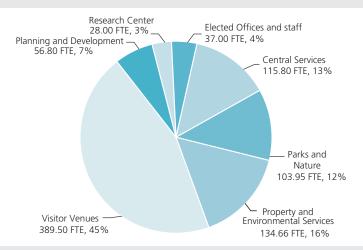
Current expenditures consist of amounts to be paid out in the current fiscal year by categories defined in budget law. This includes payments for operations, debt service, capital improvements and acquisitions. The major elements of current expenditures and the percentage of total current expenditures they represent include the following:

#### Personnel services - 30 percent

Metro plans to spend about \$103.8 million for salaries and wages and related expenditures for its employees in FY 2017-18. Personnel services includes employee-related benefit costs such as health and welfare and pension contributions. Fringe benefits are about 41 percent of salaries and wages and 29 percent of total personnel services costs. For a more detailed discussion of fringe benefits refer to the appendix "Fringe benefit rate calculation." A 10-year comparison of salaries, wages and benefits is provided later in this section.

# Where the money goes

#### FY 2017-18 FTE positions by function



#### **Total FTE 865.71**

The FY 2017-18 budget includes 865.71 full-time equivalent positions, an increase of 5.05 FTE. "FTE" means regular, benefit-eligible full or part-time positions. While temporary, seasonal and event-related labor costs are reflected in the total personnel services expenditures, these employees are not considered as FTE. A discussion of staff levels is provided later in this section.

#### Materials and services- 40 percent

Metro plans to spend about \$140.4 million on materials and services in FY 2017-18. Large expenditures in this area include \$49.1 million for solid waste transfer station operations and the transport of solid waste to the Columbia Ridge Landfill in Gilliam County. Materials and services at the visitor venues (OCC, Oregon Zoo, Expo and Portland'5) also include \$50.8 million for operations.

#### Capital outlay-17 percent

Approximately \$59.0 million is provided for capital expenditures. These funds provide for land acquisitions and major capital improvement projects at various facilities. The largest uses of capital funds are \$11.5 million for land acquisition and capital expenditures related to the Natural Areas program, \$4.2 million for capital expenditures related to the Parks and Natural Areas, \$11.9 million for capital improvements at the Oregon Zoo under the Oregon Zoo Infrastructure and Animal Welfare bond measure, \$14.1 million for capital improvements at MERC facilities and \$4.6 million for solid waste facility capital projects. Another \$7.7 million is provided for various capital or renewal and replacement projects at the regional parks or Metro Regional Center, including information technology infrastructure, and \$4.5 million in new non-bond related capital projects at the Oregon Zoo. Capital expenditures include purchases of land and equipment, improvements to facilities and other capital related expenditures. Projects costing \$100,000 or more are included in Metro's capital improvement plan, which is updated and adopted annually.

#### Debt service- 13 percent

Debt service provides for payments on general obligation and full faith and credit bonds sold for OCC, Metro Regional Center, the Natural Areas program, Expo and the Oregon Zoo. FY 2017-18 also includes the first year of debt service for the Oregon Convention Center Hotel Project revenue bonds. A more detailed discussion of outstanding debt is provided in the Debt Summary section of this document.

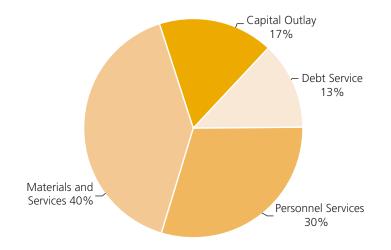
#### INTERFUND TRANSFERS

Metro budgets its resources in separate and distinct funds. Transfers between funds are made to pay for the cost of services provided in one fund for the benefit of another (e.g., payroll, fleet, etc.) or to share resources between funds. Interfund transfers in FY 2017-18 total about \$42.6 million. Interfund transfers appear as both a resource to the receiving fund and a requirement for the transferring fund in the budget. An explanation of all transfers is provided in the appendices.

#### CONTINGENCY

Contingencies in each fund are created to provide for unforeseen requirements such as unexpected increases in costs or drops in revenue. These funds may be spent only after an action of the Metro Council authorizes transferring appropriations from contingency to an expenditure line item.

#### FY 2017-18 Current expenditures by budget category



| REQUIREMENTS Current Expenditures |               |
|-----------------------------------|---------------|
| Personnel Services                | \$103,835,760 |
| Materials and Services            | \$140,372,900 |
| Capital Outlay                    | \$59,018,634  |
| Debt Service                      | \$44,899,768  |
| Subtotal Current Expenditures     | \$348,127,062 |
| Interfund Transfers:              |               |
| Internal Service Transfers        | \$5,950,756   |
| Interfund Reimbursements          | \$16,831,562  |
| Fund Equity Transfers             | \$18,959,422  |
| Interfund Loans                   | \$860,912     |
| Subtotal Interfund Transfers      | \$42,602,652  |
| Contingency                       | \$92,332,197  |
| Ending Fund Balance               | \$84,615,712  |
| TOTAL REQUIREMENTS                | \$567,677,623 |

Total current expenditures \$348,127,062



## **Fund** Summary Highlights



## FY 2017-18 Fund Summary by Category

|  | Operating<br>Funds              | Capital / Bond<br>Funds | Debt Service<br>Funds           | Other Funds       | Total                            |
|--|---------------------------------|-------------------------|---------------------------------|-------------------|----------------------------------|
| Beginning Fund Balance                     | \$145,194,510                   | \$75,162,448            | \$6,013,572                     | \$6,015,903       | \$232,386,433                    |
| Current Revenues                           |                                 |                         |                                 |                   |                                  |
| Excise Tax                                 | 18,113,406                      | 0                       | 0                               | 0                 | 18,113,406                       |
| Construction Excise Tax                    | 3,991,000                       | 0                       | 0                               | 0                 | 3,991,000                        |
| Real Property Taxes                        | 28,953,077                      | 0                       | 34,440,775                      | 0                 | 63,393,852                       |
| Other Tax Revenues                         | 0                               | 0                       | 0                               | 43,000            | 43,000                           |
| Interest Earnings                          | 1,032,600                       | 596,161                 | 80,086                          | 45,196            | 1,754,043                        |
| Grants                                     | 10,126,230                      | 0                       | 0                               | 50,000            | 10,176,230                       |
| Local Government Shared Revenues           | 25,443,586                      | 0                       | 0                               | 0                 | 25,443,586                       |
| Contributions from Governments             | 5,008,378                       | 0                       | 5,500,000                       | 0                 | 10,508,378                       |
| Licenses and Permits                       | 629,124                         | 0                       | 0                               | 0                 | 629,124                          |
| Charges for Services                       | 154,120,485                     | 0                       | 0                               | 1,086,988         | 155,207,473                      |
| Contributions from Private Sources         | 1,589,735                       | 657,500                 | 0                               | 0                 | 2,247,235                        |
| Internal Charges for Services              | 0                               | 0                       | 0                               | 245,535           | 245,535                          |
| Miscellaneous Revenue                      | 897,175                         | 28,501                  | 0                               | 10,000            | 935,676                          |
| Subtotal Current Revenues                  | 249,904,796                     | 1,282,162               | 40,020,861                      | 1,480,719         | 292,688,538                      |
| Interfund Transfers:                       |                                 |                         |                                 |                   |                                  |
| Internal Service Transfers                 | 4,950,756                       | 1,000,000               | 0                               | 0                 | 5,950,756                        |
| Interfund Reimbursements                   | 14,660,254                      | 0                       | 0                               | 2,171,308         | 16,831,562                       |
| Interfund Loans                            | 860,912                         | 0                       | 0                               | 0                 | 860,912                          |
| Fund Equity Transfers                      | 13,215,209                      | 3,326,070               | 2,418,143                       | 0                 | 18,959,422                       |
| Subtotal Interfund Transfers               | 33,687,131                      | 4,326,070               | 2,418,143                       | 2,171,308         | 42,602,652                       |
| TOTAL RESOURCES                            | \$428,786,437                   | \$80,770,680            | \$48,452,576                    | \$9,667,930       | \$567,677,623                    |
| REQUIREMENTS                               | <u> </u>                        | 400/110/000             | <del>+ 10/102/070</del>         | 40/00:/200        | 4007/017/020                     |
| -  |                                 |                         |                                 |                   |                                  |
| Current Expenditures: Personnel Services   | 100 512 214                     | 2 222 546               | 0                               | 0                 | 102 025 760                      |
|  | 100,513,214                     | 3,322,546               | 0                               |                   | 103,835,760                      |
| Materials and Services                     | 129,230,318                     | 5,766,471               | 0                               | 5,376,111         | 140,372,900                      |
| Capital Outlay                             | 23,083,463                      | 35,855,171              | 0                               | 80,000            | 59,018,634                       |
| Debt Service Subtotal Current Expenditures | 2,011,850<br><b>254,838,845</b> | 44,944,188              | 42,887,918<br><b>42,887,918</b> | 5, <b>456,111</b> | 44,899,768<br><b>348,127,062</b> |
| •  | 254,050,045                     | 44,544,100              | 42,007,510                      | 3,430,111         | 540,127,002                      |
| Interfund Transfers:                       | 4 4 4 2 0 0 2                   | 1 702 076               | 0                               | 102.000           | F 050 750                        |
| Internal Service Transfers                 | 4,143,982                       | 1,702,876               | 0                               | 103,898           | 5,950,756                        |
| Interfund Reimbursements                   | 15,038,082                      | 1,793,480               | 0                               | 0                 | 16,831,562                       |
| Fund Equity Transfers                      | 18,058,422                      | 0                       | 0                               | 901,000           | 18,959,422                       |
| Interfund Loans                            | 638,412                         | 222,500                 | 0                               | 0                 | 860,912                          |
| Subtotal Interfund Transfers               | 37,878,898                      | 3,718,856               | 0                               | 1,004,898         | 42,602,652                       |
| Contingency                                | 77,549,366                      | 13,409,505              | 0                               | 1,373,326         | 92,332,197                       |
| Unappropriated Fund Balance                | 58,519,328                      | 18,698,131              | 5,564,658                       | 1,833,595         | 84,615,712                       |
| Subtotal Contingency/Ending Balance        | 136,068,694                     | 32,107,636              | 5,564,658                       | 3,206,921         | 176,947,909                      |
| TOTAL REQUIREMENTS                         | \$428,786,437                   | \$80,770,680            | \$48,452,576                    | \$9,667,930       | \$567,677,623                    |
|  |                                 |                         |                                 |                   |                                  |

#### **Operating Funds**

The operating funds include the General Fund, MERC Fund, Oregon Zoo Operating Fund, Solid Waste Revenue Fund and the Parks and Natural Areas Local Option Levy Fund. A more detailed presentation of the operating funds follows this section.

- The Oregon Zoo is now budgeted as an enterprise fund separate from the General Fund. For purposes of the budget document historical data is presented with the Oregon Zoo Operating Fund. All internal non-budgetary transfers between the Oregon Zoo and the General Fund are now reflected historically as budgetary interfund transfers. Refer to the table in the appendices for a summary of these transaction changes.
- Property taxes reflect Metro's permanent operating rate of \$0.0966/\$1,000 of assessed value and year five of the five-year local option levy rate of \$0.0960/\$1,000 of assessed value. Both levies assume a 4.5 percent increase in assessed value and a 94.5 percent collectible rate. Metro's November 2016 ballot measure to renew the local option levy for an additional five years was approved by the voters. The renewal will become effective in FY 2018-19. The rate remains unchanged at \$0.0960/\$1,000 of assessed value.
- Local Government Shared Revenues include a 65 percent increase in Transient
  Lodging tax over current year budget reflecting the more relative growth over
  the last three years. The Oregon Convention Center is requesting \$2 million from
  the Visitor Development Fund in FY 2017-18 to incentivize large scale national
  events to choose Portland. Both sources provide funding for MERC facilities and
  operations.
- Enterprise revenues include a 6 percent increase in solid waste revenues, a 3 percent increase in revenues generated at the Oregon Zoo and a 10 percent increase at MERC, primarily in OCC and Portland'5.
- Personnel services costs increased by 5 percent. The increase is driven by an increase in PERS costs and salary adjustments for COLA, merit and step increases. A large percentage of Metro staff are represented and salary increases are based on specific collective bargaining agreements. Personnel service costs also reflect a net increase of 5.05 FTE. MERC and Property and Environmental Services added 5.0 and 2.5 new FTE, respectively, to address programmatic concerns. The remaining departments reduced staffing levels by a combined 1.55 FTE.
- Contingencies are replenished following Council approved financial policies.

#### Capital/Bond Funds

The capital/bond funds include the General Asset Management Fund, Natural Areas Fund, Open Spaces Fund, Oregon Zoo Asset Management Fund and Oregon Zoo Infrastructure and Animal Welfare Fund.

- The Oregon Zoo Capital Account, formerly budgeted in the General Asset Management Fund, is now budgeted as a separate Oregon Zoo Capital Asset Management Fund and includes the Oregon Zoo's renewal and replacement account.
- The Open Spaces Fund, Natural Areas Fund and Oregon Zoo Infrastructure and Animal Welfare Fund are funded through the sale of general obligation bonds following voter authorization in 1995, 2006 and 2008, respectively.
- In May 2012 Metro issued an additional \$75 million in bonds for the Natural Areas program and \$65 million for zoo infrastructure projects resulting in a tripling in the amount available for capital projects. An additional \$30 million

## Fund Summary Highlights

of bonds was issued in 2016 for the Oregon Zoo. FY 2017-18 beginning fund balance reflects an 18 percent decrease as bond proceeds were used to fund capital projects.

- The Oregon Zoo intends to issue the remaining \$10 million Oregon Zoo Infrastructure authorization between spring 2018 and 2019. The Natural Areas also intend to issue their remaining \$28 million authorization in the same time frame
- Significant project expenditures in FY 2017-18 include:
  - \$15 million for equipment, building and infrastructure improvements at the MERC facilities a master plan renovation project at the Oregon Convention Center and building renovations at the Expo and Portland'5 facilities
  - \$11.5 million for land acquisition and development under the Natural Areas program
  - \$12.5 million in bond funded projects including the Polar Bear habitat at the Oregon Zoo

#### **Debt Service Funds**

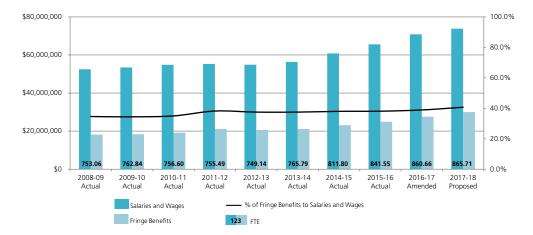
The debt service funds include the General Revenue Bond Fund and the General Obligation Bond Debt Service Fund. Property taxes provide for debt service payments on the outstanding general obligation bonds.

The sale of general revenue bonds for the OCC Hotel Project is scheduled for spring 2017 and the related one-time expenditures for financing costs and payment to escrow will occur prior to FY 2017-18. The General Revenue Bond fund returns to a debt service only fund in FY 2017-18.

#### **Other Funds**

The other funds include Cemetery Perpetual Care Fund, Community Enhancement Fund, Risk Management Fund and Smith and Bybee Wetlands Fund.

#### FY 2017-18 Comparison of salaries and wages



Over the 10-year period authorized FTE has risen by approximately 113 FTE. The largest impact has been the Parks and Natural Areas Local Option Levy, approved in May 2013, which increased staffing levels over three years beginning in FY 2013-14. Visitor Venues (Oregon Zoo, OCC Expo Center and Portland'5) have also increased staffing, to improve service levels and better manage the animal collection and exhibit structures. In addition, adjustments such as reclassifying temporary staff that were being used on a consistent basis to regular positions, and including all regular part-time, non-event driven positions in FTE, have impacted this number without a significant change in operations. The positions are a combination of limited duration and regular status.

Salaries are a reflection of authorized FTE and are adjusted based on cost of living, step increase or merit awards and other collective bargaining factors. Metro has eight collective bargaining units. AFSCME 3580 and LIUNA 483, the two largest collective bargaining units representing approximately 60 percent of all regular positions and 92 percent of represented regular positions, have agreements in place through June 30, 2017. In addition, LIUNA 483 now represents all temporary and seasonal concessions employees at the Oregon Zoo. Both agreements provide for cost of living adjustments with set minimums and maximums as determined by CPI. The budget provides for a cost of living adjustment for regular employees ranging from 1.5 percent to 2.5 percent depending on bargaining unit, and a merit, for non-represented employees, of 2.6 percent. Represented employees are also eligible for step increases based on longevity as determined by each collective bargaining agreement. Metro's salary plan remains competitive in the market although there may be slight adjustments to salary ranges for specific classifications.

Fringe benefits include components such as payroll taxes, pension contribution and health and welfare premiums. Overall costs are driven primarily by two factors: pension contributions and health and welfare premiums. The PERS rate will increase from an average of 8.8 percent of total salary to 12.6 percent effective July 1, 2017, a 44 percent increase overall. This rate is set for two years; however another significant increase is expected with the new rates effective July 1, 2019. Anticipating this outcome, the Metro Council decided in FY 2009-10 to reserve for two years the 3 percent rate reduction of that actuarial period as a hedge against future rate increases. Legislative changes after the FY 2013-14 budget was prepared reduced Metro's employer PERS rate by 4.4 percent, which was also reserved. In addition, in FY 2016-17 health and welfare rates, which were budgeted to increase, saw a slight decrease

## Salaries, wages and benefits

in cost, and the savings were allocated into the PERS reserve. This PERS reserve is now being used to partially offset PERS related costs for the next four to five years, resulting in a 2.0 percent offset in FY 2017-18.

The PERS rate is divided into two components – the employer rate and the employee contribution. The employer rate is determined through actuarial studies performed every two years. The employee pick-up rate is set at 6 percent. For years, Metro paid the employee contribution on behalf of the employee, except for one collective bargaining group, which opted to receive the salary increase. Beginning July 1, 2011, all newly hired non-represented employees began paying their own PERS employee contributions. Beginning July 1, 2012, all newly hired AFSCME employees began paying their own PERS employee contributions. As of July 1, 2014, almost all newly hired employees are now paying their own PERS employee contributions.

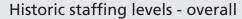
Metro provides medical, dental and vision coverage on behalf of its employees. Prior to FY 2011-12 the agency's cost was subject to a cap set by the Metro Council for non-represented employees and through collective bargaining for represented employees. Monthly premium costs above the cap were paid by the employee. Historically, the cap increased approximately 5 percent annually. However, collective bargaining agreements negotiated a 10 percent cap increase from FY 2008-09 through FY 2010-11. Beginning in FY 2011-12 Metro moved to a cost sharing plan where the agency picks up a set percentage amount of the premium based on an employee's health and welfare elections. Non-represented employees and represented employees receive a 92 percent employer share and 8 percent employee share.

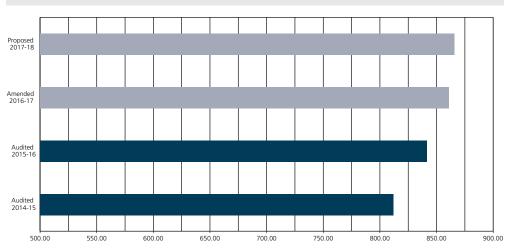
The FY 2017-18 budget assumes a 10 percent increase in health care premiums effective upon renewal in January. Actual costs will depend on provider proposals, which are reviewed by the agency's Joint Labor Management Committee on health care, and the enrollment choices made by Metro employees.

The appendices at the end of this volume provide more discussion on fringe benefit components.

Metro counts regular, benefit-eligible staff positions by full-time equivalent (FTE). One FTE equals one person working full-time for one year (2,080 hours). One FTE most often is one person working full-time, but it may also be two people each working half-time, or some other combination of people whose total work time does not exceed 2,080 hours. Temporary, seasonal and MERC event-related positions are not included in the FTE chart.

Overall staffing levels have gradually increased since the economic recovery with the one exception of positions added as a result of the passage of the FY 2013-14 Local Option Levy. Approximately 37 FTE have been added to the levy fund since the first year.





#### Historic staffing levels by service

|                                     |            |            |            |            | Change From ( | Change From |
|-------------------------------------|------------|------------|------------|------------|---------------|-------------|
| Total Agency                        | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2016-17    | FY 2014-15  |
| Communications                      | 25.00      | 25.00      | 13.00      | 12.00      | (1.00)        | (13.00)     |
| Council                             | 30.00      | 31.50      | 30.00      | 31.00      | 1.00          | 1.00        |
| Finance and Regulatory Services     | 42.00      | 40.30      | 37.50      | 37.50      | -             | (4.50)      |
| Human Resources                     | 19.00      | 19.80      | 21.80      | 21.80      | -             | 2.80        |
| Information Services                | 27.50      | 27.50      | 28.50      | 28.50      | -             | 1.00        |
| Office of Metro Attorney            | 15.50      | 16.00      | 16.00      | 16.00      | -             | 0.50        |
| Office of the Auditor               | 6.00       | 6.00       | 6.00       | 6.00       | -             | -           |
| Parks and Nature                    | 86.85      | 92.10      | 99.80      | 103.95     | 4.15          | 17.10       |
| Planning and Development Department | 47.15      | 48.30      | 57.30      | 56.80      | (0.50)        | 9.65        |
| Property and Environmental Services | 114.80     | 124.55     | 132.21     | 134.66     | 2.45          | 19.86       |
| Research Center                     | 28.50      | 28.00      | 28.00      | 28.00      | -             | (0.50)      |
| Visitor Venues                      | 369.50     | 385.00     | 390.55     | 389.50     | (1.05)        | 20.00       |
| TOTAL BUDGET                        | 811.80     | 844.05     | 860.66     | 865.71     | 5.05          | 53.91       |

|                                 |            |            |            |            | Change From ( | Lhange From |
|---------------------------------|------------|------------|------------|------------|---------------|-------------|
| Visitor Venues                  | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2016-17    | FY 2014-15  |
| Expo Center                     | 14.80      | 15.80      | 15.30      | 15.80      | 0.50          | 1.00        |
| MERC Administration             | 6.00       | 6.50       | 6.60       | 6.65       | 0.05          | 0.65        |
| Oregon Convention Center        | 114.65     | 114.65     | 115.65     | 115.65     | -             | 1.00        |
| Oregon Zoo                      | 187.15     | 198.65     | 200.60     | 195.00     | (5.60)        | 7.85        |
| Portland'5 Centers for the Arts | 46.90      | 49.40      | 52.40      | 56.40      | 4.00          | 9.50        |
| Total Visitor Venue FTE         | 369.50     | 385.00     | 390.55     | 389.50     | (1.05)        | 20.00       |

## Staff levels

#### Staffing changes for FY 2017-18

The FY 2017-18 budget increases the number of authorized positions by a net 5.05 FTE. New positions were added in Property and Environmental Services to support Solid Waste operations, education and outreach. New positions were added in Visitor Venues, specifically Portland'5 Centers for the Arts and MERC Administration, to address service level concerns. The Oregon Zoo, also in Visitor Venues, saw a decrease in overall FTE, primarily due to a transfer of certain Education staff to Parks and Nature. Other staffing changes by service area reflect continuing consolidation and realignments arising from agency reorganizations.

A detailed list of all position changes is provided in the appendices of the Proposed Budget.

#### Full-time equivalent changes by organizational unit

| FY | 201 | 7-1 | 18 | Ch | an | aes |
|----|-----|-----|----|----|----|-----|
|----|-----|-----|----|----|----|-----|

|   | FY 2016-17<br>Amended<br>FTE | Misc.<br>Changes in<br>FTE | Other<br>Transferred<br>Positions | Eliminated<br>LD<br>Positions | Eliminated<br>Regular<br>Positions | New LD<br>Positions | New<br>Regular<br>Positions | Total FTE<br>Change | FY 2017-18<br>Proposed<br>FTE |
|---|------------------------------|----------------------------|-----------------------------------|-------------------------------|------------------------------------|---------------------|-----------------------------|---------------------|-------------------------------|
| Office of the                             |                              |                            |                                   |                               |                                    |                     |                             |                     |                               |
| Auditor                                   | 13.00                        | -                          | -                                 | (1.00)                        | -                                  | -                   | -                           | (1.00)              | 12.00                         |
| Council                                   | 30.00                        | -                          | 1.00                              | -                             | -                                  | -                   | -                           | 1.00                | 31.00                         |
| Office of Metro<br>Attorney               | 37.50                        | -                          | -                                 | -                             | -                                  | -                   | -                           | -                   | 37.50                         |
| Communications                            | 21.80                        | -                          | -                                 | -                             | -                                  | -                   | -                           | -                   | 21.80                         |
| Finance and<br>Regulatory<br>Services     | 28.50                        | -                          | -                                 | _                             | -                                  | -                   | -                           | -                   | 28.50                         |
| Human Resources                           | 16.00                        | -                          | -                                 | -                             | -                                  | -                   | -                           | -                   | 16.00                         |
| Information<br>Services                   | 6.00                         | -                          | -                                 | -                             | -                                  | -                   | -                           | -                   | 6.00                          |
| Parks and Nature                          | 99.80                        | 0.55                       | 4.60                              | (1.00)                        | -                                  | -                   | -                           | 4.15                | 103.95                        |
| Planning and<br>Development               | 57.30                        | -                          | -                                 | (0.50)                        | -                                  | -                   | -                           | (0.50)              | 56.80                         |
| Property and<br>Environmental<br>Services | 132.21                       | _                          | (0.05)                            | _                             | _                                  | _                   | 2.50                        | 2.45                | 134.66                        |
| Research Center                           | 28.00                        | _                          | (0.03)                            | _                             | _                                  | _                   |                             | -                   | 28.00                         |
| Visitor Venues                            | 390.55                       | 0.50                       | (5.55)                            | (1.00)                        | (1.00)                             | 1.00                | 5.00                        | (1.05)              | 389.50                        |
| TOTAL                                     | 860.66                       | 1.05                       | -                                 | (3.50)                        | (1.00)                             | 1.00                | 7.50                        | 5.05                | 865.71                        |

#### Organizational Summary \_\_\_\_\_ C-2 **ELECTED OFFICES** Metro Council C-5 Metro Auditor \_\_\_\_\_\_ C-11 **OPERATIONS** Parks and Nature \_\_\_\_\_\_\_C-15 Planning and Development C-19 Property and Environmental Services \_\_\_\_\_\_ C-23 Research Center \_\_\_\_\_\_ C-29 Visitor Venues \_\_\_\_\_ C-35 Oregon Convention Center \_\_\_\_\_\_ C-38 Portland'5 Centers for the Arts C-42 Portland Expo Center C-44 Oregon Zoo C-48 CENTRAL SERVICES Communications C-53 Finance and Regulatory Services C-57 Human Resources \_\_\_\_\_\_C-61 Information Services C-65 Office of Metro Attorney \_\_\_\_\_\_C-69 Non-departmental summary \_\_\_\_\_\_ C-73

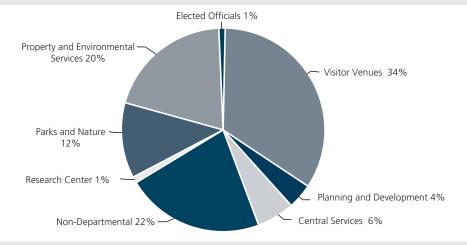
## **Organizational** summary



### Organizational summary

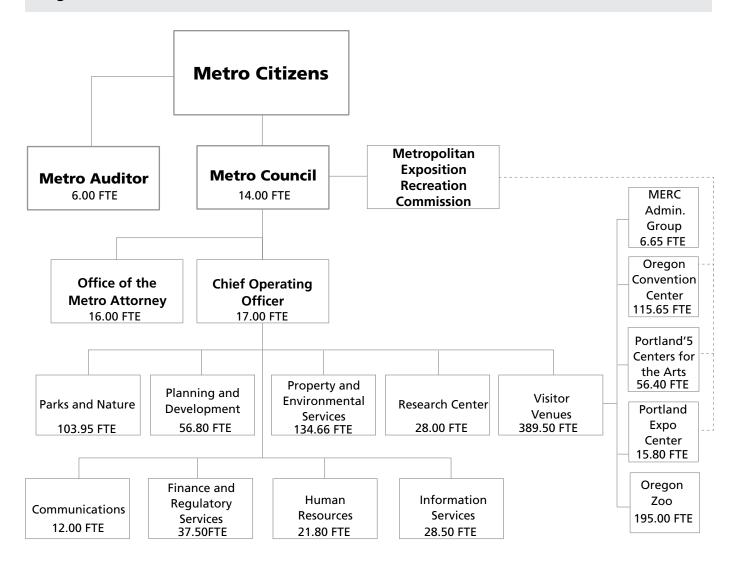
|  |               |               |               |               |            |            | % Change<br>From |
|--|---------------|---------------|---------------|---------------|------------|------------|------------------|
|  | Audited       | Audited       | Amended       | Proposed      | Approved   | Adopted    | Amended          |
|  | FY 2014-15    | FY 2015-16    | FY 2016-17    | FY 2017-18    | FY 2017-18 | FY 2017-18 | 2016-17          |
| BUDGET BY CLASSIFICATION                         |               |               |               |               |            |            |                  |
| Personnel Services                               | \$83,944,515  | \$90,552,133  | \$98,473,394  | \$103,835,760 |            |            | 5.45%            |
| Materials and Services                           | 113,004,845   | 119,906,114   | 211,291,036   | 140,372,900   |            |            | (33.56%)         |
| Capital Outlay                                   | 46,502,991    | 28,764,397    | 57,979,439    | 59,018,634    |            |            | 1.79%            |
| Debt Service                                     | 106,539,386   | 34,714,050    | 35,974,577    | 44,899,768    |            |            | 24.81%           |
| Internal Service Transfers                       | 2,059,900     | 4,587,185     | 7,194,046     | 5,950,756     |            |            | (17.28%)         |
| Interfund Reimbursements                         | 14,113,695    | 15,935,080    | 16,556,552    | 16,831,562    |            |            | 1.66%            |
| Fund Equity Transfers                            | 20,545,926    | 27,538,647    | 26,406,301    | 18,959,422    |            |            | (28.20%)         |
| Interfund Loans                                  | 1,731,150     | 1,932,993     | 2,666,067     | 860,912       |            |            | (67.71%)         |
| TOTAL  | \$388,442,408 | \$323,930,598 | \$456,541,412 | \$390,729,714 |            |            | (14.42%)         |
| BUDGET BY ORGANIZATION                           |               |               |               |               |            |            |                  |
| Communications                                   | 2,983,773     | 3,103,602     | 1,846,982     | 1,850,922     |            |            | 0.21%            |
| Council  | 3,983,295     | 4,295,076     | 4,802,334     | 4,764,725     |            |            | (0.78%)          |
| Finance and Regulatory Services                  | 6,226,868     | 9,139,027     | 9,691,648     | 9,202,944     |            |            | (5.04%)          |
| Human Resources                                  | 2,508,627     | 2,475,575     | 3,004,980     | 3,016,714     |            |            | 0.39%            |
| Information Services                             | 4,442,390     | 5,116,178     | 6,443,930     | 6,659,918     |            |            | 3.35%            |
| Non-Departmental                                 | 146,141,364   | 84,659,066    | 91,837,746    | 85,760,272    |            |            | (6.62%)          |
| Office of Metro Attorney                         | 2,194,412     | 2,280,267     | 2,458,903     | 2,602,771     |            |            | 5.85%            |
| Office of the Auditor                            | 559,331       | 591,863       | 701,182       | 751,334       |            |            | 7.15%            |
| Parks and Nature                                 | 34,104,657    | 33,218,485    | 48,463,046    | 46,085,450    |            |            | (4.91%)          |
| Planning and Development Department              | 10,499,206    | 9,779,840     | 15,784,579    | 15,717,033    |            |            | (0.43%)          |
| Property And Enviornmental Services              | 57,864,196    | 61,026,008    | 74,829,728    | 76,588,444    |            |            | 2.35%            |
| Research Center                                  | 4,178,091     | 3,573,818     | 4,556,613     | 4,245,501     |            |            | (6.83%)          |
| Visitor Venues - Expo Center                     | 6,277,926     | 6,350,341     | 8,189,766     | 9,220,296     |            |            | 12.58%           |
| Visitor Venues - MERC Administration             | 1,125,051     | 1,114,911     | 1,655,330     | 1,719,830     |            |            | 3.90%            |
| Visitor Venues - Oregon Convention Center        | 30,846,579    | 32,857,389    | 114,330,206   | 49,435,503    |            |            | (56.76%)         |
| Visitor Venues - Oregon Zoo                      | 60,868,479    | 48,968,403    | 48,281,650    | 54,089,150    |            |            | 12.03%           |
| Visitor Venues - Portland'5 Centers for the Arts | 13,638,163    | 15,380,752    | 19,662,789    | 19,018,907    |            |            | (3.27%)          |
| TOTAL  | \$388,442,408 | \$323,930,598 | \$456,541,412 | \$390,729,714 |            |            | (14.42%)         |
| Contingency                                      | -             |               | 86,980,258    | 92,332,197    |            |            | 6.15%            |
| Unappropriated Fund Balance                      | 227,677,373   | 255,825,574   | 95,743,931    | 84,615,712    |            |            | (11.62%)         |
| TOTAL BUDGET                                     | \$616,119,781 | \$579,756,172 | \$639,265,601 | \$567,677,623 |            |            | (11.20%)         |
| FULL-TIME EQUIVALENTS                            | 811.80        | 844.05        | 860.66        | 865.71        |            |            | 0.59%            |

### Organizational summary



Total expenditures: \$390,729,714

#### **Organizational Chart**



FY 2016-17 Total FTE – 860.66 FY 2017-18 Total FTE – 865.71

Organizational summary C-3



C-4 Organizational summary

| Metro<br>Council |
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## Summary of Metro Council

|                                  | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION         |                       |                       |                       |                        |                        |                       |  |
| Personnel Services               | \$3,313,434           | \$3,673,430           | \$3,917,766           | \$4,017,900            |                        |                       | 2.56%                                  |
| Materials and Services           | 669,861               | 621,646               | 884,568               | 746,825                |                        |                       | (15.57%)                               |
| TOTAL                            | \$3,983,295           | \$4,295,076           | \$4,802,334           | \$4,764,725            |                        |                       | (0.78%)                                |
| BUDGET BY FUND                   |                       |                       |                       |                        |                        |                       |  |
| General Fund                     | 3,983,295             | 4,295,076             | 4,802,334             | 4,764,725              |                        |                       | (0.78%)                                |
| TOTAL                            | \$3,983,295           | \$4,295,076           | \$4,802,334           | \$4,764,725            |                        |                       | (0.78%)                                |
| FULL-TIME EQUIVALENTS            | 30.00                 | 31.50                 | 30.00                 | 31.00                  | •                      |                       | 3.33%                                  |
| FTE CHANGE FROM FY 2016-2017 AME | NDED BUDGET           |                       |                       |                        |                        |                       | 1.00                                   |

The Metro Council provides regional governance and leadership by fulfilling Metro's mission of crossing city limits and county lines to work with communities to create a vibrant and sustainable region for all. As the governing body of Metro, the Council develops long range plans for existing and future Metro activities, and assures the financial integrity of the agency. The Council Office supports the councilors as individuals as well as the Council as a whole in its role as a legislative body. Professional staff acts as a liaison between the councilors and Metro staff and external partners and stakeholders.

The Chief Operating Officer (COO) provides leadership and management authority to agency staff by implementing the Council's policy directives, goals and objectives. The COO and Deputy COO enforce Metro ordinances, provide day-to-day management of Metro's resources, programs, enterprise businesses, facilities and workforce, and prepare the proposed budget for Council consideration.

Government Affairs and Policy Development (GAPD) represents Metro's interests before local, state and federal governments, to help the Metro Council and agency departments develop policy concepts, initiatives, and strategies, and to carry out special projects and partnerships. The Diversity, Equity and Inclusion (DEI) program coordinates and leads efforts to cultivate diversity, advance equity and practice inclusion across the agency by implementing the Diversity Action Plan, Equity Strategy, and inclusive public engagement practices to achieve equitable outcomes and strengthen relationships with diverse communities.

#### SIGNIFICANT CHANGES FOR THE BUDGET

 Extended limited duration 1.0 FTE Policy Analyst and transferred the position from Metropolitan Exposition Recreation Commission (MERC) to the Council Office.

#### **REGION'S SIX DESIRED OUTCOMES**

The Metro Council's alignment with the six desired outcomes include investing in public infrastructure by identifying sources of funding for transportation to build out important projects; participating in innovative planning to guide the growth management process, solid waste roadmap, 2018 Regional Transportation Plan, and equitable housing project; ensuring environmental preservation and enhancement through implementation of the natural areas system plan and climate smart strategies; investing in high wage jobs through the Oregon Convention Center hotel project, industrial lands and brownfields redevelopment and the Willamette Falls Legacy Project; and supporting regional efforts to promote diversity and equity.

GAPD focuses on working with the Metro Council and other departments to achieve key objectives that advance the agency's six desired outcomes. Critical activities in the FY 2017-18 budget include advancing Council's goals for regional transportation funding, including strategic conversations through the Joint Policy Advisory Committee on Transportation and broader outreach to the community. GAPD will be executing the agency's 2017 legislative strategy, including advocating for a state transportation package, land use priorities, brownfield cleanup, housing and household hazardous waste. Additionally, GAPD will support next steps on Metro's Equitable Housing Program and pursue funding options such as an expanded construction excise tax along with providing strategic advice and support to Property and Environmental Services (PES) in implementing waste-to-energy, food composting and solid waste road map projects. GAPD will assist in efforts to finalize designation of urban and rural reserves, and advance the agency's work on economic development through the creation of the Economic Value Atlas and its integration into regional planning and investment.

## Metro Council

DEI focuses primarily on the Equity outcome. Bringing racial equity to the forefront of Metro's work can help ensure a thriving, prosperous region by creating a place where everyone has access to the opportunities that provide the quality of life for which our region is known. In spite of progress, there is evidence that communities of color experience barriers to accessing the social, economic and educational opportunities the region provides. The DEI budget works to support other efforts and initiatives at Metro and in the region to reduce racial and ethnic disparities and to help create a more healthy, prosperous and equitable region for all.

#### THE METRO COMPASS

The Metro Council and Chief Operating Officer work together to set priorities according to the compass. At a high level, the Council reviews which projects will help the agency meet its six strategic goals during yearly retreats, and the COO balances the Council's vision and the agency's mission with the work that will also generate resources as part of the budget process. GAPD focuses on achieving the agency's vision and mission through leading, advocating for and supporting the policies, projects and initiatives set out by the Council and the COO, and to bring more resources to bear to accomplish the agency's priorities. Through the adoption of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion, the DEI Program strives to make Metro an innovative leader in performance-based racial equity approaches, and to highlight opportunities for Metro staff to provide excellent public services to all residents of the region, including communities of color who have traditionally been unable to access the same services as others.

#### **METRO'S EQUITY STRATEGY**

The Metro Council adopted the Strategic Plan to Advance Racial Equity, Diversity and Inclusion in June 2016, and directed the COO to incorporate equity into the agency's programs and projects. The strategic plan focuses on identifying and addressing the barriers facing communities of color as an effective path to achieving equitable outcomes. The DEI program has shifted into year one of implementing the plan by focusing on the launch of the Construction Career Pathways Project (C2P2), development of the racial equity cohort and creation of the new equity advisory committee. The COO has also directed the DEI Program to provide clear communications support to assist leadership and staff to better understand and convey the comprehensive nature of the DEI work taking place at Metro. The DEI program is taking proactive steps to ensure Metro departments, venues, units and individual staff members feel empowered to tackle issues related to diversity, racial equity and inclusion. In addition, DEI staff will focus on the following priority areas identified in the strategia plan and/or the Diversity Action Plan:

Training, facilitation and learning opportunities: Continue to build an inclusive work environment and cultural proficiency at Metro through coordinated and effective diversity, equity and inclusion trainings, facilitations and learning opportunities that address core competencies for staff, managers and elected/appointed leaders.

Hiring, retention and advancement of a diverse staff: Support Human Resources and hiring managers to improve diverse hiring, retention and advancement.

Research, reporting and accountability: Evaluate the Strategic Plan to Advance Racial Equity, Diversity and Inclusion and report findings with support of the newly created Committee on Racial Equity.

#### **PERFORMANCE MEASURES**

Level of satisfaction through staff questionnaire, "I am proud to work for Metro."

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 69.9% | N/A   | 72%   | 74%   | 76%   | 78%   | 80%   |

Level of satisfaction with timeliness of service from Council Office and Office of the COO through staff questionnaire (including access to councilors, COO and Deputy COO, diversity program manager, legislative process and public meetings)

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 69%   | 71%   | 77%   | N/A   | 79%   | N/A   | 81%   |

Metro is taking sufficient action to address and manage diversity according to two separate surveys.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 53.4% | 48.4% | 60%   | 62%   | 64%   | 66%   | 68%   |



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## Summary of Metro Auditor

|                                  | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION         |                       |                       |                       |                        |                        |                       |  |
| Personnel Services               | \$528,838             | \$569,080             | \$663,520             | \$712,834              |                        |                       | 7.43%                                  |
| Materials and Services           | 30,493                | 22,783                | 37,662                | 38,500                 |                        |                       | 2.23%                                  |
| TOTAL                            | \$559,331             | \$591,863             | \$701,182             | \$751,334              |                        |                       | 7.15%                                  |
| BUDGET BY FUND                   |                       |                       |                       |                        |                        |                       |  |
| General Fund                     | 559,331               | 591,863               | 701,182               | 751,334                |                        |                       | 7.15%                                  |
| TOTAL                            | \$559,331             | \$591,863             | \$701,182             | \$751,334              |                        |                       | 7.15%                                  |
| FULL-TIME EQUIVALENTS            | 6.00                  | 6.00                  | 6.00                  | 6.00                   |                        |                       | 0.00%                                  |
| FTE CHANGE FROM FY 2016-2017 AME | NDED BUDGET           |                       |                       |                        |                        |                       | 0.00                                   |

The Office of the Metro Auditor ensures that Metro and its activities are transparent and accountable to the public. The office has three core functions:

Performance Audits – Audit reports provide recommendations to improve the efficiency and effectiveness of Metro's programs and services. Audits are conducted following Government Auditing Standards. The results are presented publicly to the Metro Council and published on the Auditor's web site. The office tracks the implementation of audit recommendations and conducts follow-up audits after the original audit work is completed.

Metro Accountability Line – The office administers a phone and online system that allows employees and the public to anonymously report concerns related to fraud, waste, abuse and inefficiency. The Auditor oversees investigations conducted in response to reports and can initiate an audit if needed.

**Financial Statement Audit** – The Auditor appoints the external auditor and administers the contract for the annual audit of Metro's financial statements.

#### SIGNIFICANT CHANGES FOR THE BUDGET

• No significant changes for the FY 2017-18 budget.

#### **REGION'S SIX DESIRED OUTCOMES**

The performance audits conducted by the Auditor's Office provide information about Metro's progress in achieving the region's six desired outcomes.

#### THE METRO COMPASS

The Metro Charter and Code outline the role and authority of the Metro Auditor. As in previous years, this budget was developed based on those responsibilities, and a review of progress on the office's audit plan and annual performance targets.

#### **METRO'S EQUITY STRATEGY**

Performance audits and the Accountability Line provide opportunities to evaluate Metro's progress on the Equity Strategy. The mission of the Auditor's Office is to ensure accountability and transparency to the public, which is consistent with goals of Metro's Equity Strategy.

#### PERFORMANCE MEASURES

Percent of recommendations implemented by five years after audit issued.

|     | 14/15      | 15/16        | 16/17     | 17/18 | 18/19 | 19/20 | 20/21 |
|-----|------------|--------------|-----------|-------|-------|-------|-------|
|     | 44%        | 45%          | 75%       | 75%   | 75%   | 75%   | 75%   |
| Ave | rage hou   | rs per audit | completed | 1.    |       |       |       |
|     | 14/15      | 15/16        | 16/17     | 17/18 | 18/19 | 19/20 | 20/21 |
|     | 430        | 989          | 1,200     | 1,200 | 1,200 | 1,200 | 1,200 |
| Rep | orts issue | ed per FTE.  |           |       |       |       |       |
|     | 13/14      | 14/15        | 15/16     | 16/17 | 17/18 | 18/19 | 19/20 |
|     | 2.6        | 1.3          | 1.5       | 1.5   | 1.5   | 1.5   | 1.5   |

## Metro Auditor



| Parks and<br>Nature |
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## Summary of Parks and Nature

|  |              |              |              |              |            |            | % Change<br>From |
|--|--------------|--------------|--------------|--------------|------------|------------|------------------|
|  | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted    | Amended          |
| BUDGET BY CLASSIFICATION                       | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17          |
| Personnel Services                             | ¢0.0E2.240   | ¢0.046.060   | ¢11 240 E44  | ¢12 200 220  |            |            | 10.220/          |
|  | \$8,852,249  | \$9,846,060  | \$11,248,544 | \$12,398,220 |            |            | 10.22%           |
| Materials and Services                         | 12,629,151   | 13,020,479   | 13,957,243   | 13,918,860   |            |            | (0.28%)          |
| Capital Outlay                                 | 12,623,257   | 10,351,946   | 23,257,259   | 19,768,370   |            |            | (15.00%)         |
| TOTAL  | \$34,104,657 | \$33,218,485 | \$48,463,046 | \$46,085,450 |            |            | (4.91%)          |
| BUDGET BY FUND                                 |              |              |              |              |            |            |                  |
| General Fund                                   | 9,098,203    | 9,773,785    | 11,512,148   | 11,565,656   |            |            | 0.46%            |
| General Asset Management Fund                  | 1,553,853    | 942,869      | 3,755,550    | 5,387,383    |            |            | 43.45%           |
| Natural Areas Fund                             | 12,208,716   | 13,289,624   | 22,561,806   | 16,615,947   |            |            | (26.35%)         |
| Open Spaces Fund                               | 17,171       | 338,500      | 759,486      | 339,828      |            |            | (55.26%)         |
| Parks and Natural Areas Local Option Levy Fund | 11,076,968   | 8,733,721    | 9,384,056    | 11,746,636   |            |            | 25.18%           |
| Smith and Bybee Wetlands Fund                  | 149,746      | 139,985      | 490,000      | 430,000      |            |            | (12.24%)         |
| TOTAL  | \$34,104,657 | \$33,218,485 | \$48,463,046 | \$46,085,450 |            |            | (4.91%)          |
| FULL-TIME EQUIVALENTS                          | 86.85        | 92.10        | 99.80        | 103.95       |            |            | 4.16%            |
| FTE CHANGE FROM FY 2016-2017 AMENDED I         | BUDGET       |              |              | _            |            |            | 4.15             |

Parks and Nature protects water quality, fish and wildlife habitat and connects people to nature through a connected system of parks, trails and natural areas. With 17,000 acres, the department manages parks and natural areas across every community in the region – from Chehalem Ridge on the west to the Sandy River Gorge on the east, from Blue Lake and Broughton Beach on the north to Graham Oaks on the south. Our flourishing network of parks, trails, natural areas, nature programs and cemeteries supports Metro's broader mission: making a great place.

#### SIGNIFICANT CHANGES IN THE BUDGET

- A net increase of 4.15 FTE due to departmental reorganization of personnel. This includes an increase of 4.6 FTE due to moving the Nature Education team from the Oregon Zoo to Parks and Nature. This move increased the FTE by 1.0 for the General Fund and 3.6 FTE for the Parks and Natural Areas Local Option Levy.
- A net increase of 0.55 FTE in Levy Park Operations administrative support for help with the Oxbow Park and developing a plan for evaluation of levy restoration investments.
- A decrease of 1.0 FTE due to the expiration of a limited duration position in the cemetery program.
- Extended 1.0 FTE limited duration Intertribal Cultural Resource Specialist position to June 30, 2018, to continue work identifying, cataloging, and assessing Native American cultural resources on Metro managed properties.
- Extended 0.50 FTE limited duration Willamette Falls Senior Public Affairs Specialist to June 30, 2018, to advance the public rollout of the riverwalk design, the launch of the Rediscover the Falls friends group and help with the engagement of the general public awareness.

#### **REGION'S SIX DESIRED OUTCOMES**

The work of Parks and Nature is primarily focused on ensuring that current and future generations enjoy clean air, clean water and healthy ecosystems. That work is organized into five program areas:

- Protect and conserve nature
- Create and maintain great places
- Connect people to nature
- Support community aspirations
- Convene, plan and build a regional trail system

The FY 2017-18 budget advances this work through a continuation of important efforts such natural area land acquisition that is funded by the voter-approved 2006 Natural Areas bond measure and the implementation of the fifth-year work plan that is funded by the 2013 Parks and Natural Areas Local Option Levy. The levy, along with Metro's General Fund, support Parks and Nature operations and maintenance.

#### THE METRO COMPASS

Metro's efforts to protect water quality and fish and wildlife habitat are one of the key areas where the three questions asked by the Metro compass come together. Metro is a leader in this type of work (best in the world), we are supported by a community of engaged staff, residents and partners (passion), and voters enthusiastically support the work (resources). The FY 2017-18 budget continues the work started in previous fiscal years and continues to align well with the Metro compass.

## Parks and Nature

#### **METRO'S EQUITY STRATEGY**

Commitment to diversity, equity, and inclusion is woven through all Parks and Nature investments and programs. This budget supports implementation of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion by continued investment in staff training and development to complete the strategies and actions included in the plan. Funding for programs like Partners in Nature and Access to Nature continues in this budget. These programs are specifically designed to connect communities of color to Metro's parks, trails, and natural areas, and improve Metro's park design to make our natural areas more welcoming to diverse communities.

#### **PERFORMANCE MEASURES**

Acres of land acquired for protection each year.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 361   | 185   | 150   | 150   | 50    | 50    | 0     |

Revenues as a percentage of total direct expenses at Oxbow, Blue Lake and marine facilities.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 69.2% | 65.2% | 68.5% | 68.5% | 68.5% | 68.5% | 68.5% |

|  | Planning<br>and<br>Development |
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| Organizational summary– Planning and Development | C-19                           |

## Summary of Planning and Development

|                                  | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION         |                       |                       |                       |                        |                        |                       |  |
| Personnel Services               | \$5,105,203           | \$5,610,591           | \$7,191,079           | \$7,400,893            |                        |                       | 2.92%                                  |
| Materials and Services           | 5,394,003             | 4,169,249             | 8,593,500             | 8,316,140              |                        |                       | (3.23%)                                |
| TOTAL                            | \$10,499,206          | \$9,779,840           | \$15,784,579          | \$15,717,033           |                        |                       | (0.43%)                                |
| BUDGET BY FUND                   |                       |                       |                       |                        |                        |                       |  |
| General Fund                     | 10,499,206            | 9,779,840             | 15,784,579            | 15,717,033             |                        |                       | (0.43%)                                |
| TOTAL                            | \$10,499,206          | \$9,779,840           | \$15,784,579          | \$15,717,033           |                        |                       | (0.43%)                                |
| FULL-TIME EQUIVALENTS            | 47.15                 | 48.30                 | 57.30                 | 56.80                  |                        | <u>'</u>              | (0.87%)                                |
| FTE CHANGE FROM FY 2016-2017 AME | NDED BUDGET           |                       |                       |                        |                        |                       | (0.50)                                 |

Planning and Development works and engages with the public on the challenges and opportunities of community livability, development, growth and change over the long term. As such, our work must anticipate and respond to regional and national economic, demographic and financial trends impacting our region's ability to accomplish the vision of the 2040 Growth Concept.

While the department's work is fundamentally based on accomplishing federal, state and regional planning and policy requirements, our ability to accomplish these policy goals is directly linked to the programs and investments we deliver to our government and community partners, so these programs are an equally fundamental part of the department's work. Linking together planning, policy and programs has made Metro a national leader in planning and development. Because multiple external factors and changing trends affect community development, the department must continually assess and ensure that our resources and programs are investing in effective and relevant ways to help the region's communities plan for growth.

The FY 2017-18 budget reflects updates to the focus and delivery of key programs that respond to current market and community conditions for transportation funding, equitable housing, economic development and land development readiness. These budget changes are designed to align with organizational and program structure changes that will implement an updated business model.

#### SIGNIFICANT CHANGES IN THE BUDGET

- My Place in the Region one-time funding of \$200,000 has been eliminated.
- Equitable Housing one-time funding of \$143,000 has been eliminated.
- Enterprising Places one-time funding of \$105,000 has been eliminated.
- Powell/Division corridor project scope reduced by \$147,000.
- Defunded a vacant Senior Transportation Planner position (1.00 FTE) to balance the Metropolitan Planning Organization (MPO) federal funds budget.
- Defunded a vacant Senior Regional Planner position (0.50 FTE) to balance the General Fund budget.
- Eliminated a vacant Principal Regional Planner position (0.50 FTE) to balance the General Fund budget.

#### **REGION'S SIX DESIRED OUTCOMES**

In the early 1990s thousands of Portland area residents weighed in on a 50-year blueprint for growth that aims to protect farms, forests and historic neighborhoods and ensure access to good jobs, housing and transportation options for all. Planning and Development works with local partners to bring this vision to life across the region – targeting investments in downtowns and main streets that spur economic development and accommodate growth while preserving the unique character of each community for all residents. As the region's metroplitan planning organization, we work collaboratively with cities, counties, and transportation agencies to expand transportation options, make the most of existing streets and improve public transit service in order to provide safe, reliable transportation choices and to help continue our region's leadership on climate resilience and greenhouse gas reduction.

## Planning and Development

#### THE METRO COMPASS

As the department business model responds to changing conditions regarding federal funding, the development market cycle, technology's impact on transportation and the region's affordable housing crisis, we have had to consider the Metro Compass in order to determine the appropriate course of action regarding program and budget changes. Bringing Metro new resources is always a primary factor in department budget decisions, and as we have successfully sought federal grants for brownfield redevelopment and equitable housing planning, we have ensured that the resources we bring have also aligned with Metro's appropriate regional role.

#### **METRO'S EQUITY STRATEGY**

Planning and Development works with communities across the region to respond to the challenges that come with growth and change, which means that addressing disparity and inequity are fundamental to our work at all levels of partnership, planning and implementation. The FY 2017-18 budget builds on the work the department has been doing around new public engagement and partnership strategies, new models of governance and policy making, and new investment programs focused on building and preserving the cultural capital of places.

This will be the third year of the Equitable Housing Initiative, whose accomplishments to date include an opportunity analysis that culminated in a report and collaborative framework for supporting regional housing affordability; a regional leadership summit focused on building a shared understanding of challenges and opportunities; a Lunch-and-Learn series to highlight local best practices related to equitable housing development and preservation; and a special round of local planning grants focused on equitable housing.

In 2017 Metro will lead a statewide Build Small Coalition focused on supporting research, policy innovation, outreach and new partnerships to promote creation of and access to smaller housing (e.g., cottage clusters, accessory dwelling units, corner duplexes, etc.) as a key strategy for advancing equitable housing, community livability, and environmental and economic goals.

In addition to the ongoing Equitable Housing efforts, Metro was recently awarded an \$895,000 FTA grant to support the SW Corridor Equitable Development Strategy, of which equitable housing is a key component. The goal of the grant work is to work with local jurisdictions, institutions and stakeholders to develop a strategy that addresses current and future residents' housing, employment and educational needs in conjunction with planning for a new high capacity transit line.

#### PERFORMANCE MEASURES

Southwest Corridor Preferred Package - Percentage Completion.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 0%    | 0%    | 20%   | 50%   | 100%  |       |       |

Cycle 1-3 Community Planning and Development Grants Completed.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 0     | 2     | 4     | 5     | 5     | 5     | 5     |

Number of 2040 centers that meet the requirement in Title 6 to be eligible for regional investments.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 2     | 2     | 4     | 6     | 6     | 6     | 6     |

| Property and Environmental Services |
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## Summary of Property and Environmental Services

|   |                       |                       |                       |                        |                        |                       | % Change<br>From   |
|---|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--------------------|
|   | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | Amended<br>2016-17 |
| BUDGET BY CLASSIFICATION                    |                       |                       |                       |                        |                        |                       |                    |
| Personnel Services                          | \$11,626,713          | \$13,026,949          | \$14,960,882          | \$15,794,642           |                        |                       | 5.57%              |
| Materials and Services                      | 43,785,335            | 44,641,142            | 50,990,927            | 51,773,430             |                        |                       | 1.53%              |
| Capital Outlay                              | 1,084,356             | 1,997,199             | 7,494,476             | 7,624,504              |                        |                       | 1.73%              |
| Debt Service                                | 1,367,793             | 1,360,718             | 1,383,443             | 1,395,868              |                        |                       | 0.90%              |
| TOTAL                                       | \$57,864,196          | \$61,026,008          | \$74,829,728          | \$76,588,444           |                        |                       | 2.35%              |
| BUDGET BY FUND                              |                       |                       |                       |                        |                        |                       |                    |
| General Fund                                | 2,311,668             | 2,396,237             | 2,624,973             | 2,538,868              |                        |                       | -3.28%             |
| Community Enhancement Fund                  | 585,335               | 1,032,362             | 1,437,608             | 1,308,706              |                        |                       | -8.97%             |
| General Asset Management Fund               | 364,467               | 647,428               | 2,792,128             | 3,399,155              |                        |                       | 21.74%             |
| General Revenue Bond Fund                   | 1,367,793             | 1,360,718             | 1,383,443             | 1,395,868              |                        |                       | 0.90%              |
| Solid Waste Fund                            | 53,234,934            | 55,589,263            | 66,591,576            | 67,945,847             |                        |                       | 2.03%              |
| TOTAL                                       | \$57,864,196          | \$61,026,008          | \$74,829,728          | \$76,588,444           |                        |                       | 2.35%              |
| FULL-TIME EQUIVALENTS                       | 114.80                | 124.55                | 132.21                | 134.66                 |                        |                       | 1.85%              |
| FTE CHANGE FROM FY 2016-2017 AMENDED BUDGET |                       |                       |                       |                        |                        |                       | 2.45               |

#### **Solid Waste Operations:**

Solid Waste Operations (SWO) – SWO's primary responsibility is to ensure that the garbage delivered to Metro's two transfer stations is promptly processed and transported to its final disposal site. These two facilities handle almost 40 percent of the solid waste generated by the homes and businesses in the Metro region. These facilities provide a convenient place where any individual or organization can dispose of their waste. While about 80 percent of the 450,000 tons of material delivered to these stations is delivered by commercial haulers, they are the primary sites for material directly hauled by homeowners and small businesses. These customers who haul their own waste account for 20 percent of the trash, but they represent almost 75 percent of all of the visits to the sites. PES's transfer stations are operated by private companies under contract to Metro. Metro staff operate the scalehouses at both stations, processing approximately \$50 million in transactions each year.

SWO operates two hazardous waste facilities that safely dispose of hazardous materials from the region's households and small businesses. These are located at the transfer stations and are operated by Metro staff. Each year Metro conducts 34 hazardous waste collection events in communities that are remote from the two permanent facilities. SWO's MetroPaint facility returns 225,000 gallons of latex paint to productive use each year and is supported by the sale of paint and payments from the paint industry. In addition to Metro staff, MetroPaint also uses contracted personnel provided by a Qualified Rehabilitation Facility.

SWO cares for the closed St. Johns Landfill (SJL) and a City of Portland landfill making them benefit the surrounding communities. This work includes environmental monitoring, operation of the landfill gas flaring systems and general site maintenance. In addition to the operating budget, a second budget is maintained for capital projects associated with the closure of the SJL.

A team of engineers and a maintenance specialist provide support to all SWO facilities, ensuring timely capital improvements as well as routine maintenance. Due to hazards faced by Metro staff and station operators' employees working in and around waste, compliance with health and safety standards is essential. A separate budget is maintained for training and personal protective equipment.

#### **Solid Waste Information, Compliance and Cleanup:**

The primary purpose of Solid Waste Information, Compliance and Cleanup (SWICC) is to ensure that solid waste within the Metro region is managed for maximum public and environmental benefit. SWICC is also responsible for managing and coordinating information and data about solid waste generation, management and recyclables. The program authorizes and inspects privately-owned solid waste facilities to assure compliance with regulatory, operational, environmental and financial standards. The program also assures that solid waste goes to appropriately authorized facilities and that all required regional system fees and excise taxes are paid to Metro. Through its Regional Illegal Dumping Patrol, SWICC cleans up illegal dumps and investigates illegal disposal activities. Regional Illegal Dumping Patrol also assists local jurisdictions in cleaning up illegal camps, and takes the lead on illegal camp cleanups on Metro-owned properties. Additionally, SWICC is responsible for disaster preparedness and planning for debris management in the case of a disaster.

## Property and Environmental Services

#### **Construction Project Management Office:**

The Construction Project Management Office (cPMO) provides a centralized team of project management expertise and collaboration. The cPMO oversees the design and construction of public improvements across all Metro sites, including those in PES, at the Oregon Zoo, the MERC facilities and in Parks and Nature. The cPMO is responsible for overseeing Metro's Construction Project Guide, which provides project management best practices and identifies Metro's required processes and procedures for executing, monitoring and controlling projects' scopes, schedules and budgets. The cPMO also provides biannual Project Management Tune-up training opportunities for project managers agency-wide.

#### Metro Regional Center (MRC):

Campus Operations provides reception, fleet service, maintenance, mail deliver, security and custodial services to both the MRC and agency. In addition, the administrative services team within Campus Operation provides program support to PES. Campus Operations also manages three tenants on the MRC campus: Table 6 Café, Joyful Noise Daycare and the Irving Street Parking garage.

#### **Resource Conservation and Recycling:**

The Resource Conservation and Recycling (RCR) division manages three critical functions within Metro's Property and Environmental Services department.

First, the division works with communities, local governments and state agencies to develop and deliver waste reduction programs around the Metro region. FY 2017-18 will feature education and community engagement programs designed to inform and encourage businesses and residents to reuse and recycle.

Second, the division also leads Metro's sustainability program which involves collecting data and reporting results about Metro's path to ensuring its facilities are environmentally sustainable. Energy efficiency, renewable energy, water conservation, waste reduction and reducing the use of toxic chemicals are among the topics that will be addressed in RCR communications and education programming during FY 2017-18.

Finally, the division coordinates the department's effort to advance racial equity through the programs and services it provides. FY 2017-18 is the first year that Metro's Diversity, Equity, and Inclusion initiative will be infused into the design, delivery, and measurement of all of Metro's garbage and recycling programs to ensure that the region has the most equitable garbage and recycling system in the country.

#### SIGNIFICANT CHANGES IN THE BUDGET

- Estimating a 6 percent increase in tonnage and tonnage related materials and services costs.
- Expecting to initiate a new contract for maintenance of the new Storm Water Treatment System for \$100,000.
- Operations is planning on investing \$150,000 for developing a business continuity plan for Metro's solid waste facilities to ensure that Metro can continue to provide service in emergencies.
- MetroPaint will invest \$90,000 in process improvements at the paint facility and in current equipment to improve efficiency and reduce operating costs.

- A net effect increase of 2.45 FTE for the department:
  - An increase of 1.0 FTE for a Program Assistant III to provide program support to the Solid Waste Operations management team and division focusing primarily on contract support, data tracking and reporting.
  - An increase of 1.0 FTE for a Solid Waste Community Outreach position to provide outreach to communities affected by illegal dumping, coordinate community enhancement programs with host communities, and coordinate the disposal voucher program.
  - An increase of 0.5 FTE for an Education Specialist II position to be responsible for implementing natural gardening education programs at the new Oregon Zoo Education Center Wildlife Garden.
  - A decrease of 0.05 FTE to reallocate for the cPMO Manager position due to the additional project impacts from other departments.

#### REGION'S SIX DESIRED OUTCOMES

PES contributes directly to the preservation of the region's livability and supports the goals and objectives developed by the Council by providing for safe, efficient and effective reuse, recycling and disposal of solid and household hazardous waste, while promoting sustainable resource management through waste reduction initiatives, hands-on interpretive programs, youth and adult education, grants demonstration projects and volunteer opportunities.

#### THE METRO COMPASS

PES uses the Metro compass to focus on talent (do we perform this service better than anyone else?), passion (how passionate are we about the program?) and resources (does the program bring in resources, including revenue, community trust and/or goodwill?). Each program within PES is evaluated regularly with the compass strategy.

#### **METRO'S EQUITY STRATEGY**

A central focus for FY 2017-18 is incorporating equity into development of the Regional Waste Plan. Throughout the planning process, PES will utilize an equity lens, conduct community engagement with a focus on historically underserved communities and communities of color, and convene an equity work group of community members to help guide the planning process. PES will also continue to develop equity goals for solid waste operations, incorporating equity into options for the Solid Waste Roadmap and other solid waste system decisions coming before Metro Council in the coming year.

#### PERFORMANCE MEASURES

**SWO** 

Material recovery rate at Metro Central Transfer Station.\*\*

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 34%   | 34%   | 18%   | 18%   | 18%   | 18%** | 18%** |

Material recovery rate at Metro South Transfer Station.\*\*

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 17%   | 17%   | 7%    | 6%    | 6%    | 6%**  | 6%**  |

Revenues as a percentage of total expenses at MetroPaint.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 100%  | 100%  | 100%  | 100%  | 100%  | 100%  | 100%  |

#### **SWICC**

Tons of solid waste cleaned up from illegal disposal sites each year.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 230   | 314   | 360   | 390   | 410   | 430   | 450   |

Number of illegal disposal sites with potentially hazardous waste cleaned up each year.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 31    | 46    | 60    | 60    | 60    | 60    | 60    |

#### **RCR**

Regional per capita solid waste generation (in pounds). Goal is no annual increase.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 2,567 | 2,748 | 2,535 | 2,535 | 2,535 | 2,535 | 2,535 |

Regional recovery rate.

<sup>\*\*</sup>Disposal contracts will be new and updated terms regarding recovery are likely to be part of the new contracts that will start January 1, 2020. Metro is establishing specific terms and actual selection process will happen in FY 2017-18.

| Research<br>Center |
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## Summary of the Research Center

|                                  | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION         |                       |                       |                       |                        |                        |                       |  |
| Personnel Services               | \$3,045,849           | \$3,083,877           | \$3,418,874           | \$3,548,921            |                        |                       | 3.80%                                  |
| Materials and Services           | 1,132,242             | 489,941               | 1,137,739             | 696,580                |                        |                       | (38.78%)                               |
| TOTAL                            | \$4,178,091           | \$3,573,818           | \$4,556,613           | \$4,245,501            |                        |                       | (6.83%)                                |
| BUDGET BY FUND                   |                       |                       |                       |                        |                        |                       |  |
| General Fund                     | 4,178,091             | 3,573,818             | 4,556,613             | 4,245,501              |                        |                       | (6.83%)                                |
| TOTAL                            | \$4,178,091           | \$3,573,818           | \$4,556,613           | \$4,245,501            |                        |                       | (6.83%)                                |
| FULL-TIME EQUIVALENTS            | 28.50                 | 28.00                 | 28.00                 | 28.00                  |                        |                       | 0.00%                                  |
| FTE CHANGE FROM FY 2016-2017 AME | NDED BUDGET           |                       |                       |                        |                        |                       | 0.00                                   |

The Research Center (RC) supports Metro's policy-making and program operations through the development and maintenance of objective and reliable data, analytic tools and analysis products. Two of three primary functions RC fulfills for Metro are providing decision support analytics and providing program support software applications. Examples of decision support include the land use and travel demand forecasts that inform the Urban Growth Management and regional transportation planning processes respectively. Examples of program support include the ParkMap application used by Parks and Nature staff to manage Metro parks and natural areas and a mobile application recently developed for the Reduce Illegal Dumping Patrol team that allows them to collect and view citation-related information in the field in real time.

RC is able to deliver excellent decision and program support because it also supplies a third and crucial "foundational" function to Metro: the collection, management and provision to Metro staff of high-quality region-wide spatial data and information. The RC program that accomplishes this is the Regional Land Information System which now includes not only enterprise data but also the data systems, data processing methodology and application software platforms that enable RC staff to manage terabytes worth of data and make it accessible and meaningful to both Metro staff and users around the region. Metro is increasingly asking RC to apply Regional Land Information System and other data to measuring the performance of the region and of Metro in meeting the Metro Council's Six Desired Outcomes. RC has done so by acquiring additional data, through the creation of performance measurement 'dashboards' such as the MetroPulse web portal and by establishing a performance measurement program in the RC budget.

#### **Research Center Structure**

RC has three divisions:

- Client Services Division, part of the Data Resource Center (DRC), provides cartography and spatial analytics
- Enterprise Services Division, also part of the DRC, provides Enterprise data acquisition and management, Enterprise system development and application development
- Modeling Services Division provides land use forecasts, travel demand forecasts and related analytics

#### SIGNIFICANT CHANGES IN THE BUDGET

The bulk of the RC base budget proposed for FY 2017-18 focuses on continuing important enterprise and client services functions. There are two primary areas where RC has budgeted for a programmatic shift:

- The DRC is shifting enterprise support more and more toward providing clients with dynamic data viewing applications for web and mobile users and increasingly toward mobile-device-optimized business applications such as the Reduce Illegal Dumping Patrol software noted above.
- RC as a whole is shifting its data and data visualizations to support performance measurement of the Six Desired Outcomes and detailed aspects of Metro plans and programs. RC and Planning and Development are bound by new federal rules requiring MPOs to report transportation system performance measures.

## Research Center

The net effects of these program shifts are twofold: RC must find ways to acquire more-detailed data and to sustain more-sophisticated software platforms for dynamic data visualization and delivery.

The RC also defunded a vacant Senior GIS Specialist to balance the General Fund budget.

#### **REGION'S SIX DESIRED OUTCOMES**

The RC directly supports actions designed to achieve key Metro outcomes through the department's decision-support and performance measurement functions, especially the safe and reliable transportation choices and sustained economic competitiveness and prosperity outcomes. Success on those outcomes is closely tied to Metro's ability to plan for and implement growth policies and transportation plans that build the infrastructure, living accommodations and economic activity locations that will help our region realize its vision as articulated in the 2040 Growth Concept and other plans. RC decision support analytics are key tools Metro uses when making planning and policy decisions in pursuit of this future vision.

In addition, RC analytics assess the region's likely future air quality around EPA-designated criteria pollutants plus CO2, the "greenhouse gas." The Climate Smart Strategy was one planning product that was heavily influenced by such analysis. RC is now cooperating with Oregon Department of Transportation staff to prepare for the next round of greenhouse gasses analysis under state law. RC air quality analysis thus helps the region to realize its desire of being a leader on climate change mitigation actions.

Finally, RC data, performance measurement tools and decision-support tools are instrumental in helping Metro assess its progress on the desired equity outcome. In FY 2016-17 Council funded development of a new decision-support tool, the Multi-Criterion Evaluation framework, which RC has carefully designed to provide (among other outputs) equity-related information about potential future transportation plans and investments. Critical supporting efforts such as integrating the Multi-Criterion Evaluation Phase 1 tool with the regional travel model will occur in FY 2017-18. Also during FY 2016-17 RC created the MetroPulse system, a first-draft dashboard for measuring the status of the Six Desired Outcomes at a high level.

#### THE METRO COMPASS

The RC budget proposal adheres closely to the principles in the Metro Compass. The RC is an internationally-recognized leader in the field of data management and decision-support forecasting. The RC is among the best in the world at providing analytics and forecasts. In addition, RC staff are passionate about providing high-quality decision- and program-support analytics because they are consummate professionals, innovative thinkers and dedicated public servants. The RC had both the highest customer service ratings of any Metro department in the recent 2016 customer satisfaction survey (more than 90 percent of clients stated they were "satisfied" or "very satisfied" with RC service quality and timeliness) and the highest two-year improvement of any department. External customer satisfaction with the Regional Land Information System data and systems increased as well. Through such customer satisfaction RC builds trust in Metro and trust within Metro.

#### **METRO'S EQUITY STRATEGY**

The FY 2017-18 RC budget proposal supports the Equity Strategy in several ways:

• The Strategy calls upon Metro to "Set and evaluate success indicators, progress measures and behavior impacts". RC data and analytics provide the kernel of Metro's indicator and performance measurement systems.

- RC data and analytics provide key support to the Metro Equitable Housing initiative.
- RC decision-support tool development will continue to build forecast measures that address equity concerns.
- RC employs interns through programs offered by organizations such as Self Enhancement, Incorporated (SEI). DRC managers had success with an intern from SEI during FY 2016-17 and hope to be able to repeat the experience with SEI and other community based organizations.
- RC provides on-call analytic support for Metro's DEI department.

#### **Client Services**

External Clients: Percent Rating Data Resource Center Services Excellent

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 68%   | 57%   | 71%   |       |       |       |       |

External Clients: Percent Rating RLIS relevancy to their needs Excellent

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 61%   | 58%   | 71%   |       |       |       |       |

Internal Clients: Percent Very Satisfied or Satisfied Overall with Research Center Quality and Timeliness

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 72%   |       | 91%   |       |       |       |       |



| Visitor |
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## Summary of Visitor Venues

| BUDGET BY CLASSIFICATION Personnel Services Materials and Services | Audited<br>FY 2014-15<br>\$37,292,804<br>41,356,585 | Audited<br>FY 2015-16<br>\$40,090,604<br>47,363,100 | Amended<br>FY 2016-17<br>\$42,858,631<br>121,992,088 | Proposed<br>FY 2017-18<br>\$45,066,505<br>51,460,817 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17<br>5.15%<br>(57.82%) |
|--|---|---|--|--|------------------------|-----------------------|---|
| Capital Outlay  Debt Service                                       | 32,521,160<br>1,585,650                             | 15,628,267<br>1,589,825                             | 25,920,668<br>1,348,354                              | 30,434,089<br>6,522,275                              |                        |                       | 17.41%<br>383.72%   |
| TOTAL  | \$112,756,198                                       | \$104,671,795                                       | \$192,119,741  | \$133,483,686  |                        |                       | (30.52%)  |
| BUDGET BY FUND   |   |   |  |  |                        |                       |   |
| General Asset Management Fund                                      | 1,484,482   | -   | -  | -  |                        |                       | 0.00%   |
| General Revenue Bond Fund  | 1,585,650   | 1,589,945   | 77,406,354   | 6,522,275  |                        |                       | (91.57%)  |
| MERC Fund  | 56,113,847  | 63,511,985  | 76,412,392   | 78,697,173   |                        |                       | 2.99%   |
| Oregon Zoo Asset Management Fund                                   | 4,345,031   | 2,604,371   | 3,352,248  | 5,112,100  |                        |                       | 52.50%  |
| Oregon Zoo Infrastructure/Animal Welfare Fund                      | 23,778,231  | 13,207,404  | 9,573,320  | 13,193,968   |                        |                       | 37.82%  |
| Oregon Zoo Operating Fund  | 34,530,153  | 37,477,931  | 40,585,970   | 40,730,700   |                        |                       | 0.36%   |
| Parks and Natural Areas Local Option Levy Fund                     | 235,464   | -   | -  | -  |                        |                       |   |
|  |   |   |  |  |                        |                       | 0.00%   |
| TOTAL  | \$112,756,198                                       | \$104,671,795                                       | \$192,119,741  | \$133,483,686  |                        |                       | (30.52%)  |
| FULL-TIME EQUIVALENTS  | 369.50  | 385.00  | 390.55   | 389.50   |                        |                       | (0.27%)   |
| FTE CHANGE FROM FY 2016-2017 AMENDED                               | BUDGET  |   |  |  |                        |                       | (1.05)  |

## Summary of MERC Administration

|                                  | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION         |                       |                       |                       |                        |                        |                       |  |
| Personnel Services               | \$773,769             | \$832,280             | \$867,245             | \$925,945              |                        |                       | 6.77%                                  |
| Materials and Services           | 297,282               | 282,631               | 538,085               | 543,885                |                        |                       | 1.08%                                  |
| Capital Outlay                   | 54,000                | -                     | 250,000               | 250,000                |                        |                       | 0.00%                                  |
| TOTAL                            | \$1,125,051           | \$1,114,911           | \$1,655,330           | \$1,719,830            |                        |                       | 3.90%                                  |
| BUDGET BY FUND                   |                       |                       |                       |                        |                        |                       |  |
| MERC Fund                        | 1,125,051             | 1,114,911             | 1,655,330             | 1,719,830              |                        |                       | 3.90%                                  |
| TOTAL                            | \$1,125,051           | \$1,114,911           | \$1,655,330           | \$1,719,830            |                        |                       | 3.90%                                  |
| FULL-TIME EQUIVALENTS            | 6.00                  | 6.50                  | 6.60                  | 6.65                   |                        |                       | 0.76%                                  |
| FTE CHANGE FROM FY 2016-2017 AMI | ENDED BUDGET          |                       |                       |                        |                        |                       | 0.05                                   |

Metro's Visitor Venues include the Oregon Convention Center (OCC), Portland'5 Centers for the Arts (Portland'5), Portland Expo Center (Expo) and the Oregon Zoo. Formed in July 2010 to enhance collaboration on operational issues, the venues team actively works toward a common mission of maintaining world-class gathering and entertainment spaces for residents and visitors and creating significant economic impact throughout the region. More than 3 million visitors attend the venues collectively each year, inducing more than \$969 million in direct and indirect regional spending, which supports more than 9,900 living wage jobs, based on the most recent economic report from FY 2015-16. For every \$1.00 Visitor Venues spend, more than \$9.50 of spending is generated in the local economy.

#### **Community Leadership**

Through its Metropolitan Exposition Recreation Commission (MERC), Metro benefits from business and community leaders whose expertise and guidance set the strategic business direction for three of the venues: OCC, Portland'5 and Expo. Commission members are nominated by Metro, Multnomah County and the City of Portland and are appointed by the Metro Council to serve four-year terms.

The Oregon Zoo also benefits from a key public/private partnership through the Oregon Zoo Foundation, comprised of business, philanthropic and community leaders. The foundation's mission is to foster community pride and involvement in the Oregon Zoo and to secure financial support for the zoo's conservation, education and animal welfare programs.

OCC and Expo are among the West Coast's largest convention and exhibition spaces, attracting a million visitors each year to a wide variety of international, national and regional events that foster business development and support the region's economy.

Portland'5 is a collection of five performance spaces serving the city's major resident companies, commercial promoters, local nonprofit arts groups and a national Broadway show touring series. A central component to Portland's thriving Cultural District, Portland'5 hosts more than 800,000 visitors who attend events and performances each year and contribute to the cultural vibrancy of the region.

The Oregon Zoo programs include: Environmental Education - zoo and sustainability instruction for all ages and cultures increase the public's understanding of environmental issues, the need for direct action related to clean air and water, the management of resources for future generations and improving access to nature; Conservation and Research - focusing on identification and implementation of in situ and ex situ wildlife conservation through direct fieldwork, research, improved animal husbandry techniques and captive propagation; Zoo Visitor Experience – providing guests a variety of opportunities for observation, discovery and engagement with animals in a naturalistic environment; Infrastructure and Animal Welfare Bond Program – The Oregon Zoo's bond program, A Better Zoo, implements the capital planning and construction activities funded through approval of the 2008 general obligation bond.

#### PERFORMANCE MEASURES

Estimated economic impact in metropolitan region (millions).

|            | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21       |
|------------|-------|-------|-------|-------|-------|-------|-------------|
| occ        | \$538 | \$729 | \$770 | \$813 | \$859 | \$907 | \$957       |
| OR Zoo     | \$124 | \$103 | \$112 | \$121 | \$131 | \$141 | \$153       |
| Portland'5 | \$82  | \$93  | \$101 | \$110 | \$119 | \$129 | \$140       |
| Expo       | \$41  | \$43  | \$45  | \$47  | \$49  | \$51  | <i>\$53</i> |

## Visitor Venues

## Summary of the Oregon Convention Center

|                                  |              |              |               |              |            |            | % Change<br>From |
|----------------------------------|--------------|--------------|---------------|--------------|------------|------------|------------------|
|                                  | Audited      | Audited      | Amended       | Proposed     | Approved   | Adopted    | Amended          |
|                                  | FY 2014-15   | FY 2015-16   | FY 2016-17    | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17          |
| BUDGET BY CLASSIFICATION         |              |              |               |              |            |            |                  |
| Personnel Services               | \$9,279,349  | \$10,184,474 | \$10,892,021  | \$11,199,173 |            |            | 2.82%            |
| Materials and Services           | 19,244,450   | 21,977,450   | 96,524,226    | 23,535,830   |            |            | (75.62%)         |
| Capital Outlay                   | 2,322,780    | 695,466      | 6,913,959     | 9,200,500    |            |            | 33.07%           |
| Debt Service                     | -            | -            | -             | 5,500,000    |            |            | n/a              |
| TOTAL                            | \$30,846,579 | \$32,857,389 | \$114,330,206 | \$49,435,503 |            |            | (56.76%)         |
| BUDGET BY FUND                   |              |              |               |              |            |            |                  |
| General Revenue Bond Fund        | -            | 120          | 76,058,000    | 5,500,000    |            |            | (92.77%)         |
| MERC Fund                        | 30,846,579   | 32,857,269   | 38,272,206    | 43,935,503   |            |            | 14.80%           |
| TOTAL                            | \$30,846,579 | \$32,857,389 | \$114,330,206 | \$49,435,503 |            |            | (56.76%)         |
| FULL-TIME EQUIVALENTS            | 114.65       | 114.65       | 115.65        | 115.65       |            |            | 0.00%            |
| FTE CHANGE FROM FY 2016-2017 AME | ENDED BUDGET | ·            |               | ·            |            |            | 0.00             |

OCC is the largest convention facility in the Pacific Northwest serving as a significant economic activity generator for the region and state by attracting out-of-town visitors to national conventions, tradeshows, meetings and local residents to special events.

#### SIGNIFICANT CHANGES IN THE BUDGET

- OCC forecasts a \$1 million (10 percent) increase in Charges for Services Revenues in FY 2017-18 over FY 2016-17, based upon rate increases and the event schedule.
- OCC forecasts a \$1 million (9 percent) increase in Food and Beverage Revenues in FY 2017-18 over FY 2016-17, based upon rate increases and the event schedule including the mix of type of events, like catered events.
- Conversely, minimum wage requirements will most significantly impact Food and Beverage operations. Food and Beverage expenses are increasing at a higher than average rate over prior years, by \$1 million (11 percent).
- OCC expects Transient Lodging Tax (TLT) revenue to continue to be strong in FY 2017-18 and has budgeted to receive the full 7 percent maximum increase in TLT receipts over FY 2016-17. The slight decreases in the other Visitor Development Fund allocations to OCC are due to differences between the budgeted amounts in FY 2016-17 and the forecasted amounts in FY 2017-18 based on actual receipts in FY 2015-16. Actual CPI increases for these items were not available when the budget was produced one year ago.
- OCC received a one-time, \$4 million grant from the Visitor Development Fund for the Hotel Project in FY 2016-17. In FY 2017-18, OCC is requesting \$2 million to incentivize large scale national events to choose Portland.
- OCC managers have kept personnel services and materials and services cost increases, excluding OCC Hotel project costs, to a minimum at 3 percent and -3 percent growth respectively over the prior year.
- At the end of FY 2016-17 Metro will issue revenue bonds, backed by site-specific TLT, to provide a net \$60 million in funding for the construction of the OCC Hotel. Debt Service on the bonds will begin in FY 2017-18.
- OCC is not planning to increase FTE in FY 2017-18. However, OCC is proposing to reclassify six utility worker positions in preparation for future operational needs in various departments. OCC plans to keep four of the six proposed reclassified positions vacant for FY 2017-18.
- OCC is embarking on a multi-year, multi-million dollar major facility remodel in FY 2017-18 in preparation for the opening of the Headquarters Hotel in FY 2019-20. \$6 million is included in the FY 2017-18 budget for the first phase of this work. OCC is paying 100 percent of an additional Senior Construction Project Manager in the cPMO within PES to coordinate this project. This position is currently in the process of being filled.

#### **REGION'S SIX DESIRED OUTCOMES**

The OCC's FY 2017-18 budget reflects its commitment toward key components of the Region's Desired Outcomes and Metro Council Priorities. The budget reflects allocated funds for maintaining the facility at a high level while focusing on sustainable operations and maintaining LEED Platinum Certification. OCC has a waste diversion policy and works with show management and exhibitors to reduce waste and collaborates with local community organizations to donate left over supplies and food from events. OCC is committed to expanding purchasing

## Oregon Convention Center

opportunities with Certification Office of Business Inclusion and Diversity (COBID) firms and prioritizes hiring employees living within the First Oppotunity Target Area. OCC will continue its active participation in Lloyd area organizations such as GoLloyd, Lloyd EcoDistrict, Lloyd District Community Association and Lloyd Enhanced Services District, all focused on neighborhood improvement efforts.

#### THE METRO COMPASS

OCC strives to be a premier event facility in North America. The organization is passionate about being a leader in the events industry, while simultaneously exemplifying the highest of standards for sustainability and operational efficiency. These standards also enable us to reflect on our commitment to contribute through community involvement and development. The OCC's proposed budget invests in facility and staff, both key aspects of event management.

#### **METRO'S EQUITY STRATEGY**

OCC's budget works to meet the goals of Metro's adopted Equity Strategy by ensuring ongoing staff participation in meetings and forums and a commitment to COBID purchasing. Like previous years, the Operations department will commit 15 staff hours to the annual Metro Small Business Open House networking event, continue to award direct award contracts to COBID firms and continue to place language in the requests for proposals, asking for subcontracting partnerships with COBID firms. OCC is collaborating with DEI staff and Hotel Project Management partners to ensure the Hotel project achieves its Construction Career Pathways Project goals. As the boundaries of the FOTA district have moved, OCC looks forward to expanding its pool of qualified vendors, contractors and prospective employees.

#### **PERFORMANCE MEASURES**

National Conventions.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 47    | 50    | 47    | 47    | 45    | 46    | 47    |

(Note: 2017 and beyond is projected to return to historical levels)

Food and Beverage Margin.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 19.4% | 22.0% | 18.6% | 16.9% | 17.0% | 17.5% | 18.0% |

Ratio Operating Revenue to Expenditures.

| 14/15  | 15/16  | 16/17  | 17/18  | 18/19   | 19/20  | 20/21  |
|--------|--------|--------|--------|---------|--------|--------|
| 113.5% | 107.0% | 105.0% | 107.2% | 108.4%. | 110.6% | 112.0% |



## Summary of Portland'5 Centers for the Arts

|                                  | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION         |                       |                       |                       |                        |                        |                       |  |
| Personnel Services               | \$5,975,182           | \$6,448,947           | \$6,786,405           | \$7,862,673            |                        |                       | 15.86%                                 |
| Materials and Services           | 6,164,296             | 7,875,183             | 7,646,979             | 9,152,114              |                        |                       | 19.68%                                 |
| Capital Outlay                   | 1,498,685             | 1,056,623             | 5,229,405             | 2,004,120              |                        |                       | (61.68%)                               |
| TOTAL                            | \$13,638,163          | \$15,380,752          | \$19,662,789          | \$19,018,907           |                        |                       | (3.27%)                                |
| BUDGET BY FUND                   |                       |                       |                       |                        |                        |                       |  |
| MERC Fund                        | 13,638,163            | 15,380,752            | 19,662,789            | 19,018,907             |                        |                       | (3.27%)                                |
| TOTAL                            | \$13,638,163          | \$15,380,752          | \$19,662,789          | \$19,018,907           |                        |                       | (3.27%)                                |
| FULL-TIME EQUIVALENTS            | 46.90                 | 49.40                 | 52.40                 | 56.40                  |                        |                       | 7.63%                                  |
| FTE CHANGE FROM FY 2016-2017 AME |                       | 4.00                  |                       |                        |                        |                       |  |

Portland'5 Centers for the Arts (Portland'5) provides sound stewardship and expert management of the region's most prominent performing arts venues. Portland'5 fosters an entrepreneurial environment in which diverse arts, events and audiences may flourish.

#### SIGNIFICANT CHANGES IN THE BUDGET

- An increase of 1.0 FTE for an Assistant Marketing Director to guide the day-today operations of the marketing team and increase brand recognition, revenues and equity opportunities.
- An increase of 1.0 FTE for an Administrative Technician to address capacity issues with operations staff including capital projects and purchasing.
- An increase of 1.0 FTE for an Administrative Assistant in the Booking and Sales Department to help with contracts, procurement, grant applications, stakeholder communications and assist with education and engagement and in Portland'5 Presents programs and marketing.
- An increase of 1.0 FTE for a day time Security Agent to address security needs at the Hatfield Hall and Schnitzer Hall facilities.

#### **REGION'S SIX DESIRED OUTCOMES**

Portland'5 contributes to vibrant communities by providing subsidized use of its venues for local arts organizations so they may grow and flourish. It is a gathering place for the region's citizens to come together to experience diverse art forms. Portland'5's education program supports equity by seeking programming for the diverse communities of Portland as well as providing increased access to the arts for children and schools who do not have the resources to participate in the arts in these downtown venues.

#### THE METRO COMPASS

Portland'5 can be the best in the world in performing arts venue management by providing well trained staff who have the necessary resources to perform their jobs at the highest levels. Portland'5 is passionate about its mission to support local arts and continues to do so by generating the revenue necessary to provide heavily subsidized homes to the local arts community.

#### **METRO'S EQUITY STRATEGY**

This budget reflects an expansion of ongoing educational programming by bringing shows and providing the means to bring in students from Title I schools throughout the region. It provides sponsorship resources in order to participate more fully with the diverse communities in Portland.

#### PERFORMANCE MEASURES

Portland'5 total weeks of Broadway performances.

|      | 14/15     | 15/16       | 16/17      | 17/18     | 18/19  | 19/20   | 20/21  |
|------|-----------|-------------|------------|-----------|--------|---------|--------|
|      | 9.5       | 12.5        | 11.5       | 10        | 10     | 10      | 10     |
| Foo  | d and Be  | verage Mai  | gin.       |           |        |         |        |
|      | 14/15     | 15/16       | 16/17      | 17/18     | 18/19  | 19/20   | 20/21  |
|      | 26.5%     | 24.9%       | 22.5%      | 21.2%     | 21.2%  | 21.2%   | 21.2%  |
| Rati | io Operat | ting Revenu | ue to Expe | nditures. |        |         |        |
|      | 14/15     | 15/16       | 16/17      | 17/18     | 18/19  | 19/20   | 20/21  |
|      | 115 0%    | 121.6%      | 110.0%     | 100.7%    | 103.8% | 10/1 8% | 106.9% |

Portland'5

**Centers for** 

the Arts

## Summary of the Portland Expo Center

|                                  |             |             |             |             |            |            | % Change<br>From |
|----------------------------------|-------------|-------------|-------------|-------------|------------|------------|------------------|
|                                  | Audited     | Audited     | Amended     | Proposed    | Approved   | Adopted    | Amended          |
|                                  | FY 2014-15  | FY 2015-16  | FY 2016-17  | FY 2017-18  | FY 2017-18 | FY 2017-18 | 2016-17          |
| BUDGET BY CLASSIFICATION         |             |             |             |             |            |            |                  |
| Personnel Services               | \$1,668,415 | \$1,726,549 | \$1,765,261 | \$1,939,455 |            |            | 9.87%            |
| Materials and Services           | 2,943,020   | 3,132,967   | 3,216,596   | 3,641,876   |            |            | 13.22%           |
| Capital Outlay                   | 478,441     | 304,650     | 2,025,380   | 2,616,690   |            |            | 29.20%           |
| Debt Service                     | 1,188,050   | 1,186,175   | 1,182,529   | 1,022,275   |            |            | (13.55%)         |
| TOTAL                            | \$6,277,926 | \$6,350,341 | \$8,189,766 | \$9,220,296 |            |            | 12.58%           |
| BUDGET BY FUND                   |             |             |             |             |            |            |                  |
| General Revenue Bond Fund        | 1,188,050   | 1,186,175   | 1,182,529   | 1,022,275   |            |            | (13.55%)         |
| MERC Fund                        | 5,089,876   | 5,164,166   | 7,007,237   | 8,198,021   |            |            | 16.99%           |
| TOTAL                            | \$6,277,926 | \$6,350,341 | \$8,189,766 | \$9,220,296 |            |            | 12.58%           |
| FULL-TIME EQUIVALENTS            | 14.80       | 15.80       | 15.30       | 15.80       |            |            | 3.27%            |
| FTE CHANGE FROM FY 2016-2017 AME | NDED BUDGET | <u> </u>    | <u> </u>    | <u> </u>    |            |            | 0.50             |

The Portland Expo Center (Expo) is a multi-purpose exhibition facility comprised of meeting rooms, exhibit halls, a full-service restaurant and flexible outdoor exhibit space. Considered the region's primary destination for consumer public shows, tradeshows and special feature events, Expo hosts over a half a million visitors each year, and is considered #1 among Tier 3 event facilities according to *Tradeshow Executive Magazine*. Expo attracts regional visitors to diverse events that contribute to the livability of the region by inducing direct and indirect spending at local businesses that create and support living wage jobs and generate tax revenue for state and local governments. For every \$1.00 Expo spends, more than \$6.00 is spent in the regional economy. Expo induces more than \$43 million in annual local and regional economic impact, which in turn supports 470 living wage jobs.

#### SIGNIFICANT CHANGES IN THE BUDGET

- Expo's charges for services represent a continued growth from FY 2015-16 actuals. This includes bookings that are already now completed as part of their three-year renewal that allow for new booking potential. Rental rate increases over prior year represent 3-4 percent with staff focus turning to exhibitor sales potential and other policy revenue review and yield management efforts, such as seasonal bookings.
- In FY 2017-18 Expo has the capability to swiftly implement dynamic pricing both with concessions operations and with parking fees due to completion of phase two of the electronic signage capital project. This allows managers to review past history to review where margin increases may be possible.
- This year the Metropolitan Tourism Opportunity and Competitiveness Account or MTOCA transfer is budgeted at \$400,000 and will support numerous marketing and campus enhancement initiatives.
- Current budget reflects a 0.5 FTE staff increase with only slight modifications to departments for support. Contracted service agreements for Event marketing and development support will be utilized. Security plans and staffing are also supported by peer/t-shirt security agencies in a 24/7 coverage model.
- Expo historically under spends the personnel services lines by an average of 7 percent. We implemented a conservative adjustment (vacancy allowance) to bring the personnel budget in better alignment with historical actuals. The total personnel budget for Expo increased slightly, by 10 percent, for several reasons: key staff were noted in the recent MERC study as in need of adjustment with peer groups, part-time staffing adjustments due to minimum wage increases impacted multiple departments and PERS charges dramatically increased in FY 2017-18.
- Expo, along with Finance and Regulatory Services, was able to successfully refinance our Debt Service payment to \$1,022,275 which represents a 14 percent reduction over prior year.

#### **REGION'S SIX DESIRED OUTCOMES**

- Vibrant Communities Expo continues to grow as Portland's gathering place, with varied events for the public and culturally significant event offerings that create over \$43 million in economic impact to our region.
- Sustained Economic Competitiveness and Prosperity Expo is an economic success story in venue management. With more than \$40 million in economic investment, the Expo campus not only pays its own debt service, it provides both excise tax funding revenue support and hundreds of regional jobs.

## Portland Expo Center

- Safe and reliable transportation choices Expo, in partnership with TriMet, encourages both ridership to events on light rail and carpool use through parking fee discounts.
- Leader on Climate Change Expo is the home of the largest stormwater greenwall in the nation. This unique project was created in partnership with the EPA, the City of Portland and many others as a showcase of what visionary thinking can produce to support our environment.
- Clean Air, Water and Healthy Ecosystems Expo's recycling and solid waste diversion is second to none for facilities of its size and staffing level. Expo is a leader in sustainable practices and may be a candidate for LEED existing building designation in FY 2017-18.
- Equity Expo and its employees have been hosts for a number of Metro DEI and Pacificwild events for both hiring fairs and also for our Metro procurement offices with outreach to potential COBID firms. Training and commitment by our staff have made a significant difference in our culture.

#### **METRO'S EQUITY STRATEGY**

Expo is focusing on event development and partnerships. One such partnership is with the 501(c)3 Vanport Mosaic, whom we are working with towards the presentation of historically significant subject matter in a way that generates greater community understanding. Additionally, Expo continues to lead with focused hiring efforts, unique partnerships with Aramark, DePaul Industries and outreach to our North and Northeast Portland community. Staff continue to be involved in neighborhood activities, schools and coalition building with events such as our drive-in movies. Staff and contracted agents are committed to COBID purchasing goals and renewed efforts that enhance the work done in the past year for the FOTA and EDI projects. Funding support for training and development is in place for the continuing education of staff.

#### PERFORMANCE MEASURES

Number of Events.

|                           | 14/15    | 15/16      | 16/17       | 17/18          | 18/19 | 19/20 | 20/21 |  |  |  |  |
|---------------------------|----------|------------|-------------|----------------|-------|-------|-------|--|--|--|--|
|                           | 112 121  |            | 120         | 120 <i>120</i> |       | 122   | 122   |  |  |  |  |
| Food and Beverage Margin. |          |            |             |                |       |       |       |  |  |  |  |
|                           | 14/15    | 15/16      | 16/17       | 17/18          | 18/19 | 19/20 | 20/21 |  |  |  |  |
|                           | 11.4%    | 15.3%      | 14.8%       | 15.9%          | 15.9% | 16.0% | 16.0% |  |  |  |  |
| Rati                      | o Operat | ing Revenu | ie to Exper | nditures.      |       |       |       |  |  |  |  |
|                           | 14/15    | 15/16      | 16/17       | 17/18          | 18/19 | 19/20 | 20/21 |  |  |  |  |
|                           | 94.5%    | 95%        | 97%         | 100%           | 100%  | 100%  | 100%  |  |  |  |  |



## Summary of the Oregon Zoo

|  |              |              |              |              |            |            | % Change<br>From |
|--|--------------|--------------|--------------|--------------|------------|------------|------------------|
|  | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted    | Amended          |
|  | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17          |
| BUDGET BY CLASSIFICATION                       |              |              |              |              |            |            |                  |
| Personnel Services                             | \$19,596,088 | \$20,898,354 | \$22,547,699 | \$23,139,259 |            |            | 2.62%            |
| Materials and Services                         | 12,707,538   | 14,094,870   | 14,066,202   | 14,587,112   |            |            | 3.70%            |
| Capital Outlay                                 | 28,167,254   | 13,571,528   | 11,501,924   | 16,362,779   |            |            | 42.26%           |
| Debt Service                                   | 397,600      | 403,650      | 165,825      | -            |            |            | (100.00%)        |
| TOTAL  | \$60,868,479 | \$48,968,403 | \$48,281,650 | \$54,089,150 |            |            | 12.03%           |
| BUDGET BY FUND                                 |              |              |              |              |            |            |                  |
| General Asset Management Fund                  | 1,484,482    | -            | -            | -            |            |            | 0.00%            |
| General Revenue Bond Fund                      | 397,600      | 403,650      | 165,825      | -            |            |            | (100.00%)        |
| Oregon Zoo Asset Management Fund               | 4,345,031    | 2,405,971    | 3,352,248    | 5,112,100    |            |            | 52.50%           |
| Oregon Zoo Infrastructure/Animal Welfare Fund  | 23,411,400   | 12,502,748   | 8,897,452    | 12,678,074   |            |            | 42.49%           |
| Oregon Zoo Operating Fund                      | 30,994,502   | 33,656,034   | 35,866,125   | 36,298,976   |            |            | 1.21%            |
| Parks and Natural Areas Local Option Levy Fund | 235,464      | -            | -            | -            |            |            |                  |
|  |              |              |              |              |            |            | 0.00%            |
| TOTAL  | \$60,868,479 | \$48,968,403 | \$48,281,650 | \$54,089,150 |            |            | 12.03%           |
| FULL-TIME EQUIVALENTS                          | 187.15       | 198.65       | 200.60       | 195.00       |            |            | (2.79%)          |
| FTE CHANGE FROM FY 2016-2017 AMENDED I         | BUDGET       |              | ·            |              | ·          |            | (5.60)           |

### **Oregon Zoo**

The Oregon Zoo exists to inspire the community to respect animals and take action on behalf of the natural world. We do this by creating engaging experiences and advancing the highest level of animal welfare, environmental literacy and conservation science as we pursue our vision of a better future for wildlife.

The zoo is a treasured community asset and serves as a trusted resource for animal welfare and conservation education, a venue for world-class events and music, a place for families to continue traditions, and a destination for tourists visiting our region. The zoo has a long history of community support and, since its humble beginnings as a menagerie in 1888, has evolved into a leader in conservation, animal welfare and education among zoos and conservation organizations.

With the 2008 voter-approved bond measure and additional support provided through grants and private donations, the zoo is undergoing a major transformation. In FY 2017-18 construction on the sixth of eight major capital projects will begin. Each project is targeted to improve animal welfare, provide increased educational opportunities and/or improve the zoo's infrastructure and environmental sustainability. Between day-to-day operations and capital projects, the zoo has a positive economic impact on the region.

#### SIGNIFICANT CHANGES IN THE BUDGET

Overall, the FY 2017-18 budget remains flat, with no large programmatic changes.

Revenue is based on 1.65 million visitors and no change to the admission fee structure. With the opening of the new bond-funded education facility, camps and classes are budgeted at an 8 percent increase in revenue based on increases in program participation and camp fees. New revenue streams include a carousel, photo souvenirs and a giraffe-feeding station.

#### **Personnel Changes**

Changes in FTE:

- Converted a 1.0 FTE Bird Keeper position to a 1.0 FTE Education Specialist I for the Insect Zoo and to support conservation of a third butterfly population.
- Created a 1.0 FTE limited duration Maintenance Worker I instead of using contracted labor for painting and gutter cleaning.
- Extended a limited duration 0.6 FTE Zoo Animal Presenters Coordinator to June 30, 2018.
- Extended limited duration 0.75 FTE Conservation Action Coordinator to June 30, 2018.
- Extended limited duration 1.0 FTE Lead Outreach Coordinator to June 30, 2018.
- Decreased of 2.0 FTE due to the elimination of a Maintenance Worker III position and expiration of a limited duration Program Director position.
- Decrease of 4.6 FTE due to the transfer of the Nature Education team to Parks and Nature.

There was a significant increase to temporary labor of \$184,000, primarily in the Guest Services division. This increase is largely due to the collective-bargaining addition of certain temporary employee groups and an increase in the minimum wage. It also reflects actual historic spending trends required to meet basic service-level needs.

#### **Non-Personnel Changes**

Approximately \$350,000 of one-time expenditures were included in the FY 2016-17 budget and subsequently removed from the FY 2017-18 budget. While remaining relatively flat in total budget, the Facilities Management division continues shifting its focus to preventative maintenance and addressing deferred maintenance.

The zoo increased its transfer to renewal and replacement by 3 percent to \$257,500, and its contingency to \$1.4 million, as a buffer against fluctuations in enterprise revenue.

#### **REGION'S SIX DESIRED OUTCOMES**

The zoo contributes to vibrant communities in the region by providing appropriate education, conservation and venue activities, programs and events to engage a wide range of community members.

With sustainably designed capital projects, the zoo is leading by example while showing visitors how they too can make a difference.

Zoo leadership is working with Explore Washington Park and TriMet leadership to increase mass transit use for trips to the zoo and park by all user groups, to ensure that more people use mass transit transportation to enhance quality of life by getting outside in the park and its venues including the zoo. This effort is being sustained by the current zoo budget.

The zoo's next major project, Polar Passage, will educate visitors on the direct and negative impact climate change is having on polar bears and show how individuals can help.

The zoo's education programs increase the public's understanding of environmental issues and the need for direct action related to clean air and water, the sustainable management of resources for future generations and improving access to nature.

#### THE METRO COMPASS

The zoo can be the best at providing opportunities for visitors to connect and learn about nature, ultimately inspiring behavioral change that can make a difference for the environment and wildlife. The zoo is accredited by the Association of Zoos and Aquariums and is recognized by wildlife and conservation organizations as a valued partner and collaborator. Organizations such as the U.S. Fish and Wildlife Service and the U.S. Geological Survey rely on the zoo to provide scientific research opportunities, endangered species breeding and access to the zoo's audiences. With its expertise in animal care and welfare, the zoo is uniquely suited to contribute to the body of knowledge used in field conservation work for a variety of species.

#### **METRO'S EQUITY STRATEGY**

As far as advancing equity in the region, in FY 2017-18 the zoo will add to opportunities for community members with lower income to access the zoo through ticket distribution to community organizations and a new discount pricing program for qualifying individuals. Equity in contracting is also a focus. The aspirational contracting goal for the zoo bond-funded construction projects is 15 percent participation from minority-owned, women-owned and emerging small business firms. The zoo is in the process of developing an action plan for implementing Metro's strategy to advance racial equity, which was adopted in 2016. The zoo will complete this plan and begin implementation as a pilot venue in FY 2017-18.

#### **PERFORMANCE MEASURES**

Total conservation education program attendance (thousands):

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 169   | 155   | 200   | 205   | 207   | 208   | 209   |

Enterprise Revenue: Comparison of current achievement to the adopted budget. Admissions, food service and catering, retail, classes and camps, train and special exhibits.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 99%   | 97%   | 99%   | 100%  | 100%  | 100%  | 100%  |



| Communications |
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## Summary of Communications

|   | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|---|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION                    |                       |                       |                       |                        |                        |                       |  |
| Personnel Services                          | \$2,696,035           | \$2,933,498           | \$1,650,084           | \$1,642,443            |                        |                       | (0.46%)                                |
| Materials and Services                      | 287,738               | 170,103               | 196,898               | 208,479                |                        |                       | 5.88%                                  |
| TOTAL                                       | \$2,983,773           | \$3,103,602           | \$1,846,982           | \$1,850,922            |                        |                       | 0.21%                                  |
| BUDGET BY FUND                              |                       |                       |                       |                        |                        |                       |  |
| General Fund                                | 2,975,773             | 3,103,602             | 1,846,982             | 1,850,922              |                        |                       | 0.21%                                  |
| General Asset Management Fund               | 8,000                 | -                     | -                     | -                      |                        |                       | 0.00%                                  |
| TOTAL                                       | \$2,983,773           | \$3,103,602           | \$1,846,982           | \$1,850,922            |                        |                       | 0.21%                                  |
| FULL-TIME EQUIVALENTS                       | 25.00                 | 25.00                 | 13.00                 | 12.00                  | <u>'</u>               |                       | (7.69%)                                |
| FTE CHANGE FROM FY 2016-2017 AMENDED BUDGET |                       |                       |                       |                        |                        |                       | (1.00)                                 |

### **Communications**

Communications advocates for the people who live in the Portland area by ensuring they are aware of and understand Metro's work and that they are able to make their voices heard in Metro decisions. Communications serves as the people's liaison with Metro's elected officials and staff. Communications helps make the most of public resources by working hard to align and leverage different MRC departments' work when there are shared audiences or communications needs.

Communications' staff includes professionals in media relations, public involvement, journalism, marketing, graphic and web design, issue management, stakeholder analysis and advocacy. Its integrated communication plans and digital strategies help make the most of existing resources, and its staff continues to adjust to the rapid changes in the public's communication habits and preferences. Communications helps the public understand and respond to Metro's portfolio of projects and connect to Metro services, fulfilling its ultimate goal of building trust with the voters and residents of the region.

#### SIGNIFICANT CHANGES IN THE BUDGET

• Decrease of 1.0 FTE due to the expiration of a limited duration Video and Photography Technician.

#### **REGION'S SIX DESIRED OUTCOMES**

Communications is a key part of the foundation of each of the six desired outcomes. Communications' core services, venues communications and marketing staff help make the people of the Portland region aware of Metro's programs, policies and places. They also help people engage with Metro's staff and decision makers. Finally, by providing unified and integrated tools and services, Communications help ensure efficient use of public resources.

#### THE METRO COMPASS

The Compass identifies public trust as Metro's key resource. Communications' role in building trust drives our budgeting. Communications provides the stories, the outreach, the engagement and the marketing required to attract volunteers and partners, involve the public, welcome visitors and serve customers – all of which are key to building trust and generating support for regional plans, programs and services.

Consistent with the Compass, Communications' budget request is focused on ensuring local government and community leaders trust Metro; that Metro employees understand and are advocates for Metro's mission; and that Metro attracts highly skilled and diverse candidates to Metro jobs.

#### **METRO'S EQUITY STRATEGY**

Communications leads Metro's Title VI compliance strategy. Communications, in partnership with DEI, leads the agency-wide partnership program. Communications champions translation and closed captioning. Communications is focused on co-creating engagement and awareness plans with community based organizations. Communications also seeks to give voice to community members in all of Metro's news coverage and storytelling work.

#### PERFORMANCE MEASURES

A biennial public survey in which an increasing percentage of respondents can identify Metro and one or more of its programs.

\*Fifty one percent of respondents in a June 2015 telephone survey had a favorable opinion of Metro while 20 percent had an unfavorable opinion. In an unaided, openended question asking respondents to name the first few things that come to mind when you hear Metro, 43 percent of respondents correctly identified a Metro function.

\*An April 2015 online poll (with an independent, private panel) found 21 percent of people who had lived in the Portland area for more than 10 years recognized the Metro logo and that 6 percent of those who had lived here for less than five years recognized the logo.

Percent of the region's elected officials who agree with the following: "Metro provides valuable services that have positive impacts on my constituents."

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| *     | 75%*  |       |       |       |       |       |

Percent of employees reporting in a biennial survey that they agree or strongly agree with the following: "The agency has a well formulated strategy to achieve overall goals and directions."

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 50%   |       | 65%   |       | 65%   |       |       |

Percent of website survey respondents reporting that they could easily find the information they were looking for on the Metro web site.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 67.5  | 68.6  |       |       |       |       |       |

| Finance and Regulatory Services |
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## Summary of Finance and Regulatory Services

|                                   |             |                                       |             |             |            |            | % Change<br>From |
|-----------------------------------|-------------|---------------------------------------|-------------|-------------|------------|------------|------------------|
|                                   | Audited     | idited Audited Amended Proposed Appro | Approved    | Adopted     | Amended    |            |                  |
|                                   | FY 2014-15  | FY 2015-16                            | FY 2016-17  | FY 2017-18  | FY 2017-18 | FY 2017-18 | 2016-17          |
| BUDGET BY CLASSIFICATION          |             |                                       |             |             |            |            |                  |
| Personnel Services                | \$4,162,142 | \$4,227,752                           | \$4,165,815 | \$4,337,511 |            |            | 4.12%            |
| Materials and Services            | 2,039,727   | 4,911,274                             | 5,525,833   | 4,865,433   |            |            | (11.95%)         |
| Capital Outlay                    | 25,000      | -                                     | -           | -           |            |            | 0.00%            |
| TOTAL                             | \$6,226,868 | \$9,139,027                           | \$9,691,648 | \$9,202,944 |            |            | (5.04%)          |
| BUDGET BY FUND                    |             |                                       |             |             |            |            |                  |
| General Fund                      | 4,440,583   | 4,859,602                             | 5,140,767   | 5,382,456   |            |            | 4.70%            |
| General Asset Management Fund     | 25,000      | -                                     | -           | -           |            |            | 0.00%            |
| Risk Management                   | 1,122,207   | 4,001,811                             | 4,452,703   | 3,717,405   |            |            | (16.51%)         |
| Solid Waste Fund                  | 639,078     | 277,613                               | 98,178      | 103,083     |            |            | 5.00%            |
| TOTAL                             | \$6,226,868 | \$9,139,027                           | \$9,691,648 | \$9,202,944 |            |            | (5.04%)          |
| FULL-TIME EQUIVALENTS             | 42.00       | 40.30                                 | 37.50       | 37.50       |            |            | 0.00%            |
| FTE CHANGE FROM FY 2016-2017 AMEN | IDED BUDGET | •                                     |             |             |            |            | 0.00             |

Finance and Regulatory Services (FRS) provides financial management, administrative, regulatory and operational services to Metro's elected officials, operating centers and services, employees and the public. Key functions include: Budget and Financial Management, Accounting, Payroll, Risk Management and Procurement. In addition, FRS licenses small contractors and sets rates for public solid waste disposal facilities.

#### SIGNIFICANT CHANGES IN THE BUDGET

• No significant changes for the FY 2017-18 budget.

#### **REGION'S SIX DESIRED OUTCOMES**

As the financial arm of the agency, FRS focuses on serving the other operating departments and Council in their programmatic work that achieves the desired outcomes. By managing the processing and reporting of all financial transactions, budgetary oversight, and critical forecasting services, FRS ensures the highest level of accountability in financial and operational performance. The annual budget provides sufficient funding to support these functions in an efficient manner.

A critical activity included in the FY 2017-18 budget is the continued work providing a sustainable financing plan for the Convention Center Hotel. The Convention Center Hotel aims to improve the economic prosperity and create a vibrant community in the region. FRS has played a key role in identifying funding sources and securing revenue-backed bonds for this major project.

Other services include the management of the Contractor's Business License program and collection of the Construction Excise Tax. FRS also sets Solid Waste Rates at Metro owned facilities, excise tax and regional system fees based off of forecasting, modeling and analysis provided by Solid Waste Policy and Compliance. Risk Management is responsible for the agency safety program, general liability and property claims.

All of these functions, key to remaining accountable to Metro employees, elected officials and most importantly to the citizens of our region, assist Metro in achieving all of the six desired outcomes.

#### THE METRO COMPASS

Metro can be the best at providing open and transparent financial reporting. For the 24th straight year, Metro received the Certificate of Achievement in Financial Reporting from the Government Finance Officers Association for its Annual Comprehensive Financial Report. This award signifies excellence in providing accessible data to the public regarding Metro's finances. In the FY 2017-18 budget, funds have been allocated to continue work on our financial system to increase automation and improve data analytics.

#### **METRO'S EQUITY STRATEGY**

The budget includes support for the Workforce Equity program in procurement. Procurement Services oversees the contracting and purchasing activities of Metro's operating centers to assure compliance with state and federal regulations and Metro Code and to encourage a competitive process that supports openness and impartiality. Metro Code establishes policies that encourage use of COBID certified firms (minority, women, service-disabled veteran owned and emerging small businesses) by creating the maximum possible opportunity for such businesses to compete for and participate in Metro contracting activities. Success measures in COBID utilization have steadily increased due to the establishment of the Contracting Equity Program and Procurement Services is now moving its focus to measuring and improving the diversity of the contracted workforces on Metro's jobsites.

# Finance and Regulatory Services

#### **PERFORMANCE MEASURES**

Percentage of contracts and contract dollars awarded to MWESB firms.

|               | 14/15        | 15/16 | 16/17 | 17/18       | 18/19       | 19/20       | 20/21       |
|---------------|--------------|-------|-------|-------------|-------------|-------------|-------------|
| Contract S    | 15%          | 15%   | 15%   | 15%         | 15%         | 15%         | 15%         |
| Contract #    | <b># 30%</b> | 35%   | 35%   | <i>35</i> % | <i>35</i> % | <i>35</i> % | <i>35</i> % |
| Total Cost of | Risk         |       |       |             |             |             |             |
| 14/15         | 15/16        | 16/17 | 17/18 | 18/19       | 19/20       | 20/21       |             |
| <0.67%        | <1.0%        | <1.0% | <1.0% | <1.0%       | <1.0%       | <1.0%       |             |

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## Summary of Human Resources

|   | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|---|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION                    |                       |                       |                       |                        |                        |                       |  |
| Personnel Services                          | \$2,078,564           | \$2,027,332           | \$2,513,129           | \$2,666,899            |                        |                       | 6.12%                                  |
| Materials and Services                      | 430,063               | 448,243               | 491,851               | 349,815                |                        |                       | (28.88%)                               |
| TOTAL                                       | \$2,508,627           | \$2,475,575           | \$3,004,980           | \$3,016,714            |                        |                       | 0.39%                                  |
| BUDGET BY FUND                              |                       |                       |                       |                        |                        |                       |  |
| General Fund                                | 2,508,627             | 2,475,575             | 3,004,980             | 3,016,714              |                        |                       | 0.39%                                  |
| TOTAL                                       | \$2,508,627           | \$2,475,575           | \$3,004,980           | \$3,016,714            |                        |                       | 0.39%                                  |
| FULL-TIME EQUIVALENTS                       | 19.00                 | 19.80                 | 21.80                 | 21.80                  |                        | •                     | 0.00%                                  |
| FTE CHANGE FROM FY 2016-2017 AMENDED BUDGET |                       |                       |                       |                        |                        |                       | 0.00                                   |

Human Resources (HR) serves as a respected business partner to provide strategic and sustainable human resources guidance, practices and systems so that our customers are able to fulfill their mission. Human Resources is a full service HR department providing benefits, classification and compensation, employee and labor relations, organization development and training, recruitment and selection, and systems administration for the agency.

#### SIGNIFICANT CHANGES IN THE BUDGET

 Approximately \$160,000 of one-time expenditures were included in the FY 2016-17 budget and were subsequently removed from the FY 2017-18 budget.

#### **REGION'S SIX DESIRED OUTCOMES**

HR assists the organization in achieving the six desired outcomes by ensuring Metro has highly qualified human resources to carry out the agency's work. HR's goals directly align with the agency goals that were developed this past year. By December 31, 2021, HR aims to employ a highly engaged workforce that reflects or exceeds the diversity of the region and offer a fiscally responsible total compensation package that attracts and retains that workforce.

#### THE METRO COMPASS

Human Resources most closely correlates with the two prongs of the compass related to 1) what can we be the best at, and 2) what are we passionate about. We work with departments to understand their specific missions in addition to the overall agency goals so that we are uniquely situated to best meet the HR needs off the agency and ensure a highly qualified staff to carry out the agency's mission and goals. We are realigning our resources to focus on engagement and are providing venues and departments dedicated business partners which will allow us to better understand, anticipate and respond to our customers' needs.

#### **METRO'S EQUITY STRATEGY**

We have made recruitment a stand alone division and increased staffing levels this past year so that we have the resources to focus on diversity outreach. HR either facilitates or participates in a number of DEI related committees and activities. Further we are continuing to enhance our focus on employee engagement as we recognize retention is key to having a diverse workforce. We work closely with both DEI and the departments to fulfill the Diversity and Equity Strategy of the agency. During FY 2016-17 HR added an additional position in recruitment per the Equity Strategy in order to increase our diversity outreach efforts.

#### PERFORMANCE MEASURES

Human Resources staff is consistent with industry standards of HR to employee ratio.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 1:94  | 1:87  | 1:88  | 1:100 | 1:100 | 1:100 | 1:100 |

Progress made toward reaching goals as set forth in the affirmative action plan. Number of areas with goals met – out of 16 areas

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 12    | 12    | 11    | 16    | 16    | 16    | 16    |

## Human Resources



| Information<br>Services |
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## **Summary of Information Services**

|                                   | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|-----------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION          |                       |                       |                       |                        |                        |                       |  |
| Personnel Services                | \$3,104,709           | \$3,246,665           | \$3,497,934           | \$3,719,711            |                        |                       | 6.34%                                  |
| Materials and Services            | 1,088,462             | 1,180,757             | 1,738,960             | 1,748,536              |                        |                       | 0.55%                                  |
| Capital Outlay                    | 249,219               | 688,756               | 1,207,036             | 1,191,671              |                        |                       | (1.27%)                                |
| TOTAL                             | \$4,442,390           | \$5,116,178           | \$6,443,930           | \$6,659,918            |                        |                       | 3.35%                                  |
| BUDGET BY FUND                    |                       |                       |                       |                        |                        |                       |  |
| General Fund                      | 4,055,078             | 4,382,231             | 4,968,788             | 5,248,217              |                        |                       | 5.62%                                  |
| General Asset Management Fund     | 387,311               | 733,947               | 1,475,142             | 1,411,701              |                        |                       | (4.30%)                                |
| TOTAL                             | \$4,442,390           | \$5,116,178           | \$6,443,930           | \$6,659,918            |                        |                       | 3.35%                                  |
| FULL-TIME EQUIVALENTS             | 27.50                 | 27.50                 | 28.50                 | 28.50                  |                        |                       | 0.00%                                  |
| FTE CHANGE FROM FY 2016-2017 AMEN | NDED BUDGET           |                       |                       |                        |                        |                       | 0.00                                   |

Information Services provides the professional skills, strategies, services and tools to deliver technical and information solutions for all Metro departments in order to serve its customers and constituents and to achieve the goals of the agency. The department strives for results that balance clients' needs with cost and ability to support implemented solutions.

#### SIGNIFICANT CHANGES IN THE BUDGET

- No significant changes for the FY 2017-18 budget in the General Fund.
- The General Asset Management Fund includes Information Services new capital and renewal and replacement projects. FY 2017-18 projects include multiple server upgrades, a new learning management system and improvements to Metro's payment card systems, while continuing the lead an agency-wide migration to a Voice-over Internet Protocol phone system.

#### **REGION'S SIX DESIRED OUTCOMES**

As a support department, Information Services participates in each of Metro's regional desired outcomes. From ensuring operation of payroll services, communication systems, event management systems and financial transactions at Metro's venues to providing fast, reliable data systems for mapping and web services throughout the agency, Information Services provides a foundation of transactional and data systems. These systems help support creation of vibrant communities, safe, reliable transportation, economic prosperity, equity, clean air and water and leadership on climate change.

#### THE METRO COMPASS

As a foundation for activities across Metro, Information Services provides systems to enable each area of the agency to achieve its goals and passions. The budget for Information Services is centered around providing the support needed to deliver services to the citizens of the region. The resources for Information Services are focused on generating resources and supporting effective and secure financial transactions.

#### **METRO'S EQUITY STRATEGY**

Information Services supports equity strategies throughout the agency. The department intentionally increased resources which could be leveraged for outreach and communication with underserved populations. The Metro website project was predicated on accessibility and flexibility. Adopting the World Wide Web Consortium accessibility standards and the ability to add easy, intuitive access to translated versions of the website were core values of the project. With a specific understanding of the demographic of the mobile user community, the web team responded with a tenet of 'mobile first' (a site that is responsive and easily read on a mobile device). Other items inherent in the department's list of offerings in support of DEI include, support for research center mapping, support for contracting, recruitment support, (including an in-house kiosk for applicants without a computer) access to public records and video feeds of council meetings (with closed captioning services). These advancements ensure that Metro is well-positioned to deliver accessible information and communications to a diverse population.

## Information Services

#### **PERFORMANCE MEASURES**

Percent of Metro clients who rate the services of the helpdesk as satisfactory or better.\*

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 95.2% | 86.2% | 92%   | 92%   | 92%   | 92%   | 92%   |

<sup>\*</sup>measured by annual customer survey

Percent of Metro clients who rate Records Information Management services as satisfactory or better.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 97.6% | 76%   | 82%   | 82%   | 82%   | 82%   | 82%   |

Percent uptime of HR Finance and timekeeping software.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 99.5% | 99.7% | 99.5% | 99.5% | 99.5% | 99.5% | 99.5  |

Percent uptime of network, internet and email availability.

Percent cost reduction of record storage costs due to timely destruction of records and promotion of e-filing through TRIM.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| 30%   | 28%   | 30%   | 30%   | 30%   | 30%   | 30%   |

| Office of Metro Attorney |
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## Summary of the Office of Metro Attorney

|   | Audited<br>FY 2014-15 | Audited<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 | Approved<br>FY 2017-18 | Adopted<br>FY 2017-18 | % Change<br>From<br>Amended<br>2016-17 |
|---|-----------------------|-----------------------|-----------------------|------------------------|------------------------|-----------------------|--|
| BUDGET BY CLASSIFICATION                    |                       |                       |                       |                        |                        |                       |  |
| Personnel Services                          | \$2,137,976           | \$2,216,295           | \$2,387,136           | \$2,529,281            |                        |                       | 5.95%                                  |
| Materials and Services                      | 56,436                | 63,972                | 71,767                | 73,490                 |                        |                       | 2.40%                                  |
| TOTAL                                       | \$2,194,412           | \$2,280,267           | \$2,458,903           | \$2,602,771            |                        |                       | 5.85%                                  |
| BUDGET BY FUND                              |                       |                       |                       |                        |                        |                       |  |
| General Fund                                | 2,194,412             | 2,280,267             | 2,458,903             | 2,602,771              |                        |                       | 5.85%                                  |
| TOTAL                                       | \$2,194,412           | \$2,280,267           | \$2,458,903           | \$2,602,771            |                        |                       | 5.85%                                  |
| FULL-TIME EQUIVALENTS                       | 15.50                 | 16.00                 | 16.00                 | 16.00                  | •                      |                       | 0.00%                                  |
| FTE CHANGE FROM FY 2016-2017 AMENDED BUDGET |                       |                       |                       |                        |                        |                       | 0.00                                   |

The Office of Metro Attorney (OMA) is required by the Metro Charter and created by the Metro Code. The core function of OMA is to provide legal advice and legal services to the Metro Council, Metro COO, Metro Departments and the Auditor.

#### SIGNIFICANT CHANGES IN THE BUDGET

• No significant changes for the FY 2017-18 budget.

#### **REGION'S SIX DESIRED OUTCOMES**

OMA's FY 2017-18 budget fully aligns with the Region's Six Desired Outcomes and the Metro Compass by providing legal advice and services to the Metro Council and all of its approved and/or legally required programs and activities.

#### **METRO'S EQUITY STRATEGY**

OMA's work aligns with Metro's Equity, Diversity and Inclusion Strategic Plan in many ways. For example, OMA staff support the work of Equity, Diversity and Inclusion through participation on the DEI oversight committee, by providing legal advice to the DEI group and working with the DEI department on various projects. OMA's internship program focuses on Diversity and Equity by hiring law students from diverse backgrounds and has been very successful in this endeavor.

OMA is also drafting the Equity Contracting rules with the Metro Procurement Department and handles the legal issues under Title VI of the 1964 Civil Rights Act for the Planning and Development department.

#### PERFORMANCE MEASURES

OMA will use the Metro Customer Survey results as its performance measure. OMA's goal is to remain above an 80 percent approval rating on the Metro Customer Survey.

# Office of Metro Attorney



|  | Non-<br>departmental<br>summary |
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| Organizational summary– Non-departmental summary | C-73                            |

## Summary of Non-departmental expenses

|  | Audited                               | Audited      | Amended      | Proposed     | Approved   | Adopted    | From<br>Amended |
|--|---------------------------------------|--------------|--------------|--------------|------------|------------|-----------------|
| BUDGET BY CLASSIFICATION                       | FY 2014-15                            | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17         |
| Materials and Services                         | \$4,104,750                           | \$2,803,425  | \$5,672,000  | \$6,175,995  |            |            | 8.89%           |
| Capital Outlay                                 | \$ <del>4</del> ,10 <del>4</del> ,730 | 98,229       | 100,000      | ±0,175,555   |            |            | (100.00%)       |
| Debt Service                                   | 103,585,943                           | 31,763,507   | 33,242,780   | 36,981,625   |            |            | 11.25%          |
| Internal Service Transfers                     | 2,059,900                             | 4,587,185    | 7,194,046    | 5,950,756    |            |            | (17.28%)        |
| Interfund Reimbursements                       | 14,113,695                            | 15,935,080   | 16,556,552   | 16,831,562   |            |            | 1.66%           |
| Fund Equity Transfers                          | 20,545,926                            | 27,538,647   | 26,406,301   | 18,959,422   |            |            | (28.20%)        |
| Interfund Loans                                | 1,731,150                             | 1,932,993    | 2,666,067    | 860,912      |            |            | (67.71%)        |
| TOTAL  | \$146,141,364                         | \$84,659,066 | \$91,837,746 | \$85,760,272 |            |            | (6.62%)         |
|  |                                       |              |              |              |            |            |                 |
| BUDGET BY ORGANIZATION                         | 22.076.4.42                           | 22 020 220   | 26 422 204   | 22 262 752   |            |            | (4.0.000()      |
| General Fund                                   | 23,976,143                            | 23,838,338   | 26,133,304   | 23,262,758   |            |            | (10.98%)        |
| Cemetery Perpetual Care Fund                   | -                                     | -            | -            | 50,000       |            |            | n/a             |
| Community Enhancement Fund                     | 58,951                                | 60,514       | 868,310      | 872,388      |            |            | 0.47%           |
| General Asset Management Fund                  | -                                     | 1,311,500    | 214,625      | 222,500      |            |            | 3.67%           |
| General Obligation Debt Service Fund           | 101,955,429                           | 29,901,625   | 31,310,742   | 34,969,775   |            |            | 11.69%          |
| MERC Fund                                      | 5,414,178                             | 8,994,887    | 9,814,830    | 5,824,912    |            |            | (40.65%)        |
| Natural Areas Fund                             | 1,604,683                             | 3,040,175    | 3,120,936    | 2,980,462    |            |            | (4.50%)         |
| Oregon Zoo Capital Asset Management Fund       | -                                     | 198,400      | -            | -            |            |            | 0.00%           |
| Oregon Zoo Infrastructure/Animal Welfare Fund  | 366,831                               | 704,656      | 675,868      | 515,894      |            |            | (23.67%)        |
| Oregon Zoo Operating Fund                      | 3,535,651                             | 3,821,897    | 4,719,845    | 4,431,724    |            |            | (6.10%)         |
| Parks and Natural Areas Local Option Levy Fund | 1,910,125                             | 4,820,307    | 6,480,920    | 6,549,483    |            |            | 1.06%           |
| Risk Management                                | 301,451                               | 324,892      | 25,000       | 10,000       |            |            | (60.00%)        |
| Smith and Bybee Wetlands Fund                  | 87,697                                | 127,114      | 121,752      | 72,510       |            |            | (40.44%)        |
| Solid Waste Fund                               | 6,930,224                             | 7,514,761    | 8,351,614    | 5,997,866    |            |            | (28.18%)        |
| TOTAL  | \$146,141,364                         | \$84,659,066 | \$91,837,746 | \$85,760,272 |            |            | (6.62%)         |
| FULL-TIME EQUIVALENTS                          | 0.00                                  | 0.00         | 0.00         | 0.00         |            |            | 0.00%           |
| FTE CHANGE FROM FY 2016-2017 AMENDED           | RUDGET                                | •            | •            | •            | •          | •          | 0.00            |

The expenditures listed in the non-departmental summary are primarily nonoperating expenses such as general obligation debt service and interfund transfers. Expenditures also include items such as special appropriations that cannot be easily tied to a single program, center or service and costs such as election expenses that do not occur every year.

#### PERFORMANCE MEASURES

Complies fully with Governmental Accounting Standards Board standards; achieves unqualified audit opinion.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| YES   |

Maintains agency's underlying AAA/Aaa Bond Rating.

| 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 |
|-------|-------|-------|-------|-------|-------|-------|
| YES   |

#### Highlights of the FY 2017-18 non-departmental budget are:

- Debt service on general obligation bonds totaling \$35.0 million.
- Debt service on pension obligation bonds of \$2.0 million.
- Interfund reimbursements of \$16.8 million for agency-wide central service functions such as accounting, legal services, communications, risk management and Metro Regional Center management.
- Transfer of \$12.7 million in ongoing operating support from the General Fund to the Oregon Zoo Operating Fund.
- Transfer of \$2.4 million for the Parks and Natural Areas Local Option Levy Fund to the General Fund to support park operations.
- Transfer of \$1.2 million from the General Fund to the General Asset Management Fund and \$620,000 and \$260,000 from the General Fund and the Oregon Zoo Operating Fund, respectively, to the Oregon Zoo Asset Management Fund to support renewal and replacement needs.
- Transfer of \$1.4 million from the General Fund to the General Revenue Bond Fund to fund debt service payments on the Metro Regional Center bonds.
- Transfer of \$1.0 million from the MERC Fund to the General Revenue Bond Fund for debt service on outstanding bonds at the Expo Center.
- Transfers of \$1.0 million from the Natural Areas Fund to the General Asset Management Fund for the Willamette Falls Riverwalk project.
- Transfer of approximately \$480,000 each from the Natural Areas Fund and the Parks and Natural Areas Local Option Levy Fund to the General Fund to support Communications staff embedded in the Parks and Nature department in the General Fund.
- Interfund loan payments of \$860,000 on three outstanding interfund loan for the OCC Streetcar assessment, Oregon Zoo capital projects and Metro Regional Center capital projects.
- Transfer of \$850,000 from the Community Enhancement Fund to the General Asset Management Fund for the St. Johns Prairie Trail project.
- Transfer of \$500,000 from the Solid Waste Revenue Fund to the General Fund for project support by the Research Center.
- Transfer of \$400,000 from the General Fund to MERC to support operations at the Expo Center designed to increase the competitiveness of the facility.

## Nondepartmental summary

#### General Fund special appropriations: \$3.972 million

- \$2.5 million for Construction Excise Tax grants to local governments for concept planning.
- \$300,000 for Community Partnerships, implementation of the Strategic Plan to Advance Racial Equity, Diversity and Inclusion.
- \$250,000 for Regional Transportation Funding Strategy.
- \$220,000 for the TriMet passport program, Metro's primary employee commute option strategy.
- \$160,000 for Metro's required outside financial audit.
- \$100,000 for May 2018 primary election expenses.
- \$51,000 for year one of Metro's seven year commitment to the Columbia Corridor Drainage Districts Joint Contracting Authority for the Infrastructure Finance Authority loan #1.
- \$50,000 for year one of a two year commitment for cost sharing of the proposed Levee Ready Columbia project office budget.
- \$22,000 for general Metro sponsorship account.
- The following designated contributions are also included: (# of years of contribution, if known)
  - \$15,000 for Lloyd Business Improvement District Dues
  - \$15,000 for Rail~Volution
  - \$2,700 for Clackamas County Business Alliance (year 4)
  - \$2,700 for East Metro Business Alliance (year 4)
  - \$2,700 for Westside Economic Alliance (year 4)
  - \$2,700 for Columbia Corridor Association (year 4)
  - \$50,000 to the Intertwine Alliance
  - \$25,000 to the Regional Arts and Culture Council
  - \$25,000 to the Metropolitan Export Initiative (year 6)
  - \$25,000 for Greater Portland, Inc.
  - \$25,000 for the Regional Disaster Preparedness Organization (year 4)
  - \$15,000 for First Stop Portland
  - \$4,700 for Transportation for America (T4A) (year 4)
  - \$50,000 for Speaker Bureau (year 3)
  - \$56,000 for Willamette Falls Lock Sponsorship (year 3)

#### Summary of all funds \_\_\_\_\_\_\_D-2 General Fund D-5 Cemetery Perpetual Care Fund \_\_\_\_\_\_\_ D-105 Community Enhancement Fund\_\_\_\_\_\_D-111 General Asset Management Fund D-127 General Obligation Bond Debt Service Fund D-145 General Revenue Bond Fund D-151 Metropolitan Exposition Recreation Commission Fund D-161 Natural Areas Fund D-207 Open Spaces Fund D-215 Oregon Zoo Asset Management Fund D-221 Oregon Zoo Infrastructure and Animal Welfare Fund D-227 Oregon Zoo Operating Fund D-233 Parks and Natural Areas Local Option Levy Fund D-259 Risk Management Fund \_\_\_\_\_\_ D-273 Smith and Bybee Wetlands Fund \_\_\_\_\_\_ D-279 Solid Waste Revenue Fund D-285

## **Fund** summary and detail



## Summary of all funds

|  |              | Cemetery<br>Perpetual Care | Community<br>Enhancement | General Asset Management | General<br>Obligation<br>Debt Service | General<br>Revenue Bond |             | Natural Areas |
|--|--------------|----------------------------|--------------------------|--------------------------|---------------------------------------|-------------------------|-------------|---------------|
|  | General Fund | Fund                       | Fund                     | Fund                     | Fund                                  | Fund                    | MERC Fund   | Fund          |
| RESOURCES  |              |                            |                          |                          |                                       |                         |             |               |
| Beginning Fund Balance                             | 32,486,289   | 613,392                    | 1,177,106                | 12,916,218               | 504,000                               | 5,509,572               | 59,543,671  | 24,914,830    |
| General Revenues                                   |              |                            |                          |                          |                                       |                         |             |               |
| Excise Tax   | 18,113,406   | 0                          | 0                        | 0                        | 0                                     | 0                       | 0           | 0             |
| Construction Excise Tax                            | 3,991,000    | 0                          | 0                        | 0                        | 0                                     | 0                       | 0           | 0             |
| Real Property Taxes                                | 14,916,451   | 0                          | 0                        | 0                        | 34,440,775                            | 0                       | 0           | 0             |
| Other Tax Revenues                                 | 0            | 43,000                     | 0                        | 0                        | 0                                     | 0                       | 0           | 0             |
| Interest Earnings                                  | 175,000      | 4,246                      | 11,000                   | 26,955                   | 25,000                                | 55,086                  | 445,000     | 351,700       |
| Grants   | 9,809,040    | . 0                        | . 0                      | 0                        | . 0                                   | . 0                     | 38,000      | . 0           |
| Local Government Shared Revenues                   | 670,158      | 0                          | 0                        | 0                        | 0                                     | 0                       | 24,773,428  | 0             |
| Contributions from Governments                     | 4,118,937    | 0                          | 0                        | 0                        | 0                                     |                         | 889,441     | 0             |
| Licenses and Permits                               | 629,124      | 0                          | 0                        | 0                        | 0                                     | 0                       | 0           | 0             |
| Charges for Services                               | 6,656,260    | 0                          | 1,086,988                | 0                        | 0                                     | 0                       | 46,645,668  | 0             |
| Contributions from Private Sources                 | 0,030,200    | 0                          | 0                        | 7,500                    | 0                                     | 0                       | 837,501     | 0             |
| Internal Charges for Services                      | 0            | 0                          | 0                        | 0                        | 0                                     |                         | 0           | 0             |
| Miscellaneous Revenue                              | 696,410      | 0                          | 0                        | 28,501                   | 0                                     | 0                       | 113,765     | 0             |
| Subtotal General Revenues                          | 59,775,786   | 47,246                     | 1,097,988                | 62.956                   | 34,465,775                            | 5,555,086               | 73,742,803  | 351,700       |
| Interfund Transfers:                               | 39,773,760   | 47,240                     | 1,097,988                | 02,930                   | 34,403,773                            | 3,333,080               | /3,/42,603  | 351,700       |
| Internal Service Transfers                         | 4.888.942    | 0                          | 0                        | 1.000.000                | 0                                     | 0                       | 0           | 0             |
| Interfund Reimbursements                           | 14,660,254   | 0                          | 0                        | 1,000,000                | 0                                     |                         | 0           | 0             |
| Interfund Loans                                    | 193,487      | 0                          | 0                        | 0                        | 0                                     | 0                       | 0           | 0             |
|  | 193,467      | 0                          | 0                        | 2.448.670                | 0                                     | _                       | _           | 0             |
| Fund Equity Transfers Subtotal Interfund Transfers |              | 0                          | 0                        |                          | 0                                     |                         | 400,000     | 0             |
| Subtotal Interiung Transfers                       | 19,742,683   | U                          | U                        | 3,448,670                | U                                     | 2,418,143               | 400,000     | U             |
| TOTAL RESOURCES                                    | 112,004,758  | 660,638                    | 2,275,094                | 16,427,844               | 34,969,775                            | 13,482,801              | 133,686,474 | 25,266,530    |
| REQUIREMENTS                                       |              |                            |                          |                          |                                       |                         |             |               |
| Current Expenditures:                              |              |                            |                          |                          |                                       |                         |             |               |
| Personnel Services                                 | 38,042,404   | 0                          | 0                        | 379,204                  | 0                                     | 0                       | 21,927,246  | 2,160,947     |
| Materials and Services                             | 23,397,077   | 0                          | 1,308,706                | 2,091,471                | 0                                     | 0                       | 36,873,705  | 3,000,000     |
| Capital Outlay                                     | 180,000      | 0                          | 0                        | 7,727,564                | 0                                     | 0                       | 14,071,310  | 11,455,000    |
| Debt Service                                       | 2,011,850    | 0                          | 0                        | 0                        | 34,969,775                            | 7,918,143               | 0           | 0             |
| Subtotal Current Expenditures                      | 63,631,331   | 0                          | 1,308,706                | 10,198,239               | 34,969,775                            | 7,918,143               | 72,872,261  | 16,615,947    |
| Interfund Transfers:                               | 05,051,551   | ·                          | .,500,700                | 10,150,255               | 5.,505,775                            | 7,5.0,5                 | , 2,0,2,20  | 10,010,01     |
| Internal Service Transfers                         | 0            | 0                          | 21,388                   | 0                        | 0                                     | 0                       | 0           | 1,702,876     |
| Interfund Reimbursements                           | 581,477      | 0                          | 0                        | 0                        | 0                                     | 0                       | 4,606,925   | 1,277,586     |
| Fund Equity Transfers                              | 16,734,147   | 50,000                     | 851,000                  | 0                        | 0                                     | 0                       | 1,024,500   | 0             |
| Interfund Loans                                    | 10,754,147   | 0                          | 051,000                  | 222.500                  | 0                                     |                         | 193,487     | 0             |
| Subtotal Interfund Transfers                       | 17,315,624   | 50,000                     | 872,388                  | 222,500                  | 0                                     |                         | 5,824,912   | 2,980,462     |
| Subtotal Interfund Transfers                       | 17,313,024   | 50,000                     | 0/2,300                  | 222,500                  | U                                     | U                       | 3,824,912   | 2,960,462     |
| Contingency  | 2,405,198    | 0                          | 94,000                   | 6,007,105                | 0                                     | 0                       | 54,989,301  | 4,000,000     |
| Unappropriated Fund Balance                        | 28,652,605   | 610,638                    | 0                        | 0                        | 0                                     | 5,564,658               | 0           | 1,670,121     |
| Subtotal Designated Ending Balance                 | 31,057,803   | 610,638                    | 94,000                   | 6,007,105                | 0                                     | 5,564,658               | 54,989,301  | 5,670,121     |
| TOTAL REQUIREMENTS                                 | 112,004,758  | 660,638                    | 2,275,094                | 16,427,844               | 34,969,775                            | 13,482,801              | 133,686,474 | 25,266,530    |
|  | ,,           |                            | ,                        |                          |                                       |                         |             | ,             |
| Full-Time Equivalents (FTE)                        | 300.63       | 0.00                       | 0.00                     | 3.50                     | 0.00                                  | 0.00                    | 194.50      | 16.84         |

## Summary of all funds, continued

|                                    | Open Spaces<br>Fund | Oregon Zoo<br>Asset<br>Management<br>Fund | Oregon Zoo<br>Infrastructure/<br>Animal<br>Welfare Fund | Oregon Zoo<br>Operating<br>Fund | Parks and<br>Natural Areas<br>Local Option<br>Levy Fund | Risk<br>Management V | Smith and<br>Bybee<br>Wetlands Fund | Solid Waste<br>Fund | Total         |
|------------------------------------|---------------------|---|---|---------------------------------|---|----------------------|-------------------------------------|---------------------|---------------|
| RESOURCES Beginning Fund Balance   | 332,322             | 3,712,100                                 | 33,286,978  | 1,000,000                       | 6,629,316   | 1,565,405            | 2,660,000                           | 45,535,234          | 232,386,433   |
| General Revenues                   | 332,322             | 3,712,100                                 | 33,200,376  | 1,000,000                       | 0,029,310   | 1,303,403            | 2,660,000                           | 43,333,234          | 232,360,433   |
| Excise Tax                         | 0                   | 0   | 0   | 0                               | 0   | 0                    | 0                                   | 0                   | 18,113,406    |
| Construction Excise Tax            | 0                   | 0   | 0   | 0                               | 0   | 0                    | 0                                   | 0                   | 3,991,000     |
| Real Property Taxes                | 0                   | 0   | 0   | 0                               | 14,036,626  | 0                    | 0                                   | 0                   | 63,393,852    |
| Other Tax Revenues                 | 0                   | 0   | 0   | 0                               | 14,030,020  | 0                    | 0                                   | 0                   | 43,000        |
| Interest Earnings                  | 7,506               | 10,000                                    | 200,000   | 15,000                          | 6,000   | 10,000               | 19,950                              | 391,600             | 1,754,043     |
| Grants                             | 0                   | 0   | 200,000   | 179.190                         | 100.000   | 50.000               | 19,950                              | 0 .000              | 10,176,230    |
| Local Government Shared Revenues   | 0                   | 0   | 0   | 175,150                         | 0   | 0.000                | 0                                   | 0                   | 25,443,586    |
| Contributions from Governments     | 0                   | 0   | 0   | 0                               | 0   | 0                    | 0                                   | 0                   | 10,508,378    |
| Licenses and Permits               | 0                   | 0   | 0   | 0                               | 0   | 0                    | 0                                   | 0                   | 629,124       |
| Charges for Services               | 0                   | 0   | 0   | 27.354.329                      | 0   | 0                    | 0                                   | 73,464,228          | 155,207,473   |
| Contributions from Private Sources | 0                   | 650,000                                   | 0   | 752,234                         | 0   | 0                    | 0                                   | 75,404,220          | 2,247,235     |
| Internal Charges for Services      | 0                   | 0   | 0   | 0                               | 0   | 245,535              | 0                                   | 0                   | 245,535       |
| Miscellaneous Revenue              | 0                   | 0   | 0   | 60,000                          | 0   | 10,000               | 0                                   | 27,000              | 935,676       |
| Subtotal General Revenues          | 7.506               | 660.000                                   | 200.000   | 28.360.753                      | 14.142.626  | 315.535              | 19.950                              | 73.882.828          | 292.688.538   |
| Interfund Transfers:               | 7,500               | 000,000                                   | 200,000   | 20,500,755                      | 14,142,020  | 313,333              | 15,550                              | 73,002,020          | 232,000,330   |
| Internal Service Transfers         | 0                   | 0   | 0   | 40.426                          | 0   | 0                    | 0                                   | 21.388              | 5.950.756     |
| Interfund Reimbursements           | 0                   | 0   | 0   | 0                               | 0   | 2,171,308            | 0                                   | 0                   | 16,831,562    |
| Interfund Loans                    | 0                   | 0   | 0   | 0                               | 0   | 0                    | 0                                   | 667,425             | 860,912       |
| Fund Equity Transfers              | 0                   | 877,400                                   | 0   | 12,727,000                      | 0   | 0                    | 0                                   | 88,209              | 18,959,422    |
| Subtotal Interfund Transfers       | 0                   | 877,400                                   | 0   | 12,767,426                      | 0   | 2,171,308            | 0                                   | 777,022             | 42,602,652    |
| TOTAL RESOURCES                    | 339,828             | 5,249,500                                 | 33,486,978  | 42,128,179                      | 20,771,942  | 4,052,248            | 2,679,950                           | 120,195,084         | \$567,677,623 |
| REQUIREMENTS                       |                     |   |   |                                 |   |                      |                                     |                     |               |
| Current Expenditures:              |                     |   |   |                                 |   |                      |                                     |                     |               |
| Personnel Services                 | 0                   | 0   | 782,395   | 22,356,864                      | 3,916,173   | 0                    | 0                                   | 14,270,527          | 103,835,760   |
| Materials and Services             | 10.000              | 650,000                                   | 15,000  | 13,922,112                      | 5,904,370   | 3,717,405            | 350,000                             | 49,133,054          | 140,372,900   |
| Capital Outlay                     | 329,828             | 4,462,100                                 | 11,880,679  | 20,000                          | 4,166,804   | 0                    | 80,000                              | 4,645,349           | 59,018,634    |
| Debt Service                       | 0                   | 0   | 0   | 0                               | 0   | 0                    | 0                                   | 0                   | 44,899,768    |
| Subtotal Current Expenditures      | 339,828             | 5,112,100                                 | 12,678,074  | 36,298,976                      | 13,987,347  | 3,717,405            | 430,000                             | 68,048,930          | 348,127,062   |
| Interfund Transfers:               | ,                   | -,,                                       | ,,  | ,,                              | ,,.   | -,,                  | ,                                   | ,- :-,              | ,,            |
| Internal Service Transfers         | 0                   | 0   | 0   | 172,084                         | 3,158,389   | 10,000               | 72,510                              | 813,509             | 5,950,756     |
| Interfund Reimbursements           | 0                   | 0   | 515,894   | 3,557,215                       | 1,132,583   | 0                    | 0                                   | 5,159,882           | 16,831,562    |
| Fund Equity Transfers              | 0                   | 0   | . 0   | 257.500                         | 17.800  | 0                    | 0                                   | 24.475              | 18.959.422    |
| Interfund Loans                    | 0                   | 0   | 0   | 444,925                         | 0   | 0                    | 0                                   | 0                   | 860,912       |
| Subtotal Interfund Transfers       | 0                   | 0   | 515,894   | 4,431,724                       | 4,308,772   | 10,000               | 72,510                              | 5,997,866           | 42,602,652    |
| Contingency                        | 0                   | 137,400                                   | 3,265,000   | 1,397,479                       | 2,475,823   | 279,326              | 1,000,000                           | 16,281,565          | 92,332,197    |
| Unappropriated Fund Balance        | 0                   | 0   | 17,028,010  | 0                               | 0   | 45,517               | 1,177,440                           | 29,866,723          | 84,615,712    |
| Subtotal Designated Ending Balance | 0                   | 137,400                                   | 20,293,010  | 1,397,479                       | 2,475,823   | 324,843              | 2,177,440                           | 46,148,288          | 176,947,909   |
| TOTAL REQUIREMENTS                 | 339,828             | 5,249,500                                 | 33,486,978  | 42,128,179                      | 20,771,942  | 4,052,248            | 2,679,950                           | 120,195,084         | \$567,677,623 |
|                                    |                     |   |   |                                 |   |                      |                                     |                     |               |





#### **General Fund**

|                                     | Audited      | Audited       | Amended       | Proposed      | Approved   | Adopted    | Change<br>From |
|-------------------------------------|--------------|---------------|---------------|---------------|------------|------------|----------------|
|                                     | FY 2014-15   | FY 2015-16    | FY 2016-17    | FY 2017-18    | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |              |               |               |               |            |            |                |
| Beginning Fund Balance              | 32,583,026   | 29,077,941    | 27,926,217    | 32,486,289    |            |            | 16.33%         |
| Current Revenues                    |              |               |               |               |            |            |                |
| Excise Tax                          | 16,587,938   | 18,144,769    | 18,275,740    | 18,113,406    |            |            | (0.89%)        |
| Construction Excise Tax             | 2,669,188    | 3,338,479     | 2,549,000     | 3,991,000     |            |            | 56.57%         |
| Real Property Taxes                 | 13,071,534   | 13,787,578    | 14,423,060    | 14,916,451    |            |            | 3.42%          |
| Interest Earnings                   | 151,288      | 341,969       | 200,000       | 175,000       |            |            | (12.50%)       |
| Grants                              | 6,838,507    | 7,753,311     | 9,121,366     | 9,809,040     |            |            | 7.54%          |
| Local Government Shared Revenues    | 773,657      | 761,253       | 613,979       | 670,158       |            |            | 9.15%          |
| Contributions from Governments      | 3,370,903    | 3,814,143     | 7,493,988     | 4,118,937     |            |            | (45.04%)       |
| Licenses and Permits                | 393,796      | 507,560       | 475,000       | 629,124       |            |            | 32.45%         |
| Charges for Services                | 6,993,523    | 6,154,405     | 6,865,482     | 6,656,260     |            |            | (3.05%)        |
| Internal Charges for Services       | 7,390        | 5,861         | 0,003,402     | 0,030,200     |            |            | 0.00%          |
| Miscellaneous Revenue               |              |               | 1 242 064     | 606 410       |            |            |                |
|                                     | 677,919      | 1,039,445     | 1,343,964     | 696,410       |            |            | (48.18%)       |
| Other Financing Sources             | 12,542       | 16,176        | - 61 261 570  |               |            |            | 0.00%          |
| Subtotal Current Revenues           | 51,548,184   | 55,664,948    | 61,361,579    | 59,775,786    |            |            | (2.58%)        |
| Interfund Transfers                 |              |               |               |               |            |            |                |
| Internal Service Transfers          | 1,822,711    | 3,732,193     | 4,837,352     | 4,888,942     |            |            | 1.07%          |
| Interfund Reimbursements            | 12,934,079   | 14,660,011    | 14,882,848    | 14,660,254    |            |            | (1.50%)        |
| Interfund Loans                     | 227,400      | 188,681       | 190,787       | 193,487       |            |            | 1.42%          |
| Fund Equity Transfers               | 742,951      | 324,892       | 800,950       | -             |            |            | (100.00%)      |
| Subtotal Interfund Transfers        | 15,727,141   | 18,905,777    | 20,711,937    | 19,742,683    |            |            | (4.68%)        |
| TOTAL RESOURCES                     | \$99,858,352 | \$103,648,666 | \$109,999,733 | \$112,004,758 |            |            | 1.82%          |
| REQUIREMENTS                        |              |               |               |               |            |            |                |
| Current Expenditures                |              |               |               |               |            |            |                |
| Personnel Services                  | 31,550,617   | 33,655,858    | 36,831,443    | 38,042,404    |            |            | 3.29%          |
| Materials and Services              | 18,853,555   | 15,621,167    | 24,652,806    | 23,397,077    |            |            | (5.09%)        |
| Capital Outlay                      | 60,200       | 174,247       | 190,000       | 180,000       |            |            | (5.26%)        |
| Debt Service                        | 1,786,381    | 1,861,882     | 1,932,038     | 2,011,850     |            |            | 4.13%          |
| Subtotal Current Expenditures       | 52,250,752   | 51,313,155    | 63,606,287    | 63,631,331    |            |            | 0.04%          |
| Interfund Transfers                 |              |               |               |               |            |            |                |
| Internal Service Transfers          | -            | 194,000       | 654,000       | -             |            |            | (100.00%)      |
| Interfund Reimbursements            | 312,334      | 374,341       | 485,676       | 581,477       |            |            | 19.73%         |
| Fund Equity Transfers               | 18,217,325   | 19,468,737    | 18,789,590    | 16,734,147    |            |            | (10.94%)       |
| Subtotal Interfund Transfers        | 18,529,659   | 20,037,078    | 19,929,266    | 17,315,624    |            |            | (13.11%)       |
| Contingency                         | -            | -             | 5,856,706     | 2,405,198     |            |            | (58.93%)       |
| Unappropriated Fund Balance         | 29,077,941   | 32,298,432    | 20,607,474    | 28,652,605    |            |            | 39.04%         |
| Subtotal Contingency/Ending Balance | 29,077,941   | 32,298,432    | 26,464,180    | 31,057,803    |            |            | 17.36%         |
| TOTAL REQUIREMENTS                  | \$99,858,352 | \$103,648,666 | \$109,999,733 | \$112,004,758 |            |            | 1.82%          |
| •                                   |              |               |               |               |            |            |                |
| FULL-TIME EQUIVALENTS               | 291.55       | 297.05        | 302.43        | 300.63        |            |            | (0.60%)        |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       |               |               |               |            |            | -1.80          |

Prior to FY 2015-16 the General Fund included the Oregon Zoo. The Oregon Zoo is now budgeted as an enterprise fund separate from the General Fund. For purposes of the budget document historical data is presented with the Oregon Zoo Operating Fund. In order to balance the General Fund and the Oregon Zoo Operating Fund, all historical internal non-budgetary transfers between the Oregon Zoo and the General Fund are now reflected as budgetary interfund transfers. As a result, the historical data will not match the CAFR for those years. Please see the appendices for a listing of all historical transaction changes made as a result of this reorganization.

The General Fund accounts for the operating costs of all general government and central service functions including Metro Council, Metro Auditor, Metro Attorney, Communications, Finance and Regulatory Services, Human Resources and Information Services. It also accounts for operating costs of Planning and Development and the Research Center, as well as for segments of Property and Environmental Services and Parks and Nature. Prior to FY 2015-16 the General Fund also included the Oregon Zoo (see note on prior page for more information).

#### **BEGINNING FUND BALANCE**

This is the combined balance for the operating areas described above. It includes several components including the restricted Transit Oriented Development program balance, the committed Construction Excise Tax grants program balance and reserves for the Oregon Public Employees Retirement System (PERS) pension liability, future debt service on the full faith and credit bonds issued to refinance the Metro Regional Center and cash flow and fund stabilization. In January 2007 Metro performed a comprehensive review of fund balance needs in the General Fund. Based on this historical analysis, the "adequate reserves" financial policies call for a minimum of 7 percent of operating revenues to be set aside in either a contingency or stabilization reserve to guard against unexpected downturns in revenues and stabilize resulting budget actions. The 7 percent target provides a 90 percent confidence level that revenues might dip below this amount only once in a 10-year period. If Metro taps into reserves as a reaction to an economic downturn, then in accordance with the "pay ourselves first" financial policy, these reserves will be replenished before developing spending plans in the subsequent year.

Please refer to the appendices for a complete listing of specific project reserves.

#### **CURRENT REVENUES**

#### **Property taxes**

Metro receives property tax revenues from a tax levy originally approved by voters in May 1990. Ballot Measure 50, approved by the voters in May 1997, converted the tax levy to a general operating permanent rate levy. Metro's permanent rate is \$0.0966 per \$1,000 of assessed value and cannot be increased even by the voters of the region. Assessed value is expected to increase 4.5 percent next year; the maximum 3 percent growth allowed under Ballot Measure 50 plus a 1.5 percent allowance for new construction. Metro expects to receive 94.5 percent of the property tax levied and approximately \$300,000 in delinquent taxes.

#### **Excise tax**

The Metro excise tax is levied as a per-ton flat rate tax on solid waste disposal and as a percentage of all other authorized sales and services. The Metro excise tax is estimated to raise \$18.1 million in FY 2017-18. The per-ton tax was consolidated into a single yield-based tax in FY 2010-11, folding in a number of individual per-ton rates which had been imposed at different times. The single rate approach increases predictability and moderates revenue swings in times of either increasing or decreasing tonnage. The consolidation did not change the charter limitation on expenditures. The consolidated rate for FY 2017-18 is \$10.81 per ton, a decrease of 95 cents, effective July 1. The rate for all other authorized revenues, currently 7.5 percent, will not change unless amended by the Metro Council. The Council has exempted the Oregon Zoo from excise tax; the intergovernmental agreement between

Metro and the City of Portland exempts the Portland's Centers for the Arts from the tax. Effective July 1, 2016, the remaining revenue generating functions resident in the General Fund—Parks and Nature, Metro Regional Center and the Research Center—were also made exempt from excise tax.

In 2006 Metro enacted a construction excise tax to fund land use planning to make land ready for development throughout the region. A 0.12 percent tax is assessed on construction permits issued by local cities and counties in the Metro region for construction projects costing more than \$100,000. The tax is capped at \$12,000 per project. In 2009 the tax was extended for an additional five years, through September 2014, and again in June 2014 through December 2020, to provide funding for planning of future expansion areas, future urban reserves and planning that enables redevelopment of centers, corridors and employment areas within the existing Urban Growth Boundary. Proceeds from the tax fell sharply during the recession and began rebounding in 2011. The tax is expected to generate \$4.0 million in FY 2017-18.

#### Grants

The primary planning functions of the agency—Planning and Development and the Research Center—receive \$9.8 million in grant funds which constitutes approximately 99.7 percent of all General Fund grants. These functions rely on federal, state and local grants to fund most of the transportation planning and modeling programs. Planning grants are anticipated to increase by about 7.5 percent, primarily due to an increase in funding from TriMet on the Southwest Corridor project.

#### Intergovernmental revenues

This category includes local government shared revenues derived from registration fees for recreational vehicles and payments from other governmental agencies for services provided by Parks and Nature and the Research Center. Slight increases are projected in both of these revenue streams. This category also includes county marine fuel taxes and gain share revenues received from other Oregon counties, both of which are projected to remain flat.

#### **Contribution from other governments**

This category includes government contributions to Metro programs and projects and FY 2017-18 revenues are estimated to decline by approximately \$3.3 million or about 44 percent. The significant decrease is due to smaller contributions from other government in support to of the South West Corridor and Powell/Division Corridor projects. TriMet's \$3.0 million contribution for the Transit Oriented Development program remains unchanged from FY 2016-17.

#### **Licenses and Permits**

This category reflects fees received under Metro's regional contractor's business license program. Revenues increased due to a rate increase at the beginning of calendar year 2016 and continuing economic growth in the region.

#### **Enterprise revenues**

These are revenues derived from the income producing activities of the General Fund. They include admission fees, parking fees, food and beverage sales, rental income, greens fees at Glendoveer Golf Course and sales and contracted services generated through the Data Resource Center. Approximately 81 percent of all General Fund enterprise revenue is generated at the regional parks or Glendoveer Golf and Tennis Center and both are heavily dependent on weather conditions. Another 15 percent is generated through parking fees at Metro Regional Center and the adjoining parking structure, with the final 4 percent generated by contracts and sales through the Data

Resource Center. Revenues at Metro's regional parks are estimated based on a threeyear rolling average taking into consideration local trends and conditions as well as fee increases.

Budgeted enterprise revenues in FY 2017-18 are down 3 percent from FY 2016-17, primarily due to lower estimates in Parks and Nature admissions and Glendoveer Golf and Tennis Center revenues.

#### Miscellaneous Revenues

Over 95 percent of miscellaneous revenues, approximately \$660,000, is from charges to departments to pay for the debt service on the pension obligation bonds. This amount has decreased approximately \$630,000 from FY 2016-17, as the PERS Reserve will pick up a larger share of the debt service this year to help offset the increased PERS rate.

#### Interfund transfers

Costs of Metro's central services are allocated to operating units through an approved cost allocation plan. Operating units that are budgeted outside the General Fund transfer approximately \$14.7 million in reimbursements. The Parks and Natural Areas Local Option Levy transfers approximately \$2.4 million in support of Parks and Nature functions resident in the General Fund. Finally, the Research Center, Communications and other General Fund operating units receive approximately \$2.5 million in transfers for other direct charges.

#### **CURRENT EXPENDITURES**

#### **Personnel services**

This category includes salary, wage and fringe benefits for the 300.63 Full-Time Equivalents (FTE) resident in various departments of the General Fund. Overall General Fund FTE decreased by a net 1.80 from the FY 2016-17 Amended Budget. All departments experienced increases in personnel services costs due to salary increases (cost of living, merit and annual step) and increases in pension and health and welfare costs.

Please refer to the budget summary for a ten-year comparison of Metro's salary and benefit costs as well as a general discussion of staff changes. The appendices also include detailed information on FTE changes and fringe benefits.

#### **Materials and services**

Expenditures in this category decreased approximately 5 percent from FY 2016-17. Fluctuations in this category vary significantly by department, particularly in departments such as Planning and Development, where budgeted costs align with anticipated grant revenues. In general, departments were required to propose budgets with minimal increases and new proposed costs were approved on a very limited basis. The Construction Excise Tax grants program costs were also reduced to more closely align with historical spending averages.

#### **Capital outlay**

Most major capital projects and renewal and replacement projects are budgeted in the General Asset Management Fund. The capital outlay budgeted in FY 2017-18 relates to two small projects planned for the Glendoveer Golf Course and the General Fund's portion of a database improvement project.

#### **Debt service**

In fall 2005 Metro joined with a pool of other local governments in Oregon to issue limited tax pension obligation bonds to fund its share of the Oregon PERS' unfunded actuarial liability. Metro's share of the total principal will be repaid over a period of 22 years through assessments on departments in exchange for a lower pension cost. Annual principal and interest costs have been funded through assessments to programs based on eligible salaries and are paid through the general expense section of the General Fund. For FY 2017-18 debt payments, two thirds of the payment will be funded from reserves accumulated for future pension liability. The remaining portion will be funded through the PERS Bond Recovery Charge to departments. Additional explanation is provided under the section on ending fund balance that follows.

#### **Interfund Transfers**

There are two types of transfers budgeted from the General Fund in FY 2017-18; Interfund Reimbursements for risk management services and Fund Equity Transfers of resources. Fund Equity Transfers of resources account for 97 percent of the expenditures in this category and include the following:

- The transfer of \$12.7 million for ongoing operational support to the Oregon Zoo
- The transfer of approximately \$2.0 million in renewal and replacement contributions for General Fund and Oregon Zoo assets
- The transfer of approximately \$1.4 million for debt service on the outstanding full faith and credit obligations
- The transfer of \$400,000 to the MERC Venues for Metropolitan Tourism Opportunity Compeditiveness Account (MTOCA) authorized projects supporting the Portland Expo Center's competiveness

#### Contingency

A contingency provides for unforeseen needs throughout the year. Expenditures from contingency may be made only through Council adoption of a resolution amending the budget. Any transfer from contingency that exceeds a cumulative amount greater than 15 percent of expenditures requires a full supplemental budget amendment. The FY 2017-18 contingency includes a general contingency to provide for unforeseen events through the year and an Opportunity Account provided to the Council to take advantage of unanticipated opportunities that may come up during the year after budget adoption.

Please refer to the appendices for a more detailed listing of all General Fund reserves and Chief Operating Officer allocations from the contingency reserves.

#### **ENDING FUND BALANCE**

The ending fund balance of the General Fund is the combined balance for the major operating units. It includes several components including the restricted Transit Oriented Development program balance, the committed Construction Excise Tax grants program balance and reserves for the Oregon PERS Reserve for pension liability (see further discussion below), future debt service on the full faith and credit bonds issued to refinance the Metro Regional Center and cash flow and fund stabilization.

#### **PERS Reserve**

Metro's required PERS contributions have fluctuated significantly over the last two decades due to actuarial studies, state legislative actions and changes in investment market returns. In 2005 Metro joined other Oregon municipalities and issued limited tax pension obligation bonds to finance the agency's PERS unfunded actuarial liabilities and a reduced employer contribution rate. Since then, Metro has taken the fiscally conservative position that short term savings due to changes in PERS contribution rates should be placed in PERS reserves and used to offset future rate increases or payments due on the pension obligation bonds. Although the PERS savings were originally retained by each contributing fund, all accumulated reserves have now been transferred to the General Fund and earmarked for the purposes described above. The PERS reserve balance at the end of FY 2017-18 is estimated to be \$2.6 million. The reserve should extend the subsidy of the debt payments through FY 2020-21.

Please refer to the appendices for a complete listing of specific reserves.



## **General Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT             | DESCRIPTION                            | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|------------------|--|---|---|--|
|                      | - Total Resour       |  |                  |  | 7                                       | 7                                       | 7                                      |
| Revenues             |                      |  |                  |  |   |   |  |
|                      |                      |  |                  |  |   |   |  |
| 40.005.005           | 40.050.040           | 40.007.074                             | 225400           | Beginning Fund Balance                 | 44.202.227                              |   |  |
| 10,806,805           | 10,268,210           | 10,097,074                             | 326100           | Fund Bal-Restr by TOD IGA              | 11,302,937                              |   |  |
| 5,836,554            | 5,626,594            | 5,168,000                              | 330300           | Fund Bal-Comm for CET                  | 9,048,669                               |   |  |
| 5,486,244            | 4,559,883            | 3,300,000                              | 340000           | Fund Bal-Unassigned/Undesignated       | 3,500,000                               |   |  |
| 1,070,111            | 1,116,958            | 1,288,152                              | 340300           | Fund Bal-Dsg Debt Service              | 1,353,773                               |   |  |
| 246,500              | 481,800              | 495,000                                | 340500           | Fund Bal-Dsg RISE                      | -                                       |   |  |
| 2,237,851            | 1,318,769            | -                                      | 340900           | Fund Bal-Desg Future Expenditure       | -                                       |   |  |
| 3,611,903            | 2,856,528            | 3,425,587                              | 341500           | Fund Bal-Dsg PERS                      | 3,975,864                               |   |  |
| 3,287,058            | 2,849,199            | 4,152,404                              | 349000           | Fund Balance-Unassigned/Reserved       | 3,305,046                               |   |  |
| 32,583,026           | 29,077,941           | 27,926,217                             |                  | Total Beginning Fund Balance           | 32,486,289                              |   |  |
|                      |                      |  |                  | Current Revenue                        |   |   |  |
| 12,808,321           | 13,551,167           | 14,123,060                             | 401000           | Real Property Taxes-Current Yr         | 14,624,451                              |   |  |
| 240,838              | 208,398              | 300,000                                | 401500           | Real Property Taxes-Prior Yrs          | 292,000                                 |   |  |
| 13,371               | 17,603               | -                                      | 401800           | Payment in Lieu of R Prop Tax          | _                                       |   |  |
| 9,003                | 10,410               | _                                      | 401900           | Interest and Penalty-R Prop Tax        | _                                       |   |  |
| 16,587,938           | 18,144,769           | 18,275,740                             | 405000           | Excise Taxes                           | 18,113,406                              |   |  |
| 2,541,908            | 3,171,393            | 2,421,550                              | 405500           | Construction Excise Tax                | 3,791,450                               |   |  |
| 127,280              | 167,085              | 127,450                                | 405600           | CET Administration Fee                 | 199,550                                 |   |  |
| 1,132,465            | 1,555,309            | 1,868,397                              | 410000           | Federal Grants - Direct                | 2,099,833                               |   |  |
| 4,260,855            | 4,941,211            | 5,776,710                              | 410500           | Federal Grants - Indirect              | 5,594,821                               |   |  |
| 689,630              | 450,297              | 251,259                                | 411000           | State Grants - Direct                  | 225,000                                 |   |  |
| 755,557              | 803,494              | 1,225,000                              | 412000           | Local Grants - Direct                  | 1,889,386                               |   |  |
| -                    | 3,000                | 1,223,000                              | 412900           | Intra-Metro Grants                     | -                                       |   |  |
| 41,623               | 55,115               | 50,000                                 | 413500           | Marine Board Fuel Tax                  | 50,500                                  |   |  |
| 234,392              | 121,240              | 121,000                                | 413700           | Gain Share-OR Str Invest Prog          | 121,500                                 |   |  |
| 483,202              | 568,158              | 428,400                                | 413900           | Other Local Govt Shared Rev.           | 462,000                                 |   |  |
| 14,440               | 16,740               | 14,579                                 | 414000           | Local Government Service Fee           | 36,158                                  |   |  |
| 3,370,903            | 3,814,143            | 7,493,988                              | 414500           | Government Contributions               | 4,118,937                               |   |  |
|                      |                      |  |                  |  |   |   |  |
| 393,796              | 507,560              | 475,000                                | 415000           | Contractor's Business License          | 629,124                                 |   |  |
| 278,809              | 222,912              | 270,270                                | 416500<br>417000 | Boat Launch Fees<br>Fines and Forfeits | 228,000<br>10,500                       |   |  |
| 13,449<br>828,144    | 11,608<br>249,034    | -<br>187,180                           | 417000           | Contract and Professional Servic       | 203,485                                 |   |  |
| 10,602               | 3,630                | 107,100                                | 421000           | Documents and Publications             | 203,463                                 |   |  |
|                      |                      | -                                      |                  |  | -                                       |   |  |
| 1,888                | 1,125                | 10 541                                 | 421100           | Public Record Request Fees             | -                                       |   |  |
| 83,235               | 71,481               | 16,541                                 | 423000           | Product Sales                          | 66,500                                  |   |  |

Fund summary and detail – General Fund

Fund summary and detail – General Fund
D-14

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                        | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|------------------------------------|---|---|--|
| <b>General Fund</b>  | - Total Resour       | ces                                    |        |                                    |   |   |  |
| 108,535              | 111,325              | 124,000                                | 428000 | Cemetery Service Sales             | 124,000                                 |   |  |
| 196,033              | 147,365              | 220,000                                | 428500 | Cemetery Property Sales            | 220,000                                 |   |  |
| 49,595               | 76,504               | 56,000                                 | 428800 | Cemetery Merchandise Sales         | 56,000                                  |   |  |
| 520,860              | 460,713              | 674,594                                | 450000 | Admission Fees                     | 560,000                                 |   |  |
| 29,118               | 7,135                | 9,730                                  | 451000 | Rentals - Equipment                | 6,000                                   |   |  |
| 5                    | 1,551                | -                                      | 451090 | Rentals - Liquidated Damages       | -                                       |   |  |
| (2,423)              | (26,642)             | -                                      | 451110 | Rentals - Less Comp Services       | -                                       |   |  |
| 325,166              | 385,794              | 355,784                                | 452000 | Rentals - Space                    | 305,483                                 |   |  |
| 539,743              | 528,906              | 623,034                                | 452100 | Rentals - Building                 | 543,497                                 |   |  |
| 1,674                | -                    | -                                      | 452103 | Rentals - Meeting Room             | -                                       |   |  |
| -                    | -                    | -                                      | 452109 | Rentals - Other Space              | 61,475                                  |   |  |
| 3,053,905            | 2,997,457            | 3,301,622                              | 453000 | Golf Course Revenues               | 3,250,900                               |   |  |
| 6,970                | 5,491                | 14,292                                 | 455000 | Food and Beverage Service Revenue  | 8,500                                   |   |  |
| 9,526                | 8,009                | 10,270                                 | 459200 | Commissions - Outside Catering     | 7,000                                   |   |  |
| 538                  | -                    | -                                      | 459940 | Commissions - Vending Machine      | -                                       |   |  |
| -                    | 308                  | -                                      | 461000 | Contract Revenue                   | -                                       |   |  |
| 899,887              | 886,099              | 967,570                                | 462000 | Parking Fees                       | 973,920                                 |   |  |
| -                    | -                    | -                                      | 463000 | Tuition and Lectures               | 13,000                                  |   |  |
| 3,148                | 1,202                | -                                      | 464500 | Reimbursed Services                | -                                       |   |  |
| 48,565               | 15,007               | 34,595                                 | 465000 | Miscellaneous Charges for Svc      | 28,500                                  |   |  |
| 7,390                | 5,861                | -                                      | 467000 | Charges for Services               | -                                       |   |  |
| 139,268              | 215,479              | 200,000                                | 470000 | Interest on Investments            | 175,000                                 |   |  |
| 23,834               | 39,071               | -                                      | 471900 | Unrealized Gain/Loss -FMV Adj      | -                                       |   |  |
| (11,815)             | 87,419               | -                                      | 473000 | Gain or Loss on Sale of Investment | -                                       |   |  |
| 1,546                | 417                  | -                                      | 480000 | Cash Over and Short                | -                                       |   |  |
| 3,554                | -                    | -                                      | 480800 | Loan Principal Receipts            | -                                       |   |  |
| 1,196                | -                    | -                                      | 480900 | Loan Interest Receipts             | -                                       |   |  |
| 12,542               | 16,176               | -                                      | 481000 | Sale of Capital Assets             | -                                       |   |  |
| 13,000               | 13,000               | -                                      | 482000 | Program Income                     | -                                       |   |  |
| 3,089                | 21,688               | 49,500                                 | 489000 | Miscellaneous Revenue              | 22,000                                  |   |  |
| 642,086              | 992,733              | 1,294,464                              | 489100 | Refunds/Reimbursements             | 663,910                                 |   |  |
| 51,548,184           | 55,664,948           | 61,361,579                             |        | Total Current Revenue              | 59,775,786                              |   |  |
|                      |                      |  |        | Interfund Transfers                |   |   |  |
| 220,000              | 179,988              | 179,988                                | 496000 | Interfund Loan - Principal         | 179,988                                 |   |  |
| 7,400                | 8,693                | 10,799                                 | 496500 | Interfund Loan - Interest          | 13,499                                  |   |  |
| 742,951              | 324,892              | 800,950                                | 497000 | Transfer of Resources              | -                                       |   |  |
| 12,934,079           | 14,660,011           | 14,882,848                             | 497500 | Transfer for Indirect Costs        | 14,660,254                              |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                               | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|---|---|---|--|
| <b>General Fund</b>  | - Total Resour       | ces                                    |           |   |   |   | _                                      |
| 1,822,711            | 3,732,193            | 4,837,352                              | 498000    | Transfer for Direct Costs                 | 4,888,942                               |   |  |
| -                    | (0)                  | -                                      | 499999    | Intrafund Clearing-Planning Pr/Intra Plan | -                                       |   |  |
| 15,727,141           | 18,905,777           | 20,711,937                             |           | Total Interfund Transfers                 | 19,742,683                              |   |  |
| \$99,858,352         | \$103,648,666        | \$109,999,733                          | TOTAL RES | DURCES                                    | \$112,004,758                           |   |  |

Fund summary and detail – General Fund D-16

|                      |                      | FY 2016-17               |        | For Information Only               | FY 2017-18                | FY 2017-18         | FY 2017-18               |
|----------------------|----------------------|--------------------------|--------|------------------------------------|---------------------------|--------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT   | DESCRIPTION                        | <u>Proposed</u><br>Amount | Approved<br>Amount | <u>Adopted</u><br>Amount |
|                      | (General Gove        |                          | ACCI   | DESCRIPTION                        | Amount                    | Amount             | Amount                   |
|                      | (General Gove        | eriinent)                |        |                                    |                           |                    |                          |
| <u>levenues</u>      |                      |                          |        |                                    |                           |                    |                          |
|                      |                      |                          |        | Beginning Fund Balance             |                           |                    |                          |
| 5,836,554            | 5,626,594            | 5,168,000                | 330300 | Fund Bal-Comm for CET              | 9,048,669                 |                    |                          |
| 5,486,244            | 4,559,883            | 3,300,000                | 340000 | Fund Bal-Unassigned/Undesignated   | 3,500,000                 |                    |                          |
| 600,993              | 571,155              | 571,155                  | 340300 | Fund Bal-Dsg Debt Service          | 506,798                   |                    |                          |
| 246,500              | 481,800              | 495,000                  | 340500 | Fund Bal-Dsg RISE                  | 500,750                   |                    |                          |
| 2,237,851            | 1,318,769            | -                        | 340900 | Fund Bal-Desg Future Expenditure   | _                         |                    |                          |
| 3,611,903            | 2,856,528            | 3,425,587                | 341500 | Fund Bal-Dsg PERS                  | 3,975,864                 |                    |                          |
| 1,534,691            | 945,736              | 1,969,681                | 349000 | Fund Balance-Unassigned/Reserved   | 1,784,834                 |                    |                          |
| 19,554,736           | 16,360,465           | 14,929,423               |        | Total Beginning Fund Balance       | 18,816,165                |                    |                          |
|                      |                      | ,,                       |        | <b>3 3 3 3 3 3 3 3 3 3</b>         |                           |                    |                          |
|                      |                      |                          |        | Current Revenue                    |                           |                    |                          |
| 12,808,321           | 13,551,167           | 14,123,060               | 401000 | Real Property Taxes-Current Yr     | 14,624,451                |                    |                          |
| 240,838              | 208,398              | 300,000                  | 401500 | Real Property Taxes-Prior Yrs      | 292,000                   |                    |                          |
| 13,371               | 17,603               | -                        | 401800 | Payment in Lieu of R Prop Tax      | -                         |                    |                          |
| 9,003                | 10,410               | -                        | 401900 | Interest and Penalty-R Prop Tax    | -                         |                    |                          |
| 16,587,938           | 18,144,769           | 18,275,740               | 405000 | Excise Taxes                       | 18,113,406                |                    |                          |
| 2,541,908            | 3,171,393            | 2,421,550                | 405500 | Construction Excise Tax            | 3,791,450                 |                    |                          |
| 127,280              | 167,085              | 127,450                  | 405600 | CET Administration Fee             | 199,550                   |                    |                          |
| -                    | -                    | -                        | 410000 | Federal Grants - Direct            | -                         |                    |                          |
| -                    | -                    | -                        | 410500 | Federal Grants - Indirect          | -                         |                    |                          |
| 15,000               | -                    | -                        | 411000 | State Grants - Direct              | -                         |                    |                          |
| 10,000               | -                    | -                        | 414500 | Government Contributions           | -                         |                    |                          |
| -                    | -                    | -                        | 412000 | Local Grants - Direct              | -                         |                    |                          |
| -                    | 3,000                | -                        | 412900 | Intra-Metro Grants                 | -                         |                    |                          |
| 234,392              | 121,240              | 121,000                  | 413700 | Gain Share-OR Str Invest Prog      | 121,500                   |                    |                          |
| 393,796              | 507,560              | 475,000                  | 415000 | Contractor's Business License      | 629,124                   |                    |                          |
| 1,323                | 2                    | -                        | 417000 | Fines and Forfeits                 | -                         |                    |                          |
| 2,112                | -                    | -                        | 418000 | Contract and Professional Servic   | -                         |                    |                          |
| 1,888                | 1,125                | -                        | 421100 | Public Record Request Fees         | -                         |                    |                          |
| 91,938               | 146,496              | 200,000                  | 470000 | Interest on Investments            | 175,000                   |                    |                          |
| 23,834               | 39,071               | -                        | 471900 | Unrealized Gain/Loss -FMV Adj      | -                         |                    |                          |
| (11,815)             | 87,419               | -                        | 473000 | Gain or Loss on Sale of Investment | -                         |                    |                          |
| 6,727                | (597)                | -                        | 480000 | Cash Over and Short                | -                         |                    |                          |
| -                    | -                    | -                        | 480800 | Loan Principal Receipts            | -                         |                    |                          |
| -                    | -                    | -                        | 480900 | Loan Interest Receipts             | -                         |                    |                          |
| 2,577                | 6,483                | -                        | 489000 | Miscellaneous Revenue              | -                         |                    |                          |
| 626,799              | 984,141              | 1,294,464                | 489100 | Refunds/Reimbursements             | 663,910                   |                    |                          |
| 33,727,233           | 37,166,766           | 37,338,264               |        | Total Current Revenue              | 38,610,391                |                    |                          |

## **General Fund**

|                     |               | FY 2016-17     |          | For Information Only        | FY 2017-18   | FY 2017-18      | FY 2017-18     |
|---------------------|---------------|----------------|----------|-----------------------------|--------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16    | <b>Amended</b> |          | -                           | Proposed     | <b>Approved</b> | <b>Adopted</b> |
| Actual              | Actual        | Amount         | ACCT     | DESCRIPTION                 | Amount       | Amount          | Amount         |
| <b>General Fund</b> | (General Gove | ernment)       |          |                             |              |                 |                |
|                     |               |                |          | Interfund Transfers         |              |                 |                |
| 742,951             | 324,892       | 800,950        | 497000   | Transfer of Resources       | -            |                 |                |
| 12,340,789          | 14,031,494    | 14,038,631     | 497500   | Transfer for Indirect Costs | 13,928,086   |                 |                |
| 227,898             | 383,054       | 654,738        | 498000   | Transfer for Direct Costs   | 667,560      |                 |                |
| 13,311,638          | 14,739,440    | 15,494,319     |          | Total Interfund Transfers   | 14,595,646   |                 |                |
| \$66,593,607        | \$68,266,671  | \$67,762,006 1 | OTAL RES | DURCES                      | \$72,022,202 |                 |                |

Fund summary and detail – General Fund

Fund summary and detail – General Fund
D-18

| FY 2014-15      | FY 2015-16    | FY 2016-17<br>Amended |        | For Information Only              | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|-----------------|---------------|-----------------------|--------|-----------------------------------|-------------------------------|------------------------|-----------------------|
| Actual          | Actual        | Amount                | ACCT   | DESCRIPTION                       | Amount                        | Amount                 | Amount                |
| General Fund    | (Parks and Na | ture)                 |        |                                   |                               |                        |                       |
| <u>Revenues</u> |               |                       |        |                                   |                               |                        |                       |
|                 |               |                       |        | Beginning Fund Balance            |                               |                        |                       |
| 455,000         | 337,000       | 247,160               | 349000 | Fund Balance-Unassigned/Reserved  | 37,550                        |                        |                       |
| 455,000         | 337,000       | 247,160               |        | Total Beginning Fund Balance      | 37,550                        |                        |                       |
|                 |               |                       |        | Current Revenue                   |                               |                        |                       |
| 9,241           | 18,952        | 25,000                | 410000 | Federal Grants - Direct           | 25,000                        |                        |                       |
| 10,774          | 7,259         | -                     | 410500 | Federal Grants - Indirect         | · -                           |                        |                       |
| 81,783          | -             | -                     | 411000 | State Grants - Direct             | -                             |                        |                       |
| 41,623          | 55,115        | 50,000                | 413500 | Marine Board Fuel Tax             | 50,500                        |                        |                       |
| 483,202         | 568,158       | 428,400               | 413900 | Other Local Govt Shared Rev.      | 462,000                       |                        |                       |
| 14,920          | -             | -                     | 414500 | Government Contributions          | -                             |                        |                       |
| 278,809         | 222,912       | 270,270               | 416500 | Boat Launch Fees                  | 228,000                       |                        |                       |
| 12,126          | 11,606        | -                     | 417000 | Fines and Forfeits                | 10,500                        |                        |                       |
| 14,297          | 10,129        | 16,541                | 423000 | Product Sales                     | 11,500                        |                        |                       |
| 108,535         | 111,325       | 124,000               | 428000 | Cemetery Service Sales            | 124,000                       |                        |                       |
| 196,033         | 147,365       | 220,000               | 428500 | Cemetery Property Sales           | 220,000                       |                        |                       |
| 49,595          | 76,504        | 56,000                | 428800 | Cemetery Merchandise Sales        | 56,000                        |                        |                       |
| 520,860         | 460,713       | 674,594               | 450000 | Admission Fees                    | 560,000                       |                        |                       |
| 29,118          | 7,135         | 9,730                 | 451000 | Rentals - Equipment               | 6,000                         |                        |                       |
| 5               | 1,551         | -                     | 451090 | Rentals - Liquidated Damages      | · -                           |                        |                       |
| (2,423)         | (26,642)      | -                     | 451110 | Rentals - Less Comp Services      | -                             |                        |                       |
| 325,166         | 385,794       | 355,784               | 452000 | Rentals - Space                   | 305,483                       |                        |                       |
| 523,531         | 505,270       | 596,009               | 452100 | Rentals - Building                | 516,472                       |                        |                       |
| -               | -             | -                     | 452109 | Rentals - Other Space             | 61,475                        |                        |                       |
| 3,053,905       | 2,997,457     | 3,301,622             | 453000 | Golf Course Revenues              | 3,250,900                     |                        |                       |
| 6,970           | 5,491         | 14,292                | 455000 | Food and Beverage Service Revenue | 8,500                         |                        |                       |
| 9,526           | 8,009         | 10,270                | 459200 | Commissions - Outside Catering    | 7,000                         |                        |                       |
| 538             | -             | -                     | 459940 | Commissions - Vending Machine     | -                             |                        |                       |
| -               | 308           | -                     | 461000 | Contract Revenue                  | -                             |                        |                       |
| -               | -             | -                     | 463000 | Tuition and Lectures              | 13,000                        |                        |                       |
| 3,148           | 1,202         | -                     | 464500 | Reimbursed Services               | -                             |                        |                       |
| 44,577          | 15,007        | 34,595                | 465000 | Miscellaneous Charges for Svc     | 28,500                        |                        |                       |
| (5,182)         | 1,014         | -                     | 480000 | Cash Over and Short               | -                             |                        |                       |
| 3,554           | -             | -                     | 480800 | Loan Principal Receipts           | -                             |                        |                       |
| 1,196           | -             | -                     | 480900 | Loan Interest Receipts            | -                             |                        |                       |
| 12,542          | 16,176        | -                     | 481000 | Sale of Capital Assets            | -                             |                        |                       |
| 437             | 14,900        | 49,500                | 489000 | Miscellaneous Revenue             | 22,000                        |                        |                       |
| 12,163          | 6,386         | -                     | 489100 | Refunds/Reimbursements            | -                             |                        |                       |
| 5,840,569       | 5,629,095     | 6,236,607             |        | Total Current Revenue             | 5,966,830                     |                        |                       |

| FV 2044 4F           | FV 204F 46           | FY 2016-17        |           | For Information Only      | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|-------------------|-----------|---------------------------|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | Amended<br>Amount | ACCT      | DESCRIPTION               | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
|                      | (Parks and Na        |                   | 7100.     |                           | 7                         | 7                         | 7                        |
|                      |                      |                   |           | Interfund Transfers       |                           |                           |                          |
| 1,353,483            | 2,902,161            | 3,105,470         | 498000    | Transfer for Direct Costs | 3,192,439                 |                           |                          |
| 1,353,483            | 2,902,161            | 3,105,470         |           | Total Interfund Transfers | 3,192,439                 |                           |                          |
| \$7,649,052          | \$8,868,256          | \$9,589,237 1     | TOTAL RES | OURCES                    | \$9,196,819               |                           |                          |

Fund summary and detail – General Fund D-20

|                     |               | FY 2016-17                   |         | For Information Only                      | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------------|---------------|------------------------------|---------|---|-----------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16    | Amended                      |         | -   | <u>Proposed</u> | <b>Approved</b> | <b>Adopted</b> |
| Actual              | Actual        | Amount                       | ACCT    | DESCRIPTION                               | Amount          | Amount          | Amount         |
| <b>General Fund</b> | (Planning and | Developmen                   | t Depar | tment)                                    |                 |                 |                |
| Revenues            |               |                              |         |   |                 |                 |                |
|                     |               |                              |         | Beginning Fund Balance                    |                 |                 |                |
| 10,806,805          | 10,268,210    | 10,097,074                   | 326100  | Fund Bal-Restr by TOD IGA                 | 11,302,937      |                 |                |
| 1,282,367           | 1,566,463     | 1,775,563                    | 349000  | Fund Balance-Unassigned/Reserved          | 1,384,015       |                 |                |
| 12,089,172          | 11,834,673    | 11,872,637                   |         | Total Beginning Fund Balance              | 12,686,952      |                 |                |
|                     |               |                              |         | <u>Current Revenue</u>                    |                 |                 |                |
| 1,123,224           | 1,535,678     | 1,843,397                    | 410000  | Federal Grants - Direct                   | 2,061,297       |                 |                |
| 3,197,733           | 3,466,229     | 3,729,629                    | 410500  | Federal Grants - Indirect                 | 3,510,242       |                 |                |
| 302,277             | 134,320       | 26,259                       | 411000  | State Grants - Direct                     | -               |                 |                |
| 530,222             | 578,494       | 1,000,000                    | 412000  | Local Grants - Direct                     | 1,583,360       |                 |                |
| 3,345,983           | 3,774,484     | 7,381,160                    | 414500  | Government Contributions                  | 4,118,937       |                 |                |
| 6,377               | 11,768        | -                            | 418000  | Contract and Professional Servic          | -               |                 |                |
| 7,900               | 746           | -                            | 421000  | Documents and Publications                | -               |                 |                |
| 47,330              | 68,983        | -                            | 470000  | Interest on Investments                   | -               |                 |                |
| 13,000              | 13,000        | -                            | 482000  | Program Income                            | -               |                 |                |
| -                   | 3             | -                            | 489000  | Miscellaneous Revenue                     | -               |                 |                |
| 274                 | -             | -                            | 489100  | Refunds/Reimbursements                    | -               |                 |                |
| 8,574,321           | 9,583,705     | 13,980,445                   |         | Total Current Revenue                     | 11,273,836      |                 |                |
|                     |               |                              |         | <u>Interfund Transfers</u>                |                 |                 |                |
| -                   | 26,865        | 27,671                       | 498000  | Transfer for Direct Costs                 | 21,210          |                 |                |
| 3,838               | (201,559)     | -                            | 499999  | Intrafund Clearing-Planning Pr/Intra Plan | -               |                 |                |
| 3,838               | (174,694)     | 27,671                       |         | Total Interfund Transfers                 | 21,210          |                 |                |
| \$20,667,331        | \$21,243,684  | \$25,880,753 TOTAL RESOURCES |         |   | \$23,981,998    |                 |                |

|              |               | FY 2016-17    |          | For Information Only             | FY 2017-18  | FY 2017-18 | FY 2017-18 |
|--------------|---------------|---------------|----------|----------------------------------|-------------|------------|------------|
| FY 2014-15   | FY 2015-16    | Amended       |          | DESCRIPTION                      | Proposed    | Approved   | Adopted    |
| Actual       | Actual        | Amount        | ACCT     | DESCRIPTION                      | Amount      | Amount     | Amount     |
| General Fund | (Property and | Environment   | al Servi | ces)                             |             |            |            |
| Revenues     |               |               |          |                                  |             |            |            |
|              |               |               |          | Beginning Fund Balance           |             |            |            |
| 469,118      | 545,803       | 716,997       | 340300   | Fund Bal-Dsg Debt Service        | 846,975     |            |            |
| 15,000       | -             | -             | 349000   | Fund Balance-Unassigned/Reserved | -           |            |            |
| 484,118      | 545,803       | 716,997       |          | Total Beginning Fund Balance     | 846,975     |            |            |
|              |               |               |          | Current Revenue                  |             |            |            |
| 16,212       | 23,636        | 27,025        | 452100   | Rentals - Building               | 27,025      |            |            |
| 1,674        | -             | -             | 452103   | Rentals - Meeting Room           | -           |            |            |
| 899,887      | 886,099       | 967,570       | 462000   | Parking Fees                     | 973,920     |            |            |
| 74           | 301           | -             | 489000   | Miscellaneous Revenue            | -           |            |            |
| 2,850        | 2,205         | -             | 489100   | Refunds/Reimbursements           | -           |            |            |
| 920,697      | 912,241       | 994,595       |          | Total Current Revenue            | 1,000,945   |            |            |
|              |               |               |          | Interfund Transfers              |             |            |            |
| 220,000      | 179,988       | 179,988       | 496000   | Interfund Loan - Principal       | 179,988     |            |            |
| 7,400        | 8,693         | 10,799        | 496500   | Interfund Loan - Interest        | 13,499      |            |            |
| 593,290      | 628,517       | 844,217       | 497500   | Transfer for Indirect Costs      | 732,168     |            |            |
| -            | -             | 215,030       | 498000   | Transfer for Direct Costs        | 184,684     |            |            |
| 820,690      | 817,198       | 1,250,034     |          | Total Interfund Transfers        | 1,110,339   |            |            |
| \$2,225,505  | \$2,275,242   | \$2,961,626 1 | OTAL RES | DURCES                           | \$2,958,259 |            |            |

|                 |               | FY 2016-17    |          | For Information Only                      | FY 2017-18  | FY 2017-18      | FY 2017-18 |
|-----------------|---------------|---------------|----------|---|-------------|-----------------|------------|
| FY 2014-15      | FY 2015-16    | Amended       |          |   | Proposed    | <u>Approved</u> | Adopted    |
| Actual          | Actual        | Amount        | ACCT     | DESCRIPTION                               | Amount      | Amount          | Amount     |
| General Fund (  | (Research Cen | ter)          |          |   |             |                 |            |
| <u>Revenues</u> |               |               |          |   |             |                 |            |
|                 |               |               |          | Beginning Fund Balance                    |             |                 |            |
| -               | -             | 160,000       | 349000   | Fund Balance-Unassigned/Reserved          | 98,647      |                 |            |
| -               | -             | 160,000       |          | Total Beginning Fund Balance              | 98,647      |                 |            |
|                 |               |               |          | Current Revenue                           |             |                 |            |
| -               | 680           | -             | 410000   | Federal Grants - Direct                   | 13,536      |                 |            |
| 1,052,347       | 1,467,724     | 2,047,081     | 410500   | Federal Grants - Indirect                 | 2,084,579   |                 |            |
| 290,570         | 315,977       | 225,000       | 411000   | State Grants - Direct                     | 225,000     |                 |            |
| 225,335         | 225,000       | 225,000       | 412000   | Local Grants - Direct                     | 306,026     |                 |            |
| 14,440          | 16,740        | 14,579        | 414000   | Local Government Service Fee              | 36,158      |                 |            |
| -               | 39,659        | 112,828       | 414500   | Government Contributions                  | · -         |                 |            |
| 819,655         | 237,266       | 187,180       | 418000   | Contract and Professional Servic          | 203,485     |                 |            |
| 2,702           | 2,884         | -             | 421000   | Documents and Publications                | · -         |                 |            |
| 68,938          | 61,352        | -             | 423000   | Product Sales                             | 55,000      |                 |            |
| 3,988           | · -           | -             | 465000   | Miscellaneous Charges for Svc             | · -         |                 |            |
| 7,390           | 5,861         | -             | 467000   | Charges for Services                      | -           |                 |            |
| 2,485,364       | 2,373,141     | 2,811,668     |          | Total Current Revenue                     | 2,923,784   |                 |            |
|                 |               |               |          | Interfund Transfers                       |             |                 |            |
| 241,330         | 420,113       | 834,443       | 498000   | Transfer for Direct Costs                 | 823,049     |                 |            |
| (3,838)         | 201,559       | -             | 499999   | Intrafund Clearing-Planning Pr/Intra Plan | · -         |                 |            |
| 237,492         | 621,672       | 834,443       |          | Total Interfund Transfers                 | 823,049     |                 |            |
| \$2,722,856     | \$2,994,813   | \$3,806,111 1 | OTAL RES | DURCES                                    | \$3,845,480 |                 |            |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT             | For Information Only  DESCRIPTION           | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br>Adopted<br>Amount |
|----------------------|----------------------|---------------------------------|------------------|---|---|----------------------------------|---------------------------------|
| General Fund         | - Total Require      | ements                          |                  |   |   |                                  |                                 |
| <b>Expenditures</b>  | •                    |                                 |                  |   |   |                                  |                                 |
|                      |                      |                                 |                  | Personnel Services                          |   |                                  |                                 |
| 463,257              | 479,186              | 527,342                         | 500000           | Elected Official Salaries                   | 523,134                                 |                                  |                                 |
| 16,979,575           | 17,929,459           | 20,876,145                      | 501000           | Reg Employees-Full Time-Exempt              | 21,123,456                              |                                  |                                 |
| 3,191,913            | 3,715,074            | 3,499,214                       | 501500           | Reg Empl-Full Time-Non-Exempt               | 3,744,883                               |                                  |                                 |
| 996,411              | 825,847              | 533,879                         | 502000           | Reg Employees-Part Time-Exempt              | 500,423                                 |                                  |                                 |
| 269,461              | 342,598              | 181,341                         | 502500           | Reg Empl-Part Time-Non-Exempt               | 159,654                                 |                                  |                                 |
| 364,603              | 476,749              | 540,892                         | 503000           | Temporary Employees - Hourly                | 456,546                                 |                                  |                                 |
| 131,169              | 297,322              | 402,110                         | 504000           | Seasonal Employees                          | 517,060                                 |                                  |                                 |
| 220,680              | 130,564              | 56,959                          | 508000           | Overtime                                    | 60,694                                  |                                  |                                 |
| 44,888               | 51,241               | 16,200                          | 508600           | Mobile Comm Allowance                       | 15,000                                  |                                  |                                 |
| 1,850,482            | 1,948,148            | 2,169,117                       | 511000           | Fringe - Payroll Taxes                      | 2,174,567                               |                                  |                                 |
| 2,691,907            | 2,988,147            | 3,216,482                       | 512000           | Fringe - Retirement PERS                    | 4,148,959                               |                                  |                                 |
| 3,860,549            | 3,933,056            | 4,150,297                       | 513000           | Fringe - Health and Welfare                 | 4,187,525                               |                                  |                                 |
| 40,000               | 19,000               | -                               | 513305           | Health Savings - Metro Contrib/HSA Contrb   | -                                       |                                  |                                 |
| 125,631              | 75,285               | 47,295                          | 514000           | Fringe - Unemployment                       | 68,780                                  |                                  |                                 |
| 64,162               | 67,108               | 102,726                         | 515000           | Fringe - Other Benefits                     | 102,568                                 |                                  |                                 |
| 216,704              | 342,799              | 511,444                         | 519000           | Pension Oblig Bonds Contrib                 | 259,155                                 |                                  |                                 |
| 39,225               | 34,275               | -                               | 519500           | Fringe - Insurance - Opt Out                | · -                                     |                                  |                                 |
| 31,550,617           | 33,655,858           | 36,831,443                      |                  | Total Personnel Services                    | 38,042,404                              |                                  |                                 |
|                      |                      |                                 |                  | Materials and Comission                     |   |                                  |                                 |
| 207 272              | 244.602              | 462,000                         | F20100           | Materials and Services                      | 462.868                                 |                                  |                                 |
| 287,372<br>144,543   | 244,602<br>233,433   | 463,099<br>8,356                | 520100<br>520110 | Office Supplies Computer Equipment          | 462,868<br>21,554                       |                                  |                                 |
| 72,362               | 96,798               | 13,833                          | 520110           | Meetings Expenditures                       | 50,839                                  |                                  |                                 |
| 52,126               | 22,807               | 362                             | 520130           | Postage                                     | 350                                     |                                  |                                 |
| 7,369                | 2,401                | -                               | 520140           | OfficeSupply-PromoandConsult Sup            | 300                                     |                                  |                                 |
| 112,374              | 196,328              | 219,619                         | 520500           | Operating Supplies                          | 188,020                                 |                                  |                                 |
| 58,629               | 28,404               | 22,512                          | 520510           | Operating Supplies - Small Tools, Equip     | 28,012                                  |                                  |                                 |
| 1,505                | 447                  | -                               | 520520           | Operating Supplies - Audio Visual           | · -                                     |                                  |                                 |
| (584)                | -                    | -                               | 520535           | Operating Supplies - Food for Prg Part      | 250                                     |                                  |                                 |
| 102                  | 449                  | -                               | 520540           | Operating Supplies - Medical and Veterinary | -                                       |                                  |                                 |
| 30,207               | 3,057                | 6,282                           | 520550           | Operating Supplies - Telecommunications     | 6,282                                   |                                  |                                 |
| 250                  | 63                   | -                               | 520560           | Operating Supplies - Tickets                | -,                                      |                                  |                                 |
| 35,286               | 15,031               | 6,173                           | 520580           | Operating Supplies - Uniforms               | 6,259                                   |                                  |                                 |
| 32,736               | 69,259               | 111,309                         | 521000           | Subscriptions and Dues                      | 153,975                                 |                                  |                                 |

| FY 2014-15   | FY 2015-16 | FY 2016-17<br>Amended |        | For Information Only  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|------------|-----------------------|--------|---|-------------------------------|------------------------|------------------------------|
| Actual       | Actual     | Amount                | ACCT   | DESCRIPTION   | Amount                        | Amount                 | Amount                       |
| General Fund | -          |                       |        |   |                               |                        |                              |
| 106,723      | 105,241    | 51,669                | 521100 | Membership and Professional Dues                                | 42,278                        |                        |                              |
| 42,745       | 45,134     | 1,285                 | 521200 | Publications and Subscriptions                                  | 2,380                         |                        |                              |
| 258          | 487        | -                     | 521300 | Fuels - Waste Transport   | -                             |                        |                              |
| 56,482       | 63,874     | 79,792                | 521400 | Fuels and Lubricants - General                                  | 82,818                        |                        |                              |
| 13,429       | 20,469     | 173,057               | 521500 | Maintenance and Repairs Supplies                                | 140,778                       |                        |                              |
| 4,892        | 205        | -                     | 521510 | Maintenance and Repairs Supplies - Technology                   | -                             |                        |                              |
| 49,597       | 42,664     | -                     | 521520 | Maintenance and Repairs Supplies - Building                     | 23,000                        |                        |                              |
| -            | 2,305      | -                     | 521521 | Maintenance and Repairs Supplies - HVAC                         | 1,000                         |                        |                              |
| 2,072        | 1,097      | -                     | 521530 | Maintenance and Repairs Supplies - Custodial                    | 250                           |                        |                              |
| 7,772        | 9,775      | -                     | 521540 | Maintenance and Repairs Supplies - Electrical                   | -                             |                        |                              |
| 50,687       | 52,826     | -                     | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape            | 3,100                         |                        |                              |
| 35,600       | 36,987     | 10,271                | 521560 | Maintenance and Repairs Supplies - Equipment                    | 7,100                         |                        |                              |
| 8,590        | 2,797      | -                     | 521570 | Maintenance and Repairs Supplies - Vehicles                     | 1,100                         |                        |                              |
| 1,963        | 2,306      | -                     | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear    | 750                           |                        |                              |
| 14           | 594        | -                     | 522000 | Food  | -                             |                        |                              |
| 560          | -          | -                     | 522100 | Cost of Food and Beverage                                       | -                             |                        |                              |
| 43,216       | 76,445     | 13,612                | 522500 | Retail  | 13,610                        |                        |                              |
| 2,051,348    | 2,312,425  | 4,160,246             | 524000 | Contracted Professional Svcs                                    | 2,887,561                     |                        |                              |
| 133,235      | 150,155    | 152,000               | 524010 | Contracted Prof Svcs - Accounting and Auditing                  | 157,320                       |                        |                              |
| 4,367        | 3,718      | -                     | 524020 | Contracted Prof Svcs - Attorney and Legal                       | -                             |                        |                              |
| 7,500        | 2,750      | -                     | 524030 | Contracted Prof Svcs - Architect                                | -                             |                        |                              |
| 6,028        | 23,273     | -                     | 524040 | Contracted Prof Svcs - Promotion and Public Relations           | 2,500                         |                        |                              |
| 13,845       | 19,835     | 85,000                | 524050 | Contracted Prof Svcs - Advertising                              | 72,550                        |                        |                              |
| 121,654      | 4,938      | 165,000               | 524060 | Contracted Prof Svcs - Information Technology Services          | 150,000                       |                        |                              |
| 249,644      | 39,714     | 1,464,617             | 524070 | Contracted Prof Svcs - Management, Consulting and Communication | 1,512,700                     |                        |                              |
| -            | 607        | -                     | 524075 | Contracted Prof Svcs - Recruiting Services                      | -                             |                        |                              |
| 21,358       | 23,142     | -                     | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)       | -                             |                        |                              |
| 7,785        | 60,982     | 91,162                | 524500 | Marketing Expenditures  | 127,705                       |                        |                              |
| 407,142      | 458,107    | 432,361               | 524600 | Sponsorship Expenditures  | 410,271                       |                        |                              |
| 50           | 7,500      | -                     | 524710 | Marketing Incentives  | -                             |                        |                              |
| 254,115      | 264,840    | 343,529               | 525000 | Contracted Property Services                                    | 358,057                       |                        |                              |
| 11,583       | 20,507     | 710,100               | 525100 | Utility Services  | 668,689                       |                        |                              |
| 11,166       | 19,911     | -                     | 525110 | Utility Services - Internet                                     | -                             |                        |                              |
| 61,436       | 62,939     | -                     | 525120 | Utility Services - Telecommunications                           | 3,200                         |                        |                              |
| 193,477      | 237,093    | -                     | 525130 | Utility Services - Electricity                                  | 1,500                         |                        |                              |
| 5,638        | 5,733      | -                     | 525140 | Utility Services - Natural Gas                                  | -                             |                        |                              |
| 50,857       | 75,529     | -                     | 525150 | Utility Services - Sanitation and Refuse Removal                | 3,500                         |                        |                              |

| FY 2014-15   | FY 2015-16      | FY 2016-17<br>Amended |        | For Information Only                                       | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------|-----------------|-----------------------|--------|--|------------------------|------------------------|-----------------------|
| Actual       | Actual          | Amount                | ACCT   | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| General Fund | - Total Require | ements                |        |  |                        |                        |                       |
| 83,647       | 152,907         | -                     | 525160 | Utility Services - Water and Sewer                         | 2,100                  |                        |                       |
| 908          | 607             | 42,173                | 525500 | Cleaning Services  | 15,706                 |                        |                       |
| 674,051      | 753,952         | 1,376,733             | 526000 | Maintenance and Repair Services                            | 1,370,805              |                        |                       |
| 117,488      | 156,243         | 12,564                | 526010 | Maintenance and Repair Services - Building                 | 44,564                 |                        |                       |
| -            | 9,398           | -                     | 526011 | Maintenance and Repair Services - Painting                 | 1,000                  |                        |                       |
| 2,748        | 10,091          | -                     | 526012 | Maintenance and Repair Services - Electricity              | 1,500                  |                        |                       |
| 15,736       | 13,019          | -                     | 526013 | Maintenance and Repair Services - Elevator and Escalator   | -                      |                        |                       |
| 3,779        | 75,610          | -                     | 526014 | Maintenance and Repair Services - HVAC                     | 2,300                  |                        |                       |
| 3,439        | 3,776           | -                     | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk) | 500                    |                        |                       |
| 59,478       | 91,741          | -                     | 526020 | Maintenance and Repair Services - Equipment                | 4,200                  |                        |                       |
| 80,950       | 45,115          | -                     | 526030 | Maintenance and Repair Services - Grounds                  | 250                    |                        |                       |
| 138,623      | 158,561         | 182,200               | 526040 | Maintenance and Repair Services - Technology               | 195,630                |                        |                       |
| 17,745       | 18,858          | 21,988                | 526050 | Maintenance and Repair Services - Vehicles                 | 23,088                 |                        |                       |
| 2,459        | 1,864           | -                     | 526060 | Maintenance and Repair Services - Safety                   | -                      |                        |                       |
| 10,070       | 1,797           | 10,000                | 526100 | Capital Maintenance - CIP                                  | _                      |                        |                       |
| -            | 17,188          | -                     | 526200 | Capital Maintenance - Non-CIP                              | 2,500                  |                        |                       |
| 10,658       | 4,035           | _                     | 526300 | Software Maintenance                                       | 8,500                  |                        |                       |
| 2,996        | 2,590           | 52,992                | 526500 | Rentals  | 50,608                 |                        |                       |
| 1,770        | 219             | -                     | 526510 | Rentals - Building   | -                      |                        |                       |
| 7,929        | 8,848           | -                     | 526520 | Rentals - Equipment  | 200                    |                        |                       |
| 2,047        | 1,758           | -                     | 526530 | Rentals - Office Equipment                                 | -                      |                        |                       |
| 27,420       | 17,321          | 4,711                 | 526540 | Rentals - Vehicle  | 4,750                  |                        |                       |
| 12,600       | 12,558          | -                     | 526560 | Rentals - Parking Space                                    | 7,200                  |                        |                       |
| 163,806      | 256,674         | 332,717               | 528000 | Other Purchased Services                                   | 268,504                |                        |                       |
| 16           | -               | 111,000               | 528010 | Other Purchased Services - Commissions                     | -                      |                        |                       |
| 31           | 279             | -                     | 528020 | Other Purchased Services - Audio Visual                    | -                      |                        |                       |
| 4,096        | 6,930           | -                     | 528030 | Other Purchased Services - Delivery, Shipping and Courier  | 500                    |                        |                       |
| 14           | -               | -                     | 528040 | Other Purchased Services - Meeting Planner                 | -                      |                        |                       |
| 35           | 160             | -                     | 528060 | Other Purchased Services - EMT and Medical                 | -                      |                        |                       |
| -            | 2,990           | -                     | 528070 | Other Purchased Services - Trade Shows                     | -                      |                        |                       |
| 931          | 146             | -                     | 528080 | Other Purchased Services - Agency Fees                     | -                      |                        |                       |
| 115          | 357             | -                     | 528090 | Other Purchased Svs - Event                                | _                      |                        |                       |
| 3,100        | _               | -                     | 528170 | Other Purchased Serv - Marketing/OPS - Mktg                | _                      |                        |                       |
| 55,130       | 54,868          | -                     | 528200 | Banking Services   | 62,500                 |                        |                       |
| 125,752      | 188,061         | 60,000                | 528210 | Credit Card Fees   | 80,790                 |                        |                       |
| 37,980       | 7,918           | -                     | 528300 | Other Purchased Services - Temporary Help Services         | -                      |                        |                       |
| 87,470       | 82,493          | 183,000               | 528400 | Other Purchased Services - Printing and Graphics           | 218,138                |                        |                       |

|                      |                      | FY 2016-17               |                  | For Information Only           | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|------------------|--------------------------------|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT             | DESCRIPTION                    | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| <b>General Fund</b>  |                      |                          |                  |                                |                           |                           |                          |
| 63,768               | 75,656               | 113,603                  | 528500           | Cemetery Services Expenditures | 112,500                   |                           |                          |
| 1,022                | -                    | -                        | 529400           | Special Waste Disposal Fees    | · -                       |                           |                          |
| 2,650,075            | 2,757,053            | 2,648,000                | 529800           | Glendoveer Golf Ops Contract   | 2,700,000                 |                           |                          |
| 4,395,907            | 2,509,111            | 4,337,046                | 530000           | Payments to Other Agencies     | 3,947,658                 |                           |                          |
| 21,538               | 10,286               | 523                      | 530010           | License and Permit Fees        | 2,250                     |                           |                          |
| 63,052               | 18,937               | 75,000                   | 530500           | Election Expenses              | 100,000                   |                           |                          |
| 191,611              | 195,743              | 167,970                  | 531000           | Taxes (Non-Payroll)            | 187,259                   |                           |                          |
| 464,059              | 446,745              | 542,520                  | 531500           | Grants to Other Governments    | 656,436                   |                           |                          |
| 451,000              | -                    | ,<br>-                   | 531800           | Contributions to Other Govt    | 1,500                     |                           |                          |
| 9                    | 634                  | _                        | 532000           | Government Assessments         | 101,138                   |                           |                          |
| 7,390                | 5,861                | _                        | 540000           | Charges for Services           | -                         |                           |                          |
| 2,660,721            | 955,826              | 4,000,000                | 544000           | Program Purchases              | 4,000,000                 |                           |                          |
| 648,964              | 669,522              | 725,000                  | 544500           | Grants and Loans               | 745,000                   |                           |                          |
| 33,656               | 19,825               | 242,557                  | 545000           | Travel                         | 251,425                   |                           |                          |
| 130,792              | 134,359              | 6,617                    | 545100           | Travel and Lodging             | 6,950                     |                           |                          |
| 16,497               | 14,557               | 2,105                    | 545200           | Mileage, Taxi and Parking      | 200                       |                           |                          |
| 26,639               | 25,666               | 2,523                    | 545300           | Meals and Entertainment        | 600                       |                           |                          |
| 92,444               | 121,694              | 299,564                  | 545500           | Staff Development              | 316,878                   |                           |                          |
| 9,095                | 14,014               | -                        | 545510           | Tuition Reimbursement          | -                         |                           |                          |
| 81,980               | 83,192               | 11,208                   | 545520           | Conference Fees                | 16,350                    |                           |                          |
| 8,310                | 1,625                | -                        | 545530           | Outreach Development           | -                         |                           |                          |
| -                    | -                    | 26,166                   | 547000           | Council Costs                  | 26,796                    |                           |                          |
| 19,094               | 22,643               | 50,000                   | 548000           | Fee Reimbursements             | 25,000                    |                           |                          |
| 3,654                | 8,755                | 22,280                   | 549000           | Miscellaneous Expenditures     | 19,756                    |                           |                          |
| 186,152              | 200,555              | 204,800                  | 549010           | Tri-Met Transit Pass           | 221,122                   |                           |                          |
| 18,853,555           | 15,621,167           | 24,652,806               |                  | Total Materials and Services   | 23,397,077                |                           |                          |
|                      |                      |                          |                  | Debt Service                   |                           |                           |                          |
| 710,000              | 820,000              | 930,000                  | 563000           | Revenue Bond Pmts-Principal    | 1,055,000                 |                           |                          |
| 1,076,381            | 1,041,882            | 1,002,038                | 563500           | Revenue Bond Payments-Interest | 956,850                   |                           |                          |
| 1,786,381            | 1,861,882            | 1,932,038                | 303300           | Total Debt Service             | 2,011,850                 |                           |                          |
|                      |                      |                          |                  |                                | •                         |                           |                          |
| 117                  |                      |                          | E70000           | Capital Outlay                 |                           |                           |                          |
| 117                  | -                    | -                        | 570000<br>571000 | Land                           | -<br>75.000               |                           |                          |
|                      | 4 020                | -                        |                  | Improve-Other than Bldg        | 75,000                    |                           |                          |
| 36,530               | 4,830                | -<br>2F 000              | 572000           | Buildings and Related          | -                         |                           |                          |
| 10,500               | 12,731               | 35,000                   | 574000           | Equipment and Vehicles         | 50,000                    |                           |                          |
| 11,405               | -                    | -                        | 574500           | Vehicles                       | -                         |                           |                          |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT     | For Information Only  DESCRIPTION            | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br>Adopted<br>Amount |
|----------------------|----------------------|---------------------------------|----------|--|---|----------------------------------|---------------------------------|
|                      | Total Require        |                                 | Acci     | DESCRIPTION                                  | Amount                                  | Amount                           | Amount                          |
| 1,647                | -                    | -                               | 575000   | Office Furn and Equip                        | -                                       |                                  |                                 |
| ,<br>-               | 156,686              | 155,000                         | 579000   | Intangible Assets                            | 55,000                                  |                                  |                                 |
| 60,200               | 174,247              | 190,000                         |          | Total Capital Outlay                         | 180,000                                 |                                  |                                 |
|                      |                      |                                 |          | Interfund Transfers                          |   |                                  |                                 |
| 312,334              | 374,341              | 485,676                         | 580000   | Transfer for Indirect Costs                  | 581,477                                 |                                  |                                 |
| 18,217,325           | 19,468,737           | 18,789,590                      | 581000   | Transfer of Resources                        | 16,734,147                              |                                  |                                 |
| -                    | 194,000              | 654,000                         | 582000   | Transfer for Direct Costs                    | -                                       |                                  |                                 |
| 18,529,659           | 20,037,078           | 19,929,266                      |          | Total Interfund Transfers                    | 17,315,624                              |                                  |                                 |
|                      |                      |                                 |          | Contingency                                  |   |                                  |                                 |
| -                    | -                    | 5,000                           | 701001   | Contingency - Opportunity Account            | 200,000                                 |                                  |                                 |
| -                    | -                    | 751,665                         | 701002   | Contingency - Operating                      | 2,205,198                               |                                  |                                 |
| -                    | -                    | -                               | 701004   | Contingency - Rsv One Time Exp               | -                                       |                                  |                                 |
| -                    | -                    | 5,100,041                       | 709000   | Contingency - All Other                      | -                                       |                                  |                                 |
| -                    | -                    | 5,856,706                       |          | Total Contingency                            | 2,405,198                               |                                  |                                 |
|                      |                      |                                 |          | Unappropriated Fund Balance                  |   |                                  |                                 |
| 5,626,594            | 7,735,522            | 4,698,550                       | 801002   | Unapp FB - Restricted CET                    | 10,046,619                              |                                  |                                 |
| 10,268,210           | 11,849,453           | 6,365,810                       | 801003   | Unapp FB - Restricted TOD                    | 9,667,975                               |                                  |                                 |
| 4,559,883            | 3,966,257            | -                               | 805000   | Unapp FB - Reserves                          | -                                       |                                  |                                 |
| -                    | -                    | 1,795,000                       | 805100   | Unapp FB - Stabilization Reserve             | 1,806,000                               |                                  |                                 |
| 1,318,769            | -                    | -                               | 805300   | Unapp FB - Reserve for one-time expenditures | -                                       |                                  |                                 |
| 1,116,958            | 1,264,965            | 1,418,886                       | 805400   | Unapp FB - Reserve for Future Debt Service   | 1,384,311                               |                                  |                                 |
| 2,856,528            | 3,425,587            | 3,975,814                       | 805450   | Unapp FB - PERS Reserve                      | 2,627,924                               |                                  |                                 |
| 3,330,999            | 4,056,648            | 2,353,414                       | 805900   | Unapp FB - Other Reserves and Designations   | 3,119,776                               |                                  |                                 |
| 29,077,941           | 32,298,432           | 20,607,474                      |          | Total Unappropriated Fund Balance            | 28,652,605                              |                                  |                                 |
| \$99,858,352         | \$103,648,666        | \$109,999,733 1                 | OTAL REQ | UIREMENTS                                    | \$112,004,758                           |                                  |                                 |
| 291.55               | 297.05               | 302.43 F                        | ULL-TIME | EQUIVALENTS                                  | 300.63                                  |                                  |                                 |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| <b>General Fund</b>  | (Communicati         | ons)                                   |        |   |   |   |  |
| <b>Expenditures</b>  | •                    | ,                                      |        |   |   |   |  |
|                      |                      |  |        | Personnel Services  |   |   |  |
| 1,868,653            | 2,022,945            | 1,189,187                              | 501000 | Reg Employees-Full Time-Exempt  | 1,098,081                               |   |  |
| 20,004               | 52,768               | 1,109,107                              | 501500 | Reg Empl-Full Time-Non-Exempt   | 67,050                                  |   |  |
| 82,149               | 67,066               | _                                      | 503000 | Temporary Employees - Hourly  | 07,030                                  |   |  |
| 3,944                | 2,219                |  | 508000 | Overtime  |   |   |  |
| 2,486                | 1,560                | _                                      | 508600 | Mobile Comm Allowance   | _                                       |   |  |
| 163,821              | 175,872              | 99,281                                 | 511000 | Fringe - Payroll Taxes  | 95,663                                  |   |  |
| 223,604              | 259,711              | 151,246                                | 512000 | Fringe - Retirement PERS  | 193,826                                 |   |  |
| 293,786              | 310,809              | 182,195                                | 513000 | Fringe - Health and Welfare   | 169,632                                 |   |  |
| 1,000                | 2,000                | 102,193                                | 513305 | Health Savings - Metro Contrib/HSA Contrb                                   | 109,032                                 |   |  |
| 10,900               | 2,000                | -                                      | 514000 | Fringe - Unemployment   | 2,059                                   |   |  |
|                      |                      | 1621                                   |        | Fringe - Other Benefits   | •                                       |   |  |
| 5,222                | 5,552                | 4,624                                  | 515000 | ~   | 4,479                                   |   |  |
| 17,842               | 31,195               | 23,551                                 | 519000 | Pension Oblig Bonds Contrib   | 11,653                                  |   |  |
| 2,625                | 1,800                | 4.650.004                              | 519500 | Fringe - Insurance - Opt Out  | 4 642 442                               |   |  |
| 2,696,035            | 2,933,498            | 1,650,084                              |        | Total Personnel Services  | 1,642,443                               |   |  |
|                      |                      |  |        | Materials and Services  |   |   |  |
| 13,901               | 11,817               | 41,860                                 | 520100 | Office Supplies   | 42,865                                  |   |  |
| 20,534               | 30,314               | -                                      | 520110 | Computer Equipment  | -                                       |   |  |
| 2,817                | 1,114                | _                                      | 520120 | Meetings Expenditures   | _                                       |   |  |
| 77                   | - 1,117              | _                                      | 520140 | OfficeSupply-PromoandConsult Sup  | _                                       |   |  |
| 391                  | _                    | 4,916                                  | 520500 | Operating Supplies  | 5,034                                   |   |  |
| 114                  | 40                   | 4,510                                  | 520520 | Operating Supplies - Audio Visual   | 5,054                                   |   |  |
| 1,859                | 444                  | _                                      | 520520 | Operating Supplies - Addition Visual Operating Supplies - Uniforms          |   |   |  |
| 11,019               | 7,034                | 3,090                                  | 521000 | Subscriptions and Dues  | 3,164                                   |   |  |
| 550                  | 658                  | 3,090                                  | 521100 | Membership and Professional Dues  | 3,104                                   |   |  |
| 878                  | 95                   | -                                      | 521100 | ·   | -                                       |   |  |
|                      | 95                   | -                                      |        | Publications and Subscriptions  | -                                       |   |  |
| 14                   | 105 150              | 06.714                                 | 522000 | Food  | -                                       |   |  |
| 202,717              | 105,150              | 86,714                                 | 524000 | Contracted Professional Svcs  | 95,650                                  |   |  |
| 88                   | -                    | -                                      | 524040 | Contracted Prof Svcs - Promotion and Public Relations                       | -                                       |   |  |
| -                    | 343                  | -                                      | 524050 | Contracted Prof Svcs - Advertising  | -                                       |   |  |
| 59                   | -                    | -                                      | 524070 | Contracted Prof Svcs - Management, Consulting and Communication<br>Services | -                                       |   |  |
| -                    | 607                  | -                                      | 524075 | Contracted Prof Svcs - Recruiting Services                                  | -                                       |   |  |
| -                    | 2,141                | -                                      | 524500 | Marketing Expenditures  | -                                       |   |  |
| 2,100                | (2,100)              | -                                      | 524600 | Sponsorship Expenditures  | -                                       |   |  |
| -                    | -                    | 3,142                                  | 525100 | Utility Services  | 3,217                                   |   |  |
| 573                  | 626                  | -                                      | 525120 | Utility Services - Telecommunications                                       | -                                       |   |  |
| _                    | _                    | 5,702                                  | 526000 | Maintenance and Repair Services   | 5,839                                   |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|---|---|---|--|
| <b>General Fund</b>  | (Communicati         | ons)                                   |          |   |   |   |  |
| 3,829                | 561                  | 23,042                                 | 528000   | Other Purchased Services                                  | 23,595                                  |   |  |
| 23                   | -                    | -                                      | 528030   | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 866                  | -                    | -                                      | 528300   | Other Purchased Services - Temporary Help Services        | -                                       |   |  |
| 610                  | 3,718                | -                                      | 528400   | Other Purchased Services - Printing and Graphics          | -                                       |   |  |
| 3,189                | 790                  | -                                      | 540000   | Charges for Services                                      | -                                       |   |  |
| 15                   | -                    | 2,408                                  | 545000   | Travel  | 2,466                                   |   |  |
| 457                  | 1,459                | -                                      | 545100   | Travel and Lodging  | -                                       |   |  |
| 359                  | 363                  | -                                      | 545200   | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 207                  | 449                  | -                                      | 545300   | Meals and Entertainment                                   | -                                       |   |  |
| 8,329                | 1,093                | 18,017                                 | 545500   | Staff Development   | 18,450                                  |   |  |
| 430                  | 375                  | -                                      | 545510   | Tuition Reimbursement                                     | -                                       |   |  |
| 3,730                | 3,010                | -                                      | 545520   | Conference Fees   | -                                       |   |  |
| -                    | -                    | 8,007                                  | 549000   | Miscellaneous Expenditures                                | 8,199                                   |   |  |
| 279,738              | 170,103              | 196,898                                |          | Total Materials and Services                              | 208,479                                 |   |  |
| \$2,975,773          | \$3,103,602          | \$1,846,982                            | OTAL REQ | UIREMENTS   | \$1,850,922                             |   |  |
| 25.00                | 25.00                | 13.00 F                                | ULL-TIME | EQUIVALENTS   | 12.00                                   |   |  |

| FY 2014-15          | FY 2015-16      | FY 2016-17<br>Amended |          | For Information Only           | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------------|-----------------|-----------------------|----------|--------------------------------|-------------------------------|------------------------|------------------------------|
| Actual              | Actual          | Amount                | ACCT     | DESCRIPTION                    | Amount                        | Amount                 | Amount                       |
| Communication       | ons (Director's | Office) - com         | bined w  | ith Program & Facility         |                               |                        |                              |
| <b>Expenditures</b> |                 |                       |          |                                |                               |                        |                              |
|                     |                 |                       |          | Personnel Services             |                               |                        |                              |
| 261,690             | 234,654         | 302,858               | 501000   | Reg Employees-Full Time-Exempt | -                             |                        |                              |
| 20,004              | 46,560          | -                     | 501500   | Reg Empl-Full Time-Non-Exempt  | -                             |                        |                              |
| 2,820               | 1,815           | -                     | 508000   | Overtime                       | -                             |                        |                              |
| 22,385              | 21,694          | 25,524                | 511000   | Fringe - Payroll Taxes         | -                             |                        |                              |
| 35,673              | 40,151          | 41,286                | 512000   | Fringe - Retirement PERS       | -                             |                        |                              |
| 52,254              | 46,572          | 41,724                | 513000   | Fringe - Health and Welfare    | -                             |                        |                              |
| 646                 | 580             | 1,164                 | 515000   | Fringe - Other Benefits        | -                             |                        |                              |
| 2,831               | 4,208           | 6,057                 | 519000   | Pension Oblig Bonds Contrib    | -                             |                        |                              |
| 600                 | -               | -                     | 519500   | Fringe - Insurance - Opt Out   | -                             |                        |                              |
| 398,903             | 396,234         | 418,613               |          | Total Personnel Services       | -                             |                        |                              |
|                     |                 |                       |          | Materials and Services         |                               |                        |                              |
| 1,859               | -               | -                     | 520580   | Operating Supplies - Uniforms  | -                             |                        |                              |
| -                   | 200             | -                     | 524500   | Marketing Expenditures         | -                             |                        |                              |
| 30                  | -               | -                     | 545300   | Meals and Entertainment        | -                             |                        |                              |
| 22                  | -               | -                     | 545500   | Staff Development              | -                             |                        |                              |
| 1,911               | 200             | -                     |          | Total Materials and Services   | -                             |                        |                              |
| \$400,814           | \$396,434       | \$418,613             | OTAL REQ | UIREMENTS                      | \$0                           |                        |                              |

| FY 2014-15<br>Actual  | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT   | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br>Adopted<br>Amount |
|-----------------------|----------------------|---------------------------------|--------|---|---|----------------------------------|---------------------------------|
| Communicatio          |                      |                                 | ACCI   | DESCRIPTION   | Amount                                  | Amount                           | Amount                          |
| Expenditures          | nis (i rogianii c    | x racinty)                      |        |   |   |                                  |                                 |
| <u> Lxperiuitures</u> |                      |                                 |        |   |   |                                  |                                 |
|                       |                      |                                 |        | Personnel Services  |   |                                  |                                 |
| 896,068               | 1,042,637            | 471,736                         | 501000 | Reg Employees-Full Time-Exempt                            | 775,165                                 |                                  |                                 |
| · -                   | 199                  | -                               | 501500 | Reg Empl-Full Time-Non-Exempt                             | 67,050                                  |                                  |                                 |
| 38,156                | 1,615                | -                               | 503000 | Temporary Employees - Hourly                              | · <u>-</u>                              |                                  |                                 |
| 281                   | -                    | -                               | 508000 | Overtime  | -                                       |                                  |                                 |
| 2,486                 | 1,560                | -                               | 508600 | Mobile Comm Allowance                                     | _                                       |                                  |                                 |
| 77,472                | 85,937               | 39,765                          | 511000 | Fringe - Payroll Taxes                                    | 68,391                                  |                                  |                                 |
| 108,834               | 135,735              | 53,819                          | 512000 | Fringe - Retirement PERS                                  | 139,487                                 |                                  |                                 |
| 137,090               | 151,974              | 70,936                          | 513000 | Fringe - Health and Welfare                               | 113,088                                 |                                  |                                 |
| 1,000                 | · -                  | ,<br>-                          | 513305 | Health Savings - Metro Contrib/HSA Contrb                 | ,<br>-                                  |                                  |                                 |
| 9,852                 | _                    | -                               | 514000 | Fringe - Unemployment                                     | 2,059                                   |                                  |                                 |
| 2,433                 | 2,784                | 1,836                           | 515000 | Fringe - Other Benefits                                   | 3,189                                   |                                  |                                 |
| 8,463                 | 15,670               | 9,435                           | 519000 | Pension Oblig Bonds Contrib                               | 8,423                                   |                                  |                                 |
| 1,282,134             | 1,438,111            | 647,527                         |        | Total Personnel Services                                  | 1,176,852                               |                                  |                                 |
|                       |                      | •                               |        |   |   |                                  |                                 |
|                       |                      |                                 |        | Materials and Services                                    |   |                                  |                                 |
| 10,181                | 6,575                | 35,210                          | 520100 | Office Supplies   | 36,055                                  |                                  |                                 |
| 9,535                 | 19,474               | -                               | 520110 | Computer Equipment  | -                                       |                                  |                                 |
| 2,817                 | 1,114                | -                               | 520120 | Meetings Expenditures                                     | -                                       |                                  |                                 |
| 77                    | -                    | -                               | 520140 | OfficeSupply-PromoandConsult Sup                          | -                                       |                                  |                                 |
| 11                    | -                    | 4,396                           | 520500 | Operating Supplies  | 4,502                                   |                                  |                                 |
| 114                   | 40                   | -                               | 520520 | Operating Supplies - Audio Visual                         | -                                       |                                  |                                 |
| -                     | 444                  | -                               | 520580 | Operating Supplies - Uniforms                             | -                                       |                                  |                                 |
| 162                   | 588                  | 2,407                           | 521000 | Subscriptions and Dues                                    | 2,465                                   |                                  |                                 |
| 550                   | 658                  | -                               | 521100 | Membership and Professional Dues                          | -                                       |                                  |                                 |
| 19                    | 35                   | -                               | 521200 | Publications and Subscriptions                            | -                                       |                                  |                                 |
| 14                    | -                    | -                               | 522000 | Food  | -                                       |                                  |                                 |
| 202,270               | 101,157              | 86,714                          | 524000 | Contracted Professional Svcs                              | 95,650                                  |                                  |                                 |
| 48                    | -                    | -                               | 524040 | Contracted Prof Svcs - Promotion and Public Relations     | · <u>-</u>                              |                                  |                                 |
| -                     | 343                  | -                               | 524050 | Contracted Prof Svcs - Advertising                        | -                                       |                                  |                                 |
| -                     | 453                  | -                               | 524075 | Contracted Prof Svcs - Recruiting Services                | -                                       |                                  |                                 |
| _                     | 1,941                | -                               | 524500 | Marketing Expenditures                                    | _                                       |                                  |                                 |
| 2,100                 | (2,100)              | -                               | 524600 | Sponsorship Expenditures                                  | -                                       |                                  |                                 |
| -                     | -                    | 3,142                           | 525100 | Utility Services  | 3,217                                   |                                  |                                 |
| 155                   | 620                  | -                               | 525120 | Utility Services - Telecommunications                     | -,                                      |                                  |                                 |
| -                     | -                    | 4,498                           | 526000 | Maintenance and Repair Services                           | 4,606                                   |                                  |                                 |
| 3,829                 | 561                  | 17,279                          | 528000 | Other Purchased Services                                  | 17,694                                  |                                  |                                 |
| 23                    | -                    | ,                               | 528030 | Other Purchased Services - Delivery, Shipping and Courier | ,551                                    |                                  |                                 |
| 866                   | _                    |                                 | 528300 | Other Purchased Services - Temporary Help Services        |   |                                  |                                 |

| FY 2014-15   | FY 2015-16    | FY 2016-17<br>Amended |           | For Information Only                             | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------|---------------|-----------------------|-----------|--|------------------------|------------------------|-----------------------|
| Actual       | Actual        | Amount                | ACCT      | DESCRIPTION                                      | Amount                 | Amount                 | Amount                |
| Communicatio | ns (Program 8 | & Facility)           |           |  |                        |                        |                       |
| 544          | 1,080         | -                     | 528400    | Other Purchased Services - Printing and Graphics | -                      |                        |                       |
| 3,189        | 790           | -                     | 540000    | Charges for Services                             | -                      |                        |                       |
| 15           | -             | 1,255                 | 545000    | Travel   | 1,285                  |                        |                       |
| 457          | 1,459         | -                     | 545100    | Travel and Lodging                               | -                      |                        |                       |
| 359          | 363           | -                     | 545200    | Mileage, Taxi and Parking                        | -                      |                        |                       |
| 178          | 449           | -                     | 545300    | Meals and Entertainment                          | -                      |                        |                       |
| 8,307        | 1,093         | 12,203                | 545500    | Staff Development                                | 12,496                 |                        |                       |
| 430          | -             | -                     | 545510    | Tuition Reimbursement                            | -                      |                        |                       |
| 3,730        | 3,010         | -                     | 545520    | Conference Fees                                  | -                      |                        |                       |
|              | -             | 8,007                 | 549000    | Miscellaneous Expenditures                       | 8,199                  |                        |                       |
| 249,979      | 140,147       | 175,111               |           | Total Materials and Services                     | 186,169                |                        |                       |
|              |               |                       |           | Capital Outlay                                   |                        |                        |                       |
| -            | -             | -                     | 575000    | Office Furn and Equip                            | -                      |                        |                       |
| -            | -             | -                     |           | Total Capital Outlay                             | -                      |                        |                       |
| \$1,532,114  | \$1,578,258   | \$822,638 1           | TOTAL REQ | UIREMENTS  | \$1,363,021            |                        |                       |

|                     |                | FY 2016-17      |           | For Information Only                                   | FY 2017-18           | FY 2017-18      | FY 2017-18     |
|---------------------|----------------|-----------------|-----------|--|----------------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16     | <b>Amended</b>  |           | •  | <b>Proposed</b>      | <b>Approved</b> | <b>Adopted</b> |
| Actual              | Actual         | Amount          | ACCT      | DESCRIPTION  | Amount               | Amount          | Amount         |
| Communication       | ns (Policy & P | lanning) - core | functions | combined with Program & Facility, program-oriented for | unctions embedded in | other departme  | nts            |
| <b>Expenditures</b> | -              | -               |           |  |                      |                 |                |
|                     |                |                 |           | Personnel Services                                     |                      |                 |                |
| 331,266             | 376,962        | -               | 501000    | Reg Employees-Full Time-Exempt                         | -                    |                 |                |
| -                   | 6,009          | -               | 501500    | Reg Empl-Full Time-Non-Exempt                          | -                    |                 |                |
| 30,548              | 42,408         | -               | 503000    | Temporary Employees - Hourly                           | -                    |                 |                |
| 223                 | 355            | -               | 508000    | Overtime   | -                    |                 |                |
| 30,846              | 35,780         | -               | 511000    | Fringe - Payroll Taxes                                 | -                    |                 |                |
| 28,469              | 35,589         | -               | 512000    | Fringe - Retirement PERS                               | -                    |                 |                |
| 49,710              | 47,085         | -               | 513000    | Fringe - Health and Welfare                            | -                    |                 |                |
| 1,048               | -              | -               | 514000    | Fringe - Unemployment                                  | -                    |                 |                |
| 978                 | 1,111          | -               | 515000    | Fringe - Other Benefits                                | -                    |                 |                |
| 2,731               | 6,025          | -               | 519000    | Pension Oblig Bonds Contrib                            | -                    |                 |                |
| 2,025               | 1,800          | -               | 519500    | Fringe - Insurance - Opt Out                           | -                    |                 |                |
| 477,846             | 553,123        | -               |           | Total Personnel Services                               | -                    |                 |                |
|                     |                |                 |           | Materials and Services                                 |                      |                 |                |
| =                   | -              | -               | 520110    | Computer Equipment                                     | -                    |                 |                |
| -                   | -              | -               |           | Total Materials and Services                           | -                    |                 |                |
| \$477,846           | \$553,123      | \$0             | TOTAL REQ | UIREMENTS  | \$0                  |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| Communication        | ons (Design &        | Standards)                             |           |  |   |   |  |
| <b>Expenditures</b>  |                      | -                                      |           |  |   |   |  |
| •                    |                      |  |           |  |   |   |  |
|                      |                      |  |           | Personnel Services   |   |   |  |
| 379,629              | 368,692              | 414,593                                | 501000    | Reg Employees-Full Time-Exempt   | 322,916                                 |   |  |
| 13,444               | 23,043               | -                                      | 503000    | Temporary Employees - Hourly   | -                                       |   |  |
| 620                  | 49                   | -                                      | 508000    | Overtime   | -                                       |   |  |
| 33,117               | 32,461               | 33,992                                 | 511000    | Fringe - Payroll Taxes   | 27,272                                  |   |  |
| 50,629               | 48,237               | 56,141                                 | 512000    | Fringe - Retirement PERS   | 54,339                                  |   |  |
| 54,731               | 65,179               | 69,535                                 | 513000    | Fringe - Health and Welfare  | 56,544                                  |   |  |
| -                    | 2,000                | -                                      | 513305    | Health Savings - Metro Contrib/HSA Contrb                                | -                                       |   |  |
| 1,164                | 1,078                | 1,624                                  | 515000    | Fringe - Other Benefits  | 1,290                                   |   |  |
| 3,817                | 5,291                | 8,059                                  | 519000    | Pension Oblig Bonds Contrib  | 3,230                                   |   |  |
| 537,152              | 546,029              | 583,944                                |           | Total Personnel Services   | 465,591                                 |   |  |
|                      |                      |  |           |  |   |   |  |
| 2.724                | 5 2 4 2              | 6.650                                  | F20400    | Materials and Services   | 6.040                                   |   |  |
| 3,721                | 5,242                | 6,650                                  | 520100    | Office Supplies  | 6,810                                   |   |  |
| 10,999               | 10,841               | -                                      | 520110    | Computer Equipment   | -                                       |   |  |
| 381                  | -                    | 520                                    | 520500    | Operating Supplies   | 532                                     |   |  |
| 10,858               | 6,446                | 683                                    | 521000    | Subscriptions and Dues   | 699                                     |   |  |
| 859                  | 60                   | -                                      | 521200    | Publications and Subscriptions   | -                                       |   |  |
| 447                  | 3,994                | -                                      | 524000    | Contracted Professional Svcs   | -                                       |   |  |
| 40                   | -                    | -                                      | 524040    | Contracted Prof Svcs - Promotion and Public Relations                    | -                                       |   |  |
| 59                   | -                    | -                                      | 524070    | Contracted Prof Svcs - Management, Consulting and Communication Services | -                                       |   |  |
| -                    | 154                  | -                                      | 524075    | Contracted Prof Svcs - Recruiting Services                               | -                                       |   |  |
| 418                  | 6                    | -                                      | 525120    | Utility Services - Telecommunications                                    | -                                       |   |  |
| -                    | -                    | 1,204                                  | 526000    | Maintenance and Repair Services  | 1,233                                   |   |  |
| -                    | -                    | 5,763                                  | 528000    | Other Purchased Services   | 5,901                                   |   |  |
| 66                   | 2,638                | -                                      | 528400    | Other Purchased Services - Printing and Graphics                         | -                                       |   |  |
| -                    | -                    | 1,153                                  | 545000    | Travel   | 1,181                                   |   |  |
| -                    | -                    | 5,814                                  | 545500    | Staff Development  | 5,954                                   |   |  |
|                      | 375                  |  | 545510    | Tuition Reimbursement  |   |   |  |
| 27,847               | 29,757               | 21,787                                 |           | Total Materials and Services   | 22,310                                  |   |  |
| \$564,999            | \$575,786            | \$605 721 T                            | TOTAL PEO | UIREMENTS  | \$487,901                               |   |  |
| \$304,999            | \$373,700            | 3 C 7, C U U E                         | OTAL REQ  | OINCIVILIA 1.3   | ∌ <del>4</del> 07,901                   |   |  |

| FY 2014-15          | FY 2015-16          | FY 2016-17 Amended | ACCT   | DESCRIPTION   | FY 2017-18 Proposed | FY 2017-18 Approved | FY 2017-18 Adopted |
|---------------------|---------------------|--------------------|--------|---|---------------------|---------------------|--------------------|
| Actual General Fund | Actual<br>(Council) | Amount             | ACCT   | DESCRIPTION   | Amount              | Amount              | Amount             |
| <b>Expenditures</b> | (Council)           |                    |        |   |                     |                     |                    |
| Expenditures        |                     |                    |        |   |                     |                     |                    |
|                     |                     |                    |        | Personnel Services  |                     |                     |                    |
| 365,904             | 378,306             | 416,317            | 500000 | Elected Official Salaries                                       | 412,995             |                     |                    |
| 1,802,558           | 1,992,589           | 2,332,850          | 501000 | Reg Employees-Full Time-Exempt                                  | 2,365,131           |                     |                    |
| 144,110             | 222,316             | -                  | 501500 | Reg Empl-Full Time-Non-Exempt                                   | -                   |                     |                    |
| 52,370              | 54,019              | -                  | 502000 | Reg Employees-Part Time-Exempt                                  | -                   |                     |                    |
| 73,021              | 77,468              | 101,560            | 503000 | Temporary Employees - Hourly                                    | 102,279             |                     |                    |
| 38,997              | 15,255              | 5,100              | 508000 | Overtime  | 5,222               |                     |                    |
| 13,151              | 13,500              | 12,600             | 508600 | Mobile Comm Allowance   | 11,400              |                     |                    |
| 185,217             | 203,448             | 240,882            | 511000 | Fringe - Payroll Taxes  | 227,831             |                     |                    |
| 247,074             | 284,240             | 325,026            | 512000 | Fringe - Retirement PERS  | 409,471             |                     |                    |
| 349,970             | 379,961             | 417,150            | 513000 | Fringe - Health and Welfare                                     | 424,081             |                     |                    |
| 4,405               | 930                 | 172                | 514000 | Fringe - Unemployment   | 22,458              |                     |                    |
| 6,107               | 6,752               | 11,025             | 515000 | Fringe - Other Benefits   | 10,983              |                     |                    |
| 22,524              | 37,447              | 55,084             | 519000 | Pension Oblig Bonds Contrib                                     | 26,049              |                     |                    |
| 8,025               | 7,200               | -                  | 519500 | Fringe - Insurance - Opt Out                                    |                     |                     |                    |
| 3,313,434           | 3,673,430           | 3,917,766          | 3.3300 | Total Personnel Services  | 4,017,900           |                     |                    |
| .,.                 | .,,                 |                    |        |   | ,. ,                |                     |                    |
|                     |                     |                    |        | Materials and Services  |                     |                     |                    |
| 32,629              | 17,047              | 73,181             | 520100 | Office Supplies   | 63,482              |                     |                    |
| 14,458              | 22,197              | -                  | 520110 | Computer Equipment  | -                   |                     |                    |
| 53,652              | 54,555              | -                  | 520120 | Meetings Expenditures   | 32,000              |                     |                    |
| 71                  | -                   | -                  | 520130 | Postage   | -                   |                     |                    |
| 116                 | 2,122               | -                  | 520140 | OfficeSupply-PromoandConsult Sup                                | -                   |                     |                    |
| 47                  | 1,552               | 10,923             | 520500 | Operating Supplies  | 945                 |                     |                    |
| 600                 | -                   | -                  | 520520 | Operating Supplies - Audio Visual                               | -                   |                     |                    |
| 94                  | -                   | -                  | 520550 | Operating Supplies - Telecommunications                         | -                   |                     |                    |
| -                   | 370                 | -                  | 520580 | Operating Supplies - Uniforms                                   | -                   |                     |                    |
| 1,800               | 1,662               | 2,430              | 521000 | Subscriptions and Dues  | 2,488               |                     |                    |
| 11,069              | 11,463              | -                  | 521100 | Membership and Professional Dues                                | 3,000               |                     |                    |
| 1,825               | 615                 | -                  | 521200 | Publications and Subscriptions                                  | -                   |                     |                    |
| 400,000             | 331,463             | 612,145            | 524000 | Contracted Professional Svcs                                    | 458,587             |                     |                    |
| 5,940               | 12,713              | -                  | 524040 | Contracted Prof Svcs - Promotion and Public Relations           | -                   |                     |                    |
| 208                 | 7,598               | -                  | 524050 | Contracted Prof Svcs - Advertising                              | -                   |                     |                    |
| 12,435              | 2,142               | -                  | 524070 | Contracted Prof Svcs - Management, Consulting and Communication | -                   |                     |                    |
| •                   | 383                 |                    | 524500 | Marketing Expenditures  |                     |                     |                    |

| FY 2014-15          | FY 2015-16  | FY 2016-17<br><u>Amended</u> |           |   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|---------------------|-------------|------------------------------|-----------|---|-------------------------------|-------------------------------|------------------------------|
| Actual              | Actual      | Amount                       | ACCT      | DESCRIPTION   | Amount                        | Amount                        | Amount                       |
| <b>General Fund</b> | (Council)   |                              |           |   |                               |                               |                              |
| 17,937              | 38,861      | 23,000                       | 524600    | Sponsorship Expenditures                                  | 20,000                        |                               |                              |
| -                   | -           | 1,816                        | 525100    | Utility Services  | 1,860                         |                               |                              |
| 23                  | 256         | -                            | 525120    | Utility Services - Telecommunications                     | -                             |                               |                              |
| -                   | -           | 1,068                        | 526000    | Maintenance and Repair Services                           | 1,094                         |                               |                              |
| 465                 | -           | 961                          | 526500    | Rentals   | 984                           |                               |                              |
| 1,140               | 1,140       | -                            | 526560    | Rentals - Parking Space                                   | -                             |                               |                              |
| 676                 | 4,131       | 20,292                       | 528000    | Other Purchased Services                                  | 20,779                        |                               |                              |
| 155                 | -           | -                            | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -                             |                               |                              |
| 15,995              | 20,188      | -                            | 528400    | Other Purchased Services - Printing and Graphics          | 10,000                        |                               |                              |
| 4,200               | 4,800       | -                            | 530000    | Payments to Other Agencies                                | -                             |                               |                              |
| 4,201               | 5,071       | -                            | 540000    | Charges for Services                                      | -                             |                               |                              |
| 14,463              | 7,210       | 56,948                       | 545000    | Travel  | 58,316                        |                               |                              |
| 33,979              | 31,994      | -                            | 545100    | Travel and Lodging  | -                             |                               |                              |
| 6,649               | 5,037       | -                            | 545200    | Mileage, Taxi and Parking                                 | -                             |                               |                              |
| 4,434               | 6,503       | -                            | 545300    | Meals and Entertainment                                   | -                             |                               |                              |
| 2,208               | 4,015       | 48,418                       | 545500    | Staff Development   | 39,101                        |                               |                              |
| 20,643              | 19,078      | -                            | 545520    | Conference Fees   | -                             |                               |                              |
| 7,750               | -           | -                            | 545530    | Outreach Development                                      | -                             |                               |                              |
| -                   | -           | 26,166                       | 547000    | Council Costs   | 26,796                        |                               |                              |
|                     | 7,479       | 7,220                        | 549000    | Miscellaneous Expenditures                                | 7,393                         |                               |                              |
| 669,861             | 621,646     | 884,568                      |           | Total Materials and Services                              | 746,825                       |                               |                              |
| \$3,983,295         | \$4,295,076 | \$4,802,334 1                | TOTAL REQ | UIREMENTS   | \$4,764,725                   |                               |                              |
| 30.00               | 31,50       | 30.00 F                      | ULL-TIME  | EQUIVALENTS   | 31.00                         |                               |                              |

| FY 2014-15          | FY 2015-16      | FY 2016-17<br>Amended |        | For Information Only  | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|-----------------|-----------------------|--------|---|------------------------|------------------------|-----------------------|
| Actual              | Actual          | Amount                | ACCT   | DESCRIPTION   | Amount                 | Amount                 | Amount                |
| Council (Leade      | ership and Pol  | icy Develop)          |        |   |                        |                        |                       |
| <u>Expenditures</u> |                 |                       |        |   |                        |                        |                       |
|                     |                 |                       |        | Personnel Services  |                        |                        |                       |
| 365,904             | 378,306         | 416,317               | 500000 | Elected Official Salaries                                       | 412,995                |                        |                       |
| 473,350             | 545,143         | 607,113               | 501000 | Reg Employees-Full Time-Exempt                                  | 593,004                |                        |                       |
| 19,742              | -               | -                     | 501500 | Reg Empl-Full Time-Non-Exempt                                   | -                      |                        |                       |
| 52,370              | 54,019          | -                     | 502000 | Reg Employees-Part Time-Exempt                                  | -                      |                        |                       |
| 65,096              | 60,501          | 66,300                | 503000 | Temporary Employees - Hourly                                    | 67,891                 |                        |                       |
| 30,929              | 478             | 5,100                 | 508000 | Overtime  | 5,222                  |                        |                       |
| 8,476               | 8,575           | 7,200                 | 508600 | Mobile Comm Allowance   | 7,200                  |                        |                       |
| 74,356              | 75,293          | 92,371                | 511000 | Fringe - Payroll Taxes  | 89,664                 |                        |                       |
| 95,116              | 94,585          | 117,365               | 512000 | Fringe - Retirement PERS  | 133,812                |                        |                       |
| 162,196             | 169,873         | 194,650               | 513000 | Fringe - Health and Welfare                                     | 197,904                |                        |                       |
| 4,405               | 930             | 172                   | 514000 | Fringe - Unemployment   | 10,551                 |                        |                       |
| 3,040               | 3,209           | 4,431                 | 515000 | Fringe - Other Benefits   | 4,339                  |                        |                       |
| 8,258               | 12,680          | 20,570                | 519000 | Pension Oblig Bonds Contrib                                     | 8,329                  |                        |                       |
| 5,250               | 3,600           | -                     | 519500 | Fringe - Insurance - Opt Out                                    | -                      |                        |                       |
| 1,368,489           | 1,407,191       | 1,531,589             |        | Total Personnel Services  | 1,530,911              |                        |                       |
|                     |                 |                       |        | Materials and Coming  |                        |                        |                       |
| 12,739              | 2,509           | 27,767                | 520100 | Materials and Services Office Supplies                          | 28,433                 |                        |                       |
| 5,197               | 2,509<br>15,204 | 27,767                | 520100 | Computer Equipment  | 20,433                 |                        |                       |
| 20,711              | 16,523          | -<br>-                | 520110 | Meetings Expenditures   | -<br>-                 |                        |                       |
| 2                   | . 0,525         | _                     | 520130 | Postage   | _                      |                        |                       |
| 65                  | 2,122           | -                     | 520140 | OfficeSupply-PromoandConsult Sup                                | _                      |                        |                       |
| 9                   | 1,552           | 10,923                | 520500 | Operating Supplies  | 945                    |                        |                       |
| 94                  | -               | -                     | 520550 | Operating Supplies - Telecommunications                         | -                      |                        |                       |
| -                   | 370             | -                     | 520580 | Operating Supplies - Uniforms                                   | -                      |                        |                       |
| 250                 | -               | 721                   | 521000 | Subscriptions and Dues  | 738                    |                        |                       |
| 3,625               | 5,462           | -                     | 521100 | Membership and Professional Dues                                | -                      |                        |                       |
| 197                 | 440             | -                     | 521200 | Publications and Subscriptions                                  | -                      |                        |                       |
| 47,893              | 44,140          | 43,058                | 524000 | Contracted Professional Svcs                                    | 49,211                 |                        |                       |
| 1,040               | 3,495           | -                     | 524040 | Contracted Prof Svcs - Promotion and Public Relations           | -                      |                        |                       |
| 5,001               | 392             | -                     | 524070 | Contracted Prof Svcs - Management, Consulting and Communication | -                      |                        |                       |
| 4,635               | 8,300           | -                     | 524600 | Sponsorship Expenditures  | -                      |                        |                       |
| -                   | -               | 1,816                 | 525100 | Utility Services  | 1,860                  |                        |                       |
|                     | 256             |                       | 525120 | Utility Services - Telecommunications                           |                        |                        |                       |

|                |                 | FY 2016-17     |          | For Information Only                             | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|----------------|-----------------|----------------|----------|--|-----------------|-----------------|----------------|
| FY 2014-15     | FY 2015-16      | <u>Amended</u> |          | •  | <u>Proposed</u> | <b>Approved</b> | <b>Adopted</b> |
| Actual         | Actual          | Amount         | ACCT     | DESCRIPTION                                      | Amount          | Amount          | Amount         |
| Council (Leade | ership and Poli | cy Develop)    |          |  |                 |                 |                |
| -              | -               | 1,068          | 526000   | Maintenance and Repair Services                  | 1,094           |                 |                |
| -              | -               | 961            | 526500   | Rentals  | 984             |                 |                |
| -              | 3,742           | 20,292         | 528000   | Other Purchased Services                         | 20,779          |                 |                |
| 12,380         | 16,250          | -              | 528400   | Other Purchased Services - Printing and Graphics | -               |                 |                |
| 12,154         | 3,584           | 34,175         | 545000   | Travel   | 34,995          |                 |                |
| 28,888         | 21,079          | -              | 545100   | Travel and Lodging                               | -               |                 |                |
| 4,785          | 4,571           | -              | 545200   | Mileage, Taxi and Parking                        | -               |                 |                |
| 3,376          | 5,070           | -              | 545300   | Meals and Entertainment                          | -               |                 |                |
| 150            | 1,149           | 7,155          | 545500   | Staff Development                                | 7,327           |                 |                |
| 12,055         | 11,110          | -              | 545520   | Conference Fees                                  | -               |                 |                |
| -              | -               | 26,166         | 547000   | Council Costs                                    | 26,796          |                 |                |
| -              | 7,479           | 7,220          | 549000   | Miscellaneous Expenditures                       | 7,393           |                 |                |
| 175,246        | 174,799         | 181,322        |          | Total Materials and Services                     | 180,555         |                 |                |
|                |                 |                |          | Capital Outlay                                   |                 |                 |                |
| -              | -               | -              | 575000   | Office Furn and Equip                            | -               |                 |                |
| -              | -               | -              |          | Total Capital Outlay                             | -               |                 |                |
| \$1,543,735    | \$1,581,990     | \$1,712,911 1  | OTAL REQ | UIREMENTS  | \$1,711,466     |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT      | For Information Only  DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------------|-----------|--|---|----------------------------------|--|
| Council (Office      | of Chief Ope         | r Officer)                      |           |  |   |                                  |  |
| Expenditures •       | •                    | -                               |           |  |   |                                  |  |
|                      |                      |                                 |           | Personnel Services   |   |                                  |  |
| 842,488              | 528,658              | 625,667                         | 501000    | Reg Employees-Full Time-Exempt   | 657,376                                 |                                  |  |
| 82,395               | -                    | -                               | 501500    | Reg Empl-Full Time-Non-Exempt  | -                                       |                                  |  |
| 6,751                | 7,637                | 13,260                          | 503000    | Temporary Employees - Hourly   | 13,578                                  |                                  |  |
| 6,571                | 21                   | -                               | 508000    | Overtime   | -                                       |                                  |  |
| 2,275                | 1,325                | 3,000                           | 508600    | Mobile Comm Allowance  | 3,000                                   |                                  |  |
| 70,660               | 36,418               | 53,800                          | 511000    | Fringe - Payroll Taxes   | 46,416                                  |                                  |  |
| 90,245               | 75,154               | 71,938                          | 512000    | Fringe - Retirement PERS   | 100,798                                 |                                  |  |
| 115,584              | 64,379               | 69,525                          | 513000    | Fringe - Health and Welfare  | 70,680                                  |                                  |  |
| -                    | ,<br>-               | ,<br>-                          | 514000    | Fringe - Unemployment  | 7,371                                   |                                  |  |
| 2,001                | 954                  | 2,358                           | 515000    | Fringe - Other Benefits  | 2,397                                   |                                  |  |
| 8,948                | 7,948                | 12,513                          | 519000    | Pension Oblig Bonds Contrib  | 6,574                                   |                                  |  |
| 1,125                | -                    | -                               | 519500    | Fringe - Insurance - Opt Out   | -                                       |                                  |  |
| 1,229,045            | 722,494              | 852,061                         |           | Total Personnel Services   | 908,190                                 |                                  |  |
|                      |                      |                                 |           | Materials and Services   |   |                                  |  |
| 10,820               | 3,224                | 21,360                          | 520100    | Office Supplies  | 21,873                                  |                                  |  |
| 4,843                | ,<br>-               | ,<br>-                          | 520110    | Computer Equipment   | -                                       |                                  |  |
| 21,490               | 11,986               | -                               | 520120    | Meetings Expenditures  | -                                       |                                  |  |
| 37                   | -                    | -                               | 520500    | Operating Supplies   | -                                       |                                  |  |
| 600                  | -                    | -                               | 520520    | Operating Supplies - Audio Visual  | -                                       |                                  |  |
| 70                   | 456                  | 1,709                           | 521000    | Subscriptions and Dues   | 1,750                                   |                                  |  |
| 4,044                | 401                  | -                               | 521100    | Membership and Professional Dues   | -                                       |                                  |  |
| 139,099              | 46,733               | 79,260                          | 524000    | Contracted Professional Svcs   | 81,162                                  |                                  |  |
| -                    | 9,218                | -                               | 524040    | Contracted Prof Svcs - Promotion and Public Relations                    | -                                       |                                  |  |
| _                    | 7,598                | -                               | 524050    | Contracted Prof Svcs - Advertising                                       | -                                       |                                  |  |
| -                    | 1,750                | -                               | 524070    | Contracted Prof Svcs - Management, Consulting and Communication Services | -                                       |                                  |  |
| 5,302                | 1,030                | -                               | 524600    | Sponsorship Expenditures   | -                                       |                                  |  |
| 476                  | -                    | -                               | 528000    | Other Purchased Services   | -                                       |                                  |  |
| 106                  | -                    | -                               | 528400    | Other Purchased Services - Printing and Graphics                         | -                                       |                                  |  |
| 536                  | 267                  | 8,900                           | 545000    | Travel   | 9,114                                   |                                  |  |
| 5,066                | 3,680                | -                               | 545100    | Travel and Lodging   | -                                       |                                  |  |
| 241                  | 65                   | -                               | 545200    | Mileage, Taxi and Parking  | -                                       |                                  |  |
| 428                  | -                    | -                               | 545300    | Meals and Entertainment  | -                                       |                                  |  |
| 1,633                | 1,626                | 19,117                          | 545500    | Staff Development  | 19,576                                  |                                  |  |
| 4,269                | 3,627                | -                               | 545520    | Conference Fees  | -                                       |                                  |  |
| 7,750                | -                    | -                               | 545530    | Outreach Development   | -                                       |                                  |  |
| 206,809              | 91,659               | 130,346                         |           | Total Materials and Services   | 133,475                                 |                                  |  |
| \$1,435,854          | \$814,153            | \$092 <i>4</i> 07 1             | COTAL DEC | UIREMENTS  | \$1,041,665                             |                                  |  |

| FY 2014-15    | FY 2015-16    | FY 2016-17<br>Amended |         | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br>Adopted |
|---------------|---------------|-----------------------|---------|--|-------------------------------|-------------------------------|-----------------------|
| Actual        | Actual        | Amount                | ACCT    | DESCRIPTION  | Amount                        | Amount                        | Amount                |
| Council (Gove | rnment Affair | s and Policy D        | evelop) |  |                               |                               |                       |
| Expenditures  |               |                       | ,       |  |                               |                               |                       |
|               |               |                       |         | Personnel Services   |                               |                               |                       |
| 486,720       | 615,980       | 575,083               | 501000  | Reg Employees-Full Time-Exempt   | 505,465                       |                               |                       |
| 39,337        | 38,323        | -                     | 501500  | Reg Empl-Full Time-Non-Exempt  | -                             |                               |                       |
| 1,174         | 5,761         | 22,000                | 503000  | Temporary Employees - Hourly   | 20,810                        |                               |                       |
| 1,263         | 1,663         | -                     | 508000  | Overtime   | -                             |                               |                       |
| 2,400         | 3,000         | 2,400                 | 508600  | Mobile Comm Allowance  | 1,200                         |                               |                       |
| 39,960        | 49,960        | 50,440                | 511000  | Fringe - Payroll Taxes   | 40,524                        |                               |                       |
| 61,695        | 78,140        | 74,597                | 512000  | Fringe - Retirement PERS   | 82,412                        |                               |                       |
| 72,189        | 81,730        | 69,525                | 513000  | Fringe - Health and Welfare  | 56,545                        |                               |                       |
| -             |               |                       | 514000  | Fringe - Unemployment  | 4,536                         |                               |                       |
| 1,066         | 1,339         | 2,159                 | 515000  | Fringe - Other Benefits  | 1,855                         |                               |                       |
| 5,315         | 9,870         | 11,501                | 519000  | Pension Oblig Bonds Contrib  | 5,054                         |                               |                       |
| 1,650         | 1,800         | -                     | 519500  | Fringe - Insurance - Opt Out   | -,                            |                               |                       |
| 712,768       | 887,565       | 807,705               |         | Total Personnel Services   | 718,401                       |                               |                       |
|               |               |                       |         |  |                               |                               |                       |
|               |               |                       |         | Materials and Services   |                               |                               |                       |
| 1,590         | 2,560         | 11,554                | 520100  | Office Supplies  | 4,663                         |                               |                       |
| 4,046         | 4,018         | -                     | 520110  | Computer Equipment   | -                             |                               |                       |
| 9,434         | 14,587        | -                     | 520120  | Meetings Expenditures  | -                             |                               |                       |
| 68            | -             | -                     | 520130  | Postage  | -                             |                               |                       |
| 52            | -             | -                     | 520140  | OfficeSupply-PromoandConsult Sup   | -                             |                               |                       |
| -             | -             | -                     | 520500  | Operating Supplies   | -                             |                               |                       |
| 480           | 46            | -                     | 521000  | Subscriptions and Dues   | -                             |                               |                       |
| 3,400         | 5,600         | -                     | 521100  | Membership and Professional Dues   | -                             |                               |                       |
| 1,613         | 175           | -                     | 521200  | Publications and Subscriptions   | -                             |                               |                       |
| 126,288       | 64,073        | 201,865               | 524000  | Contracted Professional Svcs   | 93,744                        |                               |                       |
| 5,900         | -             | -                     | 524070  | Contracted Prof Svcs - Management, Consulting and Communication Services | -                             |                               |                       |
| 1,250         | 1,500         | 3,000                 | 524600  | Sponsorship Expenditures   | -                             |                               |                       |
| 23            | -             | -                     | 525120  | Utility Services - Telecommunications                                    | -                             |                               |                       |
| 465           | -             | -                     | 526500  | Rentals  | -                             |                               |                       |
| 1,140         | 1,140         | -                     | 526560  | Rentals - Parking Space  | -                             |                               |                       |
| -             | 390           | -                     | 528000  | Other Purchased Services   | -                             |                               |                       |
| 155           | -             | -                     | 528030  | Other Purchased Services - Delivery, Shipping and Courier                | -                             |                               |                       |
| 1,461         | -             | -                     | 528400  | Other Purchased Services - Printing and Graphics                         | -                             |                               |                       |
| 4,200         | 4,800         | -                     | 530000  | Payments to Other Agencies   | -                             |                               |                       |
| 4,201         | 5,071         | -                     | 540000  | Charges for Services   | -                             |                               |                       |
| -             | 1,240         | 13,873                | 545000  | Travel   | 14,207                        |                               |                       |
| 25            | 7,236         | -                     | 545100  | Travel and Lodging   | _                             |                               |                       |

|               |                | FY 2016-17   |          | For Information Only         | FY 2017-18 | FY 2017-18      | FY 2017-18 |
|---------------|----------------|--------------|----------|------------------------------|------------|-----------------|------------|
| FY 2014-15    | FY 2015-16     | Amended      |          | ·                            | Proposed   | <b>Approved</b> | Adopted    |
| Actual        | Actual         | Amount       | ACCT     | DESCRIPTION                  | Amount     | Amount          | Amount     |
| Council (Gove | rnment Affairs | and Policy D | evelop)  |                              |            |                 | _          |
| 1,523         | 300            | -            | 545200   | Mileage, Taxi and Parking    | -          |                 |            |
| 204           | 1,050          | -            | 545300   | Meals and Entertainment      | -          |                 |            |
| 425           | 1,180          | 12,146       | 545500   | Staff Development            | 2,198      |                 |            |
| 1,369         | 1,570          | -            | 545520   | Conference Fees              | -          |                 |            |
| 169,311       | 116,536        | 242,438      |          | Total Materials and Services | 114,812    |                 |            |
|               |                |              |          | Capital Outlay               |            |                 |            |
| -             | -              | -            | 575000   | Office Furn and Equip        | -          |                 |            |
| -             | -              | -            |          | Total Capital Outlay         | -          |                 |            |
| \$882,079     | \$1,004,101    | \$1,050,143  | OTAL REQ | UIREMENTS                    | \$833,213  |                 |            |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|---|---|---|--|
| Council (Diver       | sity Equity an       | d Inclusion)                           |           |   |   |   |  |
| Expenditures         | , , ,                | •                                      |           |   |   |   |  |
| •                    |                      |  |           |   |   |   |  |
|                      |                      |  |           | Personnel Services  |   |   |  |
| -                    | 302,808              | 524,987                                | 501000    | Reg Employees-Full Time-Exempt  | 609,286                                 |   |  |
| 2,636                | 183,994              | -                                      | 501500    | Reg Empl-Full Time-Non-Exempt   | -                                       |   |  |
| -                    | 3,569                | -                                      | 503000    | Temporary Employees - Hourly  | -                                       |   |  |
| 234                  | 13,093               | -                                      | 508000    | Overtime  | -                                       |   |  |
| -                    | 600                  | -                                      | 508600    | Mobile Comm Allowance   | -                                       |   |  |
| 242                  | 41,777               | 44,271                                 | 511000    | Fringe - Payroll Taxes  | 51,227                                  |   |  |
| 19                   | 36,361               | 61,126                                 | 512000    | Fringe - Retirement PERS  | 92,449                                  |   |  |
| -                    | 63,979               | 83,450                                 | 513000    | Fringe - Health and Welfare   | 98,952                                  |   |  |
| -                    | 1,250                | 2,077                                  | 515000    | Fringe - Other Benefits   | 2,392                                   |   |  |
| 3                    | 6,949                | 10,500                                 | 519000    | Pension Oblig Bonds Contrib   | 6,092                                   |   |  |
| -                    | 1,800                | -                                      | 519500    | Fringe - Insurance - Opt Out  | -                                       |   |  |
| 3,133                | 656,180              | 726,411                                |           | Total Personnel Services  | 860,398                                 |   |  |
|                      |                      |  |           | ****  |   |   |  |
| 7 400                | 0.754                | 12 500                                 | F20400    | Materials and Services  | 0.543                                   |   |  |
| 7,480                | 8,754                | 12,500                                 | 520100    | Office Supplies   | 8,513                                   |   |  |
| 373                  | 2,974                | -                                      | 520110    | Computer Equipment  | -                                       |   |  |
| 2,017                | 11,460               | -                                      | 520120    | Meetings Expenditures   | 32,000                                  |   |  |
| 1,000                | 1,160                | -                                      | 521000    | Subscriptions and Dues  | -                                       |   |  |
| -                    | -                    | -                                      | 521100    | Membership and Professional Dues  | 3,000                                   |   |  |
| 15                   | -<br>                | -                                      | 521200    | Publications and Subscriptions  | -                                       |   |  |
| 86,720               | 176,517              | 287,962                                | 524000    | Contracted Professional Svcs  | 234,470                                 |   |  |
| 4,900                | -                    | -                                      | 524040    | Contracted Prof Svcs - Promotion and Public Relations                       | -                                       |   |  |
| 208                  | -                    | -                                      | 524050    | Contracted Prof Svcs - Advertising  | -                                       |   |  |
| 1,535                | -                    | -                                      | 524070    | Contracted Prof Svcs - Management, Consulting and Communication<br>Services | -                                       |   |  |
| -                    | 383                  | -                                      | 524500    | Marketing Expenditures  | -                                       |   |  |
| 6,750                | 28,031               | 20,000                                 | 524600    | Sponsorship Expenditures  | 20,000                                  |   |  |
| 200                  | -                    | -                                      | 528000    | Other Purchased Services  | -                                       |   |  |
| 2,048                | 3,938                | -                                      | 528400    | Other Purchased Services - Printing and Graphics                            | 10,000                                  |   |  |
| 1,773                | 2,120                | -                                      | 545000    | Travel  | -                                       |   |  |
| 100                  | 101                  | -                                      | 545200    | Mileage, Taxi and Parking   | -                                       |   |  |
| 426                  | 384                  | -                                      | 545300    | Meals and Entertainment   | -                                       |   |  |
| -                    | 60                   | 10,000                                 | 545500    | Staff Development   | 10,000                                  |   |  |
| 2,950                | 2,771                |  | 545520    | Conference Fees   |   |   |  |
| 118,495              | 238,652              | 330,462                                | _         | Total Materials and Services  | 317,983                                 |   |  |
| £424.627             | £004 C33             | £4.0FC.073.7                           | TOTAL DEG | LUDENFAITC  | £4 470 204                              |   |  |
| \$121,627            | \$894,832            | \$1,056,873                            | OTAL KEQ  | UIREIVIEIVI   | \$1,178,381                             |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT    | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|---------|---|---|---|--|
| General Fund         |                      |  |         | DESCRIPTION.  | , anounc                                | , unounc                                | , anounc                               |
| xpenditures          | (1.1.01.100 01.10 1  | legulately be                          |         |   |   |   |  |
| -xportareares        |                      |  |         |   |   |   |  |
|                      |                      |  |         | Personnel Services  |   |   |  |
| 2,009,946            | 2,061,911            | 2,190,980                              | 501000  | Reg Employees-Full Time-Exempt                                  | 2,250,455                               |   |  |
| 407,454              | 476,476              | 586,446                                | 501500  | Reg Empl-Full Time-Non-Exempt                                   | 603,656                                 |   |  |
| 130,516              | 128,056              | 70,556                                 | 502000  | Reg Employees-Part Time-Exempt                                  | 73,908                                  |   |  |
| 20,125               | 52,421               | 49,951                                 | 502500  | Reg Empl-Part Time-Non-Exempt                                   | 53,640                                  |   |  |
| 6,711                | 7,748                | -                                      | 503000  | Temporary Employees - Hourly                                    | -                                       |   |  |
| 11,624               | 19,489               | 1,020                                  | 508000  | Overtime  | 1,044                                   |   |  |
| 1,200                | 750                  | 600                                    | 508600  | Mobile Comm Allowance   | 600                                     |   |  |
| 210,216              | 219,448              | 244,548                                | 511000  | Fringe - Payroll Taxes  | 248,698                                 |   |  |
| 329,190              | 372,446              | 391,860                                | 512000  | Fringe - Retirement PERS  | 488,418                                 |   |  |
| 503,882              | 520,750              | 500,825                                | 513000  | Fringe - Health and Welfare                                     | 523,032                                 |   |  |
| 10,000               | 3,092                | -                                      | 513305  | Health Savings - Metro Contrib/HSA Contrb                       | -                                       |   |  |
| 3,549                | 3,228                | 10,760                                 | 514000  | Fringe - Unemployment   | _                                       |   |  |
| 8,043                | 8,279                | 11,686                                 | 515000  | Fringe - Other Benefits   | 11,906                                  |   |  |
| 25,094               | 39,313               | 57,977                                 | 519000  | Pension Oblig Bonds Contrib                                     | 29,832                                  |   |  |
| 6,525                | 4,650                | -                                      | 519500  | Fringe - Insurance - Opt Out                                    | -                                       |   |  |
| 3,684,075            | 3,918,057            | 4,117,209                              |         | Total Personnel Services  | 4,285,189                               |   |  |
|                      |                      |  |         |   |   |   |  |
|                      |                      |  |         | Materials and Services  |   |   |  |
| 38,453               | 13,503               | 27,948                                 | 520100  | Office Supplies   | 18,000                                  |   |  |
| -                    | 10,207               | -                                      | 520110  | Computer Equipment  | 10,620                                  |   |  |
| 1,203                | 765                  | -                                      | 520120  | Meetings Expenditures   | -                                       |   |  |
| 212                  | 760                  | -                                      | 520500  | Operating Supplies  | -                                       |   |  |
| 332                  | -                    | -                                      | 520510  | Operating Supplies - Small Tools, Equip                         | -                                       |   |  |
| 22                   | -                    | -                                      | 520520  | Operating Supplies - Audio Visual                               | -                                       |   |  |
| (584)                | -                    | -                                      | 520535  | Operating Supplies - Food for Prg Part                          | -                                       |   |  |
| -                    | 94                   | -                                      | 520550  | Operating Supplies - Telecommunications                         | -                                       |   |  |
| -                    | 14                   | -                                      | 520580  | Operating Supplies - Uniforms                                   | -                                       |   |  |
| 2,334                | 5,607                | 13,901                                 | 521000  | Subscriptions and Dues  | 7,054                                   |   |  |
| 8,585                | 12,748               | -                                      | 521100  | Membership and Professional Dues                                | 10,239                                  |   |  |
| 635                  | 682                  | -                                      | 521200  | Publications and Subscriptions                                  | 595                                     |   |  |
| -                    | -                    | 724                                    | 521500  | Maintenance and Repairs Supplies                                | -                                       |   |  |
| 108,530              | 135,443              | 162,169                                | 524000  | Contracted Professional Svcs                                    | 221,000                                 |   |  |
| 20,750               | 1,825                | -                                      | 524010  | Contracted Prof Svcs - Accounting and Auditing                  | -                                       |   |  |
| -                    | 128                  | _                                      | 524020  | Contracted Prof Svcs - Attorney and Legal                       | _                                       |   |  |
| 1,334                | 1,788                | -                                      | 524050  | Contracted Prof Svcs - Advertising                              | 2,000                                   |   |  |
|                      | 3,000                | _                                      | 524060  | Contracted Prof Svcs - Information Technology Services          | _,000                                   |   |  |
| 24,812               | 11,385               | 150,000                                | 524070  | Contracted Prof Svcs - Management, Consulting and Communication | 150,000                                 |   |  |
| 21,012               | 11,565               | 150,000                                | 32 .070 | Services  | 150,000                                 |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT       | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|------------|---|---|---|--|
| General Fund         |                      |  |            | <del> </del>  |   |   |  |
| 104                  | 1,782                |  | 524500     | Marketing Expenditures                                    | _                                       |   |  |
| 25,300               | 22,072               | 20,149                                 | 524600     | Sponsorship Expenditures                                  | 20,000                                  |   |  |
|                      |                      | 2,458                                  | 526000     | Maintenance and Repair Services                           | ,                                       |   |  |
| _                    | 867                  | -                                      | 526020     | Maintenance and Repair Services - Equipment               | _                                       |   |  |
| _                    | 2,032                | -                                      | 526040     | Maintenance and Repair Services - Technology              | _                                       |   |  |
| _                    | -                    | _                                      | 526300     | Software Maintenance                                      | 5,500                                   |   |  |
| 52,628               | 114,978              | 108,977                                | 528000     | Other Purchased Services                                  | 16,476                                  |   |  |
| 567                  | 685                  | -                                      | 528030     | Other Purchased Services - Delivery, Shipping and Courier | ,<br>-                                  |   |  |
| 51,667               | 54,828               | _                                      | 528200     | Banking Services  | 62,500                                  |   |  |
| 43,018               | 99,015               | _                                      | 528210     | Credit Card Fees  | 12,500                                  |   |  |
| 27,405               | 15,033               | _                                      | 528400     | Other Purchased Services - Printing and Graphics          | 14,000                                  |   |  |
| 302,316              | 388,729              | 472,788                                | 530000     | Payments to Other Agencies                                | 483,134                                 |   |  |
| 423                  | 452                  | 28,867                                 | 545000     | Travel  | 21,400                                  |   |  |
| 10,669               | 9,333                | -                                      | 545100     | Travel and Lodging  | -                                       |   |  |
| 686                  | 1,447                | -                                      | 545200     | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 3,055                | 2,058                | -                                      | 545300     | Meals and Entertainment                                   | -                                       |   |  |
| 14,337               | 12,620               | 31,304                                 | 545500     | Staff Development   | 41,100                                  |   |  |
| 2,660                | 3,455                | -                                      | 545510     | Tuition Reimbursement                                     | · -                                     |   |  |
| 13,191               | 11,921               | -                                      | 545520     | Conference Fees   | -                                       |   |  |
| 560                  | 1,325                | -                                      | 545530     | Outreach Development                                      | -                                       |   |  |
| 1,304                | 966                  | 4,273                                  | 549000     | Miscellaneous Expenditures                                | 1,149                                   |   |  |
| 756,509              | 941,545              | 1,023,558                              |            | Total Materials and Services                              | 1,097,267                               |   |  |
| \$4,440,583          | \$4,859,602          | \$5,140,767                            | OTAL REQ   | UIREMENTS   | \$5,382,456                             |   |  |
| 37.00                | 37.80                | 37.00 F                                | ULL-TIME I | EQUIVALENTS   | 37.00                                   |   |  |

| FY 2014-15                       | FY 2015-16     | FY 2016-17<br>Amended |           | For Information Only   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|----------------------------------|----------------|-----------------------|-----------|--|------------------------|------------------------|-----------------------|
| Actual                           | Actual         | Amount                | ACCT      | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| Finance and R                    | egulatory Serv | vices (Office o       | of the CF | <del>(</del> O)  |                        |                        |                       |
| Expenditures <b>Expenditures</b> | ,              | •                     |           | •  |                        |                        |                       |
|                                  |                |                       |           |  |                        |                        |                       |
|                                  |                |                       |           | Personnel Services   |                        |                        |                       |
| 339,967                          | 423,605        | 478,869               | 501000    | Reg Employees-Full Time-Exempt   | 476,799                |                        |                       |
| 35,233                           | 56,190         | 58,676                | 501500    | Reg Empl-Full Time-Non-Exempt  | 61,624                 |                        |                       |
| 1,750                            | 292            | -                     | 508000    | Overtime   | -                      |                        |                       |
| 600                              | 600            | -                     | 508600    | Mobile Comm Allowance  | -                      |                        |                       |
| 29,045                           | 35,989         | 45,290                | 511000    | Fringe - Payroll Taxes   | 42,197                 |                        |                       |
| 54,615                           | 79,123         | 79,558                | 512000    | Fringe - Retirement PERS   | 92,557                 |                        |                       |
| 61,700                           | 78,830         | 69,549                | 513000    | Fringe - Health and Welfare  | 70,680                 |                        |                       |
| 820                              | 1,153          | 2,042                 | 515000    | Fringe - Other Benefits  | 2,028                  |                        |                       |
| 3,776                            | 7,203          | 10,752                | 519000    | Pension Oblig Bonds Contrib  | 5,384                  |                        |                       |
| 527,505                          | 682,984        | 744,736               |           | Total Personnel Services   | 751,269                |                        |                       |
|                                  |                |                       |           | Materials and Services   |                        |                        |                       |
| 7,733                            | 1,754          | 3,040                 | 520100    | Office Supplies  | 2,000                  |                        |                       |
| 7,755                            | 1,681          | 3,040                 | 520100    | Computer Equipment   | 10,620                 |                        |                       |
| 252                              | 76             |                       | 520110    | Meetings Expenditures  | 10,020                 |                        |                       |
| 232                              | 345            |                       | 520500    | Operating Supplies   |                        |                        |                       |
| 22                               | 242            | _                     | 520520    | Operating Supplies - Audio Visual  | _                      |                        |                       |
| 99                               | -              | 1,071                 | 521000    | Subscriptions and Dues   | 1,000                  |                        |                       |
| 850                              | 750            | 1,071                 | 521100    | Membership and Professional Dues   | 1,000                  |                        |                       |
|                                  | 750            | -                     |           |  | -                      |                        |                       |
| 135                              | 104            | 10.156                | 521200    | Publications and Subscriptions   | 20.000                 |                        |                       |
| 7,260                            | 69,600         | 18,156                | 524000    | Contracted Professional Svcs   | 20,000                 |                        |                       |
| -                                | 128            | -                     | 524020    | Contracted Prof Svcs - Attorney and Legal                                | -                      |                        |                       |
| 384                              | -              | -<br>-                | 524050    | Contracted Prof Svcs - Advertising                                       | -                      |                        |                       |
| -                                | -              | 150,000               | 524070    | Contracted Prof Svcs - Management, Consulting and Communication Services | 150,000                |                        |                       |
| -                                | 2,032          | _                     | 526040    | Maintenance and Repair Services - Technology                             | -                      |                        |                       |
| 585                              | 423            | _                     | 528000    | Other Purchased Services   | -                      |                        |                       |
| -                                | 123            | 4,927                 | 545000    | Travel   | 6,000                  |                        |                       |
| 2,292                            | 1,554          | 4,527                 | 545100    | Travel and Lodging   | -                      |                        |                       |
| 150                              | 57             | _                     | 545200    | Mileage, Taxi and Parking  | _                      |                        |                       |
| 121                              | 304            | _                     | 545300    | Meals and Entertainment  | _                      |                        |                       |
| 106                              | 5,427          | 2,173                 | 545500    | Staff Development  | 18,000                 |                        |                       |
| 100                              | (796)          | 2,173                 | 545510    | Tuition Reimbursement  | 10,000                 |                        |                       |
| 4,715                            | 3,065          | -                     | 545520    | Conference Fees  | -                      |                        |                       |
| 4,/15                            | 3,065<br>17    | 530                   | 549000    | Miscellaneous Expenditures   | 776                    |                        |                       |
| 24,705                           | 86,519         | 179,897               | 343000    | Total Materials and Services   | 208,396                |                        |                       |
|                                  |                | -                     |           |  |                        |                        |                       |
| \$552,209                        | \$769,503      | \$924,633 1           | TOTAL REQ | UIREMENTS  | \$959,665              |                        |                       |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
|                      | egulatory Serv       |  |        |   |   |   |  |
| xpenditures          | -g                   |  | 9      | ,   |   |   |  |
| •                    |                      |  |        |   |   |   |  |
|                      |                      |  |        | Personnel Services  |   |   |  |
| 713,697              | 813,283              | 850,535                                | 501000 | Reg Employees-Full Time-Exempt                            | 673,963                                 |   |  |
| 324,262              | 339,214              | 442,818                                | 501500 | Reg Empl-Full Time-Non-Exempt                             | 452,793                                 |   |  |
| 91,590               | 128,056              | 70,556                                 | 502000 | Reg Employees-Part Time-Exempt                            | 73,908                                  |   |  |
| 20,125               | 47,657               | 49,951                                 | 502500 | Reg Empl-Part Time-Non-Exempt                             | 53,640                                  |   |  |
| 6,711                | 7,748                | -                                      | 503000 | Temporary Employees - Hourly                              | -                                       |   |  |
| 2,424                | 8,716                | 1,020                                  | 508000 | Overtime  | 1,044                                   |   |  |
| 96,457               | 108,275              | 119,422                                | 511000 | Fringe - Payroll Taxes                                    | 106,131                                 |   |  |
| 146,560              | 162,427              | 183,644                                | 512000 | Fringe - Retirement PERS                                  | 192,263                                 |   |  |
| 228,342              | 265,458              | 271,361                                | 513000 | Fringe - Health and Welfare                               | 261,516                                 |   |  |
| 6,000                | 1,092                | -                                      | 513305 | Health Savings - Metro Contrib/HSA Contrb                 | -                                       |   |  |
| 3,964                | 4,365                | 5,848                                  | 515000 | Fringe - Other Benefits                                   | 5,219                                   |   |  |
| 11,196               | 18,285               | 28,297                                 | 519000 | Pension Oblig Bonds Contrib                               | 12,560                                  |   |  |
| 4,725                | 2,850                | -                                      | 519500 | Fringe - Insurance - Opt Out                              | -                                       |   |  |
| 1,656,055            | 1,907,427            | 2,023,452                              |        | Total Personnel Services                                  | 1,833,037                               |   |  |
| ,,                   |                      |  |        |   | ,,                                      |   |  |
|                      |                      |  |        | Materials and Services                                    |   |   |  |
| 20,520               | 8,439                | 13,994                                 | 520100 | Office Supplies   | 11,000                                  |   |  |
| -                    | 3,206                | -                                      | 520110 | Computer Equipment  | -                                       |   |  |
| 27                   | · -                  | -                                      | 520120 | Meetings Expenditures                                     | _                                       |   |  |
| _                    | 155                  | -                                      | 520500 | Operating Supplies  | -                                       |   |  |
| 332                  | -                    | _                                      | 520510 | Operating Supplies - Small Tools, Equip                   | _                                       |   |  |
| -                    | 94                   | _                                      | 520550 | Operating Supplies - Telecommunications                   | _                                       |   |  |
| _                    | _                    | 5,120                                  | 521000 | Subscriptions and Dues                                    | 5,250                                   |   |  |
| 3,240                | 3,689                | 5,120                                  | 521100 | Membership and Professional Dues                          | 5,250                                   |   |  |
| 500                  | 513                  |  | 521100 | Publications and Subscriptions                            | _                                       |   |  |
| 500                  | 515                  | 724                                    | 521500 | Maintenance and Repairs Supplies                          |   |   |  |
| 87,909               | 48,367               | 144,013                                | 524000 | Contracted Professional Svcs                              | 151,000                                 |   |  |
| 20,750               | 48,307<br>925        | 144,015                                | 524010 | Contracted Prof Svcs - Accounting and Auditing            | 131,000                                 |   |  |
| 20,750               | 925                  | 2.450                                  |        | 3   | -                                       |   |  |
| -                    | -                    | 2,458                                  | 526000 | Maintenance and Repair Services                           | -                                       |   |  |
|                      | 867                  | 07.516                                 | 526020 | Maintenance and Repair Services - Equipment               | 4.000                                   |   |  |
| 50,571               | 103,461              | 87,516                                 | 528000 | Other Purchased Services                                  | 4,000                                   |   |  |
| 567                  | 685                  | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | - 62 500                                |   |  |
| 51,667               | 54,828               | -                                      | 528200 | Banking Services  | 62,500                                  |   |  |
| 43,018               | 99,015               | -                                      | 528210 | Credit Card Fees  | 12,500                                  |   |  |
| 10,107               | 11,869               | -                                      | 528400 | Other Purchased Services - Printing and Graphics          | 12,000                                  |   |  |
| 297,316              | 383,208              | 464,250                                | 530000 | Payments to Other Agencies                                | 478,134                                 |   |  |
| -                    | -                    | 8,170                                  | 545000 | Travel  | 7,400                                   |   |  |
| 4,996                | 4,170                | -                                      | 545100 | Travel and Lodging  | -                                       |   |  |

|               |               | FY 2016-17     |          | For Information Only         | FY 2017-18  | FY 2017-18      | FY 2017-18     |
|---------------|---------------|----------------|----------|------------------------------|-------------|-----------------|----------------|
| FY 2014-15    | FY 2015-16    | <b>Amended</b> |          | ·                            | Proposed    | <b>Approved</b> | <u>Adopted</u> |
| Actual        | Actual        | Amount         | ACCT     | DESCRIPTION                  | Amount      | Amount          | Amount         |
| Finance and R | egulatory Ser | vices (Account | ting Ser | vices)                       |             |                 | _              |
| 82            | 497           | -              | 545200   | Mileage, Taxi and Parking    | -           |                 |                |
| 1,631         | 1,046         | -              | 545300   | Meals and Entertainment      | -           |                 |                |
| 8,166         | 1,580         | 17,013         | 545500   | Staff Development            | 11,100      |                 |                |
| 698           | 1,296         | -              | 545510   | Tuition Reimbursement        | -           |                 |                |
| 6,446         | 5,839         | -              | 545520   | Conference Fees              | -           |                 |                |
| 1,304         | 941           | 1,989          | 549000   | Miscellaneous Expenditures   | 373         |                 |                |
| 609,847       | 734,690       | 745,247        |          | Total Materials and Services | 755,257     |                 |                |
| \$2,265,902   | \$2,642,117   | \$2,768,699 T  | OTAL REQ | UIREMENTS                    | \$2,588,294 |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | For Information Only  DESCRIPTION                               | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|---|---|---|--|
| Finance and Re       |                      |  |          |   | 711104111                               | , anounc                                | 7 illiount                             |
| Expenditures         | egulatory serv       | rices (Baaget                          | and m    | ancial mymty  |   |   |  |
| <u>Experiurtures</u> |                      |  |          |   |   |   |  |
|                      |                      |  |          | Personnel Services  |   |   |  |
| 313,189              | 201,217              | 216,309                                | 501000   | Reg Employees-Full Time-Exempt                                  | 431,041                                 |   |  |
| 14,393               | -                    | -                                      | 502000   | Reg Employees-Part Time-Exempt                                  | -                                       |   |  |
| -                    | 4,055                | -                                      | 508000   | Overtime  | -                                       |   |  |
| 600                  | 150                  | -                                      | 508600   | Mobile Comm Allowance   | -                                       |   |  |
| 26,619               | 16,832               | 18,240                                 | 511000   | Fringe - Payroll Taxes  | 36,375                                  |   |  |
| 34,717               | 28,614               | 29,924                                 | 512000   | Fringe - Retirement PERS  | 72,330                                  |   |  |
| 53,257               | 32,836               | 34,768                                 | 513000   | Fringe - Health and Welfare                                     | 63,612                                  |   |  |
| 3,549                | -                    | -                                      | 514000   | Fringe - Unemployment   | -                                       |   |  |
| 995                  | 605                  | 859                                    | 515000   | Fringe - Other Benefits   | 1,660                                   |   |  |
| 3,278                | 3,097                | 4,325                                  | 519000   | Pension Oblig Bonds Contrib                                     | 4,310                                   |   |  |
| 1,800                | 1,800                | -                                      | 519500   | Fringe - Insurance - Opt Out                                    | -                                       |   |  |
| 452,397              | 289,207              | 304,425                                | 3.3300   | Total Personnel Services  | 609,328                                 |   |  |
| ,                    |                      |  |          |   | 222,022                                 |   |  |
|                      |                      |  |          | Materials and Services  |   |   |  |
| 4,099                | 2,812                | 4,396                                  | 520100   | Office Supplies   | 2,000                                   |   |  |
| 147                  | 124                  | -                                      | 520120   | Meetings Expenditures   | -                                       |   |  |
| _                    | 5,500                | 1,836                                  | 521000   | Subscriptions and Dues  | -                                       |   |  |
| 1,460                | 554                  | ,<br>-                                 | 521100   | Membership and Professional Dues                                | 1,880                                   |   |  |
| 4,440                | 15,399               | -                                      | 524000   | Contracted Professional Svcs                                    | -                                       |   |  |
| · -                  | 1,788                | -                                      | 524050   | Contracted Prof Svcs - Advertising                              | 2,000                                   |   |  |
| 24,812               | 11,385               | _                                      | 524070   | Contracted Prof Svcs - Management, Consulting and Communication | -,                                      |   |  |
| ,                    | ,                    |  |          | Services  |   |   |  |
| _                    | _                    | _                                      | 526300   | Software Maintenance  | 5,500                                   |   |  |
| 382                  | 1,193                | 13,984                                 | 528000   | Other Purchased Services  | 4,820                                   |   |  |
| 2,735                | 2,070                | -                                      | 528400   | Other Purchased Services - Printing and Graphics                | 2,000                                   |   |  |
| -,                   | -,                   | 7,120                                  | 545000   | Travel  | 3,000                                   |   |  |
| 291                  | _                    |  | 545100   | Travel and Lodging  | -,                                      |   |  |
| 99                   | _                    | _                                      | 545200   | Mileage, Taxi and Parking                                       | _                                       |   |  |
| 84                   | 178                  | _                                      | 545300   | Meals and Entertainment   | _                                       |   |  |
| -                    | -                    | 4,712                                  | 545500   | Staff Development   | 4,500                                   |   |  |
| 295                  | 2,955                | -,,,,,,                                | 545510   | Tuition Reimbursement   | .,500                                   |   |  |
| 1,074                | -                    | -                                      | 545520   | Conference Fees   | -                                       |   |  |
|                      |                      | 683                                    | 549000   | Miscellaneous Expenditures                                      | -                                       |   |  |
| 39,919               | 43,957               | 32,731                                 | 3 13000  | Total Materials and Services                                    | 25,700                                  |   |  |
| •                    |                      |  |          |   |   |   |  |
| \$492,316            | \$333,164            | \$337,156 1                            | OTAL REQ | UIREMENTS   | \$635,028                               |   |  |

| FY 2014-15          | FY 2015-16     | FY 2016-17<br>Amended |              | For Information Only             | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|----------------|-----------------------|--------------|----------------------------------|-------------------------------|------------------------|-----------------------|
| Actual              | Actual         | Amount                | ACCT         | DESCRIPTION                      | Amount                        | Amount                 | Amount                |
| Finance and R       | egulatory Serv | vices (Risk Ma        | nageme       | ent)                             |                               |                        |                       |
| <u>Expenditures</u> |                |                       |              |                                  |                               |                        |                       |
|                     |                |                       |              | Personnel Services               |                               |                        |                       |
| 113,343             | 88,350         | 92,599                | 501000       | Reg Employees-Full Time-Exempt   | 97,284                        |                        |                       |
| 47,959              | 81,072         | 84,952                | 501500       | Reg Empl-Full Time-Non-Exempt    | 89,239                        |                        |                       |
| 24,533              | -              | -                     | 502000       | Reg Employees-Part Time-Exempt   | -                             |                        |                       |
| -                   | 4,764          | -                     | 502500       | Reg Empl-Part Time-Non-Exempt    | -                             |                        |                       |
| 7,449               | 2,503          | -                     | 508000       | Overtime                         | -                             |                        |                       |
| -                   | · <u>-</u>     | 600                   | 508600       | Mobile Comm Allowance            | 600                           |                        |                       |
| 15,036              | 14,164         | 14,972                | 511000       | Fringe - Payroll Taxes           | 15,744                        |                        |                       |
| 26,447              | 26,509         | 26,278                | 512000       | Fringe - Retirement PERS         | 34,693                        |                        |                       |
| 48,210              | 37,174         | 27,800                | 513000       | Fringe - Health and Welfare      | 28,272                        |                        |                       |
| 586                 | 482            | 700                   | 515000       | Fringe - Other Benefits          | 723                           |                        |                       |
| 1,933               | 2,639          | 3,551                 | 519000       | Pension Oblig Bonds Contrib      | 1,865                         |                        |                       |
| 285,495             | 257,656        | 251,452               |              | Total Personnel Services         | 268,420                       |                        |                       |
|                     |                |                       |              | Materials and Services           |                               |                        |                       |
| 1,177               | _              | 1,071                 | 520100       | Office Supplies                  | 1,000                         |                        |                       |
| 212                 | _              | -                     | 520500       | Operating Supplies               | -                             |                        |                       |
|                     | _              | 785                   | 521000       | Subscriptions and Dues           | 804                           |                        |                       |
| 1,060               | 895            | -                     | 521100       | Membership and Professional Dues | -                             |                        |                       |
| 6                   | -              | _                     | 528000       | Other Purchased Services         | _                             |                        |                       |
| -                   | 521            | _                     | 530000       | Payments to Other Agencies       | _                             |                        |                       |
| _                   | 450            | 1,173                 | 545000       | Travel                           | 800                           |                        |                       |
| 834                 | 491            | .,                    | 545100       | Travel and Lodging               | -                             |                        |                       |
| 107                 | 71             | _                     | 545300       | Meals and Entertainment          | _                             |                        |                       |
| 467                 | 115            | 1,000                 | 545500       | Staff Development                | 1,200                         |                        |                       |
| 501                 | 425            |                       | 545520       | Conference Fees                  | -                             |                        |                       |
| -                   | 8              | -<br>-                | 549000       | Miscellaneous Expenditures       | -<br>-                        |                        |                       |
| 4,363               | 2,975          | 4,029                 | 3 13000      | Total Materials and Services     | 3,804                         |                        |                       |
| £200.050            | £200 C24       | £255 404 3            | TOTAL DEC    | LUDEMENTS                        | 6272 224                      |                        |                       |
| \$289,858           | \$260,631      | \$255,481             | I O I AL KEQ | UIREMENTS                        | \$272,224                     |                        |                       |

| FY 2014-15          | FY 2015-16     | FY 2016-17<br><u>Amended</u> |        | For Information Only                                   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|---------------------|----------------|------------------------------|--------|--|-------------------------------|-------------------------------|------------------------------|
| Actual              | Actual         | Amount                       | ACCT   | DESCRIPTION  | Amount                        | Amount                        | Amount                       |
| Finance and R       | egulatory Serv | vices (Procure               | ment)  |  |                               |                               |                              |
| <b>Expenditures</b> |                |                              |        |  |                               |                               |                              |
|                     |                |                              |        | Personnel Services                                     |                               |                               |                              |
| 529,750             | 535,456        | 552,668                      | 501000 | Reg Employees-Full Time-Exempt                         | 571,368                       |                               |                              |
| -                   | 3,922          | -                            | 508000 | Overtime   | -                             |                               |                              |
| 43,060              | 44,188         | 46,624                       | 511000 | Fringe - Payroll Taxes                                 | 48,251                        |                               |                              |
| 66,852              | 75,773         | 72,456                       | 512000 | Fringe - Retirement PERS                               | 96,575                        |                               |                              |
| 112,373             | 106,454        | 97,347                       | 513000 | Fringe - Health and Welfare                            | 98,952                        |                               |                              |
| 4,000               | 2,000          | -                            | 513305 | Health Savings - Metro Contrib/HSA Contrb              | -                             |                               |                              |
| -                   | 3,228          | 10,760                       | 514000 | Fringe - Unemployment                                  | -                             |                               |                              |
| 1,677               | 1,673          | 2,237                        | 515000 | Fringe - Other Benefits                                | 2,276                         |                               |                              |
| 4,911               | 8,088          | 11,052                       | 519000 | Pension Oblig Bonds Contrib                            | 5,713                         |                               |                              |
| 762,623             | 780,783        | 793,144                      |        | Total Personnel Services                               | 823,135                       |                               |                              |
|                     |                |                              |        | Matariala and Samiraa                                  |                               |                               |                              |
| 4.022               | 400            | Г 447                        | F20100 | Materials and Services                                 | 2.000                         |                               |                              |
| 4,923               | 498            | 5,447                        | 520100 | Office Supplies  | 2,000                         |                               |                              |
| -                   | 5,320          | -                            | 520110 | Computer Equipment                                     | -                             |                               |                              |
| 777                 | 565            | -                            | 520120 | Meetings Expenditures                                  | -                             |                               |                              |
| (504)               | 260            | -                            | 520500 | Operating Supplies                                     | -                             |                               |                              |
| (584)               | -              | -                            | 520535 | Operating Supplies - Food for Prg Part                 | -                             |                               |                              |
| - 2.225             | 14             | -                            | 520580 | Operating Supplies - Uniforms                          | -                             |                               |                              |
| 2,235               | 107            | 5,089                        | 521000 | Subscriptions and Dues                                 | -                             |                               |                              |
| 1,975               | 6,860          | -                            | 521100 | Membership and Professional Dues                       | 8,359                         |                               |                              |
| -                   | 65             | -                            | 521200 | Publications and Subscriptions                         | 595                           |                               |                              |
| 8,920               | 2,077          | -                            | 524000 | Contracted Professional Svcs                           | 50,000                        |                               |                              |
| -                   | 900            | -                            | 524010 | Contracted Prof Svcs - Accounting and Auditing         | -                             |                               |                              |
| 950                 | -              | -                            | 524050 | Contracted Prof Svcs - Advertising                     | -                             |                               |                              |
| -                   | 3,000          | -                            | 524060 | Contracted Prof Svcs - Information Technology Services | -                             |                               |                              |
| 104                 | 1,782          | -                            | 524500 | Marketing Expenditures                                 | -                             |                               |                              |
| 25,300              | 22,072         | 20,149                       | 524600 | Sponsorship Expenditures                               | 20,000                        |                               |                              |
| 1,084               | 9,902          | 7,477                        | 528000 | Other Purchased Services                               | 7,656                         |                               |                              |
| 14,563              | 1,094          | -                            | 528400 | Other Purchased Services - Printing and Graphics       |                               |                               |                              |
| 5,000               | 5,000          | 8,538                        | 530000 | Payments to Other Agencies                             | 5,000                         |                               |                              |
| 423                 | 2              | 7,477                        | 545000 | Travel   | 4,200                         |                               |                              |
| 2,256               | 3,118          | -                            | 545100 | Travel and Lodging                                     | -                             |                               |                              |
| 355                 | 893            | -                            | 545200 | Mileage, Taxi and Parking                              | -                             |                               |                              |
| 1,114               | 460            | -                            | 545300 | Meals and Entertainment                                | -                             |                               |                              |
| 5,597               | 5,498          | 6,406                        | 545500 | Staff Development                                      | 6,300                         |                               |                              |
| 1,667               | -              | -                            | 545510 | Tuition Reimbursement                                  | -                             |                               |                              |
| 455                 | 2,592          | -                            | 545520 | Conference Fees  | -                             |                               |                              |

|               |               | FY 2016-17     |           | For Information Only         | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------|---------------|----------------|-----------|------------------------------|-----------------|-----------------|----------------|
| FY 2014-15    | FY 2015-16    | <b>Amended</b> |           | •                            | <b>Proposed</b> | <b>Approved</b> | <b>Adopted</b> |
| Actual        | Actual        | Amount         | ACCT      | DESCRIPTION                  | Amount          | Amount          | Amount         |
| Finance and R | egulatory Ser | vices (Procure | ment)     |                              |                 |                 | _              |
| 560           | 1,325         | -              | 545530    | Outreach Development         | -               |                 |                |
| (0)           | -             | 1,071          | 549000    | Miscellaneous Expenditures   | -               |                 |                |
| 77,675        | 73,403        | 61,654         |           | Total Materials and Services | 104,110         |                 |                |
| \$840,298     | \$854,186     | \$854,798      | TOTAL REQ | UIREMENTS                    | \$927,245       |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
| General Fund (       | (Human Resou         | urces)                                 |        |  |   |   |  |
| <b>Expenditures</b>  | •                    | •                                      |        |  |   |   |  |
|                      |                      |  |        |  |   |   |  |
| 000 070              | 0.40.474             | 4 464 275                              | 504000 | Personnel Services   | 4.546.440                               |   |  |
| 929,372              | 842,171              | 1,461,375                              | 501000 | Reg Employees-Full Time-Exempt   | 1,516,143                               |   |  |
| 362,423              | 522,958              | 269,201                                | 501500 | Reg Empl-Full Time-Non-Exempt  | 287,020                                 |   |  |
| 63,884               | 6,518                | 55,492                                 | 502000 | Reg Employees-Part Time-Exempt   | 56,333                                  |   |  |
| 20,643               | 53,954               | 47.040                                 | 502500 | Reg Empl-Part Time-Non-Exempt  | 47.040                                  |   |  |
| 40,051               | 43,077               | 47,940                                 | 503000 | Temporary Employees - Hourly   | 47,940                                  |   |  |
| 80,019               | 9,095                | -                                      | 508000 | Overtime   | -                                       |   |  |
| 960                  | 955                  | 140 517                                | 508600 | Mobile Comm Allowance  | 150.026                                 |   |  |
| 118,506              | 116,554              | 149,517                                | 511000 | Fringe - Payroll Taxes   | 158,036                                 |   |  |
| 157,487              | 143,058              | 189,590                                | 512000 | Fringe - Retirement PERS   | 267,106                                 |   |  |
| 253,799              | 260,964              | 298,139                                | 513000 | Fringe - Health and Welfare  | 308,165                                 |   |  |
| 9,000                | 3,908                | -                                      | 513305 | Health Savings - Metro Contrib/HSA Contrb                                | -                                       |   |  |
| 22,699               | 158                  | 278                                    | 514000 | Fringe - Unemployment  | 77                                      |   |  |
| 4,048                | 4,080                | 7,101                                  | 515000 | Fringe - Other Benefits  | 7,484                                   |   |  |
| 13,874               | 19,883               | 34,496                                 | 519000 | Pension Oblig Bonds Contrib  | 18,595                                  |   |  |
| 1,800                |                      |  | 519500 | Fringe - Insurance - Opt Out   | 2 555 000                               |   |  |
| 2,078,564            | 2,027,332            | 2,513,129                              |        | Total Personnel Services   | 2,666,899                               |   |  |
|                      |                      |  |        | Materials and Services   |   |   |  |
| 13,837               | 21,412               | 12,196                                 | 520100 | Office Supplies  | 12,489                                  |   |  |
| 3,165                | 3,216                | ,<br>-                                 | 520110 | Computer Equipment   | · -                                     |   |  |
| 100                  | · -                  | _                                      | 520120 | Meetings Expenditures  | _                                       |   |  |
| 10                   | _                    | _                                      | 520130 | Postage  | _                                       |   |  |
| 6,715                | _                    | -                                      | 520140 | OfficeSupply-PromoandConsult Sup   | _                                       |   |  |
| 1,209                | 1,543                | 8,378                                  | 520500 | Operating Supplies   | 8,579                                   |   |  |
| 1,513                | 4,789                | 6,664                                  | 521000 | Subscriptions and Dues   | 6,823                                   |   |  |
| 4,705                | 4,634                | -                                      | 521100 | Membership and Professional Dues   | -                                       |   |  |
| 2,999                | 3,338                | _                                      | 521200 | Publications and Subscriptions   | _                                       |   |  |
| 269,145              | 247,424              | 396,311                                | 524000 | Contracted Professional Svcs   | 251,982                                 |   |  |
| -                    | 18,300               | -                                      | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | -                                       |   |  |
| 25                   | _                    | -                                      | 524500 | Marketing Expenditures   | _                                       |   |  |
| 700                  | 1,717                | -                                      | 524600 | Sponsorship Expenditures   | -                                       |   |  |
| 7,282                | -                    | -                                      | 525000 | Contracted Property Services   | -                                       |   |  |
| 795                  | _                    | -                                      | 526000 | Maintenance and Repair Services  | -                                       |   |  |
| -                    | 4,500                | -                                      | 526010 | Maintenance and Repair Services - Building                               | -                                       |   |  |
|                      | 104,925              | 50,536                                 | 528000 | Other Purchased Services   | 52,079                                  |   |  |
| /6,064               |                      |  |        |  |   |   |  |
| 76,064<br>22         | -                    | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier                | -                                       |   |  |

|                     |              | FY 2016-17     |           |  | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------------|--------------|----------------|-----------|--|-----------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16   | <u>Amended</u> |           |  | <u>Proposed</u> | <u>Approved</u> | <u>Adopted</u> |
| Actual              | Actual       | Amount         | ACCT      | DESCRIPTION  | Amount          | Amount          | Amount         |
| <b>General Fund</b> | (Human Resou | ırces)         |           |  |                 |                 |                |
| 115                 | 72           | -              | 528090    | Other Purchased Svs - Event                        | -               |                 |                |
| 3,463               | -            | -              | 528200    | Banking Services                                   | -               |                 |                |
| 11,406              | 2,000        | -              | 528300    | Other Purchased Services - Temporary Help Services | -               |                 |                |
| 2,566               | -            | -              | 528400    | Other Purchased Services - Printing and Graphics   | -               |                 |                |
| 9                   | -            | -              | 532000    | Government Assessments                             | -               |                 |                |
| 826                 | 35           | 5,176          | 545000    | Travel   | 4,970           |                 |                |
| 3,263               | 5,766        | -              | 545100    | Travel and Lodging                                 | -               |                 |                |
| 1,554               | 1,172        | -              | 545200    | Mileage, Taxi and Parking                          | -               |                 |                |
| 336                 | 680          | -              | 545300    | Meals and Entertainment                            | -               |                 |                |
| 13,923              | 18,887       | 12,590         | 545500    | Staff Development                                  | 12,893          |                 |                |
| 3,585               | 3,822        | -              | 545520    | Conference Fees                                    | -               |                 |                |
| 49                  | -            | -              | 548000    | Fee Reimbursements                                 | -               |                 |                |
| -                   | 10           | -              | 549000    | Miscellaneous Expenditures                         | -               |                 |                |
| 430,063             | 448,243      | 491,851        |           | Total Materials and Services                       | 349,815         |                 |                |
| \$2,508,627         | \$2,475,575  | \$3,004,980    | TOTAL REQ | UIREMENTS  | \$3,016,714     |                 |                |
| 19.00               | 19.80        | 21.80 F        | ULL-TIME  | EQUIVALENTS  | 21.80           |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT         | For Information Only  DESCRIPTION                  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------------|--|---|---|--|
| Human Resou          |                      |  | Acci         | DESCRIPTION  | Amount                                  | Amount                                  | Amount                                 |
| <b>Expenditures</b>  | rees (Director       | 3 Office,                              |              |  |   |   |  |
| Experiurtures        |                      |  |              |  |   |   |  |
|                      |                      |  |              | Personnel Services                                 |   |   |  |
| 151,751              | 158,889              | 224,890                                | 501000       | Reg Employees-Full Time-Exempt                     | 236,077                                 |   |  |
| -                    | 55,627               | · -                                    | 501500       | Reg Empl-Full Time-Non-Exempt                      | · -                                     |   |  |
| 9,058                | 125                  | 47,940                                 | 503000       | Temporary Employees - Hourly                       | 47,940                                  |   |  |
| -                    | 327                  | -                                      | 508000       | Overtime   | · -                                     |   |  |
| 360                  | 355                  | -                                      | 508600       | Mobile Comm Allowance                              | -                                       |   |  |
| 11,242               | 15,707               | 22,966                                 | 511000       | Fringe - Payroll Taxes                             | 20,938                                  |   |  |
| 22,465               | 38,327               | 33,285                                 | 512000       | Fringe - Retirement PERS                           | 43,911                                  |   |  |
| 11,220               | 27,002               | 27,800                                 | 513000       | Fringe - Health and Welfare                        | 28,272                                  |   |  |
| 4,009                | 4                    | · -                                    | 513305       | Health Savings - Metro Contrib/HSA Contrb          | · -                                     |   |  |
| 22,699               | 158                  | 278                                    | 514000       | Fringe - Unemployment                              | 77                                      |   |  |
| 237                  | 483                  | 997                                    | 515000       | Fringe - Other Benefits                            | 1,026                                   |   |  |
| 1,526                | 3,231                | 4,498                                  | 519000       | Pension Oblig Bonds Contrib                        | 2,361                                   |   |  |
| 234,567              | 300,235              | 362,654                                |              | Total Personnel Services                           | 380,602                                 |   |  |
|                      |                      |  |              |  |   |   |  |
|                      |                      |  |              | Materials and Services                             |   |   |  |
| 11,168               | 20,768               | 9,184                                  | 520100       | Office Supplies                                    | 9,404                                   |   |  |
| 957                  | 3,216                | -                                      | 520110       | Computer Equipment                                 | -                                       |   |  |
| 10                   | -                    | -                                      | 520130       | Postage  | -                                       |   |  |
| -                    | 418                  | -                                      | 520500       | Operating Supplies                                 | -                                       |   |  |
| 1,323                | 300                  | -                                      | 521000       | Subscriptions and Dues                             | -                                       |   |  |
| 1,835                | 1,671                | -                                      | 521100       | Membership and Professional Dues                   | -                                       |   |  |
| 185                  | -                    | -                                      | 521200       | Publications and Subscriptions                     | -                                       |   |  |
| 21,220               | 76,336               | 23,496                                 | 524000       | Contracted Professional Svcs                       | 24,060                                  |   |  |
| 700                  | 1,717                | -                                      | 524600       | Sponsorship Expenditures                           | -                                       |   |  |
| 7,282                | -                    | -                                      | 525000       | Contracted Property Services                       | -                                       |   |  |
| -                    | 4,500                | -                                      | 526010       | Maintenance and Repair Services - Building         | -                                       |   |  |
| 2,936                | 24,161               | 571                                    | 528000       | Other Purchased Services                           | 585                                     |   |  |
| 3,463                | -                    | -                                      | 528200       | Banking Services                                   | -                                       |   |  |
| 11,406               | -                    | -                                      | 528300       | Other Purchased Services - Temporary Help Services | -                                       |   |  |
| 36                   | -                    | 427                                    | 545000       | Travel   | 666                                     |   |  |
| 1,442                | 2,739                | -                                      | 545100       | Travel and Lodging                                 | -                                       |   |  |
| 340                  | 261                  | -                                      | 545200       | Mileage, Taxi and Parking                          | -                                       |   |  |
| 18                   | 142                  | -                                      | 545300       | Meals and Entertainment                            | -                                       |   |  |
| 1,577                | 4,729                | 1,068                                  | 545500       | Staff Development                                  | 1,094                                   |   |  |
| 470                  | 974                  | · <u>-</u>                             | 545520       | Conference Fees                                    | -                                       |   |  |
| 66,368               | 141,932              | 34,746                                 |              | Total Materials and Services                       | 35,809                                  |   |  |
| £200.025             | £442.657             | ¢207.400                               | TOTAL DEG    | UNDENDENTS   | £44C 444                                |   |  |
| \$300,936            | \$442,167            | \$397,400                              | I O I AL KEQ | UIREMENTS  | \$416,411                               |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount         | ACCT      | For Information Only  DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br>Adopted<br>Amount |
|----------------------|----------------------|---|-----------|--|---|----------------------------------|---------------------------------|
| Human Resour         | rces (Total Rev      | wards)                                  |           |  |   |                                  |                                 |
| Expenditures         | (1111)               | , |           |  |   |                                  |                                 |
| <u> </u>             |                      |   |           |  |   |                                  |                                 |
|                      |                      |   |           | Personnel Services   |   |                                  |                                 |
| 93,955               | 164,025              | 187,140                                 | 501000    | Reg Employees-Full Time-Exempt   | 229,419                                 |                                  |                                 |
| 72,248               | 95,998               | 109,432                                 | 501500    | Reg Empl-Full Time-Non-Exempt  | 107,908                                 |                                  |                                 |
| -                    | -                    | 55,492                                  | 502000    | Reg Employees-Part Time-Exempt   | 56,333                                  |                                  |                                 |
| 20,643               | 53,954               | -                                       | 502500    | Reg Empl-Part Time-Non-Exempt  | -                                       |                                  |                                 |
| 1,950                | -                    | -                                       | 503000    | Temporary Employees - Hourly   | -                                       |                                  |                                 |
| 1,428                | 437                  | -                                       | 508000    | Overtime   | -                                       |                                  |                                 |
| 14,656               | 24,365               | 29,714                                  | 511000    | Fringe - Payroll Taxes   | 33,262                                  |                                  |                                 |
| 15,901               | 29,269               | 39,857                                  | 512000    | Fringe - Retirement PERS   | 52,980                                  |                                  |                                 |
| 47,520               | 66,797               | 66,765                                  | 513000    | Fringe - Health and Welfare  | 74,921                                  |                                  |                                 |
| 2,000                | 1,904                | -                                       | 513305    | Health Savings - Metro Contrib/HSA Contrb                                | -                                       |                                  |                                 |
| 596                  | 997                  | 1,452                                   | 515000    | Fringe - Other Benefits  | 1,601                                   |                                  |                                 |
| 1,401                | 4,227                | 7,042                                   | 519000    | Pension Oblig Bonds Contrib  | 3,937                                   |                                  |                                 |
| 272,298              | 441,972              | 496,894                                 |           | Total Personnel Services   | 560,361                                 |                                  |                                 |
|                      |                      |   |           |  |   |                                  |                                 |
|                      |                      |   |           | Materials and Services   |   |                                  |                                 |
| 95                   | -                    | 1,989                                   | 520100    | Office Supplies  | 2,037                                   |                                  |                                 |
| 6,715                | -                    | -                                       | 520140    | OfficeSupply-PromoandConsult Sup   | -                                       |                                  |                                 |
| 48                   | -                    | -                                       | 520500    | Operating Supplies   | -                                       |                                  |                                 |
| -                    | -                    | 597                                     | 521000    | Subscriptions and Dues   | 611                                     |                                  |                                 |
| 361                  | 1,270                | -                                       | 521100    | Membership and Professional Dues   | -                                       |                                  |                                 |
| 80                   | -                    | -                                       | 521200    | Publications and Subscriptions   | -                                       |                                  |                                 |
| 131,531              | 103,644              | 157,275                                 | 524000    | Contracted Professional Svcs   | 130,330                                 |                                  |                                 |
| -                    | 18,300               | -                                       | 524070    | Contracted Prof Svcs - Management, Consulting and Communication Services | -                                       |                                  |                                 |
| 15,080               | 7,801                | -                                       | 528000    | Other Purchased Services   | -                                       |                                  |                                 |
| 115                  | -                    | -                                       | 528090    | Other Purchased Svs - Event  | -                                       |                                  |                                 |
| 389                  | -                    | -                                       | 528400    | Other Purchased Services - Printing and Graphics                         | -                                       |                                  |                                 |
| 68                   | -                    | 3,254                                   | 545000    | Travel   | 1,229                                   |                                  |                                 |
| 106                  | 147                  | -                                       | 545200    | Mileage, Taxi and Parking  | -                                       |                                  |                                 |
| 1,960                | 4,115                | 2,871                                   | 545500    | Staff Development  | 2,940                                   |                                  |                                 |
| 530                  | 1,300                | ,<br>-                                  | 545520    | Conference Fees  | -                                       |                                  |                                 |
| -                    | 10                   | -                                       | 549000    | Miscellaneous Expenditures   | _                                       |                                  |                                 |
| 157,078              | 136,587              | 165,986                                 |           | Total Materials and Services   | 137,147                                 |                                  |                                 |
| \$429,376            | \$578,559            | \$662,880                               | TOTAL REO | UIREMENTS  | \$697,508                               |                                  |                                 |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT       | For Information Only  DESCRIPTION         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|------------|---|---|---|--|
| <b>Human Resou</b>   | rces (Talent Sc      | ourcing)                               |            |   |   |   |  |
| <b>Expenditures</b>  |                      |  |            |   |   |   |  |
| •                    |                      |  |            |   |   |   |  |
|                      |                      |  |            | Personnel Services                        |   |   |  |
| 321,052              | 190,523              | 588,068                                | 501000     | Reg Employees-Full Time-Exempt            | 383,733                                 |   |  |
| 165,914              | 336,095              | 94,160                                 | 501500     | Reg Empl-Full Time-Non-Exempt             | 123,610                                 |   |  |
| 71,637               | 7,461                | -                                      | 508000     | Overtime                                  | -                                       |   |  |
| 45,093               | 42,867               | 54,678                                 | 511000     | Fringe - Payroll Taxes                    | 42,856                                  |   |  |
| 52,225               | 46,964               | 65,943                                 | 512000     | Fringe - Retirement PERS                  | 79,192                                  |   |  |
| 80,717               | 105,533              | 120,149                                | 513000     | Fringe - Health and Welfare               | 91,884                                  |   |  |
| 1,000                | 1,000                | -                                      | 513305     | Health Savings - Metro Contrib/HSA Contrb | -                                       |   |  |
| 1,428                | 1,660                | 2,653                                  | 515000     | Fringe - Other Benefits                   | 2,041                                   |   |  |
| 5,368                | 7,651                | 12,960                                 | 519000     | Pension Oblig Bonds Contrib               | 5,073                                   |   |  |
| 1,800                | -                    | -                                      | 519500     | Fringe - Insurance - Opt Out              | -                                       |   |  |
| 746,235              | 739,754              | 938,611                                |            | Total Personnel Services                  | 728,389                                 |   |  |
|                      |                      |  |            |   |   |   |  |
|                      |                      |  |            | Materials and Services                    |   |   |  |
| 51                   | 310                  | 695                                    | 520100     | Office Supplies                           | 712                                     |   |  |
| 345                  | -                    | -                                      | 520110     | Computer Equipment                        | -                                       |   |  |
| 12                   | -                    | -                                      | 520120     | Meetings Expenditures                     | -                                       |   |  |
| 975                  | 1,125                | 4,379                                  | 520500     | Operating Supplies                        | 4,484                                   |   |  |
| 190                  | 4,489                | 4,059                                  | 521000     | Subscriptions and Dues                    | 4,156                                   |   |  |
| 953                  | 978                  | =                                      | 521100     | Membership and Professional Dues          | -                                       |   |  |
| 2,188                | 1,465                | -                                      | 521200     | Publications and Subscriptions            | -                                       |   |  |
| 35,447               | 31,046               | 108,000                                | 524000     | Contracted Professional Svcs              | 28,432                                  |   |  |
| 25                   | -                    | -                                      | 524500     | Marketing Expenditures                    | -                                       |   |  |
| 43,420               | 55,115               | 36,253                                 | 528000     | Other Purchased Services                  | 37,453                                  |   |  |
| 524                  | -                    | 1,068                                  | 545000     | Travel                                    | 1,229                                   |   |  |
| 472                  | 585                  | -                                      | 545100     | Travel and Lodging                        | -                                       |   |  |
| 270                  | 185                  | -                                      | 545200     | Mileage, Taxi and Parking                 | -                                       |   |  |
| -                    | 323                  | -                                      | 545300     | Meals and Entertainment                   | -                                       |   |  |
| 1,343                | 4,037                | 3,738                                  | 545500     | Staff Development                         | 3,828                                   |   |  |
| 2,060                | 600                  | -                                      | 545520     | Conference Fees                           | -                                       |   |  |
| 88,274               | 100,258              | 158,192                                |            | Total Materials and Services              | 80,294                                  |   |  |
| \$834,509            | \$840,012            | \$1,096,803                            | TOTAL REO  | HIREMENTS                                 | \$808,683                               |   |  |
| £00,400¢             | ₩U+U,U 1Z            | ¥1,050,005                             | . JIAL NEQ | UNLINEIT!                                 | \$000,003                               |   |  |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |          | For Information Only                                      | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|---------------|-----------------------|----------|---|------------------------|------------------------|-----------------------|
| Actual              | Actual        | Amount                | ACCT     | DESCRIPTION   | Amount                 | Amount                 | Amount                |
| Human Resour        | rces (Employe | e Engagemen           |          |   |                        |                        |                       |
| <b>Expenditures</b> |               | 3 3                   | •        |   |                        |                        |                       |
|                     |               |                       |          |   |                        |                        |                       |
|                     |               |                       |          | Personnel Services  |                        |                        |                       |
| 260,925             | 262,512       | 372,466               | 501000   | Reg Employees-Full Time-Exempt                            | 398,616                |                        |                       |
| 29,015              | 981           | -                     | 501500   | Reg Empl-Full Time-Non-Exempt                             | -                      |                        |                       |
| 29,043              | 34,997        | -                     | 503000   | Temporary Employees - Hourly                              | -                      |                        |                       |
| 4,772               | -             | -                     | 508000   | Overtime  | -                      |                        |                       |
| 600                 | 600           | -                     | 508600   | Mobile Comm Allowance                                     | -                      |                        |                       |
| 26,258              | 24,021        | 30,047                | 511000   | Fringe - Payroll Taxes                                    | 33,633                 |                        |                       |
| 31,491              | 22,710        | 37,879                | 512000   | Fringe - Retirement PERS                                  | 50,225                 |                        |                       |
| 60,300              | 47,652        | 55,625                | 513000   | Fringe - Health and Welfare                               | 56,544                 |                        |                       |
| -                   | 1,000         | -                     | 513305   | Health Savings - Metro Contrib/HSA Contrb                 | -                      |                        |                       |
| 776                 | 645           | 1,405                 | 515000   | Fringe - Other Benefits                                   | 1,524                  |                        |                       |
| 2,948               | 3,906         | 7,127                 | 519000   | Pension Oblig Bonds Contrib                               | 3,986                  |                        |                       |
| 446,129             | 399,023       | 504,549               |          | Total Personnel Services                                  | 544,528                |                        |                       |
|                     |               |                       |          |   |                        |                        |                       |
|                     |               |                       |          | <u>Materials and Services</u>                             |                        |                        |                       |
| -                   | 230           | 164                   | 520100   | Office Supplies   | 168                    |                        |                       |
| 1,864               | -             | -                     | 520110   | Computer Equipment  | -                      |                        |                       |
| 68                  | -             | -                     | 520120   | Meetings Expenditures                                     | -                      |                        |                       |
| 186                 | -             | 3,999                 | 520500   | Operating Supplies  | 4,095                  |                        |                       |
| -                   | -             | 1,004                 | 521000   | Subscriptions and Dues                                    | 1,028                  |                        |                       |
| 1,158               | 630           | -                     | 521100   | Membership and Professional Dues                          | -                      |                        |                       |
| 9,678               | 18,102        | 40,000                | 524000   | Contracted Professional Svcs                              | -                      |                        |                       |
| 8,841               | 10,450        | 13,712                | 528000   | Other Purchased Services                                  | 14,041                 |                        |                       |
| 22                  | -             | -                     | 528030   | Other Purchased Services - Delivery, Shipping and Courier | -                      |                        |                       |
| 681                 | -             | -                     | 528080   | Other Purchased Services - Agency Fees                    | -                      |                        |                       |
| -                   | 72            | =                     | 528090   | Other Purchased Svs - Event                               | -                      |                        |                       |
| 198                 | 35            | 427                   | 545000   | Travel  | 1,229                  |                        |                       |
| 883                 | 2,442         | -                     | 545100   | Travel and Lodging  | -                      |                        |                       |
| 838                 | 570           | =                     | 545200   | Mileage, Taxi and Parking                                 | -                      |                        |                       |
| 318                 | 215           | =                     | 545300   | Meals and Entertainment                                   | -                      |                        |                       |
| 1,737               | 3,377         | 3,738                 | 545500   | Staff Development   | 3,828                  |                        |                       |
| 500                 | 938           | -                     | 545520   | Conference Fees   | -                      |                        |                       |
| 26,970              | 37,060        | 63,044                |          | Total Materials and Services                              | 24,389                 |                        |                       |
| \$473,100           | \$436,083     | \$567,593             | OTAL REO | UIREMENTS   | \$568,917              |                        |                       |

| FY 2014-15          | FY 2015-16      | FY 2016-17<br>Amended |          | For Information Only                               | FY 2017-18<br><u>Proposed</u>           | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|-----------------|-----------------------|----------|--|---|------------------------|-----------------------|
| Actual              | Actual          | Amount                | ACCT     | DESCRIPTION  | Amount                                  | Amount                 | Amount                |
| <b>Human Resou</b>  | rces (Culture 8 | R People Deve         | elop)    |  |   |                        |                       |
| <b>Expenditures</b> |                 | •                     | •        |  |   |                        |                       |
| -                   |                 |                       |          |  |   |                        |                       |
|                     |                 |                       |          | Personnel Services                                 |   |                        |                       |
| 17,695              | 66,223          | 88,811                | 501000   | Reg Employees-Full Time-Exempt                     | 99,303                                  |                        |                       |
| 34,098              | 34,257          | 65,609                | 501500   | Reg Empl-Full Time-Non-Exempt                      | 55,502                                  |                        |                       |
| 63,884              | 6,518           | -                     | 502000   | Reg Employees-Part Time-Exempt                     | -                                       |                        |                       |
| -                   | 7,955           | -                     | 503000   | Temporary Employees - Hourly                       | -                                       |                        |                       |
| 1,707               | 870             | -                     | 508000   | Overtime   | -                                       |                        |                       |
| 9,671               | 9,594           | 12,112                | 511000   | Fringe - Payroll Taxes                             | 13,077                                  |                        |                       |
| 15,095              | 5,788           | 12,626                | 512000   | Fringe - Retirement PERS                           | 19,505                                  |                        |                       |
| 26,469              | 13,980          | 27,800                | 513000   | Fringe - Health and Welfare                        | 28,272                                  |                        |                       |
| 462                 | 296             | 594                   | 515000   | Fringe - Other Benefits                            | 624                                     |                        |                       |
| 1,174               | 867             | 2,869                 | 519000   | Pension Oblig Bonds Contrib                        | 1,548                                   |                        |                       |
| 170,255             | 146,347         | 210,421               | 3.3000   | Total Personnel Services                           | 217,831                                 |                        |                       |
| ,                   |                 | ,                     |          |  | ,                                       |                        |                       |
|                     |                 |                       |          | Materials and Services                             |   |                        |                       |
| 404                 | 104             | 164                   | 520100   | Office Supplies                                    | 168                                     |                        |                       |
| 20                  | -               | -                     | 520120   | Meetings Expenditures                              | -                                       |                        |                       |
| -                   | -               | 1,004                 | 521000   | Subscriptions and Dues                             | 1,028                                   |                        |                       |
| 399                 | 85              | -                     | 521100   | Membership and Professional Dues                   | -                                       |                        |                       |
| 546                 | 1,873           | -                     | 521200   | Publications and Subscriptions                     | _                                       |                        |                       |
| 71,269              | 18,296          | 67,540                | 524000   | Contracted Professional Svcs                       | 69,160                                  |                        |                       |
| 5,787               | 7,399           | -                     | 528000   | Other Purchased Services                           | - · · · · · · · · · · · · · · · · · · · |                        |                       |
| -                   | 2,000           | _                     | 528300   | Other Purchased Services - Temporary Help Services | _                                       |                        |                       |
| 111                 | -,              | _                     | 528400   | Other Purchased Services - Printing and Graphics   | _                                       |                        |                       |
|                     | _               | _                     | 545000   | Travel   | 617                                     |                        |                       |
| 466                 | _               | _                     | 545100   | Travel and Lodging                                 | -                                       |                        |                       |
|                     | 10              | _                     | 545200   | Mileage, Taxi and Parking                          | _                                       |                        |                       |
| 7,307               | 2,630           | 1,175                 | 545500   | Staff Development                                  | 1,203                                   |                        |                       |
| 25                  | 10              | 1,173                 | 545520   | Conference Fees                                    | 1,205                                   |                        |                       |
| 86,334              | 32,407          | 69,883                | 343320   | Total Materials and Services                       | 72,176                                  |                        |                       |
|                     |                 |                       |          |  |   |                        |                       |
| \$256,589           | \$178,754       | \$280,304 1           | OTAL REQ | UIREMENTS  | \$290,007                               | <del></del>            |                       |

|                     |               | FY 2016-17     |             | For Information Only           | FY 2017-18 | FY 2017-18      | FY 2017-18     |
|---------------------|---------------|----------------|-------------|--------------------------------|------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16    | <b>Amended</b> |             |                                | Proposed   | <b>Approved</b> | <b>Adopted</b> |
| Actual              | Actual        | Amount         | ACCT        | DESCRIPTION                    | Amount     | Amount          | Amount         |
| Human Resou         | urces (System | s Efficiency)  |             |                                |            |                 |                |
| <b>Expenditures</b> |               | -              |             |                                |            |                 |                |
|                     |               |                |             | Personnel Services             |            |                 |                |
| -                   | -             |                | - 501000    | Reg Employees-Full Time-Exempt | 168,995    |                 |                |
| -                   | -             |                | - 511000    | Fringe - Payroll Taxes         | 14,270     |                 |                |
| -                   | -             |                | - 512000    | Fringe - Retirement PERS       | 21,293     |                 |                |
| -                   | -             |                | - 513000    | Fringe - Health and Welfare    | 28,272     |                 |                |
| -                   | -             |                | - 515000    | Fringe - Other Benefits        | 668        |                 |                |
| -                   | -             |                | - 519000    | Pension Oblig Bonds Contrib    | 1,690      |                 |                |
| -                   | -             |                | -           | Total Personnel Services       | 235,188    |                 |                |
| \$0                 | \$0           | \$             | 0 TOTAL REC | UIREMENTS                      | \$235,188  |                 |                |

|                     |                | FY 2016-17     |           | For Information Only                             | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------------|----------------|----------------|-----------|--|-----------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16     | <u>Amended</u> |           | •  | <u>Proposed</u> | <u>Approved</u> | <u>Adopted</u> |
| Actual              | Actual         | Amount         | ACCT      | DESCRIPTION                                      | Amount          | Amount          | Amount         |
| Human Resou         | rces (Payroll) | - transferred  | to Finan  | ce and Regulatory Services                       |                 |                 |                |
| <b>Expenditures</b> |                |                |           |  |                 |                 |                |
|                     |                |                |           | Personnel Services                               |                 |                 |                |
| 83,993              | -              | -              | 501000    | Reg Employees-Full Time-Exempt                   | -               |                 |                |
| 61,147              | -              | -              | 501500    | Reg Empl-Full Time-Non-Exempt                    | -               |                 |                |
| 475                 | -              | -              | 508000    | Overtime   | -               |                 |                |
| 11,584              | -              | -              | 511000    | Fringe - Payroll Taxes                           | -               |                 |                |
| 20,309              | -              | -              | 512000    | Fringe - Retirement PERS                         | -               |                 |                |
| 27,573              | -              | -              | 513000    | Fringe - Health and Welfare                      | -               |                 |                |
| 1,991               | -              | -              | 513305    | Health Savings - Metro Contrib/HSA Contrb        | -               |                 |                |
| 549                 | -              | -              | 515000    | Fringe - Other Benefits                          | -               |                 |                |
| 1,456               | -              | -              | 519000    | Pension Oblig Bonds Contrib                      | -               |                 |                |
| 209,079             | -              | -              |           | Total Personnel Services                         | -               |                 |                |
|                     |                |                |           | Materials and Services                           |                 |                 |                |
| 2,119               | -              | -              | 520100    | Office Supplies                                  | -               |                 |                |
| 795                 | -              | -              | 526000    | Maintenance and Repair Services                  | -               |                 |                |
| 2,066               | -              | -              | 528400    | Other Purchased Services - Printing and Graphics | -               |                 |                |
| 9                   | -              | -              | 532000    | Government Assessments                           | -               |                 |                |
| 49                  | -              | -              | 548000    | Fee Reimbursements                               | -               |                 |                |
| 5,038               | -              | -              |           | Total Materials and Services                     | -               |                 |                |
| \$214,117           | \$0            | \$0            | TOTAL REQ | UIREMENTS  | \$0             |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| General Fund         |                      |  | Acci   | DESCRIPTION   | Amount                                  | Amount                                  | Amount                                 |
| Expenditures         | (IIIIOIIIIatioii s   | Jei vices,                             |        |   |   |   |  |
| <u>Lxperiurtures</u> |                      |  |        |   |   |   |  |
|                      |                      |  |        | Personnel Services  |   |   |  |
| 1,798,457            | 1,963,251            | 2,138,721                              | 501000 | Reg Employees-Full Time-Exempt                            | 2,242,247                               |   |  |
| 333,444              | 325,530              | 320,470                                | 501500 | Reg Empl-Full Time-Non-Exempt                             | 332,337                                 |   |  |
| 63,230               | 15,514               | 34,943                                 | 502000 | Reg Employees-Part Time-Exempt                            | 37,386                                  |   |  |
| 3,017                | 2,398                | ,<br>-                                 | 508000 | Overtime  | -                                       |   |  |
| 3,960                | 4,285                | -                                      | 508600 | Mobile Comm Allowance                                     | _                                       |   |  |
| 180,388              | 188,306              | 209,833                                | 511000 | Fringe - Payroll Taxes                                    | 217,950                                 |   |  |
| 286,296              | 330,995              | 336,267                                | 512000 | Fringe - Retirement PERS                                  | 450,645                                 |   |  |
| 398,661              | 364,274              | 398,082                                | 513000 | Fringe - Health and Welfare                               | 402,876                                 |   |  |
| 3,000                | 1,000                |  | 513305 | Health Savings - Metro Contrib/HSA Contrb                 | -                                       |   |  |
| 2,180                | 4,904                | _                                      | 514000 | Fringe - Unemployment                                     | _                                       |   |  |
| 6,418                | 6,443                | 9,849                                  | 515000 | Fringe - Other Benefits                                   | 10,150                                  |   |  |
| 22,058               | 34,366               | 49,769                                 | 519000 | Pension Oblig Bonds Contrib                               | 26,120                                  |   |  |
| 3,600                | 5,400                | .5,, 55                                | 519500 | Fringe - Insurance - Opt Out                              | -                                       |   |  |
| 3,104,709            | 3,246,665            | 3,497,934                              | 3.3300 | Total Personnel Services                                  | 3,719,711                               |   |  |
| ., . ,               |                      | ., . ,                                 |        |   | -, -,                                   |   |  |
|                      |                      |  |        | Materials and Services                                    |   |   |  |
| 23,884               | 30,751               | 29,816                                 | 520100 | Office Supplies   | 45,351                                  |   |  |
| 1,091                | 7,810                | -                                      | 520110 | Computer Equipment  | -                                       |   |  |
| -                    | 8                    | 100                                    | 520130 | Postage   | 100                                     |   |  |
| 805                  | -                    | -                                      | 520500 | Operating Supplies  | -                                       |   |  |
| 22                   | 872                  | -                                      | 520510 | Operating Supplies - Small Tools, Equip                   | -                                       |   |  |
| 1,811                | 2,104                | 4,250                                  | 521000 | Subscriptions and Dues                                    | 4,650                                   |   |  |
| 200                  | 519                  | -                                      | 521100 | Membership and Professional Dues                          | · -                                     |   |  |
| -                    | 57                   | -                                      | 521200 | Publications and Subscriptions                            | -                                       |   |  |
| 4,310                | 11,405               | 7,000                                  | 521500 | Maintenance and Repairs Supplies                          | 7,000                                   |   |  |
| · <u>-</u>           | 81                   | -                                      | 521540 | Maintenance and Repairs Supplies - Electrical             | -                                       |   |  |
| 275,386              | 329,865              | 361,447                                | 524000 | Contracted Professional Svcs                              | 383,197                                 |   |  |
| ,<br>-               | 5,558                | 130,400                                | 525100 | Utility Services  | 130,400                                 |   |  |
| 942                  | 780                  | -                                      | 525110 | Utility Services - Internet                               | -                                       |   |  |
| 3,160                | 2,842                | -                                      | 525120 | Utility Services - Telecommunications                     | -                                       |   |  |
| -                    | 22,430               | -                                      | 525130 | Utility Services - Electricity                            | -                                       |   |  |
| 623,598              | 696,185              | 896,741                                | 526000 | Maintenance and Repair Services                           | 916,708                                 |   |  |
| 50                   | 560                  | -                                      | 526040 | Maintenance and Repair Services - Technology              | -                                       |   |  |
| 4                    | -                    | _                                      | 528020 | Other Purchased Services - Audio Visual                   | -                                       |   |  |
| 16                   | _                    | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 1,040                | 2,993                | 12,100                                 | 545000 | Travel  | 12,100                                  |   |  |
| 2,244                | 4,182                |  | 545100 | Travel and Lodging  | -                                       |   |  |
| -,- · ·              | .,                   |  |        |   |   |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION                  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|------------------------------|---|---|--|
| General Fund         |                      |  | Acci     | DESCRIPTION                  | Amount                                  | Amount                                  | Amount                                 |
| 109                  | 864                  | -                                      | 545300   | Meals and Entertainment      | _                                       |   |  |
| 7,641                | 3,806                | 23,000                                 | 545500   | Staff Development            | 23,000                                  |   |  |
| -                    | 3,595                | -                                      | 545510   | Tuition Reimbursement        |   |   |  |
| 2,319                | 3,289                | 6,000                                  | 545520   | Conference Fees              | 6,000                                   |   |  |
| 948,722              | 1,130,736            | 1,470,854                              |          | Total Materials and Services | 1,528,506                               |   |  |
|                      |                      |  |          | Capital Outlay               |   |   |  |
| -                    | 4,830                | -                                      | 572000   | Buildings and Related        | -                                       |   |  |
| 1,647                | -                    | -                                      | 575000   | Office Furn and Equip        | -                                       |   |  |
| 1,647                | 4,830                | -                                      |          | Total Capital Outlay         | -                                       |   |  |
| \$4,055,078          | \$4,382,231          | \$4,968,788                            | OTAL REQ | UIREMENTS                    | \$5,248,217                             |   |  |
| 27.50                | 27.50                | 28.50 F                                | ULL-TIME | QUIVALENTS                   | 28.50                                   |   |  |

| FY 2014-15          | FY 2015-16      | FY 2016-17<br>Amended |          | For Information Only                          | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|-----------------|-----------------------|----------|---|-------------------------------|------------------------|-----------------------|
| Actual              | Actual          | Amount                | ACCT     | DESCRIPTION                                   | Amount                        | Amount                 | Amount                |
| Information Se      | ervices (Direct | or's Office)          |          |   |                               |                        |                       |
| <b>Expenditures</b> |                 |                       |          |   |                               |                        |                       |
|                     |                 |                       |          | Personnel Services                            |                               |                        |                       |
| 135,953             | 142,348         | 149,607               | 501000   | Reg Employees-Full Time-Exempt                | 167,899                       |                        |                       |
| 48,813              | 53,998          | 58,001                | 501500   | Reg Empl-Full Time-Non-Exempt                 | 62,057                        |                        |                       |
| 398                 | 260             | -                     | 508000   | Overtime                                      | -                             |                        |                       |
| 360                 | 360             | -                     | 508600   | Mobile Comm Allowance                         | -                             |                        |                       |
| 14,444              | 15,055          | 17,494                | 511000   | Fringe - Payroll Taxes                        | 16,870                        |                        |                       |
| 26,428              | 32,099          | 30,725                | 512000   | Fringe - Retirement PERS                      | 42,771                        |                        |                       |
| 34,616              | 34,031          | 27,812                | 513000   | Fringe - Health and Welfare                   | 28,272                        |                        |                       |
| 454                 | 472             | 794                   | 515000   | Fringe - Other Benefits                       | 856                           |                        |                       |
| 1,855               | 2,954           | 4,152                 | 519000   | Pension Oblig Bonds Contrib                   | 2,300                         |                        |                       |
| 263,322             | 281,578         | 288,585               |          | Total Personnel Services                      | 321,025                       |                        |                       |
|                     |                 |                       |          | Materials and Construct                       |                               |                        |                       |
| 2 221               | 2.176           | 6.760                 | F20100   | Materials and Services                        | 6.760                         |                        |                       |
| 2,331               | 2,176           | 6,760                 | 520100   | Office Supplies                               | 6,760                         |                        |                       |
| -                   | 37              | 100                   | 520110   | Computer Equipment                            | 100                           |                        |                       |
| -                   | 8               | 100                   | 520130   | Postage                                       | 100                           |                        |                       |
| -                   | 763             | 500                   | 520510   | Operating Supplies - Small Tools, Equip       | -                             |                        |                       |
| 219                 | 100             | 500                   | 521000   | Subscriptions and Dues                        | 500                           |                        |                       |
| -                   | 57              | -                     | 521200   | Publications and Subscriptions                | -                             |                        |                       |
| -                   | -               | -                     | 524000   | Contracted Professional Svcs                  | -                             |                        |                       |
| -                   | 400             | 1 500                 | 526040   | Maintenance and Repair Services - Technology  | 1.500                         |                        |                       |
| 2                   | -               | 1,500                 | 545000   | Travel  | 1,500                         |                        |                       |
| 351                 | -               | -                     | 545100   | Travel and Lodging                            | -                             |                        |                       |
| 4                   | -               | -                     | 545200   | Mileage, Taxi and Parking                     | -                             |                        |                       |
| -                   | 200             | 4.000                 | 545300   | Meals and Entertainment                       | -                             |                        |                       |
| -                   | -               | 1,000                 | 545500   | Staff Development                             | 1,000                         |                        |                       |
| 225                 | 2 744           | 1,500                 | 545520   | Conference Fees  Total Materials and Services | 1,500                         |                        |                       |
| 3,132               | 3,741           | 11,360                |          | rotal iviaterials and services                | 11,360                        |                        |                       |
| \$266,454           | \$285,320       | \$299,945 1           | OTAL REQ | UIREMENTS                                     | \$332,385                     |                        |                       |

|                      |                      | FY 2016-17               |            | For Information Only                         | FY 2017-18                              | FY 2017-18         | FY 2017-18               |
|----------------------|----------------------|--------------------------|------------|--|---|--------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT       | DESCRIPTION                                  | <u>Proposed</u><br>Amount               | Approved<br>Amount | <u>Adopted</u><br>Amount |
|                      |                      |                          |            | and Maintenance)                             | 7                                       | 7                  | 7                        |
| <u>Expenditures</u>  | (a .lp lp            |                          | - <b>,</b> | ,  |   |                    |                          |
|                      |                      |                          |            | Personnel Services                           |   |                    |                          |
| 693,926              | 798,289              | 926,459                  | 501000     | Reg Employees-Full Time-Exempt               | 969,079                                 |                    |                          |
| 63,230               | 12,803               | -                        | 502000     | Reg Employees-Part Time-Exempt               | - · · · · · · · · · · · · · · · · · · · |                    |                          |
| 62,120               | 65,965               | 78,105                   | 511000     | Fringe - Payroll Taxes                       | 81,779                                  |                    |                          |
| 99,677               | 115,901              | 127,360                  | 512000     | Fringe - Retirement PERS                     | 169,359                                 |                    |                          |
| 175,943              | 174,877              | 140,633                  | 513000     | Fringe - Health and Welfare                  | 141,360                                 |                    |                          |
| 2,106                | 2,145                | 3,620                    | 515000     | Fringe - Other Benefits                      | 3,723                                   |                    |                          |
| 7,572                | 12,168               | 18,530                   | 519000     | Pension Oblig Bonds Contrib                  | 9,690                                   |                    |                          |
| 1,104,574            | 1,182,147            | 1,294,707                |            | Total Personnel Services                     | 1,374,990                               |                    |                          |
|                      |                      |                          |            |  |   |                    |                          |
|                      |                      |                          |            | Materials and Services                       |   |                    |                          |
| -                    | 4,735                | 2,160                    | 520100     | Office Supplies                              | 2,160                                   |                    |                          |
| -                    | 400                  | 1,100                    | 521000     | Subscriptions and Dues                       | 1,500                                   |                    |                          |
| -                    | 99                   | -                        | 521100     | Membership and Professional Dues             | -                                       |                    |                          |
| 10,191               | 71,315               | 83,757                   | 524000     | Contracted Professional Svcs                 | 128,757                                 |                    |                          |
| 1,449                | 1,278                | -                        | 525120     | Utility Services - Telecommunications        | -                                       |                    |                          |
| 364,142              | 430,913              | 487,438                  | 526000     | Maintenance and Repair Services              | 499,515                                 |                    |                          |
| 50                   | -                    | -                        | 526040     | Maintenance and Repair Services - Technology | -                                       |                    |                          |
| 4                    | -                    | -                        | 528020     | Other Purchased Services - Audio Visual      | -                                       |                    |                          |
| 1,038                | 2,993                | 8,000                    | 545000     | Travel                                       | 8,000                                   |                    |                          |
| 1,893                | 2,798                | -                        | 545100     | Travel and Lodging                           | -                                       |                    |                          |
| 68                   | 118                  | -                        | 545200     | Mileage, Taxi and Parking                    | -                                       |                    |                          |
| 109                  | 573                  | -                        | 545300     | Meals and Entertainment                      | -                                       |                    |                          |
| 4,245                | 3,806                | 13,000                   | 545500     | Staff Development                            | 13,000                                  |                    |                          |
| 2,094                | 1,474                | 1,000                    | 545520     | Conference Fees                              | 1,000                                   |                    |                          |
| 385,284              | 520,502              | 596,455                  |            | Total Materials and Services                 | 653,932                                 |                    |                          |
| \$1,489,858          | \$1,702,649          | \$1,891,162              | OTAL REQ   | UIREMENTS                                    | \$2,028,922                             |                    |                          |

| Actual Information Serve Expenditures  507,351 254,312 | 529,250<br>263,850 |               | ACCT     | DESCRIPTION                                   | <u>Proposed</u><br>Amount | Approved<br>Amount | Adopted<br>Amount |
|--|--------------------|---------------|----------|---|---------------------------|--------------------|-------------------|
| Information Serv<br>Expenditures<br>507,351<br>254,312 | 529,250<br>263,850 | cal Services) | ACCT     | DESCRIPTION                                   | Amount                    | Amount             | Amount            |
| 507,351<br>254,312                                     | 529,250<br>263,850 |               |          |   |                           |                    |                   |
| 507,351<br>254,312                                     | 263,850            | FE1 600       |          |   |                           |                    |                   |
| 254,312  | 263,850            | FE1 600       |          |   |                           |                    |                   |
| 254,312  | 263,850            | EE1 600       |          | Personnel Services                            |                           |                    |                   |
|  |                    | 551,609       | 501000   | Reg Employees-Full Time-Exempt                | 578,646                   |                    |                   |
|  |                    | 262,469       | 501500   | Reg Empl-Full Time-Non-Exempt                 | 270,280                   |                    |                   |
| 2,620  | 2,138              | -             | 508000   | Overtime                                      | -                         |                    |                   |
| 3,600  | 3,925              | -             | 508600   | Mobile Comm Allowance                         | -                         |                    |                   |
| 63,035   | 65,478             | 68,674        | 511000   | Fringe - Payroll Taxes                        | 71,683                    |                    |                   |
| 91,967   | 102,564            | 99,984        | 512000   | Fringe - Retirement PERS                      | 135,852                   |                    |                   |
| 143,692  | 114,482            | 139,233       | 513000   | Fringe - Health and Welfare                   | 141,360                   |                    |                   |
| 2,000  | -                  | -             | 513305   | Health Savings - Metro Contrib/HSA Contrb     | -                         |                    |                   |
| 2,180  | 4,904              | -             | 514000   | Fringe - Unemployment                         | -                         |                    |                   |
| 2,331  | 2,361              | 3,273         | 515000   | Fringe - Other Benefits                       | 3,353                     |                    |                   |
| 7,679  | 11,634             | 16,284        | 519000   | Pension Oblig Bonds Contrib                   | 8,490                     |                    |                   |
|  | 1,800              | -             | 519500   | Fringe - Insurance - Opt Out                  |                           |                    |                   |
| 1,080,767  | 1,102,385          | 1,141,526     |          | Total Personnel Services                      | 1,209,664                 |                    |                   |
|  |                    |               |          | Materials and Services                        |                           |                    |                   |
| 20,378   | 21,753             | 17,646        | 520100   | Office Supplies                               | 33,181                    |                    |                   |
| 1,091  | 7,705              | -             | 520110   | Computer Equipment                            | -                         |                    |                   |
| 22   | 109                | -             | 520510   | Operating Supplies - Small Tools, Equip       | -                         |                    |                   |
| 26   | -                  | 150           | 521000   | Subscriptions and Dues                        | 150                       |                    |                   |
| 4,310  | 11,405             | 7,000         | 521500   | Maintenance and Repairs Supplies              | 7,000                     |                    |                   |
| -  | 81                 | -             | 521540   | Maintenance and Repairs Supplies - Electrical | -                         |                    |                   |
| 208,759  | 240,784            | 224,490       | 524000   | Contracted Professional Svcs                  | 201,240                   |                    |                   |
| -  | 5,558              | 130,400       | 525100   | Utility Services                              | 130,400                   |                    |                   |
| 942  | 780                | -             | 525110   | Utility Services - Internet                   | -                         |                    |                   |
| 941  | 945                | -             | 525120   | Utility Services - Telecommunications         | -                         |                    |                   |
| -  | 22,430             | -             | 525130   | Utility Services - Electricity                | -                         |                    |                   |
| 234,550  | 240,514            | 379,303       | 526000   | Maintenance and Repair Services               | 387,193                   |                    |                   |
| -  | 160                | -             | 526040   | Maintenance and Repair Services - Technology  | -                         |                    |                   |
| -  | -                  | 1,500         | 545000   | Travel  | 1,500                     |                    |                   |
| 18   | 25                 | -             | 545200   | Mileage, Taxi and Parking                     | -                         |                    |                   |
| 3,360  | -                  | 6,500         | 545500   | Staff Development                             | 6,500                     |                    |                   |
| -  | 3,595              | -             | 545510   | Tuition Reimbursement                         | -                         |                    |                   |
| 474,397  | 555,843            | 766,989       |          | Total Materials and Services                  | 767,164                   |                    |                   |
|  |                    |               |          | Capital Outlay                                |                           |                    |                   |
| _  | 4,830              | _             | 572000   | Buildings and Related                         | -                         |                    |                   |
| 1,647  | -,                 | _             | 575000   | Office Furn and Equip                         | -                         |                    |                   |
| 1,647  | 4,830              | -             |          | Total Capital Outlay                          | -                         |                    |                   |
| \$1,556,811  | \$1,663,059        | \$1,908,515 T | OTAL REO | UIREMENTS                                     | \$1,976,828               |                    |                   |

|                     |                 | FY 2016-17  |           | For Information Only                  | FY 2017-18      | FY 2017-18 | FY 2017-18 |
|---------------------|-----------------|-------------|-----------|---------------------------------------|-----------------|------------|------------|
| FY 2014-15          | FY 2015-16      | Amended     | ACCT      | DESCRIPTION                           | <u>Proposed</u> | Approved   | Adopted    |
| Actual              | Actual          | Amount      | ACCT      | DESCRIPTION                           | Amount          | Amount     | Amount     |
| Information S       | ervices (Projec | t Managemei | nt Office | 2)                                    |                 |            |            |
| <u>Expenditures</u> |                 |             |           |                                       |                 |            |            |
|                     |                 |             |           | Personnel Services                    |                 |            |            |
| 251,640             | 266,932         | 276,168     | 501000    | Reg Employees-Full Time-Exempt        | 284,677         |            |            |
| 21,013              | 22,238          | 23,284      | 511000    | Fringe - Payroll Taxes                | 24,025          |            |            |
| 35,671              | 42,771          | 40,873      | 512000    | Fringe - Retirement PERS              | 52,951          |            |            |
| 14,106              | 14,140          | 41,724      | 513000    | Fringe - Health and Welfare           | 42,408          |            |            |
| 701                 | 715             | 1,081       | 515000    | Fringe - Other Benefits               | 1,099           |            |            |
| 2,534               | 4,031           | 5,524       | 519000    | Pension Oblig Bonds Contrib           | 2,847           |            |            |
| 1,800               | 1,800           | -           | 519500    | Fringe - Insurance - Opt Out          | -               |            |            |
| 327,466             | 352,627         | 388,654     |           | Total Personnel Services              | 408,007         |            |            |
|                     |                 |             |           | Materials and Services                |                 |            |            |
| 28                  | 51              | 1,000       | 520100    | Office Supplies                       | 1,000           |            |            |
| 214                 | 687             | 1,000       | 521000    | Subscriptions and Dues                | 1,000           |            |            |
| 769                 | 620             | -           | 525120    | Utility Services - Telecommunications | -               |            |            |
| -                   | -               | 500         | 545000    | Travel                                | 500             |            |            |
| -                   | -               | 1,500       | 545500    | Staff Development                     | 1,500           |            |            |
| -                   | 498             | 1,000       | 545520    | Conference Fees                       | 1,000           |            |            |
| 1,011               | 1,856           | 5,000       |           | Total Materials and Services          | 5,000           |            |            |
| \$328,477           | \$354,483       | \$393,654   | TOTAL REQ | UIREMENTS                             | \$413,007       |            |            |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT      | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------------|-----------|---|---|----------------------------------|--|
| nformation Se        | rvices (Record       | ds Informatio                   | n Mana    | gement)   |   |                                  |  |
| Expenditures         | •                    |                                 |           | •   |   |                                  |  |
| •                    |                      |                                 |           |   |   |                                  |  |
|                      |                      |                                 |           | Personnel Services  |   |                                  |  |
| 209,587              | 226,432              | 234,878                         | 501000    | Reg Employees-Full Time-Exempt                            | 241,946                                 |                                  |  |
| 30,319               | 7,681                | -                               | 501500    | Reg Empl-Full Time-Non-Exempt                             | -                                       |                                  |  |
| -                    | 2,711                | 34,943                          | 502000    | Reg Employees-Part Time-Exempt                            | 37,386                                  |                                  |  |
| 19,776               | 19,570               | 22,276                          | 511000    | Fringe - Payroll Taxes                                    | 23,593                                  |                                  |  |
| 32,554               | 37,660               | 37,325                          | 512000    | Fringe - Retirement PERS                                  | 49,712                                  |                                  |  |
| 30,303               | 26,745               | 48,680                          | 513000    | Fringe - Health and Welfare                               | 49,476                                  |                                  |  |
| 1,000                | 1,000                | -                               | 513305    | Health Savings - Metro Contrib/HSA Contrb                 | -                                       |                                  |  |
| 825                  | 750                  | 1,081                           | 515000    | Fringe - Other Benefits                                   | 1,119                                   |                                  |  |
| 2,417                | 3,579                | 5,279                           | 519000    | Pension Oblig Bonds Contrib                               | 2,793                                   |                                  |  |
| 1,800                | 1,800                | -                               | 519500    | Fringe - Insurance - Opt Out                              | -                                       |                                  |  |
| 328,580              | 327,928              | 384,462                         |           | Total Personnel Services                                  | 406,025                                 |                                  |  |
|                      |                      |                                 |           |   |   |                                  |  |
|                      |                      |                                 |           | Materials and Services                                    |   |                                  |  |
| 1,147                | 2,037                | 2,250                           | 520100    | Office Supplies   | 2,250                                   |                                  |  |
| -                    | 69                   | -                               | 520110    | Computer Equipment  | -                                       |                                  |  |
| 805                  | -                    | -                               | 520500    | Operating Supplies  | -                                       |                                  |  |
| 1,352                | 917                  | 1,500                           | 521000    | Subscriptions and Dues                                    | 1,500                                   |                                  |  |
| 200                  | 420                  | -                               | 521100    | Membership and Professional Dues                          | -                                       |                                  |  |
| 14,927               | 16,101               | 21,200                          | 524000    | Contracted Professional Svcs                              | 21,200                                  |                                  |  |
| 19,675               | 19,675               | 25,000                          | 526000    | Maintenance and Repair Services                           | 25,000                                  |                                  |  |
| 16                   | -                    | -                               | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -                                       |                                  |  |
| -                    | -                    | 600                             | 545000    | Travel  | 600                                     |                                  |  |
| -                    | 1,384                | -                               | 545100    | Travel and Lodging  | -                                       |                                  |  |
| -                    | 36                   | -                               | 545200    | Mileage, Taxi and Parking                                 | -                                       |                                  |  |
| -                    | 91                   | -                               | 545300    | Meals and Entertainment                                   | -                                       |                                  |  |
| 36                   | -                    | 1,000                           | 545500    | Staff Development   | 1,000                                   |                                  |  |
| -                    | 1,317                | 2,500                           | 545520    | Conference Fees   | 2,500                                   |                                  |  |
| 38,159               | 42,046               | 54,050                          |           | Total Materials and Services                              | 54,050                                  |                                  |  |
| \$366,739            | \$369,974            | \$438,512                       | FOTAL DEO | UDFAFFATG   | \$460,075                               |                                  |  |

| FV 2014 1F           | FV 204F 46           | FY 2016-17               |          | For Information Only            | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|----------|---------------------------------|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT     | DESCRIPTION                     | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| Information S        |                      |                          | Acci     | DESCRIPTION                     | Amount                    | Amount                    | Amount                   |
| <b>Expenditures</b>  |                      |                          |          |                                 |                           |                           |                          |
|                      |                      |                          |          | Materials and Services          |                           |                           |                          |
| -                    | -                    | -                        | 520100   | Office Supplies                 | -                         |                           |                          |
| 41,508               | 1,665                | 32,000                   | 524000   | Contracted Professional Svcs    | 32,000                    |                           |                          |
| 5,231                | 5,082                | 5,000                    | 526000   | Maintenance and Repair Services | 5,000                     |                           |                          |
| 46,739               | 6,747                | 37,000                   |          | Total Materials and Services    | 37,000                    |                           |                          |
| \$46,739             | \$6,747              | \$37,000                 | OTAL REQ | UIREMENTS                       | \$37,000                  |                           |                          |

| FY 2014-15   | FY 2015-16  | FY 2016-17 Amended   | ACCT   | DESCRIPTION  | FY 2017-18 Proposed                           | FY 2017-18 Approved | FY 2017-18 Adopted |
|--|---|--|--|--|---|---------------------|--------------------|
| Actual<br>General Fund   | Actual  | Amount   | ACCT   | DESCRIPTION  | Amount  | Amount              | Amount             |
|  | (Office of Met  | ro Attorney)   |  |  |   |                     |                    |
| <u>Expenditures</u>  |   |  |  |  |   |                     |                    |
|  |   |  |  | Personnel Services   |   |                     |                    |
| 993,196  | 1,068,755   | 1,261,965  | 501000   | Reg Employees-Full Time-Exempt   | 1,326,355                                     |                     |                    |
| 334,567  | 350,838   | 378,979  | 501500   | Reg Empl-Full Time-Non-Exempt  | 392,150                                       |                     |                    |
| 242,369  | 186,854   | 101,245  | 502000   | Reg Employees-Part Time-Exempt   | 106,369                                       |                     |                    |
| 3,026  | 1,834   | 4,692  | 503000   | Temporary Employees - Hourly   | 4,692   |                     |                    |
| 527  | 291   | 5,100  | 508000   | Overtime   | 5,100   |                     |                    |
| 5,125  | 5,850   | 3,000  | 508600   | Mobile Comm Allowance  | 3,000   |                     |                    |
| 122,645  | 124,796   | 147,601  | 511000   | Fringe - Payroll Taxes   | 143,462                                       |                     |                    |
| 179,490  | 197,122   | 220,408  | 512000   | Fringe - Retirement PERS   | 296,788                                       |                     |                    |
| 233,874  | 247,345   | 222,550  | 513000   | Fringe - Health and Welfare  | 226,176                                       |                     |                    |
| -  | 1,000   | -  | 513305   | Health Savings - Metro Contrib/HSA Contrb  |   |                     |                    |
| _  | 248   | -  | 514000   | Fringe - Unemployment  | _   |                     |                    |
| 3,600  | 3,637   | 6,632  | 515000   | Fringe - Other Benefits  | 6,843   |                     |                    |
| 14,117   | 24,124  | 34,964   | 519000   | Pension Oblig Bonds Contrib  | 18,346  |                     |                    |
| 5,438  | 3,600   | 34,304   | 519500   | Fringe - Insurance - Opt Out   | 10,540  |                     |                    |
| 2,137,976  | 2,216,295   | 2,387,136  | 313300   | Total Personnel Services   | 2,529,281                                     |                     |                    |
| 2,137,370  | 2,210,233   | 2,507,150  |  | Total Telsonile Services   | 2,323,201                                     |                     |                    |
|  |   |  |  | Materials and Services   |   |                     |                    |
| 4,691  | 9,757   | 13,830   | 520100   | Office Supplies  | 14,162  |                     |                    |
| 2,175  | 4,135   | _  | 500440   |  |   |                     |                    |
| 720  |   | -  | 520110   | Computer Equipment   | -   |                     |                    |
| /20  | 299   | -  | 520110<br>520120   |  | -   |                     |                    |
| 720  | 299   | -<br>-   | 520120   | Meetings Expenditures  | -<br>-  |                     |                    |
| -  |   | -<br>-<br>-  | 520120<br>520130   | Meetings Expenditures Postage  | -<br>-<br>-                                   |                     |                    |
| (150)  | 299<br>46<br>-  | -<br>-<br>-  | 520120<br>520130<br>520550   | Meetings Expenditures Postage Operating Supplies - Telecommunications  | -<br>-<br>-<br>-<br>28.653                    |                     |                    |
| -<br>(150)<br>-  | 299<br>46<br>-<br>71  | -<br>-<br>-<br>27,981  | 520120<br>520130<br>520550<br>521000   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues   | -<br>-<br>-<br>-<br>28,653                    |                     |                    |
| (150)<br>-<br>7,440  | 299<br>46<br>-<br>71<br>7,971   | -<br>-<br>-<br>27,981  | 520120<br>520130<br>520550<br>521000<br>521100   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues  | -<br>-<br>-<br>-<br>28,653<br>-               |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680   | 299<br>46<br>-<br>71<br>7,971<br>16,016   | -<br>-<br>27,981<br>-<br>-                                       | 520120<br>520130<br>520550<br>521000<br>521100<br>521200   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions   | -   |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454  | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86   | -<br>-<br>-<br>27,981  | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs  | -<br>-<br>-<br>28,653<br>-<br>-<br>-<br>3,281 |                     |                    |
| 7,440<br>11,680<br>2,454<br>4,278  | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800  | -<br>-<br>27,981<br>-<br>-                                       | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal  | -   |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210  | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)  | 27,981<br>-<br>3,204   | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications  | 3,281<br>-<br>-                               |                     |                    |
| 7,440<br>11,680<br>2,454<br>4,278  | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182                                     | -<br>-<br>27,981<br>-<br>-                                       | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services   | -   |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141   | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182<br>34                               | 27,981<br>-<br>3,204   | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528030   | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier   | 3,281<br>-<br>-                               |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141<br>-<br>500                               | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182<br>34<br>5,918                      | 27,981<br>-<br>3,204   | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528030<br>528300                               | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - Temporary Help Services  | 3,281<br>-<br>-                               |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141   | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182<br>34                               | 27,981<br>-<br>27,981<br>-<br>-<br>3,204<br>-<br>-<br>6,675<br>- | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528030<br>528300<br>528400                     | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - Temporary Help Services Other Purchased Services - Printing and Graphics                        | -<br>3,281<br>-<br>-<br>6,835<br>-<br>-       |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141<br>-<br>500<br>360                        | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182<br>34<br>5,918<br>446               | 27,981<br>-<br>3,204   | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528030<br>528300<br>528400<br>545000           | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - Temporary Help Services Other Purchased Services - Printing and Graphics Travel                 | 3,281<br>-<br>-                               |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141<br>-<br>500<br>360<br>-<br>7,366          | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182<br>34<br>5,918<br>446<br>-<br>4,827 | 27,981<br>-<br>27,981<br>-<br>-<br>3,204<br>-<br>-<br>6,675<br>- | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528030<br>528300<br>528400<br>545000<br>545100 | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - Temporary Help Services Other Purchased Services - Printing and Graphics Travel Travel and Lodging                           | -<br>3,281<br>-<br>-<br>6,835<br>-<br>-       |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141<br>-<br>500<br>360<br>-<br>7,366<br>2,796 | 299 46 - 71 7,971 16,016 86 800 (39) 2,182 34 5,918 446 - 4,827 1,231                                     | 27,981<br>-<br>27,981<br>-<br>-<br>3,204<br>-<br>-<br>6,675<br>- | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528300<br>528300<br>528400<br>545000<br>545100 | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - Temporary Help Services Other Purchased Services - Printing and Graphics Travel Travel and Lodging Mileage, Taxi and Parking | -<br>3,281<br>-<br>-<br>6,835<br>-<br>-       |                     |                    |
| -<br>(150)<br>-<br>7,440<br>11,680<br>2,454<br>4,278<br>210<br>141<br>-<br>500<br>360<br>-<br>7,366          | 299<br>46<br>-<br>71<br>7,971<br>16,016<br>86<br>800<br>(39)<br>2,182<br>34<br>5,918<br>446<br>-<br>4,827 | 27,981<br>-<br>27,981<br>-<br>-<br>3,204<br>-<br>-<br>6,675<br>- | 520120<br>520130<br>520550<br>521000<br>521100<br>521200<br>524000<br>524020<br>525120<br>528000<br>528030<br>528300<br>528400<br>545000<br>545100 | Meetings Expenditures Postage Operating Supplies - Telecommunications Subscriptions and Dues Membership and Professional Dues Publications and Subscriptions Contracted Professional Svcs Contracted Prof Svcs - Attorney and Legal Utility Services - Telecommunications Other Purchased Services Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - Temporary Help Services Other Purchased Services - Printing and Graphics Travel Travel and Lodging                           | -<br>3,281<br>-<br>-<br>6,835<br>-<br>-       |                     |                    |

| FY 2014-15<br>Actual<br>General Fund | FY 2015-16<br>Actual<br>(Office of Me | FY 2016-17 Amended Amount tro Attorney) | ACCT     | DESCRIPTION                  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|--------------------------------------|---------------------------------------|---|----------|------------------------------|---|---|--|
| 422                                  | 126                                   | 2,456                                   | 549000   | Miscellaneous Expenditures   | 2,515                                   |   |  |
| 56,436                               | 63,972                                | 71,767                                  |          | Total Materials and Services | 73,490                                  |   |  |
| \$2,194,412                          | \$2,280,267                           | \$2,458,903                             | OTAL REQ | UIREMENTS                    | \$2,602,771                             |   |  |
| 15.50                                | 16.00                                 | 16.00 F                                 | ULL-TIME | EQUIVALENTS                  | 16.00                                   |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| General Fund (       | Office of the        | Auditor)                               |           |  |   |   |  |
| <u>xpenditures</u>   |                      | •                                      |           |  |   |   |  |
|                      |                      |  |           | Personnel Services                               |   |   |  |
| 97,353               | 100,881              | 111,025                                | 500000    | Elected Official Salaries                        | 110,139                                 |   |  |
| 288,862              | 321,156              | 346,674                                | 501000    | Reg Employees-Full Time-Exempt                   | 364,188                                 |   |  |
| -                    | -                    | 21,500                                 | 503000    | Temporary Employees - Hourly                     | 21,500                                  |   |  |
| 31,496               | 34,126               | 40,454                                 | 511000    | Fringe - Payroll Taxes                           | 41,869                                  |   |  |
| 39,057               | 31,915               | 49,001                                 | 512000    | Fringe - Retirement PERS                         | 68,653                                  |   |  |
| 65,025               | 69,668               | 83,450                                 | 513000    | Fringe - Health and Welfare                      | 84,816                                  |   |  |
| 2,000                | 2,000                | -                                      | 513305    | Health Savings - Metro Contrib/HSA Contrb        | -                                       |   |  |
| -                    | -                    | -                                      | 514000    | Fringe - Unemployment                            | 14,742                                  |   |  |
| 1,062                | 1,418                | 1,938                                  | 515000    | Fringe - Other Benefits                          | 1,970                                   |   |  |
| 3,683                | 6,117                | 9,478                                  | 519000    | Pension Oblig Bonds Contrib                      | 4,957                                   |   |  |
| 300                  | 1,800                | -                                      | 519500    | Fringe - Insurance - Opt Out                     | -                                       |   |  |
| 528,838              | 569,080              | 663,520                                |           | Total Personnel Services                         | 712,834                                 |   |  |
|                      |                      |  |           |  |   |   |  |
|                      |                      |  |           | Materials and Services                           |   |   |  |
| 2,029                | 4,479                | 5,000                                  | 520100    | Office Supplies                                  | 5,000                                   |   |  |
| 59                   | 1,795                | -                                      | 520110    | Computer Equipment                               | -                                       |   |  |
| 136                  | 81                   | -                                      | 520120    | Meetings Expenditures                            | -                                       |   |  |
| -                    | 30                   | -                                      | 520140    | OfficeSupply-PromoandConsult Sup                 |   |   |  |
| -                    | 647                  | 1,500                                  | 520500    | Operating Supplies                               | 1,750                                   |   |  |
| -                    | 138                  | -                                      | 520550    | Operating Supplies - Telecommunications          |   |   |  |
| 268                  | 240                  | 1,500                                  | 521000    | Subscriptions and Dues                           | 1,500                                   |   |  |
| 960                  | 1,195                | -                                      | 521100    | Membership and Professional Dues                 | -                                       |   |  |
| 40                   | 48                   | -                                      | 521200    | Publications and Subscriptions                   | -                                       |   |  |
| 13,349               | 4,800                | 16,500                                 | 524000    | Contracted Professional Svcs                     | 16,500                                  |   |  |
| 384                  | -                    | -                                      | 524050    | Contracted Prof Svcs - Advertising               | -                                       |   |  |
| 179                  | -                    | 700                                    | 528000    | Other Purchased Services                         | 1,000                                   |   |  |
| 539                  | 265                  | -                                      | 528400    | Other Purchased Services - Printing and Graphics | -                                       |   |  |
| 65                   | 25                   | 5,615                                  | 545000    | Travel   | 5,750                                   |   |  |
| 6,491                | 2,763                | -                                      | 545100    | Travel and Lodging                               | -                                       |   |  |
| 258                  | 181                  | -                                      | 545200    | Mileage, Taxi and Parking                        | -                                       |   |  |
| 1,393                | 438                  | -                                      | 545300    | Meals and Entertainment                          | -                                       |   |  |
| 336                  | 562                  | 6,523                                  | 545500    | Staff Development                                | 6,500                                   |   |  |
| 3,904                | 5,096                | -                                      | 545520    | Conference Fees                                  | -                                       |   |  |
| 104                  | -                    | 324                                    | 549000    | Miscellaneous Expenditures                       | 500                                     |   |  |
| 30,493               | 22,783               | 37,662                                 |           | Total Materials and Services                     | 38,500                                  |   |  |
| \$559,331            | \$591,863            | \$701,182 1                            | OTAL REQ  | UIREMENTS  | \$751,334                               |   |  |
| 6.00                 | 6.00                 | 6.00 5                                 | IIII TIME | EQUIVALENTS                                      | 6.00                                    |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
| General Fund         |                      |  |        | 223  | 7                                       | 7                                       | 7                                      |
| Expenditures         | (                    | · · · · · · · · · · · · · · · · · · ·  |        |  |   |   |  |
| -                    |                      |  |        |  |   |   |  |
|                      |                      |  |        | Personnel Services   |   |   |  |
| 1,741,175            | 1,737,983            | 2,412,402                              | 501000 | Reg Employees-Full Time-Exempt   | 2,351,481                               |   |  |
| 1,065,934            | 1,086,559            | 1,271,190                              | 501500 | Reg Empl-Full Time-Non-Exempt  | 1,339,298                               |   |  |
| 42,473               | 71,855               | 19,801                                 | 502000 | Reg Employees-Part Time-Exempt   | 18,648                                  |   |  |
| 66,127               | 180,168              | 151,337                                | 503000 | Temporary Employees - Hourly   | 85,770                                  |   |  |
| 131,169              | 297,322              | 402,110                                | 504000 | Seasonal Employees   | 517,060                                 |   |  |
| 72,047               | 56,190               | 23,894                                 | 508000 | Overtime   | 27,483                                  |   |  |
| 12,970               | 18,866               | -                                      | 508600 | Mobile Comm Allowance  | -                                       |   |  |
| 279,179              | 289,243              | 312,416                                | 511000 | Fringe - Payroll Taxes   | 311,333                                 |   |  |
| 350,299              | 388,662              | 439,930                                | 512000 | Fringe - Retirement PERS   | 555,666                                 |   |  |
| 617,280              | 583,478              | 643,514                                | 513000 | Fringe - Health and Welfare  | 656,335                                 |   |  |
| 6,000                | 2,000                | -                                      | 513305 | Health Savings - Metro Contrib/HSA Contrb  | -                                       |   |  |
| 31,411               | 35,330               | 35,004                                 | 514000 | Fringe - Unemployment  | 26,885                                  |   |  |
| 8,868                | 8,867                | 14,951                                 | 515000 | Fringe - Other Benefits  | 14,842                                  |   |  |
| 31,088               | 47,498               | 74,068                                 | 519000 | Pension Oblig Bonds Contrib  | 37,095                                  |   |  |
| 750                  | 1,800                | -                                      | 519500 | Fringe - Insurance - Opt Out   | -                                       |   |  |
| 4,456,770            | 4,805,821            | 5,800,617                              |        | Total Personnel Services   | 5,941,896                               |   |  |
|                      |                      |  |        | Materials and Services   |   |   |  |
| 48,121               | 41,548               | 49,767                                 | 520100 | Office Supplies  | 44,753                                  |   |  |
| 29,758               | 20,954               | 8,094                                  | 520110 | Computer Equipment   | 10,594                                  |   |  |
| 4,494                | 10,412               | 12,262                                 | 520110 | Meetings Expenditures  | 17,239                                  |   |  |
| 1,452                | 349                  | 262                                    | 520120 | Postage  | 250                                     |   |  |
| 361                  | (0)                  | 202                                    | 520130 | OfficeSupply-PromoandConsult Sup   | 300                                     |   |  |
| 68,872               | 84,034               | 91,881                                 | 520500 | Operating Supplies   | 88,425                                  |   |  |
| 46,129               | 24,979               | 22,512                                 | 520510 | Operating Supplies  Operating Supplies - Small Tools, Equip                            | 28,012                                  |   |  |
| 769                  | 59                   | 22,312                                 | 520510 | Operating Supplies - Smail Tools, Equip  | 20,012                                  |   |  |
| 709                  | 39                   |  | 520520 | Operating Supplies - Addio Visual Operating Supplies - Food for Prg Part               | 250                                     |   |  |
| 43                   | 115                  | -                                      | 520535 | Operating Supplies - Medical and Veterinary  | 230                                     |   |  |
| 28,644               | 684                  | 6,282                                  | 520540 | Operating Supplies - Intedical and Veterinary  Operating Supplies - Telecommunications | 6,282                                   |   |  |
| 250                  | 004                  | 0,202                                  | 520560 | . 3  | 0,262                                   |   |  |
|                      | 0.242                | -<br>- 0-0                             |        | Operating Supplies - Tickets   | -<br>5,859                              |   |  |
| 29,259               | 8,242                | 5,859                                  | 520580 | Operating Supplies - Uniforms  | '                                       |   |  |
| 1,491                | 5,089                | 4,673                                  | 521000 | Subscriptions and Dues   | 4,596                                   |   |  |
| 8,430                | 7,908                | 2,285                                  | 521100 | Membership and Professional Dues   | 3,035                                   |   |  |
| 9,252                | 1,385                | 1,285                                  | 521200 | Publications and Subscriptions   | 1,785                                   |   |  |
| 258                  | 487                  |  | 521300 | Fuels - Waste Transport  | -                                       |   |  |
| 50,846               | 58,410               | 74,556                                 | 521400 | Fuels and Lubricants - General   | 77,582                                  |   |  |
| 4,531                | 8,636                | 139,157                                | 521500 | Maintenance and Repairs Supplies   | 107,602                                 |   |  |
| 4,862                | 194                  | -                                      | 521510 | Maintenance and Repairs Supplies - Technology  | -                                       |   |  |

| FY 2014-15     | FY 2015-16    | FY 2016-17<br>Amended |        |  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|----------------|---------------|-----------------------|--------|--|-------------------------------|-------------------------------|------------------------------|
| Actual         | Actual        | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                        | Amount                       |
| General Fund ( | (Parks and Na | ture)                 |        |  |                               |                               |                              |
| 33,511         | 40,387        | -                     | 521520 | Maintenance and Repairs Supplies - Building  | 23,000                        |                               |                              |
| -              | 1,929         | -                     | 521521 | Maintenance and Repairs Supplies - HVAC  | 1,000                         |                               |                              |
| 2,038          | 1,097         | -                     | 521530 | Maintenance and Repairs Supplies - Custodial   | 250                           |                               |                              |
| 1,581          | 1,762         | -                     | 521540 | Maintenance and Repairs Supplies - Electrical  | -                             |                               |                              |
| 49,622         | 52,826        | -                     | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape                                 | 3,100                         |                               |                              |
| 24,528         | 36,064        | -                     | 521560 | Maintenance and Repairs Supplies - Equipment   | 2,100                         |                               |                              |
| 8,452          | 2,141         | -                     | 521570 | Maintenance and Repairs Supplies - Vehicles  | 1,100                         |                               |                              |
| 1,963          | 2,306         | -                     | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear                         | 750                           |                               |                              |
| -              | 594           | -                     | 522000 | Food   | -                             |                               |                              |
| 43,216         | 76,445        | 13,612                | 522500 | Retail   | 13,610                        |                               |                              |
| 291,449        | 320,145       | 721,785               | 524000 | Contracted Professional Svcs   | 467,226                       |                               |                              |
| -              | 2,791         | -                     | 524020 | Contracted Prof Svcs - Attorney and Legal  | -                             |                               |                              |
| -              | -             | -                     | 524040 | Contracted Prof Svcs - Promotion and Public Relations                                | 2,500                         |                               |                              |
| 8,130          | 6,579         | 85,000                | 524050 | Contracted Prof Svcs - Advertising   | 70,550                        |                               |                              |
| 2              | 1,696         | -                     | 524060 | Contracted Prof Svcs - Information Technology Services                               | -                             |                               |                              |
| 522            | 7,886         | -                     | 524070 | Contracted Prof Svcs - Management, Consulting and Communication<br>Services          | -                             |                               |                              |
| 7,794          | _             | _                     | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                            | _                             |                               |                              |
| 92             | 2,401         | 7,000                 | 524500 | Marketing Expenditures   | 40,078                        |                               |                              |
| 26,650         | 9,750         | 16,121                | 524600 | Sponsorship Expenditures   | 17,571                        |                               |                              |
| 114,073        | 134,433       | 218,781               | 525000 | Contracted Property Services   | 203,307                       |                               |                              |
| 11,583         | 14,949        | 313,840               | 525100 | Utility Services   | 265,333                       |                               |                              |
| 10,224         | 19,130        | -                     | 525110 | Utility Services - Internet  | -                             |                               |                              |
| 27,699         | 27,617        | _                     | 525120 | Utility Services - Telecommunications  | 3,200                         |                               |                              |
| 38,484         | 53,217        | _                     | 525130 | Utility Services - Electricity   | 1,500                         |                               |                              |
| 1,037          | 782           | -                     | 525140 | Utility Services - Natural Gas   | -                             |                               |                              |
| 45,889         | 70,361        | _                     | 525150 | Utility Services - Sanitation and Refuse Removal                                     | 3,500                         |                               |                              |
| 44,091         | 105,438       | _                     | 525160 | Utility Services - Water and Sewer   | 2,100                         |                               |                              |
| 908            | 607           | 15,997                | 525500 | Cleaning Services  | 15,706                        |                               |                              |
| 20,393         | 25,589        | 239,446               | 526000 | Maintenance and Repair Services  | 215,846                       |                               |                              |
| 55,971         | 96,645        | 12,564                | 526010 | Maintenance and Repair Services - Building   | 44,564                        |                               |                              |
| -              | 3,200         | -                     | 526011 | Maintenance and Repair Services - Painting   | 1,000                         |                               |                              |
| 2,132          | 9,607         | _                     | 526012 | Maintenance and Repair Services - Electricity  | 1,500                         |                               |                              |
| 1,655          | 4,305         | _                     | 526014 | Maintenance and Repair Services - HVAC   | 2,300                         |                               |                              |
| 3,439          | 3,776         | _                     | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk)                           | 500                           |                               |                              |
| 27,220         | 38,757        | _                     | 526020 | Maintenance and Repair Services - Equipment  | 4,200                         |                               |                              |
| 39,669         | 11,283        | _                     | 526030 | Maintenance and Repair Services - Grounds  | 250                           |                               |                              |
| 252            | 1,845         | -                     | 526040 | Maintenance and Repair Services - Technology   | -                             |                               |                              |
| 15,090         | 16,443        | 21,988                | 526050 | Maintenance and Repair Services - Vehicles   | 23,088                        |                               |                              |
| 2,027          | 1,864         | 21,500                | 526060 | Maintenance and Repair Services - Verlices  Maintenance and Repair Services - Safety | 25,000                        |                               |                              |
| 10,070         | 1,504         | 10,000                | 526100 | Capital Maintenance - CIP  |                               |                               |                              |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
|                      | (Parks and Na        | ture)                                  |        |   |   |   |  |
| -                    | 17,188               | -                                      | 526200 | Capital Maintenance - Non-CIP                             | 2,500                                   |   |  |
| 3,815                | -                    | _                                      | 526300 | Software Maintenance                                      | 3,000                                   |   |  |
| 1,290                | (72)                 | 18,336                                 | 526500 | Rentals   | 15,979                                  |   |  |
| 849                  | -                    | -                                      | 526510 | Rentals - Building  | -                                       |   |  |
| 6,638                | 8,848                | _                                      | 526520 | Rentals - Equipment                                       | 200                                     |   |  |
| -                    | 77                   | _                                      | 526530 | Rentals - Office Equipment                                |   |   |  |
| 2,922                | 3,851                | _                                      | 526540 | Rentals - Vehicle   | _                                       |   |  |
| 10,320               | 10,278               | _                                      | 526560 | Rentals - Parking Space                                   | 7,200                                   |   |  |
| 23,576               | 11,675               | 47,719                                 | 528000 | Other Purchased Services                                  | 66,964                                  |   |  |
| 16                   | -                    | 111,000                                | 528010 | Other Purchased Services - Commissions                    | -                                       |   |  |
| 27                   | 96                   | -                                      | 528020 | Other Purchased Services - Audio Visual                   | _                                       |   |  |
| 676                  | 2,710                | _                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | 500                                     |   |  |
| 14                   | -,                   | _                                      | 528040 | Other Purchased Services - Meeting Planner                | -                                       |   |  |
| 35                   | 160                  | _                                      | 528060 | Other Purchased Services - EMT and Medical                | _                                       |   |  |
| -                    | 2,990                | -                                      | 528070 | Other Purchased Services - Trade Shows                    | -                                       |   |  |
| 250                  | 146                  | _                                      | 528080 | Other Purchased Services - Agency Fees                    | _                                       |   |  |
| 82,734               | 89,046               | 60,000                                 | 528210 | Credit Card Fees  | 68,290                                  |   |  |
| 3,913                | -                    | -                                      | 528300 | Other Purchased Services - Temporary Help Services        | -                                       |   |  |
| 31,726               | 39,710               | 183,000                                | 528400 | Other Purchased Services - Printing and Graphics          | 194,138                                 |   |  |
| 63,768               | 75,656               | 113,603                                | 528500 | Cemetery Services Expenditures                            | 112,500                                 |   |  |
| 1,022                | -                    |  | 529400 | Special Waste Disposal Fees                               | -                                       |   |  |
| 2,650,075            | 2,757,053            | 2,648,000                              | 529800 | Glendoveer Golf Ops Contract                              | 2,700,000                               |   |  |
| 63,752               | 69,787               | 51,687                                 | 530000 | Payments to Other Agencies                                | 143,953                                 |   |  |
| 18,602               | 9,179                | 523                                    | 530010 | License and Permit Fees                                   | 2,250                                   |   |  |
| 191,611              | 195,743              | 167,970                                | 531000 | Taxes (Non-Payroll)                                       | 187,259                                 |   |  |
| 10,000               | -                    | -                                      | 531500 | Grants to Other Governments                               | -                                       |   |  |
| 1,000                | _                    | _                                      | 531800 | Contributions to Other Govt                               | 1,500                                   |   |  |
| 16,860               | 7,760                | 16,337                                 | 545000 | Travel  | 16,333                                  |   |  |
| 22,423               | 21,418               | -                                      | 545100 | Travel and Lodging  | 4,250                                   |   |  |
| 2,363                | 3,859                | _                                      | 545200 | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 8,019                | 5,046                | _                                      | 545300 | Meals and Entertainment                                   | _                                       |   |  |
| 14,010               | 25,696               | 54,605                                 | 545500 | Staff Development   | 55,901                                  |   |  |
| 4,882                | 1,907                | -                                      | 545510 | Tuition Reimbursement                                     | -                                       |   |  |
| 17,108               | 33,858               | 3,742                                  | 545520 | Conference Fees   | 8,750                                   |   |  |
|                      | 300                  | 5,7 12                                 | 545530 | Outreach Development                                      | -                                       |   |  |
| 19,046               | 22,643               | 50,000                                 | 548000 | Fee Reimbursements  | 25,000                                  |   |  |
| 261                  | 40                   | -                                      | 549000 | Miscellaneous Expenditures                                | -                                       |   |  |
| 4,582,880            | 4,896,775            | 5,621,531                              |        | Total Materials and Services                              | 5,443,760                               |   |  |
|                      |                      |  |        |   |   |   |  |
| 4.17                 |                      |  | F70000 | <u>Capital Outlay</u>                                     |   |   |  |
| 117                  | -                    | -                                      | 570000 | Land  | -                                       |   |  |

| FY 2014-15          | FY 2015-16     | FY 2016-17<br>Amended |          |                               |             | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------------|----------------|-----------------------|----------|-------------------------------|-------------|-------------------------------|------------------------|------------------------------|
| Actual              | Actual         | Amount                | ACCT     |                               | DESCRIPTION | Amount                        | Amount                 | Amount                       |
| <b>General Fund</b> | (Parks and Nat | ture)                 |          |                               |             |                               |                        |                              |
| -                   | -              | -                     | 571000   | Improve-Other than Bldg       |             | 75,000                        |                        |                              |
| 36,530              | -              | -                     | 572000   | Buildings and Related         |             | -                             |                        |                              |
| 10,500              | 12,731         | 35,000                | 574000   | <b>Equipment and Vehicles</b> |             | 50,000                        |                        |                              |
| 11,405              | -              | -                     | 574500   | Vehicles                      |             | -                             |                        |                              |
| -                   | 58,457         | 55,000                | 579000   | Intangible Assets             |             | 55,000                        |                        |                              |
| 58,552              | 71,188         | 90,000                |          | Total Capital Outlay          |             | 180,000                       |                        |                              |
| \$9,098,203         | \$9,773,785    | \$11,512,148 1        | OTAL REQ | UIREMENTS                     |             | \$11,565,656                  |                        |                              |
| 37.40               | 37.55          | 46.28 F               | ULL-TIME | EQUIVALENTS                   |             | 46.43                         |                        |                              |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| Parks and Nat        | ure (Administ        | ration)                                |        |   |   |   |  |
| <b>Expenditures</b>  | •                    | •                                      |        |   |   |   |  |
|                      |                      |  |        |   |   |   |  |
|                      |                      |  |        | Personnel Services  |   |   |  |
| 167,807              | 145,381              | 665,308                                | 501000 | Reg Employees-Full Time-Exempt                            | 693,773                                 |   |  |
| 71,779               | 93,735               | 146,708                                | 501500 | Reg Empl-Full Time-Non-Exempt                             | 145,634                                 |   |  |
| -                    | -                    | 5,550                                  | 503000 | Temporary Employees - Hourly                              | 14,550                                  |   |  |
| 2,379                | 14,846               | 2,550                                  | 508000 | Overtime  | 2,550                                   |   |  |
| 325                  | -                    | -                                      | 508600 | Mobile Comm Allowance                                     | -                                       |   |  |
| 19,004               | 26,846               | 68,489                                 | 511000 | Fringe - Payroll Taxes                                    | 69,766                                  |   |  |
| 32,071               | 31,511               | 94,296                                 | 512000 | Fringe - Retirement PERS                                  | 121,441                                 |   |  |
| 38,381               | 25,307               | 135,230                                | 513000 | Fringe - Health and Welfare                               | 138,250                                 |   |  |
| -                    | 6,378                | 14,102                                 | 514000 | Fringe - Unemployment                                     | -                                       |   |  |
| 710                  | 655                  | 3,247                                  | 515000 | Fringe - Other Benefits                                   | 3,308                                   |   |  |
| 2,390                | 3,579                | 16,240                                 | 519000 | Pension Oblig Bonds Contrib                               | 8,394                                   |   |  |
| -                    | 1,800                | -                                      | 519500 | Fringe - Insurance - Opt Out                              | -                                       |   |  |
| 334,846              | 350,038              | 1,151,720                              |        | Total Personnel Services                                  | 1,197,666                               |   |  |
|                      |                      |  |        | Matarials and Comissa                                     |   |   |  |
| 19,684               | 21,264               | 21,501                                 | 520100 | Materials and Services Office Supplies                    | 21,501                                  |   |  |
| •                    | ·                    | •                                      |        | • •   | · · · · · · · · · · · · · · · · · · ·   |   |  |
| 9,429                | 12,212               | 6,000                                  | 520110 | Computer Equipment  | 7,000                                   |   |  |
| 902                  | 3,265                | 7,549                                  | 520120 | Meetings Expenditures                                     | 10,549                                  |   |  |
| 2,507                | 14                   | 500                                    | 520500 | Operating Supplies  | 500                                     |   |  |
| 1,848                | 830                  | 1,000                                  | 520580 | Operating Supplies - Uniforms                             | -                                       |   |  |
| 2.475                | 129                  | 4.500                                  | 521000 | Subscriptions and Dues                                    | 1 500                                   |   |  |
| 2,175                | 1,750                | 1,500                                  | 521100 | Membership and Professional Dues                          | 1,500                                   |   |  |
| 429                  | 424                  | 500                                    | 521200 | Publications and Subscriptions                            | 500                                     |   |  |
| 1,242                | 58,755               | 36,000                                 | 524000 | Contracted Professional Svcs                              | 90,725                                  |   |  |
| 1,997                | 35                   | 85,000                                 | 524050 | Contracted Prof Svcs - Advertising                        | 70,000                                  |   |  |
| -                    | 1,198                | 7,000                                  | 524500 | Marketing Expenditures                                    | 40,000                                  |   |  |
| 3,900                | -                    | -                                      | 524600 | Sponsorship Expenditures                                  | 16,000                                  |   |  |
| -                    | -                    | -                                      | 525100 | Utility Services  | -                                       |   |  |
| -                    | -                    | 545                                    | 526000 | Maintenance and Repair Services                           | 545                                     |   |  |
| 45                   | 7                    | -                                      | 526010 | Maintenance and Repair Services - Building                | -                                       |   |  |
| -                    | -                    | -                                      | 526300 | Software Maintenance                                      | 3,000                                   |   |  |
| 204                  | -                    | 2,172                                  | 528000 | Other Purchased Services                                  | 11,172                                  |   |  |
| -                    | -                    | 111,000                                | 528010 | Other Purchased Services - Commissions                    | -                                       |   |  |
| 14                   | 514                  | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 16,867               | 33,502               | 183,000                                | 528400 | Other Purchased Services - Printing and Graphics          | 193,438                                 |   |  |
| 269                  | -                    | -                                      | 530000 | Payments to Other Agencies                                | 70,000                                  |   |  |
| -                    | 461                  | 3,069                                  | 545000 | Travel  | 3,069                                   |   |  |
| 796                  | 3,544                | -                                      | 545100 | Travel and Lodging  | -                                       |   |  |

|               |                | FY 2016-17     |          | For Information Only         | FY 2017-18  | FY 2017-18      | FY 2017-18     |
|---------------|----------------|----------------|----------|------------------------------|-------------|-----------------|----------------|
| FY 2014-15    | FY 2015-16     | <b>Amended</b> |          |                              | Proposed    | <b>Approved</b> | <u>Adopted</u> |
| Actual        | Actual         | Amount         | ACCT     | DESCRIPTION                  | Amount      | Amount          | Amount         |
| Parks and Nat | ture (Administ | ration)        |          |                              |             |                 | _              |
| 263           | 410            | -              | 545200   | Mileage, Taxi and Parking    | -           |                 |                |
| 103           | 514            | -              | 545300   | Meals and Entertainment      | -           |                 |                |
| 2,124         | 9,998          | 10,094         | 545500   | Staff Development            | 12,094      |                 |                |
| 1,599         | 4,588          | 600            | 545520   | Conference Fees              | 600         |                 |                |
| 150           | -              | -              | 549000   | Miscellaneous Expenditures   | -           |                 |                |
| 66,547        | 153,413        | 477,030        |          | Total Materials and Services | 552,193     |                 | _              |
| \$401,393     | \$503,452      | \$1,628,750 1  | OTAL REQ | UIREMENTS                    | \$1,749,859 |                 |                |

| Parks and Nature (Communication of the property of the propert | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|--|--|-----------|---|---|---|--|
| - 2,88: 24,797 26,888 7,741 5,69; 285 286 2,704 2,946 2,882 3,238 5,272 5,21; 132 133 328 536 44,139 47,82; 433 2,000 - 2,16; 125 1,62;  |  |           | artnerships)  |   |   |  |
| - 2,883 24,797 26,886 7,741 5,693 285 286 2,704 2,946 2,882 3,238 5,272 5,213 132 139 328 536 44,139 47,823 433 2,000 - 2,163 125 1,623  | ,                                      |           |   |   |   |  |
| 24,797 26,886 7,741 5,692 285 286 2,704 2,946 2,882 3,238 5,272 5,212 132 133 328 536 44,139 47,823  433 2,000 - 2,166 125 1,623   |  |           |   |   |   |  |
| 24,797 26,886 7,741 5,692 285 286 2,704 2,946 2,882 3,238 5,272 5,212 132 133 328 536 44,139 47,823  4433 2,000 - 2,166 125 1,623  |  |           | Personnel Services  |   |   |  |
| 7,741 5,692 285 286 2,704 2,946 2,882 3,238 5,272 5,213 132 133 328 536 44,139 47,823  433 2,000 - 2,166 125 1,623   | 7 -                                    | 501000    | Reg Employees-Full Time-Exempt                            | 16,444                                  |   |  |
| 285  | 6 28,645                               | 501500    | Reg Empl-Full Time-Non-Exempt                             | 86,463                                  |   |  |
| 2,704 2,944 2,882 3,238 5,272 5,213 132 139 328 536 44,139 47,823  433 2,000 - 2,163 125 1,623   | 2 10,403                               | 502000    | Reg Employees-Part Time-Exempt                            | 8,591                                   |   |  |
| 2,882 3,238 5,272 5,213 132 133 328 536 44,139 47,823  4433 2,000 - 2,163 125 1,623  | 6 -                                    | 508000    | Overtime  | -                                       |   |  |
| 5,272 5,213 132 133 328 536  44,139 47,823  433 2,000 - 2,163 125 1,623  | 6 3,298                                | 511000    | Fringe - Payroll Taxes                                    | 8,779                                   |   |  |
| 5,272 5,213 132 133 328 536  44,139 47,823  433 2,000 - 2,163 125 1,623  | 8 4,060                                | 512000    | Fringe - Retirement PERS                                  | 14,563                                  |   |  |
| 132  |  | 513000    | Fringe - Health and Welfare                               | 22,618                                  |   |  |
| 44,139 47,823  433 2,000  - 2,163  125 1,623   |  | 515000    | Fringe - Other Benefits                                   | 461                                     |   |  |
| 433 2,000 - 2,162 125 1,623  | 6 781                                  | 519000    | Pension Oblig Bonds Contrib                               | 1,116                                   |   |  |
| - 2,163 125 1,623  | 3 55,689                               |           | Total Personnel Services                                  | 159,035                                 |   |  |
| - 2,163 125 1,623  |  |           |   |   |   |  |
| - 2,16: 125 1,62:  |  |           | Materials and Services                                    |   |   |  |
| 125 1,623 215 1,720 10 500 3,000 - 120 - 88 691 286 45 249 25 1,053  | ·                                      | 520100    | Office Supplies   | 2,094                                   |   |  |
| - 1,720<br>10 10 3,000<br>- 120 - 88<br>- 88<br>- 691 286<br>45 249<br>25 1,053  |  | 520110    | Computer Equipment  | -                                       |   |  |
| - 1,720<br>10  | 3 3,142                                | 520120    | Meetings Expenditures                                     | 3,142                                   |   |  |
| - 1,720<br>10  |  | 520140    | OfficeSupply-PromoandConsult Sup                          | 300                                     |   |  |
| 215 1,720 10 500 3,000 - 120 - 88 691 286 45 249 25 1,055 45 88  |  | 520500    | Operating Supplies  | 1,000                                   |   |  |
| 10 500 3,000 - 120 - 88 691 286 45 249 25 1,055 45 88  |  | 520535    | Operating Supplies - Food for Prg Part                    | 250                                     |   |  |
|  | 0 -                                    | 521100    | Membership and Professional Dues                          | -                                       |   |  |
| 500 3,000 - 120 - 8!   |  | 524000    | Contracted Professional Svcs                              | 10,000                                  |   |  |
| 500 3,000 - 120 - 8!   |  | 524040    | Contracted Prof Svcs - Promotion and Public Relations     | 2,500                                   |   |  |
| - 120<br>- 8!<br>-<br>-<br>691 286<br>45 249<br>25 1,053<br>45 8!  |  | 524050    | Contracted Prof Svcs - Advertising                        | 500                                     |   |  |
| - 8!<br>-<br>-<br>691 286<br>45 245<br>25 1,055<br>45 8!   | 0 -                                    | 524600    | Sponsorship Expenditures                                  | -                                       |   |  |
| -<br>691 286<br>45 245<br>25 1,055<br>45 85  | 0 -                                    | 525000    | Contracted Property Services                              | -                                       |   |  |
| 45 249<br>25 1,053<br>45 89  | 5 -                                    | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 45 249<br>25 1,053<br>45 89  |  | 528400    | Other Purchased Services - Printing and Graphics          | 700                                     |   |  |
| 45 249<br>25 1,053<br>45 89  |  | 530000    | Payments to Other Agencies                                | 2,750                                   |   |  |
| 25 1,055<br>45 85  |  | 545100    | Travel and Lodging  | -                                       |   |  |
| 45 85  | 9 -                                    | 545200    | Mileage, Taxi and Parking                                 | -                                       |   |  |
|  | 3 2,094                                | 545500    | Staff Development   | 2,094                                   |   |  |
|  | 5 -                                    | 545520    | Conference Fees   | -                                       |   |  |
| - 200  |  | 545530    | Outreach Development                                      | -                                       |   |  |
| 2,089 12,583   | 7 7,330                                |           | Total Materials and Services                              | 25,330                                  |   |  |
| \$46,228 \$60,410  | 0 \$63.019                             | TOTAL REO | UIREMENTS   | \$184,365                               |   |  |

| FY 2014-15          | FY 2015-16      | FY 2016-17<br>Amended |        | For Information Only                                 | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|-----------------|-----------------------|--------|--|------------------------|------------------------|-----------------------|
| Actual              | Actual          | Amount                | ACCT   | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| Parks and Nati      | ure (visitor se | rvices)               |        |  |                        |                        |                       |
| <u>Expenditures</u> |                 |                       |        |  |                        |                        |                       |
|                     |                 |                       |        | Personnel Services                                   |                        |                        |                       |
| 590,093             | 609,485         | 646,744               | 501000 | Reg Employees-Full Time-Exempt                       | 611,587                |                        |                       |
| 605,025             | 619,951         | 646,841               | 501500 | Reg Empl-Full Time-Non-Exempt                        | 666,114                |                        |                       |
| 33,998              | 85,551          | 74,567                | 503000 | Temporary Employees - Hourly                         | -                      |                        |                       |
| 122,306             | 290,735         | 402,110               | 504000 | Seasonal Employees                                   | 517,060                |                        |                       |
| 48,389              | 25,395          | 19,035                | 508000 | Overtime   | 22,624                 |                        |                       |
| 5,295               | 9,800           | -                     | 508600 | Mobile Comm Allowance                                | -                      |                        |                       |
| 139,371             | 137,089         | 109,134               | 511000 | Fringe - Payroll Taxes                               | 107,711                |                        |                       |
| 148,480             | 166,790         | 150,276               | 512000 | Fringe - Retirement PERS                             | 182,154                |                        |                       |
| 273,834             | 265,233         | 228,043               | 513000 | Fringe - Health and Welfare                          | 231,830                |                        |                       |
| 4,000               | 2,000           | -                     | 513305 | Health Savings - Metro Contrib/HSA Contrb            | -                      |                        |                       |
| 30,143              | 20,054          | 19,138                | 514000 | Fringe - Unemployment                                | 25,121                 |                        |                       |
| 3,768               | 3,799           | 5,242                 | 515000 | Fringe - Other Benefits                              | 5,140                  |                        |                       |
| 14,085              | 21,223          | 25,872                | 519000 | Pension Oblig Bonds Contrib                          | 12,776                 |                        |                       |
| 2,018,786           | 2,257,105       | 2,327,002             | 313000 | Total Personnel Services                             | 2,382,117              |                        |                       |
| 2,010,700           | 2,237,103       | 2,327,002             |        | Total Telsoniler Services                            | 2,502,117              |                        |                       |
|                     |                 |                       |        | Materials and Services                               |                        |                        |                       |
| 15,016              | 7,252           | 13,455                | 520100 | Office Supplies                                      | 13,455                 |                        |                       |
| 1,388               | 4,974           | -                     | 520110 | Computer Equipment                                   | -                      |                        |                       |
| 966                 | 3,829           | -                     | 520120 | Meetings Expenditures                                | -                      |                        |                       |
| 1,384               | 219             | -                     | 520130 | Postage  | -                      |                        |                       |
| 285                 | (0)             | -                     | 520140 | OfficeSupply-PromoandConsult Sup                     | -                      |                        |                       |
| 21,417              | 42,497          | 62,543                | 520500 | Operating Supplies                                   | 62,207                 |                        |                       |
| 21,847              | 15,296          | 1,571                 | 520510 | Operating Supplies - Small Tools, Equip              | 1,571                  |                        |                       |
| 704                 | -               | -                     | 520520 | Operating Supplies - Audio Visual                    | -                      |                        |                       |
| _                   | 19              | -                     | 520540 | Operating Supplies - Medical and Veterinary          | -                      |                        |                       |
| 4,855               | 28              | -                     | 520550 | Operating Supplies - Telecommunications              | -                      |                        |                       |
| 20,644              | 4,601           | 1,717                 | 520580 | Operating Supplies - Uniforms                        | 1,717                  |                        |                       |
| 652                 | 1,000           | 3,246                 | 521000 | Subscriptions and Dues                               | 3,596                  |                        |                       |
| 1,723               | 3,426           | -                     | 521100 | Membership and Professional Dues                     | · <u>-</u>             |                        |                       |
| 2,629               | 261             | _                     | 521200 | Publications and Subscriptions                       | _                      |                        |                       |
| 258                 | 487             | -                     | 521300 | Fuels - Waste Transport                              | -                      |                        |                       |
| 23,869              | 39,349          | 43,139                | 521400 | Fuels and Lubricants - General                       | 43,135                 |                        |                       |
| 1,304               | 2,355           | 80,291                | 521500 | Maintenance and Repairs Supplies                     | 80,288                 |                        |                       |
| 1,545               | 9               | ,                     | 521510 | Maintenance and Repairs Supplies - Technology        | ,200                   |                        |                       |
| 13,407              | 8,629           | _                     | 521520 | Maintenance and Repairs Supplies - Building          | _                      |                        |                       |
| 1,658               | 380             | _                     | 521530 | Maintenance and Repairs Supplies - Custodial         | _                      |                        |                       |
| 163                 | 976             | _                     | 521540 | Maintenance and Repairs Supplies - Electrical        | _                      |                        |                       |
| 42,309              | 40,511          |                       | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape |                        |                        |                       |

|               |                 | FY 2016-17 |        | For Information Only  | FY 2017-18      | FY 2017-18 | FY 2017-18 |
|---------------|-----------------|------------|--------|---|-----------------|------------|------------|
| FY 2014-15    | FY 2015-16      | Amended    |        |   | <u>Proposed</u> | Approved   | Adopted    |
| Actual        | Actual          | Amount     | ACCT   | DESCRIPTION   | Amount          | Amount     | Amount     |
| Parks and Nat | ure (Visitor Se | rvices)    |        |   |                 |            |            |
| 20,500        | 32,884          | -          | 521560 | Maintenance and Repairs Supplies - Equipment                                | -               |            |            |
| 5,058         | 1,058           | -          | 521570 | Maintenance and Repairs Supplies - Vehicles                                 | -               |            |            |
| 1,393         | 991             | -          | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear                | -               |            |            |
| -             | 533             | -          | 522000 | Food  | -               |            |            |
| 9,450         | 12,600          | 13,612     | 522500 | Retail  | 13,610          |            |            |
| 145,520       | 186,901         | 469,449    | 524000 | Contracted Professional Svcs  | 264,325         |            |            |
| -             | 82              | -          | 524020 | Contracted Prof Svcs - Attorney and Legal                                   | -               |            |            |
| 131           | 419             | -          | 524050 | Contracted Prof Svcs - Advertising  | -               |            |            |
| -             | 1,646           | -          | 524060 | Contracted Prof Svcs - Information Technology Services                      | -               |            |            |
| 522           | -               | -          | 524070 | Contracted Prof Svcs - Management, Consulting and Communication<br>Services | -               |            |            |
| 92            | 972             | -          | 524500 | Marketing Expenditures  | -               |            |            |
| 15,000        | 1,000           | 14,550     | 524600 | Sponsorship Expenditures  | -               |            |            |
| 4,097         | 4,419           | 5,025      | 525000 | Contracted Property Services  | 5,025           |            |            |
| 9,375         | 14,504          | 288,991    | 525100 | Utility Services  | 245,169         |            |            |
| 9,024         | 17,930          | -          | 525110 | Utility Services - Internet   | -               |            |            |
| 20,792        | 19,677          | -          | 525120 | Utility Services - Telecommunications                                       | -               |            |            |
| 32,964        | 46,004          | -          | 525130 | Utility Services - Electricity  | -               |            |            |
| 955           | 782             | -          | 525140 | Utility Services - Natural Gas  | -               |            |            |
| 41,314        | 62,361          | -          | 525150 | Utility Services - Sanitation and Refuse Removal                            | -               |            |            |
| 41,957        | 94,762          | -          | 525160 | Utility Services - Water and Sewer  | -               |            |            |
| 708           | -               | -          | 525500 | Cleaning Services   | -               |            |            |
| 9,893         | 11,355          | 163,302    | 526000 | Maintenance and Repair Services   | 179,401         |            |            |
| 22,275        | 14,675          | -          | 526010 | Maintenance and Repair Services - Building                                  | -               |            |            |
| 2,132         | 4,807           | -          | 526012 | Maintenance and Repair Services - Electricity                               | -               |            |            |
| 2,459         | 3,326           | -          | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk)                  | -               |            |            |
| 23,987        | 28,661          | -          | 526020 | Maintenance and Repair Services - Equipment                                 | -               |            |            |
| 18,836        | 6,985           | -          | 526030 | Maintenance and Repair Services - Grounds                                   | -               |            |            |
| -             | 1,845           | -          | 526040 | Maintenance and Repair Services - Technology                                | -               |            |            |
| 9,111         | 10,383          | -          | 526050 | Maintenance and Repair Services - Vehicles                                  | -               |            |            |
| 2,027         | 1,763           | -          | 526060 | Maintenance and Repair Services - Safety                                    | -               |            |            |
| -             | -               | 13,141     | 526500 | Rentals   | 13,142          |            |            |
| 314           | -               | -          | 526510 | Rentals - Building  | -               |            |            |
| 4,584         | 6,768           | -          | 526520 | Rentals - Equipment   | -               |            |            |
| -             | 77              | -          | 526530 | Rentals - Office Equipment  | -               |            |            |
| 1,010         | 224             | -          | 526540 | Rentals - Vehicle   | -               |            |            |
| 1,200         | 1,158           | -          | 526560 | Rentals - Parking Space   | -               |            |            |
| 17,793        | 6,457           | 25,130     | 528000 | Other Purchased Services  | 25,128          |            |            |
| -             | 15              | -          | 528020 | Other Purchased Services - Audio Visual                                     | -               |            |            |
| 504           | 175             | -          | 528030 | Other Purchased Services - Delivery, Shipping and Courier                   | -               |            |            |
| 35            | 85              | -          | 528060 | Other Purchased Services - EMT and Medical                                  | -               |            |            |

| FV 2044 4F           | EV 204E 46           | FY 2016-17               |          | For Information Only                               | FY 2017-18                | FY 2017-18         | FY 2017-18               |
|----------------------|----------------------|--------------------------|----------|--|---------------------------|--------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT     | DESCRIPTION  | <u>Proposed</u><br>Amount | Approved<br>Amount | <u>Adopted</u><br>Amount |
| Parks and Nat        | ure (Visitor Se      |                          |          |  |                           |                    |                          |
| -                    | 2,990                | -                        | 528070   | Other Purchased Services - Trade Shows             | -                         |                    |                          |
| 250                  | -                    | -                        | 528080   | Other Purchased Services - Agency Fees             | -                         |                    |                          |
| 23,982               | 28,951               | -                        | 528210   | Credit Card Fees                                   | -                         |                    |                          |
| 1,813                | -                    | -                        | 528300   | Other Purchased Services - Temporary Help Services | -                         |                    |                          |
| 3,484                | 3,841                | -                        | 528400   | Other Purchased Services - Printing and Graphics   | -                         |                    |                          |
| 1,022                | -                    | -                        | 529400   | Special Waste Disposal Fees                        | -                         |                    |                          |
| 37,817               | 29,678               | 18,429                   | 530000   | Payments to Other Agencies                         | 18,435                    |                    |                          |
| 11,453               | 2,284                | -                        | 530010   | License and Permit Fees                            | ,<br>-                    |                    |                          |
| 86,127               | 86,264               | 59,891                   | 531000   | Taxes (Non-Payroll)                                | 73,000                    |                    |                          |
| 16,670               | 6,176                | 4,892                    | 545000   | Travel   | 4,882                     |                    |                          |
| 12,579               | 13,253               | ,<br>-                   | 545100   | Travel and Lodging                                 | ,<br>-                    |                    |                          |
| 1,198                | 1,451                | -                        | 545200   | Mileage, Taxi and Parking                          | -                         |                    |                          |
| 4,969                | 2,813                | -                        | 545300   | Meals and Entertainment                            | -                         |                    |                          |
| 5,984                | 10,879               | 24,234                   | 545500   | Staff Development                                  | 24,231                    |                    |                          |
| 2,841                | 1,077                | -                        | 545510   | Tuition Reimbursement                              | , · · <u>-</u>            |                    |                          |
| 6,200                | 11,445               | -                        | 545520   | Conference Fees                                    | -                         |                    |                          |
| -                    | 100                  | -                        | 545530   | Outreach Development                               | -                         |                    |                          |
| 111                  | -                    | -                        | 549000   | Miscellaneous Expenditures                         | -                         |                    |                          |
| 869,531              | 975,585              | 1,306,608                |          | Total Materials and Services                       | 1,072,317                 |                    |                          |
|                      |                      |                          |          | Capital Outlay                                     |                           |                    |                          |
| 66                   | _                    | _                        | 570000   | Land   | _                         |                    |                          |
| -                    | _                    | _                        | 571000   | Improve-Other than Bldg                            | _                         |                    |                          |
| _                    | _                    | _                        | 574000   | Equipment and Vehicles                             | _                         |                    |                          |
| 11,405               | _                    | _                        | 574500   | Vehicles   | _                         |                    |                          |
| , 103                | _                    | _                        | 579000   | Intangible Assets                                  | _                         |                    |                          |
| 11,471               | -                    | -                        |          | Total Capital Outlay                               | -                         |                    |                          |
| \$2,899,788          | \$3,232,690          | \$3,633,610              | OTAL REO | UIREMENTS  | \$3,454,434               |                    |                          |

| FY 2014-15          | FY 2015-16       | FY 2016-17<br>Amended |                  | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|------------------|-----------------------|------------------|--|-------------------------------|------------------------|-----------------------|
| Actual              | Actual           | Amount                | ACCT             | DESCRIPTION  | Amount                        | Amount                 | Amount                |
|                     | ure (Land, Scie  | ence and Cons         | servatio         | n)   |                               |                        |                       |
| <u> xpenditures</u> |                  |                       |                  |  |                               |                        |                       |
|                     |                  |                       |                  | D (6 )   |                               |                        |                       |
| 731,807             | 742,367          | 765 202               | E01000           | Personnel Services  Reg Employees Full Time Eventet                      | 789,267                       |                        |                       |
|                     |                  | 765,292               | 501000           | Reg Employees-Full Time-Exempt   |                               |                        |                       |
| 294,371             | 265,416<br>7,489 | 309,977<br>9,398      | 501500           | Reg Empl-Full Time-Non-Exempt Reg Employees-Part Time-Exempt             | 306,433<br>10,057             |                        |                       |
| 32,130              | 88,418           | 9,396<br>37,475       | 502000<br>503000 | Temporary Employees - Hourly   | 37,475                        |                        |                       |
| 15,455              |                  | 2,309                 | 508000           | Overtime   | 2,309                         |                        |                       |
| 5,550               | 12,343<br>7,075  | 2,509                 | 508600           | Mobile Comm Allowance  | 2,509                         |                        |                       |
| 88,599              | 91,520           | 91,485                | 511000           | Fringe - Payroll Taxes   | 93,369                        |                        |                       |
| 133,087             | 151,924          | 137,347               | 512000           | Fringe - Retirement PERS   | 182,395                       |                        |                       |
| 223,383             | 205,576          | 181,507               | 512000           | g .  | 184,475                       |                        |                       |
| 2,000               | 205,576          | 161,507               | 513305           | Fringe - Health and Welfare<br>Health Savings - Metro Contrib/HSA Contrb | 104,475                       |                        |                       |
| 2,000               | -<br>2,315       | 216                   | 514000           | Fringe - Unemployment  | 216                           |                        |                       |
| 3,018               | 2,313            |                       | 515000           | Fringe - Other Benefits  | 4,367                         |                        |                       |
| 10,586              | 16,231           | 4,339<br>21,694       | 519000           | Pension Oblig Bonds Contrib  | 11,060                        |                        |                       |
| 1,539,986           | 1,593,641        | 1,561,039             | 319000           | Total Personnel Services   | 1,621,423                     |                        |                       |
| 1,559,960           | 1,555,041        | 1,501,059             |                  | Total Fersonner Services   | 1,021,423                     |                        |                       |
|                     |                  |                       |                  | Materials and Services   |                               |                        |                       |
| 10,902              | 8,084            | 10,361                | 520100           | Office Supplies  | 5,103                         |                        |                       |
| 14,926              | 1,025            | 2,094                 | 520110           | Computer Equipment   | 3,594                         |                        |                       |
| 1,680               | 1,254            | 1,048                 | 520120           | Meetings Expenditures  | 3,048                         |                        |                       |
| -                   | 33               | -                     | 520130           | Postage  |                               |                        |                       |
| 33,080              | 35,422           | 26,918                | 520500           | Operating Supplies   | 23,018                        |                        |                       |
| 22,413              | 8,899            | 20,941                | 520510           | Operating Supplies - Small Tools, Equip                                  | 26,441                        |                        |                       |
| 65                  | 38               |                       | 520520           | Operating Supplies - Audio Visual  | -                             |                        |                       |
| 43                  | 95               | _                     | 520540           | Operating Supplies - Medical and Veterinary                              | _                             |                        |                       |
| 23,789              | 656              | 6,282                 | 520550           | Operating Supplies - Telecommunications                                  | 6,282                         |                        |                       |
| 250                 | -                |                       | 520560           | Operating Supplies - Tickets   | -                             |                        |                       |
| 5,866               | 2,713            | 3,142                 | 520580           | Operating Supplies - Uniforms  | 4,142                         |                        |                       |
| 690                 | 3,648            | 1,427                 | 521000           | Subscriptions and Dues   | 1,000                         |                        |                       |
| 1,880               | 910              | 785                   | 521100           | Membership and Professional Dues   | 1,535                         |                        |                       |
| 6,094               | 617              | 785                   | 521200           | Publications and Subscriptions   | 1,285                         |                        |                       |
| 17,677              | 13,304           | 21,858                | 521400           | Fuels and Lubricants - General   | 24,847                        |                        |                       |
| 3,227               | 5,987            | 49,609                | 521500           | Maintenance and Repairs Supplies   | 18,064                        |                        |                       |
| 3,317               | 60               | .5,505                | 521510           | Maintenance and Repairs Supplies - Technology                            | 10,004                        |                        |                       |
| 19,790              | 31,635           | -                     | 521510           | Maintenance and Repairs Supplies - Building                              | 23,000                        |                        |                       |
| .5,,50              | 1,929            | -                     | 521521           | Maintenance and Repairs Supplies - HVAC                                  | 1,000                         |                        |                       |
| 380                 | 717              | _                     | 521530           | Maintenance and Repairs Supplies - Custodial                             | 250                           |                        |                       |
| 1,418               | 786              | -                     | 521540           | Maintenance and Repairs Supplies - Electrical                            | -                             |                        |                       |
| 1,710               | , 00             |                       | JZ 1 J T U       | mantenance and repairs supplies electrical                               |                               |                        |                       |

| <b>5</b> 1.554.45    |                      | FY 2016-17               |        | For Information Only   | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|--------|--|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT   | DESCRIPTION  | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| Parks and Nat        |                      |                          |        |  | Amount                    | Amount                    | Amount                   |
| 2,822                | 2,092                | -                        | 521560 | Maintenance and Repairs Supplies - Equipment                 | 2,100                     |                           |                          |
| 3,138                | 678                  | _                        | 521570 | Maintenance and Repairs Supplies - Vehicles                  | 1,100                     |                           |                          |
| 361                  | 1,164                | _                        | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear | 750                       |                           |                          |
| -                    | 60                   | _                        | 522000 | Food   | -                         |                           |                          |
| 122,731              | 64,705               | 105,496                  | 524000 | Contracted Professional Svcs                                 | 101,336                   |                           |                          |
| -                    | 2,709                | -                        | 524020 | Contracted Prof Svcs - Attorney and Legal                    | -                         |                           |                          |
| 590                  | 582                  | -                        | 524050 | Contracted Prof Svcs - Advertising                           | 50                        |                           |                          |
| 2                    | 50                   | -                        | 524060 | Contracted Prof Svcs - Information Technology Services       | -                         |                           |                          |
| _                    | 231                  | -                        | 524500 | Marketing Expenditures                                       | 78                        |                           |                          |
| 6,750                | 5,750                | 1,571                    | 524600 | Sponsorship Expenditures                                     | 1,571                     |                           |                          |
| 109,977              | 129,895              | 213,756                  | 525000 | Contracted Property Services                                 | 198,282                   |                           |                          |
| 2,208                | 445                  | 21,095                   | 525100 | Utility Services   | 16,564                    |                           |                          |
| 1,199                | 1,200                | -                        | 525110 | Utility Services - Internet                                  | -                         |                           |                          |
| 6,536                | 7,571                | _                        | 525120 | Utility Services - Telecommunications                        | 3,200                     |                           |                          |
| 4,938                | 7,061                | -                        | 525130 | Utility Services - Electricity                               | 1,500                     |                           |                          |
| 83                   | · -                  | _                        | 525140 | Utility Services - Natural Gas                               | -                         |                           |                          |
| 2,768                | 4,917                | _                        | 525150 | Utility Services - Sanitation and Refuse Removal             | 3,500                     |                           |                          |
| 1,102                | 1,707                | _                        | 525160 | Utility Services - Water and Sewer                           | 2,100                     |                           |                          |
| 200                  | 607                  | 15,997                   | 525500 | Cleaning Services  | 15,706                    |                           |                          |
| 10,404               | 8,924                | 47,429                   | 526000 | Maintenance and Repair Services                              | 7,750                     |                           |                          |
| 9,001                | 81,706               | 12,564                   | 526010 | Maintenance and Repair Services - Building                   | 44,564                    |                           |                          |
| · -                  | 3,200                | -                        | 526011 | Maintenance and Repair Services - Painting                   | 1,000                     |                           |                          |
| -                    | 4,800                | -                        | 526012 | Maintenance and Repair Services - Electricity                | 1,500                     |                           |                          |
| 1,655                | 4,305                | _                        | 526014 | Maintenance and Repair Services - HVAC                       | 2,300                     |                           |                          |
| · -                  | 450                  | -                        | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk)   | 500                       |                           |                          |
| 2,731                | 9,505                | -                        | 526020 | Maintenance and Repair Services - Equipment                  | 4,200                     |                           |                          |
| 1,612                | 1,008                | -                        | 526030 | Maintenance and Repair Services - Grounds                    | 250                       |                           |                          |
| 252                  | -                    | -                        | 526040 | Maintenance and Repair Services - Technology                 | -                         |                           |                          |
| 5,219                | 2,992                | 21,988                   | 526050 | Maintenance and Repair Services - Vehicles                   | 23,088                    |                           |                          |
| -                    | 101                  | -                        | 526060 | Maintenance and Repair Services - Safety                     | -                         |                           |                          |
| -                    | -                    | 10,000                   | 526100 | Capital Maintenance - CIP                                    | -                         |                           |                          |
| -                    | 17,188               | -                        | 526200 | Capital Maintenance - Non-CIP                                | 2,500                     |                           |                          |
| 1,290                | (72)                 | 4,336                    | 526500 | Rentals  | 1,837                     |                           |                          |
| 535                  | -                    | -                        | 526510 | Rentals - Building   | -                         |                           |                          |
| 67                   | 590                  | -                        | 526520 | Rentals - Equipment  | 200                       |                           |                          |
| 1,912                | 2,677                | -                        | 526540 | Rentals - Vehicle  | -                         |                           |                          |
| 7,980                | 7,980                | -                        | 526560 | Rentals - Parking Space                                      | 7,200                     |                           |                          |
| 4,648                | 3,159                | 12,564                   | 528000 | Other Purchased Services                                     | 23,164                    |                           |                          |
| 16                   | -                    | -                        | 528010 | Other Purchased Services - Commissions                       | -                         |                           |                          |
| 27                   | -                    | -                        | 528020 | Other Purchased Services - Audio Visual                      | -                         |                           |                          |
| 46                   | 102                  | -                        | 528030 | Other Purchased Services - Delivery, Shipping and Courier    | 500                       |                           |                          |

|                      |                      | FY 2016-17               |          | For Information Only                             | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|----------|--|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT     | DESCRIPTION                                      | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| Parks and Nat        | ure (Land, Scie      | ence and Cons            | servatio | n)   |                           |                           |                          |
| 14                   |                      | -                        | 528040   | Other Purchased Services - Meeting Planner       | -                         |                           |                          |
| -                    | 75                   | -                        | 528060   | Other Purchased Services - EMT and Medical       | -                         |                           |                          |
| -                    | 146                  | -                        | 528080   | Other Purchased Services - Agency Fees           | -                         |                           |                          |
| 9,054                | 1,471                | -                        | 528400   | Other Purchased Services - Printing and Graphics | -                         |                           |                          |
| 21,850               | 36,652               | 30,116                   | 530000   | Payments to Other Agencies                       | 49,768                    |                           |                          |
| 905                  | 5,525                | -                        | 530010   | License and Permit Fees                          | 250                       |                           |                          |
| 105,484              | 109,478              | 108,079                  | 531000   | Taxes (Non-Payroll)                              | 114,259                   |                           |                          |
| 10,000               | -                    | -                        | 531500   | Grants to Other Governments                      | -                         |                           |                          |
| 1,000                | -                    | -                        | 531800   | Contributions to Other Govt                      | 1,500                     |                           |                          |
| -                    | 551                  | 6,282                    | 545000   | Travel   | 6,282                     |                           |                          |
| 6,721                | 2,917                | -                        | 545100   | Travel and Lodging                               | 4,250                     |                           |                          |
| 768                  | 647                  | -                        | 545200   | Mileage, Taxi and Parking                        | -                         |                           |                          |
| 2,009                | 924                  | -                        | 545300   | Meals and Entertainment                          | -                         |                           |                          |
| 5,878                | 3,525                | 14,161                   | 545500   | Staff Development                                | 13,452                    |                           |                          |
| 2,041                | 830                  | -                        | 545510   | Tuition Reimbursement                            | -                         |                           |                          |
| 8,484                | 16,951               | -                        | 545520   | Conference Fees                                  | 5,000                     |                           |                          |
| 657,114              | 685,731              | 770,684                  |          | Total Materials and Services                     | 808,860                   |                           |                          |
|                      |                      |                          |          | Capital Outlay                                   |                           |                           |                          |
| _                    | _                    | _                        | 571000   | Improve-Other than Bldg                          | _                         |                           |                          |
| _                    | _                    | 35,000                   | 574000   | Equipment and Vehicles                           | _                         |                           |                          |
| -                    | 58,457               | 55,000                   | 579000   | Intangible Assets                                | 55,000                    |                           |                          |
| -                    | 58,457               | 90,000                   |          | Total Capital Outlay                             | 55,000                    |                           |                          |
| \$2,197,100          | \$2,337,829          | \$2,421,723 1            | OTAL REQ | UIREMENTS  | \$2,485,283               |                           |                          |

| FY 2014-15          | FY 2015-16       | FY 2016-17<br>Amended |                  | For Information Only   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|------------------|-----------------------|------------------|--|------------------------|------------------------|-----------------------|
| Actual              | Actual           | Amount                | ACCT             | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| Parks and Nat       | ure (Historic C  | emeteries)            |                  |  |                        |                        |                       |
| <b>Expenditures</b> |                  |                       |                  |  |                        |                        |                       |
|                     |                  |                       |                  | Parananal Comissa  |                        |                        |                       |
| 251 467             | 227.062          | 225.050               | E01000           | Personnel Services Reg Employees-Full Time-Exempt            | 240,410                |                        |                       |
| 251,467             | 237,863          | 335,058               | 501000<br>501500 | 3 , ,  | •                      |                        |                       |
| 69,962<br>34,732    | 80,571<br>58,675 | 139,019               | 502000           | Reg Empl-Full Time-Non-Exempt Reg Employees-Part Time-Exempt | 134,654                |                        |                       |
| 54,752              | 6,199            | 33,745                | 503000           | Temporary Employees - Hourly                                 | 33,745                 |                        |                       |
| 8,863               | 6,587            | 33,743                | 504000           | Seasonal Employees - Hourry                                  | 33,743                 |                        |                       |
| 5,540               | 3,320            | -                     | 508000           | Overtime   | -                      |                        |                       |
| 1,800               | 1,991            | -<br>-                | 508600           | Mobile Comm Allowance  |                        |                        |                       |
| 29,500              | 30,842           | 40,010                | 511000           | Fringe - Payroll Taxes                                       | 31,708                 |                        |                       |
| 33,780              | 35,199           | 53,951                | 511000           | Fringe - Retirement PERS                                     | 55,113                 |                        |                       |
| 76,411              | 82,149           | 90,398                | 513000           | Fringe - Health and Welfare                                  | 79,162                 |                        |                       |
| 1,268               | 6,583            | 1,548                 | 514000           | Fringe - Treattrand Wenare  Fringe - Unemployment            | 1,548                  |                        |                       |
| 1,242               | 1,306            | 1,957                 | 515000           | Fringe - Other Benefits                                      | 1,566                  |                        |                       |
| 3,698               | 5,928            | 9,481                 | 519000           | Pension Oblig Bonds Contrib                                  | 3,749                  |                        |                       |
| 750                 | 5,520            | 5,401                 | 519500           | Fringe - Insurance - Opt Out                                 | 5,745                  |                        |                       |
| 519,013             | 557,213          | 705,167               | 313300           | Total Personnel Services                                     | 581,655                |                        |                       |
| 313,013             | 337,213          | 705,107               |                  | Total Felsoniel Services                                     | 301,033                |                        |                       |
|                     |                  |                       |                  | Materials and Services                                       |                        |                        |                       |
| 2,086               | 2,948            | 2,356                 | 520100           | Office Supplies  | 2,600                  |                        |                       |
| 4,015               | 576              | -                     | 520110           | Computer Equipment   | -                      |                        |                       |
| 820                 | 441              | 523                   | 520120           | Meetings Expenditures  | 500                    |                        |                       |
| 69                  | 97               | 262                   | 520130           | Postage  | 250                    |                        |                       |
| 76                  | -                | -                     | 520140           | OfficeSupply-PromoandConsult Sup                             | -                      |                        |                       |
| 4,935               | 4,903            | 1,920                 | 520500           | Operating Supplies   | 1,700                  |                        |                       |
| 1,869               | 783              | -                     | 520510           | Operating Supplies - Small Tools, Equip                      | -                      |                        |                       |
| -                   | 21               | -                     | 520520           | Operating Supplies - Audio Visual                            | -                      |                        |                       |
| 902                 | 99               | -                     | 520580           | Operating Supplies - Uniforms                                | -                      |                        |                       |
| 150                 | 312              | -                     | 521000           | Subscriptions and Dues                                       | -                      |                        |                       |
| 952                 | 102              | -                     | 521100           | Membership and Professional Dues                             | -                      |                        |                       |
| 100                 | 83               | -                     | 521200           | Publications and Subscriptions                               | -                      |                        |                       |
| 9,301               | 5,757            | 9,559                 | 521400           | Fuels and Lubricants - General                               | 9,600                  |                        |                       |
| -                   | 294              | 9,257                 | 521500           | Maintenance and Repairs Supplies                             | 9,250                  |                        |                       |
| -                   | 125              | -                     | 521510           | Maintenance and Repairs Supplies - Technology                | -                      |                        |                       |
| 314                 | 123              | -                     | 521520           | Maintenance and Repairs Supplies - Building                  | -                      |                        |                       |
| -                   | -                | -                     | 521540           | Maintenance and Repairs Supplies - Electrical                | -                      |                        |                       |
| 4,692               | 4,129            | -                     | 521550           | Maintenance and Repairs Supplies - Grounds/Landscape         | -                      |                        |                       |
| 1,207               | 1,088            | -                     | 521560           | Maintenance and Repairs Supplies - Equipment                 | -                      |                        |                       |
| 256                 | 406              | -                     | 521570           | Maintenance and Repairs Supplies - Vehicles                  | -                      |                        |                       |
| 209                 | 150              | -                     | 521590           | Maintenance and Repairs Supplies - Disposabe Protective Gear | -                      |                        |                       |

| FY 2014-15    | FY 2015-16      | FY 2016-17<br>Amended |        | For Information Only   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------|-----------------|-----------------------|--------|--|------------------------|------------------------|------------------------------|
| Actual        | Actual          | Amount                | ACCT   | DESCRIPTION  | Amount                 | Amount                 | Amount                       |
| Parks and Nat | ure (Historic C | emeteries)            |        |  |                        |                        |                              |
| 33,766        | 63,845          | -                     | 522500 | Retail   | _                      |                        |                              |
| 21,946        | 9,784           | 110,840               | 524000 | Contracted Professional Svcs   | 840                    |                        |                              |
| 5,413         | 5,543           | -                     | 524050 | Contracted Prof Svcs - Advertising                                       | -                      |                        |                              |
| -             | 7,886           | -                     | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | -                      |                        |                              |
| 3,500         | -               | -                     | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                | -                      |                        |                              |
| 500           | -               | -                     | 524600 | Sponsorship Expenditures   | -                      |                        |                              |
| -             | -               | 3,754                 | 525100 | Utility Services   | 3,600                  |                        |                              |
| 371           | 369             | -                     | 525120 | Utility Services - Telecommunications                                    | -                      |                        |                              |
| 582           | 151             | -                     | 525130 | Utility Services - Electricity   | -                      |                        |                              |
| 1,807         | 3,083           | -                     | 525150 | Utility Services - Sanitation and Refuse Removal                         | -                      |                        |                              |
| 1,033         | 8,969           | -                     | 525160 | Utility Services - Water and Sewer                                       | -                      |                        |                              |
| 96            | -               | 28,170                | 526000 | Maintenance and Repair Services  | 28,150                 |                        |                              |
| -             | 257             | -                     | 526010 | Maintenance and Repair Services - Building                               | -                      |                        |                              |
| 980           | -               | -                     | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk)               | -                      |                        |                              |
| 502           | 591             | -                     | 526020 | Maintenance and Repair Services - Equipment                              | -                      |                        |                              |
| 6,077         | 3,290           | -                     | 526030 | Maintenance and Repair Services - Grounds                                | -                      |                        |                              |
| 760           | 3,067           | -                     | 526050 | Maintenance and Repair Services - Vehicles                               | -                      |                        |                              |
| 3,815         | -               | -                     | 526300 | Software Maintenance   | -                      |                        |                              |
| -             | -               | 859                   | 526500 | Rentals  | 1,000                  |                        |                              |
| 1,987         | 1,490           | -                     | 526520 | Rentals - Equipment  | -                      |                        |                              |
| -             | 950             | -                     | 526540 | Rentals - Vehicle  | -                      |                        |                              |
| 1,140         | 1,140           | -                     | 526560 | Rentals - Parking Space  | -                      |                        |                              |
| 931           | 2,060           | 7,853                 | 528000 | Other Purchased Services   | 7,500                  |                        |                              |
| -             | 81              | -                     | 528020 | Other Purchased Services - Audio Visual                                  | -                      |                        |                              |
| 92            | 1,833           | -                     | 528030 | Other Purchased Services - Delivery, Shipping and Courier                | -                      |                        |                              |
| 488           | -               | -                     | 528210 | Credit Card Fees   | -                      |                        |                              |
| 2,100         | -               | -                     | 528300 | Other Purchased Services - Temporary Help Services                       | -                      |                        |                              |
| 2,321         | 895             | -                     | 528400 | Other Purchased Services - Printing and Graphics                         | -                      |                        |                              |
| 63,768        | 75,656          | 113,603               | 528500 | Cemetery Services Expenditures   | 112,500                |                        |                              |
| 3,816         | 3,457           | 3,142                 | 530000 | Payments to Other Agencies   | 3,000                  |                        |                              |
| 3,078         | (217)           | 523                   | 530010 | License and Permit Fees  | 2,000                  |                        |                              |
| 190           | 572             | 2,094                 | 545000 | Travel   | 2,100                  |                        |                              |
| 1,637         | 1,418           | -                     | 545100 | Travel and Lodging   | -                      |                        |                              |
| 89            | 1,101           | -                     | 545200 | Mileage, Taxi and Parking  | -                      |                        |                              |
| 938           | 795             | -                     | 545300 | Meals and Entertainment  | -                      |                        |                              |
| -             | 242             | 4,022                 | 545500 | Staff Development  | 4,030                  |                        |                              |
| 780           | 789             | 3,142                 | 545520 | Conference Fees  | 3,150                  |                        |                              |
| 19,046        | 22,643          | 50,000                | 548000 | Fee Reimbursements   | 25,000                 |                        |                              |
| -             | 40              | -                     | 549000 | Miscellaneous Expenditures   | -                      |                        |                              |
| 215,498       | 244,217         | 351,879               |        | Total Materials and Services   | 216,770                |                        |                              |

|              |                  | FY 2016-17     |           | <u>Fo</u>            | or Information Only | FY 2017-18 | FY 2017-18 | FY 2017-18     |
|--------------|------------------|----------------|-----------|----------------------|---------------------|------------|------------|----------------|
| FY 2014-15   | FY 2015-16       | <b>Amended</b> |           |                      |                     | Proposed   | Approved   | <u>Adopted</u> |
| Actual       | Actual           | Amount         | ACCT      |                      | DESCRIPTION         | Amount     | Amount     | Amount         |
| Parks and Na | ture (Historic ( | Cemeteries)    |           |                      |                     |            |            |                |
|              |                  |                |           | Capital Outlay       |                     |            |            |                |
| 51           | -                | -              | 570000    | Land                 |                     | -          |            |                |
| 51           | -                | -              |           | Total Capital Outlay |                     | -          |            | _              |
| \$734,562    | \$801,431        | \$1,057,046    | TOTAL REQ | UIREMENTS            |                     | \$798,425  |            |                |

|                      |                      | FY 2016-17               |           | For Information Only                                      | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|-----------|---|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT      | DESCRIPTION   | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| <b>Parks and Nat</b> | ure (Glendove        | er Golf Cours            | se)       |   |                           |                           |                          |
| <b>Expenditures</b>  |                      |                          |           |   |                           |                           |                          |
|                      |                      |                          |           | Materials and Services                                    |                           |                           |                          |
| 6,933                | 1,198                | -                        | 520500    | Operating Supplies  | -                         |                           |                          |
| 1,485                | -                    | -                        | 521100    | Membership and Professional Dues                          | -                         |                           |                          |
| -                    | -                    | -                        | 524000    | Contracted Professional Svcs                              | -                         |                           |                          |
| 4,294                | -                    | -                        | 524080    | Contracted Prof Svcs - Architectural and Design (non-cap) | -                         |                           |                          |
| -                    | 5,310                | -                        | 526000    | Maintenance and Repair Services                           | -                         |                           |                          |
| 24,650               | -                    | -                        | 526010    | Maintenance and Repair Services - Building                | -                         |                           |                          |
| 13,144               | -                    | -                        | 526030    | Maintenance and Repair Services - Grounds                 | -                         |                           |                          |
| 10,070               | -                    | -                        | 526100    | Capital Maintenance - CIP                                 | -                         |                           |                          |
| 20                   | -                    | -                        | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -                         |                           |                          |
| 58,264               | 60,094               | 60,000                   | 528210    | Credit Card Fees  | 68,290                    |                           |                          |
| 2,650,075            | 2,757,053            | 2,648,000                | 529800    | Glendoveer Golf Ops Contract                              | 2,700,000                 |                           |                          |
| 3,166                | 1,586                | -                        | 530010    | License and Permit Fees                                   | -                         |                           |                          |
| 2,772,101            | 2,825,242            | 2,708,000                |           | Total Materials and Services                              | 2,768,290                 |                           |                          |
|                      |                      |                          |           | <u>Capital Outlay</u>                                     |                           |                           |                          |
| -                    | -                    | -                        | 571000    | Improve-Other than Bldg                                   | 75,000                    |                           |                          |
| 36,530               | -                    | -                        | 572000    | Buildings and Related                                     | -                         |                           |                          |
| 10,500               | 12,731               | -                        | 574000    | Equipment and Vehicles                                    | 50,000                    |                           |                          |
| -                    | -                    | -                        | 574500    | Vehicles  | -                         |                           |                          |
| 47,030               | 12,731               | -                        |           | Total Capital Outlay                                      | 125,000                   |                           |                          |
| \$2,819,131          | \$2,837,973          | \$2,708,000              | TOTAL REQ | UIREMENTS   | \$2,893,290               |                           |                          |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
|                      | (Planning and        |  |        |  | 7                                       | 7                                       |  |
| xpenditures          | (i iaiiiii g aiia    |  | ор     |  |   |   |  |
| <u> </u>             |                      |  |        |  |   |   |  |
|                      |                      |  |        | Personnel Services   |   |   |  |
| 3,195,972            | 3,502,407            | 4,570,331                              | 501000 | Reg Employees-Full Time-Exempt   | 4,717,276                               |   |  |
| 164,429              | 297,471              | 308,198                                | 501500 | Reg Empl-Full Time-Non-Exempt  | 323,230                                 |   |  |
| 152,155              | 109,218              | 82,942                                 | 502000 | Reg Employees-Part Time-Exempt   | -                                       |   |  |
| 47,282               | 42,748               | 62,985                                 | 502500 | Reg Empl-Part Time-Non-Exempt  | 64,673                                  |   |  |
| 58,985               | 50,234               | 191,916                                | 503000 | Temporary Employees - Hourly   | 172,418                                 |   |  |
| 2,956                | 7,792                | -                                      | 508000 | Overtime   | -                                       |   |  |
| 2,485                | 2,800                | -                                      | 508600 | Mobile Comm Allowance  | -                                       |   |  |
| 295,337              | 326,230              | 423,061                                | 511000 | Fringe - Payroll Taxes   | 430,705                                 |   |  |
| 474,260              | 527,372              | 644,572                                | 512000 | Fringe - Retirement PERS   | 838,344                                 |   |  |
| 607,989              | 648,459              | 785,267                                | 513000 | Fringe - Health and Welfare  | 781,722                                 |   |  |
| 5,000                | ,<br>-               | · -                                    | 513305 | Health Savings - Metro Contrib/HSA Contrb                                | -                                       |   |  |
| 50,487               | 26,530               | 1,081                                  | 514000 | Fringe - Unemployment  | 1,667                                   |   |  |
| 9,271                | 10,681               | 20,238                                 | 515000 | Fringe - Other Benefits  | 19,808                                  |   |  |
| 35,519               | 55,950               | 100,488                                | 519000 | Pension Oblig Bonds Contrib  | 51,050                                  |   |  |
| 3,075                | 2,700                | -                                      | 519500 | Fringe - Insurance - Opt Out   | -                                       |   |  |
| 5,105,203            | 5,610,591            | 7,191,079                              |        | Total Personnel Services   | 7,400,893                               |   |  |
|                      |                      |  |        |  |   |   |  |
|                      |                      |  |        | Materials and Services   |   |   |  |
| 29,244               | 30,816               | 89,900                                 | 520100 | Office Supplies  | 94,400                                  |   |  |
| 30,674               | 70,578               | -                                      | 520110 | Computer Equipment   | -                                       |   |  |
| 7,254                | 23,981               | -                                      | 520120 | Meetings Expenditures  | -                                       |   |  |
| 549                  | 142                  | -                                      | 520130 | Postage  | -                                       |   |  |
| -                    | 250                  | -                                      | 520140 | OfficeSupply-PromoandConsult Sup   | -                                       |   |  |
| 653                  | -                    | 12,300                                 | 520500 | Operating Supplies   | 11,300                                  |   |  |
| -                    | 130                  | -                                      | 520510 | Operating Supplies - Small Tools, Equip                                  | -                                       |   |  |
| -                    | 1,759                | 36,400                                 | 521000 | Subscriptions and Dues   | 86,100                                  |   |  |
| 22,305               | 17,187               | -                                      | 521100 | Membership and Professional Dues   | -                                       |   |  |
| -                    | 15,527               | -                                      | 521200 | Publications and Subscriptions   | -                                       |   |  |
| -                    | 376                  | -                                      | 521521 | Maintenance and Repairs Supplies - HVAC                                  | -                                       |   |  |
| 60                   | -                    | -                                      | 522100 | Cost of Food and Beverage  | -                                       |   |  |
| 408,554              | 722,009              | 827,527                                | 524000 | Contracted Professional Svcs   | 142,507                                 |   |  |
| 7,500                | 2,750                | -                                      | 524030 | Contracted Prof Svcs - Architect   | -                                       |   |  |
| -                    | 10,560               | -                                      | 524040 | Contracted Prof Svcs - Promotion and Public Relations                    | -                                       |   |  |
| 2,251                | 1,240                | -                                      | 524050 | Contracted Prof Svcs - Advertising                                       | -                                       |   |  |
| 34,621               | -                    | -                                      | 524060 | Contracted Prof Svcs - Information Technology Services                   | -                                       |   |  |
| 201,905              | -                    | 1,170,000                              | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | 1,360,000                               |   |  |
| 3,695                | 23,142               | -                                      | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                | -                                       |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|---|---|---|--|
| General Fund (F      | Planning and         | Developmen                             | t Depar  | tment)  |   |   |  |
| 7,563                | 54,277               | <b>8</b> 4,162                         | 524500   | Marketing Expenditures                                    | 87,627                                  |   |  |
| 34,840               | 52,275               | 60,391                                 | 524600   | Sponsorship Expenditures                                  | 76,000                                  |   |  |
| 50                   | 7,500                | -                                      | 524710   | Marketing Incentives                                      | -                                       |   |  |
| -                    | -                    | 1,500                                  | 525100   | Utility Services  | 2,000                                   |   |  |
| 393                  | 1,455                | ,<br>-                                 | 525120   | Utility Services - Telecommunications                     | · -                                     |   |  |
| 185                  | · -                  | -                                      | 525130   | Utility Services - Electricity                            | -                                       |   |  |
| 942                  | 180                  | _                                      | 525160   | Utility Services - Water and Sewer                        | _                                       |   |  |
| 18,420               | 12,553               | 21,000                                 | 526000   | Maintenance and Repair Services                           | 21,000                                  |   |  |
| ,<br>-               | 3,395                | · -                                    | 526010   | Maintenance and Repair Services - Building                | · -                                     |   |  |
| -                    | 275                  | _                                      | 526014   | Maintenance and Repair Services - HVAC                    | _                                       |   |  |
| 1,225                | 165                  | 3,900                                  | 526500   | Rentals   | 3,850                                   |   |  |
| 921                  | 219                  | -                                      | 526510   | Rentals - Building  | -                                       |   |  |
| 1,291                | _                    | _                                      | 526520   | Rentals - Equipment                                       | _                                       |   |  |
| 3,663                | 14,795               | 49,200                                 | 528000   | Other Purchased Services                                  | 50,200                                  |   |  |
| 84                   | 34                   | -                                      | 528030   | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 3,100                | _                    | _                                      | 528170   | Other Purchased Serv - Marketing/OPS - Mktg               | _                                       |   |  |
| ,<br>-               | 40                   | _                                      | 528200   | Banking Services  | _                                       |   |  |
| 18,553               | -                    | -                                      | 528300   | Other Purchased Services - Temporary Help Services        | -                                       |   |  |
| 442                  | _                    | _                                      | 528400   | Other Purchased Services - Printing and Graphics          | _                                       |   |  |
| 409,795              | 953,172              | 850,000                                | 530000   | Payments to Other Agencies                                | 852,000                                 |   |  |
| 454,059              | 446,745              | 542,520                                | 531500   | Grants to Other Governments                               | 656,436                                 |   |  |
| 450,000              | -                    | -                                      | 531800   | Contributions to Other Govt                               | · <u>-</u>                              |   |  |
| ,<br>-               | _                    | _                                      | 540000   | Charges for Services                                      | _                                       |   |  |
| 2,660,721            | 955,826              | 4,000,000                              | 544000   | Program Purchases   | 4,000,000                               |   |  |
| 517,998              | 667,351              | 725,000                                | 544500   | Grants and Loans  | 745,000                                 |   |  |
| ·<br>-               | 1,200                | 82,200                                 | 545000   | Travel  | 89,620                                  |   |  |
| 27,524               | 42,809               | -                                      | 545100   | Travel and Lodging  | -                                       |   |  |
| 1,214                | 854                  | _                                      | 545200   | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 4,878                | 5,525                | -                                      | 545300   | Meals and Entertainment                                   | -                                       |   |  |
| 15,228               | 26,869               | 37,500                                 | 545500   | Staff Development   | 38,100                                  |   |  |
| 360                  | 95                   | -                                      | 545510   | Tuition Reimbursement                                     | -                                       |   |  |
| 10,123               | 1,195                | _                                      | 545520   | Conference Fees   | -                                       |   |  |
| 1,167                | 0                    | -                                      | 549000   | Miscellaneous Expenditures                                | -                                       |   |  |
| 5,394,003            | 4,169,249            | 8,593,500                              |          | Total Materials and Services                              | 8,316,140                               |   |  |
| \$10,499,206         | \$9,779,840          | \$15,784,579 T                         | OTAL REQ | UIREMENTS   | \$15,717,033                            |   |  |
| 47.15                | 48.30                | 57.30 F                                | ULL-TIME | EQUIVALENTS   | 56.80                                   |   |  |

| Amount    | Amount                              | Amount |
|-----------|-------------------------------------|--------|
|           |                                     |        |
|           |                                     |        |
|           |                                     |        |
|           |                                     |        |
| 631,908   |                                     |        |
| 350,131   |                                     |        |
| 41,341    |                                     |        |
| 21,947    |                                     |        |
| 21,845    |                                     |        |
| -         |                                     |        |
| 86,623    |                                     |        |
| 165,325   |                                     |        |
| 241,726   |                                     |        |
| 892       |                                     |        |
| 4,419     |                                     |        |
| 10,280    |                                     |        |
| -         |                                     |        |
| 1,576,437 |                                     |        |
|           |                                     |        |
|           |                                     |        |
| 54,366    |                                     |        |
| 340       |                                     |        |
| 1,600     |                                     |        |
| -         |                                     |        |
| -         |                                     |        |
| 57,387    |                                     |        |
| · -       |                                     |        |
| -         |                                     |        |
| _         |                                     |        |
| _         |                                     |        |
| -         |                                     |        |
| 400       |                                     |        |
| 3,397     |                                     |        |
| 300       |                                     |        |
| -         |                                     |        |
| 5,236     |                                     |        |
|           |                                     |        |
| 25,170    |                                     |        |
| _         |                                     |        |
|           |                                     |        |
| _         |                                     |        |
| -         |                                     |        |
|           | 5,236<br>26,176<br>-<br>-<br>-<br>- | •      |

| Actival   Actival   Amount   Actival   Amount   Amount | FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |          |   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---|---------------------|---------------|-----------------------|----------|---|-------------------------------|------------------------|-----------------------|
| 11,072   923   10,271   21,560   Maintenance and Repairs Supplies - Equipment   5,000   1   5   51,570   Maintenance and Repairs Supplies - Vehicles   -  |                     |               |                       |          |   | Amount                        | Amount                 | Amount                |
| 138   | <b>General Fund</b> | (Property and | <b>Environment</b>    | al Servi | ces)  |                               |                        |                       |
| 1,538   2,89  | 11,072              | 923           | 10,271                | 521560   | Maintenance and Repairs Supplies - Equipment              | 5,000                         |                        |                       |
| 48,778  | 138                 | 655           | -                     | 521570   | Maintenance and Repairs Supplies - Vehicles               | -                             |                        |                       |
| 1,538   | 500                 | -             | -                     | 522100   | Cost of Food and Beverage                                 | -                             |                        |                       |
| 1,538   | 48,778              | 2,809         | 47,624                | 524000   | Contracted Professional Svcs                              | 47,631                        |                        |                       |
| 1   |                     | -             | -                     | 524020   | Contracted Prof Svcs - Attorney and Legal                 | -                             |                        |                       |
| 9,910 - 2,617 524070 Contracted Prof Svcs - Management, Consulting and Communication 2,700 Services Services 9,870  | 1,538               | 2,287         | -                     | 524050   | Contracted Prof Svcs - Advertising                        | -                             |                        |                       |
| 9,870         -         5,24080         Contracted Prof Svcs - Architectural and Design (non-cap)         -           2,940         1,563         10,200         524600         Sponsorship Expenditures         10,200           137,760         130,406         124,748         525000         Contracted Propenty Services         154,750           -         259,402         525100         Utility Services         162,6789           29,380         30,155         -         525120         Utility Services - Telecommunications         -           154,808         161,447         -         525140         Utility Services - Natural Gas         -           4,961         4,951         -         525140         Utility Services - Natural Gas         -           4,988         5,168         -         525150         Utility Services - Natural Gas         -           4,978         5,168         -         525150         Utility Services - Natural Gas         -           7,975         12,725         210,318         525500         Cleaning Services         210,318           61,517         51,704         -         526010         Maintenance and Repair Services - Building         -           61,737         51,704         -         526011 <td>-</td> <td>242</td> <td>-</td> <td>524060</td> <td>Contracted Prof Svcs - Information Technology Services</td> <td>-</td> <td></td> <td></td>  | -                   | 242           | -                     | 524060   | Contracted Prof Svcs - Information Technology Services    | -                             |                        |                       |
| 1,543   10,200   132,760   130,406   124,748   52500   252500   Contracted Property Services   154,750   154,750   154,750   154,750   154,750   154,750   154,750   154,750   154,808   161,447   525130   Utility Services - Felecommunications   - Utility Services - Selectricity   25,151   Utility Services - Selectricity   25,176   S25500   Utility Services - Selectricity   25,176   Utility Services - Selectricity   25,176   Utility Services - Selectricity  | 9,910               | -             | 2,617                 | 524070   |   | 2,700                         |                        |                       |
| 132,760   | 9,870               | -             | -                     | 524080   | Contracted Prof Svcs - Architectural and Design (non-cap) | -                             |                        |                       |
| 154,808   | 2,940               | 1,563         | 10,200                | 524600   | Sponsorship Expenditures                                  | 10,200                        |                        |                       |
| Page  | 132,760             | 130,406       | 124,748               | 525000   | Contracted Property Services                              | 154,750                       |                        |                       |
| 154,808         161,447         -         525130         Utility Services - Electricity         -           4,601         4,951         -         525140         Utility Services - Natural Gas         -           4,968         5,168         -         525150         Utility Services - Sanitation and Refuse Removal         -           38,614         47,289         -         525150         Utility Services - Water and Sewer         -           -         -         26,176         525500         Cleaning Services         -           7,975         12,725         210,318         526000         Maintenance and Repair Services - Building         -           -         6,198         -         526010         Maintenance and Repair Services - Painting         -           617         484         -         526011         Maintenance and Repair Services - Electricity         -           15,736         13,019         -         526013         Maintenance and Repair Services - Elevator and Escalator         -           15,736         13,019         -         526013         Maintenance and Repair Services - Elevator and Escalator         -           4,1282         33,832         -         526003         Maintenance and Repair Services - HVAC         -   | -                   | -             | 259,402               | 525100   | Utility Services  | 265,879                       |                        |                       |
| 4,601         4,951         - 525140         Utility Services - Natural Gas         -           4,968         5,168         - 525150         Utility Services - Saintation and Refuse Removal         -           38,614         47,289         - 525160         Utility Services - Water and Sewer         -           -         - 26,176         525500         Cleaning Services         -           7,975         12,725         210,318         526000         Maintenance and Repair Services - Building         -           -         6,198         - 526011         Maintenance and Repair Services - Painting         -           -         6,198         - 526012         Maintenance and Repair Services - Painting         -           15,736         13,019         - 526012         Maintenance and Repair Services - Flevator and Escalator         -           2,124         71,030         - 526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         - 526000         Maintenance and Repair Services - HVAC         -           41,282         33,832         - 526000         Maintenance and Repair Services - Technology         -           2,655         2,415         - 526050         Maintenance and Repair Services - Vehicles         -   | 29,380              | 30,155        | -                     | 525120   | Utility Services - Telecommunications                     | -                             |                        |                       |
| 4,968         5,168         - 525150         Utility Services - Sanitation and Refuse Removal         -           38,614         47,289         - 525160         Utility Services - Water and Sewer         -           1,975         12,725         210,318         526000         Maintenance and Repair Services         210,318           61,517         51,704         - 526011         Maintenance and Repair Services - Painting         -           6,198         - 526011         Maintenance and Repair Services - Painting         -           617         484         - 526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         - 526013         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         - 526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         - 526020         Maintenance and Repair Services - Fleupisment         -           41,282         33,832         - 526040         Maintenance and Repair Services - Technology         -           432         - 1,797         - 526040         Maintenance and Repair Services - Sefety         -           433         4,035         - 526050         Maintenance and Repair Services - Sefety         -  | 154,808             | 161,447       | -                     | 525130   | Utility Services - Electricity                            | -                             |                        |                       |
| 4,968         5,168         - 525150         Utility Services - Sanitation and Refuse Removal         -           38,614         47,289         - 525160         Utility Services - Water and Sewer         -           1,975         12,725         210,318         526000         Maintenance and Repair Services         210,318           61,517         51,704         - 526011         Maintenance and Repair Services - Painting         -           6,198         - 526011         Maintenance and Repair Services - Painting         -           617         484         - 526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         - 526013         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         - 526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         - 526020         Maintenance and Repair Services - Fleupisment         -           41,282         33,832         - 526040         Maintenance and Repair Services - Technology         -           432         - 1,797         - 526040         Maintenance and Repair Services - Sefety         -           433         4,035         - 526050         Maintenance and Repair Services - Sefety         -  |                     | 4,951         | -                     | 525140   | Utility Services - Natural Gas                            | -                             |                        |                       |
| 38,614         47,289         -         525160         Utility Services - Water and Sewer         -           -         -         26,176         525500         Cleaning Services         -           7,975         12,725         210,318         526000         Maintenance and Repair Services - Building         -           -         6,198         -         526011         Maintenance and Repair Services - Plainting         -           15,736         13,019         -         526013         Maintenance and Repair Services - Elevator and Escalator         -           15,736         13,019         -         526014         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         -         526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         -         526020         Maintenance and Repair Services - Fleupiment         -           41,282         33,832         -         526030         Maintenance and Repair Services - Fleupiment         -           4,529         8,075         -         526040         Maintenance and Repair Services - Vehicles         -           432         -         -         526050         Maintenance and Repair Services - Vehicles         - </td <td></td> <td></td> <td>-</td> <td>525150</td> <td></td> <td>-</td> <td></td> <td></td>   |                     |               | -                     | 525150   |   | -                             |                        |                       |
| -         26,176         525500         Cleaning Services         -           7,975         12,725         210,318         526000         Maintenance and Repair Services - Building         -           61,517         51,704         -         526010         Maintenance and Repair Services - Building         -           -         6,198         -         526011         Maintenance and Repair Services - Electricity         -           617         484         -         526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         -         526014         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         -         526014         Maintenance and Repair Services - Elevator and Escalator         -           32,258         52,116         -         526020         Maintenance and Repair Services - Equipment         -           41,282         33,832         -         526030         Maintenance and Repair Services - Forthology         -           2,655         2,415         -         526050         Maintenance and Repair Services - Vehicles         -           -         -         1,797         -         526100         Maintenance and Repair Services - Vehicles  | 38,614              | 47,289        | -                     |          |   | -                             |                        |                       |
| 7,975         12,725         210,318         526000         Maintenance and Repair Services - Building         -           61,517         51,704         -         526011         Maintenance and Repair Services - Painting         -           617         484         -         526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         -         526013         Maintenance and Repair Services - Electricity         -           2,124         71,030         -         526014         Maintenance and Repair Services - Elevator and Escalator         -           32,258         52,116         -         526020         Maintenance and Repair Services - Equipment         -           41,282         33,832         -         526030         Maintenance and Repair Services - Grounds         -           19,529         8,075         -         526050         Maintenance and Repair Services - Technology         -           432         -         526050         Maintenance and Repair Services - Safety         -           -         1,797         -         526000         Maintenance and Repair Services - Safety         -           3,843         4,035         -         526000         Maintenance and Repair Services - Safety         - <td>-</td> <td>,<br/>-</td> <td>26,176</td> <td></td> <td>•</td> <td>_</td> <td></td> <td></td>  | -                   | ,<br>-        | 26,176                |          | •   | _                             |                        |                       |
| 61,517         51,704         - 526010         Maintenance and Repair Services - Building         -           - 6,198         - 526011         Maintenance and Repair Services - Fainting         -           617         484         - 526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         - 526013         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         - 526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         - 526020         Maintenance and Repair Services - Fquipment         -           41,282         33,832         - 526030         Maintenance and Repair Services - Technology         -           19,529         8,075         - 526040         Maintenance and Repair Services - Technology         -           2,655         2,415         - 526050         Maintenance and Repair Services - Vehicles         -           432         - 1,797         - 526000         Maintenance and Repair Services - Safety         -           3,843         4,035         - 526300         Software Maintenance         - 29,795           2,047         1,681         - 526530         Rentals - Office Equipment         - 24,498         13,470         4  | 7,975               | 12,725        | ·                     | 526000   | g .   | 210,318                       |                        |                       |
| -         6,198         -         526011         Maintenance and Repair Services - Painting         -           617         484         -         526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         -         526013         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         -         526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         -         526020         Maintenance and Repair Services - Equipment         -           41,282         33,832         -         526030         Maintenance and Repair Services - Technology         -           19,529         8,075         -         526050         Maintenance and Repair Services - Technology         -           2,655         2,415         -         526050         Maintenance and Repair Services - Vehicles         -           432         -         526050         Maintenance and Repair Services - Safety         -           1,797         -         526100         Capital Maintenance - CIP         -           3,843         4,035         -         526300         Software Maintenance - CIP         -           2,4498         13,470<   | 61,517              | 51,704        | -                     | 526010   |   | -                             |                        |                       |
| 617         484         -         526012         Maintenance and Repair Services - Electricity         -           15,736         13,019         -         526013         Maintenance and Repair Services - Elevator and Escalator         -           2,124         71,030         -         526014         Maintenance and Repair Services - HVAC         -           32,258         52,116         -         526020         Maintenance and Repair Services - Equipment         -           41,282         33,832         -         526040         Maintenance and Repair Services - Grounds         -           19,529         8,075         -         526040         Maintenance and Repair Services - Technology         -           2,655         2,415         -         526040         Maintenance and Repair Services - Vehicles         -           432         -         1,797         -         526100         Maintenance and Repair Services - Safety         -           1,797         -         526100         Capital Maintenance - CIP         -           3,843         4,035         -         526300         Software Maintenance         -           2,4498         13,470         4,711         526500         Rentals - Office Equipment         -           2,45  | -                   |               | -                     |          | ·   | _                             |                        |                       |
| 15,736       13,019       -       526013       Maintenance and Repair Services - Elevator and Escalator       -         2,124       71,030       -       526014       Maintenance and Repair Services - HVAC       -         32,258       52,116       -       526020       Maintenance and Repair Services - Equipment       -         41,282       33,832       -       526030       Maintenance and Repair Services - Grounds       -         19,529       8,075       -       526050       Maintenance and Repair Services - Technology       -         2,655       2,415       -       526050       Maintenance and Repair Services - Vehicles       -         432       -       -       526060       Maintenance and Repair Services - Safety       -         -       1,797       -       526100       Capital Maintenance - CIP       -         3,843       4,035       -       526300       Software Maintenance       2P,795         2,047       1,681       -       526500       Rentals - Office Equipment       -         24,498       13,470       4,711       526500       Rentals - Vehicle       4,750         1,140       1,140       -       526500       Rentals - Parking Space       -   | 617                 |               | -                     | 526012   | ,   | -                             |                        |                       |
| 2,124       71,030       - 526014       Maintenance and Repair Services - HVAC       -         32,258       52,116       - 526020       Maintenance and Repair Services - Equipment       -         41,282       33,832       - 526030       Maintenance and Repair Services - Grounds       -         19,529       8,075       - 526040       Maintenance and Repair Services - Technology       -         2,655       2,415       - 526050       Maintenance and Repair Services - Vehicles       -         432       - 2       - 526060       Maintenance and Repair Services - Safety       -         - 1,797       - 526100       Capital Maintenance - CIP       -         3,843       4,035       - 526300       Software Maintenance       -         2,047       1,681       - 526530       Rentals       Rentals         2,4498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       - 526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services - Audio Visual       -         2,552       3,437       - 528030       Other Purchased Services - Delivery, Shipping and Courier       -         - 285  |                     |               | _                     |          | · · · · · · · · · · · · · · · · · · ·                     | _                             |                        |                       |
| 32,258       52,116       - 526020       Maintenance and Repair Services - Equipment       -         41,282       33,832       - 526030       Maintenance and Repair Services - Grounds       -         19,529       8,075       - 526040       Maintenance and Repair Services - Technology       -         2,655       2,415       - 526050       Maintenance and Repair Services - Vehicles       -         432       - 526060       Maintenance and Repair Services - Vehicles       -         - 1,797       - 526100       Capital Maintenance - CIP       -         3,843       4,035       - 526300       Software Maintenance       -         17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       - 526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       - 526560       Rentals - Parking Space       -         2,454       2,204       25,576       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       - 528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285  |                     |               | _                     |          | •   | _                             |                        |                       |
| 41,282       33,832       -       526030       Maintenance and Repair Services - Grounds       -         19,529       8,075       -       526040       Maintenance and Repair Services - Technology       -         2,655       2,415       -       526050       Maintenance and Repair Services - Vehicles       -         432       -       -       526060       Maintenance and Repair Services - Safety       -         -       1,797       -       526100       Capital Maintenance - CIP       -         3,843       4,035       -       526300       Software Maintenance       -         1,7       2,497       29,795       526500       Rentals       29,795         2,047       1,681       -       526500       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       -       526500       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         2,552       3  |                     |               | -                     | 526020   | •   | -                             |                        |                       |
| 19,529       8,075       - 526040       Maintenance and Repair Services - Technology       -         2,655       2,415       - 526050       Maintenance and Repair Services - Vehicles       -         432       - 1,797       - 526060       Maintenance and Repair Services - Safety       -         - 1,797       - 526100       Capital Maintenance - CIP       -         3,843       4,035       - 526300       Software Maintenance       -         17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       - 526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       - 526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       Audio Visual       -         2,552       3,437       - 528030       Other Purchased Services - Delivery, Shipping and Courier       -         - 285       - 528090       Other Purchased Services - Event       -  |                     |               | _                     | 526030   | ·   | -                             |                        |                       |
| 2,655       2,415       -       526050       Maintenance and Repair Services - Vehicles       -         432       -       -       526060       Maintenance and Repair Services - Safety       -         -       1,797       -       526100       Capital Maintenance - CIP       -         3,843       4,035       -       526300       Software Maintenance       -         17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       -       526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       -       526500       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       -       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       -       528090       Other Purchased Services - Event       -  |                     | 8,075         | -                     | 526040   | Maintenance and Repair Services - Technology              | -                             |                        |                       |
| 432       -       -       526060       Maintenance and Repair Services - Safety       -         -       1,797       -       526100       Capital Maintenance - CIP       -         3,843       4,035       -       526300       Software Maintenance       -         17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       -       526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       -       526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       -       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       -       528090       Other Purchased Services - Event       -  |                     |               | -                     | 526050   | Maintenance and Repair Services - Vehicles                | -                             |                        |                       |
| -       1,797       -       526100       Capital Maintenance - CIP       -         3,843       4,035       -       526300       Software Maintenance       -         17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       -       526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       -       526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       -       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       -       528090       Other Purchased Svs - Event       -   |                     | · <u>-</u>    | -                     | 526060   | Maintenance and Repair Services - Safety                  | -                             |                        |                       |
| 3,843       4,035       - 526300       Software Maintenance       -         17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       - 526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       - 526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       - 528020       Other Purchased Services - Audio Visual       -         2,552       3,437       - 528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       - 528090       Other Purchased Svs - Event       -  | -                   | 1,797         | -                     | 526100   | Capital Maintenance - CIP                                 | -                             |                        |                       |
| 17       2,497       29,795       526500       Rentals       29,795         2,047       1,681       -       526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       -       526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       -       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       -       528090       Other Purchased Svs - Event       -  | 3,843               |               | -                     | 526300   | Software Maintenance                                      | -                             |                        |                       |
| 2,047       1,681       - 526530       Rentals - Office Equipment       -         24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       - 526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       - 528020       Other Purchased Services - Audio Visual       -         2,552       3,437       - 528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       - 528090       Other Purchased Svs - Event       -  | 17                  | 2,497         | 29,795                | 526500   | Rentals   | 29,795                        |                        |                       |
| 24,498       13,470       4,711       526540       Rentals - Vehicle       4,750         1,140       1,140       - 526560       Rentals - Parking Space       -         2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       - 528020       Other Purchased Services - Audio Visual       -         2,552       3,437       - 528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       - 528090       Other Purchased Svs - Event       -  |                     |               | ·<br>-                |          | Rentals - Office Equipment                                | -                             |                        |                       |
| 2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       -       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       -       528090       Other Purchased Svs - Event       -  |                     |               | 4,711                 | 526540   |   | 4,750                         |                        |                       |
| 2,454       2,204       25,576       528000       Other Purchased Services       25,576         -       183       -       528020       Other Purchased Services - Audio Visual       -         2,552       3,437       -       528030       Other Purchased Services - Delivery, Shipping and Courier       -         -       285       -       528090       Other Purchased Svs - Event       -  |                     | •             | ·<br>-                |          | Rentals - Parking Space                                   | -                             |                        |                       |
| - 183 - 528020 Other Purchased Services - Audio Visual - 2,552 3,437 - 528030 Other Purchased Services - Delivery, Shipping and Courier - 285 - 528090 Other Purchased Svs - Event -  |                     |               | 25,576                |          | • •   | 25,576                        |                        |                       |
| 2,552 3,437 - 528030 Other Purchased Services - Delivery, Shipping and Courier - 285 - 528090 Other Purchased Svs - Event -   | -                   |               | -                     |          | Other Purchased Services - Audio Visual                   | -                             |                        |                       |
| - 285 - 528090 Other Purchased Svs - Event -  | 2,552               |               | -                     |          |   | -                             |                        |                       |
|   | -                   |               | -                     |          | , ,, ,  | -                             |                        |                       |
|   | 7,827               |               | -                     |          |   | -                             |                        |                       |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|------------------------------|---|---|--|
| <b>General Fund</b>  | (Property and        | Environment                            | al Servi  | ces)                         |   |   |  |
| 1,082                | 1,868                | 1,571                                  | 530000    | Payments to Other Agencies   | 1,571                                   |   |  |
| 2,935                | 1,107                | -                                      | 530010    | License and Permit Fees      | -                                       |   |  |
| -                    | 150                  | 8,236                                  | 545000    | Travel                       | 8,236                                   |   |  |
| 1,908                | 131                  | 2,617                                  | 545100    | Travel and Lodging           | 2,700                                   |   |  |
| 332                  | 235                  | 105                                    | 545200    | Mileage, Taxi and Parking    | 200                                     |   |  |
| 742                  | 148                  | 523                                    | 545300    | Meals and Entertainment      | 600                                     |   |  |
| 4,838                | 8,489                | 41,556                                 | 545500    | Staff Development            | 41,723                                  |   |  |
| 283                  | 4,587                | -                                      | 545510    | Tuition Reimbursement        | -                                       |   |  |
| 1,631                | 1,723                | 1,466                                  | 545520    | Conference Fees              | 1,600                                   |   |  |
| 24                   | 24                   | -                                      | 549000    | Miscellaneous Expenditures   | -                                       |   |  |
| 912,504              | 825,024              | 950,878                                |           | Total Materials and Services | 962,431                                 |   |  |
| \$2,311,668          | \$2,396,237          | \$2,624,973                            | TOTAL REQ | UIREMENTS                    | \$2,538,868                             |   |  |
| 18.50                | 19.60                | 18.55 F                                | ULL-TIME  | EQUIVALENTS                  | 17.10                                   |   |  |

Fund summary and detail – General Fund D-94

| FY 2014-15         | FY 2015-16  | FY 2016-17<br>Amended |          | For Information Only                             | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------------|-------------|-----------------------|----------|--|-------------------------------|------------------------|-----------------------|
| Actual             | Actual      | Amount                | ACCT     | DESCRIPTION                                      | Amount                        | Amount                 | Amount                |
| Property and E     | nvironmenta | l Services (Ad        | ministra | ition)   |                               |                        |                       |
| <u>xpenditures</u> |             |                       |          |  |                               |                        |                       |
|                    |             |                       |          | Personnel Services                               |                               |                        |                       |
| 67,533             | 58,581      | 55,531                | 501000   | Reg Employees-Full Time-Exempt                   | 55,663                        |                        |                       |
| 7,921              | 28,858      | 37,851                | 501500   | Reg Empl-Full Time-Non-Exempt                    | 33,905                        |                        |                       |
| -                  | -           | 9,947                 | 503000   | Temporary Employees - Hourly                     | 9,947                         |                        |                       |
| 531                | 10,637      | 609                   | 508000   | Overtime   | 609                           |                        |                       |
| 600                | -           | -                     | 508600   | Mobile Comm Allowance                            | -                             |                        |                       |
| 9,889              | 8,060       | 7,870                 | 511000   | Fringe - Payroll Taxes                           | 7,209                         |                        |                       |
| 11,265             | 13,207      | 12,109                | 512000   | Fringe - Retirement PERS                         | 13,268                        |                        |                       |
| 10,031             | 13,577      | 13,882                | 513000   | Fringe - Health and Welfare                      | 14,137                        |                        |                       |
| 141                | 242         | 367                   | 515000   | Fringe - Other Benefits                          | 350                           |                        |                       |
| 764                | 1,396       | 1,868                 | 519000   | Pension Oblig Bonds Contrib                      | 895                           |                        |                       |
| 108,674            | 134,558     | 140,034               |          | Total Personnel Services                         | 135,983                       |                        |                       |
|                    |             |                       |          | Materials and Services                           |                               |                        |                       |
| 11,409             | 15,609      | 24,166                | 520100   | Office Supplies                                  | 24,166                        |                        |                       |
| 118                | -           | -                     | 520110   | Computer Equipment                               | -                             |                        |                       |
| 1,124              | 2,282       | -                     | 520120   | Meetings Expenditures                            | -                             |                        |                       |
| 100                | -           | -                     | 520140   | OfficeSupply-PromoandConsult Sup                 | -                             |                        |                       |
| 100                | -           | 3,293                 | 520500   | Operating Supplies                               | 3,293                         |                        |                       |
| 59                 | -           | -                     | 520540   | Operating Supplies - Medical and Veterinary      | -                             |                        |                       |
| -                  | -           | 3,247                 | 521000   | Subscriptions and Dues                           | 3,247                         |                        |                       |
| 2,055              | 999         | -                     | 521100   | Membership and Professional Dues                 | -                             |                        |                       |
| 93                 | -           | -                     | 521200   | Publications and Subscriptions                   | -                             |                        |                       |
| -                  | 19          | -                     | 524000   | Contracted Professional Svcs                     | -                             |                        |                       |
| 500                | 1,563       | 10,200                | 524600   | Sponsorship Expenditures                         | 10,200                        |                        |                       |
| -                  | -           | 2,879                 | 525100   | Utility Services                                 | 2,879                         |                        |                       |
| 1,190              | -           | -                     | 525120   | Utility Services - Telecommunications            | -                             |                        |                       |
| -                  | -           | 545                   | 526000   | Maintenance and Repair Services                  | 545                           |                        |                       |
| 82                 | -           | -                     | 526010   | Maintenance and Repair Services - Building       | -                             |                        |                       |
| -                  | 350         | 478                   | 526500   | Rentals  | 478                           |                        |                       |
| -                  | -           | 23,220                | 528000   | Other Purchased Services                         | 23,220                        |                        |                       |
| 226                | 872         | -                     | 528400   | Other Purchased Services - Printing and Graphics | -                             |                        |                       |
| -                  | -           | 3,000                 | 545000   | Travel   | 3,000                         |                        |                       |
| 210                | 131         | -                     | 545100   | Travel and Lodging                               | -                             |                        |                       |
| 267                | 66          | -                     | 545200   | Mileage, Taxi and Parking                        | -                             |                        |                       |
| 206                | 148         | -                     | 545300   | Meals and Entertainment                          | -                             |                        |                       |
| 1,049              | 642         | 10,487                | 545500   | Staff Development                                | 10,487                        |                        |                       |
| 510                | 1,693       | -                     | 545520   | Conference Fees                                  | -                             |                        |                       |
| 2                  |             |                       | 549000   | Miscellaneous Expenditures                       | <u> </u>                      |                        |                       |
| 19,299             | 24,375      | 81,515                |          | Total Materials and Services                     | 81,515                        |                        |                       |
| \$127,973          | \$158,932   | \$221,549 7           | OTAL REO | UIREMENTS  | \$217,498                     |                        |                       |

|                      |                      | FY 2016-17        |          | For Information Only                                   | FY 2017-18                | FY 2017-18         | FY 2017-18        |
|----------------------|----------------------|-------------------|----------|--|---------------------------|--------------------|-------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | Amended<br>Amount | ACCT     | DESCRIPTION  | <u>Proposed</u><br>Amount | Approved<br>Amount | Adopted<br>Amount |
| Property and I       | <b>Environmenta</b>  | Services (Co      | nstructi | on Project Management Office)                          |                           |                    |                   |
| <u>xpenditures</u>   |                      | •                 |          | , ,  |                           |                    |                   |
| <u> </u>             |                      |                   |          | Personnel Services                                     |                           |                    |                   |
| 141,992              | 204,644              | 237,418           | 501000   | Reg Employees-Full Time-Exempt                         | 207,997                   |                    |                   |
| 1,350                | 2,075                | ,                 | 508600   | Mobile Comm Allowance                                  | ,                         |                    |                   |
| 12,487               | 17,500               | 20,011            | 511000   | Fringe - Payroll Taxes                                 | 17,562                    |                    |                   |
| 18,439               | 22,337               | 30,338            | 512000   | Fringe - Retirement PERS                               | 28,561                    |                    |                   |
| 26,702               | 39,226               | 34,059            | 513000   | Fringe - Health and Welfare                            | 33,926                    |                    |                   |
| 328                  | 512                  | 919               | 515000   | Fringe - Other Benefits                                | 817                       |                    |                   |
| 1,432                | 2,533                | 4,749             | 519000   | Pension Oblig Bonds Contrib                            | 2,080                     |                    |                   |
| 202,729              | 288,826              | 327,494           | 313000   | Total Personnel Services                               | 290,943                   |                    |                   |
| 202,723              | 200,020              | 327,434           |          |  | 250,545                   |                    |                   |
|                      |                      |                   |          | <u>Materials and Services</u>                          |                           |                    |                   |
| 103                  | 2,785                | 5,100             | 520100   | Office Supplies  | 5,200                     |                    |                   |
| 3,449                | 4,298                | 262               | 520110   | Computer Equipment                                     | 340                       |                    |                   |
| 300                  | 1,665                | 1,571             | 520120   | Meetings Expenditures                                  | 1,600                     |                    |                   |
| 88                   | -                    | -                 | 520500   | Operating Supplies                                     | -                         |                    |                   |
| 343                  | 398                  | -                 | 520510   | Operating Supplies - Small Tools, Equip                | -                         |                    |                   |
| 776                  | 448                  | 314               | 520580   | Operating Supplies - Uniforms                          | 400                       |                    |                   |
| 368                  | 380                  | 184               | 521100   | Membership and Professional Dues                       | 300                       |                    |                   |
| -                    | 83                   | -                 | 521200   | Publications and Subscriptions                         | -                         |                    |                   |
| -                    | -                    | -                 | 521400   | Fuels and Lubricants - General                         | -                         |                    |                   |
| 500                  | -                    | -                 | 522100   | Cost of Food and Beverage                              | -                         |                    |                   |
| -                    | 2,000                | -                 | 524000   | Contracted Professional Svcs                           | -                         |                    |                   |
| 89                   | -                    | -                 | 524020   | Contracted Prof Svcs - Attorney and Legal              | -                         |                    |                   |
| 510                  | 1,596                | -                 | 524050   | Contracted Prof Svcs - Advertising                     | -                         |                    |                   |
| -                    | -                    | 2,617             | 524070   | Contracted Prof Svcs - Management, Consulting and Comm | 2,700                     |                    |                   |
| 2,440                | -                    | -                 | 524600   | Sponsorship Expenditures                               | -                         |                    |                   |
| 922                  | 925                  | -                 | 525120   | Utility Services - Telecommunications                  | -                         |                    |                   |
| 7                    | -                    | -                 | 526050   | Maintenance and Repair Services - Vehicles             | -                         |                    |                   |
| 3,051                | 2,348                | 4,711             | 526540   | Rentals - Vehicle                                      | 4,750                     |                    |                   |
| 1,140                | 1,140                | , -               | 526560   | Rentals - Parking Space                                | -                         |                    |                   |
| 56                   | -                    | -                 | 528400   | Other Purchased Services - Printing and Graphics       | _                         |                    |                   |
| 1,000                | 500                  | _                 | 530000   | Payments to Other Agencies                             | _                         |                    |                   |
| 1,329                | -                    | 2,617             | 545100   | Travel and Lodging                                     | 2,700                     |                    |                   |
| 46                   | 155                  | 105               | 545200   | Mileage, Taxi and Parking                              | 200                       |                    |                   |
| 150                  | -                    | 523               | 545300   | Meals and Entertainment                                | 600                       |                    |                   |
| 2,216                | 7,155                | 25,833            | 545500   | Staff Development                                      | 26,000                    |                    |                   |
| ۷,۷۱۵                | 7,133<br>752         | 23,033            | 545510   | Tuition Reimbursement                                  | 20,000                    |                    |                   |
| 747                  | 30                   | 1,466             | 545520   | Conference Fees  | 1,600                     |                    |                   |
| 19,631               | 26,657               | 45,303            | J4JJ2U   | Total Materials and Services                           | 46,390                    |                    |                   |
| \$222,360            | \$315,483            |                   | OTAL DEO | UIREMENTS  | \$337,333                 |                    |                   |
| \$222,300            | JJ 13,403            | \$314,137 l       | OTAL REQ | UINLIVILIAID   | \$33,1555                 |                    |                   |

Fund summary and detail – General Fund
D-95

Fund summary and detail – General Fund D-96

|                      | FY 2015-16      | Amended      |            | For Information Only                                  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|----------------------|-----------------|--------------|------------|---|-------------------------------|------------------------|-----------------------|
| FY 2014-15<br>Actual | Actual          | Amount       | ACCT       | DESCRIPTION   | Amount                        | Amount                 | Amount                |
| roperty and Er       | nvironmental    | Services (MR | RC Buildi  | ing Operations)                                       |                               |                        |                       |
| <u>Expenditures</u>  |                 |              |            |   |                               |                        |                       |
|                      |                 |              |            | Personnel Services                                    |                               |                        |                       |
| 248,039              | 243,793         | 407,805      | 501000     | Reg Employees-Full Time-Exempt                        | 368,248                       |                        |                       |
| 329,040              | 351,299         | 301,123      | 501500     | Reg Empl-Full Time-Non-Exempt                         | 316,226                       |                        |                       |
| 181,411              | 193,475         | 68,405       | 502500     | Reg Empl-Part Time-Non-Exempt                         | 41,341                        |                        |                       |
| 6,171                | 8,529           | 12,000       | 503000     | Temporary Employees - Hourly                          | 12,000                        |                        |                       |
| 6,811                | 6,844           | 21,236       | 508000     | Overtime  | 21,236                        |                        |                       |
| 600                  | 600             |              | 508600     | Mobile Comm Allowance                                 |                               |                        |                       |
| 63,105               | 65,734          | 66,139       | 511000     | Fringe - Payroll Taxes                                | 61,852                        |                        |                       |
| 88,814               | 106,791         | 103,995      | 512000     | Fringe - Retirement PERS                              | 123,496                       |                        |                       |
| 145,932              | 151,117         | 206,684      | 513000     | Fringe - Health and Welfare                           | 193,663                       |                        |                       |
| 145,552              | 131,117         | 200,004      | 514000     | Fringe - Unemployment                                 | 892                           |                        |                       |
| 5,132                | 4,913           | 3,540        | 515000     | Fringe - Other Benefits                               | 3,252                         |                        |                       |
| 7,757                |                 | •            | 519000     | Pension Oblig Bonds Contrib                           | 7,305                         |                        |                       |
| 4,950                | 11,958<br>2,775 | 15,640       | 519000     |   | 7,303                         |                        |                       |
| 1,087,761            | 1,147,829       | 1,206,567    | 319300     | Fringe - Insurance - Opt Out Total Personnel Services | 1,149,511                     |                        |                       |
| 1,007,701            | 1,147,029       | 1,200,307    |            | rotal reisonnel services                              | 1,143,511                     |                        |                       |
|                      |                 |              |            | Materials and Services                                |                               |                        |                       |
| 60,063               | 14,681          | 20,941       | 520100     | Office Supplies                                       | 25,000                        |                        |                       |
| -                    | 5,265           | -            | 520110     | Computer Equipment                                    | -                             |                        |                       |
| 49                   | 816             | -            | 520120     | Meetings Expenditures                                 | -                             |                        |                       |
| 50,045               | 22,262          | -            | 520130     | Postage   | -                             |                        |                       |
| 38,515               | 33,746          | 51,828       | 520500     | Operating Supplies                                    | 54,094                        |                        |                       |
| 11,803               | 2,024           | -            | 520510     | Operating Supplies - Small Tools, Equip               | -                             |                        |                       |
| -                    | 348             | -            | 520520     | Operating Supplies - Audio Visual                     | -                             |                        |                       |
| _                    | 335             | _            | 520540     | Operating Supplies - Medical and Veterinary           | -                             |                        |                       |
| 1,619                | 2,142           | _            | 520550     | Operating Supplies - Telecommunications               | -                             |                        |                       |
| -                    | 63              | _            | 520560     | Operating Supplies - Tickets                          | _                             |                        |                       |
| 3,391                | 5,513           | _            | 520580     | Operating Supplies - Uniforms                         | _                             |                        |                       |
| · -                  | · -             | 1,048        | 521000     | Subscriptions and Dues                                | 150                           |                        |                       |
| 586                  | 623             | -            | 521100     | Membership and Professional Dues                      | _                             |                        |                       |
| 72                   | 330             | _            | 521200     | Publications and Subscriptions                        | _                             |                        |                       |
| 5,636                | 5,464           | 5,236        | 521400     | Fuels and Lubricants - General                        | 5,236                         |                        |                       |
| 4,588                | 429             | 26,176       | 521500     | Maintenance and Repairs Supplies                      | 26,176                        |                        |                       |
| 30                   | 11              | -            | 521510     | Maintenance and Repairs Supplies - Technology         |                               |                        |                       |
| 16,086               | 2,276           | _            | 521520     | Maintenance and Repairs Supplies - Building           | _                             |                        |                       |
| 34                   |                 | _            | 521530     | Maintenance and Repairs Supplies - Custodial          | _                             |                        |                       |
| 6,191                | 7,932           | _            | 521540     | Maintenance and Repairs Supplies - Electrical         | _                             |                        |                       |
| 1,065                | 7,552           | _            | 521550     | Maintenance and Repairs Supplies - Grounds/Landscape  | _                             |                        |                       |
|                      | -               | -            | JZ 1 J J U | Mantenance and Nepans Supplies - Orbanastanascape     | 5,000                         |                        |                       |

| FY 2014-15     | FY 2015-16   | FY 2016-17<br>Amended |           | <u>For Information Only</u>  | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|----------------|--------------|-----------------------|-----------|--|------------------------|------------------------|-----------------------|
| Actual         | Actual       | Amount                | ACCT      | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| Property and I | Environmenta | l Services (MR        | RC Buildi | ing Operations)  |                        |                        |                       |
| 138            | 655          | -                     | 521570    | Maintenance and Repairs Supplies - Vehicles                              | -                      |                        |                       |
| 48,778         | 790          | 47,624                | 524000    | Contracted Professional Svcs   | 47,631                 |                        |                       |
| 1,028          | 691          | -                     | 524050    | Contracted Prof Svcs - Advertising                                       | -                      |                        |                       |
| -              | 242          | -                     | 524060    | Contracted Prof Svcs - Information Technology Services                   | -                      |                        |                       |
| 9,910          | -            | -                     | 524070    | Contracted Prof Svcs - Management, Consulting and Communication Services | -                      |                        |                       |
| 9,870          | -            | -                     | 524080    | Contracted Prof Svcs - Architectural and Design (non-cap)                | -                      |                        |                       |
| 132,760        | 130,406      | 124,748               | 525000    | Contracted Property Services   | 154,750                |                        |                       |
| -              | -            | 256,523               | 525100    | Utility Services   | 263,000                |                        |                       |
| 27,268         | 29,230       | -                     | 525120    | Utility Services - Telecommunications                                    | -                      |                        |                       |
| 154,808        | 161,447      | -                     | 525130    | Utility Services - Electricity   | -                      |                        |                       |
| 4,601          | 4,951        | -                     | 525140    | Utility Services - Natural Gas   | -                      |                        |                       |
| 4,968          | 5,168        | -                     | 525150    | Utility Services - Sanitation and Refuse Removal                         | -                      |                        |                       |
| 38,614         | 47,289       | -                     | 525160    | Utility Services - Water and Sewer                                       | -                      |                        |                       |
| -              | -            | 26,176                | 525500    | Cleaning Services  | -                      |                        |                       |
| 7,975          | 12,725       | 209,773               | 526000    | Maintenance and Repair Services  | 209,773                |                        |                       |
| 61,435         | 51,704       | -                     | 526010    | Maintenance and Repair Services - Building                               | -                      |                        |                       |
| -              | 6,198        | -                     | 526011    | Maintenance and Repair Services - Painting                               | -                      |                        |                       |
| 617            | 484          | -                     | 526012    | Maintenance and Repair Services - Electricity                            | -                      |                        |                       |
| 15,736         | 13,019       | -                     | 526013    | Maintenance and Repair Services - Elevator and Escalator                 | -                      |                        |                       |
| 2,124          | 71,030       | -                     | 526014    | Maintenance and Repair Services - HVAC                                   | -                      |                        |                       |
| 32,258         | 52,116       | -                     | 526020    | Maintenance and Repair Services - Equipment                              | -                      |                        |                       |
| 41,282         | 33,832       | -                     | 526030    | Maintenance and Repair Services - Grounds                                | -                      |                        |                       |
| 19,529         | 8,075        | -                     | 526040    | Maintenance and Repair Services - Technology                             | -                      |                        |                       |
| 2,648          | 2,415        | -                     | 526050    | Maintenance and Repair Services - Vehicles                               | -                      |                        |                       |
| 432            | -            | -                     | 526060    | Maintenance and Repair Services - Safety                                 | -                      |                        |                       |
| -              | 1,797        | -                     | 526100    | Capital Maintenance - CIP  | -                      |                        |                       |
| 3,843          | 4,035        | -                     | 526300    | Software Maintenance   | -                      |                        |                       |
| 17             | 2,147        | 29,317                | 526500    | Rentals  | 29,317                 |                        |                       |
| 2,047          | 1,681        | -                     | 526530    | Rentals - Office Equipment   | -                      |                        |                       |
| 21,447         | 11,122       | -                     | 526540    | Rentals - Vehicle  | -                      |                        |                       |
| 2,454          | 2,204        | 2,356                 | 528000    | Other Purchased Services   | 2,356                  |                        |                       |
| -              | 183          | -                     | 528020    | Other Purchased Services - Audio Visual                                  | -                      |                        |                       |
| 2,552          | 3,437        | -                     | 528030    | Other Purchased Services - Delivery, Shipping and Courier                | -                      |                        |                       |
| -              | 285          | -                     | 528090    | Other Purchased Svs - Event  | -                      |                        |                       |
| 7,545          | 2,259        | -                     | 528400    | Other Purchased Services - Printing and Graphics                         | -                      |                        |                       |
| 82             | 1,368        | 1,571                 | 530000    | Payments to Other Agencies   | 1,571                  |                        |                       |
| 2,935          | 1,107        | -                     | 530010    | License and Permit Fees  | -                      |                        |                       |
| -              | 150          | 5,236                 | 545000    | Travel   | 5,236                  |                        |                       |
| 369            | -            | -                     | 545100    | Travel and Lodging   | -                      |                        |                       |
| 19             | 14           | -                     | 545200    | Mileage, Taxi and Parking  | -                      |                        |                       |

Fund summary and detail – General Fund

Fund summary and detail – General Fund
D-98

|                |              | FY 2016-17     |          | For Information Only         | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|----------------|--------------|----------------|----------|------------------------------|-----------------|-----------------|----------------|
| FY 2014-15     | FY 2015-16   | <u>Amended</u> |          |                              | <u>Proposed</u> | <u>Approved</u> | <u>Adopted</u> |
| Actual         | Actual       | Amount         | ACCT     | DESCRIPTION                  | Amount          | Amount          | Amount         |
| Property and I | Environmenta | l Services (MR | C Build  | ing Operations)              |                 |                 | _              |
| 386            | -            | -              | 545300   | Meals and Entertainment      | -               |                 |                |
| 1,573          | 692          | 5,236          | 545500   | Staff Development            | 5,236           |                 |                |
| 283            | 3,835        | -              | 545510   | Tuition Reimbursement        | -               |                 |                |
| 374            | -            | -              | 545520   | Conference Fees              | -               |                 |                |
| 22             | 24           | -              | 549000   | Miscellaneous Expenditures   | -               |                 |                |
| 873,574        | 773,993      | 824,060        |          | Total Materials and Services | 834,526         |                 |                |
| \$1,961,335    | \$1,921,822  | \$2,030,627 1  | OTAL REQ | UIREMENTS                    | \$1,984,037     |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual  | FY 2016-17<br>Amended<br>Amount | ACCT             | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|-----------------------|---------------------------------|------------------|---|---|----------------------------------|--|
| General Fund         | (Research Cen         | iter)                           |                  |   |   |                                  |  |
| <u>Expenditures</u>  |                       | -                               |                  |   |   |                                  |  |
|                      |                       |                                 |                  | Personnel Services  |   |                                  |  |
| 1,893,821            | 1,909,273             | 2,270,906                       | 501000           | Reg Employees-Full Time-Exempt                                  | 2,260,191                               |                                  |  |
| 22,587               | -                     | 25,756                          | 501500           | Reg Empl-Full Time-Non-Exempt                                   | 50,011                                  |                                  |  |
| 249,415              | 253,815               | 168,900                         | 502000           | Reg Employees-Part Time-Exempt                                  | 207,779                                 |                                  |  |
| 28,362               | 40,626                | · -                             | 503000           | Temporary Employees - Hourly                                    | -                                       |                                  |  |
| 205                  | 355                   | -                               | 508000           | Overtime  | -                                       |                                  |  |
| _                    | _                     | -                               | 508600           | Mobile Comm Allowance   | -                                       |                                  |  |
| 178,195              | 178,831               | 207,504                         | 511000           | Fringe - Payroll Taxes  | 212,397                                 |                                  |  |
| 286,632              | 310,292               | 322,140                         | 512000           | Fringe - Retirement PERS  | 414,717                                 |                                  |  |
| 353,618              | 343,427               | 364,500                         | 513000           | Fringe - Health and Welfare                                     | 368,964                                 |                                  |  |
| 4,000                | 4,000                 | -                               | 513305           | Health Savings - Metro Contrib/HSA Contrb                       | -                                       |                                  |  |
| -                    | 3,957                 | -                               | 514000           | Fringe - Unemployment   | -                                       |                                  |  |
| 5,924                | 5,731                 | 9,856                           | 515000           | Fringe - Other Benefits   | 9,684                                   |                                  |  |
| 20,953               | 31,021                | 49,312                          | 519000           | Pension Oblig Bonds Contrib                                     | 25,178                                  |                                  |  |
| 2,138                | 2,550                 | -                               | 519500           | Fringe - Insurance - Opt Out                                    | -                                       |                                  |  |
| 3,045,849            | 3,083,877             | 3,418,874                       |                  | Total Personnel Services  | 3,548,921                               |                                  |  |
|                      |                       |                                 |                  | Materials and Services  |   |                                  |  |
| 9,007                | 30,396                | 69,394                          | 520100           | Office Supplies   | 68,000                                  |                                  |  |
| 39,061               | 51,805                | -                               | 520110           | Computer Equipment  | -                                       |                                  |  |
| 512                  | 561                   | _                               | 520110           | Meetings Expenditures   | _                                       |                                  |  |
| 1,482                | 74,047                | 34,600                          | 520500           | Operating Supplies  | 14,600                                  |                                  |  |
| -, .52               | 18,403                | 6,125                           | 521000           | Subscriptions and Dues  | 5,550                                   |                                  |  |
| 1,206                | 574                   | -                               | 521100           | Membership and Professional Dues                                | -                                       |                                  |  |
| 15,271               | 6,957                 | _                               | 521200           | Publications and Subscriptions                                  | _                                       |                                  |  |
| 2,987                | 97,450                | 574,820                         | 524000           | Contracted Professional Svcs                                    | 200,000                                 |                                  |  |
| -                    | -                     | -                               | 524050           | Contracted Prof Svcs - Advertising                              | -                                       |                                  |  |
| 87,031               | _                     | 165,000                         | 524060           | Contracted Prof Svcs - Information Technology Services          | 150,000                                 |                                  |  |
|                      | _                     | -                               | 524070           | Contracted Prof Svcs - Management, Consulting and Communication | -                                       |                                  |  |
|                      |                       |                                 |                  | Services  |   |                                  |  |
| 500                  | 3,250                 | 2,500                           | 524600           | Sponsorship Expenditures  | 3,500                                   |                                  |  |
| -                    | 28                    | _,                              | 525120           | Utility Services - Telecommunications                           | -,                                      |                                  |  |
|                      | 6,900                 | -                               | 526000           | Maintenance and Repair Services                                 | _                                       |                                  |  |
| 2.870                |                       |                                 |                  | Maintenance and Repair Services - Technology                    | 195,630                                 |                                  |  |
| 2,870<br>118,791     | ·                     | 182.200                         | 526040           | Maintenance and Repair Services - rechilology                   |   |                                  |  |
| 118,791              | 146,049               | 182,200                         | 526040<br>526300 | Software Maintenance  | -                                       |                                  |  |
| 118,791<br>3,000     | 146,049               | ·                               | 526300           | ,   | -                                       |                                  |  |
| 118,791              | ·                     | ·                               | 526300<br>528000 | Software Maintenance<br>Other Purchased Services                | 5,000                                   |                                  |  |
| 118,791<br>3,000     | 146,049<br>-<br>1,221 | ·                               | 526300           | Software Maintenance  | -                                       |                                  |  |

Fund summary and detail – General Fund

Fund summary and detail – General Fund D-100

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION                  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|------------------------------|---|---|--|
| <b>General Fund</b>  | (Research Cent       | ter)                                   |          |                              |   |   |  |
| (36)                 | -                    | 22,000                                 | 545000   | Travel                       | 29,500                                  |   |  |
| 14,467               | 9,677                | -                                      | 545100   | Travel and Lodging           | -                                       |   |  |
| 196                  | -                    | -                                      | 545200   | Mileage, Taxi and Parking    | -                                       |   |  |
| 2,140                | 2,202                | -                                      | 545300   | Meals and Entertainment      | -                                       |   |  |
| 1,987                | 11,343               | 11,100                                 | 545500   | Staff Development            | 24,800                                  |   |  |
| 60                   | -                    | -                                      | 545510   | Tuition Reimbursement        | -                                       |   |  |
| 5,747                | 200                  | -                                      | 545520   | Conference Fees              | -                                       |   |  |
| 220                  | 110                  | -                                      | 549000   | Miscellaneous Expenditures   | -                                       |   |  |
| 1,132,242            | 489,941              | 1,137,739                              |          | Total Materials and Services | 696,580                                 |   |  |
| \$4,178,091          | \$3,573,818          | \$4,556,613 1                          | OTAL REQ | UIREMENTS                    | \$4,245,501                             |   |  |
| 28.50                | 28.00                | 28.00 F                                | ULL-TIME | EQUIVALENTS                  | 28.00                                   |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| <b>General Fund</b>  | (Non-Departm         | ental)                                 |           |  |   |   |  |
| <b>Expenditures</b>  | -                    |  |           |  |   |   |  |
|                      |                      |  |           | Materials and Services   |   |   |  |
|                      | 858                  |  | 520110    | Computer Equipment   |   |   |  |
| -                    | 266                  | -                                      | 520110    | Meetings Expenditures  | -                                       |   |  |
| 12,500               | 22,500               | -                                      | 521000    | Subscriptions and Dues   | -                                       |   |  |
| 38,264               | 38,381               | 40.200                                 | 521100    | Membership and Professional Dues   | 25,704                                  |   |  |
| 28,000               | 15,781               | 49,200                                 | 524000    | Contracted Professional Sycs   | 600,000                                 |   |  |
| 112,485              | 148,330              | 350,000                                |           | Contracted Professional Sycs  Contracted Prof Sycs - Accounting and Auditing | 157,320                                 |   |  |
| 112,485              | 148,330              | 152,000                                | 524010    |  | 157,320                                 |   |  |
| -                    | -                    | 142,000                                | 524070    | Contracted Prof Svcs - Management, Consulting and Communication Services     | -                                       |   |  |
| 296,175              | 330,719              | 300,000                                | 524600    | Sponsorship Expenditures   | 263,000                                 |   |  |
| 2,792,356            | 1,062,018            | 2,891,000                              | 530000    | Payments to Other Agencies   | 2,467,000                               |   |  |
| 63,052               | 18,937               | 75,000                                 | 530500    | Election Expenses  | 100,000                                 |   |  |
| -                    | 634                  | -                                      | 532000    | Government Assessments   | 101,138                                 |   |  |
| 130,966              | 2,171                | -                                      | 544500    | Grants and Loans   | -                                       |   |  |
| -                    | , -                  | 4,000                                  | 545100    | Travel and Lodging   | -                                       |   |  |
| -                    | -                    | 2,000                                  | 545200    | Mileage, Taxi and Parking  | -                                       |   |  |
| -                    | -                    | 2,000                                  | 545300    | Meals and Entertainment  | -                                       |   |  |
| 153                  | -                    | -                                      | 549000    | Miscellaneous Expenditures   | -                                       |   |  |
| 186,152              | 200,555              | 204,800                                | 549010    | Tri-Met Transit Pass   | 221,122                                 |   |  |
| 3,660,103            | 1,841,149            | 4,172,000                              |           | Total Materials and Services   | 3,935,284                               |   |  |
|                      |                      |  |           | Debt Service   |   |   |  |
| 710,000              | 820,000              | 930,000                                | 563000    | Revenue Bond Pmts-Principal  | 1,055,000                               |   |  |
| 1,076,381            | 1,041,882            | 1,002,038                              | 563500    | Revenue Bond Payments-Interest   | 956,850                                 |   |  |
| 1,786,381            | 1,861,882            | 1,932,038                              | 303300    | Total Debt Service   | 2,011,850                               |   |  |
|                      |                      |  |           | Capital Outlay   |   |   |  |
|                      | 98,229               | 100,000                                | 579000    | Intangible Assets  |   |   |  |
| -                    | 98,229               | 100,000                                | 373000    | Total Capital Outlay   |   |   |  |
| \$5,446,484          | \$3,801,260          | \$6,204,038 1                          | TOTAL DEO | HIDEMENTS  | \$5,947,134                             |   |  |
| \$J,44U,404          | \$3,00 1,20U         | <b>⊉U,∠U4,U3</b> 0                     | OTAL REQ  | OIIVEIVIEIVI   | \$J,741,134                             |   |  |

Fund summary and detail – General Fund
D-101

|                     |                  | FY 2016-17           |           | For Information Only                           | FY 2017-18      | FY 2017-18      | FY 2017-18 |
|---------------------|------------------|----------------------|-----------|--|-----------------|-----------------|------------|
| FY 2014-15          | FY 2015-16       | <b>Amended</b>       |           |  | <u>Proposed</u> | <b>Approved</b> | Adopted    |
| Actual              | Actual           | Amount               | ACCT      | DESCRIPTION                                    | Amount          | Amount          | Amount     |
| Non-Departme        | ental (Special A | <b>Appropriation</b> | ns)       |  |                 |                 |            |
| <b>Expenditures</b> | •                |                      |           |  |                 |                 |            |
|                     |                  |                      |           | Materials and Services                         |                 |                 |            |
| _                   | 858              | -                    | 520110    | Computer Equipment                             | -               |                 |            |
| _                   | 266              | -                    | 520120    | Meetings Expenditures                          | -               |                 |            |
| 12,500              | 22,500           | -                    | 521000    | Subscriptions and Dues                         | -               |                 |            |
| 38,264              | 38,381           | 49,200               | 521100    | Membership and Professional Dues               | 25,704          |                 |            |
| 28,000              | 15,782           | 50,000               | 524000    | Contracted Professional Svcs                   | 50,000          |                 |            |
| 112,485             | 148,330          | 152,000              | 524010    | Contracted Prof Svcs - Accounting and Auditing | 157,320         |                 |            |
| 296,175             | 330,719          | 300,000              | 524600    | Sponsorship Expenditures                       | 263,000         |                 |            |
| 2,792,356           | 1,062,018        | 2,891,000            | 530000    | Payments to Other Agencies                     | 2,467,000       |                 |            |
| 63,052              | 18,937           | 75,000               | 530500    | Election Expenses                              | 100,000         |                 |            |
| ,<br>-              | 634              | -                    | 532000    | Government Assessments                         | 101,138         |                 |            |
| 130,966             | 2,171            | -                    | 544500    | Grants and Loans                               | ,<br>-          |                 |            |
| 153                 | ,<br>-           | -                    | 549000    | Miscellaneous Expenditures                     | <u>-</u>        |                 |            |
| 186,152             | 200,555          | 204,800              | 549010    | Tri-Met Transit Pass                           | 221,122         |                 |            |
| 3,660,103           | 1,841,149        | 3,722,000            |           | Total Materials and Services                   | 3,385,284       |                 |            |
|                     |                  |                      |           | Capital Outlay                                 |                 |                 |            |
| -                   | 98,229           | 100,000              | 579000    | Intangible Assets                              | -               |                 |            |
| -                   | 98,229           | 100,000              |           | Total Capital Outlay                           | -               |                 |            |
|                     |                  |                      |           | <u>Debt Service</u>                            |                 |                 |            |
| 710,000             | 820,000          | 930,000              | 563000    | Revenue Bond Pmts-Principal                    | 1,055,000       |                 |            |
| 1,076,381           | 1,041,882        | 1,002,038            | 563500    | Revenue Bond Payments-Interest                 | 956,850         |                 |            |
| 1,786,381           | 1,861,882        | 1,932,038            |           | Total Debt Service                             | 2,011,850       |                 |            |
| \$5,446,484         | \$3,801,260      | \$5,754,038 1        | TOTAL REQ | UIREMENTS                                      | \$5,397,134     |                 |            |

|                     |                | FY 2016-17                |                                      | For Information Only  | FY 2017-18                                       | FY 2017-18      | FY 2017-18 |
|---------------------|----------------|---------------------------|--------------------------------------|---|--|-----------------|------------|
| FY 2014-15          | FY 2015-16     | <b>Amended</b>            |                                      | ·   | <b>Proposed</b>                                  | <b>Approved</b> | Adopted    |
| Actual              | Actual         | Amount                    | ACCT                                 | DESCRIPTION   | Amount   | Amount          | Amount     |
| Non-Departn         | nental (Comm   | unity Partnersl           | nips)                                |   |  |                 |            |
| <b>Expenditures</b> |                |                           |                                      |   |  |                 |            |
|                     |                |                           |                                      | Materials and Services  |  |                 |            |
| -                   | -              | 300,000                   | 524000                               | Contracted Professional Svcs  | 300,000  |                 |            |
| -                   | -              | 300,000                   |                                      | Total Materials and Services  | 300,000  |                 |            |
| -                   |                | . 300,000                 | OTAL REO                             | UIREMENTS   | 300,000  |                 |            |
| -                   | nental (Transp | ortation Fundi            | ng Strat                             | tegy)   |  |                 |            |
| Expenditures        | nental (Transp | oortation Fundi           | ng Strat                             |   |  |                 |            |
| •                   | nental (Transp | oortation Fundi           | -                                    | Materials and Services  |  |                 |            |
| •                   | •              |                           | 524000                               | Materials and Services Contracted Professional Svcs   | 250,000  |                 |            |
| Expenditures        | •              | oortation Fundi           | -                                    | Materials and Services  | 250,000<br>-                                     |                 |            |
| Expenditures        | •              |                           | 524000                               | Materials and Services Contracted Professional Svcs Contracted Prof Svcs - Management, Consulting and Communication   | 250,000<br>-<br>-                                |                 |            |
| Expenditures        | •              | -<br>- 142,000            | 524000<br>524070                     | Materials and Services Contracted Professional Svcs Contracted Prof Svcs - Management, Consulting and Communication Services  | 250,000<br>-<br>-<br>-                           |                 |            |
| Expenditures        | •              | 142,000                   | 524000<br>524070<br>545100           | Materials and Services Contracted Professional Svcs Contracted Prof Svcs - Management, Consulting and Communication Services Travel and Lodging                           | 250,000<br>-<br>-<br>-<br>-                      |                 |            |
| Expenditures        | •              | 142,000<br>4,000<br>2,000 | 524000<br>524070<br>545100<br>545200 | Materials and Services Contracted Professional Svcs Contracted Prof Svcs - Management, Consulting and Communication Services Travel and Lodging Mileage, Taxi and Parking | 250,000<br>-<br>-<br>-<br>-<br>-<br>-<br>250,000 |                 |            |

Fund summary and detail – General Fund

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| General Fund         |                      |  | Acci      | DESCRIPTION  | Amount                                  | Amount                                  | Amount                                 |
| Expenditures         | (                    | ,                                      |           |  |   |   |  |
| •                    |                      |  |           |  |   |   |  |
| 312,334              | 374,341              | 485,676                                | 580000    | Interfund Transfers Transfer for Indirect Costs    | 581,477                                 |   |  |
| 18,217,325           | 19,468,737           | 18,789,590                             | 581000    | Transfer for Indirect Costs  Transfer of Resources | 16,734,147                              |   |  |
| 18,217,323           | 19,468,737           | 18,789,590<br>654,000                  | 582000    | Transfer for Direct Costs                          | 10,/34,14/                              |   |  |
| 18,529,659           | 20,037,078           | 19,929,266                             | 362000    | Total Interfund Transfers                          | 17,315,624                              |   |  |
| 10,329,039           | 20,037,076           | 19,929,200                             |           | Total Interfulid Transfers                         | 17,313,624                              |   |  |
|                      |                      |  |           | <u>Contingency</u>                                 |   |   |  |
| -                    | -                    | 5,000                                  | 701001    | Contingency - Opportunity Account                  | 200,000                                 |   |  |
| -                    | -                    | 751,665                                | 701002    | Contingency - Operating                            | 2,205,198                               |   |  |
| -                    | -                    | -                                      | 701004    | Contingency - Rsv One Time Exp                     | -                                       |   |  |
| -                    | -                    | 5,100,041                              | 709000    | Contingency - All Other                            | -                                       |   |  |
| -                    | -                    | 5,856,706                              |           | Total Contingency                                  | 2,405,198                               |   |  |
|                      |                      |  |           | Unappropriated Fund Balance                        |   |   |  |
| 5,626,594            | 7,735,522            | 4,698,550                              | 801002    | Unapp FB - Restricted CET                          | 10,046,619                              |   |  |
| 10,268,210           | 11,849,453           | 6,365,810                              | 801003    | Unapp FB - Restricted TOD                          | 9,667,975                               |   |  |
| 4,559,883            | 3,966,257            | -                                      | 805000    | Unapp FB - Reserves                                | - · · · · · · · · · · · · · · · · · · · |   |  |
| -                    | -                    | 1,795,000                              | 805100    | Unapp FB - Stabilization Reserve                   | 1,806,000                               |   |  |
| 1,318,769            | -                    | -                                      | 805300    | Unapp FB - Reserve for one-time expenditures       | -                                       |   |  |
| 1,116,958            | 1,264,965            | 1,418,886                              | 805400    | Unapp FB - Reserve for Future Debt Service         | 1,384,311                               |   |  |
| 2,856,528            | 3,425,587            | 3,975,814                              | 805450    | Unapp FB - PERS Reserve                            | 2,627,924                               |   |  |
| 3,330,999            | 4,056,648            | 2,353,414                              | 805900    | Unapp FB - Other Reserves and Designations         | 3,119,776                               |   |  |
| 29,077,941           | 32,298,432           | 20,607,474                             |           | Total Unappropriated Fund Balance                  | 28,652,605                              |   |  |
| \$47,607,600         | \$52,335,510         | \$46,393,446                           | TOTAL REQ | UIREMENTS  | \$48,373,427                            |   |  |

# Cemetery Perpetual **Care Fund**



## Cemetery Perpetual Care Fund

|                                     | Audited    | Audited    | Amended    | Proposed   | Approved   | Adopted    | Change<br>From |
|-------------------------------------|------------|------------|------------|------------|------------|------------|----------------|
|                                     | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |            |            |            |            |            |            |                |
| Beginning Fund Balance              | 464,038    | 514,876    | 567,254    | 613,392    |            |            | 8.13%          |
| Current Revenues                    |            |            |            |            |            |            |                |
| Other Tax Revenues                  | 48,335     | 46,712     | 50,000     | 43,000     |            |            | (14.00%)       |
| Interest Earnings                   | 2,503      | 4,559      | 5,672      | 4,246      |            |            | (25.14%)       |
| Subtotal Current Revenues           | 50,838     | 51,270     | 55,672     | 47,246     |            |            | (15.14%)       |
| TOTAL RESOURCES                     | \$514,876  | \$566,146  | \$622,926  | \$660,638  |            |            | 6.05%          |
| REQUIREMENTS                        |            |            |            |            |            |            |                |
| Interfund Transfers                 |            |            |            |            |            |            |                |
| Fund Equity Transfers               | -          | -          | -          | 50,000     |            |            | n/a            |
| Subtotal Interfund Transfers        | -          | -          | -          | 50,000     |            |            | n/a            |
| Unappropriated Fund Balance         | 514,876    | 566,146    | 622,926    | 610,638    |            |            | (1.97%)        |
| Subtotal Contingency/Ending Balance | 514,876    | 566,146    | 622,926    | 610,638    |            |            | (1.97%)        |
| TOTAL REQUIREMENTS                  | \$514,876  | \$566,146  | \$622,926  | \$660,638  |            |            | 6.05%          |
| FULL-TIME EQUIVALENTS               | 0.00       | 0.00       | 0.00       | 0.00       |            |            | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET     |            |            |            | ·          |            | 0.00           |

The Cemetery Perpetual Care Fund was created in FY 2003–04 to provide financial support for the long-term maintenance of the Metro cemeteries after the cemeteries are no longer receiving revenue from grave sales and burial services. The fund was seeded with a transfer of the Willamina Farmer Family account from the Regional Parks Specials Accounts Fund. This account was a bequest from the family to provide for the long-term maintenance and upkeep of the Farmer Family plot and Metro's cemeteries.

Resolution 08-3943, adopted in 2008, clarified the fund as a permanent fund, restricting the use of the principal.

The fund receives revenue from a 25 percent surcharge on grave sales, increased on November 1, 2011, from the previous rate of 15 percent. At that time Metro increased fees for grave sales and services as well, bringing Metro's rates more in line with industry norms; this will also result in increased revenues to the fund.

With about 20 years of casket plot inventories remaining and a finite amount of land to be developed, long term revenue options are limited but necessary to ensure that funds are set aside for the perpetual care of the properties. The Cemetery Program completed a Cemetery Business and Operations Plan in September 2011. In addition to the rate increases noted above, the plan has shifted the focus of the program to records management, best management practices and investments in cremation offerings to accelerate sales and contributions to the Perpetual Care Fund.

### **CURRENT REVENUES**

#### Other derived tax revenue

A 25 percent surcharge is added to every grave sale to provide a contribution to the long-term perpetual care of the plot.

### **CURRENT EXPENDITURES**

#### **Interfund Transfers**

The fund has a transfer of assigned monies from interest earnings for repairs and maintenance in the historical cemeteries.

### **FUND BALANCE**

The fund balance will continue to grow annually with additional contributions from grave sales and interest earnings.

### Cemetery Perpetual Care Fund



# **Cemetery Perpetual Care Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION                                | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|--|---|---|--|
|                      | petual Care Fu       |  | 7.00.    | <del> </del>                               | 7                                       | 7 0 1                                   | 7                                      |
| Revenues             |                      |  |          |  |   |   |  |
|                      |                      |  |          | Beginning Fund Balance                     |   |   |  |
| 433,701              | 482,036              | 532,036                                | 302000   | Fund Bal-Nonspend-Intact                   | 551,485                                 |   |  |
| 30,337               | 32,840               | 35,218                                 | 350000   | Fund Balance-Assigned                      | 61,907                                  |   |  |
| 464,038              | 514,876              | 567,254                                |          | Total Beginning Fund Balance               | 613,392                                 |   |  |
|                      |                      |  |          | Current Revenue                            |   |   |  |
| 48,335               | 46,712               | 50,000                                 | 406000   | Cemetery Revenue Surcharge                 | 43,000                                  |   |  |
| 2,246                | 4,001                | 5,672                                  | 470000   | Interest on Investments                    | 4,246                                   |   |  |
| 257                  | 557                  | -                                      | 471900   | Unrealized Gain/Loss -FMV Adj              | -                                       |   |  |
| 50,838               | 51,270               | 55,672                                 |          | Total Current Revenue                      | 47,246                                  |   |  |
| \$514,876            | \$566,146            | \$622,926 1                            | OTAL RES | DURCES                                     | \$660,638                               |   |  |
| <u>Expenditures</u>  |                      |  |          |  |   |   |  |
|                      |                      |  |          | Interfund Transfers                        |   |   |  |
|                      | -                    | -                                      | 581000   | Transfer of Resources                      | 50,000                                  |   |  |
| -                    | -                    | -                                      |          | Total Interfund Transfers                  | 50,000                                  |   |  |
|                      |                      |  |          | Unappropriated Fund Balance                |   |   |  |
| 482,036              | 528,748              | 582,036                                | 801000   | Unapp FB - Restricted                      | 594,485                                 |   |  |
| 32,840               | 37,398               | 40,890                                 | 805900   | Unapp FB - Other Reserves and Designations | 16,153                                  |   |  |
| 514,876              | 566,146              | 622,926                                |          | Total Unappropriated Fund Balance          | 610,638                                 |   |  |
| \$514,876            | \$566,146            | \$622,926 1                            | OTAL REQ | UIREMENTS                                  | \$660,638                               |   |  |





|                                     | Audited     | Audited     | Amended     | Proposed    | Approved   | Adopted    | Change<br>From |
|-------------------------------------|-------------|-------------|-------------|-------------|------------|------------|----------------|
|                                     | FY 2014-15  | FY 2015-16  | FY 2016-17  | FY 2017-18  | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |             |             |             |             |            |            |                |
| Beginning Fund Balance              | 1,938,092   | 1,644,020   | 1,377,259   | 1,177,106   |            |            | (14.53%)       |
| Current Revenues                    |             |             |             |             |            |            |                |
| Interest Earnings                   | 9,302       | 14,756      | 13,773      | 11,000      |            |            | (20.13%)       |
| Charges for Services                | 340,912     | 985,486     | 1,151,208   | 1,086,988   |            |            | (5.58%)        |
| Subtotal Current Revenues           | 350,214     | 1,000,242   | 1,164,981   | 1,097,988   |            |            | (5.75%)        |
| TOTAL RESOURCES                     | \$2,288,306 | \$2,644,262 | \$2,542,240 | \$2,275,094 |            |            | (10.51%)       |
| REQUIREMENTS                        |             |             |             |             |            |            |                |
| Current Expenditures                |             |             |             |             |            |            |                |
| Materials and Services              | 585,335     | 1,032,362   | 1,437,608   | 1,308,706   |            |            | (8.97%)        |
| Subtotal Current Expenditures       | 585,335     | 1,032,362   | 1,437,608   | 1,308,706   |            |            | (8.97%)        |
| Interfund Transfers                 |             |             |             |             |            |            |                |
| Internal Service Transfers          | 58,951      | 60,514      | 17,310      | 21,388      |            |            | 23.56%         |
| Fund Equity Transfers               | -           | -           | 851,000     | 851,000     |            |            | 0.00%          |
| Subtotal Interfund Transfers        | 58,951      | 60,514      | 868,310     | 872,388     |            |            | 0.47%          |
| Contingency                         | -           | -           | 151,061     | 94,000      |            |            | (37.77%)       |
| Unappropriated Fund Balance         | 1,644,020   | 1,551,386   | 85,261      | -           |            |            | (100.00%)      |
| Subtotal Contingency/Ending Balance | 1,644,020   | 1,551,386   | 236,322     | 94,000      |            |            | (60.22%)       |
| TOTAL REQUIREMENTS                  | \$2,288,306 | \$2,644,262 | \$2,542,240 | \$2,275,094 |            |            | (10.51%)       |
| FULL-TIME EQUIVALENTS               | 0.00        | 0.00        | 0.00        | 0.00        |            |            | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET      |             |             |             |            |            | 0.00           |

The Community Enhancement Fund was established to comply with Senate Bill 662, enacted by the Oregon Legislature in 1985. The Community Enhancement Program was initially established by Metro in the Regional Solid Waste Management Plan in 1988 (Metro Ordinance No. 88-273). On October 30, 2014, the Metro Council adopted Ordinance No. 14-1344 that amended Metro Code Chapter 5.06 updating the Community Enhancement Program. The fund accounts for enhancement fees (currently \$1.00 per ton of putrescible solid waste processed or transferred) collected at all transfer stations. This fee will remain unchanged in FY 2017-18. Funds are used for community enhancement projects in the targeted vicinity of each of these communities hosting solid waste facilities:

North Portland Community Enhancement Program: For nearly three decades, Metro's North Portland community enhancement grants have helped improve neighborhoods near the now-closed St. Johns Landfill. In 2013 the Metro Council unanimously approved the committee's recommendation to distribute the remaining \$1.6 million in the enhancement grant fund by 2018. The committee dedicated the remaining funds to support a local trail project (North Portland Greenway) and investments in capacity building to strengthen programs and services to North Portland residents. Grants were awarded in June 2014 by the North Portland Enhancement Committee. Grant recipients have two years to spend the awarded funds and recipients have used and received these almost all of these funds. No further grants will be awarded and, in FY 2017-18, the remaining \$26,600 was budgeted.

Oregon City Community Enhancement Program: Funds from community enhancement fees at Metro South Station are paid to Oregon City on a quarterly basis and are used for local community enhancement projects as determined by the city council through an intergovernemtal agreement (IGA) with Metro. It is expected that about \$329,300 will be collected in FY 2017-18 from Metro South.

Metro Central Community Enhancement Program: Funds from community enhancement fees at Metro Central Station are used for community enhancement projects in the vicinity of Metro Central Station in Northwest Portland, as recommended by a seven-member citizen committee appointed by Metro. It is expected that about \$303,000 will be collected in FY 2017-18 from Metro Central.

Forest Grove Community Enhancement Program: Fees collected at a privately owned transfer station in Forest Grove are paid to the City of Forest Grove on a quarterly basis and are used for local community enhancement projects as determined by the city council through an IGA with Metro. It is expected that about \$124,600 will be collected in FY 2017-18 from Forest Grove Transfer Station (owned by Waste Management).

Troutdale Community Enhancement Program: Fees will be collected at a privately owned transfer station in Troutdale and will be paid to the City of Troutdale on a quarterly basis and will be used for local community enhancement projects as determined by the city council through an IGA with Metro. It is expected that about \$94,000 will be collected in FY 2017-18 from Troutdale Transfer Station (owned by Waste Management).

Sherwood Community Enhancement Program: Fees will be collected at a privately owned transfer station in Sherwood and will be paid to the City of Sherwood on a quarterly basis and will be used for local community enhancement projects as determined by the city council through an IGA with Metro. It is expected that about \$80,000 will be collected in FY 2017-18 from Pride Recycling (owned by Pride Disposal).

Wilsonville Community Enhancement Program: Fees will be collected at a privately owned transfer station in Wilsonville and will be paid to the City of Wilsonville on a quarterly basis and will be used for local community enhancement projects as determined by the city council through an IGA with Metro. It is expected that about \$101,500 will be collected in FY 2017-18 from Willamette Resources, Inc. (owned by Republic Waste).

Suttle Road Community Enhancement Program: Fees will be collected at a privately owned food waste reload facility in Portland and will be used for local community enhancement projects as determined by a local committee working through an IGA with Metro. The committee and agreement are under development. It is expected that about \$30,400 will be collected in FY 2017-18 from the Suttle Road Recovery Facility (owned by Recology, Inc.)

Gresham Community Enhancement Program: A new program was established in 2016 upon Council's approval of a new privately-owned solid waste transfer station in Gresham. Fees will be collected by the station and be remitted to the City of Gresham by Metro to be used for local community enhancement projects as determined by a local committee working through an IGA with Metro. The committee and agreement are under development. It is expected that about \$23,000 will be collected each year.

### **BEGINNING FUND BALANCE**

The beginning fund balance represents the amounts remaining in the North Portland and Metro Central enhancement accounts. In the past, the practice was to retain the principal of the reserves. This remains the practice for Metro Central but the North Portland Enhancement Committee will continue the spend-down of funds in that reserve in FY 2017-18.

#### **CURRENT REVENUES**

### **Enterprise Revenues**

Community enhancement fees received by Metro are recorded as enterprise revenue in the Community Enhancement Fund. It is expected that the total revenue collected for community enhancement programs in FY 2017-18 will decrease by \$67,000 (5.8 percent) compared to FY 2016-17.

### **CURRENT EXPENDITURES**

#### **Materials and services**

98 percent of the materials and services expenditures in this fund represents grants and contractual services. The North Portland and Metro Central Community Enhancement Committees administer programs through grants and contracts with community organizations and others including direct payments to Oregon City, Troutdale, Sherwood, Wilsonville, Gresham and Forest Grove.

| FY 2014-15<br>Actual                                     | FY 2015-16<br>Actual  | FY 2016-17<br><u>Amended</u><br>Amount   | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount   | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|--|---|--|--|---|---|---|--|
| ommunity Enl   | hancement Fu  | und  |  |   |   |   |  |
| <u>evenues</u>   |   |  |  |   |   |   |  |
|  |   |  |  | Beginning Fund Balance  |   |   |  |
| 1,550,021  | 1,239,988   | 990,357  | 325100   | Fund Bal-Restr for N Portland   | 870,162   |   |  |
| 388,071  | 404,032   | 386,902  | 325200   | Fund Bal-Restr for Metro Centr  | 277,395   |   |  |
| _  | -   | -  | 325300   | Fund Bal-Restr for Suttle Road/FBR-SRd  | 29,549  |   |  |
| 1,938,092  | 1,644,020   | 1,377,259  |  | Total Beginning Fund Balance  | 1,177,106   |   |  |
|  |   |  |  | Current Revenue   |   |   |  |
| 131,310  | 280,269   | 276,680  | 432500   | Rehabilitation and Enhance Fee  | 303,074   |   |  |
| 209,602  | 705,217   | 874,528  | 433500   | Host Fees   | 783,914   |   |  |
| 7,689  | 12,828  | 13,773   | 470000   | Interest on Investments   | 11,000  |   |  |
| 1,612  | 1,928   | -  | 471900   | Unrealized Gain/Loss -FMV Adj   | -   |   |  |
| 350,214  | 1,000,242   | 1,164,981  | 17 1300  | Total Current Revenue   | 1,097,988   |   |  |
|  |   |  |  |   |   |   |  |
|  |   |  |  |   |   |   |  |
| \$2,288,306  | \$2,644,262   | \$2,542,240  | TOTAL RES  | DURCES  | \$2,275,094   |   |  |
| \$2,288,306<br>xpenditures                               | \$2,644,262   | \$2,542,240  | TOTAL RES  |   | \$2,275,094   |   |  |
|  |   |  |  | Materials and Services  |   |   |  |
| xpenditures<br>-   | 3,181   | 1,400  | 520100   | <b>Materials and Services</b> Office Supplies   | <b>\$2,275,094</b> 250  |   |  |
|  |   |  |  | Materials and Services  |   |   |  |
| xpenditures<br>-   | 3,181<br>850  | 1,400  | 520100<br>520120   | Materials and Services Office Supplies Meetings Expenditures  |   |   |  |
| xpenditures<br>-<br>998<br>-                             | 3,181<br>850<br>500   | 1,400  | 520100<br>520120<br>521100   | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues   | 250<br>-<br>-   |   |  |
| xpenditures<br>-<br>998<br>-<br>16,439                   | 3,181<br>850<br>500<br>1,998  | 1,400  | 520100<br>520120<br>521100<br>524000   | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs  | 250<br>-<br>-   |   |  |
| xpenditures  - 998 - 16,439 475 - 236                    | 3,181<br>850<br>500<br>1,998  | 1,400<br>500<br>-<br>-   | 520100<br>520120<br>521100<br>524000<br>524050   | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics   | 250<br>-<br>-<br>26,662<br>-<br>6,500   |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602            | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668   | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528                                 | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000   | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies  | 250<br>-<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463                               |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560    | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45  | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680                      | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500                               | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans   | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081                         |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602            | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668<br>348,352                                      | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500               | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000                     | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel  | 250<br>-<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463                               |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560    | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668   | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500               | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000<br>545300           | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel Meals and Entertainment  | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081<br>250                  |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560    | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668<br>348,352<br>-<br>168                          | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500               | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000<br>545500           | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel Meals and Entertainment Staff Development  | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081                         |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560 25 | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668<br>348,352<br>-<br>168<br>-<br>500              | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500<br>-<br>1,000 | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000<br>545300           | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel Meals and Entertainment Staff Development Conference Fees                              | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081<br>250<br>-<br>500      |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560    | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668<br>348,352<br>-<br>168                          | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500               | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000<br>545500           | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel Meals and Entertainment Staff Development Conference Fees Total Materials and Services | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081<br>250                  |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560 25 | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668<br>348,352<br>-<br>168<br>-<br>500<br>1,032,362 | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500<br>-<br>1,000 | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000<br>545500<br>545500 | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel Meals and Entertainment Staff Development Conference Fees Total Materials and Services | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081<br>250<br>-<br>500<br>- |   |  |
| xpenditures  - 998 - 16,439 475 - 236 209,602 357,560 25 | 3,181<br>850<br>500<br>1,998<br>-<br>1,100<br>45<br>675,668<br>348,352<br>-<br>168<br>-<br>500              | 1,400<br>500<br>-<br>-<br>23,000<br>-<br>784,528<br>626,680<br>500<br>-<br>1,000 | 520100<br>520120<br>521100<br>524000<br>524050<br>528000<br>528400<br>530000<br>544500<br>545000<br>545500           | Materials and Services Office Supplies Meetings Expenditures Membership and Professional Dues Contracted Professional Svcs Contracted Prof Svcs - Advertising Other Purchased Services Other Purchased Services - Printing and Graphics Payments to Other Agencies Grants and Loans Travel Meals and Entertainment Staff Development Conference Fees Total Materials and Services | 250<br>-<br>26,662<br>-<br>6,500<br>-<br>719,463<br>555,081<br>250<br>-<br>500      |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                       | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|-----------------------------------|---|---|--|
| Community E          | nhancement F         | und                                    |           |                                   |   |   |  |
|                      |                      |  |           | <u>Contingency</u>                |   |   |  |
| -                    | -                    | 151,061                                | 700000    | Contingency                       | 94,000                                  |   |  |
| -                    | -                    | 151,061                                |           | Total Contingency                 | 94,000                                  |   | _                                      |
|                      |                      |  |           | Unappropriated Fund Balance       |   |   |  |
| 1,644,020            | 1,551,386            | 85,261                                 | 805000    | Unapp FB - Reserves               | -                                       |   |  |
| 1,644,020            | 1,551,386            | 85,261                                 |           | Total Unappropriated Fund Balance | -                                       |   | _                                      |
| \$2,288,306          | \$2,644,262          | \$2,542,240                            | TOTAL REQ | UIREMENTS                         | \$2,275,094                             |   |  |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |          | For Information Only         | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|---------------|-----------------------|----------|------------------------------|------------------------|------------------------|-----------------------|
| Actual              | Actual        | Amount                | ACCT     | DESCRIPTION                  | Amount                 | Amount                 | Amount                |
| CR - Forest Gro     | ove (768-3520 | 2)                    |          |                              |                        |                        |                       |
| <u>Revenues</u>     | -             | •                     |          |                              |                        |                        |                       |
|                     |               |                       |          | Command Davisson             |                        |                        |                       |
| 57,818              | 120,054       | 143,279               | 433500   | Current Revenue  Host Fees   | 124,648                |                        |                       |
| 57,818              | 120,054       | 143,279               | 433300   | Total Current Revenue        | 124,648                |                        |                       |
| 37,010              | 120,034       | 143,273               |          | Total Cultent Revenue        | 124,040                |                        |                       |
| \$57,818            | \$120,054     | \$143,279 T           | OTAL RES | DURCES                       | \$124,648              |                        |                       |
|                     |               |                       |          |                              |                        |                        |                       |
| <u>Expenditures</u> |               |                       |          |                              |                        |                        |                       |
|                     |               |                       |          | Materials and Services       |                        |                        |                       |
| 57,818              | 120,054       | 128,279               | 530000   | Payments to Other Agencies   | 109,648                |                        |                       |
| 57,818              | 120,054       | 128,279               |          | Total Materials and Services | 109,648                |                        |                       |
|                     |               |                       |          | Contingency                  |                        |                        |                       |
| _                   | _             | 15,000                | 700000   | Contingency                  | 15,000                 |                        |                       |
| -                   | -             | 15,000                | . 55555  | Total Contingency            | 15,000                 |                        |                       |
|                     |               |                       |          |                              |                        |                        |                       |
| \$57,818            | \$120,054     | \$143,279 T           | OTAL REQ | UIREMENTS                    | \$124,648              |                        |                       |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION                | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| CR - North Por       | tland (768-352       | 203)                                   |           |  |   |   |  |
| Revenues             |                      |  |           |  |   |   |  |
|                      |                      |  |           |  |   |   |  |
|                      |                      |  |           | Beginning Fund Balance                           |   |   |  |
| 1,550,021            | 1,239,988            | 990,357                                | 325100    | Fund Bal-Restr for N Portland                    | 870,162                                 |   |  |
| 1,550,021            | 1,239,988            | 990,357                                |           | Total Beginning Fund Balance                     | 870,162                                 |   |  |
|                      |                      |  |           | Current Revenue                                  |   |   |  |
| 6,152                | 9,877                | 9,904                                  | 470000    | Interest on Investments                          | 7,500                                   |   |  |
| 1,353                | 1,531                | 5,501                                  | 471900    | Unrealized Gain/Loss -FMV Adj                    | -                                       |   |  |
| 7,505                | 11,408               | 9,904                                  | ., .500   | Total Current Revenue                            | 7,500                                   |   |  |
| \$1,557,526          | \$1,251,396          | \$1,000,261                            | TOTAL BEC | OTIBOTO  | \$877,662                               |   |  |
| \$1,557,520          | \$1,251,590          | \$1,000,201                            | OTAL RES  | DURCES   | \$677,002                               |   |  |
| <b>Expenditures</b>  |                      |  |           |  |   |   |  |
|                      |                      |  |           | Materials and Services                           |   |   |  |
| _                    | _                    | 450                                    | 520100    | Office Supplies                                  | _                                       |   |  |
| 529                  | 300                  | 500                                    | 520120    | Meetings Expenditures                            | -                                       |   |  |
| 16,439               | 1,998                | -                                      | 524000    | Contracted Professional Svcs                     | 26,662                                  |   |  |
| -                    | -                    | 11,500                                 | 528000    | Other Purchased Services                         | -                                       |   |  |
| 236                  | -                    | -                                      | 528400    | Other Purchased Services - Printing and Graphics | -                                       |   |  |
| 268,667              | 218,160              | 125,000                                | 544500    | Grants and Loans                                 | -                                       |   |  |
| 25                   | -                    | 250                                    | 545000    | Travel   | -                                       |   |  |
| -                    | -                    | 500                                    | 545500    | Staff Development                                | -                                       |   |  |
| 285,896              | 220,457              | 138,200                                |           | Total Materials and Services                     | 26,662                                  |   |  |
|                      |                      |  |           | Interfund Transfers                              |   |   |  |
| -                    | -                    | 851,000                                | 581000    | Transfer of Resources                            | 851,000                                 |   |  |
| 31,642               | 32,481               | -                                      | 582000    | Transfer for Direct Costs                        | -                                       |   |  |
| 31,642               | 32,481               | 851,000                                |           | Total Interfund Transfers                        | 851,000                                 |   |  |
|                      |                      |  |           | Contingency                                      |   |   |  |
| -                    | -                    | 11,061                                 | 700000    | Contingency                                      | -                                       |   |  |
| -                    | -                    | 11,061                                 |           | Total Contingency                                |   |   |  |
|                      |                      |  |           | <u>Unappropriated Fund Balance</u>               |   |   |  |
| 1,239,988            | 998,458              |  | 805000    | Unapp FB - Reserves                              |   |   |  |
| 1,239,988            | 998,458              | -                                      |           | Total Unappropriated Fund Balance                | -                                       |   |  |
| \$1,557,526          | \$1,251,396          | \$1,000,261                            | TOTAL REQ | UIREMENTS  | \$877,662                               |   |  |

| FY 2014-15          | FY 2015-16     | FY 2016-17<br>Amended |           | For Information Only           | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|----------------|-----------------------|-----------|--------------------------------|------------------------|------------------------|-----------------------|
| Actual              | Actual         | Amount                | ACCT      | DESCRIPTION                    | Amount                 | Amount                 | Amount                |
| CR - Metro So       | uth (768-35204 | )                     |           |                                |                        |                        |                       |
| <u>Revenues</u>     |                |                       |           |                                |                        |                        |                       |
|                     |                |                       |           | Current Revenue                |                        |                        |                       |
| -                   | -              | -                     | 432500    | Rehabilitation and Enhance Fee | -                      |                        |                       |
| 151,784             | 308,529        | 342,357               | 433500    | Host Fees                      | 329,340                |                        |                       |
| 151,784             | 308,529        | 342,357               |           | Total Current Revenue          | 329,340                |                        |                       |
| \$151,784           | \$308,529      | \$342,357 1           | TOTAL RES | DURCES                         | \$329,340              |                        |                       |
| <b>Expenditures</b> |                |                       |           |                                |                        |                        |                       |
|                     |                |                       |           | Materials and Services         |                        |                        |                       |
| 151,784             | 308,529        | 327,357               | 530000    | Payments to Other Agencies     | 314,340                |                        |                       |
| 151,784             | 308,529        | 327,357               |           | Total Materials and Services   | 314,340                |                        |                       |
|                     |                |                       |           | Contingency                    |                        |                        |                       |
| -                   | -              | 15,000                | 700000    | Contingency                    | 15,000                 |                        |                       |
| -                   | -              | 15,000                |           | Total Contingency              | 15,000                 |                        |                       |
| \$151,784           | \$308,529      | \$342,357 1           | TOTAL REQ | UIREMENTS                      | \$329,340              |                        |                       |

| FY 2014-15<br>Actual      | FY 2015-16<br>Actual      | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|---------------------------|---------------------------|--|-----------|--|---|---|--|
| CR - Metro Cei            |                           |  | ACCI      | DESCRIPTION  | Amount                                  | Amount                                  | Amount                                 |
|                           | iitiai (700-332)          | 03)                                    |           |  |   |   |  |
| Revenues                  |                           |  |           | Beginning Fund Balance                                 |   |   |  |
| 388,071                   | 404,032                   | 386,902                                | 325200    | Fund Bal-Restr for Metro Centr                         | 277,395                                 |   |  |
| 388,071                   | 404,032                   | 386,902                                | 323200    | Total Beginning Fund Balance                           | 277,395                                 |   |  |
| •                         | ·                         | •                                      |           | 3 3  | ·                                       |   |  |
|                           |                           |  |           | <u>Current Revenue</u>                                 |   |   |  |
| 131,310                   | 280,269                   | 276,680                                | 432500    | Rehabilitation and Enhance Fee                         | 303,074                                 |   |  |
| 1,538                     | 2,950                     | 3,869                                  | 470000    | Interest on Investments                                | 3,500                                   |   |  |
| 260                       | 398                       | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj                          | -                                       |   |  |
| 133,107                   | 283,616                   | 280,549                                |           | Total Current Revenue                                  | 306,574                                 |   |  |
| \$521,178                 | \$687,648                 | \$667,451                              | TOTAL RES | OURCES   | \$583,969                               |   |  |
|                           | ******                    |  |           |  | ,,,,,,,                                 |   |  |
| <u>Expenditures</u>       |                           |  |           | Materials and Services                                 |   |   |  |
| _                         | 3,181                     | 950                                    | 520100    | Office Supplies  | 250                                     |   |  |
| 469                       | 550                       | -                                      | 520120    | Meetings Expenditures                                  |   |   |  |
| -                         | 500                       | _                                      | 521100    | Membership and Professional Dues                       | _                                       |   |  |
| 475                       | -                         | _                                      | 524050    | Contracted Prof Svcs - Advertising                     | _                                       |   |  |
| -                         | 1,100                     | 11,500                                 | 528000    | Other Purchased Services                               | 6,500                                   |   |  |
| _                         | 45                        | , 5 5 5                                | 528400    | Other Purchased Services - Printing and Graphics       | -                                       |   |  |
| 88,893                    | 130,193                   | 501,680                                | 544500    | Grants and Loans                                       | 555,081                                 |   |  |
| -                         | -                         | 250                                    | 545000    | Travel   | 250                                     |   |  |
| _                         | 168                       | -                                      | 545300    | Meals and Entertainment                                | -                                       |   |  |
| _                         | -                         | 500                                    | 545500    | Staff Development                                      | 500                                     |   |  |
| _                         | 500                       | -                                      | 545520    | Conference Fees  | -                                       |   |  |
| 89,837                    | 136,236                   | 514,880                                | 343320    | Total Materials and Services                           | 562,581                                 |   |  |
|                           |                           |  |           |  |   |   |  |
| 27 200                    | 20.022                    | 17.310                                 | E02000    | Interfund Transfers Transfers for Direct Coats         | 24 200                                  |   |  |
| 27,309                    | 28,033                    | 17,310                                 | 582000    | Transfer for Direct Costs                              | 21,388                                  |   |  |
| 27,309                    | 28,033                    | 17,310                                 |           | Total Interfund Transfers                              | 21,388                                  |   |  |
|                           |                           | 50.05                                  | 700005    | Contingency  |   |   |  |
| -                         | -                         | 50,000                                 | 700000    | Contingency  | -                                       |   |  |
| -                         | -                         | 50,000                                 |           | Total Contingency                                      | -                                       |   |  |
| 404.022                   | 522.272                   | 05.364                                 | 005000    | <u>Unappropriated Fund Balance</u>                     |   |   |  |
| 404,032<br><b>404,032</b> | 523,379<br><b>523,379</b> | 85,261<br><b>85,261</b>                | 805000    | Unapp FB - Reserves  Total Unappropriated Fund Balance | -                                       |   |  |
| 404,032                   | 525,379                   | 05,201                                 |           | госаг опарргорпасей гипи вагапсе                       |   |   |  |
| \$521,178                 | \$687,648                 | \$667,451                              | TOTAL REQ | UIREMENTS  | \$583,969                               |   |  |

| FY 2014-15          | FY 2015-16     | FY 2016-17               |           | For Information Only         | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|---------------------|----------------|--------------------------|-----------|------------------------------|---------------------------|---------------------------|--------------------------|
| Actual              | Actual         | <u>Amended</u><br>Amount | ACCT      | DESCRIPTION                  | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
|                     | ycling (768-35 |                          |           |                              |                           |                           |                          |
| Revenues            | 3 ( ) ;        |                          |           |                              |                           |                           |                          |
|                     |                |                          |           |                              |                           |                           |                          |
|                     |                |                          |           | Current Revenue              |                           |                           |                          |
| _                   | 74,543         | 101,418                  | 433500    | Host Fees                    | 80,022                    |                           |                          |
| -                   | 74,543         | 101,418                  |           | Total Current Revenue        | 80,022                    |                           |                          |
| \$0                 | \$74,543       | \$101 418 7              | TOTAL RES | DURCES                       | \$80,022                  |                           |                          |
|                     | \$74,545       | \$101,410                | TOTAL NES | OCICES                       | 300,022                   |                           |                          |
| <b>Expenditures</b> |                |                          |           |                              |                           |                           |                          |
|                     |                |                          |           | Materials and Services       |                           |                           |                          |
|                     | 74,543         | 86,418                   | 530000    | Payments to Other Agencies   | 65,022                    |                           |                          |
| -                   | 74,543         | 86,418                   |           | Total Materials and Services | 65,022                    |                           |                          |
|                     |                |                          |           | Contingency                  |                           |                           |                          |
| -                   | -              | 15,000                   | 700000    | Contingency                  | 15,000                    |                           |                          |
| -                   | -              | 15,000                   |           | Total Contingency            | 15,000                    |                           |                          |
| \$0                 | \$74,543       | \$101,418 7              | TOTAL REQ | UIREMENTS                    | \$80,022                  |                           |                          |

| FY 2014-15    | FY 2015-16     | FY 2016-17<br>Amended |          | For Information Only         | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------|----------------|-----------------------|----------|------------------------------|-------------------------------|------------------------|-----------------------|
| Actual        | Actual         | Amount                | ACCT     | DESCRIPTION                  | Amount                        | Amount                 | Amount                |
| CR - Willamet | te Resources ( | 768-35207)            |          |                              |                               |                        |                       |
| Revenues      |                |                       |          |                              |                               |                        |                       |
|               |                |                       |          |                              |                               |                        |                       |
|               |                |                       |          | Current Revenue              |                               |                        |                       |
|               | 86,676         | 110,604               | 433500   | Host Fees                    | 101,508                       |                        |                       |
| -             | 86,676         | 110,604               |          | Total Current Revenue        | 101,508                       |                        |                       |
|               |                |                       |          |                              |                               |                        |                       |
| \$0           | \$86,676       | \$110,604 T           | OTAL RES | DURCES                       | \$101,508                     |                        |                       |
| Expenditures  |                |                       |          |                              |                               |                        |                       |
|               |                |                       |          | Materials and Services       |                               |                        |                       |
| -             | 86,676         | 95,604                | 530000   | Payments to Other Agencies   | 86,508                        |                        |                       |
| -             | 86,676         | 95,604                |          | Total Materials and Services | 86,508                        |                        |                       |
|               |                |                       |          |                              |                               |                        |                       |
|               |                |                       |          | <u>Contingency</u>           |                               |                        |                       |
| -             | -              | 15,000                | 700000   | Contingency                  | 15,000                        |                        |                       |
| -             | -              | 15,000                |          | Total Contingency            | 15,000                        |                        |                       |
|               | \$96.676       | £110 604 T            | OTAL DEO | HDENAFAITC                   | ¢101 E00                      |                        |                       |
| \$0           | \$86,676       | \$11U,0U4 I           | OTAL REQ | UIREMENTS                    | \$101,508                     |                        |                       |

| FY 2014-15          | FY 2015-16   | FY 2016-17<br>Amended |          | For Information Only         | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|--------------|-----------------------|----------|------------------------------|------------------------|------------------------|-----------------------|
| Actual              | Actual       | Amount                | ACCT     | DESCRIPTION                  | Amount                 | Amount                 | Amount                |
|                     |              |                       |          | DESCRIPTION                  | Alliount               | Alliount               | Alliount              |
| CR - Troutdale      | ranster Stat | ions (768-352         | U8)      |                              |                        |                        |                       |
| <u>Revenues</u>     |              |                       |          |                              |                        |                        |                       |
|                     |              |                       |          |                              |                        |                        |                       |
|                     |              |                       |          | Current Revenue              |                        |                        |                       |
|                     | 85,866       | 104,073               | 433500   | Host Fees                    | 93,975                 |                        |                       |
| -                   | 85,866       | 104,073               |          | Total Current Revenue        | 93,975                 |                        |                       |
|                     |              |                       |          |                              |                        |                        |                       |
| \$0                 | \$85,866     | \$104,073 T           | OTAL RES | OURCES                       | \$93,975               |                        |                       |
| <u>Expenditures</u> |              |                       |          |                              |                        |                        |                       |
|                     |              |                       |          | Materials and Services       |                        |                        |                       |
| -                   | 85,866       | 89,073                | 530000   | Payments to Other Agencies   | 78,975                 |                        |                       |
| -                   | 85,866       | 89,073                |          | Total Materials and Services | 78,975                 |                        |                       |
|                     |              |                       |          |                              |                        |                        |                       |
|                     |              |                       |          | <u>Contingency</u>           |                        |                        |                       |
| -                   | -            | 15,000                | 700000   | Contingency                  | 15,000                 |                        |                       |
| -                   | -            | 15,000                |          | Total Contingency            | 15,000                 |                        | _                     |
|                     |              |                       |          | ·                            |                        |                        |                       |
| \$0                 | \$85,866     | \$104,073 T           | OTAL REQ | UIREMENTS                    | \$93,975               |                        |                       |

|                     |                         | FY 2016-17              |           | For Information Only                   | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------------|-------------------------|-------------------------|-----------|--|-----------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16              | <b>Amended</b>          |           |  | <u>Proposed</u> | <b>Approved</b> | <b>Adopted</b> |
| Actual              | Actual                  | Amount                  | ACCT      | DESCRIPTION                            | Amount          | Amount          | Amount         |
| CR - Suttle Ro      | oad Recovery F          | acility (768-35         | 209)      |  |                 |                 |                |
| Revenues            | •                       | •                       | -         |  |                 |                 |                |
|                     |                         |                         |           | Beginning Fund Balance                 |                 |                 |                |
|                     | -                       | -                       | 325300    | Fund Bal-Restr for Suttle Road/FBR-SRd | 29,549          |                 |                |
| -                   | -                       | -                       |           | Total Beginning Fund Balance           | 29,549          |                 |                |
|                     |                         |                         |           | Current Revenue                        |                 |                 |                |
|                     | 29,549                  | E2 707                  | 433500    | Host Fees                              | 30,410          |                 |                |
|                     | 29,549<br><b>29,549</b> | 52,797<br><b>52,797</b> | 433300    | Total Current Revenue                  | 30,410          |                 |                |
| _                   | 29,549                  | 32,737                  |           | iotal current nevenue                  | 30,410          |                 |                |
| \$0                 | \$29,549                | \$52,797 <sup>-</sup>   | TOTAL RES | DURCES                                 | \$59,959        |                 |                |
|                     |                         |                         |           |  |                 |                 |                |
| <u>Expenditures</u> |                         |                         |           |  |                 |                 |                |
|                     |                         |                         |           | Materials and Services                 |                 |                 |                |
| -                   | -                       | 37,797                  | 530000    | Payments to Other Agencies             | 44,959          |                 |                |
| -                   | -                       | 37,797                  |           | Total Materials and Services           | 44,959          |                 |                |
|                     |                         |                         |           |  |                 |                 |                |
|                     |                         |                         |           | Contingency                            |                 |                 |                |
|                     | -                       | 15,000                  | 700000    | Contingency                            | 15,000          |                 |                |
| -                   | -                       | 15,000                  |           | Total Contingency                      | 15,000          |                 |                |
|                     |                         |                         |           | Unappropriated Fund Balance            |                 |                 |                |
| _                   | 29,549                  | _                       | 805000    | Unapp FB - Reserves                    | _               |                 |                |
|                     | 29,549                  | -                       | 303000    | Total Unappropriated Fund Balance      | -               |                 |                |
|                     | -                       |                         |           | ,                                      |                 |                 |                |
| \$0                 | \$29,549                | \$52,797 <sup>-</sup>   | TOTAL REQ | UIREMENTS                              | \$59,959        |                 |                |

| FV 2044 4F                              | FY 2016-17 |            |          | For Information Only         | FY 2017-18 | FY 2017-18 | FY 2017-18 |
|---|------------|------------|----------|------------------------------|------------|------------|------------|
| FY 2014-15                              | FY 2015-16 | Amended    | ACCT     | DECEDIPTION                  | Proposed   | Approved   | Adopted    |
| Actual                                  |            |            |          | DESCRIPTION                  | Amount     | Amount     | Amount     |
| CR-Gresham Transfer Station (768-35210) |            |            |          |                              |            |            |            |
| <u>Revenues</u>                         |            |            |          |                              |            |            |            |
|   |            |            |          |                              |            |            |            |
|   |            |            |          | Current Revenue              |            |            |            |
|   | -          | 20,000     | 433500   | Host Fees                    | 24,011     |            |            |
| -                                       | -          | 20,000     |          | Total Current Revenue        | 24,011     |            |            |
|   |            |            |          |                              |            |            |            |
| \$0                                     | \$0        | \$20,000 1 | OTAL RES | OURCES                       | \$24,011   |            |            |
| <b>Expenditures</b>                     |            |            |          |                              |            |            |            |
|   |            |            |          | Materials and Services       |            |            |            |
| -                                       | -          | 20,000     | 530000   | Payments to Other Agencies   | 20,011     |            |            |
| -                                       | -          | 20,000     |          | Total Materials and Services | 20,011     |            |            |
|   |            |            |          |                              |            |            |            |
|   |            |            |          | <u>Contingency</u>           |            |            |            |
|   | -          | -          | 700000   | Contingency                  | 4,000      |            |            |
| -                                       | -          | -          |          | Total Contingency            | 4,000      |            |            |
| \$0                                     | \$0        | \$20,000 1 | OTAL REO | UIREMENTS                    | \$24,011   |            |            |



## General **Asset** Management **Fund**



### General Asset Management Fund

|                                     | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted    | Change<br>From |
|-------------------------------------|--------------|--------------|--------------|--------------|------------|------------|----------------|
|                                     | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |              |              |              |              |            |            |                |
| Beginning Fund Balance              | 5,391,882    | 9,981,817    | 10,861,601   | 12,916,218   |            |            | 18.92%         |
| Current Revenues                    |              |              |              |              |            |            |                |
| Interest Earnings                   | 27,888       | 77,098       | 29,151       | 26,955       |            |            | (7.53%)        |
| Grants                              | 159,917      | 251,261      | 133,250      | -            |            |            | (100.00%)      |
| Contributions from Private Sources  | 5,000,000    | -            | 100,000      | 7,500        |            |            | (92.50%)       |
| Miscellaneous Revenue               | 200,000      | 28,500       | 28,501       | 28,501       |            |            | 0.00%          |
| Other Financing Sources             | 4,020        | -            | -            | -            |            |            | 0.00%          |
| Subtotal Current Revenues           | 5,391,825    | 356,859      | 290,902      | 62,956       |            |            | (78.36%)       |
| Interfund Transfers                 |              |              |              |              |            |            |                |
| Internal Service Transfers          | -            | 231,908      | 1,824,000    | 1,000,000    |            |            | (45.18%)       |
| Interfund Loans                     | -            | -            | 2,000,000    | -            |            |            | (100.00%)      |
| Fund Equity Transfers               | 3,021,223    | 3,534,576    | 2,974,605    | 2,448,670    |            |            | (17.68%)       |
| Subtotal Interfund Transfers        | 3,021,223    | 3,766,484    | 6,798,605    | 3,448,670    |            |            | (49.27%)       |
| TOTAL RESOURCES                     | \$13,804,931 | \$14,105,161 | \$17,951,108 | \$16,427,844 |            |            | (8.49%)        |
| REQUIREMENTS                        |              |              |              |              |            |            |                |
| Current Expenditures                |              |              |              |              |            |            |                |
| Personnel Services                  | -            | 13,957       | 342,302      | 379,204      |            |            | 10.78%         |
| Materials and Services              | 664,614      | 910,897      | 2,328,520    | 2,091,471    |            |            | (10.18%)       |
| Capital Outlay                      | 3,158,500    | 1,399,390    | 5,351,998    | 7,727,564    |            |            | 44.39%         |
| Subtotal Current Expenditures       | 3,823,114    | 2,324,245    | 8,022,820    | 10,198,239   |            |            | 27.12%         |
| Interfund Transfers                 |              |              |              |              |            |            |                |
| Fund Equity Transfers               | -            | 1,311,500    | 4,625        | _            |            |            | (100.00%)      |
| Interfund Loans                     | _            | -            | 210,000      | 222,500      |            |            | 5.95%          |
| Subtotal Interfund Transfers        | -            | 1,311,500    | 214,625      | 222,500      |            |            | 3.67%          |
| Contingency                         | -            | -            | 9,713,663    | 6,007,105    |            |            | (38.16%)       |
| Unappropriated Fund Balance         | 9,981,817    | 10,469,416   | -            | -            |            |            | 0.00%          |
| Subtotal Contingency/Ending Balance | 9,981,817    | 10,469,416   | 9,713,663    | 6,007,105    |            |            | (38.16%)       |
| TOTAL REQUIREMENTS                  | \$13,804,931 | \$14,105,161 | \$17,951,108 | \$16,427,844 |            |            | (8.49%)        |
| FULL-TIME EQUIVALENTS               | 0.00         | 0.50         | 3.30         | 3.50         |            |            | 6.06%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       |              |              |              |            |            | 0.20           |
|                                     |              |              |              |              |            |            |                |

Prior to FY 2015-16, the General Asset Management Fund included the Oregon Zoo capital account. In addition, the Oregon Zoo's assets were included as a part of the renewal and replacement account. In FY 2015-16, the Oregon Zoo Capital Account and the Oregon Zoo's share of the renewal and replacement account are now budgeted in the Oregon Zoo Asset Management Fund. For purposes of the budget document, the historical data for the Oregon Zoo Capital Account is presented with the new Oregon Zoo Asset Management Fund. The historical renewal and replacement information related to Oregon Zoo assets still resides in this fund. It was not possible to cleanly separate this data from all other renewal and replacement data. No changes to historical transaction data were needed as a result of this reorganization.

The General Asset Management Fund was established in FY 2011-12 and combined the former Metro Capital Fund and the General Renewal and Replacement Fund. This fund accounts for major non-bond-funded capital acquisition and construction projects and provides for the ongoing and future renewal and replacement of Metro's General Fund assets. General Fund assets include the regional parks and natural areas, Metro Regional Center and information technology infrastructure. Prior to FY 2015-16 Oregon Zoo Capital was included in Metro's General Fund assets but has since been moved to the Oregon Zoo Capital Asset Management Fund.

With the approval of the Parks and Natural Areas Local Option Levy in 2013, most large capital projects are now funded and managed through separate bond and levy funds. What remains are generally smaller projects that are often a combination of renewal and replacement and new capital. Maintaining separate budgetary funds often made management of these projects difficult and inefficient. The consolidation into one fund provides greater efficiency for ongoing management of assets. Within the fund, separate accounts will be maintained for new capital projects and renewal and replacement projects in order to track spending by purpose.

## **NEW PROJECT**

The capital portion of this fund is renamed "New Project" and is structured into two sections: General Capital Projects (including Information Services, Finance and Regulatory Services and Metro Regional Center), and Regional Parks Capital Projects Account (including parks capital and parks special projects).

#### RENEWAL AND REPLACEMENT

In FY 2007-08 Metro undertook a comprehensive review of General Fund reserve needs. The analysis estimated the financial investment necessary—both one-time and ongoing—to provide fully for current and future needs of existing assets. The preliminary study estimated the financial investment necessary to catch up and then to contribute annually to care for these assets. The Metro Council directed \$5.7 million in general reserves to meet the catch-up requirement and \$1.1 million for the initial annual contribution, to be adjusted annually for the addition of new assets and for inflation. For FY 2017-18 the increase is 3 percent.

The Council also appropriated funds for an engineering firm to perform a detailed inventory and asset condition assessment that confirmed the preliminary study and assisted Metro in developing a 25-year renewal and replacement schedule. The schedule is maintained and updated annually, taking into consideration the addition or disposal of assets, any changing conditions and the need to adjust the annual contribution. At least once every five years an assessment is performed, in accordance with the capital asset management policies. Analysis of the FY 2011-12 assessment was completed in FY 2012-13. This review included not only the General Fund assets but also the Solid Waste Revenue Fund's assets and the MERC Fund's facility assets.

All renewal and replacement projects greater than \$100,000 are listed individually in the capital improvement plan. All other projects less than \$100,000 are aggregated as a single renewal and replacement project within each department. Although the General Fund renewal and replacement account is now contained within the General Asset Management Fund, records are maintained separately from new capital projects and are additionally reported by major area (Information Services, Parks and Metro Regional Center). A number of regional parks renewal and replacement projects are funded by and budgeted in the Parks and Natural Areas Local Option Levy Fund.

#### WILLAMETTE FALLS CAPITAL

The Willamette Falls Capital Account was created in FY 2015-16 to help track and manage the Willamette Falls Riverwalk project budget. The project is anticipated to take several years to complete and includes several distinct and dedicated funding sources – including \$5 million in Oregon State Lottery funds.

#### **BEGINNING FUND BALANCE**

The General Asset Management Fund is a combination of specific capital projects and renewal and replacement reserves. About \$8.9 million of the beginning fund balance is dedicated funding for specific capital projects, including \$6.4 million reserved for the Willamette Falls Riverwalk project. Another \$1.9 million of the restricted balance represents remaining funds from a \$2 million interfund loan dedicated to finance improvements at the Metro Regional Center and surrounding facilities. The fund's unrestricted balance, approximately \$4 million, provides long term funding for the future renewal and replacement of the General Fund's assets. The renewal and replacement reserve is managed to provide a positive balance for a minimum of five years.

#### **CURRENT REVENUES**

#### **Interfund transfers**

Interfund transfers are received for a variety of purposes. In FY 2017-18, the Natural Areas Fund will transfer \$1 million to fund the Willamette Falls Riverwalk project, while the Community Enhancement Fund is transferring \$851,000 to help fund the St. John's Prairie Trail. Annual ongoing contributions to the renewal and replacement reserve are necessary to fund scheduled replacements. The General Fund will contribute approximately \$1.4 million in FY 2017-18.

#### **CURRENT EXPENDITURES**

#### Materials and services

Expenditures in this category reflect potential renewal and replacement projects that do not meet the threshold of major capital improvement and which, by definition, are considered capital maintenance. This includes roof replacement projects. These projects are aggregated by department and included in the renewal and replacement schedule. Capital maintenance projects costing more than \$100,000 are called out separately in the capital improvement plan in this budget document.

## **Capital outlay**

This category represents capital and renewal and replacement projects approved in Metro's capital budget. For additional information see the capital improvement plan in this budget document.

#### Contingency

A contingency provides for unforeseen needs throughout the year. Expenditures from contingency may be made only when Council adopts a resolution amending the budget. Any transfer from contingency throughout the year that would exceed a cumulative amount greater than 15 percent of expenditures requires a full supplemental budget amendment. A large contingency is maintained for renewal and replacement in the event that a planned project is accelerated or a future project becomes necessary earlier due to a failing component. In FY 2017-18 the contingency also includes portions the Willamette Falls Riverwalk project (\$4.1 million) and St. John's Prairie Trail (\$658,500) that are expected to be appropriated at a later date.

#### **Interfund Loan**

In FY 2016-17 a \$2 million dollar loan from the Solid Waste Revenue Fund to General Asset Management Fund was approved to fund improvements to the Metro Regional Center building and surrounding facilities. This loan is being repaid with interest over 10 years with additional contributions from other departments benefiting from the Metro Regional Center improvements. In FY 2017-18 the General Asset Management Fund will make \$222,500 in combined principal and interest payments.

#### **ENDING FUND BALANCE**

This represents the balance of a variety of dedicated reserves associated with new capital projects and the general renewal and replacement reserve. The reserve amount will fluctuate from year to year based on project needs. The current financial plan for renewal and replacement provides for a positive balance in the reserve for the next five years.



| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|----------------------------------|---|---|--|
| General Asset        | Management           | Fund                                   |           |                                  |   |   |  |
| <u>Revenues</u>      |                      |  |           |                                  |   |   |  |
|                      |                      |  |           |                                  |   |   |  |
|                      |                      |  |           | <u>Beginning Fund Balance</u>    |   |   |  |
| -                    | -                    | 340,582                                | 300000    | Fund Balance-Nonspend            | -                                       |   |  |
| -                    | -                    | 66,851                                 | 320500    | Fund Bal-Restr for Capital       | 112,961                                 |   |  |
| -                    | -                    | -                                      | 326000    | Fund Bal-Restr by IGA            | 57,866                                  |   |  |
| -                    | -                    | -                                      | 330000    | Fund Balance-Committed           | 930,582                                 |   |  |
| 5,391,882            | 9,981,817            | 4,224,657                              | 340000    | Fund Bal-Unassigned/Undesignated | 4,030,033                               |   |  |
| -                    | -                    | -                                      | 340900    | Fund Bal-Desg Future Expenditure | 1,927,389                               |   |  |
| -                    | -                    | 20,000                                 | 349000    | Fund Balance-Unassigned/Reserved | -                                       |   |  |
|                      | -                    | 6,209,511                              | 350000    | Fund Balance-Assigned            | 5,857,387                               |   |  |
| 5,391,882            | 9,981,817            | 10,861,601                             |           | Total Beginning Fund Balance     | 12,916,218                              |   |  |
|                      |                      |  |           | Commut Borrows                   |   |   |  |
| 455                  | 10.001               | 122.250                                | 444000    | <u>Current Revenue</u>           |   |   |  |
| 455                  | 10,991               | 133,250                                | 411000    | State Grants - Direct            | -                                       |   |  |
| 40,722               | 1,480                | -                                      | 411500    | State Grants - Indirect          | -                                       |   |  |
| 100,000              | - 220 700            | -                                      | 412000    | Local Grants - Direct            | -                                       |   |  |
| 18,740               | 238,790              | - 20.454                               | 412800    | Local Capital Grants             | 26.055                                  |   |  |
| 28,180               | 65,751               | 29,151                                 | 470000    | Interest on Investments          | 26,955                                  |   |  |
| (292)                | 11,348               | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj    | -                                       |   |  |
| -                    | -                    | -                                      | 475000    | Donations and Bequests - Oper    | 7,500                                   |   |  |
| 5,000,000            | -                    | 100,000                                | 475500    | Capital Contrib and Donations    | -                                       |   |  |
| -                    | 21,955               | 23,078                                 | 480800    | Loan Principal Receipts          | 24,259                                  |   |  |
| -                    | 6,545                | 5,423                                  | 480900    | Loan Interest Receipts           | 4,242                                   |   |  |
| 4,020                | -                    | -                                      | 481000    | Sale of Capital Assets           | -                                       |   |  |
| -                    | -                    | -                                      | 489000    | Miscellaneous Revenue            | -                                       |   |  |
| 200,000              | -                    | -                                      | 489100    | Refunds/Reimbursements           | -                                       |   |  |
| 5,391,825            | 356,859              | 290,902                                |           | Total Current Revenue            | 62,956                                  |   |  |
|                      |                      |  |           | to the stand Townston            |   |   |  |
|                      |                      | 2 000 000                              | 400000    | Interfund Transfers              |   |   |  |
| 2 021 222            | -<br>2 E24 E76       | 2,000,000                              | 496900    | Internal Loan Proceeds           | 2 440 670                               |   |  |
| 3,021,223            | 3,534,576            | 2,974,605                              | 497000    | Transfer of Resources            | 2,448,670                               |   |  |
| 2 024 222            | 231,908              | 1,824,000                              | 498000    | Transfer for Direct Costs        | 1,000,000                               |   |  |
| 3,021,223            | 3,766,484            | 6,798,605                              |           | Total Interfund Transfers        | 3,448,670                               |   |  |
| \$13,804,931         | \$14,105,161         | \$17,951,108 1                         | TOTAL RES | DURCES                           | \$16,427,844                            |   |  |
|                      |                      |  |           |                                  |   |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| General Asset        | Management           | Fund                                   |        |   |   |   |  |
| <u>Expenditures</u>  |                      |  |        |   |   |   |  |
| •                    |                      |  |        |   |   |   |  |
|                      |                      | 00.215                                 | F01000 | Personnel Services  | 100 551                                 |   |  |
| -                    | -                    | 90,315                                 | 501000 | Reg Employees-Full Time-Exempt                            | 188,551                                 |   |  |
| -                    | - 42 775             | 41,382                                 | 501500 | Reg Empl-Full Time-Non-Exempt                             | 43,912                                  |   |  |
| -                    | 12,775               | 116,034                                | 502000 | Reg Employees-Part Time-Exempt                            | 36,808                                  |   |  |
| -                    | 912                  | 20,907                                 | 511000 | Fringe - Payroll Taxes                                    | 22,748                                  |   |  |
| -                    | -                    | 21,800                                 | 512000 | Fringe - Retirement PERS                                  | 33,929                                  |   |  |
| -                    | -                    | 45,893                                 | 513000 | Fringe - Health and Welfare                               | 49,476                                  |   |  |
| -                    | 46                   | 1,016                                  | 515000 | Fringe - Other Benefits                                   | 1,087                                   |   |  |
| -                    | -                    | 4,955                                  | 519000 | Pension Oblig Bonds Contrib                               | 2,693                                   |   |  |
| -                    | 225                  |  | 519500 | Fringe - Insurance - Opt Out                              | <u> </u>                                |   |  |
| -                    | 13,957               | 342,302                                |        | Total Personnel Services                                  | 379,204                                 |   |  |
|                      |                      |  |        | Materials and Services                                    |   |   |  |
| -                    | 7,467                | 9,102                                  | 520100 | Office Supplies   | -                                       |   |  |
| 57,857               | 46,853               | 104,106                                | 520110 | Computer Equipment  | 70,030                                  |   |  |
| -                    | 8,948                | -                                      | 520120 | Meetings Expenditures                                     | -                                       |   |  |
| 10,582               | 850                  | -                                      | 520500 | Operating Supplies  | -                                       |   |  |
| 15,192               | -                    | -                                      | 520510 | Operating Supplies - Small Tools, Equip                   | -                                       |   |  |
| 6,402                | -                    | -                                      | 520540 | Operating Supplies - Medical and Veterinary               | -                                       |   |  |
| 141,660              | 641,855              | 1,996,207                              | 524000 | Contracted Professional Svcs                              | 1,601,441                               |   |  |
| 1,518                | -                    | -                                      | 524050 | Contracted Prof Svcs - Advertising                        | -                                       |   |  |
| 1,650                | -                    | -                                      | 526000 | Maintenance and Repair Services                           | -                                       |   |  |
| -                    | 159,051              | 9,000                                  | 526010 | Maintenance and Repair Services - Building                | 300,000                                 |   |  |
| 6,273                | 12,112               | 64,505                                 | 526100 | Capital Maintenance - CIP                                 | 120,000                                 |   |  |
| 423,082              | -                    | 145,600                                | 526200 | Capital Maintenance - Non-CIP                             | -                                       |   |  |
| 302                  | 1,038                | -                                      | 528000 | Other Purchased Services                                  | -                                       |   |  |
| -                    | 48                   | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 17                   | 1,049                | -                                      | 528400 | Other Purchased Services - Printing and Graphics          | -                                       |   |  |
| -                    | 27,398               | -                                      | 530000 | Payments to Other Agencies                                | -                                       |   |  |
| -                    | 250                  | -                                      | 530010 | License and Permit Fees                                   | -                                       |   |  |
| -                    | 3,528                | -                                      | 545100 | Travel and Lodging  | -                                       |   |  |
| 77                   | 13                   | -                                      | 545200 | Mileage, Taxi and Parking                                 | -                                       |   |  |
| -                    | 437                  | -                                      | 545300 | Meals and Entertainment                                   | -                                       |   |  |
| 4                    | -                    | -                                      | 549000 | Miscellaneous Expenditures                                | -                                       |   |  |
| 664,614              | 910,897              | 2,328,520                              |        | Total Materials and Services                              | 2,091,471                               |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                                | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| eneral Asset         | Management           | Fund                                   |           |  |   |   |  |
|                      |                      |  |           | Capital Outlay                             |   |   |  |
| 198,336              | 186,433              | 1,043,376                              | 571000    | Improve-Other than Bldg                    | 3,111,424                               |   |  |
| 35,071               | -                    | -                                      | 571500    | Intangibles - Non-Depreciable              | -                                       |   |  |
| 1,031,077            | 456,428              | 2,597,053                              | 572000    | Buildings and Related                      | 2,988,155                               |   |  |
| 320                  | -                    | -,,                                    | 573000    | Exhibits and Related                       | =                                       |   |  |
| 1,069,024            | 315,810              | 102,146                                | 574000    | Equipment and Vehicles                     | 37,000                                  |   |  |
| 179,056              | 85,127               | 336,747                                | 574500    | Vehicles                                   | 373,825                                 |   |  |
| 74,132               | 285,133              | 813,192                                | 575000    | Office Furn and Equip                      | 846,372                                 |   |  |
| 356,029              | -                    | -                                      | 576000    | Railroad Equip and Facilities              | =                                       |   |  |
| 31,338               | -                    | -                                      | 578800    | Art and Collections                        | -                                       |   |  |
| 184,117              | 70,460               | 459,484                                | 579000    | Intangible Assets                          | 370,788                                 |   |  |
| 3,158,500            | 1,399,390            | 5,351,998                              |           | Total Capital Outlay                       | 7,727,564                               |   |  |
|                      |                      |  |           |  |   |   |  |
|                      |                      |  |           | Interfund Transfers                        |   |   |  |
| -                    | 1,311,500            | 4,625                                  | 581000    | Transfer of Resources                      | -                                       |   |  |
| -                    | -                    | 200,000                                | 586000    | Interfund Loan - Principal                 | 200,000                                 |   |  |
| -                    | -                    | 10,000                                 | 586500    | Interfund Loan - Interest                  | 22,500                                  |   |  |
| -                    | 1,311,500            | 214,625                                |           | Total Interfund Transfers                  | 222,500                                 |   |  |
|                      |                      |  |           | Contingency                                |   |   |  |
| -                    | -                    | 7,744,383                              | 700000    | Contingency                                | 5,264,605                               |   |  |
| -                    | -                    | 1,969,280                              | 709000    | Contingency - All Other                    | 742,500                                 |   |  |
| -                    | -                    | 9,713,663                              |           | Total Contingency                          | 6,007,105                               |   |  |
|                      |                      |  |           | <u>Unappropriated Fund Balance</u>         |   |   |  |
| 9,981,817            | 10,469,416           | -                                      | 801000    | Unapp FB - Restricted                      | -                                       |   |  |
| -                    | -                    | -                                      | 805900    | Unapp FB - Other Reserves and Designations | -                                       |   |  |
| 9,981,817            | 10,469,416           | -                                      |           | Total Unappropriated Fund Balance          | -                                       |   |  |
| \$13,804,931         | \$14,105,161         | \$17,951,108                           | TOTAL REQ | UIREMENTS                                  | \$16,427,844                            |   |  |
| 0.00                 | 0.50                 | 2 20 1                                 |           | FOLINAL FRITS                              | 3.50                                    |   |  |
| 0.00                 | 0.50                 | 3.30 I                                 | TULL-TIME | EQUIVALENTS                                | 3.50                                    |   |  |

| FY 2014-15     | FY 2015-16  | FY 2016-17 Amended | ACCT             | For Information Only                             | FY 2017-18  Proposed | FY 2017-18 Approved | FY 2017-18 Adopted |
|----------------|-------------|--------------------|------------------|--|----------------------|---------------------|--------------------|
| Actual         | Actual      | Amount             | ACCT             | DESCRIPTION wal and Replacement)                 | Amount               | Amount              | Amount             |
|                | wanagement  | . runa (Genera     | ai Kenev         | wai and Replacement)                             |                      |                     |                    |
| <u>evenues</u> |             |                    |                  |  |                      |                     |                    |
|                |             |                    |                  | Beginning Fund Balance                           |                      |                     |                    |
| 4,939,431      | 4,115,684   | 4,197,957          | 340000           | Fund Bal-Unassigned/Undesignated                 | 3,649,000            |                     |                    |
| -,555,451      | -,115,00-   | -,157,557          | 340900           | Fund Bal-Desg Future Expenditure                 | 1,927,389            |                     |                    |
| 4,939,431      | 4,115,684   | 4,197,957          | 3 10300          | Total Beginning Fund Balance                     | 5,576,389            |                     |                    |
|                |             |                    |                  |  |                      |                     |                    |
| 455            | 4           |                    | 411000           | Current Revenue                                  |                      |                     |                    |
| 455<br>4,434   | 4<br>1,480  | -                  | 411000<br>411500 | State Grants - Direct<br>State Grants - Indirect | -                    |                     |                    |
| 18,740         | 166,790     | -                  | 411300           | Local Capital Grants                             | -                    |                     |                    |
| 19,790         | 23,475      | 20,000             | 470000           | Interest on Investments                          | 20,000               |                     |                    |
| 4,046          | 4,995       | 20,000             | 471900           | Unrealized Gain/Loss -FMV Adj                    | 20,000               |                     |                    |
| -              | 21,955      | 23,078             | 480800           | Loan Principal Receipts                          | 24,259               |                     |                    |
| _              | 6,545       | 5,423              | 480900           | Loan Interest Receipts                           | 4,242                |                     |                    |
| 4,020          | -           | -,                 | 481000           | Sale of Capital Assets                           |                      |                     |                    |
| -              | -           | _                  | 489000           | Miscellaneous Revenue                            | -                    |                     |                    |
| 51,486         | 225,243     | 48,501             |                  | Total Current Revenue                            | 48,501               |                     |                    |
|                |             |                    |                  | Interfund Transfers                              |                      |                     |                    |
| _              | _           | 2,000,000          | 496900           | Internal Loan Proceeds                           | -                    |                     |                    |
| 2,786,420      | 1,353,308   | 1,913,325          | 497000           | Transfer of Resources                            | 1,462,000            |                     |                    |
| -              | 181,908     | -                  | 498000           | Transfer for Direct Costs                        | -                    |                     |                    |
| 2,786,420      | 1,535,216   | 3,913,325          |                  | Total Interfund Transfers                        | 1,462,000            |                     |                    |
| \$7,777,337    | \$5,876,143 | \$8,159,783        | TOTAL RES        | OURCES   | \$7,086,890          |                     |                    |
|                |             |                    |                  |  |                      |                     |                    |
| xpenditures    |             |                    |                  |  |                      |                     |                    |
|                |             |                    |                  | Materials and Services                           |                      |                     |                    |
| -              | 7,467       | 9,102              | 520100           | Office Supplies                                  | -                    |                     |                    |
| 57,857         | 46,853      | 104,106            | 520110           | Computer Equipment                               | 70,030               |                     |                    |
| 10,582         | -           | -                  | 520500           | Operating Supplies                               | -                    |                     |                    |
| 15,192         | -           | -                  | 520510           | Operating Supplies - Small Tools, Equip          | -                    |                     |                    |
| 6,402          | -           | -                  | 520540           | Operating Supplies - Medical and Veterinary      | -                    |                     |                    |
| 82,203         | 16,252      | -                  | 524000           | Contracted Professional Svcs                     | -                    |                     |                    |
| 473            | -           | -                  | 524050           | Contracted Prof Svcs - Advertising               | -                    |                     |                    |
| 1,650          | -           | -                  | 526000           | Maintenance and Repair Services                  | -                    |                     |                    |
| <u>-</u>       | -           | 9,000              | 526010           | Maintenance and Repair Services - Building       | 300,000              |                     |                    |
| 6,273          | -           | 64,505             | 526100           | Capital Maintenance - CIP                        | 120,000              |                     |                    |

|                      |                      | FY 2016-17               |           | For Information Only                             | FY 2017-18                | FY 2017-18         | FY 2017-18               |
|----------------------|----------------------|--------------------------|-----------|--|---------------------------|--------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT      | DESCRIPTION                                      | <u>Proposed</u><br>Amount | Approved<br>Amount | <u>Adopted</u><br>Amount |
|                      |                      |                          |           | val and Replacement)                             | Amount                    | Amount             | Amount                   |
| 423,082              | -                    | 145,600                  | 526200    | Capital Maintenance - Non-CIP                    | _                         |                    |                          |
| 302                  | _                    | -                        | 528000    | Other Purchased Services                         | _                         |                    |                          |
| 17                   | _                    | -                        | 528400    | Other Purchased Services - Printing and Graphics | _                         |                    |                          |
| 4                    | -                    | -                        | 549000    | Miscellaneous Expenditures                       | -                         |                    |                          |
| 604,035              | 70,572               | 332,313                  |           | Total Materials and Services                     | 490,030                   |                    |                          |
|                      |                      |                          |           | Capital Outlay                                   |                           |                    |                          |
| 172,407              | 175,673              | 747,626                  | 571000    | Improve-Other than Bldg                          | 838,964                   |                    |                          |
| -                    | -                    | -                        | 571500    | Intangibles - Non-Depreciable                    | -                         |                    |                          |
| 1,031,077            | 187,221              | 2,224,353                | 572000    | Buildings and Related                            | 2,988,155                 |                    |                          |
| 320                  | -                    | -                        | 573000    | Exhibits and Related                             | -                         |                    |                          |
| 1,017,766            | 315,810              | 102,146                  | 574000    | Equipment and Vehicles                           | 37,000                    |                    |                          |
| 179,056              | 85,127               | 281,747                  | 574500    | Vehicles   | 373,825                   |                    |                          |
| 74,132               | 185,567              | 563,192                  | 575000    | Office Furn and Equip                            | 846,372                   |                    |                          |
| 356,029              | -                    | -                        | 576000    | Railroad Equip and Facilities                    | -                         |                    |                          |
| 31,338               | -                    | -                        | 578800    | Art and Collections                              | -                         |                    |                          |
| 75,554               | 23,447               | 119,484                  | 579000    | Intangible Assets                                | 139,755                   |                    |                          |
| 2,937,679            | 972,845              | 4,038,548                |           | Total Capital Outlay                             | 5,224,071                 |                    |                          |
|                      |                      |                          |           | Interfund Transfers                              |                           |                    |                          |
| -                    | 1,163,000            | -                        | 581000    | Transfer of Resources                            | -                         |                    |                          |
| -                    | -                    | 200,000                  | 586000    | Interfund Loan - Principal                       | 200,000                   |                    |                          |
| -                    | -                    | 10,000                   | 586500    | Interfund Loan - Interest                        | 22,500                    |                    |                          |
| -                    | 1,163,000            | 210,000                  |           | Total Interfund Transfers                        | 222,500                   |                    |                          |
|                      |                      |                          |           | <u>Contingency</u>                               |                           |                    |                          |
| -                    | -                    | 2,653,922                | 700000    | Contingency                                      | 1,066,289                 |                    |                          |
| -                    | -                    | 895,000                  | 709000    | Contingency - All Other                          | 84,000                    |                    |                          |
| -                    | -                    | 3,548,922                |           | Total Contingency                                | 1,150,289                 |                    |                          |
|                      | 2 660                |                          | 00400-    | Unappropriated Fund Balance                      |                           |                    |                          |
| 4,115,684            | 3,669,726            | -                        | 801000    | Unapp FB - Restricted                            | -                         |                    |                          |
| 4,115,684            | 3,669,726            | -                        |           | Total Unappropriated Fund Balance                | -                         |                    |                          |
| \$7,657,398          | \$5,876,143          | \$8,129,783              | TOTAL REQ | UIREMENTS  | \$7,086,890               |                    |                          |

| FY 2014-15      | FY 2015-16        | FY 2016-17<br>Amended     |          | For Information Only                         | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|-----------------|-------------------|---------------------------|----------|--|-------------------------------|------------------------|-----------------------|
| Actual          | Actual            | Amount                    | ACCT     | DESCRIPTION                                  | Amount                        | Amount                 | Amount                |
| General Asset   | Management        | Fund (New C               | apital)  |  |                               |                        |                       |
| <u>Revenues</u> |                   |                           |          |  |                               |                        |                       |
|                 |                   |                           |          | Beginning Fund Balance                       |                               |                        |                       |
| 2               | 57,440            | 26,700                    | 340000   | Fund Bal-Unassigned/Undesignated             | 381,033                       |                        |                       |
| _               | 57,440            | 20,000                    | 349000   | Fund Balance-Unassigned/Reserved             | -                             |                        |                       |
| _               | _                 | 326,000                   | 350000   | Fund Balance-Assigned                        | _                             |                        |                       |
| 2               | 57,440            | 372,700                   | 330000   | Total Beginning Fund Balance                 | 381,033                       |                        |                       |
|                 |                   |                           |          | Command Bossess                              |                               |                        |                       |
|                 | 72,000            |                           | 412800   | Current Revenue                              |                               |                        |                       |
| 1               | 72,000            | -                         | 470000   | Local Capital Grants Interest on Investments | -                             |                        |                       |
| (0)             | -                 | -                         | 470000   | Unrealized Gain/Loss -FMV Adj                | -                             |                        |                       |
| (0)<br><b>1</b> | 72,000            | -                         | 471900   | Total Current Revenue                        | -                             |                        |                       |
|                 |                   |                           |          | Interfered Townshop                          |                               |                        |                       |
| 166,000         | COC 400           |                           | 497000   | Interfund Transfers Transfer of Resources    |                               |                        |                       |
| 166,000         | 686,400<br>50,000 | 770.000                   | 497000   | Transfer for Direct Costs                    | -                             |                        |                       |
| 166,000         | 736,400           | 779,000<br><b>779,000</b> | 496000   | Total Interfund Transfers                    | -                             |                        |                       |
|                 |                   |                           |          |  | ****                          |                        |                       |
| \$166,003       | \$865,840         | \$1,151,700 1             | OTAL RES | DURCES                                       | \$381,033                     |                        |                       |
| Expenditures    |                   |                           |          |  |                               |                        |                       |
| •               |                   |                           |          | Materials and Services                       |                               |                        |                       |
| -               | -                 | 164,000                   | 524000   | Contracted Professional Svcs                 | 150,000                       |                        |                       |
| -               | 159,051           | -                         | 526010   | Maintenance and Repair Services - Building   | -                             |                        |                       |
| -               | 12,112            | -                         | 526100   | Capital Maintenance - CIP                    | -                             |                        |                       |
| -               | 250               | -                         | 530010   | License and Permit Fees                      | -                             |                        |                       |
| -               | 171,413           | 164,000                   |          | Total Materials and Services                 | 150,000                       |                        |                       |
|                 |                   |                           |          | <u>Capital Outlay</u>                        |                               |                        |                       |
| -               | 269,207           | 372,700                   | 572000   | Buildings and Related                        | -                             |                        |                       |
| -               | -                 | 55,000                    | 574500   | Vehicles                                     | -                             |                        |                       |
| -               | 99,566            | 250,000                   | 575000   | Office Furn and Equip                        | -                             |                        |                       |
| 108,563         | 47,013            | 340,000                   | 579000   | Intangible Assets                            | 231,033                       |                        |                       |
| 108,563         | 415,786           | 1,017,700                 |          | Total Capital Outlay                         | 231,033                       |                        |                       |
|                 |                   |                           |          | Unappropriated Fund Balance                  |                               |                        |                       |
| 57,440          | 278,641           |                           | 801000   | Unapp FB - Restricted                        | <u> </u>                      |                        |                       |
| 57,440          | 278,641           | -                         |          | Total Unappropriated Fund Balance            | -                             |                        |                       |
| \$166,003       | \$865,840         | \$1,181,700               | OTAL REO | UIREMENTS                                    | \$381,033                     |                        |                       |

| FY 2014-15          | FY 2015-16  | FY 2016-17<br>Amended |           | For Information Only               | FY 2017-18<br>Proposed                  | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|-------------|-----------------------|-----------|------------------------------------|---|------------------------|-----------------------|
| Actual              | Actual      | Amount                | ACCT      | DESCRIPTION                        | Amount                                  | Amount                 | Amount                |
| General Asset       | Management  | Fund (Parks           | Capital)  |                                    |   |                        |                       |
| <u>Revenues</u>     |             |                       |           |                                    |   |                        |                       |
|                     |             |                       |           |                                    |   |                        |                       |
|                     |             |                       |           | Beginning Fund Balance             |   |                        |                       |
| -                   | -           | 66,851                | 320500    | Fund Bal-Restr for Capital         | 112,961                                 |                        |                       |
| 86,092              | 5,440,495   | -                     | 340000    | Fund Bal-Unassigned/Undesignated   | -                                       |                        |                       |
| -                   | -           | 27,500                | 350000    | Fund Balance-Assigned              | - 412.051                               |                        |                       |
| 86,092              | 5,440,495   | 94,351                |           | Total Beginning Fund Balance       | 112,961                                 |                        |                       |
|                     |             |                       |           | Current Revenue                    |   |                        |                       |
| -                   | 10,988      | 73,250                | 411000    | State Grants - Direct              | -                                       |                        |                       |
| 36,288              | -           | -                     | 411500    | State Grants - Indirect            | -                                       |                        |                       |
| 100,000             | -           | -                     | 412000    | Local Grants - Direct              | -                                       |                        |                       |
| 6,783               | 8,275       | -                     | 470000    | Interest on Investments            | -                                       |                        |                       |
| (4,574)             | 4,633       | -                     | 471900    | Unrealized Gain/Loss -FMV Adj      | -                                       |                        |                       |
| -                   | -           | -                     | 475000    | Donations and Bequests - Oper      | 7,500                                   |                        |                       |
| 5,000,000           | -           | -                     | 475500    | Capital Contrib and Donations      | -                                       |                        |                       |
| -                   | -           | -                     | 489000    | Miscellaneous Revenue              | -                                       |                        |                       |
| 200,000             | -           | -                     | 489100    | Refunds/Reimbursements             | -                                       |                        |                       |
| 5,338,498           | 23,895      | 73,250                |           | Total Current Revenue              | 7,500                                   |                        |                       |
|                     |             |                       |           | Interfund Transfers                |   |                        |                       |
| 68,803              | 22,286      | 874,610               | 497000    | Transfer of Resources              | 925,000                                 |                        |                       |
| -                   | · -         | 45,000                | 498000    | Transfer for Direct Costs          | · -                                     |                        |                       |
| 68,803              | 22,286      | 919,610               |           | Total Interfund Transfers          | 925,000                                 |                        |                       |
| \$5,493,393         | \$5,486,677 | \$1,087,211           | TOTAL RES | OURCES                             | \$1,045,461                             |                        |                       |
| 42,122,222          | 42,123,21   | + ·/···/              |           |                                    | *************************************** |                        |                       |
| <u>Expenditures</u> |             |                       |           |                                    |   |                        |                       |
|                     |             |                       |           | Materials and Services             |   |                        |                       |
| _                   | _           | _                     | 520120    | Meetings Expenditures              | _                                       |                        |                       |
| 59,457              | 399         |                       | 524000    | Contracted Professional Svcs       | -                                       |                        |                       |
| 1,045               | -           |                       | 524050    | Contracted Prof Sycs - Advertising | -                                       |                        |                       |
|                     | 78          |                       | 530000    | Payments to Other Agencies         | -                                       |                        |                       |
| 77                  | 13          | <u>-</u>              | 545200    | Mileage, Taxi and Parking          | -                                       |                        |                       |
| 60,579              | 490         |                       | 3 13200   | Total Materials and Services       |   |                        |                       |

|               |            | FY 2016-17     |          | For Information Only                       | FY 2017-18     | FY 2017-18 | FY 2017-18 |
|---------------|------------|----------------|----------|--|----------------|------------|------------|
| FY 2014-15    | FY 2015-16 | Amended        |          |  | Proposed       | Approved   | Adopted    |
| Actual        | Actual     | Amount         | ACCT     | DESCRIPTION                                | Amount         | Amount     | Amount     |
| General Asset | Management | Fund (Parks (  | Capital) |  |                |            |            |
|               |            |                |          | Capital Outlay                             |                |            |            |
| 25,929        | 10,760     | 295,750        | 571000   | Improve-Other than Bldg                    | 250,000        |            |            |
| 35,071        | -          | -              | 571500   | Intangibles - Non-Depreciable              | -              |            |            |
| -             | -          | -              | 572000   | Buildings and Related                      | -              |            |            |
| 51,258        | -          | -              | 574000   | Equipment and Vehicles                     | -              |            |            |
| 112,258       | 10,760     | 295,750        |          | Total Capital Outlay                       | 250,000        |            |            |
|               |            |                |          |  |                |            |            |
|               |            |                |          | Interfund Transfers                        |                |            |            |
| -             | 148,500    | -              | 581000   | Transfer of Resources                      | -              |            |            |
| -             | 148,500    | -              |          | Total Interfund Transfers                  | -              |            |            |
|               |            |                |          | Contingency                                |                |            |            |
| _             | _          | 90,461         | 700000   | Contingency Contingency                    | 136,961        |            |            |
| -             | -          | 701,000        | 709000   | Contingency - All Other                    | 658,500        |            |            |
|               |            | <b>791,461</b> | 709000   | Total Contingency                          | <b>795,461</b> |            |            |
|               |            | 751,401        |          | Total Contingency                          | 733,401        |            |            |
|               |            |                |          | Unappropriated Fund Balance                |                |            |            |
| 5,440,495     | 122,500    | -              | 801000   | Unapp FB - Restricted                      | -              |            |            |
| -             | · -        | -              | 805900   | Unapp FB - Other Reserves and Designations | -              |            |            |
| 5,440,495     | 122,500    | -              |          | Total Unappropriated Fund Balance          | -              |            |            |
| \$5,613,332   | \$282,250  | \$1,087,211 1  | OTAL REO | UIREMENTS                                  | \$1,045,461    |            |            |

|                           |                           | FY 2016-17     |           | For Information Only  | FY 2017-18 | FY 2017-18      | FY 2017-18     |
|---------------------------|---------------------------|----------------|-----------|---|------------|-----------------|----------------|
| FY 2014-15                | FY 2015-16                | <b>Amended</b> |           | ·   | Proposed   | <b>Approved</b> | <b>Adopted</b> |
| Actual                    | Actual                    | Amount         | ACCT      | DESCRIPTION   | Amount     | Amount          | Amount         |
| <b>General Asset</b>      | t Management              | Fund (Parks    | Special F | Project)  |            |                 |                |
| <u>Revenues</u>           |                           |                |           |   |            |                 |                |
|                           |                           |                |           | Beginning Fund Balance                                      |            |                 |                |
| 366,357                   | 368,198                   | =              | 340000    | Fund Bal-Unassigned/Undesignated                            | -          |                 |                |
| -                         | -                         | 369,584        | 350000    | Fund Balance-Assigned                                       | 370,960    |                 |                |
| 366,357                   | 368,198                   | 369,584        |           | Total Beginning Fund Balance                                | 370,960    |                 |                |
|                           |                           |                |           | <u>Current Revenue</u>                                      |            |                 |                |
| 1,606                     | 2,679                     | 3,696          | 470000    | Interest on Investments                                     | 1,500      |                 |                |
| 235                       | 391                       | -              | 471900    | Unrealized Gain/Loss -FMV Adj                               | -          |                 |                |
| 1,841                     | 3,071                     | 3,696          |           | Total Current Revenue                                       | 1,500      |                 |                |
| \$368,198                 | \$371,269                 | \$373,280      | TOTAL RES | OURCES  | \$372,460  |                 |                |
| <u>Expenditures</u>       |                           |                |           |   |            |                 |                |
|                           |                           |                |           | Capital Outlay  |            |                 |                |
| -                         | -                         | -              | 571000    | Improve-Other than Bldg                                     | 372,460    |                 |                |
| -                         | -                         | -              |           | Total Capital Outlay  | 372,460    |                 |                |
|                           |                           |                |           | Contingency   |            |                 |                |
| -                         | -                         | 373,280        | 709000    | Contingency - All Other                                     | -          |                 |                |
| -                         | -                         | 373,280        |           | Total Contingency   | -          |                 |                |
|                           |                           |                |           |   |            |                 |                |
|                           |                           |                |           | Unappropriated Fund Balance                                 |            |                 |                |
| 368,198                   | 371,269                   | -              | 801000    | <u>Unappropriated Fund Balance</u><br>Unapp FB - Restricted | -          |                 |                |
| 368,198<br><b>368,198</b> | 371,269<br><b>371,269</b> | <u>-</u>       | 801000    |   | <u>-</u>   |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|-----------------------------------|---|---|--|
| General Asset        | Management           | Fund (Willan                           | nette Fa  | lls)                              |   |   |  |
| <u>levenues</u>      |                      | (                                      |           | ,                                 |   |   |  |
| <u>teveriues</u>     |                      |  |           |                                   |   |   |  |
|                      |                      |  |           | Beginning Fund Balance            |   |   |  |
| -                    | -                    | 340,582                                | 300000    | Fund Balance-Nonspend             | -                                       |   |  |
| -                    | -                    | -                                      | 326000    | Fund Bal-Restr by IGA             | 57,866                                  |   |  |
| -                    | -                    | -                                      | 330000    | Fund Balance-Committed            | 930,582                                 |   |  |
| -                    | -                    | 5,486,427                              | 350000    | Fund Balance-Assigned             | 5,486,427                               |   |  |
| -                    | -                    | 5,827,009                              |           | Total Beginning Fund Balance      | 6,474,875                               |   |  |
|                      |                      |  |           | <u>Current Revenue</u>            |   |   |  |
| -                    | -                    | 60,000                                 | 411000    | State Grants - Direct             | -                                       |   |  |
| -                    | 31,321               | 5,455                                  | 470000    | Interest on Investments           | 5,455                                   |   |  |
| -                    | 1,329                | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj     | -                                       |   |  |
| -                    | -                    | 100,000                                | 475500    | Capital Contrib and Donations     | -                                       |   |  |
| -                    | 32,650               | 165,455                                |           | Total Current Revenue             | 5,455                                   |   |  |
|                      |                      |  |           | <u>Interfund Transfers</u>        |   |   |  |
| -                    | 1,472,582            | 186,670                                | 497000    | Transfer of Resources             | 61,670                                  |   |  |
| -                    | -                    | 1,000,000                              | 498000    | Transfer for Direct Costs         | 1,000,000                               |   |  |
| -                    | 1,472,582            | 1,186,670                              |           | Total Interfund Transfers         | 1,061,670                               |   |  |
| \$0                  | \$1,505,232          | \$7,179,134                            | TOTAL RES | OURCES                            | \$7,542,000                             |   |  |
|                      |                      |  |           |                                   |   |   |  |
| <u>xpenditures</u>   |                      |  |           |                                   |   |   |  |
|                      |                      |  |           | Personnel Services                |   |   |  |
| -                    | -                    | 90,315                                 | 501000    | Reg Employees-Full Time-Exempt    | 188,551                                 |   |  |
| -                    | -                    | 41,382                                 | 501500    | Reg Empl-Full Time-Non-Exempt     | 43,912                                  |   |  |
| -                    | 12,775               | 116,034                                | 502000    | Reg Employees-Part Time-Exempt    | 36,808                                  |   |  |
| -                    | 912                  | 20,907                                 | 511000    | Fringe - Payroll Taxes            | 22,748                                  |   |  |
| -                    | -                    | 21,800                                 | 512000    | Fringe - Retirement PERS          | 33,929                                  |   |  |
| -                    | -                    | 45,893                                 | 513000    | Fringe - Health and Welfare       | 49,476                                  |   |  |
| -                    | 46                   | 1,016                                  | 515000    | Fringe - Other Benefits           | 1,087                                   |   |  |
| -                    | -                    | 4,955                                  | 519000    | Pension Oblig Bonds Contrib       | 2,693                                   |   |  |
| -                    | 225                  | =                                      | 519500    | Fringe - Insurance - Opt Out      | -                                       |   |  |
| _                    | 13,957               | 342,302                                |           | Total Personnel Services          | 379,204                                 |   |  |

|               |              | FY 2016-17   |           | For Information Only                                      | FY 2017-18      | FY 2017-18 | FY 2017-18 |
|---------------|--------------|--------------|-----------|---|-----------------|------------|------------|
| FY 2014-15    | FY 2015-16   | Amended      |           |   | <u>Proposed</u> | Approved   | Adopted    |
| Actual        | Actual       | Amount       | ACCT      | DESCRIPTION   | Amount          | Amount     | Amount     |
| General Asset | t Management | Fund (Willan | nette Fa  | lls)  |                 |            |            |
|               |              |              |           | Materials and Services                                    |                 |            |            |
| _             | 8,948        | _            | 520120    | Meetings Expenditures                                     | _               |            |            |
| _             | 850          | _            | 520500    | Operating Supplies  | _               |            |            |
| _             | 625,204      | 1,832,207    | 524000    | Contracted Professional Svcs                              | 1,451,441       |            |            |
| _             | 1,038        | -            | 528000    | Other Purchased Services                                  |                 |            |            |
| _             | 48           | -            | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -               |            |            |
| -             | 1,049        | -            | 528400    | Other Purchased Services - Printing and Graphics          | -               |            |            |
| -             | 27,320       | -            | 530000    | Payments to Other Agencies                                | -               |            |            |
| -             | 3,528        | -            | 545100    | Travel and Lodging  | -               |            |            |
| -             | 437          | -            | 545300    | Meals and Entertainment                                   | -               |            |            |
| -             | 668,422      | 1,832,207    |           | Total Materials and Services                              | 1,451,441       |            |            |
|               |              |              |           | Capital Outlay  |                 |            |            |
| _             | _            | _            | 571000    | Improve-Other than Bldg                                   | 1,650,000       |            |            |
|               | -            | -            | 37 1000   | Total Capital Outlay                                      | 1,650,000       |            |            |
|               |              |              |           | ,   | ,,              |            |            |
|               |              |              |           | Interfund Transfers                                       |                 |            |            |
| -             | -            | 4,625        | 581000    | Transfer of Resources                                     | -               |            |            |
| -             | -            | 4,625        |           | Total Interfund Transfers                                 | -               |            |            |
|               |              |              |           | Contingency   |                 |            |            |
| _             | _            | 5,000,000    | 700000    | Contingency   | 4,061,355       |            |            |
|               | -            | 5,000,000    | 700000    | Total Contingency   | 4,061,355       |            |            |
|               |              | -,,          |           |   | .,,             |            |            |
|               |              |              |           | Unappropriated Fund Balance                               |                 |            |            |
| -             | 6,027,280    | -            | 801000    | Unapp FB - Restricted                                     | -               |            |            |
| -             | 6,027,280    | -            |           | Total Unappropriated Fund Balance                         | -               |            |            |
| \$0           | \$6,709,659  | \$7,179,134  | TOTAL REO | UIREMENTS   | \$7,542,000     |            |            |



General **Obligation Bond Debt** Service **Fund** 



## General Obligation Bond Debt Service Fund

|                                     | Audited       | Audited      | Amended      | Proposed     | Approved   | Adopted    | Change<br>From |
|-------------------------------------|---------------|--------------|--------------|--------------|------------|------------|----------------|
|                                     | FY 2014-15    | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |               |              |              |              |            |            |                |
| Beginning Fund Balance              | 1,107,953     | 1,270,502    | 270,000      | 504,000      |            |            | 86.67%         |
| Current Revenues                    |               |              |              |              |            |            |                |
| Real Property Taxes                 | 37,304,107    | 29,038,030   | 31,035,742   | 34,440,775   |            |            | 10.97%         |
| Interest Earnings                   | 77,981        | 88,819       | 5,000        | 25,000       |            |            | 400.00%        |
| Bond Proceeds                       | 64,735,891    | -            | -            | -            |            |            | 0.00%          |
| Subtotal Current Revenues           | 102,117,978   | 29,126,849   | 31,040,742   | 34,465,775   |            |            | 11.03%         |
| TOTAL RESOURCES                     | \$103,225,931 | \$30,397,351 | \$31,310,742 | \$34,969,775 |            |            | 11.69%         |
| REQUIREMENTS                        |               |              |              |              |            |            |                |
| Current Expenditures                |               |              |              |              |            |            |                |
| Materials and Services              | 155,867       | -            | -            | -            |            |            | 0.00%          |
| Debt Service                        | 101,799,562   | 29,901,625   | 31,310,742   | 34,969,775   |            |            | 11.69%         |
| Subtotal Current Expenditures       | 101,955,429   | 29,901,625   | 31,310,742   | 34,969,775   |            |            | 11.69%         |
| Unappropriated Fund Balance         | 1,270,502     | 495,726      | -            | -            |            |            | 0.00%          |
| Subtotal Contingency/Ending Balance | 1,270,502     | 495,726      | -            | -            |            |            | 0.00%          |
| TOTAL REQUIREMENTS                  | \$103,225,931 | \$30,397,351 | \$31,310,742 | \$34,969,775 |            |            | 11.69%         |
| FULL-TIME EQUIVALENTS               | 0.00          | 0.00         | 0.00         | 0.00         |            |            | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET        |              |              |              |            |            | 0.00           |

The General Obligation Bond Debt Service Fund receives property tax revenue from voter-approved levies and pays principal and interest due to holders of Metro's outstanding general obligation bonds. The fund contains debt service payments for each of Metro's existing outstanding general obligation bond series.

- Natural Areas Program, 2012 Series A.
- Oregon Zoo Infrastructure and Animal Welfare, 2012 Series A.
- Oregon Zoo Infrastructure and Animal Welfare, 2016 Series.
- Natural Areas Program Refunding, Series 2014.

More information on Metro's outstanding debt as well as detailed debt service schedules for each of the issues may be found in the debt summary section.

#### **BEGINNING FUND BALANCE**

The residual balance remaining from the previous year after all debt service is paid, which will be used to offset the FY 2017-18 property tax levy.

#### **CURRENT REVENUES**

## **Property taxes**

Property taxes are levied to meet the outstanding requirements of the general obligation bonds. The levy amount is the amount needed to pay debt obligations assuming a 94.5 percent collection rate. In FY 2014-15 the remaining series on the original 1995 Open Spaces, Parks and Streams authorization full matured reducing the levy requirement. In FY 2016-17 the Metro Washington Park Zoo Oregon Project, 2005 Series and Natural Areas Program, 2007 Series both fully matured. In March 2016 Metro issued \$30 million under the 2008 Oregon Zoo Infrastructure authorization.

## **CURRENT EXPENDITURES**

#### **Debt service**

Principal and interest payments on the outstanding general obligation bonds are based on the actual debt service schedules for each issue. Debt service payments are made semi-annually. In FY 2017-18 the following debt service payments will be made:

|  | Principal    | Interest    | Total        |
|--|--------------|-------------|--------------|
| General Obligation Bonds               |              |             | _            |
| Natural Areas 2012A Series             | 3,350,000    | 2,701,450   | 6,051,450    |
| Oregon Zoo Infrastructure 2012A Series | 2,510,000    | 2,055,325   | 4,565,325    |
| Oregon Zoo Infrastructure 2016 Series  | 8,095,000    | 1,251,250   | 9,346,250    |
| General Obligation Refunding Bonds     |              |             |              |
| Natural Areas 2014 Series              | 13,160,000   | 1,846,750   | 15,006,750   |
|  | \$27 115 000 | \$7 854 775 | \$34 969 775 |

# General Obligation Bond Debt Service Fund



## **General Obligation Bond Debt Service Fund**

| FY 2014-15<br>Actual  | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION                       | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|-----------------------|----------------------|--|----------|-----------------------------------|---|---|--|
| <b>General Obliga</b> | ation Debt Ser       | vice Fund                              |          |                                   |   |   |  |
| Revenues              |                      |  |          |                                   |   |   |  |
|                       |                      |  |          | Beginning Fund Balance            |   |   |  |
| 1,107,953             | 1,270,502            | 270,000                                | 320000   | Fund Bal-Restr for Debt Svc       | 504,000                                 |   |  |
| 1,107,953             | 1,270,502            | 270,000                                |          | Total Beginning Fund Balance      | 504,000                                 |   |  |
|                       |                      |  |          | Current Revenue                   |   |   |  |
| 36,535,600            | 28,358,321           | 30,535,742                             | 401000   | Real Property Taxes-Current Yr    | 33,922,775                              |   |  |
| 702,867               | 617,228              | 500,000                                | 401500   | Real Property Taxes-Prior Yrs     | 518,000                                 |   |  |
| 39,595                | 39,577               | 500,000                                | 401800   | Payment in Lieu of R Prop Tax     | -                                       |   |  |
| 26,045                | 22,905               | _                                      | 401900   | Interest and Penalty-R Prop Tax   | _                                       |   |  |
| 77,654                | 87,953               | 5,000                                  | 470000   | Interest on Investments           | 25,000                                  |   |  |
| 327                   | 866                  | -                                      | 471900   | Unrealized Gain/Loss -FMV Adj     |   |   |  |
| 6,780,891             | -                    | _                                      | 491500   | Premium on Bonds Sold             | _                                       |   |  |
| 57,955,000            | -                    | -                                      | 494000   | Refunding Bonds Issued            | <u>-</u>                                |   |  |
| 102,117,978           | 29,126,849           | 31,040,742                             |          | Total Current Revenue             | 34,465,775                              |   |  |
| \$103,225,931         | \$30,397,351         | \$31,310,742 1                         | OTAL RES | DURCES                            | \$34,969,775                            |   |  |
| Expenditures          |                      |  |          |                                   |   |   |  |
|                       |                      |  |          | Materials and Services            |   |   |  |
| 54,800                | _                    | -                                      | 524000   | Contracted Professional Svcs      | -                                       |   |  |
| 101,067               | _                    | -                                      | 528000   | Other Purchased Services          | -                                       |   |  |
| 155,867               | -                    | -                                      |          | Total Materials and Services      | -                                       |   |  |
|                       |                      |  |          | Debt Service                      |   |   |  |
| 27,360,000            | 21,740,000           | 22,140,000                             | 562000   | GO Bond Payments-Principal        | 27,115,000                              |   |  |
| 8,471,942             | 8,161,625            | 9,170,742                              | 562500   | GO Bond Payments-Interest         | 7,854,775                               |   |  |
| 65,967,620            |                      | -                                      | 565000   | Defeasence Payments to Escrow     | · · -                                   |   |  |
| 101,799,562           | 29,901,625           | 31,310,742                             |          | Total Debt Service                | 34,969,775                              |   |  |
|                       |                      |  |          | Unappropriated Fund Balance       |   |   |  |
| 1,270,502             | 495,726              | -                                      | 801000   | Unapp FB - Restricted             | -                                       |   |  |
| 1,270,502             | 495,726              | -                                      |          | Total Unappropriated Fund Balance | -                                       |   |  |
| \$103,225,931         | \$30,397,351         | \$31,310,742 1                         |          |                                   |   |   |  |





|                                     | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted    | Change<br>From |
|-------------------------------------|--------------|--------------|--------------|--------------|------------|------------|----------------|
|                                     | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |              |              |              |              |            |            |                |
| Beginning Fund Balance              | 6,471        | 10,010,615   | 13,464,947   | 5,509,572    |            |            | (59.08%)       |
| Current Revenues                    |              |              |              |              |            |            |                |
| Interest Earnings                   | 4,144        | 70,362       | 100,071      | 55,086       |            |            | (44.95%)       |
| Grants                              | 10,000,000   | -            | -            | -            |            |            | 0.00%          |
| Contributions from Governments      | -            | -            | -            | 5,500,000    |            |            | n/a            |
| Bond Proceeds                       | -            | -            | 68,000,000   | -            |            |            | (100.00%)      |
| Subtotal Current Revenues           | 10,004,144   | 70,362       | 68,100,071   | 5,555,086    |            |            | (91.84%)       |
| Interfund Transfers                 |              |              |              |              |            |            |                |
| Fund Equity Transfers               | 2,953,443    | 6,350,544    | 6,731,796    | 2,418,143    |            |            | (64.08%)       |
| Subtotal Interfund Transfers        | 2,953,443    | 6,350,544    | 6,731,796    | 2,418,143    |            |            | (64.08%)       |
| TOTAL RESOURCES                     | \$12,964,058 | \$16,431,521 | \$88,296,814 | \$13,482,801 |            |            | (84.73%)       |
| REQUIREMENTS                        |              |              |              |              |            |            |                |
| Current Expenditures                |              |              |              |              |            |            |                |
| Materials and Services              | -            | 120          | 76,058,000   | -            |            |            | (100.00%)      |
| Debt Service                        | 2,953,443    | 2,950,543    | 2,731,797    | 7,918,143    |            |            | 189.85%        |
| Subtotal Current Expenditures       | 2,953,443    | 2,950,663    | 78,789,797   | 7,918,143    |            |            | (89.95%)       |
| Unappropriated Fund Balance         | 10,010,615   | 13,480,858   | 9,507,017    | 5,564,658    |            |            | (41.47%)       |
| Subtotal Contingency/Ending Balance | 10,010,615   | 13,480,858   | 9,507,017    | 5,564,658    |            |            | (41.47%)       |
| TOTAL REQUIREMENTS                  | \$12,964,058 | \$16,431,521 | \$88,296,814 | \$13,482,801 |            |            | (84.73%)       |
| FULL-TIME EQUIVALENTS               | 0.00         | 0.00         | 0.00         | 0.00         |            |            | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       |              |              |              |            |            | 0.00           |

The General Revenue Bond Fund was established to account for bond proceeds used to construct Metro Regional Center and the assessments against Metro programs to pay debt service on those bonds. In FY 1995–96 the fund was expanded to include loan proceeds for the Washington Park parking lot renovation and a contribution to TriMet for the Oregon Zoo light rail station. That debt fully matured in FY 2016-17. In FY 1999–2000 the fund was again amended to include loan proceeds from the Oregon Economic and Community Development Department (OECDD) used to replace Hall D at the Portland Expo Center (Expo). Most recently this fund was used in FY 2016-17 to account for the bond proceeds and debt service associated with the Oregon Convention Center (OCC) hotel project.

## **CURRENT REVENUES**

#### **Grants**

In FY 2014-15 the Oregon Convention Center hotel project received a \$10 million grant of lottery funds from the State of Oregon.

#### **Contributions from Governments**

The OCC hotel project debt service will be funded by transient lodging taxes, to be received from Multnomah County.

#### **Bond Proceeds**

Revenue bonds will be issued in spring 2017 to fund the outstanding public contribution to the OCC hotel project. The bonds will be issued in an amount necessary to net \$60 million in proceeds after financing costs.

## **Interest Earnings**

Interest earnings are anticipated primarily on the debt reserves associated with the OCC hotel project.

#### **Interfund transfers**

Debt service on the full faith and credit bonds for Metro Regional Center is paid from assessments allocated to the operations and activities that use the Metro Regional Center, and fees and charges for the use of the attached parking structure. The fees, charges and assessments are collected within the General Fund and are transferred to the General Revenue Bond Fund for payment of debt service. Debt service on the obligations for Hall D is repaid by Expo revenues transferred from the MERC Fund. In addition, the Oregon Convention Center contributed \$3.4 million to the OCC hotel project in FY 2015-16, and another \$4.0 million, through a request to the Visitor Development Fund, in FY 2016-17.

#### **CURRENT EXPENDITURES**

#### **Materials and Services**

Under the financing agreement for the OCC hotel project, public funding will be transferred to an escrow account for distribution to the developer as intermittent progress billings are submitted. The full contribution will be expensed when transferred, in FY 2016-17.

#### **Debt service**

This category contains principal and interest due on the outstanding full faith and credit bonds. Debt service payments are made semi-annually and are tied to the debt service schedule. The 2013 Series full faith and credit bonds will mature in 2022. The 2016 series full faith and credit bonds will mature in 2024. Beginning in FY 2017-18 Metro will also be responsible for debt service payments on the OCC Hotel project revenue bonds. Funding for debt service will come from the Visitor Facilities Trust Account managed under the Visitor Development Fund aggreement.

The following debt service payments by issue will be made in FY 2017-18:

|                                     | Principal   | Interest    | Total       |
|-------------------------------------|-------------|-------------|-------------|
| Full Faith & Credit Refunding Bonds |             |             |             |
| 2013 Series (Metro Regional Center) | 1,270,000   | 125,868     | 1,395,868   |
| 2016 Series (Expo Center)           | 785,000     | 237,275     | 1,022,275   |
| Revenue Bonds                       |             |             |             |
| OCC Hotel Project (estimate only)   | 4,000,000   | 1,500,000   | 5,500,000   |
| Total Debt Service                  | \$6,055,000 | \$1.863.143 | \$7.918.143 |

#### **ENDING FUND BALANCE**

A debt service reserve estimated at \$5.5 million will be maintained on the OCC hotel project throughout the life of the debt. The remaining balance is residual interest earnings which will be used for future debt service payments.

| FY 2014-15<br>Actual       | FY 2015-16<br>Actual       | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------------|----------------------------|--|-----------|--|---|---|--|
| General Reven              | ue Bond Fund               |  |           |  |   |   |  |
| Revenues                   |                            |  |           |  |   |   |  |
|                            |                            |  |           | Beginning Fund Balance                                 |   |   |  |
| -                          | -                          | -                                      | 310500    | Net Assets-Restr for Debt Svc                          | -                                       |   |  |
| -                          | 10,004,077                 | 10,058,000                             | 326000    | Fund Bal-Restr by IGA                                  | -                                       |   |  |
| -                          | -                          | 3,400,000                              | 330000    | Fund Balance-Committed                                 | -                                       |   |  |
| 6,471                      | 6,538                      | 6,947                                  | 340300    | Fund Bal-Dsg Debt Service                              | 5,509,572                               |   |  |
| 6,471                      | 10,010,615                 | 13,464,947                             |           | Total Beginning Fund Balance                           | 5,509,572                               |   |  |
|                            |                            |  |           | Current Revenue  |   |   |  |
| 10,000,000                 | -                          | -                                      | 411000    | State Grants - Direct                                  | -                                       |   |  |
| -                          | -                          | -                                      | 414500    | Government Contributions                               | 5,500,000                               |   |  |
| 4,140                      | 69,609                     | 100,071                                | 470000    | Interest on Investments                                | 55,086                                  |   |  |
| 4                          | 753                        | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj                          | -                                       |   |  |
| -                          | -                          | 68,000,000                             | 490500    | Revenue Bond Proceeds                                  | -                                       |   |  |
| 10,004,144                 | 70,362                     | 68,100,071                             |           | Total Current Revenue                                  | 5,555,086                               |   |  |
|                            |                            |  |           | Interfund Transfers                                    |   |   |  |
| 2,953,443                  | 6,350,544                  | 6,731,796                              | 497000    | Transfer of Resources                                  | 2,418,143                               |   |  |
| 2,953,443                  | 6,350,544                  | 6,731,796                              |           | Total Interfund Transfers                              | 2,418,143                               |   |  |
| \$12,964,058               | \$16,431,521               | \$88,296,814                           | TOTAL RES | DURCES   | \$13,482,801                            |   |  |
| <b>Expenditures</b>        |                            |  |           |  |   |   |  |
|                            |                            |  |           | Materials and Services                                 |   |   |  |
| -                          | -                          | 700,000                                | 524000    | Contracted Professional Svcs                           | -                                       |   |  |
| -                          | 120                        | -                                      | 528200    | Banking Services                                       | -                                       |   |  |
| -                          | - 420                      | 75,358,000                             | 544500    | Grants and Loans                                       | <del>-</del> _                          |   |  |
| -                          | 120                        | 76,058,000                             |           | Total Materials and Services                           | -                                       |   |  |
|                            |                            |  |           | <u>Debt Service</u>                                    |   |   |  |
| 2,330,000                  | 2,375,000                  | 2,205,000                              | 563000    | Revenue Bond Pmts-Principal                            | 6,055,000                               |   |  |
| 623,443                    | 575,543                    | 526,797                                | 563500    | Revenue Bond Payments-Interest                         | 1,863,143                               |   |  |
| 2,953,443                  | 2,950,543                  | 2,731,797                              |           | Total Debt Service                                     | 7,918,143                               |   |  |
|                            |                            |  |           | Unappropriated Fund Balance                            |   |   |  |
| 10,004,077                 | 13,473,881                 | 9,500,000                              | 801000    | Unapp FB - Restricted                                  | 5,555,000                               |   |  |
| 6,538<br><b>10,010,615</b> | 6,977<br><b>13,480,858</b> | 7,017<br><b>9,507,017</b>              | 805000    | Unapp FB - Reserves  Total Unappropriated Fund Balance | 9,658<br><b>5,564,658</b>               |   |  |
|                            |                            |  |           |  |   |   |  |
| \$12,964,058               | \$16,431,521               | \$88,296,814                           | TOTAL REQ | UIREMENTS  | \$13,482,801                            |   |  |

| FY 2014-15           | FY 2015-16    | FY 2016-17<br>Amended |           | For Information Only              | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|----------------------|---------------|-----------------------|-----------|-----------------------------------|-------------------------------|------------------------|-----------------------|
| Actual               | Actual        | Amount                | ACCT      | DESCRIPTION                       | Amount                        | Amount                 | Amount                |
| <b>General Rever</b> | nue Bond Fund | (Metro Regi           | onal Cer  | nter)                             |                               |                        |                       |
| Revenues             |               |                       |           |                                   |                               |                        |                       |
|                      |               |                       |           | Beginning Fund Balance            |                               |                        |                       |
| 6,103                | 6,165         | 6,569                 | 340300    | Fund Bal-Dsg Debt Service         | 8,581                         |                        |                       |
| 6,103                | 6,165         | 6,569                 |           | Total Beginning Fund Balance      | 8,581                         |                        |                       |
|                      |               |                       |           | <u>Current Revenue</u>            |                               |                        |                       |
| 58                   | 424           | 66                    | 470000    | Interest on Investments           | 77                            |                        |                       |
| 4                    | 7             | -                     | 471900    | Unrealized Gain/Loss -FMV Adj     | -                             |                        |                       |
| 62                   | 431           | 66                    |           | Total Current Revenue             | 77                            |                        |                       |
|                      |               |                       |           | Interfund Transfers               |                               |                        |                       |
| 1,367,793            | 1,360,718     | 1,383,443             | 497000    | Transfer of Resources             | 1,395,868                     |                        |                       |
| 1,367,793            | 1,360,718     | 1,383,443             |           | Total Interfund Transfers         | 1,395,868                     |                        |                       |
| \$1,373,958          | \$1,367,314   | \$1,390,078           | TOTAL RES | DURCES                            | \$1,404,526                   |                        |                       |
| <u>Expenditures</u>  |               |                       |           |                                   |                               |                        |                       |
|                      |               |                       |           | Debt Service                      |                               |                        |                       |
| 1,205,000            | 1,210,000     | 1,245,000             | 563000    | Revenue Bond Pmts-Principal       | 1,270,000                     |                        |                       |
| 162,793              | 150,718       | 138,443               | 563500    | Revenue Bond Payments-Interest    | 125,868                       |                        |                       |
| 1,367,793            | 1,360,718     | 1,383,443             |           | Total Debt Service                | 1,395,868                     |                        |                       |
|                      |               |                       |           | Unappropriated Fund Balance       |                               |                        |                       |
| 6,165                | 6,596         | 6,635                 | 805000    | Unapp FB - Reserves               | 8,658                         |                        |                       |
| 6,165                | 6,596         | 6,635                 |           | Total Unappropriated Fund Balance | 8,658                         |                        |                       |
| \$1,373,958          | \$1,367,314   | \$1,390,078           | TOTAL REQ | UIREMENTS                         | \$1,404,526                   |                        |                       |

|                     |               | FY 2016-17  |           | For Information Only              | FY 2017-18  | FY 2017-18      | FY 2017-18 |
|---------------------|---------------|-------------|-----------|-----------------------------------|-------------|-----------------|------------|
| FY 2014-15          | FY 2015-16    | Amended     |           |                                   | Proposed    | <b>Approved</b> | Adopted    |
| Actual              | Actual        | Amount      | ACCT      | DESCRIPTION                       | Amount      | Amount          | Amount     |
| General Reven       | iue Bond Fund | (Expo Cente | r)        |                                   |             |                 |            |
| <u>Revenues</u>     |               |             |           |                                   |             |                 |            |
|                     |               |             |           | Beginning Fund Balance            |             |                 |            |
| 368                 | 373           | 378         | 340300    | Fund Bal-Dsg Debt Service         | 991         |                 |            |
| 368                 | 373           | 378         |           | Total Beginning Fund Balance      | 991         |                 |            |
|                     |               |             |           | Current Revenue                   |             |                 |            |
| 5                   | 6             | 5           | 470000    | Interest on Investments           | 9           |                 |            |
| 0                   | 0             | -           | 471900    | Unrealized Gain/Loss -FMV Adj     | -           |                 |            |
| 5                   | 7             | 5           |           | Total Current Revenue             | 9           |                 |            |
|                     |               |             |           | Interfund Transfers               |             |                 |            |
| 1,188,050           | 1,186,176     | 1,182,528   | 497000    | Transfer of Resources             | 1,022,275   |                 |            |
| 1,188,050           | 1,186,176     | 1,182,528   |           | Total Interfund Transfers         | 1,022,275   |                 |            |
| \$1,188,423         | \$1,186,556   | \$1,182,911 | TOTAL RES | DURCES                            | \$1,023,275 |                 |            |
| <u>Expenditures</u> |               |             |           |                                   |             |                 |            |
|                     |               |             |           | Debt Service                      |             |                 |            |
| 735,000             | 765,000       | 795,000     | 563000    | Revenue Bond Pmts-Principal       | 785,000     |                 |            |
| 453,050             | 421,175       | 387,529     | 563500    | Revenue Bond Payments-Interest    | 237,275     |                 |            |
| 1,188,050           | 1,186,175     | 1,182,529   |           | Total Debt Service                | 1,022,275   |                 |            |
|                     |               |             |           | Unappropriated Fund Balance       |             |                 |            |
| 373                 | 381           | 382         | 805000    | Unapp FB - Reserves               | 1,000       |                 |            |
| 373                 | 381           | 382         |           | Total Unappropriated Fund Balance | 1,000       |                 |            |
| \$1,188,423         | \$1,186,556   | \$1,182,911 | TOTAL REQ | UIREMENTS                         | \$1,023,275 |                 |            |

| FY 2014-15          | FY 2015-16                    | FY 2016-17<br>Amended         |          | For Information Only                      | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------------|-------------------------------|-------------------------------|----------|---|-------------------------------|------------------------|------------------------------|
| Actual              | Actual                        | Amount                        | ACCT     | DESCRIPTION                               | Amount                        | Amount                 | Amount                       |
| ieneral Reven       | ue Bond Fund                  | (OCC Hotel I                  | Project) |   |                               |                        |                              |
| evenues             |                               |                               |          |   |                               |                        |                              |
|                     |                               |                               |          | Beginning Fund Balance                    |                               |                        |                              |
| -                   | -                             | -                             | 310500   | Net Assets-Restr for Debt Svc             | -                             |                        |                              |
| _                   | 10,004,077                    | 10,058,000                    | 326000   | Fund Bal-Restr by IGA                     | -                             |                        |                              |
| _                   | -                             | 3,400,000                     | 330000   | Fund Balance-Committed                    | -                             |                        |                              |
| _                   | -                             | -                             | 340300   | Fund Bal-Dsg Debt Service                 | 5,500,000                     |                        |                              |
| -                   | 10,004,077                    | 13,458,000                    |          | Total Beginning Fund Balance              | 5,500,000                     |                        |                              |
|                     |                               |                               |          | Current Revenue                           |                               |                        |                              |
| 10,000,000          | _                             | _                             | 411000   | State Grants - Direct                     | _                             |                        |                              |
| -                   | -                             | -                             | 414500   | Government Contributions                  | 5,500,000                     |                        |                              |
| 4,077               | 69,178                        | 100,000                       | 470000   | Interest on Investments                   | 55,000                        |                        |                              |
| -                   | 746                           | -                             | 471900   | Unrealized Gain/Loss -FMV Adj             | -                             |                        |                              |
| _                   | -                             | 68,000,000                    | 490500   | Revenue Bond Proceeds                     | _                             |                        |                              |
| 10,004,077          | 69,924                        | 68,100,000                    | 130300   | Total Current Revenue                     | 5,555,000                     |                        |                              |
|                     |                               |                               |          |   |                               |                        |                              |
|                     | 2 400 000                     | 4 000 000                     | 497000   | Interfund Transfers Transfer of Resources |                               |                        |                              |
|                     | 3,400,000<br><b>3,400,000</b> | 4,000,000<br><b>4,000,000</b> | 497000   | Total Interfund Transfers                 |                               |                        |                              |
| -                   | 3,400,000                     | 4,000,000                     |          | rotal interfund fransiers                 | •                             |                        |                              |
| \$10,004,077        | \$13,474,001                  | \$85,558,000 T                | OTAL RES | OURCES                                    | \$11,055,000                  |                        |                              |
| ivnondituros        |                               |                               |          |   |                               |                        |                              |
| <u>Expenditures</u> |                               |                               |          | Materials and Services                    |                               |                        |                              |
| _                   | _                             | 700,000                       | 524000   | Contracted Professional Svcs              | _                             |                        |                              |
| _                   | 120                           | -                             | 528200   | Banking Services                          | _                             |                        |                              |
| _                   | -                             | 75,358,000                    | 544500   | Grants and Loans                          | -                             |                        |                              |
| -                   | 120                           | 76,058,000                    |          | Total Materials and Services              | -                             |                        |                              |
|                     |                               |                               |          | Debt Service                              |                               |                        |                              |
| -                   | -                             | -                             | 563000   | Revenue Bond Pmts-Principal               | 4,000,000                     |                        |                              |
| -                   | -                             | -                             | 563500   | Revenue Bond Payments-Interest            | 1,500,000                     |                        |                              |
| -                   | -                             | -                             |          | Total Debt Service                        | 5,500,000                     |                        |                              |
|                     |                               |                               |          | Unappropriated Fund Balance               |                               |                        |                              |
| 10,004,077          | 13,473,881                    | 9,500,000                     | 801000   | Unapp FB - Restricted                     | 5,555,000                     |                        |                              |
| 10,004,077          | 13,473,881                    | 9,500,000                     |          | Total Unappropriated Fund Balance         | 5,555,000                     |                        |                              |
| \$10,004,077        | \$13,474,001                  | \$85,558,000 1                | OTAL PEO | LUDEMENTS                                 | \$11,055,000                  |                        |                              |

|                      |               | FY 2016-17     |          | For Information Only           | FY 2017-18 | FY 2017-18 | FY 2017-18 |
|----------------------|---------------|----------------|----------|--------------------------------|------------|------------|------------|
| FY 2014-15           | FY 2015-16    | <b>Amended</b> |          |                                | Proposed   | Approved   | Adopted    |
| Actual               | Actual        | Amount         | ACCT     | DESCRIPTION                    | Amount     | Amount     | Amount     |
| <b>General Rever</b> | nue Bond Fund | d (Oregon Zoo  | - fully  | matured in FY 2016-17)         |            |            |            |
| Revenues             |               |                |          |                                |            |            |            |
|                      |               |                |          | Interfund Transfers            |            |            |            |
| 397,600              | 403,650       | 165,825        | 497000   | Transfer of Resources          | -          |            |            |
| 397,600              | 403,650       | 165,825        |          | Total Interfund Transfers      | -          |            |            |
| \$397,600            | \$403,650     | \$165,825 1    | OTAL RES | OURCES                         | \$0        |            |            |
| Expenditures         |               |                |          |                                |            |            |            |
| <u> </u>             |               |                |          |                                |            |            |            |
|                      |               |                |          | Debt Service                   |            |            |            |
| 390,000              | 400,000       | 165,000        | 563000   | Revenue Bond Pmts-Principal    | -          |            |            |
| 7,600                | 3,650         | 825            | 563500   | Revenue Bond Payments-Interest | -          |            |            |
| 397,600              | 403,650       | 165,825        |          | Total Debt Service             | -          |            |            |
| \$397,600            | \$403,650     | \$165,825 1    | OTAL REQ | UIREMENTS                      | \$0        |            |            |



Metropolitan Exposition Recreation Commission Fund



## Metropolitan Exposition Recreation Commission Fund

|                                     | Audited      | Audited       | Amended       | Proposed      | Approved   | Adopted    | Change<br>From |
|-------------------------------------|--------------|---------------|---------------|---------------|------------|------------|----------------|
|                                     | FY 2014-15   | FY 2015-16    | FY 2016-17    | FY 2017-18    | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |              |               |               |               |            |            |                |
| Beginning Fund Balance              | 32,059,959   | 40,365,842    | 46,923,973    | 59,543,671    |            |            | 26.89%         |
| Current Revenues                    |              |               |               |               |            |            |                |
| Interest Earnings                   | 211,752      | 443,548       | 171,000       | 445,000       |            |            | 160.23%        |
| Grants                              | 256,022      | 56,132        | 55,000        | 38,000        |            |            | (30.91%)       |
| Local Government Shared Revenues    | 18,880,684   | 21,374,895    | 18,918,750    | 24,773,428    |            |            | 30.95%         |
| Contributions from Governments      | 837,608      | 856,873       | 871,029       | 889,441       |            |            | 2.11%          |
| Charges for Services                | 42,717,860   | 50,472,037    | 42,532,213    | 46,645,668    |            |            | 9.67%          |
| Contributions from Private Sources  | 200,000      | 544,917       | 650,501       | 837,501       |            |            | 28.75%         |
| Miscellaneous Revenue               | 174,417      | 461,518       | 103,440       | 113,765       |            |            | 9.98%          |
| Other Financing Sources             | 3,125        | -             | -             | -             |            |            | 0.00%          |
| Subtotal Current Revenues           | 63,281,467   | 74,209,920    | 63,301,933    | 73,742,803    |            |            | 16.49%         |
| Interfund Transfers                 |              |               |               |               |            |            |                |
| Internal Service Transfers          | -            | 39,300        | -             | -             |            |            |                |
| Fund Equity Transfers               | 1,138,263    | 860,132       | 650,000       | 400,000       |            |            | (38.46%)       |
| Subtotal Interfund Transfers        | 1,138,263    | 899,432       | 650,000       | 400,000       |            |            | (38.46%)       |
| TOTAL RESOURCES                     | \$96,479,689 | \$115,475,194 | \$110,875,906 | \$133,686,474 |            |            | 20.57%         |
| REQUIREMENTS                        |              |               |               |               |            |            |                |
| Current Expenditures                |              |               |               |               |            |            |                |
| Personnel Services                  | 17,696,716   | 19,192,250    | 20,310,932    | 21,927,246    |            |            | 7.96%          |
| Materials and Services              | 28,649,047   | 33,268,110    | 31,867,886    | 36,873,705    |            |            | 15.71%         |
| Capital Outlay                      | 4,353,906    | 2,056,738     | 14,418,744    | 14,071,310    |            |            | (2.41%)        |
| Subtotal Current Expenditures       | 50,699,669   | 54,517,098    | 66,597,562    | 72,872,261    |            |            | 9.42%          |
| Interfund Transfers                 |              |               |               |               |            |            |                |
| Internal Service Transfers          | 97,604       | 63,654        | 72,212        | -             |            |            | (100.00%)      |
| Interfund Reimbursements            | 3,663,124    | 4,156,376     | 4,080,228     | 4,606,925     |            |            | 12.91%         |
| Fund Equity Transfers               | 1,426,050    | 4,586,176     | 5,471,603     | 1,024,500     |            |            | (81.28%)       |
| Interfund Loans                     | 227,400      | 188,681       | 190,787       | 193,487       |            |            | 1.42%          |
| Subtotal Interfund Transfers        | 5,414,178    | 8,994,887     | 9,814,830     | 5,824,912     |            |            | (40.65%)       |
| Contingency                         | -            | -             | 34,463,514    | 54,989,301    |            |            | 59.56%         |
| Unappropriated Fund Balance         | 40,365,842   | 51,963,209    | -             | -             |            |            | 0.00%          |
| Subtotal Contingency/Ending Balance | 40,365,842   | 51,963,209    | 34,463,514    | 54,989,301    |            |            | 59.56%         |
| TOTAL REQUIREMENTS                  | \$96,479,689 | \$115,475,194 | \$110,875,906 | \$133,686,474 |            |            | 20.57%         |
| FULL-TIME EQUIVALENTS               | 182.35       | 186.35        | 189.95        | 194.50        |            |            | 2.40%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       | _             | _             |               |            | _          | 4.55           |

The Metropolitan Exposition Recreation Commission (MERC) Fund includes the operating, capital and fund balance resources and requirements of three visitor venues: Oregon Convention Center (OCC) and the Portland Expo Center (Expo), both of which are owned by Metro, and Portland'5 Centers for the Arts (Portland'5) owned by the City of Portland and operated by Metro through an intergovernmental agreement. The venues are overseen by the Metropolitan Exposition Recreation Commission, whose members are appointed by the Metro Council, Multnomah County and the City of Portland.

#### **BEGINNING FUND BALANCE**

The beginning fund balance, projected to be \$59.5 million, represents Transient Lodging Tax (TLT)Pooled Capital reserves, funds carried over from the previous year and reserves for capital asset refurbishment and replacement for all three facilities.

## **CURRENT REVENUES**

#### Local government shared revenues

Local government revenues include the TLT and auto rental taxes collected by Multnomah County to support operations of OCC and Portland'5 and the Visitor Facilities Trust Account (VFTA) allocations to OCC and Portland'5. Transient Lodging Tax receipts are projected to increase by 65 percent in FY 2017-18. Historically MERC did not budget for additional resources generated by the TLT intergovernmental agreement and this year's budget starts to account for that revenue. The combined TLT allocations to OCC and Portland'5 is budgeted at a 9 percent increase over the prior year. In FY 2017-18 MERC budgeted a placeholder of \$6.7 million for forecasted additional revenues generated by the TLT agreement. Per the agreement, these additional resources are dedicated to facility capital refurbishments. The VFTA allocations are dedicated to funding various operational needs of the convention center, including marketing Portland as a destination. Also included in this category is a one-time \$2.0 million grant for incentives for large scale events to choose Portland.

## **Contributions from other governments**

The only contribution included in this category is from the City of Portland to support the operations of Portland'5. The contribution is based on the prior year's actual receipts increased or decreased by the Portland-Salem Consumer Price Index.

## **Enterprise revenues**

MERC charges various fees for the use of its facilities, including rent, concessions and catering, parking and other enterprise activities. Enterprise revenue is projected to increase 9.67 percent over the prior year based upon the event booking schedule and rate increases. FY 2017-18 forecasts include increased event bookings across the venues. Portland'5 has booked 10 weeks of Broadway shows, which while fewer weeks than the record 12 weeks in FY 2015-16, is still above average. OCC forecasts a record number of events in FY 2016-17 with 47 conventions already booked and an expectation of a few more usual bookings as the year progresses. Expo anticipates a 3 percent compound annual increase in actual event revenues over FY 2014-15, which is necessary to keep the Expo fund solvent through the conclusion of its debt service in 2025.

## Metropolitan Exposition Recreation Commission Fund

#### Interfund transfers

This category includes an allocation of \$400,000 to Expo from General Fund revenues under the Metro Tourism Opportunity and Competitiveness Account (MTOCA) for specific competitive enhancement projects.

#### **CURRENT EXPENDITURES**

#### Personnel services

The 8 percent (\$1.6 million) increase in budgeted personnel services expense in FY 2017-18 over FY 2016-17 is a result of four primary items: a net increase of 4.55 full-time equivalent (FTE) positions, Oregon PERS rates increases (29 percent), a 2 percent Cost of Living Allowance base salary increase and potential 3 percent base salary increase based upon annual goal achievement. The net 4.55 FTE increases includes a 0.05 increase in allocation of the Construction Project Management Office Manager position to MERC, adding back a 0.50 FTE position at the Portland Expo Center, and adding 4.0 FTE at the Portland'5 Centers for the Arts: a new 1.0 FTE Assistant Marketing and Promotions Manager, a new 1.0 FTE Day-time Security Agent, a 1.0 FTE Administrative Assistant for Booking and Sales, and a 1.0 FTE Administrative Technician for Operations.

## **Materials and services**

Materials and Services includes spending to operate and market the facilities. The major expenditures in this category are for food service contracts, utilities, marketing services and facility maintenance expenses. Materials and services expenditures are budgeted to increase 16 percent over the prior year due to the one-time \$2.0 million pass-through grant from the VFTA to Travel Portland for incentives for large scale events to choose Portland. Excluding this one-time pass-through grant, materials and services expense budget has increased only 5 percent. Non-event related materials and services expenditures increased slightly at Portland'5, increased less than one half of 1 percent at the Expo Center, and decreased 3 percent at the Convention Center due to the conclusion of OCC Hotel project management expenses in OCC's budget (\$930,000) which included attorney and consultant fees as well as bond financing fees.

#### **Capital outlay**

Capital Project budgets decreased by 2 percent over the prior year. Significant projects in FY 2017-18 include The OCC Plaza, Entries, and Interiors Renovation project, Expo Halls D and E Roofs refurbishment , security camera, phone, fire and mass notification systems upgrades at OCC, and elevators overhaul at Portland'5.

#### Interfund transfers

Transfers from the MERC Fund are comprised of two categories: central service charges and debt service. Transfers to the General Fund are for central service charges as allocated through the cost allocation plan. Transfers to the Risk Management Fund represent MERC's costs associated with property, liability and workers' compensation insurance and claims. The transfer to the General Revenue Bond Fund is for principal and interest payments for debt service and for Expo Hall D replacement. It also includes OCC's fifth year principal and interest repayment for the 10-year loan from the General Fund for the Eastside Streetcar Local Improvement District (LID) Assessment. The significant year over year reduction in interfund transfers is due to one-time transfers in the past two years. In FY 2015-16 OCC transferred \$4.0 million of its fund balance to the OCC Hotel Project. In FY 2016-17 OCC received a \$4.0 million one-time grant from VFTA for the OCC Hotel Project. This revenue was then transferred from OCC to the General Revenue Bond Fund to be included in the total funding package for the project.

#### Contingency

A contingency provides for unforeseen needs throughout the year. Operating contingency reserves are sized by venue, recognizing the differences in lines of business. Accumulation reserves for renewal and replacement provide for facility maintenance plans. Additional reserves for new capital and business strategy have also been identified for all three venues. Expenditures from contingency may be made only when Council adopts a resolution amending the budget. Any transfer from contingency throughout the year that would exceed a cumulative amount greater than 15 percent of expenditures requires a full supplemental budget amendment, including public review.

#### **ENDING FUND BALANCE**

All fund balances (\$55 million) have been budgeted in contingency reserves, to provide the most flexibility to the venues in FY 2017-18 for capital projects and new business strategies. The contingency amount represents contingencies and fund balances combined.



| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
| MERC Fund            |                      |  |        |  |   |   |  |
| Revenues             |                      |  |        |  |   |   |  |
|                      |                      |  |        | Beginning Fund Balance                     |   |   |  |
| 3,734,869            | 7,979,696            | 7,003,338                              | 320530 | Fund Bal-Restr for Capital TLT             | 17,274,479                              |   |  |
| 8,724,304            | -                    | 16,449,522                             | 340000 | Fund Bal-Unassigned/Undesignated           | 10,435,510                              |   |  |
| 238,000              | _                    | -                                      | 341500 | Fund Bal-Dsg PERS                          | -                                       |   |  |
| 476,515              | 291,763              | 267,350                                | 345200 | Fund Bal-Dsg Renewal Expo                  | -                                       |   |  |
| 6,593,503            | 9,499,030            | 9,499,030                              | 345300 | Fund Bal-Dsg Renewal OCC                   | 15,130,192                              |   |  |
| 6,307,547            | 6,867,228            | 6,867,229                              | 345400 | Fun Bal-DsgG Renewal P'5                   | 9,148,122                               |   |  |
| 556,606              | 713,983              | 713,983                                | 345800 | Fund Bal-Dsg Renewal MERC Adm/FB RR M Ad   | 1,193,560                               |   |  |
| 2,297,958            | 2,297,958            | 2,297,958                              | 346200 | Fund Bal - Dsg Expo Bus Str-Cap/FB OCC B C | 2,006,195                               |   |  |
| 1,334,856            | 1,821,308            | 1,821,308                              | 346300 | Fund Bal - Dsg OCC Bus Str-Cap/FB OCC B C  | 2,092,302                               |   |  |
| 1,795,801            | 2,004,255            | 2,004,255                              | 346400 | Fund Bal - Dsg P'5 Bus St-Cap/FB PCPA BC   | 2,263,311                               |   |  |
| 1,795,601            | 8,890,621            | 2,004,233                              | 349000 | Fund Balance-Unassigned/Reserved           | 2,203,311                               |   |  |
| 32,059,959           | 40,365,842           | 46,923,973                             | 349000 | Total Beginning Fund Balance               | 59,543,671                              |   |  |
| 0_,000,000           | .0,200,0 .=          | .0,5_5,575                             |        |  | 55,5 15,61 1                            |   |  |
|                      |                      |  |        | <u>Current Revenue</u>                     |   |   |  |
| 100,000              | -                    | -                                      | 410500 | Federal Grants - Indirect                  | -                                       |   |  |
| 43,003               | 2,201                | -                                      | 411000 | State Grants - Direct                      | -                                       |   |  |
| -                    | 30,980               | -                                      | 411500 | State Grants - Indirect                    | -                                       |   |  |
| 34,525               | -                    | 40,000                                 | 412000 | Local Grants - Direct                      | 10,000                                  |   |  |
| 78,494               | 22,951               | 15,000                                 | 412900 | Intra-Metro Grants                         | 28,000                                  |   |  |
| 16,072,466           | 18,268,118           | 11,964,317                             | 413000 | Hotel/Motel Tax                            | 19,793,911                              |   |  |
| 2,345,524            | 2,633,638            | 6,468,315                              | 413300 | Visitor Development Fund Alloc             | 4,488,395                               |   |  |
| 462,694              | 473,139              | 486,118                                | 413310 | Enhanced Marketing VDF                     | 491,122                                 |   |  |
| 837,608              | 856,873              | 871,029                                | 414500 | Government Contributions                   | 889,441                                 |   |  |
| 8,446                | 7,830                | 6,600                                  | 417000 | Fines and Forfeits                         | 7,700                                   |   |  |
| 2,189,727            | 2,513,542            | 2,075,395                              | 450000 | Admission Fees                             | 2,299,083                               |   |  |
| 52                   | -                    | -                                      | 450101 | Admission User Fees - Children's Theater   | -                                       |   |  |
| 145,742              | 663,846              | 1,048,800                              | 450300 | Admission - Special Concerts               | 1,260,750                               |   |  |
| -                    | -                    | -                                      | 451000 | Rentals - Equipment                        | -                                       |   |  |
| 1,846,228            | 2,652,623            | 1,831,500                              | 451010 | Rentals - Audio Visual Equipment Fees      | 1,990,000                               |   |  |
| 21,078               | 28,241               | 19,258                                 | 451015 | Rentals - Presentation Equipment Fees      | 21,376                                  |   |  |
| 26,194               | 34,800               | 25,291                                 | 451020 | Rentals - Bleecher Fees                    | 29,720                                  |   |  |
| 10,209               | 10,862               | 8,500                                  | 451030 | Rentals - Dance Floor Fees                 | 10,500                                  |   |  |
| 53,263               | 51,563               | 43,225                                 | 451040 | Rentals - Misc. Equipment Fees             | 47,725                                  |   |  |
| 1,892                | 2,605                | -                                      | 451041 | Rentals - ATM                              | -                                       |   |  |
| 70,760               | 61,957               | 74,583                                 | 451050 | Rentals - Tables and Chairs Fees           | 75,940                                  |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
| MERC Fund            |                      |  |        |  |   |   |  |
| 65,026               | (18,372)             | 1,250                                  | 451090 | Rentals - Liquidated Damages                     | 2,500                                   |   |  |
| (737,294)            | (942,679)            | (208,907)                              | 451110 | Rentals - Less Comp Services                     | (242,741)                               |   |  |
| (1,140,539)          | (1,362,034)          | -                                      | 451120 | Rentals - Less Paid by VDF/POVA                  | -                                       |   |  |
| (4,733)              | (4,728)              | -                                      | 451130 | Rental Refunds - Promoter Expense Reimbursements | -                                       |   |  |
| (17,674)             | (13,953)             | (15,813)                               | 451140 | Rental Refunds - Off-Site Parking Incentive      | (15,813)                                |   |  |
| 75,334               | 135,101              | -                                      | 451998 | Deferred Rental Rev Collected                    | -                                       |   |  |
| 46,167               | 55,732               | 44,736                                 | 452000 | Rentals - Space                                  | 54,736                                  |   |  |
| 3,991,174            | 4,433,556            | 5,526,288                              | 452101 | Rentals - Exhibit Hall                           | 5,801,766                               |   |  |
| 60,769               | 53,820               | 9,482                                  | 452102 | Rentals - Lobby                                  | 9,500                                   |   |  |
| 711,554              | 544,776              | 37,929                                 | 452103 | Rentals - Meeting Room                           | 45,000                                  |   |  |
| 1,191,520            | 1,160,230            | -                                      | 452104 | Rentals - Ballroom                               | -                                       |   |  |
| 1,571,699            | 1,801,840            | 1,382,343                              | 452105 | Rentals - Theater                                | 1,657,652                               |   |  |
| 33,727               | 28,871               | -                                      | 452109 | Rentals - Other Space                            | -                                       |   |  |
| 163,522              | 159,624              | 151,716                                | 452110 | Rentals - Outdoor Space                          | 160,000                                 |   |  |
| 1,153,725            | 1,362,071            | -                                      | 452190 | Rentals - Paid by VDF/POVA                       | -                                       |   |  |
| 677,887              | 798,306              | 817,636                                | 455110 | Food Service Revenue - Liquor                    | 838,276                                 |   |  |
| 1,113,379            | 1,370,900            | 1,056,571                              | 455120 | Food Service Revenue - Beer                      | 1,082,548                               |   |  |
| 1,047,514            | 1,199,334            | 1,022,204                              | 455130 | Food Service Revenue - Wine                      | 1,033,096                               |   |  |
| 950,523              | 1,114,553            | 870,707                                | 455200 | Food Service Revenue - Beverage                  | 975,230                                 |   |  |
| 44,167               | 82,683               | -                                      | 455210 | Food Service Revenue - Water                     | -                                       |   |  |
| 542,445              | 826,133              | -                                      | 455220 | Food Service Revenue - Coffee                    | -                                       |   |  |
| 43,677               | 40,420               | 500,000                                | 455310 | Food Service Rev - Spec Coffee Regular           | 515,000                                 |   |  |
| 152,164              | 135,891              | -                                      | 455320 | Food Service Rev - Spec Coffee Espresso          | -                                       |   |  |
| 3,173                | 3,178                | -                                      | 455330 | Food Service Rev - Spec Coffee Other             | -                                       |   |  |
| 107,509              | 106,410              | -                                      | 455340 | Food Service Rev - Spec Coffee Bot Beverage      | -                                       |   |  |
| 75,813               | 77,773               | -                                      | 455360 | Food Service Rev - Spec Coffee Baked Goods       | -                                       |   |  |
| 18,549               | 19,595               | -                                      | 455370 | Food Service Rev - Spec Coffee Food              | -                                       |   |  |
| 39,377               | 31,268               | -                                      | 455380 | Food Service Revenue - Smoothies                 | -                                       |   |  |
| 36,267               | 49,807               | -                                      | 455390 | Food Service Rev - Spec Coffee Retail Food       | -                                       |   |  |
| 9,796,116            | 11,185,224           | 10,465,391                             | 455500 | Food Service Revenue - Food                      | 11,011,320                              |   |  |
| 57,825               | 83,340               | 69,000                                 | 455900 | Miscellaneous Food and Beverage Revenue          | 69,000                                  |   |  |
| 1,992,850            | 2,382,311            | 1,849,320                              | 455920 | Recovery - Billed Gratuity                       | 2,083,107                               |   |  |
| 173,583              | 167,609              | 150,000                                | 455930 | Recovery - Billed Labor                          | 150,000                                 |   |  |
| 8,237                | 5,615                | -                                      | 455941 | Food Service Rev - Rental Linens                 | -                                       |   |  |
| 45,930               | 4,394                | -                                      | 455942 | Food Service Rev - Rental Equipment              | -                                       |   |  |
| 562,328              | 719,064              | 500,000                                | 455950 | Subcontractor Revenue                            | 575,000                                 |   |  |
| 1,064                | 1,008                | -                                      | 455951 | Sub Contract Reimbursement - Short               | -                                       |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                 | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| MERC Fund            | 7100001              | 7                                      | 7.00.  | 223   | 7•                                      | 7                                       | 7                                      |
| (132,363)            | (223,615)            | (52,500)                               | 455990 | Misc Food and Beverage - Less Comp Services | (65,000)                                |   |  |
| 25,237               | 76,953               | -                                      | 455998 | Deferred Food and Bev Revenue Collected     | <del>-</del>                            |   |  |
| 28                   | ,<br>-               | -                                      | 456100 | Retail Sales - Brochure Display             | -                                       |   |  |
| 16,776               | 14,765               | 16,000                                 | 457100 | Gift Shop Sales                             | 16,000                                  |   |  |
| -                    | 300                  | 750                                    | 457200 | Merchanise Buyout/Merch_Buy                 | 500                                     |   |  |
| 5,825                | 13,450               | 56,000                                 | 457500 | Advertising Revenue                         | 30,000                                  |   |  |
| 15,050               | 30,560               | 15,250                                 | 457510 | Advertising Rev - Banner Outdoors           | 17,500                                  |   |  |
| 500                  | 2,750                | 2,000                                  | 457520 | Display Advertising                         | 2,000                                   |   |  |
| -                    | -                    | 1,000                                  | 457530 | Advertising Rev - Marquee                   | 500                                     |   |  |
| -                    | 17,000               | 5,000                                  | 457540 | Website Advertising                         | 5,000                                   |   |  |
| 3,630                | 4,200                | -                                      | 457560 | Advert Rev - Printed Material/Adv Rev PM    | -                                       |   |  |
| 800                  | -                    | -                                      | 457570 | Advert Rev - Social Media/Adv Rev SM        | -                                       |   |  |
| -                    | -                    | -                                      | 458000 | Utility Services                            | 25,000                                  |   |  |
| 18,080               | 10,791               | 10,500                                 | 458200 | Utility Services - Compressed Air           | 11,125                                  |   |  |
| 1,426,343            | 1,677,802            | 1,320,000                              | 458300 | Utility Services - Electricity and Hookup   | 1,495,000                               |   |  |
| 160,428              | 135,265              | 160,000                                | 458310 | Utility Services - Commission-Electrical    | 165,000                                 |   |  |
| -                    | 6,977                | -                                      | 458400 | Utility Services - HVAC                     | 1,000                                   |   |  |
| 6,871                | 7,358                | 8,750                                  | 458500 | Utility Services - Natural Gas              | 7,900                                   |   |  |
| 6,230                | 41,091               | 18,500                                 | 458600 | Utility Services - Refuse Removal           | 32,500                                  |   |  |
| 43,990               | 41,998               | 41,200                                 | 458700 | Utility Services - Telephone and Hookup     | 39,450                                  |   |  |
| 950,663              | 1,598,208            | 837,000                                | 458800 | Utility Services - WiFi - Internet Network  | 963,500                                 |   |  |
| 7,259                | 6,814                | 7,500                                  | 458910 | Utility Services - Freight                  | 7,200                                   |   |  |
| 8,763                | 18,970               | 6,000                                  | 458920 | Utility Services - Water and Sewer          | 6,600                                   |   |  |
| 15,158               | 14,340               | 14,500                                 | 458930 | Utitliy Services - Keys                     | 14,500                                  |   |  |
| 8,262                | 5,780                | 5,000                                  | 458940 | Utility Services - Storage                  | 5,500                                   |   |  |
| 743                  | 23                   | -                                      | 458950 | Utility Services - Supplies Billed AV       | -                                       |   |  |
| 7,209                | 6,418                | 7,000                                  | 458960 | Utility Services - Rent Portable Sink       | 6,500                                   |   |  |
| 47,573               | 37,594               | 52,000                                 | 459100 | Commissions - ATM                           | 47,000                                  |   |  |
| 11,250               | 14,100               | -                                      | 459200 | Commissions - Outside Catering              | -                                       |   |  |
| -                    | 7,815                | 5,000                                  | 459800 | Commissions-Promoter Rev Share/Pro RevShr   | 5,000                                   |   |  |
| 134,447              | 175,007              | 116,250                                | 459910 | Commissions - Souvenir Sales                | 166,250                                 |   |  |
| 19,321               | 40,538               | 27,000                                 | 459920 | Commissions - Tickets                       | 27,000                                  |   |  |
| 1,102                | (423)                | 1,100                                  | 459921 | Commissions - Ticket Exchange               | 1,100                                   |   |  |
| 3,022,102            | 4,117,997            | 2,330,800                              | 459922 | Commissions - Ticket Service Charge         | 2,759,225                               |   |  |
| 20,000               | 20,000               | 20,000                                 | 459930 | Ticket Advertising Allowance                | 20,000                                  |   |  |
| 2,747,015            | 2,706,965            | 2,840,039                              | 462000 | Parking Fees                                | 2,992,000                               |   |  |
| 44,371               | 87,276               | 50,000                                 | 462100 | Parking Fees - Contract                     | 50,000                                  |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
| MERC Fund            |                      |  |        |  |   |   |  |
| 62,947               | 62,744               | 60,000                                 | 462120 | Parking Fees - Employee                          | 62,000                                  |   |  |
| 63,427               | 70,622               | 97,460                                 | 462130 | Parking Fees - Exhibitor                         | 89,460                                  |   |  |
| 93,334               | 88,540               | 90,000                                 | 462140 | Parking Fees - Special Pass                      | 90,000                                  |   |  |
| 57,092               | 70,151               | 66,238                                 | 462190 | Parking Fees - Lot Buy Out                       | 61,000                                  |   |  |
| 43,956               | 43,956               | 43,955                                 | 462191 | Parking Fees - TriMet Lease                      | 43,955                                  |   |  |
| -                    | 7,361                | 5,000                                  | 464500 | Reimbursed Services                              | 7,500                                   |   |  |
| 3,282                | 3,901                | 9,302                                  | 464511 | Reimbursed Services - Production                 | 9,302                                   |   |  |
| 88,701               | 191,465              | 202,290                                | 464512 | Reimbursed Services - Security                   | 243,802                                 |   |  |
| 100,326              | 100,735              | 91,000                                 | 464514 | Reimbursed Services - License and Permits Billed | 102,500                                 |   |  |
| 345,728              | 425,699              | 300,000                                | 464515 | Reimbursed Services - Stagehand                  | 350,000                                 |   |  |
| 9,215                | 109,402              | 155,650                                | 464516 | Reimbursed Services - Marketing/Reim Mktg        | 233,625                                 |   |  |
| 60,523               | 152,387              | 35,327                                 | 464521 | Reimbursed Services - City Police                | 71,725                                  |   |  |
| 11,415               | 17,925               | 11,200                                 | 464522 | Reimbursed Services - Piano Tuning               | 15,000                                  |   |  |
| 212                  | -                    | -                                      | 464523 | Reimbursed Services - Traffic Control            | -                                       |   |  |
| 62,553               | 57,677               | 71,280                                 | 464591 | Reimbursed Services - Ticket Printing Fee        | 63,000                                  |   |  |
| -                    | _                    | -                                      | 464592 | Reimbursed Services - ATM Rental Set-Up Fee      | -                                       |   |  |
| 8,745                | 12,490               | 12,000                                 | 464593 | Reimbursed Services - Coat Check Revenue         | 12,000                                  |   |  |
| 3,994                | 10,199               | 2,500                                  | 464599 | Reimbursed Services - Miscellaneous              | 5,000                                   |   |  |
| -                    | -                    | 3,200                                  | 464900 | Reimbursed Labor                                 | 3,200                                   |   |  |
| 225,352              | 304,605              | 158,671                                | 464901 | Reimbursed Labor - Admission                     | 204,704                                 |   |  |
| 73,389               | 84,851               | 64,555                                 | 464902 | Reimbursed Labor - Admission Lead                | 76,257                                  |   |  |
| 62,708               | 60,227               | 60,000                                 | 464903 | Reimbursed Labor - Aisle Cleaning                | 61,500                                  |   |  |
| 381,153              | 538,508              | 351,500                                | 464904 | Reimbursed Labor - Audio Visual                  | 420,383                                 |   |  |
| 109,867              | 129,737              | 65,000                                 | 464905 | Reimbursed Labor - Booth Cleaning                | 110,000                                 |   |  |
| 51,147               | 54,018               | 62,487                                 | 464906 | Reimbursed Labor - Coat Check                    | 59,655                                  |   |  |
| 32,620               | 36,185               | 31,667                                 | 464907 | Reimbursed Labor - Elevator Operator             | 35,762                                  |   |  |
| 105,568              | 120,998              | 100,356                                | 464908 | Reimbursed Labor - EMT and Medical               | 110,839                                 |   |  |
| -                    | 750                  | 500                                    | 464909 | Reimbursed Labor - Event Service                 | 500                                     |   |  |
| 106,293              | 115,100              | 101,941                                | 464910 | Reimbursed Labor - Gate                          | 121,792                                 |   |  |
| 151,922              | 156,694              | 133,593                                | 464911 | Reimbursed Labor - House Manager                 | 135,991                                 |   |  |
| 182,863              | 197,819              | 192,275                                | 464912 | Reimb Labor-Oper and Setup                       | 245,420                                 |   |  |
| 12,996               | 11,058               | 10,000                                 | 464913 | Reimbursed Labor - Porter                        | 10,500                                  |   |  |
| 55,518               | 48,043               | 44,000                                 | 464914 | Reimbursed Labor - Security                      | 44,000                                  |   |  |
| 148,488              | 152,327              | 152,615                                | 464915 | Reimbursed Labor - Stagedoor                     | 171,821                                 |   |  |
| 22,555               | 33,939               | 22,000                                 | 464916 | Reimbursed Labor - Technical                     | 75,000                                  |   |  |
| 117,913              | 120,013              | 110,316                                | 464917 | Reimbursed Labor - Ticket Sellers                | 122,890                                 |   |  |
| 79,509               | 83,058               | 73,102                                 | 464918 | Reimbursed Labor - Ticket Supervisor             | 81,464                                  |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION                     | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|---------------------------------|---|---|--|
| MERC Fund            |                      |  |          |                                 |   |   |  |
| 479,802              | 527,588              | 512,901                                | 464919   | Reimbursed Labor - Ushers       | 572,446                                 |   |  |
| 767                  | 1,228                | -                                      | 464920   | Reimbursed Labor - Utility      | 775                                     |   |  |
| 21,665               | 26,182               | 15,000                                 | 464921   | Reimbursed Labor - Staging Fees | 21,500                                  |   |  |
| 1,248,792            | 1,308,348            | 1,321,624                              | 464922   | Reimbursed Labor - Stagehand    | 1,618,988                               |   |  |
| 280,691              | 329,194              | 313,664                                | 465000   | Miscellaneous Charges for Svc   | 320,091                                 |   |  |
| 166,343              | 360,225              | 171,000                                | 470000   | Interest on Investments         | 445,000                                 |   |  |
| 10,327               | 46,144               | -                                      | 471900   | Unrealized Gain/Loss -FMV Adj   | -                                       |   |  |
| 35,081               | 37,179               | -                                      | 472000   | Interest Revenue - Licensee     | -                                       |   |  |
| -                    | -                    | 108,625                                | 475000   | Donations and Bequests - Oper   | 189,375                                 |   |  |
| 200,000              | 544,917              | 541,876                                | 475500   | Capital Contrib and Donations   | 648,126                                 |   |  |
| 88,671               | 72,537               | 100,000                                | 476000   | Sponsorship Revenue             | 165,200                                 |   |  |
| (4,375)              | (5,093)              | (15,000)                               | 480000   | Cash Over and Short             | (15,000)                                |   |  |
| 71,892               | 81,363               | 70,500                                 | 480010   | Credit Card Machine Fees Billed | 76,000                                  |   |  |
| 30,251               | 30,709               | -                                      | 480020   | Finance Charges                 | -                                       |   |  |
| 3,125                | -                    | -                                      | 481000   | Sale of Capital Assets          | -                                       |   |  |
| 26,343               | 187,692              | 40,590                                 | 489000   | Miscellaneous Revenue           | 40,590                                  |   |  |
| 19,197               | 148,173              | -                                      | 489100   | Refunds/Reimbursements          | -                                       |   |  |
| 375                  | 500                  | -                                      | 489101   | Key Reimbursement               | -                                       |   |  |
| 22,288               | 10,344               | 750                                    | 489110   | Damage Reimbursements           | 4,475                                   |   |  |
| 63,281,467           | 74,209,920           | 63,301,933                             |          | Total Current Revenue           | 73,742,803                              |   |  |
|                      |                      |  |          | Interfund Transfers             |   |   |  |
| 1,138,263            | 860,132              | 650,000                                | 497000   | Transfer of Resources           | 400,000                                 |   |  |
| -                    | 39,300               | -                                      | 498000   | Transfer for Direct Costs       | -                                       |   |  |
| -                    | -                    | (0)                                    | 499310   | Intrafund Clearing Direct       | (0)                                     |   |  |
| -                    | -                    | -                                      | 499500   | Intrafund Clearing Capital      | -                                       |   |  |
| 1,138,263            | 899,432              | 650,000                                |          | Total Interfund Transfers       | 400,000                                 |   |  |
| \$96,479,689         | \$115,475,194        | \$110,875,906 1                        | OTAL RES | DURCES                          | \$133,686,474                           |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                 | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| MERC Fund            |                      |  |        |   |   |   |  |
| <u>Expenditures</u>  |                      |  |        |   |   |   |  |
|                      |                      |  |        | Personnel Services                          |   |   |  |
| 4,685,589            | 5,127,411            | 5,326,475                              | 501000 | Reg Employees-Full Time-Exempt              | 5,943,692                               |   |  |
| 4,188,023            | 4,368,727            | 5,091,723                              | 501500 | Reg Empl-Full Time-Non-Exempt               | 5,122,961                               |   |  |
| -                    | -                    | (719,594)                              | 501510 | Reg Emp-Full Time Non-Exempt Vacancy Allow  | (1,103,683)                             |   |  |
| 16,596               | -                    | -                                      | 502000 | Reg Employees-Part Time-Exempt              | -                                       |   |  |
| 106,128              | 125,107              | 163,480                                | 502500 | Reg Empl-Part Time-Non-Exempt               | 155,082                                 |   |  |
| 61,235               | 49,651               | 107,298                                | 503000 | Temporary Employees - Hourly                | 125,194                                 |   |  |
| 895,816              | 1,010,449            | 1,236,264                              | 504300 | Non-Reimbursable Labor                      | 1,543,938                               |   |  |
| 2,331,017            | 2,598,010            | 2,321,916                              | 504500 | Reimbursable Labor                          | 2,587,730                               |   |  |
| 471,346              | 501,183              | 422,048                                | 508000 | Overtime                                    | 555,052                                 |   |  |
| -                    | -                    | 492,241                                | 508500 | Premium Pay                                 | 504,120                                 |   |  |
| 12,480               | 14,972               | 16,920                                 | 508600 | Mobile Comm Allowance                       | 21,720                                  |   |  |
| -                    | -                    | -                                      | 508900 | Merit/Bonus Pay                             | -                                       |   |  |
| -                    | -                    | 31,250                                 | 508921 | Sales Incentive Program (Budgetary)         | 33,000                                  |   |  |
| 1,053,027            | 1,136,816            | 1,077,552                              | 511000 | Fringe - Payroll Taxes                      | 1,124,758                               |   |  |
| 1,397,514            | 1,584,708            | 1,586,182                              | 512000 | Fringe - Retirement PERS                    | 2,066,181                               |   |  |
| 2,215,894            | 2,337,982            | 2,798,509                              | 513000 | Fringe - Health and Welfare                 | 2,999,354                               |   |  |
| 11,000               | 13,226               | -                                      | 513305 | Health Savings - Metro Contrib/HSA Contrb   | -                                       |   |  |
| 72,595               | 70,286               | 62,950                                 | 514000 | Fringe - Unemployment                       | 31,989                                  |   |  |
| 49,773               | 51,615               | 71,456                                 | 515000 | Fringe - Other Benefits                     | 91,186                                  |   |  |
| 114,284              | 186,996              | 221,862                                | 519000 | Pension Oblig Bonds Contrib                 | 122,572                                 |   |  |
| 14,400               | 15,113               | 2,400                                  | 519500 | Fringe - Insurance - Opt Out                | 2,400                                   |   |  |
| 17,696,716           | 19,192,250           | 20,310,932                             |        | Total Personnel Services                    | 21,927,246                              |   |  |
|                      |                      |  |        | Materials and Services                      |   |   |  |
| 52,631               | 56,993               | 48,870                                 | 520100 | Office Supplies                             | 55,915                                  |   |  |
| 54,918               | 38,855               | 67,694                                 | 520110 | Computer Equipment                          | 72,762                                  |   |  |
| 28,573               | 32,568               | 45,579                                 | 520120 | Meetings Expenditures                       | 56,029                                  |   |  |
| 5,124                | 5,067                | 12,483                                 | 520130 | Postage                                     | 12,383                                  |   |  |
| 46,925               | 81,492               | 82,500                                 | 520140 | OfficeSupply-PromoandConsult Sup            | 76,500                                  |   |  |
| 105,089              | 94,327               | 94,450                                 | 520500 | Operating Supplies                          | 113,850                                 |   |  |
| 17,795               | 99,632               | 70,150                                 | 520510 | Operating Supplies - Small Tools, Equip     | 87,950                                  |   |  |
| 33,061               | 19,496               | 17,100                                 | 520520 | Operating Supplies - Audio Visual           | 25,100                                  |   |  |
| 3,506                | 3,212                | 2,400                                  | 520530 | Operating Supplies - Coat Check             | 3,900                                   |   |  |
| -                    | -                    | -                                      | 520535 | Operating Supplies - Food for Prg Part      | 8,000                                   |   |  |
| 3,944                | 5,572                | 5,000                                  | 520540 | Operating Supplies - Medical and Veterinary | 6,700                                   |   |  |
| 6,242                | 6,857                | 10,750                                 | 520550 | Operating Supplies - Telecommunications     | 9,750                                   |   |  |
| 11,783               | 11,601               | 12,000                                 | 520560 | Operating Supplies - Tickets                | 10,750                                  |   |  |
| 2,615                | 6,545                | 4,250                                  | 520570 | Operating Supplies - Production             | 90,160                                  |   |  |

| FY 2014-15 | FY 2015-16 | FY 2016-17<br>Amended |        |  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|------------|------------|-----------------------|--------|--|-------------------------------|------------------------|------------------------------|
| Actual     | Actual     | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                       |
| MERC Fund  |            |                       |        |  |                               |                        |                              |
| 26,222     | 57,860     | 37,700                | 520571 | Operating Supplies - Show and Stage                                      | 37,700                        |                        |                              |
| 42,095     | 58,866     | 55,627                | 520580 | Operating Supplies - Uniforms  | 68,750                        |                        |                              |
| 6,002      | 3,087      | 12,500                | 520590 | Operating Supplies - Sustainability                                      | 7,500                         |                        |                              |
| ,<br>-     | -          | -                     | 521000 | Subscriptions and Dues   | -                             |                        |                              |
| 48,785     | 62,311     | 62,837                | 521100 | Membership and Professional Dues   | 62,097                        |                        |                              |
| 4,060      | 3,454      | 4,400                 | 521200 | Publications and Subscriptions   | 4,400                         |                        |                              |
| 16,238     | 15,576     | 21,300                | 521400 | Fuels and Lubricants - General   | 20,050                        |                        |                              |
| 6,542      | 20,495     | 17,000                | 521500 | Maintenance and Repairs Supplies   | 21,000                        |                        |                              |
| 6,471      | 54,866     | 22,500                | 521510 | Maintenance and Repairs Supplies - Technology                            | 24,500                        |                        |                              |
| 87,945     | 123,545    | 84,350                | 521520 | Maintenance and Repairs Supplies - Building                              | 83,000                        |                        |                              |
| 77,723     | 64,819     | 83,250                | 521521 | Maintenance and Repairs Supplies - HVAC                                  | 79,250                        |                        |                              |
| 50,127     | 40,634     | 27,400                | 521522 | Maintenance and Repairs Supplies - Lightbulbs and Ballasts               | 27,400                        |                        |                              |
| 144,831    | 158,285    | 134,700               | 521530 | Maintenance and Repairs Supplies - Custodial                             | 158,100                       |                        |                              |
| 39,306     | 29,589     | 40,000                | 521531 | Maint and Rep Supp - Cust Paper/MandR Paper                              | 40,000                        |                        |                              |
| 113,610    | 82,489     | 85,900                | 521540 | Maintenance and Repairs Supplies - Electrical                            | 95,000                        |                        |                              |
| 4,388      | 2,919      | 7,300                 | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape                     | 5,500                         |                        |                              |
| 95,388     | 99,906     | 85,510                | 521560 | Maintenance and Repairs Supplies - Equipment                             | 99,350                        |                        |                              |
| 182        | 556        | 1,600                 | 521570 | Maintenance and Repairs Supplies - Vehicles                              | 1,600                         |                        |                              |
| 103        | 223        | 2,500                 | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear             | 2,000                         |                        |                              |
| 15,945     | 13,973     | 13,000                | 522500 | Retail   | 13,000                        |                        |                              |
| 2,000      | 18,861     | 50,000                | 524000 | Contracted Professional Svcs   | 1,000                         |                        |                              |
| 20,006     | 20,050     | 20,000                | 524010 | Contracted Prof Svcs - Accounting and Auditing                           | 20,000                        |                        |                              |
| 309,696    | 135,972    | 275,000               | 524020 | Contracted Prof Svcs - Attorney and Legal                                | 75,000                        |                        |                              |
| 1,160      | -          | 400,000               | 524030 | Contracted Prof Svcs - Architect   | -                             |                        |                              |
| 6,300      | 12,849     | 72,700                | 524040 | Contracted Prof Svcs - Promotion and Public Relations                    | 78,700                        |                        |                              |
| 78,669     | 138,051    | 160,200               | 524050 | Contracted Prof Svcs - Advertising                                       | 152,700                       |                        |                              |
| 74,566     | 12,160     | 41,500                | 524060 | Contracted Prof Svcs - Information Technology Services                   | 41,500                        |                        |                              |
| 206,839    | 564,446    | 869,060               | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | 959,000                       |                        |                              |
| 3,350      | 1,183      | 2,000                 | 524075 | Contracted Prof Svcs - Recruiting Services                               | 1,750                         |                        |                              |
| 477,326    | 131,947    | 130,000               | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                | 150,000                       |                        |                              |
| 32,990     | 213,435    | 303,200               | 524500 | Marketing Expenditures   | 462,250                       |                        |                              |
| 3,100,000  | 3,350,004  | 3,600,000             | 524510 | Sales and Marketing Contract   | 3,848,000                     |                        |                              |
| 15,787     | 17,949     | 12,500                | 524600 | Sponsorship Expenditures   | 37,000                        |                        |                              |
| 462,694    | 473,139    | 486,118               | 524700 | Visitor Develop Marketing  | 2,491,122                     |                        |                              |
| 66,045     | 116,906    | 72,500                | 525110 | Utility Services - Internet  | 90,000                        |                        |                              |
| 99,781     | 98,341     | 121,900               | 525120 | Utility Services - Telecommunications                                    | 118,900                       |                        |                              |
| 1,473,122  | 1,514,376  | 1,455,000             | 525130 | Utility Services - Electricity   | 1,465,000                     |                        |                              |
| 235,089    | 199,739    | 272,700               | 525140 | Utility Services - Natural Gas   | 232,700                       |                        |                              |
| 124,189    | 129,205    | 121,300               | 525150 | Utility Services - Sanitation and Refuse Removal                         | 123,500                       |                        |                              |
| 399,352    | 470,670    | 565,656               | 525160 | Utility Services - Water and Sewer                                       | 455,000                       |                        |                              |

| FY 2014-15 | FY 2015-16 | FY 2016-17<br>Amended |        |  | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|------------|------------|-----------------------|--------|--|------------------------|------------------------|-----------------------|
| Actual     | Actual     | Amount                | ACCT   | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| MERC Fund  |            |                       |        |  |                        |                        |                       |
| -          | 35,725     | -                     | 525165 | Utlility Services - Stormwater                             | 110,000                |                        |                       |
| 19,735     | 29,740     | 86,000                | 525500 | Cleaning Services  | 86,500                 |                        |                       |
| 9,429      | 2,918      | 12,810                | 526000 | Maintenance and Repair Services                            | 36,500                 |                        |                       |
| 366,196    | 566,004    | 461,250               | 526010 | Maintenance and Repair Services - Building                 | 490,500                |                        |                       |
| 50,586     | 42,520     | 100,000               | 526011 | Maintenance and Repair Services - Painting                 | 100,000                |                        |                       |
| 2,707      | 15,421     | 7,600                 | 526012 | Maintenance and Repair Services - Electricity              | 5,300                  |                        |                       |
| 271,583    | 235,096    | 253,000               | 526013 | Maintenance and Repair Services - Elevator and Escalator   | 269,000                |                        |                       |
| 126,507    | 268,081    | 143,200               | 526014 | Maintenance and Repair Services - HVAC                     | 157,650                |                        |                       |
| 2,613      | 2,543      | -                     | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk) | -                      |                        |                       |
| 68,465     | 99,856     | 110,350               | 526020 | Maintenance and Repair Services - Equipment                | 117,850                |                        |                       |
| 72,397     | 125,517    | 143,000               | 526030 | Maintenance and Repair Services - Grounds                  | 155,500                |                        |                       |
| 30,807     | 57,720     | 116,000               | 526040 | Maintenance and Repair Services - Technology               | 111,000                |                        |                       |
| 1,775      | 3,193      | 3,750                 | 526050 | Maintenance and Repair Services - Vehicles                 | 3,750                  |                        |                       |
| 65,554     | 87,060     | 60,000                | 526060 | Maintenance and Repair Services - Safety                   | 72,000                 |                        |                       |
| 332,763    | 75,271     | 73,300                | 526100 | Capital Maintenance - CIP                                  | 802,300                |                        |                       |
| -          | 231        | 7,500                 | 526200 | Capital Maintenance - Non-CIP                              | 7,500                  |                        |                       |
| 132,558    | 131,161    | 162,800               | 526300 | Software Maintenance                                       | 162,800                |                        |                       |
| -          | 640        | -                     | 526500 | Rentals  | 12,000                 |                        |                       |
| 9,600      | 24,315     | 43,785                | 526510 | Rentals - Building   | 44,110                 |                        |                       |
| 12,872     | 36,086     | 72,515                | 526520 | Rentals - Equipment  | 100,300                |                        |                       |
| 31,852     | 28,765     | 30,660                | 526530 | Rentals - Office Equipment                                 | 30,660                 |                        |                       |
| 4,479      | 14,580     | 10,716                | 526540 | Rentals - Vehicle  | 11,700                 |                        |                       |
| 8,962      | 5,816      | 16,250                | 526550 | Rentals - Production                                       | 19,000                 |                        |                       |
| 271,307    | 278,033    | 358,938               | 526555 | Rentals - Air Space  | 396,524                |                        |                       |
| 16,556     | 16,580     | 11,620                | 526560 | Rentals - Parking Space                                    | 14,120                 |                        |                       |
| 446,174    | 823,845    | 469,000               | 526580 | Rentals - Audio Visual                                     | 465,500                |                        |                       |
| 662        | 9,206      | 7,993                 | 527000 | Insurance  | 8,704                  |                        |                       |
| 43,831     | 53,529     | 53,000                | 528000 | Other Purchased Services                                   | 53,500                 |                        |                       |
| 24,182     | 17,931     | 37,475                | 528030 | Other Purchased Services - Delivery, Shipping and Courier  | 43,975                 |                        |                       |
| 2,956      | 1,710      | 6,552                 | 528060 | Other Purchased Services - EMT and Medical                 | 7,667                  |                        |                       |
| 2,921      | 3,109      | 6,000                 | 528070 | Other Purchased Services - Trade Shows                     | 6,000                  |                        |                       |
| 956,661    | 1,276,795  | 880,000               | 528080 | Other Purchased Services - Agency Fees                     | 1,206,279              |                        |                       |
| 75,433     | 157,991    | 35,964                | 528091 | Other Purchased Services - City Police                     | 68,271                 |                        |                       |
| 22,827     | 24,610     | 19,254                | 528092 | Other Purchased Services - Traffic Control                 | 27,000                 |                        |                       |
| 10,890     | 19,335     | 12,000                | 528093 | Other Purchased Services - Piano Tuning                    | 15,000                 |                        |                       |
| 11,932     | 12,777     | 13,000                | 528094 | Other Purchased Services - Linens                          | 14,100                 |                        |                       |
| 2,575      | 1,595      | 3,075                 | 528095 | Other Purchased Services - Physical Capacity Testing       | 5,050                  |                        |                       |
| 17,347     | 15,228     | 9,900                 | 528099 | Other Purchased Services - Sustainability                  | 17,500                 |                        |                       |
| 7,151      | 8,037      | 2,500                 | 528110 | Other Purch Services - Reimb - Show Services               | 5,000                  |                        |                       |
| 84,735     | 192,395    | 206,303               | 528120 | Other Purch Services - Reimb - Security                    | 291,376                |                        |                       |
| 392,544    | 533,667    | 400,000               | 528130 | Other Purch Services - Reimb - Stagehand                   | 500,000                |                        |                       |

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|------------|------------|------------------------------|--------|---|-------------------------------|------------------------|------------------------------|
| Actual     | Actual     | Amount                       | ACCT   | DESCRIPTION   | Amount                        | Amount                 | Amount                       |
| MERC Fund  |            |                              |        |   |                               |                        |                              |
| 52,929     | 9,676      | 10,000                       | 528140 | Other Purch Services - Reimb - Talent and Entertainment       | 10,000                        |                        |                              |
| 91,654     | 173,217    | 80,000                       | 528150 | Other Purch Services - Reimb - Audio Visual                   | 90,000                        |                        |                              |
| 4,200      | -          | -                            | 528170 | Other Purchased Serv - Marketing/OPS - Mktg                   | -                             |                        |                              |
| 2,288      | 2,717      | 6,850                        | 528200 | Banking Services  | 6,000                         |                        |                              |
| 722,166    | 892,474    | 588,671                      | 528210 | Credit Card Fees  | 708,413                       |                        |                              |
| 128,868    | 135,770    | 109,650                      | 528300 | Other Purchased Services - Temporary Help Services            | 159,200                       |                        |                              |
| 31,300     | 27,037     | 76,200                       | 528400 | Other Purchased Services - Printing and Graphics              | 89,550                        |                        |                              |
| 43,472     | 384,661    | 412,080                      | 528600 | Other Purchased Services - Artist and Talent                  | 492,263                       |                        |                              |
| 16,769     | 20,831     | 79,375                       | 528610 | Other Purchased Services - Artist Hosp                        | 74,000                        |                        |                              |
| 19,210     | 61,980     | 93,189                       | 528620 | Other Purchased Services - Music License and Royalty          | 93,962                        |                        |                              |
| 409        | 3,763      | -                            | 528630 | Promoter Rev Share Payment                                    | -                             |                        |                              |
| 4,163      | 800        | 3,400                        | 529101 | Food and Beverage Services - Advertising and Promotion        | 1,900                         |                        |                              |
| 738        | 528        | 535                          | 529102 | Food and Beverage Services - Banking Fees                     | 729                           |                        |                              |
| -          | 111,257    | 93,000                       | 529103 | Food and Beverage Services - Credit Card Expense              | 121,000                       |                        |                              |
| 189        | 353        | 400                          | 529104 | Food and Beverage Services - Postage                          | 400                           |                        |                              |
| 319,280    | 385,153    | 394,021                      | 529106 | Food and Beverage Services - General Insurance                | 404,699                       |                        |                              |
| 5,220      | 12,936     | 5,000                        | 529107 | Food and Beverage Services - Cash Over/Short                  | 3,500                         |                        |                              |
| 1,889      | 838        | 2,000                        | 529108 | Food and Beverage Services - Rental Exp - Vehicle             | -                             |                        |                              |
| 992        | 883        | 1,750                        | 529109 | Food and Beverage Services - Services - Vehicles              | 500                           |                        |                              |
| 4,060      | 6,066      | 2,500                        | 529110 | Food and Beverage Services - Freight Chargeouts               | 4,500                         |                        |                              |
| 15,657     | 8,283      | 12,200                       | 529111 | Food and Beverage Services - Recruiting                       | 9,950                         |                        |                              |
| 16,684     | 27,002     | 19,914                       | 529112 | Food and Beverage Services - Other                            | 19,914                        |                        |                              |
| 1,998,862  | 2,652,008  | 2,992,393                    | 529120 | Food and Beverage Services - Food Cost                        | 3,173,347                     |                        |                              |
| 523,492    | 567,026    | 196,352                      | 529121 | Food and Beverage Services - Beverage Cost                    | 183,616                       |                        |                              |
| 121,298    | 141,894    | 87,450                       | 529122 | Food and Bev Svcs-Liquor Cost                                 | 84,414                        |                        |                              |
| 190,603    | 222,513    | 134,090                      | 529123 | Food and Beverage Services - Wine Cost                        | 122,768                       |                        |                              |
| 237,006    | 280,573    | 119,990                      | 529124 | Food and Beverage Services - Beer Cost                        | 117,629                       |                        |                              |
| 431,894    | 9,421      | -                            | 529125 | Food and Beverage Services - Specialty Coffee                 | -                             |                        |                              |
| (213,222)  | (262,515)  | (249,000)                    | 529127 | Food and Beverage Services - National Vendor Rebate (contra)  | (259,000)                     |                        |                              |
| 186        | -          | 3,000                        | 529129 | Food and Beverage Services - Other                            | 3,000                         |                        |                              |
| 3,064,513  | 1,714,049  | 1,663,789                    | 529130 | Food and Beverage Services - Direct Salary and Wage - Mgmt    | 1,794,589                     |                        |                              |
| 3,387,740  | 4,987,191  | 3,888,987                    | 529131 | Food and Beverage Services - Direct Salary and Wage - Hourly  | 4,505,723                     |                        |                              |
| 22,014     | 45,707     | 45,000                       | 529132 | Food and Beverage Services - Payroll Laundry                  | 35,000                        |                        |                              |
| 362,086    | 431,768    | 291,075                      | 529133 | Food and Beverage Services - Subcontractor Payout             | 307,950                       |                        |                              |
| 37,441     | 19,388     | 19,000                       | 529134 | Food and Beverage Services - Rental Exp - Equipment           | 19,000                        |                        |                              |
| 19,102     | 12,991     | 11,700                       | 529135 | Food and Beverage Services - Replacements                     | 11,700                        |                        |                              |
| 1,759      | 2,076      | 3,800                        | 529136 | Food and Beverage Services - Travel - Meals and Entertainment | 2,800                         |                        |                              |
| 2,393      | 774        | 4,000                        | 529137 | Food and Beverage Services - Travel - Lodging                 | 4,000                         |                        |                              |
| 944,321    | 1,506,751  | 1,991,142                    | 529139 | Food and Beverage Services - Other Labor and Related          | 2,015,282                     |                        |                              |
| 5,504      | 6,808      | 5,500                        | 529140 | Food and Beverage Services - Employee Welfare                 | 5,500                         |                        |                              |
| 6,161      | 2,900      | 7,300                        | 529150 | Food and Beverage Services - Services - Software License Fees | 3,000                         |                        |                              |

| FY 2014-15 | FY 2015-16 | FY 2016-17<br>Amended | ACCT   | DESCRIPTION  | FY 2017-18 Proposed | FY 2017-18 Approved | FY 2017-18 Adopted |
|------------|------------|-----------------------|--------|--|---------------------|---------------------|--------------------|
| Actual     | Actual     | Amount                | ACCT   | DESCRIPTION  | Amount              | Amount              | Amount             |
| MERC Fund  |            |                       |        |  |                     |                     |                    |
| 54,556     | 61,530     | 57,600                | 529151 | Food and Beverage Services - Services - Contract Cleaning          | 57,600              |                     |                    |
| 1,900      | 994        | 2,000                 | 529152 | Food and Beverage Services - Services - Consulting                 | 2,000               |                     |                    |
| 10,077     | 4,225      | 8,000                 | 529153 | Food and Beverage Services - Services - Legal                      | 4,000               |                     |                    |
| 19,710     | 30,060     | 12,000                | 529154 | Food and Beverage Services - Services - Repair and Maintenance     | 14,000              |                     |                    |
| 4,422      | 5,980      | 9,000                 | 529155 | Food and Beverage Services - Services - Professional               | 5,000               |                     |                    |
| 45,615     | 56,737     | 37,500                | 529157 | Food and Beverage Services - Services - Security                   | 42,500              |                     |                    |
| 1,175      | 201        | 6,500                 | 529158 | Food and Beverage Services - Services - Technology R and M         | 5,000               |                     |                    |
| 19,527     | 17,781     | 13,750                | 529159 | Food and Beverage Services - Services - Telecommunications         | 13,750              |                     |                    |
| -          | 459        | -                     | 529160 | Food and Beverage Services - Supplies- Custodial and Janitorial    | -                   |                     |                    |
| 500        | -          | 15,000                | 529161 | Food and Beverage Services - Supplies - Equipment                  | -                   |                     |                    |
| 5,039      | 16,809     | 2,000                 | 529169 | Food and Beverage Services - Services - Other                      | 30,000              |                     |                    |
| 151,616    | 177,821    | 88,000                | 529170 | Food and Beverage Services - Supplies - Cafeteria                  | 110,000             |                     |                    |
| 45         | 1,174      | 600                   | 529171 | Food and Beverage Services - Supplies - Flowers and Decoration     | 600                 |                     |                    |
| 186,277    | 207,427    | 174,000               | 529172 | Food and Beverage Services - Supplies - Linen, Uniform and Laundry | 172,000             |                     |                    |
| 276        | 1,182      | 1,950                 | 529173 | Food and Beverage Services - Supplies - Misc.                      | 1,950               |                     |                    |
| 12,167     | 14,544     | 18,000                | 529174 | Food and Beverage Services - Supplies - Office                     | 18,500              |                     |                    |
| 3,192      | 3,672      | -                     | 529175 | Food and Beverage Services - Supplies - Operating                  | -                   |                     |                    |
| 1,263      | 31         | -                     | 529176 | Food and Beverage Services - Supplies - Serviceware                | -                   |                     |                    |
| 2,646      | -          | -                     | 529179 | Food and Beverage Services - Services - Other                      | -                   |                     |                    |
| 95,119     | 184,120    | (67,517)              | 529186 | Food and Bev Svcs Spent Mktg Res/FandB S M R                       | (77,881)            |                     |                    |
| (438)      | -          | 480,000               | 529190 | Food and Beverage Services - Reserve Capital 2%                    | 520,000             |                     |                    |
| 444,257    | 433,739    | (135,034)             | 529191 | Food and Beverage Services - Spent Capital Reserve 2%              | (155,763)           |                     |                    |
| 102        | -          | 240,000               | 529192 | Food and Beverage Services - Reserve Maintenance 1%                | 260,000             |                     |                    |
| 167,355    | 218,905    | (67,517)              | 529193 | Food and Beverage Services - Spent Maintenance Reserve 1%          | (77,881)            |                     |                    |
| 612        | 639        | 240,000               | 529194 | Food and Beverage Services - Reserve Utilities 1%                  | 260,000             |                     |                    |
| 34,505     | 71,750     | (67,517)              | 529195 | Food and Beverage Services - Spent Utility Reserve 1%              | (77,881)            |                     |                    |
| 665        | -          | 240,000               | 529196 | Food and Beverage Services - Reserve Marketing 1%                  | 260,000             |                     |                    |
| 251,148    | 309,517    | -                     | 529197 | Food and Beverage Services - Qualitative Incentive                 | -                   |                     |                    |
| 528,361    | 606,259    | 560,571               | 529198 | Food and Beverage Services - Net Gross Receipts Percent            | 591,886             |                     |                    |
| 392,452    | 514,248    | 366,255               | 529199 | Food and Beverage Services - Percent of Net Profit                 | 384,690             |                     |                    |
| 253,875    | 268,970    | 266,392               | 529210 | Parking Services - Parking Lot Management                          | 294,000             |                     |                    |
| 119,368    | 112,731    | 110,873               | 530010 | License and Permit Fees  | 124,650             |                     |                    |
| 27,698     | 28,648     | 37,000                | 531000 | Taxes (Non-Payroll)  | 25,000              |                     |                    |
| 3,259      | 3,303      | 4,500                 | 532000 | Government Assessments   | 4,500               |                     |                    |
| 14,607     | 98,488     | 169,700               | 540000 | Charges for Services   | 203,650             |                     |                    |
| 121,221    | 117,343    | 178,109               | 545100 | Travel and Lodging   | 175,423             |                     |                    |
| 9,440      | 9,238      | 72,775                | 545200 | Mileage, Taxi and Parking  | 68,770              |                     |                    |
| 49,519     | 52,612     | 81,340                | 545300 | Meals and Entertainment  | 76,585              |                     |                    |
| 51,031     | 50,550     | 79,275                | 545500 | Staff Development  | 94,420              |                     |                    |

| MERC Fund   | FY 2014-15<br>Actual | FY 2015-16<br>Actual                  | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                 | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|---|----------------------|---------------------------------------|--|-----------|-----------------------------|---|---|--|
| 50,582         60,930         22,427         545520         Conference Fees         81,931           00,979         72,948         88,174         54800         Micelaneous Expenditures         87,624           465,350         486,649         506,883         549010         Tivil Mel Transit Prass         517,730           3,434         48,961         552000         Bad Debt Expenze         -           58,827         42,585         1,448,280         571000         Improve Other than Bidg         6250,000           3,379,121         1,399,419         9,234,177         572000         Buildings and Related         5,311,790           608,082         551,448         2,508,906         574000         Equipment and Vehicles         1,338,000           -         29,061         - 57500         Vehicles         1,338,000           -         29,061         - 57500         Edition Firm and Equip         921,520           4,353,906         205,538         1,4418,744         Total Capital Journal of Transfer of Resources         1,476,950           4,415,6376         4,080,228         580000         Interfund Castos         4,606,925           1,426,050         4,586,176         5,471,603         881000         Transfer of Resources         <  |                      | Actual                                | Amount                                 | Acci      | DESCRI HON                  | Amount                                  | Amount                                  | Amount                                 |
| 60,979   72,948   86,174   54900   Miscellaneous Expenditures   87,624   465,350   486,449   506,833   54910   Tri-Met Triansife Bass   517,730   |                      | 60 030                                | Q2 <i>1</i> 27                         | 5/15520   | Conforance Foos             | Q1 Q21                                  |   |  |
| 485,350   486,449   506,883   549010   Ti-Met Transit Pass   517,730   34,44   48,961   55200   8ad Dett Expense     -   -  | ·                    | ·                                     |  |           |                             |   |   |  |
| 3,434   |                      |                                       |  |           | •                           |   |   |  |
| Total Materials and Services   36,873,705   |                      | ·                                     | 500,005                                |           |                             | 517,750                                 |   |  |
| S8,827  |                      |                                       | 31,867,886                             | 332000    |                             | 36,873,705                              |   |  |
| 58,827         42,585         1,448,280         571000         Improve-Other than Bildy         6,250,000           3,379,121         1,399,419         9,234,177         572000         Buildings and Related         5,311,790           608,082         551,448         2,508,006         574000         Equipment and Vehicles         1,338,000           2,90,61         5,754500         Vehicles         -         2,92,001         1,221,788         575000         Office Furn and Equip         921,520           103,516         23,251         5,593         579000         Interfued Transfers         -         -           4,353,906         2,056,738         14,418,744         Total Capital Outlay         14,071,310           Interfued Transfers         Interfued Costs         4,606,925           1,426,050         4,586,176         5,471,603         581000         Transfer of Resources         1,024,500           7,400         8,693         10,799         586500         Interfued Loan - Principal         179,988           7,400         8,693         10,799         586500         Interfued Transfers         5,824,912           -         -         2,497,500         701002         Contingency         Operating         2,515,000 <td></td> <td></td> <td></td> <td></td> <td>Capital Quitlay</td> <td></td> <td></td> <td></td>   |                      |                                       |  |           | Capital Quitlay             |   |   |  |
| 3,379,121   1,399,419   9,244,177   572000   Buildings and Related   5,311,790   608,082   551,448   2,508,906   574000   Equipment and Vehicles   1,338,000   - 2,9061   - 574500   Vehicles   2,0061   - 574500   Vehicles   2,0061   - 574500   Vehicles   2,007,000   Vehicles   2,007,000   Vehicles   Vehicl  | 59 927               | 12 585                                | 1 // 2 220                             | 571000    | •                           | 6 250 000                               |   |  |
| 3,379,121   1,399,419   9,234,177   572000   Buildings and Related   5,311,790   608,082   551,448   2,508,906   574000   Equipment and Vehicles   1,338,000   -29,061   -574500   Vehicles   -29,061 | 30,027               | 42,363                                | 1,440,200                              |           | ,                           |   |   |  |
| 608,082   551,448   2,508,906   574000   Equipment and Vehicles   1,338,000   | -<br>2 270 121       | 1 200 //10                            | -<br>0 22/ 177                         |           | •                           |   |   |  |
| - 29,061 - 5745,00 Vehicles 204,359 10,974 1,221,788 575000 Office Furn and Equip 921,520   |                      |                                       |  |           | 3                           |   |   |  |
| 204,359   | -                    | · · · · · · · · · · · · · · · · · · · | 2,300,300                              |           |                             | 1,330,000                               |   |  |
| 103,516   23,251   5,593   579000   Intangible Assets   | 204 359              |                                       | 1 221 788                              |           |                             | 921 520                                 |   |  |
| A,353,906   |                      |                                       |  |           |                             | 521,520                                 |   |  |
| 3,663,124       4,156,376       4,080,228       580000       Transfer for Indirect Costs       4,606,925         1,426,050       4,586,176       5,471,603       581000       Transfer of Resources       1,024,500         97,604       63,654       72,212       582000       Transfer for Direct Costs       -         220,000       179,988       179,988       586000       Interfund Loan - Principal       179,988         7,400       8,693       10,799       586500       Interfund Loan - Interest       13,499         5,414,178       8,994,887       9,814,830       Total Interfund Transfers       5,824,912         Contingency       Contingency         Contingency         -       -       2,497,500       701002       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       6,219,393       701003       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       3,752,642       790000       Contingency - New Capital-Business Strategy Reserve       6,511,882         -       -       3,752,642       790000       Contingency - New Capital-Business Strategy       54,989,301         Unappropriated Fund Balance   |                      |                                       |  | 373000    |                             | 14,071,310                              |   |  |
| 3,663,124       4,156,376       4,080,228       580000       Transfer for Indirect Costs       4,606,925         1,426,050       4,586,176       5,471,603       581000       Transfer of Resources       1,024,500         97,604       63,654       72,212       582000       Transfer for Direct Costs       -         220,000       179,988       179,988       586000       Interfund Loan - Principal       179,988         7,400       8,693       10,799       586500       Interfund Loan - Interest       13,499         5,414,178       8,994,887       9,814,830       Total Interfund Transfers       5,824,912         Contingency       Contingency - Operating       2,515,000         -       -       2,497,500       701002       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       21,993,979       706000       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       3,752,642       709000       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       3,752,642       709000       Contingency - New Capital-Business Strategy       54,989,301         Unappropriated Fund Balance         - <t< td=""><td></td><td></td><td></td><td></td><td>Interfund Transfers</td><td></td><td></td><td></td></t<>   |                      |                                       |  |           | Interfund Transfers         |   |   |  |
| 1,426,050       4,586,176       5,471,603       581000       Transfer of Resources       1,024,500         97,604       63,654       72,212       582000       Transfer for Direct Costs       -         220,000       179,988       179,988       586000       Interfund Loan - Principal       179,988         7,400       8,693       10,799       586500       Interfund Loan - Interest       13,499         Contingency         -       -       2,497,500       701002       Contingency         -       -       6,219,393       701002       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       6,219,393       701003       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       21,993,979       706000       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       3,752,642       709000       Contingency - All Other       51,12,064         -       -       34,463,514       Total Contingency       54,989,301         Unapp F8 - Restricted by TLT Agreement       -         -       8,718,999       8,244,765       -       805000       Unapp F8 - Reserves       -      <  | 3 663 134            | A 156 276                             | 4 020 222                              | 580000    |                             | 4 606 925                               |   |  |
| 97,604 63,654 72,212 582000 Transfer for Direct Costs 220,000 179,988 179,988 586000 Interfund Loan - Principal 179,988 7,400 8,693 10,799 586500 Interfund Loan - Interest 13,499  5,414,178 8,994,887 9,814,830 Total Interfund Transfers 5,824,912  2,497,500 701002 Contingency - Operating 2,515,000 - 6,219,393 701003 Contingency - New Capital-Business Strategy Reserve 6,615,882 - 0 1,2193,979 706000 Contingency - Renew and Replacement 40,746,355 - 1 3,752,642 709000 Contingency - More With Capital Business Strategy Reserve 54,989,301  34,463,514 Total Contingency - More With Capital Business Strategy Reserve 54,989,301  34,463,514 Total Contingency - More With Capital Business Strategy Reserve 6,615,882 34,463,514 Total Contingency - More With Capital Business Strategy Reserve 54,989,301  |                      |                                       |  |           |                             |   |   |  |
| 179,988   |                      |                                       |  |           |                             | 1,024,300                               |   |  |
| 7,400         8,693         10,799         586500         Interfund Loan - Interest         13,499           5,414,178         8,994,887         9,814,830         Total Interfund Transfers         5,824,912           Contingency           -         -         2,497,500         701002         Contingency - Operating         2,515,000           -         -         6,219,393         701003         Contingency - New Capital-Business Strategy Reserve         6,615,882           -         -         21,993,979         706000         Contingency - Renew and Replacement         40,746,355           -         -         3,752,642         709000         Contingency - All Other         5,112,064           -         -         34,463,514         Total Contingency         54,989,301           Unappropriated Fund Balance           7,979,696         14,601,071         -         801001         Unapp FB - Restricted by TLT Agreement         -           8,718,999         8,244,765         -         805000         Unapp FB - Reserves         -           17,372,004         21,941,758         -         805200         Unapp FB - Reserves         -           171,622         658,158         -         805200         Unapp FB - N   |                      |                                       |  |           |                             | 179 988                                 |   |  |
| 5,414,178       8,994,887       9,814,830       Total Interfund Transfers       5,824,912         Contingency         -       -       2,497,500       701002       Contingency - Operating       2,515,000         -       -       6,219,393       701003       Contingency - New Capital-Business Strategy Reserve       6,615,882         -       -       21,993,979       706000       Contingency - Renew and Replacement       40,746,355         -       -       3,752,642       709000       Contingency - All Other       5,112,064         -       -       34,463,514       Total Contingency       54,989,301         Unappropriated Fund Balance         7,979,696       14,601,071       -       801001       Unapp FB - Restricted by TLT Agreement       -         8,718,999       8,244,765       -       805000       Unapp FB - Reserves       -         17,372,004       21,941,758       -       805200       Unapp FB - Renew and Replace Reserve       -         171,622       658,158       -       805900       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       -       Total Unappropriated Fund Balance       -         \$  |                      |                                       |  |           | ·                           |   |   |  |
| - 2,497,500 701002 Contingency - Operating 2,515,000 - 6,219,393 701003 Contingency - New Capital-Business Strategy Reserve 6,615,882 - 21,993,979 706000 Contingency - Renew and Replacement 40,746,355 - 3,752,642 709000 Contingency - All Other 5,112,064 - 34,463,514 Total Contingency - Mappropriated Fund Balance  7,979,696 14,601,071 - 801001 Unapp FB - Restricted by TLT Agreement - 8,718,999 8,244,765 - 805000 Unapp FB - Reserves - 17,372,004 21,941,758 - 805200 Unapp FB - Renew and Replace Reserve - 171,622 658,158 - 805900 Unapp FB - Other Reserves and Designations - 6,123,521 6,517,457 - 805910 Unapp FB - New Capital Business Strategy - 5433,686,474   |                      |                                       |  | 300300    |                             |   |   |  |
| - 2,497,500 701002 Contingency - Operating 2,515,000 - 6,219,393 701003 Contingency - New Capital-Business Strategy Reserve 6,615,882 - 21,993,979 706000 Contingency - Renew and Replacement 40,746,355 - 3,752,642 709000 Contingency - All Other 5,112,064 - 34,463,514 Total Contingency - Mappropriated Fund Balance  7,979,696 14,601,071 - 801001 Unapp FB - Restricted by TLT Agreement - 8,718,999 8,244,765 - 805000 Unapp FB - Reserves - 17,372,004 21,941,758 - 805200 Unapp FB - Renew and Replace Reserve - 171,622 658,158 - 805900 Unapp FB - Other Reserves and Designations - 6,123,521 6,517,457 - 805910 Unapp FB - New Capital Business Strategy - 5433,686,474   |                      |                                       |  |           | Contingency                 |   |   |  |
| - 6,219,393 701003 Contingency - New Capital-Business Strategy Reserve 6,615,882 - 21,993,979 706000 Contingency - Renew and Replacement 40,746,355 - 3,752,642 709000 Contingency - All Other 5,112,064 - 34,463,514 Total Contingency  - Total Contingency  - Total Contingency  - Winappropriated Fund Balance  7,979,696 14,601,071 - 801001 Unapp FB - Restricted by TLT Agreement - 8,718,999 8,244,765 - 805000 Unapp FB - Reserves 17,372,004 21,941,758 - 805200 Unapp FB - Renew and Replace Reserve - 171,622 658,158 - 805200 Unapp FB - Other Reserves and Designations - 6,123,521 6,517,457 - 805910 Unapp FB - New Capital Business Strategy - 40,365,842 51,963,209 - Total Unappropriated Fund Balance - 596,479,689 \$115,475,194 \$110,875,906 TOTAL REQUIREMENTS \$133,686,474   | _                    | _                                     | 2 /197 500                             | 701002    |                             | 2 515 000                               |   |  |
| 21,993,979 706000 Contingency - Renew and Replacement 40,746,355 3,752,642 709000 Contingency - All Other 5,112,064 34,463,514 Total Contingency - 1,979,696 14,601,071 - 801001 Unapp FB - Restricted by TLT Agreement - 8,718,999 8,244,765 - 805000 Unapp FB - Reserves - 17,372,004 21,941,758 - 805200 Unapp FB - Renew and Replace Reserve - 171,622 658,158 - 805900 Unapp FB - Other Reserves and Designations - 6,123,521 6,517,457 - 805910 Unapp FB - New Capital Business Strategy - Total Unappropriated Fund Balance - \$96,479,689 \$115,475,194 \$110,875,906 TOTAL REQUIREMENTS \$133,686,474  | _                    | _                                     |  |           |                             |   |   |  |
| 3,752,642 70900 Contingency - All Other 5,112,064 34,463,514 Total Contingency  - Unappropriated Fund Balance  7,979,696 14,601,071 - 801001 Unapp FB - Restricted by TLT Agreement - 8,718,999 8,244,765 - 805000 Unapp FB - Reserves 17,372,004 21,941,758 - 805200 Unapp FB - Renew and Replace Reserve - 171,622 658,158 - 805900 Unapp FB - Other Reserves and Designations - 6,123,521 6,517,457 - 805910 Unapp FB - New Capital Business Strategy - 40,365,842 51,963,209 - Total Unappropriated Fund Balance - \$96,479,689 \$115,475,194 \$110,875,906 TOTAL REQUIREMENTS \$133,686,474  | _                    | _                                     |  |           |                             |   |   |  |
| 34,463,514 Total Contingency 54,989,301  Unappropriated Fund Balance  7,979,696 14,601,071 - 801001 Unapp FB - Restricted by TLT Agreement - 8,718,999 8,244,765 - 805000 Unapp FB - Reserves - 17,372,004 21,941,758 - 805200 Unapp FB - Renew and Replace Reserve - 171,622 658,158 - 805900 Unapp FB - Other Reserves and Designations - 6,123,521 6,517,457 - 805910 Unapp FB - New Capital Business Strategy - 40,365,842 51,963,209 - Total Unappropriated Fund Balance - \$96,479,689 \$115,475,194 \$110,875,906 TOTAL REQUIREMENTS \$133,686,474   | _                    | _                                     |  |           | ,                           |   |   |  |
| 7,979,696       14,601,071       - 801001       Unapp FB - Restricted by TLT Agreement       -         8,718,999       8,244,765       - 805000       Unapp FB - Reserves       -         17,372,004       21,941,758       - 805200       Unapp FB - Renew and Replace Reserve       -         171,622       658,158       - 805900       Unapp FB - Other Reserves and Designations       -         6,123,521       6,517,457       - 805910       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       - Total Unappropriated Fund Balance       -         \$96,479,689       \$115,475,194       \$110,875,906 TOTAL REQUIREMENTS       \$133,686,474   | -                    | -                                     |  | , 03000   |                             |   |   |  |
| 7,979,696       14,601,071       - 801001       Unapp FB - Restricted by TLT Agreement       -         8,718,999       8,244,765       - 805000       Unapp FB - Reserves       -         17,372,004       21,941,758       - 805200       Unapp FB - Renew and Replace Reserve       -         171,622       658,158       - 805900       Unapp FB - Other Reserves and Designations       -         6,123,521       6,517,457       - 805910       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       - Total Unappropriated Fund Balance       -         \$96,479,689       \$115,475,194       \$110,875,906 TOTAL REQUIREMENTS       \$133,686,474   |                      |                                       |  |           | Unappropriated Fund Balance |   |   |  |
| 8,718,999       8,244,765       - 805000       Unapp FB - Reserves       -         17,372,004       21,941,758       - 805200       Unapp FB - Renew and Replace Reserve       -         171,622       658,158       - 805900       Unapp FB - Other Reserves and Designations       -         6,123,521       6,517,457       - 805910       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       - Total Unappropriated Fund Balance       -  | 7 979 696            | 14 601 071                            | _                                      | 801001    | • • •                       | _                                       |   |  |
| 17,372,004       21,941,758       - 805200       Unapp FB - Renew and Replace Reserve       -         171,622       658,158       - 805900       Unapp FB - Other Reserves and Designations       -         6,123,521       6,517,457       - 805910       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       - Total Unappropriated Fund Balance       -         \$96,479,689       \$115,475,194       \$110,875,906 TOTAL REQUIREMENTS       \$133,686,474   |                      |                                       |  |           |                             |   |   |  |
| 171,622       658,158       - 805900       Unapp FB - Other Reserves and Designations       -         6,123,521       6,517,457       - 805910       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       - Total Unappropriated Fund Balance       -         \$96,479,689       \$115,475,194       \$110,875,906 TOTAL REQUIREMENTS       \$133,686,474   |                      |                                       | _                                      |           |                             | _                                       |   |  |
| 6,123,521       6,517,457       - 805910       Unapp FB - New Capital Business Strategy       -         40,365,842       51,963,209       - Total Unappropriated Fund Balance       -         \$96,479,689       \$115,475,194       \$110,875,906 TOTAL REQUIREMENTS       \$133,686,474   |                      |                                       | _                                      |           | ··                          | _                                       |   |  |
| 40,365,842 51,963,209 - Total Unappropriated Fund Balance - \$96,479,689 \$115,475,194 \$110,875,906 TOTAL REQUIREMENTS \$133,686,474   |                      | ·                                     | -                                      |           |                             | -                                       |   |  |
|   |                      |                                       | -                                      |           |                             | -                                       |   |  |
|   | £00 470 000          | 644E 47E 404                          | £440.07F.000                           | TOTAL DEC | LUDEMENTS                   | £422 COC 474                            |   |  |
| 192 25 196 25 190 05 FULL TIME FOUNDALENTS  | \$96,479,689         | \$115,475,194                         | \$110,875,906                          | IOTAL REQ | UIKEMENIS                   | \$133,086,4/4                           |   |  |
| 182.35 186.35 189.95 FULL-TIME EQUIVALENTS 194.50   | 182.35               | 186.35                                | 189.95                                 | FULL-TIME | EQUIVALENTS                 | 194.50                                  |   |  |

| FY 2015-16    | FY 2016-17<br>Amended  |   | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved   | FY 2017-18<br><u>Adopted</u>  |
|---------------|--|---|--|-------------------------------|--|---|
| Actual        | Amount   | ACCT  | DESCRIPTION  | Amount                        | Amount   | Amount  |
| ERC Administ  | ration)  |   |  |                               |  |   |
|               |  |   |  |                               |  |   |
|               |  |   | Beginning Fund Balance   |                               |  |   |
| 7,003,338     | 7,003,338  | 320530  |  | 17,274,479                    |  |   |
| -             |  |   | ·  |                               |  |   |
| _             | •  |   |  | _                             |  |   |
| 713.983       |  |   |  | 1.193.560                     |  |   |
|               | -  |   |  | -                             |  |   |
| •             | 8.188.922  | 343000  |  | 18.757.585                    |  |   |
| 2,000,000     | 2, 322, 522  |   |  | ,,                            |  |   |
|               |  |   | Current Revenue  |                               |  |   |
| 6,741,441     | -  |   |  | 6,741,441                     |  |   |
| -             | -  |   | Deferred Rental Rev Collected  | -                             |  |   |
| -             | -  | 465000  | Miscellaneous Charges for Svc  | -                             |  |   |
| 59,368        | 18,000   | 470000  | Interest on Investments  | 50,000                        |  |   |
| 5,134         | -  | 471900  | Unrealized Gain/Loss -FMV Adj  | -                             |  |   |
| 6,805,943     | 18,000   |   | Total Current Revenue  | 6,791,441                     |  |   |
|               |  |   | Interfund Transfers  |                               |  |   |
| 39,300        | -  | 498000  | Transfer for Direct Costs  | -                             |  |   |
| · -           | 1.250.977  |   | Intrafund Clearing Direct  | 1.424.152                     |  |   |
| (820,000)     |  | 499500  | 3  |                               |  |   |
| (780,700)     | (1,140,763)  |   | Total Interfund Transfers  | (17,425,848)                  |  |   |
| \$14 026 726  | \$7,066,159,1  | TOTAL RES   | OLIRCES  | \$8 123 17 <b>8</b>           |  |   |
| \$1-1,020,720 | 47,000,133   |   | o once s   | 40,123,170                    |  |   |
|               |  |   |  |                               |  |   |
|               |  |   |  |                               |  |   |
| •             | •  |   | •  | ,                             |  |   |
| 32,753        |  |   |  | 43,780                        |  |   |
| -             |  |   |  | -                             |  |   |
| -             |  |   |  | -                             |  |   |
| 0 122         | *  |   |  | 10,000                        |  |   |
| •             |  |   |  | 3.400                         |  |   |
| •             | •  |   |  |                               |  |   |
|               | •  |   | <i>y</i> ,   | •                             |  |   |
|               |  |   | 9  | 94,005                        |  |   |
| 90,129        | 91,751   | 513000  | Fringe - Health and Welfare  | 04.001                        |  |   |
|               | Actual  ERC Administ  7,003,338  713,983 284,162  8,001,483  6,741,441 59,368 5,134  6,805,943  39,300 - (820,000) | FY 2015-16 Amended Amount  ERC Administration)  7,003,338 7,003,338 471,601 | FY 2015-16 Actual         Amended Amount         ACCT           ERC Administration)         7,003,338         7,003,338         320530           -         471,601         340000           -         -         341500           713,983         713,983         345800           284,162         -         349000           8,001,483         8,188,922           6,741,441         -         451998           -         -         465000           59,368         18,000         470000           5,134         -         471900           6,805,943         18,000         498000           -         1,250,977         499310           (820,000)         (2,391,740)         499500           (780,700)         (1,140,763)           \$14,026,726         \$7,066,159         TOTAL RES           560,128         601,296         501000           32,753         51,809         501500           -         (43,462)         501510           -         -         502000           -         10,000         503000           8,133         -         508000           1,975         2,400 </td <td>  Process</td> <td>FY 2015-16 Actual         Amended Actual         ACCT         DESCRIPTION         Proposed Amount           ERR Administrations         Amount         Amount         Amount           FRE Administrations         Seginning Fund Balance         ************************************</td> <td>  Proposed   Approved   Approved   Approved   Approved   Amount   Actual   Amount   Amount  </td> | Process                       | FY 2015-16 Actual         Amended Actual         ACCT         DESCRIPTION         Proposed Amount           ERR Administrations         Amount         Amount         Amount           FRE Administrations         Seginning Fund Balance         ************************************ | Proposed   Approved   Approved   Approved   Approved   Amount   Actual   Amount   Amount |

|              |               | FY 2016-17 |                       | For Information Only  | FY 2017-18 | FY 2017-18 | FY 2017-18 |
|--------------|---------------|------------|-----------------------|---|------------|------------|------------|
| FY 2014-15   | FY 2015-16    | Amended    |                       | <u>-</u>  | Proposed   | Approved   | Adopted    |
| Actual       | Actual        | Amount     | ACCT                  | DESCRIPTION   | Amount     | Amount     | Amount     |
| IERC Fund (N | IERC Administ | ration)    |                       |   |            |            |            |
| -            | 13,988        | -          | 514000                | Fringe - Unemployment   | -          |            |            |
| 1,388        | 1,464         | 2,519      | 515000                | Fringe - Other Benefits   | 2,502      |            |            |
| 5,494        | 8,203         | 13,063     | 519000                | Pension Oblig Bonds Contrib                                     | 6,529      |            |            |
| 1,800        | 2,400         | -          | 519500                | Fringe - Insurance - Opt Out                                    | -          |            |            |
| 773,769      | 832,280       | 867,245    |                       | Total Personnel Services  | 925,945    |            |            |
|              |               |            |                       | Materials and Services  |            |            |            |
| 2,195        | 102           | 1,500      | 520100                | Office Supplies   | 1,500      |            |            |
| 1,413        | 1,455         | 16,000     | 520110                | Computer Equipment  | 16,000     |            |            |
| 8,380        | 12,137        | 13,000     | 520110                | Meetings Expenditures   | 13,000     |            |            |
| 146          | 164           | 15,000     | 520120                | Postage   | 15,000     |            |            |
| 635          | 413           | 3,500      | 520140                | OfficeSupply-PromoandConsult Sup                                | 3,500      |            |            |
| 1,041        | - 13          | 5,500      | 520500                | Operating Supplies  | 5,500      |            |            |
| 167          | 434           | _          | 520510                | Operating Supplies - Small Tools, Equip                         | _          |            |            |
| -            | -             | 500        | 520580                | Operating Supplies - Uniforms                                   | 500        |            |            |
| 1,111        | 820           | 3,925      | 521100                | Membership and Professional Dues                                | 3,925      |            |            |
| 1,005        | 414           | 1,500      | 521100                | Publications and Subscriptions                                  | 1,500      |            |            |
| 1,005        | 41,977        | 3,000      | 521510                | Maintenance and Repairs Supplies - Technology                   | 3,000      |            |            |
| _            | 41,577        | 5,000      | 524000                | Contracted Professional Svcs                                    | 5,000      |            |            |
| 20,006       | 20,050        | 20,000     | 524010                | Contracted Prof Svcs - Accounting and Auditing                  | 20,000     |            |            |
| 20,000       | 20,030        | 2,500      | 524040                | Contracted Prof Svcs - Promotion and Public Relations           | 2,500      |            |            |
| _            | 2,391         | 4,000      | 524050                | Contracted Prof Svcs - Advertising                              | 4,000      |            |            |
| 5,001        | 2,331         | 1,500      | 524060                | Contracted Prof Svcs - Information Technology Services          | 1,500      |            |            |
| 91,449       | 15,513        | 213,500    | 524070                | Contracted Prof Svcs - Management, Consulting and Communication | 213,500    |            |            |
| 51,445       | 13,313        | 213,300    | 324070                | Services  | 213,300    |            |            |
| _            | _             | 1,000      | 524075                | Contracted Prof Svcs - Recruiting Services                      | 1,000      |            |            |
| 7,387        | 2,993         | 5,000      | 524600                | Sponsorship Expenditures  | 5,000      |            |            |
|              | 2,555         | 2,400      | 525120                | Utility Services - Telecommunications                           | 2,400      |            |            |
| -<br>-       | 6,922         | 22,500     | 526040                | Maintenance and Repair Services - Technology                    | 22,500     |            |            |
| 116,084      | 123,736       | 155,000    | 526300                | Software Maintenance  | 155,000    |            |            |
| -            | 125,750       | 660        | 526530                | Rentals - Office Equipment                                      | 660        |            |            |
| 10,317       | 11,046        | 25,200     | 528030                | Other Purchased Services - Delivery, Shipping and Courier       | 25,200     |            |            |
| 12,437       | 574           | 15,000     | 528400                | Other Purchased Services - Printing and Graphics                | 15,000     |            |            |
| 7,646        | 427           | 12,500     | 545100                | Travel and Lodging  | 12,500     |            |            |
| 7,046<br>275 | 108           | 1,600      | 545200                | Mileage, Taxi and Parking                                       | 1,600      |            |            |
| 331          | 181           | 3,300      | 545300                | Meals and Entertainment   | 3,300      |            |            |
| 5,576        | 3,467         | 4,600      | 545500                | Staff Development   | 10,400     |            |            |
| 3,947        | 100           | 4,500      | 545520                | Conference Fees   | 4,500      |            |            |
| 733          | 306           | 4,300      | 549000                | Miscellaneous Expenditures                                      | 4,300      |            |            |
| 7.55         | 36,900        | 400        | 549010                | Tri-Met Transit Pass  | 400        |            |            |
| 297,282      | 282,631       | 538,085    | J <del>4</del> JU 1 U | Total Materials and Services                                    | 543,885    |            |            |

|                      |                      | FY 2016-17               |          | For Information Only                       | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|----------|--|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT     | DESCRIPTION                                | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| MERC Fund (M         |                      |                          | Acci     | DESCRIPTION                                | Amount                    | Amount                    | Amount                   |
|                      |                      |                          |          |  |                           |                           |                          |
|                      |                      |                          |          | Capital Outlay                             |                           |                           |                          |
| -                    | -                    | -                        | 571500   | Intangibles - Non-Depreciable              | 250,000                   |                           |                          |
| -                    | -                    | -                        | 572000   | Buildings and Related                      | -                         |                           |                          |
| 54,000               | -                    | 250,000                  | 575000   | Office Furn and Equip                      | -                         |                           |                          |
| 54,000               | -                    | 250,000                  |          | Total Capital Outlay                       | 250,000                   |                           |                          |
|                      |                      |                          |          | Interfund Transfers                        |                           |                           |                          |
| 12,000               | -                    | 33,850                   | 581000   | Transfer of Resources                      | 2,225                     |                           |                          |
| 12,000               | -                    | 33,850                   |          | Total Interfund Transfers                  | 2,225                     |                           |                          |
|                      |                      |                          |          | Contingency                                |                           |                           |                          |
| _                    | _                    | 47,500                   | 701002   | Contingency - Operating                    | 65,000                    |                           |                          |
| _                    | -                    | 1,576,837                | 706000   | Contingency - Renew and Replacement        | 1,224,059                 |                           |                          |
| _                    | _                    | 3,752,642                | 709000   | Contingency - All Other                    | 5,112,064                 |                           |                          |
| -                    | -                    | 5,376,979                |          | Total Contingency                          | 6,401,123                 |                           |                          |
|                      |                      |                          |          | Unappropriated Fund Balance                |                           |                           |                          |
| 7,003,338            | 12,924,778           | _                        | 801001   | Unapp FB - Restricted by TLT Agreement     | _                         |                           |                          |
| 284,162              | 289,547              | _                        | 805000   | Unapp FB - Reserves                        | _                         |                           |                          |
| 713,983              | 945,079              | _                        | 805200   | Unapp FB - Renew and Replace Reserve       | <u>-</u>                  |                           |                          |
| 5,505                | 12,000               | _                        | 805900   | Unapp FB - Other Reserves and Designations | <u>-</u>                  |                           |                          |
| 8,001,483            | 14,171,404           | -                        | 30000    | Total Unappropriated Fund Balance          | -                         |                           |                          |
| \$9,138,534          | \$15,286,315         | \$7,066,159              | OTAL REQ | UIREMENTS                                  | \$8,123,178               |                           |                          |

| FY 2014-15   | FY 2015-16  | FY 2016-17<br>Amended |        | For Information Only                             | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------|-------------|-----------------------|--------|--|------------------------|------------------------|-----------------------|
| Actual       | Actual      | Amount                | ACCT   | DESCRIPTION                                      | Amount                 | Amount                 | Amount                |
| MERC Fund (E | xpo Center) |                       |        |  |                        |                        |                       |
| Revenues     |             |                       |        |  |                        |                        |                       |
|              |             |                       |        | Beginning Fund Balance                           |                        |                        |                       |
| 4,747        | 203,434     | _                     | 320530 | Fund Bal-Restr for Capital TLT                   |                        |                        |                       |
| 566,515      | 203,434     | 1,273,374             | 340000 | Fund Bal-Unassigned/Undesignated                 | 520,817                |                        |                       |
| 21,500       | _           | 1,275,574             | 341500 | Fund Bal-Originated Fund Bal-Dsg PERS            | 320,017                |                        |                       |
| 476,515      | 291,763     | 267,350               | 345200 | Fund Bal-Dsg Renewal Expo                        | _                      |                        |                       |
| 2,297,958    | 2,297,958   | 2,297,958             | 346200 | Fund Bal - Dsg Expo Bus Str-Cap/FB OCC B C       | 2,006,195              |                        |                       |
| -            | 374,710     | -                     | 349000 | Fund Balance-Unassigned/Reserved                 | 2,000,133              |                        |                       |
| 3,367,235    | 3,167,865   | 3,838,682             | 343000 | Total Beginning Fund Balance                     | 2,527,012              |                        |                       |
| 3,307,233    | 3,107,003   | 3,030,002             |        | rotal beginning runu balance                     | 2,327,012              |                        |                       |
|              |             |                       |        | <u>Current Revenue</u>                           |                        |                        |                       |
| 100,000      | -           | -                     | 410500 | Federal Grants - Indirect                        | -                      |                        |                       |
| 29,250       | -           | -                     | 412000 | Local Grants - Direct                            | -                      |                        |                       |
| -            | 10,800      | -                     | 412900 | Intra-Metro Grants                               | -                      |                        |                       |
| 6,335        | 5,873       | 5,600                 | 417000 | Fines and Forfeits                               | 6,000                  |                        |                       |
| 157,063      | 141,852     | 164,395               | 450000 | Admission Fees                                   | 172,395                |                        |                       |
| -            |             | -                     | 451000 | Rentals - Equipment                              | -                      |                        |                       |
| 4,342        | 7,159       | 6,500                 | 451010 | Rentals - Audio Visual Equipment Fees            | 7,500                  |                        |                       |
| 279          | -           | 258                   | 451015 | Rentals - Presentation Equipment Fees            | 266                    |                        |                       |
| 6,335        | 9,266       | 14,291                | 451020 | Rentals - Bleecher Fees                          | 14,720                 |                        |                       |
| 10,065       | 4,495       | 10,225                | 451040 | Rentals - Misc. Equipment Fees                   | 10,225                 |                        |                       |
| 15,566       | 18,806      | 28,583                | 451050 | Rentals - Tables and Chairs Fees                 | 29,440                 |                        |                       |
| -            | 1,992       | 1,250                 | 451090 | Rentals - Liquidated Damages                     | 2,500                  |                        |                       |
| (19,204)     | (8,204)     | -                     | 451110 | Rentals - Less Comp Services                     | -                      |                        |                       |
| -            | -           | -                     | 451120 | Rentals - Less Paid by VDF/POVA                  | -                      |                        |                       |
| (4,733)      | (4,728)     | -                     | 451130 | Rental Refunds - Promoter Expense Reimbursements | -                      |                        |                       |
| (17,674)     | (13,953)    | (15,813)              | 451140 | Rental Refunds - Off-Site Parking Incentive      | (15,813)               |                        |                       |
| 20,465       | 28,578      | 20,000                | 452000 | Rentals - Space                                  | 30,000                 |                        |                       |
| 1,474,203    | 1,577,168   | 1,527,671             | 452101 | Rentals - Exhibit Hall                           | 1,618,746              |                        |                       |
| 1,874        | 3,098       | 9,482                 | 452102 | Rentals - Lobby                                  | 9,500                  |                        |                       |
| 34,964       | 48,019      | 37,929                | 452103 | Rentals - Meeting Room                           | 45,000                 |                        |                       |
| 158,482      | 156,099     | 151,716               | 452110 | Rentals - Outdoor Space                          | 160,000                |                        |                       |
| 39,201       | 47,122      | 93,383                | 455110 | Food Service Revenue - Liquor                    | 95,000                 |                        |                       |
| 338,028      | 361,348     | 416,916               | 455120 | Food Service Revenue - Beer                      | 425,000                |                        |                       |
| 11,915       | 12,430      | 62,255                | 455130 | Food Service Revenue - Wine                      | 63,000                 |                        |                       |
| 264,689      | 299,345     | 217,163               | 455200 | Food Service Revenue - Beverage                  | 220,000                |                        |                       |
| 4,764        | 1,427       | -                     | 455210 | Food Service Revenue - Water                     | · -                    |                        |                       |

| FY 2014-15    | FY 2015-16  | FY 2016-17<br>Amended |        | For Information Only                             | FY 2017-18<br>Proposed | FY 2017-18<br><u>Approved</u> | FY 2017-18<br>Adopted |
|---------------|-------------|-----------------------|--------|--|------------------------|-------------------------------|-----------------------|
| Actual        | Actual      | Amount                | ACCT   | DESCRIPTION                                      | Amount                 | Amount                        | Amount                |
| MERC Fund (Ex | xpo Center) |                       |        |  |                        |                               |                       |
| 26,321        | 11,549      | -                     | 455220 | Food Service Revenue - Coffee                    | -                      |                               |                       |
| 798,063       | 789,962     | 756,993               | 455500 | Food Service Revenue - Food                      | 751,656                |                               |                       |
| 9,045         | 5,493       | -                     | 455900 | Miscellaneous Food and Beverage Revenue          | -                      |                               |                       |
| 55,049        | 45,127      | 77,000                | 455920 | Recovery - Billed Gratuity                       | 77,000                 |                               |                       |
| 3,388         | 1,221       | -                     | 455930 | Recovery - Billed Labor                          | -                      |                               |                       |
| 1,471         | 649         | -                     | 455942 | Food Service Rev - Rental Equipment              | -                      |                               |                       |
| 375,211       | 432,941     | 375,000               | 455950 | Subcontractor Revenue                            | 425,000                |                               |                       |
| 446           | 222         | -                     | 455951 | Sub Contract Reimbursement - Short               | -                      |                               |                       |
| (18,810)      | (11,787)    | (2,500)               | 455990 | Misc Food and Beverage - Less Comp Services      | (15,000)               |                               |                       |
| -             | 300         | 750                   | 457200 | Merchanise Buyout/Merch_Buy                      | 500                    |                               |                       |
| 5,825         | -           | 5,000                 | 457500 | Advertising Revenue                              | 5,000                  |                               |                       |
| -             | -           | 5,000                 | 457540 | Website Advertising                              | 5,000                  |                               |                       |
| 160,428       | 135,265     | 160,000               | 458310 | Utility Services - Commission-Electrical         | 165,000                |                               |                       |
| 4,032         | 4,488       | 5,000                 | 458500 | Utility Services - Natural Gas                   | 5,000                  |                               |                       |
| 4,325         | 6,274       | 6,000                 | 458600 | Utility Services - Refuse Removal                | 6,750                  |                               |                       |
| 7,709         | 10,279      | 10,000                | 458700 | Utility Services - Telephone and Hookup          | 10,250                 |                               |                       |
| 38,264        | 48,487      | 50,000                | 458800 | Utility Services - WiFi - Internet Network       | 53,500                 |                               |                       |
| 22,771        | 19,806      | 27,000                | 459100 | Commissions - ATM                                | 22,000                 |                               |                       |
| 8,694         | 13,493      | 13,000                | 459920 | Commissions - Tickets                            | 13,000                 |                               |                       |
| 1,265,298     | 1,260,886   | 1,390,039             | 462000 | Parking Fees                                     | 1,492,000              |                               |                       |
| 66,630        | 73,612      | 89,460                | 462130 | Parking Fees - Exhibitor                         | 89,460                 |                               |                       |
| 57,092        | 70,151      | 66,238                | 462190 | Parking Fees - Lot Buy Out                       | 61,000                 |                               |                       |
| 43,956        | 43,956      | 43,955                | 462191 | Parking Fees - TriMet Lease                      | 43,955                 |                               |                       |
| -             | 7,361       | 5,000                 | 464500 | Reimbursed Services                              | 7,500                  |                               |                       |
| 3,282         | 3,901       | 9,302                 | 464511 | Reimbursed Services - Production                 | 9,302                  |                               |                       |
| 27,917        | 34,089      | 27,761                | 464512 | Reimbursed Services - Security                   | 39,079                 |                               |                       |
| 6,586         | 7,646       | 7,500                 | 464514 | Reimbursed Services - License and Permits Billed | 9,000                  |                               |                       |
| 20,535        | 21,742      | 27,327                | 464521 | Reimbursed Services - City Police                | 29,725                 |                               |                       |
| 212           | -           | -                     | 464523 | Reimbursed Services - Traffic Control            | -                      |                               |                       |
| 29,998        | 27,181      | 31,280                | 464591 | Reimbursed Services - Ticket Printing Fee        | 28,000                 |                               |                       |
| -             | -           | 3,200                 | 464900 | Reimbursed Labor                                 | 3,200                  |                               |                       |
| 56,593        | 54,111      | 60,235                | 464901 | Reimbursed Labor - Admission                     | 65,304                 |                               |                       |
| 5,318         | 5,813       | 6,489                 | 464902 | Reimbursed Labor - Admission Lead                | 7,977                  |                               |                       |
| -             | -           | 1,500                 | 464904 | Reimbursed Labor - Audio Visual                  | -                      |                               |                       |
| 29,954        | 29,218      | 35,188                | 464908 | Reimbursed Labor - EMT and Medical               | 32,045                 |                               |                       |
| 2,938         | 5,233       | 5,000                 | 464912 | Reimb Labor-Oper and Setup                       | 5,000                  |                               |                       |
| 91            | -           | -                     | 464914 | Reimbursed Labor - Security                      | -                      |                               |                       |

| FY 2014-15         | FY 2015-16  | FY 2016-17<br>Amended | A C C T   | For Information Only                       | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------------|-------------|-----------------------|-----------|--|------------------------|------------------------|-----------------------|
| Actual             | Actual      | Amount                | ACCT      | DESCRIPTION                                | Amount                 | Amount                 | Amount                |
| /IERC Fund (Ex     | -           | 60.400                | 464047    | Deirekenned Lehen, Tideat Cellene          | 64.303                 |                        |                       |
| 57,038             | 54,566      | 60,400                | 464917    | Reimbursed Labor - Ticket Sellers          | 61,382                 |                        |                       |
| 28,581             | 27,733      | 31,744                | 464918    | Reimbursed Labor - Ticket Supervisor       | 31,667                 |                        |                       |
| 3,141              | 3,004       | 7,600                 | 465000    | Miscellaneous Charges for Svc              | 7,600                  |                        |                       |
| 16,147             | 25,393      | 18,000                | 470000    | Interest on Investments                    | 35,000                 |                        |                       |
| 1,267              | 4,064       | -                     | 471900    | Unrealized Gain/Loss -FMV Adj              | -                      |                        |                       |
| 30,000             | 58,125      | 143,438               | 475500    | Capital Contrib and Donations              | 171,563                |                        |                       |
| 12,364             | 23,133      | 20,000                | 476000    | Sponsorship Revenue                        | 25,000                 |                        |                       |
| (4,334)            | (2,099)     | -                     | 480000    | Cash Over and Short                        | -                      |                        |                       |
| 18,632             | 23,114      | 18,500                | 480010    | Credit Card Machine Fees Billed            | 24,000                 |                        |                       |
| 2,458              | 2,085       | -                     | 480020    | Finance Charges                            | -                      |                        |                       |
| 3,125              | -           | -                     | 481000    | Sale of Capital Assets                     | -                      |                        |                       |
| -                  | 3,225       | -                     | 489000    | Miscellaneous Revenue                      | -                      |                        |                       |
| -                  | 967         | -                     | 489100    | Refunds/Reimbursements                     | -                      |                        |                       |
| -                  | -           | -                     | 489101    | Key Reimbursement                          | -                      |                        |                       |
| 10,010             | 6,770       | 750                   | 489110    | Damage Reimbursements                      | 4,475                  |                        |                       |
| 5,933,267          | 6,096,741   | 6,349,953             |           | Total Current Revenue                      | 6,701,369              |                        |                       |
|                    |             |                       |           |  |                        |                        |                       |
|                    |             |                       |           | Interfund Transfers                        |                        |                        |                       |
| 336,666            | 327,333     | 280,000               | 497000    | Transfer of Resources                      | 400,000                |                        |                       |
| -                  | -           | -                     | 499310    | Intrafund Clearing Direct                  | -                      |                        |                       |
| 360,000            | 280,000     | 1,016,740             | 499500    | Intrafund Clearing Capital                 | 2,850,000              |                        |                       |
| 696,666            | 607,333     | 1,296,740             |           | Total Interfund Transfers                  | 3,250,000              |                        |                       |
| \$9,997,168        | \$9,871,939 | \$11,485,375          | TOTAL RES | OURCES                                     | \$12,478,381           |                        |                       |
| <u>xpenditures</u> |             |                       |           |  |                        |                        |                       |
|                    |             |                       |           | Personnel Services                         |                        |                        |                       |
| 480,487            | 484,544     | 515,028               | 501000    | Reg Employees-Full Time-Exempt             | 582,817                |                        |                       |
| 382,077            | 395,723     | 407,581               | 501500    | Reg Empl-Full Time-Non-Exempt              | 431,243                |                        |                       |
| -                  | -           | (141,000)             | 501510    | Reg Emp-Full Time Non-Exempt Vacancy Allow | (123,000)              |                        |                       |
| 59,203             | 58,250      | 54,774                | 502500    | Reg Empl-Part Time-Non-Exempt              | 38,189                 |                        |                       |
| 19,108             | 17,869      | 70,423                | 503000    | Temporary Employees - Hourly               | 72,200                 |                        |                       |
| 112,254            | 129,096     | 153,097               | 504300    | Non-Reimbursable Labor                     | 161,372                |                        |                       |
| 151,616            | 155,798     | 148,311               | 504500    | Reimbursable Labor                         | 153,032                |                        |                       |
| 3,927              | 4,474       | 2,500                 | 508000    | Overtime                                   | 2,500                  |                        |                       |
| -                  | -           | 2,206                 | 508500    | Premium Pay                                | -                      |                        |                       |
| 1,130              | 1,080       | 720<br>113,506        | 508600    | Mobile Comm Allowance                      | 720<br>124,269         |                        |                       |
| 99,885             | 102,678     |                       | 511000    | Fringe - Payroll Taxes                     |                        |                        |                       |

| FY 2014-15    | FY 2015-16  | FY 2016-17<br>Amended |        | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------|-------------|-----------------------|--------|--|-------------------------------|------------------------|------------------------------|
| Actual        | Actual      | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                       |
| MERC Fund (Ex | xpo Center) |                       |        |  |                               |                        |                              |
| 136,370       | 153,272     | 169,812               | 512000 | Fringe - Retirement PERS   | 226,362                       |                        |                              |
| 201,093       | 193,469     | 238,040               | 513000 | Fringe - Health and Welfare  | 248,649                       |                        |                              |
| 6,108         | 6,634       | 4,008                 | 514000 | Fringe - Unemployment  | 2,281                         |                        |                              |
| 2,943         | 3,158       | 6,707                 | 515000 | Fringe - Other Benefits  | 8,300                         |                        |                              |
| 10,414        | 16,716      | 19,548                | 519000 | Pension Oblig Bonds Contrib  | 10,521                        |                        |                              |
| 1,800         | 3,788       | -                     | 519500 | Fringe - Insurance - Opt Out   | -                             |                        |                              |
| 1,668,415     | 1,726,549   | 1,765,261             |        | Total Personnel Services   | 1,939,455                     |                        |                              |
|               |             |                       |        | Materials and Services   |                               |                        |                              |
| 6,544         | 5,650       | 3,000                 | 520100 | Office Supplies  | 3,000                         |                        |                              |
| · -           | 2,475       | 2,000                 | 520110 | Computer Equipment   | 2,000                         |                        |                              |
| -             | 37          | -                     | 520120 | Meetings Expenditures  | -                             |                        |                              |
| 241           | 267         | 300                   | 520130 | Postage  | 200                           |                        |                              |
| 3,929         | 8,118       | 17,000                | 520140 | OfficeSupply-PromoandConsult Sup   | 11,000                        |                        |                              |
| 31,260        | 33,473      | 11,250                | 520500 | Operating Supplies   | 30,000                        |                        |                              |
| 2,853         | 2,876       | 4,000                 | 520510 | Operating Supplies - Small Tools, Equip                                  | 3,000                         |                        |                              |
| 9,333         | 582         | 600                   | 520520 | Operating Supplies - Audio Visual  | 600                           |                        |                              |
| 1,334         | 575         | 2,000                 | 520540 | Operating Supplies - Medical and Veterinary                              | 1,500                         |                        |                              |
| 808           | 283         | 2,000                 | 520550 | Operating Supplies - Telecommunications                                  | 1,000                         |                        |                              |
| 6,878         | 7,525       | 8,000                 | 520560 | Operating Supplies - Tickets   | 5,750                         |                        |                              |
| 4,269         | 3,972       | 4,117                 | 520580 | Operating Supplies - Uniforms  | 4,000                         |                        |                              |
| 491           | 353         | 3,000                 | 520590 | Operating Supplies - Sustainability                                      | 2,000                         |                        |                              |
| 2,807         | 2,829       | 4,933                 | 521100 | Membership and Professional Dues   | 3,712                         |                        |                              |
| 1,133         | 200         | -                     | 521200 | Publications and Subscriptions   | -                             |                        |                              |
| 6,139         | 7,481       | 10,000                | 521400 | Fuels and Lubricants - General   | 9,000                         |                        |                              |
| 750           | 1,176       | · -                   | 521510 | Maintenance and Repairs Supplies - Technology                            |                               |                        |                              |
| 7,395         | 9,579       | 15,000                | 521520 | Maintenance and Repairs Supplies - Building                              | 13,000                        |                        |                              |
| 5,307         | 4,316       | 7,500                 | 521521 | Maintenance and Repairs Supplies - HVAC                                  | 5,500                         |                        |                              |
| 23,785        | 35,628      | 28,000                | 521530 | Maintenance and Repairs Supplies - Custodial                             | 28,000                        |                        |                              |
| 7,409         | 4,923       | 9,000                 | 521540 | Maintenance and Repairs Supplies - Electrical                            | 7,000                         |                        |                              |
| 2,333         | 2,067       | 5,000                 | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape                     | 3,500                         |                        |                              |
| 4,237         | 2,147       | 3,000                 | 521560 | Maintenance and Repairs Supplies - Equipment                             | 3,000                         |                        |                              |
| 182           | 309         | 600                   | 521570 | Maintenance and Repairs Supplies - Vehicles                              | 600                           |                        |                              |
| -             | 57          | 1,000                 | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear             | 500                           |                        |                              |
| 3,000         | 11,793      | 40,000                | 524040 | Contracted Prof Svcs - Promotion and Public Relations                    | 20,000                        |                        |                              |
| 23,827        | 16,757      | 40,000                | 524050 | Contracted Prof Svcs - Advertising                                       | 22,500                        |                        |                              |
| 25,620        | 498         | 10,000                | 524060 | Contracted Prof Svcs - Information Technology Services                   | 10,000                        |                        |                              |
| 10,555        | 4,522       | 48,000                | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | 5,000                         |                        |                              |
| 1,817         | -           | 500                   | 524075 | Contracted Prof Svcs - Recruiting Services                               | 250                           |                        |                              |
| 1,000         | -           | -                     | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                | -                             |                        |                              |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | For Information Only  DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|--|---|---|--|
| MERC Fund (E         |                      | , anount                               | 71001  | DESCRIPTION  | 7 iniouni                               | 7 anount                                | 7 till Guilt                           |
| 500                  | Apo center,          | _                                      | 524600 | Sponsorship Expenditures   | _                                       |   |  |
| 3,000                | 4,125                | 8,000                                  | 525110 | Utility Services - Internet  | 5,000                                   |   |  |
| 20,442               | 23,483               | 17,500                                 | 525110 | Utility Services - Telecommunications  | 17,500                                  |   |  |
| 328,553              | 339,396              | 315,000                                | 525120 | Utility Services - Felectricity  | 340,000                                 |   |  |
| 72,860               | 61,681               | 89,000                                 | 525140 | Utility Services - Natural Gas   | 72,000                                  |   |  |
| 32,896               | 37,143               | 36,000                                 | 525150 | Utility Services - Natural Gas  Utility Services - Sanitation and Refuse Removal | 36,000                                  |   |  |
| 125,644              | 130,935              | 176,156                                | 525160 | Utility Services - Water and Sewer   | 70,000                                  |   |  |
| 123,044              | 35,725               | 170,130                                | 525165 | Utility Services - Water and Sewer  Utility Services - Stormwater                | 110,000                                 |   |  |
| 4,085                | 2,552                | -<br>9,560                             | 526000 | Maintenance and Repair Services  | 6,000                                   |   |  |
| 4,085<br>37,481      | 2,552<br>96,942      | 104,750                                | 526000 | ·  | 94,000                                  |   |  |
|                      |                      |  |        | Maintenance and Repair Services - Building                                       |   |   |  |
| 2,125                | 1,541                | 3,000                                  | 526013 | Maintenance and Repair Services - Elevator and Escalator                         | 3,000                                   |   |  |
| 4,811                | 61,401               | 3,000                                  | 526014 | Maintenance and Repair Services - HVAC   | 3,000                                   |   |  |
| 5,756                | 1,086                | 6,000                                  | 526020 | Maintenance and Repair Services - Equipment                                      | 6,000                                   |   |  |
| 1,646                | 574                  | 3,000                                  | 526030 | Maintenance and Repair Services - Grounds  | 2,500                                   |   |  |
| 10,459               | 12,393               | 15,000                                 | 526040 | Maintenance and Repair Services - Technology                                     | 12,000                                  |   |  |
| -                    | 1,725                | 1,000                                  | 526050 | Maintenance and Repair Services - Vehicles                                       | 1,000                                   |   |  |
| 53,748               | 3,513                | 73,300                                 | 526100 | Capital Maintenance - CIP  | 477,300                                 |   |  |
| -                    | 231                  | 7,500                                  | 526200 | Capital Maintenance - Non-CIP  | 7,500                                   |   |  |
| -                    | 405                  | -                                      | 526500 | Rentals  | 12,000                                  |   |  |
| 3,137                | 3,950                | 4,015                                  | 526520 | Rentals - Equipment  | 3,800                                   |   |  |
| 2,892                | 5,484                | 3,500                                  | 526530 | Rentals - Office Equipment   | 3,500                                   |   |  |
| 2,900                | 12,939               | 9,216                                  | 526540 | Rentals - Vehicle  | 10,000                                  |   |  |
| 8,290                | 4,641                | 9,250                                  | 526550 | Rentals - Production   | 5,000                                   |   |  |
| 12,300               | 12,350               | 7,500                                  | 526560 | Rentals - Parking Space  | 10,000                                  |   |  |
| -                    | 25,290               | 10,000                                 | 526580 | Rentals - Audio Visual   | 6,500                                   |   |  |
| 234                  | 53                   | -                                      | 528000 | Other Purchased Services   | -                                       |   |  |
| 2,278                | 1,921                | 3,325                                  | 528030 | Other Purchased Services - Delivery, Shipping and Courier                        | 2,325                                   |   |  |
| 907                  | 570                  | 900                                    | 528060 | Other Purchased Services - EMT and Medical                                       | 1,400                                   |   |  |
| 36,768               | 38,202               | 27,964                                 | 528091 | Other Purchased Services - City Police   | 33,271                                  |   |  |
| 22,827               | 24,610               | 18,254                                 | 528092 | Other Purchased Services - Traffic Control                                       | 27,000                                  |   |  |
| -                    | 310                  | 350                                    | 528095 | Other Purchased Services - Physical Capacity Testing                             | 350                                     |   |  |
| 29,179               | 51,294               | 28,848                                 | 528120 | Other Purch Services - Reimb - Security  | 91,500                                  |   |  |
| 1,560                | -                    | -                                      | 528150 | Other Purch Services - Reimb - Audio Visual                                      | -                                       |   |  |
| 834                  | 861                  | 1,500                                  | 528200 | Banking Services   | 1,000                                   |   |  |
| 47,853               | 39,056               | 30,000                                 | 528210 | Credit Card Fees   | 40,000                                  |   |  |
| 33,213               | 55,219               | 30,000                                 | 528300 | Other Purchased Services - Temporary Help Services                               | 30,000                                  |   |  |
| 8,096                | 12,901               | 13,000                                 | 528400 | Other Purchased Services - Printing and Graphics                                 | 10,000                                  |   |  |
| 306                  | -                    | 400                                    | 529101 | Food and Beverage Services - Advertising and Promotion                           | 400                                     |   |  |
| 108                  | 108                  | 125                                    | 529102 | Food and Beverage Services - Banking Fees  | 125                                     |   |  |
| -                    | 13,563               | 12,000                                 | 529103 | Food and Beverage Services - Credit Card Expense                                 | 15,000                                  |   |  |
| _                    | 12                   | 100                                    | 529104 | Food and Beverage Services - Postage   | 100                                     |   |  |

|                      |                      | FY 2016-17               |        | For Information Only   | FY 2017-18                              | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|--------|--|---|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT   | DESCRIPTION  | <u>Proposed</u><br>Amount               | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| MERC Fund (Ex        |                      | 7                        |        |  | 7                                       | 7                         | 7                        |
| 25,451               | 24,996               | 46,690                   | 529106 | Food and Beverage Services - General Insurance                     | 30,000                                  |                           |                          |
| 6,121                | 5,805                | 3,000                    | 529107 | Food and Beverage Services - Cash Over/Short                       | 1,500                                   |                           |                          |
| 193                  | -                    | 250                      | 529109 | Food and Beverage Services - Services - Vehicles                   |   |                           |                          |
| 587                  | 604                  | 500                      | 529110 | Food and Beverage Services - Freight Chargeouts                    | 500                                     |                           |                          |
| 479                  | 322                  | 1,500                    | 529111 | Food and Beverage Services - Recruiting                            | 750                                     |                           |                          |
| 5,674                | 11,474               | 9,414                    | 529112 | Food and Beverage Services - Other                                 | 9,414                                   |                           |                          |
| 227,825              | 253,008              | 255,729                  | 529120 | Food and Beverage Services - Food Cost                             | 255,729                                 |                           |                          |
| 95,788               | 94,170               | 129,179                  | 529121 | Food and Beverage Services - Beverage Cost                         | 129,179                                 |                           |                          |
| 6,949                | 6,868                | 6,842                    | 529122 | Food and Bev Svcs-Liquor Cost                                      | 6,842                                   |                           |                          |
| 2,431                | 2,429                | 2,100                    | 529123 | Food and Beverage Services - Wine Cost                             | 2,100                                   |                           |                          |
| 78,651               | 88,657               | 57,295                   | 529124 | Food and Beverage Services - Beer Cost                             | 57,295                                  |                           |                          |
| 42,282               | -                    | -                        | 529125 | Food and Beverage Services - Specialty Coffee                      | - · · · · · · · · · · · · · · · · · · · |                           |                          |
| (42,026)             | (50,815)             | (49,000)                 | 529127 | Food and Beverage Services - National Vendor Rebate (contra)       | (49,000)                                |                           |                          |
| 186                  | -                    | -                        | 529129 | Food and Beverage Services - Other                                 | -                                       |                           |                          |
| 257,619              | 179,110              | 234,000                  | 529130 | Food and Beverage Services - Direct Salary and Wage - Mgmt         | 238,680                                 |                           |                          |
| 386,543              | 457,411              | 410,000                  | 529131 | Food and Beverage Services - Direct Salary and Wage - Hourly       | 475,000                                 |                           |                          |
| 2,888                | 2,311                | -                        | 529132 | Food and Beverage Services - Payroll Laundry                       | -                                       |                           |                          |
| 249,500              | 264,022              | 187,500                  | 529133 | Food and Beverage Services - Subcontractor Payout                  | 187,500                                 |                           |                          |
| 24,528               | 9,095                | 5,000                    | 529134 | Food and Beverage Services - Rental Exp - Equipment                | 5,000                                   |                           |                          |
| 2,885                | 3,261                | 2,500                    | 529135 | Food and Beverage Services - Replacements                          | 2,500                                   |                           |                          |
| 183                  | 53                   | _,                       | 529136 | Food and Beverage Services - Travel - Meals and Entertainment      | _,                                      |                           |                          |
| -                    | -                    | -                        | 529137 | Food and Beverage Services - Travel - Lodging                      | _                                       |                           |                          |
| 85,212               | 67,162               | 130,000                  | 529139 | Food and Beverage Services - Other Labor and Related               | 100,000                                 |                           |                          |
| 193                  | 555                  | 500                      | 529140 | Food and Beverage Services - Employee Welfare                      | 500                                     |                           |                          |
| 1,642                | 600                  | 2,500                    | 529150 | Food and Beverage Services - Services - Software License Fees      | 500                                     |                           |                          |
| 8,490                | 5,028                | 9,000                    | 529151 | Food and Beverage Services - Services - Contract Cleaning          | 9,000                                   |                           |                          |
| 571                  | 1,630                | 3,000                    | 529153 | Food and Beverage Services - Services - Legal                      | 1,500                                   |                           |                          |
| 6,209                | 4,056                | 2,000                    | 529154 | Food and Beverage Services - Services - Repair and Maintenance     | 2,000                                   |                           |                          |
| 1,958                | -                    | 4,000                    | 529155 | Food and Beverage Services - Services - Professional               | -                                       |                           |                          |
| 2,973                | 2,951                | 2,500                    | 529157 | Food and Beverage Services - Services - Security                   | 2,500                                   |                           |                          |
| 459                  | _,                   | 1,500                    | 529158 | Food and Beverage Services - Services - Technology R and M         |   |                           |                          |
| 941                  | 967                  | 1,750                    | 529159 | Food and Beverage Services - Services - Telecommunications         | 1,750                                   |                           |                          |
| _                    | _                    | 15,000                   | 529161 | Food and Beverage Services - Supplies - Equipment                  | -                                       |                           |                          |
| 25,000               | 15,620               | -                        | 529170 | Food and Beverage Services - Supplies - Cafeteria                  | 15,000                                  |                           |                          |
| 24                   | 70                   | 120                      | 529171 | Food and Beverage Services - Supplies - Flowers and Decoration     | 120                                     |                           |                          |
| 8,171                | 8,672                | 12,000                   | 529172 | Food and Beverage Services - Supplies - Linen, Uniform and Laundry | 10,000                                  |                           |                          |
| 139                  | 76                   | 500                      | 529173 | Food and Beverage Services - Supplies - Misc.                      | 500                                     |                           |                          |
| 2,656                | 1,706                | 2,500                    | 529174 | Food and Beverage Services - Supplies - Office                     | 2,000                                   |                           |                          |
| 292                  | 45                   | -                        | 529175 | Food and Beverage Services - Supplies - Operating                  | -                                       |                           |                          |

| •  | 2017-18 |
|--|---------|
| MERC Fund (Expo Center)           239         28         - 529176         Food and Beverage Services - Supplies - Serviceware         -           3,929         8,345         19,962         529186         Food and Bev Svcs Spent Mktg Res/FandB S M R         20,361           -         -         - 529190         Food and Beverage Services - Reserve Capital 2%         -           30,094         20,154         39,924         529191         Food and Beverage Services - Spent Capital Reserve 2%         40,722           102         -         - 529192         Food and Beverage Services - Reserve Maintenance 1%         -           30,905         34,377         19,962         529193         Food and Beverage Services - Spent Maintenance Reserve 1%         20,361           612         639         - 529194         Food and Beverage Services - Reserve Utilities 1%         -           1,862         28,401         19,962         529195         Food and Beverage Services - Spent Utility Reserve 1%         20,361           -         -         -         529196         Food and Beverage Services - Qualitative Incentive         -           12,231         25,982         -         529197         Food and Beverage Services - Net Gross Receipts Percent         66,174 | dopted  |
| 239       28       -       529176       Food and Beverage Services - Supplies - Serviceware       -         3,929       8,345       19,962       529186       Food and Bev Svcs Spent Mktg Res/FandB S M R       20,361         -       -       -       529190       Food and Beverage Services - Reserve Capital 2%       -         30,094       20,154       39,924       529191       Food and Beverage Services - Spent Capital Reserve 2%       40,722         102       -       -       529192       Food and Beverage Services - Reserve Maintenance 1%       -         30,905       34,377       19,962       529193       Food and Beverage Services - Spent Maintenance Reserve 1%       20,361         612       639       -       529194       Food and Beverage Services - Reserve Utilities 1%       -         1,862       28,401       19,962       529195       Food and Beverage Services - Spent Utility Reserve 1%       20,361         12,231       25,982       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent      | mount   |
| 3,929       8,345       19,962       529186       Food and Bev Svcs Spent Mktg Res/FandB S M R       20,361         -       -       529190       Food and Beverage Services - Reserve Capital 2%       -         30,094       20,154       39,924       529191       Food and Beverage Services - Spent Capital Reserve 2%       40,722         102       -       -       529192       Food and Beverage Services - Reserve Maintenance 1%       -         30,905       34,377       19,962       529193       Food and Beverage Services - Spent Maintenance Reserve 1%       20,361         612       639       -       529194       Food and Beverage Services - Reserve Utilities 1%       -         1,862       28,401       19,962       529195       Food and Beverage Services - Spent Utility Reserve 1%       20,361         -       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent       66,174   |         |
| 529190 Food and Beverage Services - Reserve Capital 2% - 30,094 20,154 39,924 529191 Food and Beverage Services - Spent Capital Reserve 2% 40,722 102 529192 Food and Beverage Services - Reserve Maintenance 1% - 30,905 34,377 19,962 529193 Food and Beverage Services - Spent Maintenance Reserve 1% 20,361 612 639 - 529194 Food and Beverage Services - Reserve Utilities 1% - 1,862 28,401 19,962 529195 Food and Beverage Services - Spent Utility Reserve 1% 20,361 529196 Food and Beverage Services - Reserve Marketing 1% - 12,231 25,982 - 529197 Food and Beverage Services - Qualitative Incentive - 62,779 63,336 64,877 529198 Food and Beverage Services - Net Gross Receipts Percent 66,174   |         |
| 30,094 20,154 39,924 529191 Food and Beverage Services - Spent Capital Reserve 2% 40,722  102 529192 Food and Beverage Services - Reserve Maintenance 1% - 530,905 34,377 19,962 529193 Food and Beverage Services - Spent Maintenance Reserve 1% 20,361  612 639 - 529194 Food and Beverage Services - Reserve Utilities 1% - 529194 Food and Beverage Services - Spent Utility Reserve 1% 20,361  1,862 28,401 19,962 529195 Food and Beverage Services - Spent Utility Reserve 1% 20,361  529196 Food and Beverage Services - Reserve Marketing 1% - 529196 Food and Beverage Services - Reserve Marketing 1% - 529196 Food and Beverage Services - Qualitative Incentive - 62,779 63,336 64,877 529198 Food and Beverage Services - Net Gross Receipts Percent 66,174  |         |
| 102       -       -       529192       Food and Beverage Services - Reserve Maintenance 1%       -         30,905       34,377       19,962       529193       Food and Beverage Services - Spent Maintenance Reserve 1%       20,361         612       639       -       529194       Food and Beverage Services - Reserve Utilities 1%       -         1,862       28,401       19,962       529195       Food and Beverage Services - Spent Utility Reserve 1%       20,361         -       -       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent       66,174   |         |
| 30,905       34,377       19,962       529193       Food and Beverage Services - Spent Maintenance Reserve 1%       20,361         612       639       -       529194       Food and Beverage Services - Reserve Utilities 1%       -         1,862       28,401       19,962       529195       Food and Beverage Services - Spent Utility Reserve 1%       20,361         -       -       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent       66,174  |         |
| 612       639       -       529194       Food and Beverage Services - Reserve Utilities 1%       -         1,862       28,401       19,962       529195       Food and Beverage Services - Spent Utility Reserve 1%       20,361         -       -       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent       66,174   |         |
| 1,862       28,401       19,962       529195       Food and Beverage Services - Spent Utility Reserve 1%       20,361         -       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent       66,174  |         |
| -       -       529196       Food and Beverage Services - Reserve Marketing 1%       -         12,231       25,982       -       529197       Food and Beverage Services - Qualitative Incentive       -         62,779       63,336       64,877       529198       Food and Beverage Services - Net Gross Receipts Percent       66,174  |         |
| 12,231 25,982 - 529197 Food and Beverage Services - Qualitative Incentive - 62,779 63,336 64,877 529198 Food and Beverage Services - Net Gross Receipts Percent 66,174   |         |
| 62,779 63,336 64,877 529198 Food and Beverage Services - Net Gross Receipts Percent 66,174   |         |
|  |         |
| 27,950 35,260 35,000 529199 Food and Beverage Services - Percent of Net Profit 35,000  |         |
|  |         |
| 92,967 121,266 106,392 529210 Parking Services - Parking Lot Management 129,000  |         |
| 6,618 7,857 7,000 530010 License and Permit Fees 9,150   |         |
| 27,698 28,648 37,000 531000 Taxes (Non-Payroll) 25,000   |         |
| 1,236 1,880 6,650 545100 Travel and Lodging 5,000  |         |
| 1,348 1,166 2,300 545200 Mileage, Taxi and Parking 1,950   |         |
| 4,004 1,818 3,205 545300 Meals and Entertainment 3,355   |         |
| 184 472 1,550 545500 Staff Development 1,050   |         |
| 1,420 1,515 4,530 545520 Conference Fees 3,750   |         |
| 3,651 1,248 1,100 549000 Miscellaneous Expenditures 600  |         |
| 603 0 - 552000 Bad Debt Expense -  |         |
| 2,943,020 3,132,967 3,216,596 Total Materials and Services 3,641,876   |         |
| <u>Capital Outlay</u>  |         |
| 14,400 42,585 182,415 571000 Improve-Other than Bldg 250,000   |         |
| 368,132 174,395 1,266,546 572000 Buildings and Related 2,186,690   |         |
| 75,520 76,695 446,219 574000 Equipment and Vehicles -  |         |
| 20,389 10,974 130,200 575000 Office Furn and Equip 180,000   |         |
| 478,441 304,650 2,025,380 Total Capital Outlay 2,616,690   |         |
| Interfund Transfers  |         |
| 406,544 555,157 530,430 580000 Transfer for Indirect Costs 647,815   |         |
| 1,209,550 1,186,176 1,203,878 581000 Transfer of Resources 1,022,275   |         |
| 1,616,094 1,741,333 1,734,308 Total Interfund Transfers 1,670,090  |         |
| Contingency  |         |
| 350,000 701002 Contingency - Operating 350,000   |         |
| 2,393,830 701003 Contingency - New Capital-Business Strategy Reserve 2,260,270   |         |
| 2,743,830 Total Contingency 2,610,270  |         |

|                     |             | FY 2016-17     |           | For Information Only                       | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------------|-------------|----------------|-----------|--|-----------------|-----------------|----------------|
| FY 2014-15          | FY 2015-16  | <u>Amended</u> |           | ·  | <b>Proposed</b> | <b>Approved</b> | <u>Adopted</u> |
| Actual              | Actual      | Amount         | ACCT      | DESCRIPTION                                | Amount          | Amount          | Amount         |
| <b>MERC Fund (E</b> | xpo Center) |                |           |  |                 |                 | _              |
|                     |             |                |           | Unappropriated Fund Balance                |                 |                 |                |
| 203,434             | 386,344     | -              | 801001    | Unapp FB - Restricted by TLT Agreement     | -               |                 |                |
| 344,710             | 49,177      | -              | 805000    | Unapp FB - Reserves                        | -               |                 |                |
| 291,763             | -           | -              | 805200    | Unapp FB - Renew and Replace Reserve       | -               |                 |                |
| 30,000              | 109,626     | -              | 805900    | Unapp FB - Other Reserves and Designations | -               |                 |                |
| 2,297,958           | 2,297,958   | -              | 805910    | Unapp FB - New Capital Business Strategy   | -               |                 |                |
| 3,167,865           | 2,843,105   | -              |           | Total Unappropriated Fund Balance          | -               |                 | _              |
| \$9,873,835         | \$9,748,604 | \$11,485,375   | TOTAL REQ | UIREMENTS                                  | \$12,478,381    |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT   | For Information Only  DESCRIPTION         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------------|--------|---|---|----------------------------------|--|
| MERC Fund (O         |                      |                                 | ACCI   | DESCRIPTION                               | Amount                                  | Amount                           | Amount                                 |
| =                    | regon Conver         | ition Center)                   |        |   |   |                                  |  |
| <u>Revenues</u>      |                      |                                 |        |   |   |                                  |  |
|                      |                      |                                 |        | Beginning Fund Balance                    |   |                                  |  |
| 485,535              | 772,924              | -                               | 320530 | Fund Bal-Restr for Capital TLT            | -                                       |                                  |  |
| 6,230,283            | -                    | 10,150,658                      | 340000 | Fund Bal-Unassigned/Undesignated          | 7,743,545                               |                                  |  |
| 125,500              | _                    | -                               | 341500 | Fund Bal-Dsg PERS                         |   |                                  |  |
| 6,593,503            | 9,499,030            | 9,499,030                       | 345300 | Fund Bal-Dsg Renewal OCC                  | 15,130,192                              |                                  |  |
| 1,334,856            | 1,821,308            | 1,821,308                       | 346300 | Fund Bal - Dsg OCC Bus Str-Cap/FB OCC B C | 2,092,302                               |                                  |  |
| -                    | 6,480,783            | -                               | 349000 | Fund Balance-Unassigned/Reserved          | _,,                                     |                                  |  |
| 14,769,677           | 18,574,045           | 21,470,996                      | 3.3000 | Total Beginning Fund Balance              | 24,966,039                              |                                  |  |
| 1.1,7.05,077         | 10/37 1/0 13         | 21,170,550                      |        | rotar beginning rana balance              | 2 1,500,055                             |                                  |  |
|                      |                      |                                 |        | Current Revenue                           |   |                                  |  |
| 6,878                | 2,201                | -                               | 411000 | State Grants - Direct                     | -                                       |                                  |  |
| -                    | 6,151                | -                               | 412900 | Intra-Metro Grants                        | -                                       |                                  |  |
| 9,519,489            | 10,185,853           | 10,593,288                      | 413000 | Hotel/Motel Tax                           | 11,661,784                              |                                  |  |
| 1,682,329            | 1,955,473            | 5,771,546                       | 413300 | Visitor Development Fund Alloc            | 3,784,454                               |                                  |  |
| 462,694              | 473,139              | 486,118                         | 413310 | Enhanced Marketing VDF                    | 491,122                                 |                                  |  |
| -                    | -                    | -                               | 414500 | Government Contributions                  | -                                       |                                  |  |
| 2,112                | 1,958                | 1,000                           | 417000 | Fines and Forfeits                        | 1,700                                   |                                  |  |
| 3,376                | 4,384                | 3,000                           | 450000 | Admission Fees                            | 3,000                                   |                                  |  |
| 1,804,366            | 2,595,390            | 1,800,000                       | 451010 | Rentals - Audio Visual Equipment Fees     | 1,950,000                               |                                  |  |
| 20,799               | 28,241               | 19,000                          | 451015 | Rentals - Presentation Equipment Fees     | 21,110                                  |                                  |  |
| 19,860               | 25,534               | 11,000                          | 451020 | Rentals - Bleecher Fees                   | 15,000                                  |                                  |  |
| 10,209               | 10,862               | 8,500                           | 451030 | Rentals - Dance Floor Fees                | 10,500                                  |                                  |  |
| 23,044               | 26,908               | 23,000                          | 451040 | Rentals - Misc. Equipment Fees            | 24,500                                  |                                  |  |
| 1,892                | 2,605                | -                               | 451041 | Rentals - ATM                             | -                                       |                                  |  |
| 53,702               | 42,115               | 45,000                          | 451050 | Rentals - Tables and Chairs Fees          | 45,500                                  |                                  |  |
| 65,026               | (20,364)             | -                               | 451090 | Rentals - Liquidated Damages              | -                                       |                                  |  |
| (314,068)            | (461,675)            | (21,000)                        | 451110 | Rentals - Less Comp Services              | (25,000)                                |                                  |  |
| (1,140,539)          | (1,362,034)          | -                               | 451120 | Rentals - Less Paid by VDF/POVA           | -                                       |                                  |  |
| 4,948                | 4,918                | 2,500                           | 452000 | Rentals - Space                           | 2,500                                   |                                  |  |
| 2,516,971            | 2,856,388            | 3,998,617                       | 452101 | Rentals - Exhibit Hall                    | 4,183,020                               |                                  |  |
| 25,680               | 34,932               | -                               | 452102 | Rentals - Lobby                           | -                                       |                                  |  |
| 676,590              | 496,757              | -                               | 452103 | Rentals - Meeting Room                    | -                                       |                                  |  |
| 1,191,520            | 1,160,230            | -                               | 452104 | Rentals - Ballroom                        | -                                       |                                  |  |
| 30,092               | 26,321               | -                               | 452109 | Rentals - Other Space                     | -                                       |                                  |  |
| 1,153,725            | 1,362,071            | -                               | 452190 | Rentals - Paid by VDF/POVA                | -                                       |                                  |  |
| 224,097              | 276,517              | 300,000                         | 455110 | Food Service Revenue - Liquor             | 335,000                                 |                                  |  |

|                      |                      | FY 2016-17               |        | For Information Only                        | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|--------------------------|--------|---|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                 | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| MERC Fund (O         | regon Conver         | ntion Center)            |        |   |                           |                           |                          |
| 297,166              | 447,271              | 309,680                  | 455120 | Food Service Revenue - Beer                 | 340,000                   |                           |                          |
| 193,747              | 273,007              | 300,000                  | 455130 | Food Service Revenue - Wine                 | 335,000                   |                           |                          |
| 313,089              | 345,211              | 300,000                  | 455200 | Food Service Revenue - Beverage             | 415,000                   |                           |                          |
| 32,263               | 76,013               | -                        | 455210 | Food Service Revenue - Water                | -                         |                           |                          |
| 498,783              | 800,680              | -                        | 455220 | Food Service Revenue - Coffee               | -                         |                           |                          |
| 43,677               | 40,420               | 500,000                  | 455310 | Food Service Rev - Spec Coffee Regular      | 515,000                   |                           |                          |
| 152,164              | 135,891              | -                        | 455320 | Food Service Rev - Spec Coffee Espresso     | -                         |                           |                          |
| 3,173                | 3,178                | -                        | 455330 | Food Service Rev - Spec Coffee Other        | -                         |                           |                          |
| 107,509              | 106,410              | -                        | 455340 | Food Service Rev - Spec Coffee Bot Beverage | -                         |                           |                          |
| 75,813               | 77,773               | -                        | 455360 | Food Service Rev - Spec Coffee Baked Goods  | -                         |                           |                          |
| 18,549               | 19,595               | -                        | 455370 | Food Service Rev - Spec Coffee Food         | -                         |                           |                          |
| 39,377               | 31,268               | -                        | 455380 | Food Service Revenue - Smoothies            | -                         |                           |                          |
| 36,267               | 49,807               | -                        | 455390 | Food Service Rev - Spec Coffee Retail Food  | -                         |                           |                          |
| 8,304,666            | 9,654,266            | 8,381,000                | 455500 | Food Service Revenue - Food                 | 8,931,050                 |                           |                          |
| 39,999               | 68,754               | -                        | 455900 | Miscellaneous Food and Beverage Revenue     | -                         |                           |                          |
| 1,856,626            | 2,269,650            | 1,684,320                | 455920 | Recovery - Billed Gratuity                  | 1,929,107                 |                           |                          |
| 148,548              | 150,462              | 150,000                  | 455930 | Recovery - Billed Labor                     | 150,000                   |                           |                          |
| 8,237                | 4,805                | -                        | 455941 | Food Service Rev - Rental Linens            | · -                       |                           |                          |
| 36,556               | 16,894               | -                        | 455942 | Food Service Rev - Rental Equipment         | -                         |                           |                          |
| 110,289              | 186,893              | 125,000                  | 455950 | Subcontractor Revenue                       | 150,000                   |                           |                          |
| 447                  | 640                  | · -                      | 455951 | Sub Contract Reimbursement - Short          | ,<br>-                    |                           |                          |
| (78,407)             | (166,924)            | (50,000)                 | 455990 | Misc Food and Beverage - Less Comp Services | (50,000)                  |                           |                          |
| 22,616               | 70,837               | -                        | 455998 | Deferred Food and Bev Revenue Collected     | -                         |                           |                          |
| 28                   | -                    | -                        | 456100 | Retail Sales - Brochure Display             | _                         |                           |                          |
| 15,050               | 30,560               | 15,250                   | 457510 | Advertising Rev - Banner Outdoors           | 17,500                    |                           |                          |
| 500                  | 2,750                | 2,000                    | 457520 | Display Advertising                         | 2,000                     |                           |                          |
| -                    | -/                   | -,                       | 458000 | Utility Services                            | 25,000                    |                           |                          |
| 18,080               | 10,791               | 10,500                   | 458200 | Utility Services - Compressed Air           | 11,125                    |                           |                          |
| 1,363,913            | 1,609,872            | 1,275,000                | 458300 | Utility Services - Electricity and Hookup   | 1,440,000                 |                           |                          |
| -                    | 6,977                | -                        | 458400 | Utility Services - HVAC                     | 1,000                     |                           |                          |
| 2,839                | 2,870                | 3,750                    | 458500 | Utility Services - Natural Gas              | 2,900                     |                           |                          |
| 1,887                | 34,818               | 2,500                    | 458600 | Utility Services - Refuse Removal           | 15,750                    |                           |                          |
| 34,531               | 29,009               | 30,000                   | 458700 | Utility Services - Telephone and Hookup     | 28,000                    |                           |                          |
| 896,281              | 1,528,841            | 775,000                  | 458800 | Utility Services - WiFi - Internet Network  | 895,000                   |                           |                          |
| 7,259                | 6,814                | 7,500                    | 458910 | Utility Services - Freight                  | 7,200                     |                           |                          |
| 8,763                | 18,970               | 6,000                    | 458920 | Utility Services - Water and Sewer          | 6,600                     |                           |                          |

|              |            | FY 2016-17     |        | For Information Only  | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|--------------|------------|----------------|--------|---|-----------------|-----------------|----------------|
| FY 2014-15   | FY 2015-16 | <u>Amended</u> |        |   | <u>Proposed</u> | <b>Approved</b> | <b>Adopted</b> |
| Actual       | Actual     | Amount         | ACCT   | DESCRIPTION   | Amount          | Amount          | Amount         |
| MERC Fund (O | •          | _              |        |   |                 |                 |                |
| 15,158       | 14,340     | 14,500         | 458930 | Utitliy Services - Keys   | 14,500          |                 |                |
| 8,262        | 5,780      | 5,000          | 458940 | Utility Services - Storage  | 5,500           |                 |                |
| 743          | 23         | -              | 458950 | Utility Services - Supplies Billed AV                                   | -               |                 |                |
| 7,209        | 6,418      | 7,000          | 458960 | Utility Services - Rent Portable Sink                                   | 6,500           |                 |                |
| 18,710       | 12,244     | 18,000         | 459100 | Commissions - ATM   | 18,000          |                 |                |
| 10,627       | 27,045     | 14,000         | 459920 | Commissions - Tickets   | 14,000          |                 |                |
| 41           | 49,541     | -              | 459922 | Commissions - Ticket Service Charge                                     | -               |                 |                |
| 1,481,717    | 1,446,079  | 1,450,000      | 462000 | Parking Fees  | 1,500,000       |                 |                |
| 44,371       | 87,276     | 50,000         | 462100 | Parking Fees - Contract   | 50,000          |                 |                |
| 62,947       | 62,744     | 60,000         | 462120 | Parking Fees - Employee   | 62,000          |                 |                |
| (3,204)      | (2,991)    | 8,000          | 462130 | Parking Fees - Exhibitor  | -               |                 |                |
| 93,334       | 88,540     | 90,000         | 462140 | Parking Fees - Special Pass   | 90,000          |                 |                |
| 92,372       | 91,068     | 80,000         | 464514 | Reimbursed Services - License and Permits Billed                        | 90,000          |                 |                |
| 39,988       | 130,645    | 8,000          | 464521 | Reimbursed Services - City Police                                       | 42,000          |                 |                |
| 32,556       | 30,496     | 40,000         | 464591 | Reimbursed Services - Ticket Printing Fee                               | 35,000          |                 |                |
| -            | -          | -              | 464592 | Reimbursed Services - ATM Rental Set-Up Fee                             | -               |                 |                |
| 270          | 19         | -              | 464593 | Reimbursed Services - Coat Check Revenue                                | -               |                 |                |
| 168,759      | 250,494    | 98,436         | 464901 | Reimbursed Labor - Admission  | 139,400         |                 |                |
| 33,529       | 40,437     | 24,230         | 464902 | Reimbursed Labor - Admission Lead                                       | 30,030          |                 |                |
| 62,708       | 60,227     | 60,000         | 464903 | Reimbursed Labor - Aisle Cleaning                                       | 61,500          |                 |                |
| 381,153      | 538,508    | 350,000        | 464904 | Reimbursed Labor - Audio Visual   | 420,383         |                 |                |
| 109,867      | 129,737    | 65,000         | 464905 | Reimbursed Labor - Booth Cleaning                                       | 110,000         |                 |                |
| -            | -          | 7,481          | 464906 | Reimbursed Labor - Coat Check   | -               |                 |                |
| 70,010       | 84,471     | 60,000         | 464908 | Reimbursed Labor - EMT and Medical                                      | 71,000          |                 |                |
| -            | 750        | 500            | 464909 | Reimbursed Labor - Event Service  | 500             |                 |                |
| 96,490       | 93,896     | 75,000         | 464912 | Reimb Labor-Oper and Setup  | 95,000          |                 |                |
| 12,996       | 11,058     | 10,000         | 464913 | Reimbursed Labor - Porter   | 10,500          |                 |                |
| 55,427       | 48,043     | 44,000         | 464914 | Reimbursed Labor - Security   | 44,000          |                 |                |
| 22,555       | 33,939     | 22,000         | 464916 | Reimbursed Labor - Technical  | 75,000          |                 |                |
| 32,223       | 36,095     | 30,000         | 464917 | Reimbursed Labor - Ticket Sellers                                       | 35,000          |                 |                |
| 15,735       | 16,884     | 16,000         | 464918 | Reimbursed Labor - Ticket Sellers  Reimbursed Labor - Ticket Supervisor | 18,000          |                 |                |
| 767          | 1,228      | 10,000         | 464920 | Reimbursed Labor - Utility  | 775             |                 |                |
|              |            | 1E 000         |        |   |                 |                 |                |
| 21,665       | 26,182     | 15,000         | 464921 | Reimbursed Labor - Staging Fees   | 21,500          |                 |                |
| 15,855       | 5,196      | 5,200          | 465000 | Miscellaneous Charges for Svc   | 1,900           |                 |                |
| 74,190       | 160,432    | 75,000         | 470000 | Interest on Investments   | 190,000         |                 |                |
| 1,747        | 20,022     | -              | 471900 | Unrealized Gain/Loss -FMV Adj   | -               |                 |                |

| FY 2014-15                      | FY 2015-16                              | FY 2016-17<br>Amended                       |  | For Information Only  | FY 2017-18<br>Proposed                        | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------------------|---|---|--|---|---|------------------------|-----------------------|
| Actual                          | Actual                                  | Amount                                      | ACCT   | DESCRIPTION   | Amount  | Amount                 | Amount                |
| MERC Fund (O                    | regon Conver                            | tion Center)                                |  |   |   |                        |                       |
| 125,000                         | 399,605                                 | 398,438                                     | 475500   | Capital Contrib and Donations   | 476,563                                       |                        |                       |
| 47,056                          | 30,736                                  | 20,000                                      | 476000   | Sponsorship Revenue   | 45,000  |                        |                       |
| 4,808                           | 1,991                                   | -   | 480000   | Cash Over and Short   | -   |                        |                       |
| 16,495                          | 18,773                                  | 16,000                                      | 480010   | Credit Card Machine Fees Billed   | 16,000  |                        |                       |
| 5,052                           | 15,902                                  | -   | 480020   | Finance Charges   | -   |                        |                       |
| 3,602                           | 102                                     | -   | 489000   | Miscellaneous Revenue   | -   |                        |                       |
| 14,633                          | 10,510                                  | -   | 489100   | Refunds/Reimbursements  | -   |                        |                       |
| 375                             | 500                                     | _   | 489101   | Key Reimbursement   | _   |                        |                       |
| 12,278                          | 3,574                                   | -   | 489110   | Damage Reimbursements   | -   |                        |                       |
| 35,965,154                      | 41,768,504                              | 40,105,854                                  |  | Total Current Revenue   | 41,460,973                                    |                        |                       |
|                                 |   |   |  |   |   |                        |                       |
|                                 |   |   |  | Interfund Transfers   |   |                        |                       |
| 801,597                         | 486,599                                 | 370,000                                     | 497000   | Transfer of Resources   | -   |                        |                       |
| -                               | -                                       | (808,751)                                   | 499310   | Intrafund Clearing Direct   | (937,926)                                     |                        |                       |
| 1,123,000                       | 540,000                                 | 1,375,000                                   | 499500   | Intrafund Clearing Capital  | 16,000,000                                    |                        |                       |
| 1,924,597                       | 1,026,599                               | 936,249                                     |  | Total Interfund Transfers   | 15,062,074                                    |                        |                       |
| \$52,659,428                    | \$61,369,148                            | \$62,513,099                                | TOTAL RES  | OURCES  | \$81,489,086                                  |                        |                       |
|                                 | , | ,     |  |   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,       |                        |                       |
| <b>Expenditures</b>             |   |   |  |   |   |                        |                       |
|                                 |   |   |  | Personnel Services  |   |                        |                       |
| 2,269,726                       | 2,564,429                               | 2,737,112                                   | 501000   | Reg Employees-Full Time-Exempt  | 3,043,155                                     |                        |                       |
| 3,178,369                       | 3,365,737                               | 3,717,172                                   | 501500   | Reg Empl-Full Time-Non-Exempt   | 3,572,490                                     |                        |                       |
| -                               | -                                       | (420,132)                                   | 501510   | Reg Emp-Full Time Non-Exempt Vacancy Allow  | (899,683)                                     |                        |                       |
| 35,592                          | 50,946                                  | 108,706                                     | 502500   | Reg Empl-Part Time-Non-Exempt   | 116,893                                       |                        |                       |
| 34,966                          | 30,415                                  | 22,575                                      | 503000   | Temporary Employees - Hourly  | 37,994  |                        |                       |
| 202,310                         | 239,249                                 | 204,797                                     | 504300   | Non-Reimbursable Labor  | 402,807                                       |                        |                       |
| 649,015                         | 765,124                                 | 649,111                                     | 504500   | Reimbursable Labor  | 711,794                                       |                        |                       |
| 140,611                         | 128,186                                 | 127,077                                     | 508000   | Overtime  | 151,912                                       |                        |                       |
| -                               |   |   |  |   |   |                        |                       |
|                                 | -                                       | 193,965                                     | 508500   | Premium Pay   | 192,169                                       |                        |                       |
| 8,950                           | -<br>11,917                             | 13,800                                      | 508600   | Mobile Comm Allowance   | 192,169<br>18,600                             |                        |                       |
| 8,950                           | -<br>11,917<br>-                        | 13,800                                      | 508600<br>508900   | Mobile Comm Allowance<br>Merit/Bonus Pay  | 18,600  |                        |                       |
| -                               | -                                       | 13,800<br>-<br>31,250                       | 508600<br>508900<br>508921                               | Mobile Comm Allowance<br>Merit/Bonus Pay<br>Sales Incentive Program (Budgetary)   | 18,600<br>-<br>33,000                         |                        |                       |
| -<br>-<br>536,195               | -<br>-<br>588,989                       | 13,800<br>-<br>31,250<br>654,217            | 508600<br>508900<br>508921<br>511000                     | Mobile Comm Allowance<br>Merit/Bonus Pay<br>Sales Incentive Program (Budgetary)<br>Fringe - Payroll Taxes   | 18,600<br>-<br>33,000<br>664,093              |                        |                       |
| -<br>-<br>536,195<br>738,394    | -<br>-<br>588,989<br>840,184            | 13,800<br>-<br>31,250<br>654,217<br>942,305 | 508600<br>508900<br>508921<br>511000<br>512000           | Mobile Comm Allowance Merit/Bonus Pay Sales Incentive Program (Budgetary) Fringe - Payroll Taxes Fringe - Retirement PERS                             | 18,600<br>-<br>33,000<br>664,093<br>1,213,716 |                        |                       |
| 536,195<br>738,394<br>1,346,072 | 588,989<br>840,184<br>1,432,323         | 13,800<br>-<br>31,250<br>654,217            | 508600<br>508900<br>508921<br>511000<br>512000<br>513000 | Mobile Comm Allowance Merit/Bonus Pay Sales Incentive Program (Budgetary) Fringe - Payroll Taxes Fringe - Retirement PERS Fringe - Health and Welfare | 18,600<br>-<br>33,000<br>664,093              |                        |                       |
| -<br>-<br>536,195<br>738,394    | -<br>-<br>588,989<br>840,184            | 13,800<br>-<br>31,250<br>654,217<br>942,305 | 508600<br>508900<br>508921<br>511000<br>512000           | Mobile Comm Allowance Merit/Bonus Pay Sales Incentive Program (Budgetary) Fringe - Payroll Taxes Fringe - Retirement PERS                             | 18,600<br>-<br>33,000<br>664,093<br>1,213,716 |                        |                       |

|               |              | FY 2016-17     |        | For Information Only  | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------|--------------|----------------|--------|---|-----------------|-----------------|----------------|
| FY 2014-15    | FY 2015-16   | <u>Amended</u> |        | •   | <b>Proposed</b> | <b>Approved</b> | <b>Adopted</b> |
| Actual        | Actual       | Amount         | ACCT   | DESCRIPTION   | Amount          | Amount          | Amount         |
| /IERC Fund (O | regon Conver | ntion Center)  |        |   |                 |                 |                |
| 35,317        | 35,978       | 47,442         | 515000 | Fringe - Other Benefits   | 63,921          |                 |                |
| 60,166        | 100,099      | 129,855        | 519000 | Pension Oblig Bonds Contrib   | 66,717          |                 |                |
| 7,350         | 7,013        | 2,400          | 519500 | Fringe - Insurance - Opt Out  | 2,400           |                 |                |
| 9,279,349     | 10,184,474   | 10,892,021     |        | Total Personnel Services  | 11,199,173      |                 |                |
|               |              |                |        | Mataviala and Camiras   |                 |                 |                |
| 2/ E10        | 27.067       | 24.620         | E20100 | Materials and Services Office Supplies  | 26.015          |                 |                |
| 34,518        | 37,067       | 24,620         | 520100 | Office Supplies   | 26,915          |                 |                |
| 36,513        | 26,470       | 34,694         | 520110 | Computer Equipment  | 39,762          |                 |                |
| 19,760        | 20,292       | 29,029         | 520120 | Meetings Expenditures   | 39,029          |                 |                |
| 524           | 556          | 2,183          | 520130 | Postage   | 2,183           |                 |                |
| 42,362        | 72,961       | 61,000         | 520140 | OfficeSupply-PromoandConsult Sup  | 61,000          |                 |                |
| 57,819        | 51,086       | 59,200         | 520500 | Operating Supplies  | 64,100          |                 |                |
| 8,398         | 78,121       | 54,750         | 520510 | Operating Supplies - Small Tools, Equip   | 61,250          |                 |                |
| 23,728        | 18,913       | 16,500         | 520520 | Operating Supplies - Audio Visual   | 24,500          |                 |                |
| 326           | 437          | 400            | 520530 | Operating Supplies - Coat Check   | 400             |                 |                |
| -             | -            | -              | 520535 | Operating Supplies - Food for Prg Part  | 8,000           |                 |                |
| 2,609         | 4,997        | 3,000          | 520540 | Operating Supplies - Medical and Veterinary   | 5,200           |                 |                |
| 3,321         | 5,073        | 6,000          | 520550 | Operating Supplies - Telecommunications   | 6,000           |                 |                |
| 4,906         | 4,076        | 4,000          | 520560 | Operating Supplies - Tickets  | 5,000           |                 |                |
| 17,023        | 36,323       | 25,700         | 520571 | Operating Supplies - Show and Stage   | 25,700          |                 |                |
| 26,407        | 37,599       | 32,640         | 520580 | Operating Supplies - Uniforms   | 41,400          |                 |                |
| 5,511         | 2,735        | 9,500          | 520590 | Operating Supplies - Sustainability   | 5,500           |                 |                |
| -             | -            | -              | 521000 | Subscriptions and Dues  | -               |                 |                |
| 34,975        | 47,360       | 41,064         | 521100 | Membership and Professional Dues  | 42,360          |                 |                |
| 767           | 1,001        | 1,100          | 521200 | Publications and Subscriptions  | 1,100           |                 |                |
| 9,077         | 7,852        | 10,300         | 521400 | Fuels and Lubricants - General  | 10,300          |                 |                |
| 6,542         | 20,225       | 17,000         | 521500 | Maintenance and Repairs Supplies  | 21,000          |                 |                |
| 5,654         | 11,698       | 19,500         | 521510 | Maintenance and Repairs Supplies - Technology   | 21,500          |                 |                |
| 37,136        | 77,576       | 38,350         | 521520 | Maintenance and Repairs Supplies - Building   | 45,000          |                 |                |
| 67,906        | 57,065       | 63,750         | 521521 | Maintenance and Repairs Supplies - HVAC   | 65,750          |                 |                |
| 50,127        | 40,634       | 27,400         | 521522 | Maintenance and Repairs Supplies - Lightbulbs and Ballasts                                | 27,400          |                 |                |
| 55,601        | 52,571       | 50,000         | 521530 | Maintenance and Repairs Supplies - Custodial  | 54,000          |                 |                |
| 39,306        | 29,589       | 40,000         | 521531 | Maint and Rep Supp - Cust Paper/MandR Paper   | 40,000          |                 |                |
| 81,242        | 55,567       | 51,900         | 521540 | Maintenance and Repairs Supplies - Electrical   | 53,000          |                 |                |
| 1,971         | 779          | 1,800          | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape                                      | 1,500           |                 |                |
| 61,803        | 54,044       | 47,250         | 521560 | Maintenance and Repairs Supplies - Equipment  | 52,300          |                 |                |
| -             | 189          | 500            | 521570 | Maintenance and Repairs Supplies - Vehicles   | 500             |                 |                |
| 1,000         | 18,861       | 50,000         | 524000 | Contracted Professional Svcs  | 1,000           |                 |                |
|               | 10,001       | 50,000         | 524010 | Contracted Prof Svcs - Accounting and Auditing  | 1,000           |                 |                |
| 309,696       | 135,972      | 275,000        | 524010 | Contracted Prof Svcs - Accounting and Additing  Contracted Prof Svcs - Attorney and Legal | 75,000          |                 |                |
| 1,160         | 133,372      | 400,000        | 524020 | Contracted Prof Sycs - Architect  | 73,000          |                 |                |

| FY 2014-15   | FY 2015-16      | FY 2016-17<br>Amended |        | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|-----------------|-----------------------|--------|--|-------------------------------|------------------------|------------------------------|
| Actual       | Actual          | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                       |
| MERC Fund (C |                 |                       |        |  |                               |                        |                              |
| 3,200        |                 | 30,000                | 524040 | Contracted Prof Svcs - Promotion and Public Relations                    | 50,000                        |                        |                              |
| 49,871       | 93,141          | 100,200               | 524050 | Contracted Prof Svcs - Advertising                                       | 100,200                       |                        |                              |
| 41,525       | 8,801           | 25,000                | 524060 | Contracted Prof Svcs - Information Technology Services                   | 25,000                        |                        |                              |
| 67,599       | 482,939         | 570,810               | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | 692,000                       |                        |                              |
| 1,399        | 534             | 500                   | 524075 | Contracted Prof Svcs - Recruiting Services                               | 500                           |                        |                              |
| 474,456      | 131,947         | 130,000               | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                | 150,000                       |                        |                              |
| 3,100,000    | 3,350,004       | 3,600,000             | 524510 | Sales and Marketing Contract   | 3,848,000                     |                        |                              |
| 500          | 2,500           | 2,500                 | 524600 | Sponsorship Expenditures   | 4,000                         |                        |                              |
| 462,694      | 473,139         | 486,118               | 524700 | Visitor Develop Marketing  | 2,491,122                     |                        |                              |
| 63,045       | 112,781         | 64,500                | 525110 | Utility Services - Internet  | 85,000                        |                        |                              |
| 36,020       | 37,135          | 41,500                | 525120 | Utility Services - Telecommunications                                    | 38,500                        |                        |                              |
| 776,981      | 826,810         | 815,000               | 525130 | Utility Services - Electricity   | 775,000                       |                        |                              |
| 97,635       | 71,618          | 110,700               | 525140 | Utility Services - Natural Gas   | 87,700                        |                        |                              |
| 63,249       | 54,375          | 55,300                | 525150 | Utility Services - Sanitation and Refuse Removal                         | 57,500                        |                        |                              |
| 192,331      | 257,307         | 287,500               | 525160 | Utility Services - Water and Sewer                                       | 295,000                       |                        |                              |
| 19,735       | 29,702          | 84,500                | 525500 | Cleaning Services  | 85,000                        |                        |                              |
| 4,647        | 366             | 2,750                 | 526000 | Maintenance and Repair Services  | 30,000                        |                        |                              |
| 144,748      | 253,542         | 130,000               | 526010 | Maintenance and Repair Services - Building                               | 145,000                       |                        |                              |
| 50,586       | 42,520          | 100,000               | 526011 | Maintenance and Repair Services - Painting                               | 100,000                       |                        |                              |
| 150          | -2,320          | 3,000                 | 526011 | Maintenance and Repair Services - Electricity                            | 3,000                         |                        |                              |
| 216,506      | 181,700         | 190,000               | 526012 | Maintenance and Repair Services - Elevator and Escalator                 | 196,000                       |                        |                              |
| 82,947       | 107,487         | 66,500                | 526013 | Maintenance and Repair Services - HVAC                                   | 86,500                        |                        |                              |
| 2,613        | 2,543           | -                     | 526014 | Maintenance and Repair Services - Damage Repair (Non-Risk)               | -                             |                        |                              |
| 47,840       | 52,399          | 59,350                | 526020 | Maintenance and Repair Services - Equipment                              | 61,350                        |                        |                              |
| 63,207       | 120,794         | 125,000               | 526030 | Maintenance and Repair Services - Equipment                              | 125,000                       |                        |                              |
| 20,163       | 38,405          | 78,500                | 526040 | Maintenance and Repair Services - Technology                             | 76,500                        |                        |                              |
| 1,755        | 1,417           | 1,750                 | 526050 | Maintenance and Repair Services - Vehicles                               | 1,750                         |                        |                              |
| 65,554       | 87,060          | 60,000                | 526060 | Maintenance and Repair Services - Safety                                 | 72,000                        |                        |                              |
| 33,358       | 10,072          | 00,000                | 526100 | Capital Maintenance - CIP  | 72,000                        |                        |                              |
| 8,553        | 1,444           | 4,800                 | 526300 | Software Maintenance   | 2,800                         |                        |                              |
| 0,333        | 235             | 4,600                 | 526500 |  | 2,000                         |                        |                              |
| 4.020        |                 | 10.000                | 526500 | Rentals Favingent  | 10.000                        |                        |                              |
| 4,030        | 9,921           | 10,000                |        | Rentals - Equipment  | 10,000                        |                        |                              |
| 3,383        | 941             | 1,500                 | 526530 | Rentals - Office Equipment   | 1,500                         |                        |                              |
| 1,579        | 1,642           | 1,500                 | 526540 | Rentals - Vehicle  | 1,700                         |                        |                              |
| 93,423       | 87,509<br>4,330 | 168,414               | 526555 | Rentals - Air Space  | 206,000                       |                        |                              |
| 4,256        | 4,230           | 4,120                 | 526560 | Rentals - Parking Space  | 4,120                         |                        |                              |
| 442,509      | 791,585         | 378,000               | 526580 | Rentals - Audio Visual   | 378,000                       |                        |                              |
| - 20.725     | 5,923           |                       | 527000 | Insurance  |                               |                        |                              |
| 39,735       | 51,789          | 53,000                | 528000 | Other Purchased Services   | 53,500                        |                        |                              |
| 5,986        | 2,284           | 4,450                 | 528030 | Other Purchased Services - Delivery, Shipping and Courier                | 11,950                        |                        |                              |

|             |              | FY 2016-17     |        | For Information Only  | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|-------------|--------------|----------------|--------|---|-----------------|-----------------|----------------|
| FY 2014-15  | FY 2015-16   | <b>Amended</b> |        | •   | <b>Proposed</b> | <b>Approved</b> | <b>Adopted</b> |
| Actual      | Actual       | Amount         | ACCT   | DESCRIPTION   | Amount          | Amount          | Amount         |
| ERC Fund (O | regon Conver | ntion Center)  |        |   |                 |                 |                |
| 1,142       | 570          | 780            | 528060 | Other Purchased Services - EMT and Medical                    | 780             |                 |                |
| 2,921       | 3,109        | 6,000          | 528070 | Other Purchased Services - Trade Shows                        | 6,000           |                 |                |
| 38,665      | 119,788      | 8,000          | 528091 | Other Purchased Services - City Police                        | 35,000          |                 |                |
| · -         | -            | 1,000          | 528092 | Other Purchased Services - Traffic Control                    | ,<br>-          |                 |                |
| 11,932      | 12,777       | 13,000         | 528094 | Other Purchased Services - Linens                             | 14,100          |                 |                |
| 2,575       | 1,000        | 2,500          | 528095 | Other Purchased Services - Physical Capacity Testing          | 3,500           |                 |                |
| 17,347      | 15,228       | 9,900          | 528099 | Other Purchased Services - Sustainability                     | 17,500          |                 |                |
| 3,534       | 793          | 14,500         | 528120 | Other Purch Services - Reimb - Security                       | 6,000           |                 |                |
| 13,343      | 8,300        | 10,000         | 528140 | Other Purch Services - Reimb - Talent and Entertainment       | 10,000          |                 |                |
| 90,094      | 173,217      | 80,000         | 528150 | Other Purch Services - Reimb - Audio Visual                   | 90,000          |                 |                |
| 1,443       | 1,853        | 5,000          | 528200 | Banking Services  | 5,000           |                 |                |
| 176,174     | 173,876      | 160,000        | 528210 | Credit Card Fees  | 120,000         |                 |                |
| 91,343      | 76,555       | 42,400         | 528300 | Other Purchased Services - Temporary Help Services            | 63,000          |                 |                |
| 4,580       | 5,232        | 8,000          | 528400 | Other Purchased Services - Printing and Graphics              | 8,500           |                 |                |
| 3,290       | 289          | 2,000          | 529101 | Food and Beverage Services - Advertising and Promotion        | 500             |                 |                |
| 570         | 360          | 360            | 529102 | Food and Beverage Services - Banking Fees                     | 360             |                 |                |
| -           | 43,904       | 35,000         | 529103 | Food and Beverage Services - Credit Card Expense              | 40,000          |                 |                |
| 189         | 336          | -              | 529104 | Food and Beverage Services - Postage                          | -               |                 |                |
| 243,622     | 301,696      | 284,632        | 529106 | Food and Beverage Services - General Insurance                | 312,000         |                 |                |
| (978)       | 3,720        |                | 529107 | Food and Beverage Services - Cash Over/Short                  |                 |                 |                |
| 1,574       | -            | 2,000          | 529108 | Food and Beverage Services - Rental Exp - Vehicle             | -               |                 |                |
| 562         | 245          | 1,500          | 529109 | Food and Beverage Services - Services - Vehicles              | 500             |                 |                |
| 3,196       | 4,938        | 2,000          | 529110 | Food and Beverage Services - Freight Chargeouts               | 4,000           |                 |                |
| 13,314      | 6,802        | 7,500          | 529111 | Food and Beverage Services - Recruiting                       | 6,000           |                 |                |
| 8,415       | 9,356        | 10,500         | 529112 | Food and Beverage Services - Other                            | 10,500          |                 |                |
| 1,619,424   | 2,215,086    | 2,402,363      | 529120 | Food and Beverage Services - Food Cost                        | 2,600,000       |                 |                |
| 350,888     | 384,324      | -              | 529121 | Food and Beverage Services - Beverage Cost                    | -               |                 |                |
| 35,227      | 46,553       | -              | 529122 | Food and Bev Svcs-Liquor Cost                                 | -               |                 |                |
| 38,174      | 51,256       | -              | 529123 | Food and Beverage Services - Wine Cost                        | _               |                 |                |
| 68,874      | 87,240       | -              | 529124 | Food and Beverage Services - Beer Cost                        | -               |                 |                |
| 378,205     | 7,312        | -              | 529125 | Food and Beverage Services - Specialty Coffee                 | -               |                 |                |
| (148,790)   | (181,766)    | (175,000)      | 529127 | Food and Beverage Services - National Vendor Rebate (contra)  | (185,000)       |                 |                |
| 2,159,051   | 1,101,450    | 1,195,330      | 529130 | Food and Beverage Services - Direct Salary and Wage - Mgmt    | 1,219,236       |                 |                |
| 2,689,828   | 3,998,984    | 2,687,957      | 529131 | Food and Beverage Services - Direct Salary and Wage - Hourly  | 3,349,000       |                 |                |
| 15,806      | 35,472       | 45,000         | 529132 | Food and Beverage Services - Payroll Laundry                  | 35,000          |                 |                |
| 66,423      | 108,158      | 65,625         | 529133 | Food and Beverage Services - Subcontractor Payout             | 82,500          |                 |                |
| 12,322      | 10,293       | 12,000         | 529134 | Food and Beverage Services - Rental Exp - Equipment           | 12,000          |                 |                |
| 14,753      | 8,084        | 5,000          | 529135 | Food and Beverage Services - Replacements                     | 5,000           |                 |                |
| 542         | 1,253        | 2,000          | 529136 | Food and Beverage Services - Travel - Meals and Entertainment | 1,000           |                 |                |
| 2,393       | 774          | 4,000          | 529137 | Food and Beverage Services - Travel - Lodging                 | 4,000           |                 |                |
| 727,420     | 1,247,174    | 1,609,355      | 529139 | Food and Beverage Services - Other Labor and Related          | 1,662,868       |                 |                |

| FY 2014-15   | FY 2015-16 | FY 2016-17<br>Amended |        | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|--------------|------------|-----------------------|--------|--|-------------------------------|-------------------------------|------------------------------|
| Actual       | Actual     | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                        | Amount                       |
| MERC Fund (O |            | ntion Center)         |        |  |                               |                               |                              |
| 4,030        | 5,077      | 5,000                 | 529140 | Food and Beverage Services - Employee Welfare                      | 5,000                         |                               |                              |
| 4,520        | 2,300      | 4,800                 | 529150 | Food and Beverage Services - Services - Software License Fees      | 2,500                         |                               |                              |
| 43,168       | 53,006     | 45,000                | 529151 | Food and Beverage Services - Services - Contract Cleaning          | 45,000                        |                               |                              |
| 583          | 811        | -                     | 529152 | Food and Beverage Services - Services - Consulting                 | -                             |                               |                              |
| 9,506        | 2,595      | 5,000                 | 529153 | Food and Beverage Services - Services - Legal                      | 2,500                         |                               |                              |
| 9,421        | 19,833     | 10,000                | 529154 | Food and Beverage Services - Services - Repair and Maintenance     | 12,000                        |                               |                              |
| 2,464        | 5,980      | 5,000                 | 529155 | Food and Beverage Services - Services - Professional               | 5,000                         |                               |                              |
| 21,834       | 18,440     | 5,000                 | 529157 | Food and Beverage Services - Services - Security                   | 10,000                        |                               |                              |
| 67           | 201        | -,                    | 529158 | Food and Beverage Services - Services - Technology R and M         | -                             |                               |                              |
| 16,419       | 15,003     | 12,000                | 529159 | Food and Beverage Services - Services - Telecommunications         | 12,000                        |                               |                              |
| 500          | -          | -                     | 529161 | Food and Beverage Services - Supplies - Equipment                  | -                             |                               |                              |
| 3,953        | 16,100     | _                     | 529169 | Food and Beverage Services - Services - Other                      | _                             |                               |                              |
| 110,566      | 124,084    | 83,000                | 529170 | Food and Beverage Services - Supplies - Cafeteria                  | 90,000                        |                               |                              |
| -            | 1,028      |                       | 529171 | Food and Beverage Services - Supplies - Flowers and Decoration     | -                             |                               |                              |
| 148,205      | 166,068    | 142,000               | 529172 | Food and Beverage Services - Supplies - Linen, Uniform and Laundry | 142,000                       |                               |                              |
| 26           | 1,078      | _                     | 529173 | Food and Beverage Services - Supplies - Misc.                      | _                             |                               |                              |
| 7,875        | 8,164      | 7,000                 | 529174 | Food and Beverage Services - Supplies - Office                     | 8,000                         |                               |                              |
| 297          | -          | -                     | 529175 | Food and Beverage Services - Supplies - Operating                  | -                             |                               |                              |
| 214          | _          | _                     | 529176 | Food and Beverage Services - Supplies - Serviceware                | _                             |                               |                              |
| 60,349       | 147,786    | (120,000)             | 529186 | Food and Bev Svcs Spent Mktg Res/FandB S M R                       | (130,000)                     |                               |                              |
| (438)        | -          | 480,000               | 529190 | Food and Beverage Services - Reserve Capital 2%                    | 520,000                       |                               |                              |
| 350,573      | 333,841    | (240,000)             | 529191 | Food and Beverage Services - Spent Capital Reserve 2%              | (260,000)                     |                               |                              |
| -            | -          | 240,000               | 529192 | Food and Beverage Services - Reserve Maintenance 1%                | 260,000                       |                               |                              |
| 109,697      | 160,562    | (120,000)             | 529193 | Food and Beverage Services - Spent Maintenance Reserve 1%          | (130,000)                     |                               |                              |
| -            | -          | 240,000               | 529194 | Food and Beverage Services - Reserve Utilities 1%                  | 260,000                       |                               |                              |
| 23,471       | 29,433     | (120,000)             | 529195 | Food and Beverage Services - Spent Utility Reserve 1%              | (130,000)                     |                               |                              |
| 665          | -          | 240,000               | 529196 | Food and Beverage Services - Reserve Marketing 1%                  | 260,000                       |                               |                              |
| 182,214      | 224,650    | ,<br>-                | 529197 | Food and Beverage Services - Qualitative Incentive                 | -                             |                               |                              |
| 370,053      | 436,698    | 390,000               | 529198 | Food and Beverage Services - Net Gross Receipts Percent            | 422,500                       |                               |                              |
| 273,947      | 382,647    | 250,000               | 529199 | Food and Beverage Services - Percent of Net Profit                 | 275,000                       |                               |                              |
| 160,908      | 147,705    | 160,000               | 529210 | Parking Services - Parking Lot Management                          | 165,000                       |                               |                              |
| 95,108       | 92,294     | 80,645                | 530010 | License and Permit Fees  | 94,000                        |                               |                              |
| -            | -          | 1,000                 | 532000 | Government Assessments   | 1,000                         |                               |                              |
| 70,000       | 70,671     | 100,490               | 545100 | Travel and Lodging   | 103,400                       |                               |                              |
| 5,292        | 5,177      | 10,805                | 545200 | Mileage, Taxi and Parking  | 11,130                        |                               |                              |
| 12,485       | 15,282     | 33,250                | 545300 | Meals and Entertainment  | 34,800                        |                               |                              |
| 40,589       | 37,951     | 61,200                | 545500 | Staff Development  | 69,720                        |                               |                              |
| 27,553       | 33,754     | 48,175                | 545520 | Conference Fees  | 50,615                        |                               |                              |
| 44,391       | 38,856     | 35,474                | 549000 | Miscellaneous Expenditures   | 37,274                        |                               |                              |

| FY 2014-15   | FY 2015-16   | FY 2016-17<br>Amended |           | For Information Only                                | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------|--------------|-----------------------|-----------|---|------------------------|------------------------|-----------------------|
| Actual       | Actual       | Amount                | ACCT      | DESCRIPTION   | Amount                 | Amount                 | Amount                |
| MERC Fund (O | regon Conven | tion Center)          |           |   |                        |                        |                       |
| 436,370      | 449,549      | 466,293               | 549010    | Tri-Met Transit Pass                                | 469,706                |                        |                       |
| 2,736        | 48,889       | -                     | 552000    | Bad Debt Expense                                    | -                      |                        |                       |
| 19,244,450   | 21,977,330   | 20,466,226            |           | Total Materials and Services                        | 23,535,830             |                        |                       |
|              |              |                       |           | <u>Capital Outlay</u>                               |                        |                        |                       |
| 44,427       | -            | 1,265,865             | 571000    | Improve-Other than Bldg                             | 6,000,000              |                        |                       |
| 1,717,969    | 432,379      | 3,283,026             | 572000    | Buildings and Related                               | 1,902,500              |                        |                       |
| 347,725      | 234,026      | 1,665,000             | 574000    | Equipment and Vehicles                              | 948,000                |                        |                       |
| -            | 29,061       | -                     | 574500    | Vehicles  | -                      |                        |                       |
| 129,970      | · -          | 700,068               | 575000    | Office Furn and Equip                               | 350,000                |                        |                       |
| 82,690       | -            | -                     | 579000    | Intangible Assets                                   | · -                    |                        |                       |
| 2,322,780    | 695,466      | 6,913,959             |           | Total Capital Outlay                                | 9,200,500              |                        |                       |
|              |              |                       |           | Interfund Transfers                                 |                        |                        |                       |
| 2,080,459    | 2,381,661    | 2,366,532             | 580000    | Transfer for Indirect Costs                         | 2,637,001              |                        |                       |
| 125,500      | 3,400,000    | 4,160,950             | 581000    | Transfer of Resources                               | -                      |                        |                       |
| 97,604       | 63,654       | 72,212                | 582000    | Transfer for Direct Costs                           | -                      |                        |                       |
| 220,000      | 179,988      | 179,988               | 586000    | Interfund Loan - Principal                          | 179,988                |                        |                       |
| 7,400        | 8,693        | 10,799                | 586500    | Interfund Loan - Interest                           | 13,499                 |                        |                       |
| 2,530,963    | 6,033,996    | 6,790,481             |           | Total Interfund Transfers                           | 2,830,488              |                        |                       |
|              |              |                       |           | Contingency.  |                        |                        |                       |
| -            | -            | 1,500,000             | 701002    | Contingency - Operating                             | 1,500,000              |                        |                       |
| -            | -            | 1,821,308             | 701003    | Contingency - New Capital-Business Strategy Reserve | 2,092,301              |                        |                       |
| -            | -            | 14,129,104            | 706000    | Contingency - Renew and Replacement                 | 31,130,794             |                        |                       |
| -            | -            | 17,450,412            |           | Total Contingency                                   | 34,723,095             |                        |                       |
|              |              |                       |           | Unappropriated Fund Balance                         |                        |                        |                       |
| 772,924      | 1,289,949    | -                     | 801001    | Unapp FB - Restricted by TLT Agreement              | -                      |                        |                       |
| 6,355,783    | 6,242,625    | -                     | 805000    | Unapp FB - Reserves                                 | -                      |                        |                       |
| 9,499,030    | 11,927,557   | -                     | 805200    | Unapp FB - Renew and Replace Reserve                | -                      |                        |                       |
| 125,000      | 353,724      | -                     | 805900    | Unapp FB - Other Reserves and Designations          | -                      |                        |                       |
| 1,821,308    | 1,956,187    | -                     | 805910    | Unapp FB - New Capital Business Strategy            | -                      |                        |                       |
| 18,574,045   | 21,770,042   | -                     |           | Total Unappropriated Fund Balance                   | -                      |                        |                       |
| \$51,951,587 | \$60,661,307 | \$62,513,099 1        | TOTAL REQ | UIREMENTS   | \$81,489,086           |                        |                       |

| FY 2014-15      | FY 2015-16     | FY 2016-17<br><u>Amended</u> |         | For Information Only                     | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|-----------------|----------------|------------------------------|---------|--|-------------------------------|-------------------------------|------------------------------|
| Actual          | Actual         | Amount                       | ACCT    | DESCRIPTION                              | Amount                        | Amount                        | Amount                       |
| /IERC Fund (Po  | ortland'5 Cent | ers for the A                | rts)    |  |                               |                               |                              |
| <u>levenues</u> |                |                              |         |  |                               |                               |                              |
|                 |                |                              |         | Beginning Fund Balance                   |                               |                               |                              |
| 1,655,344       | _              | 4,553,889                    | 340000  | Fund Bal-Unassigned/Undesignated         | 1,881,602                     |                               |                              |
| 79,000          | _              | -                            | 341500  | Fund Bal-Dsg PERS                        | -                             |                               |                              |
| 6,307,547       | 6,867,228      | 6,867,229                    | 345400  | Fun Bal-DsgG Renewal P'5                 | 9,148,122                     |                               |                              |
| 1,795,801       | 2,004,255      | 2,004,255                    | 346400  | Fund Bal - Dsg P'5 Bus St-Cap/FB PCPA BC | 2,263,311                     |                               |                              |
| -               | 1,750,966      | _,,                          | 349000  | Fund Balance-Unassigned/Reserved         |                               |                               |                              |
| 9,837,692       | 10,622,449     | 13,425,373                   | 3 13000 | Total Beginning Fund Balance             | 13,293,035                    |                               |                              |
|                 |                |                              |         | 3  |                               |                               |                              |
|                 |                |                              |         | Current Revenue                          |                               |                               |                              |
| 36,125          | -              | -                            | 411000  | State Grants - Direct                    | -                             |                               |                              |
| -               | 30,980         | -                            | 411500  | State Grants - Indirect                  | -                             |                               |                              |
| 5,275           | -              | 40,000                       | 412000  | Local Grants - Direct                    | 10,000                        |                               |                              |
| 78,494          | 6,000          | 15,000                       | 412900  | Intra-Metro Grants                       | 28,000                        |                               |                              |
| 1,311,226       | 1,340,824      | 1,371,029                    | 413000  | Hotel/Motel Tax                          | 1,390,686                     |                               |                              |
| 663,195         | 678,165        | 696,769                      | 413300  | Visitor Development Fund Alloc           | 703,941                       |                               |                              |
| 837,608         | 856,873        | 871,029                      | 414500  | Government Contributions                 | 889,441                       |                               |                              |
| 2,029,289       | 2,367,307      | 1,908,000                    | 450000  | Admission Fees                           | 2,123,688                     |                               |                              |
| 52              | -              | -                            | 450101  | Admission User Fees - Children's Theater | -                             |                               |                              |
| 145,742         | 663,846        | 1,048,800                    | 450300  | Admission - Special Concerts             | 1,260,750                     |                               |                              |
| 37,520          | 50,075         | 25,000                       | 451010  | Rentals - Audio Visual Equipment Fees    | 32,500                        |                               |                              |
| 20,153          | 20,160         | 10,000                       | 451040  | Rentals - Misc. Equipment Fees           | 13,000                        |                               |                              |
| 1,491           | 1,036          | 1,000                        | 451050  | Rentals - Tables and Chairs Fees         | 1,000                         |                               |                              |
| (404,022)       | (472,799)      | (187,907)                    | 451110  | Rentals - Less Comp Services             | (217,741)                     |                               |                              |
| 57,950          | 135,101        | -                            | 451998  | Deferred Rental Rev Collected            | -                             |                               |                              |
| 20,754          | 22,236         | 22,236                       | 452000  | Rentals - Space                          | 22,236                        |                               |                              |
| 33,215          | 15,790         | -                            | 452102  | Rentals - Lobby                          | -                             |                               |                              |
| 1,571,699       | 1,801,840      | 1,382,343                    | 452105  | Rentals - Theater                        | 1,657,652                     |                               |                              |
| 3,635           | 2,550          | -                            | 452109  | Rentals - Other Space                    | -                             |                               |                              |
| 5,040           | 3,525          | -                            | 452110  | Rentals - Outdoor Space                  | -                             |                               |                              |
| 414,588         | 474,667        | 424,253                      | 455110  | Food Service Revenue - Liquor            | 408,276                       |                               |                              |
| 478,185         | 562,282        | 329,975                      | 455120  | Food Service Revenue - Beer              | 317,548                       |                               |                              |
| 841,851         | 913,896        | 659,949                      | 455130  | Food Service Revenue - Wine              | 635,096                       |                               |                              |
| 372,746         | 469,997        | 353,544                      | 455200  | Food Service Revenue - Beverage          | 340,230                       |                               |                              |
| 7,140           | 5,243          | -                            | 455210  | Food Service Revenue - Water             | -                             |                               |                              |
| 17,341          | 13,904         | -                            | 455220  | Food Service Revenue - Coffee            | -                             |                               |                              |
| 693,387         | 740,997        | 1,327,398                    | 455500  | Food Service Revenue - Food              | 1,328,614                     |                               |                              |

|                      |                      | FY 2016-17               |        | For Information Only                             | FY 2017-18                | FY 2017-18         | FY 2017-18               |
|----------------------|----------------------|--------------------------|--------|--|---------------------------|--------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                      | <u>Proposed</u><br>Amount | Approved<br>Amount | <u>Adopted</u><br>Amount |
| MERC Fund (P         |                      |                          |        | DESCRIPTION                                      | Amount                    | Alliount           | Amount                   |
| 8,781                | 9,093                | 69,000                   | 455900 | Miscellaneous Food and Beverage Revenue          | 69,000                    |                    |                          |
| 81,175               | 67,533               | 88,000                   | 455920 | Recovery - Billed Gratuity                       | 77,000                    |                    |                          |
| 21,648               | 15,926               | -                        | 455930 | Recovery - Billed Labor                          | -                         |                    |                          |
| · -                  | 810                  | _                        | 455941 | Food Service Rev - Rental Linens                 | -                         |                    |                          |
| 7,903                | (13,149)             | -                        | 455942 | Food Service Rev - Rental Equipment              | -                         |                    |                          |
| 76,829               | 99,230               | -                        | 455950 | Subcontractor Revenue                            | -                         |                    |                          |
| 171                  | 146                  | -                        | 455951 | Sub Contract Reimbursement - Short               | -                         |                    |                          |
| (35,146)             | (44,903)             | -                        | 455990 | Misc Food and Beverage - Less Comp Services      | -                         |                    |                          |
| 2,621                | 6,116                | -                        | 455998 | Deferred Food and Bev Revenue Collected          | -                         |                    |                          |
| 16,776               | 14,765               | 16,000                   | 457100 | Gift Shop Sales                                  | 16,000                    |                    |                          |
| -                    | 13,450               | 51,000                   | 457500 | Advertising Revenue                              | 25,000                    |                    |                          |
| -                    | -                    | 1,000                    | 457530 | Advertising Rev - Marquee                        | 500                       |                    |                          |
| -                    | 17,000               | -                        | 457540 | Website Advertising                              | -                         |                    |                          |
| 3,630                | 4,200                | -                        | 457560 | Advert Rev - Printed Material/Adv Rev PM         | -                         |                    |                          |
| 800                  | -                    | -                        | 457570 | Advert Rev - Social Media/Adv Rev SM             | -                         |                    |                          |
| 62,430               | 67,930               | 45,000                   | 458300 | Utility Services - Electricity and Hookup        | 55,000                    |                    |                          |
| 18                   | -                    | 10,000                   | 458600 | Utility Services - Refuse Removal                | 10,000                    |                    |                          |
| 1,750                | 2,710                | 1,200                    | 458700 | Utility Services - Telephone and Hookup          | 1,200                     |                    |                          |
| 16,118               | 20,880               | 12,000                   | 458800 | Utility Services - WiFi - Internet Network       | 15,000                    |                    |                          |
| 6,092                | 5,544                | 7,000                    | 459100 | Commissions - ATM                                | 7,000                     |                    |                          |
| 11,250               | 14,100               | -                        | 459200 | Commissions - Outside Catering                   | -                         |                    |                          |
| -                    | 7,815                | 5,000                    | 459800 | Commissions-Promoter Rev Share/Pro RevShr        | 5,000                     |                    |                          |
| 134,447              | 175,007              | 116,250                  | 459910 | Commissions - Souvenir Sales                     | 166,250                   |                    |                          |
| 1,102                | (423)                | 1,100                    | 459921 | Commissions - Ticket Exchange                    | 1,100                     |                    |                          |
| 3,022,061            | 4,068,456            | 2,330,800                | 459922 | Commissions - Ticket Service Charge              | 2,759,225                 |                    |                          |
| 20,000               | 20,000               | 20,000                   | 459930 | Ticket Advertising Allowance                     | 20,000                    |                    |                          |
| 60,784               | 157,376              | 174,529                  | 464512 | Reimbursed Services - Security                   | 204,723                   |                    |                          |
| 1,368                | 2,021                | 3,500                    | 464514 | Reimbursed Services - License and Permits Billed | 3,500                     |                    |                          |
| 345,728              | 425,699              | 300,000                  | 464515 | Reimbursed Services - Stagehand                  | 350,000                   |                    |                          |
| 9,215                | 109,402              | 155,650                  | 464516 | Reimbursed Services - Marketing/Reim Mktg        | 233,625                   |                    |                          |
| 11,415               | 17,925               | 11,200                   | 464522 | Reimbursed Services - Piano Tuning               | 15,000                    |                    |                          |
| 8,475                | 12,472               | 12,000                   | 464593 | Reimbursed Services - Coat Check Revenue         | 12,000                    |                    |                          |
| 3,994                | 10,199               | 2,500                    | 464599 | Reimbursed Services - Miscellaneous              | 5,000                     |                    |                          |
| 34,541               | 38,601               | 33,836                   | 464902 | Reimbursed Labor - Admission Lead                | 38,250                    |                    |                          |
| 51,147               | 54,018               | 55,006                   | 464906 | Reimbursed Labor - Coat Check                    | 59,655                    |                    |                          |
| 32,620               | 36,185               | 31,667                   | 464907 | Reimbursed Labor - Elevator Operator             | 35,762                    |                    |                          |
| 5,605                | 7,309                | 5,168                    | 464908 | Reimbursed Labor - EMT and Medical               | 7,794                     |                    |                          |

| <del></del>  | FY 2014-15         | FY 2015-16                            | FY 2016-17<br>Amended |           | For Information Only                 | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--|--------------------|---------------------------------------|-----------------------|-----------|--------------------------------------|------------------------|------------------------|------------------------------|
| 106,293         115,100         101,941         464910         Reimbursed Labor - Gate         121,792           151,922         156,694         133,593         464911         Reimbursed Labor - House Manager         135,991           83,435         98,690         112,275         464912         Reimbursed Labor - Stagedoor         171,821           28,652         29,351         19,916         464917         Reimbursed Labor - Ticket Sellers         26,508           35,193         38,441         25,358         464918         Reimbursed Labor - Ticket Sellers         31,797           479,802         527,588         512,901         464919         Reimbursed Labor - Ushers         572,446           1,248,792         1,308,348         1,321,624         464912         Reimbursed Labor - Ushers         572,446           1,248,792         1,308,348         1,321,624         464919         Reimbursed Labor - Ushers         310,991           59,247         115,032         60,000         470000         Interest on Investments         170,000           6,640         16,925         -         471900         Unrealized Gain/Loss - FMV Adj         -           -         -         108,625         475000         Donations and Bequests - Oper         189,375   |                    |                                       |                       | ACCT      | DESCRIPTION                          | •                      | Amount                 | Amount                       |
| 151,922 156,694 133,593 464911 Reimbursed Labor - House Manager 135,991 83,435 98,690 112,275 464912 Reimb Labor - Oper and Setup 145,420 145,420 145,426 28,652 29,351 19,916 464917 Reimbursed Labor - Ticket Sellers 26,508 35,193 38,441 25,358 464918 Reimbursed Labor - Ticket Sellers 26,508 17,979 47,9802 527,588 512,901 464919 Reimbursed Labor - Ticket Supervisor 31,797 47,9802 527,588 512,901 464919 Reimbursed Labor - Ticket Supervisor 31,797 47,9802 527,588 512,901 464919 Reimbursed Labor - Stagehand 1,618,988 261,672 320,994 300,864 465000 Miscellaneous Charges for Svc 310,991 59,247 115,032 60,000 47,0000 Interest no Investments 170,000 6,640 16,925 - 47,1900 Unrealized Gain/Loss -FMV Adj - Unrealized Gain/Loss -FMV Adj - Unrealized Gain/Loss -FMV Adj - 189,355 135,981 37,179 - 47,2000 Interest Revenue - Licensee - 189,355 45,000 87,188 - 475500 Capital Contrib and Bonations - 29,251 18,668 60,000 47,6000 Sponsorship Revenue - Unrealized Gain/Loss -FMV Adj - 189,375 45,000 87,188 - 475500 Capital Contrib and Donations - 95,200 (4,850) (4,985) (15,000) 48,0000 Cash Over and Short (15,000) 36,766 39,476 36,000 48,0000 Cash Over and Short (15,000) 45,64 136,696 - 48,9000 Finance Charges - 22,741 184,355 40,590 48,9000 Finance Charges - 46,200 Miscellaneous Revenue 187,8900 Miscel | IERC Fund (Pc      | ortland'5 Cent                        | ers for the A         | rts)      |                                      |                        |                        |                              |
| 83,435     98,690     112,275     464912     Reimb Labor-Oper and Setup     145,420       148,488     152,327     152,615     464917     Reimbursed Labor - Stagedoor     171,821       28,652     29,551     19,916     464917     Reimbursed Labor - Ticket Sellers     26,508       35,193     38,441     25,358     464918     Reimbursed Labor - Ticket Supervisor     31,797       479,802     527,588     512,901     464918     Reimbursed Labor - Ushers     572,446       1,248,792     1,308,348     1,321,624     464922     Reimbursed Labor - Stagehand     1,618,988       261,672     320,994     300,864     465000     Miscellaneous Charges for Svc     310,591       59,247     115,032     60,000     470000     Interest on Investments     170,000       6,640     16,925     -     471900     Unrealized Gain/Loss -FMV Adj     -       -     -     108,625     475000     Donations and Bequests - Oper     189,375       45,000     87,188     -     475500     Capital Contrib and Donations     -       -     18,668     60,000     476000     Sponsorship Revenue     95,200       (4,850)     (4,988)     (15,000)     480010     Credit Card Machine Fees Billed     36,000 <t< td=""><td>106,293</td><td>115,100</td><td>101,941</td><td>464910</td><td>Reimbursed Labor - Gate</td><td>121,792</td><td></td><td></td></t<>  | 106,293            | 115,100                               | 101,941               | 464910    | Reimbursed Labor - Gate              | 121,792                |                        |                              |
| 148.488     152,327     152,615     464915     Reimbursed Labor - Stagedoor     171,821       28,652     29,351     19,916     464917     Reimbursed Labor - Ticket Sellers     26,508       35,193     38,441     25,358     464918     Reimbursed Labor - Ushers     572,446       479,802     527,588     512,901     464919     Reimbursed Labor - Ushers     572,446       1,248,792     1,308,348     1,321,624     464912     Reimbursed Labor - Ushers     572,446       261,672     320,994     300,864     465000     Miscellaneous Charges for Svc     310,591       59,247     115,032     60,000     470000     Interest on Investments     170,000       6,640     16,925     -     471900     Unrealized Gain/Loss -FMV Adj     -       -     -     -     108,625     475000     Donations and Bequests - Oper     189,375       45,000     87,188     -     475000     Donations and Bequests - Oper     189,375       45,000     87,188     -     475500     Capital Contrib and Donations     -       29,251     18,668     60,000     476000     Sponsorship Revenue     95,200       48,850     (4,850)     (4,985)     (15,000)     480000     Kincellaneous Revenue     16,500   | 151,922            | 156,694                               | 133,593               | 464911    | Reimbursed Labor - House Manager     | 135,991                |                        |                              |
| 28,652       29,351       19,916       464917       Reimbursed Labor - Ticket Sellers       26,508         35,193       38,441       25,358       464918       Reimbursed Labor - Ticket Supervisor       31,797         479,802       527,588       512,901       464919       Reimbursed Labor - Stagehand       1,618,988         1,248,792       1,308,348       1,321,624       464922       Reimbursed Labor - Stagehand       1,618,988         261,672       320,994       300,864       465000       Miscellaneous Charges for Svc       310,591         59,247       115,032       60,000       470000       Interest on Investments       170,000         6,640       16,925       - 471900       Unrealized Gain/Loss -FMV Adj       -         -       - 108,625       475000       Donations and Bequests - Oper       189,375         45,000       87,188       - 475500       Capital Contrib and Donations       -         29,251       18,668       60,000       476000       Sponsorship Revenue       95,200         (4,850)       (4,985)       (15,000)       480010       Credit Card Machine Fees Billed       36,000         22,742       12,722       - 480020       Finance Charges       -         4,564  | 83,435             | 98,690                                | 112,275               | 464912    | Reimb Labor-Oper and Setup           | 145,420                |                        |                              |
| 35,193 38,441 25,358 464918 Reimbursed Labor - Ticket Supervisor 31,797 479,802 527,588 512,901 464919 Reimbursed Labor - Obhers 572,446 1,248,792 1,308,348 1,321,624 464922 Reimbursed Labor - Stagehand 1,618,988 261,672 320,994 300,864 465000 Miscellaneous Charges for Svc 310,591 59,247 115,032 60,000 470000 Interest on Investments 170,000 6,640 16,925 - 471900 Unrealized Gain/Loss - FMV Adj - 35,081 37,179 - 472000 Interest Revenue - Licensee 108,625 475000 Donations and Bequests - Oper 189,375 45,000 87,188 - 475500 Capital Contrib and Donations - 29,251 18,668 60,000 476000 Sponsorship Revenue 95,200 (4,850) (4,985) (15,000) 480000 Cash Over and Short 15,000) 36,766 39,476 36,000 480000 Cash Over and Short 15,000 36,766 39,476 36,000 480000 Cash Over and Short 15,000 22,742 12,722 - 480020 Finance Charges 22,741 184,365 40,590 489000 Miscellaneous Revenue 40,590 4,564 136,696 - 489100 Refunds/Reimbursements 16,106,456 19,538,732 16,828,126 Total Current Revenue 18,789,020   | 148,488            | 152,327                               | 152,615               | 464915    | Reimbursed Labor - Stagedoor         | 171,821                |                        |                              |
| 479,802         527,588         512,901         464919         Reimbursed Labor - Ushers         572,446           1,248,792         1,308,348         1,321,624         464922         Reimbursed Labor - Stagehand         1,618,988           261,672         320,994         300,864         465000         Miscellaneous Charges for Svc         310,591           59,247         115,032         60,000         470000         Interest on Investments         170,000           6,640         16,925         -         471900         Unrealized Gain/Loss - FMV Adj         -           35,081         37,179         -         472000         Interest Revenue - Licensee         -           -         -         108,625         475000         Donations and Bequests - Oper         189,375           45,000         87,188         -         475000         Capital Contrib and Donations         -           29,251         18,668         60,000         476000         Sponsorship Revenue         10,500           48,850         (4,985)         (15,000)         480010         Credit Card Machine Fees Billed         36,000           22,742         12,722         -         480020         Finance Charges         -           2,741         184,365   | 28,652             | 29,351                                | 19,916                | 464917    | Reimbursed Labor - Ticket Sellers    | 26,508                 |                        |                              |
| 1,248,792       1,308,348       1,321,624       464922       Reimbursed Labor - Stagehand       1,618,988         261,672       320,994       300,864       465000       Miscellaneous Charges for Svc       310,591         59,247       115,032       60,000       470000       Interest on Investments       170,000         6,640       16,925       -       471900       Unrealized Gain/Loss FMV Adj       -         35,081       37,179       -       472000       Interest Revenue - Licensee       -         -       -       108,625       475000       Donations and Bequests - Oper       189,375         45,000       87,188       -       475500       Capital Contrib and Donations       -         29,251       18,668       60,000       476000       Sponsorship Revenue       95,200         (4,850)       (4,985)       (15,000)       480010       Credit Card Machine Fees Billed       36,000         36,766       39,476       36,000       480010       Credit Card Machine Fees Billed       36,000         22,741       184,365       40,590       489000       Miscellaneous Revenue       40,590         4,564       136,696       -       489100       Transfer of Resources       -  | 35,193             | 38,441                                | 25,358                | 464918    | Reimbursed Labor - Ticket Supervisor | 31,797                 |                        |                              |
| 261,672       320,994       300,864       465000       Miscellaneous Charges for Svc       310,591         59,247       115,032       60,000       470000       Interest on Investments       170,000         6,640       16,925       - 471900       Unrealized Gair/Loss -FMV Adj       -         35,081       37,179       - 472000       Interest Revenue - Licensee       -         - 7       108,625       475000       Donations and Bequests - Oper       189,375         45,000       87,188       - 475500       Capital Contrib and Donations       -         29,251       18,668       60,000       476000       Sponsorship Revenue       95,200         (4,850)       (4,985)       (15,000)       48000       Cash Over and Short       (15,000)         36,766       39,476       36,000       48010       Credit Card Machine Fees Billed       36,000         22,742       12,722       - 480020       Finance Charges       -         22,741       184,365       40,590       Miscellaneous Revenue       40,590         4,564       136,696       - 489100       Refunds/Reimbursements       -         -       - 46,200       - 497000       Transfer of Resources       -         - 46   | 479,802            | 527,588                               | 512,901               | 464919    | Reimbursed Labor - Ushers            | 572,446                |                        |                              |
| 261,672       320,994       300,864       465000       Miscellaneous Charges for Svc       310,591         59,247       115,032       60,000       470000       Interest on Investments       170,000         6,640       16,925       - 471900       Unrealized Gair/Loss -FMV Adj       -         35,081       37,179       - 472000       Interest Revenue - Licensee       -         - 7       108,625       475000       Donations and Bequests - Oper       189,375         45,000       87,188       - 475500       Capital Contrib and Donations       -         29,251       18,668       60,000       476000       Sponsorship Revenue       95,200         (4,850)       (4,985)       (15,000)       48000       Cash Over and Short       (15,000)         36,766       39,476       36,000       48010       Credit Card Machine Fees Billed       36,000         22,742       12,722       - 480020       Finance Charges       -         22,741       184,365       40,590       Miscellaneous Revenue       40,590         4,564       136,696       - 489100       Refunds/Reimbursements       -         -       - 46,200       - 497000       Transfer of Resources       -         - 46   | 1,248,792          | 1,308,348                             | 1,321,624             | 464922    | Reimbursed Labor - Stagehand         | 1,618,988              |                        |                              |
| 16,640   | 261,672            | 320,994                               | 300,864               |           | Miscellaneous Charges for Svc        | 310,591                |                        |                              |
| 16,640   | 59,247             | 115,032                               | 60,000                | 470000    | Interest on Investments              | 170,000                |                        |                              |
| 35,081   37,179   - 472000   Interest Revenue - Licensee   - 108,625   475000   Donations and Bequests - Oper   189,375     45,000   87,188   - 475500   Capital Contrib and Donations   - 29,251   18,668   60,000   476000   Sponsorship Revenue   95,200     (4,850   | 6,640              |                                       | -                     | 471900    | Unrealized Gain/Loss -FMV Adj        | ·                      |                        |                              |
| 108,625  |                    |                                       | _                     |           | ,                                    | _                      |                        |                              |
| 45,000   | -                  | -                                     | 108.625               |           |                                      | 189.375                |                        |                              |
| 29,251       18,668       60,000       476000       Sponsorship Revenue       95,200         (4,850)       (4,985)       (15,000)       480000       Cash Over and Short       (15,000)         36,766       39,476       36,000       480010       Credit Card Machine Fees Billed       36,000         22,742       12,722       -       480020       Finance Charges       -         22,741       184,365       40,590       489000       Miscellaneous Revenue       40,590         4,564       136,696       -       489100       Refunds/Reimbursements       -         16,106,456       19,538,732       16,828,126       Total Current Revenue       18,789,020         -       46,200       -       497000       Transfer of Resources       -         -       -       (442,226)       499310       Intrafund Clearing Direct       (486,226)         \$25,944,148       \$30,207,381       \$29,811,273 TOTAL RESOURCES       \$31,595,829     **Personnel Services*   | 45.000             | 87.188                                | -                     |           | ·                                    | -                      |                        |                              |
| (4,850)       (4,985)       (15,000)       480000       Cash Over and Short       (15,000)         36,766       39,476       36,000       480010       Credit Card Machine Fees Billed       36,000         22,742       12,722       - 480020       Finance Charges       -         22,741       184,365       40,590       489000       Miscellaneous Revenue       40,590         4,564       136,696       - 489100       Refunds/Reimbursements       -         16,106,456       19,538,732       16,828,126       Total Current Revenue       18,789,020         -       46,200       - 497000       Transfer of Resources       -         -       - 46,200       - 497000       Transfer of Resources       -         -       - 46,200       (442,226)       499310       Intrafund Clearing Direct       (486,226)         \$25,944,148       \$30,207,381       \$29,811,273 TOTAL RESOURCES       \$31,595,829     **Personnel Services*   |                    |                                       | 60,000                |           | ·                                    | 95 200                 |                        |                              |
| 36,766       39,476       36,000       480010       Credit Card Machine Fees Billed       36,000         22,742       12,722       - 480020       Finance Charges       -         22,741       184,365       40,590       489000       Miscellaneous Revenue       40,590         4,564       136,696       - 489100       Refunds/Reimbursements       -         16,106,456       19,538,732       16,828,126       Total Current Revenue       18,789,020         Interfund Transfers         -       46,200       - 497000       Transfer of Resources       -         -       -       (442,226)       499310       Intrafund Clearing Direct       (486,226)         -       46,200       (442,226)       Total Interfund Transfers       (486,226)         \$25,944,148       \$30,207,381       \$29,811,273 TOTAL RESOURCES       \$31,595,829 <b>Personnel Services</b>  |                    | · ·                                   |                       |           | ·                                    |                        |                        |                              |
| 22,742       12,722       - 480020       Finance Charges       -         22,741       184,365       40,590       489000       Miscellaneous Revenue       40,590         4,564       136,696       - 489100       Refunds/Reimbursements       -         Interfund Transfers         - 46,200       - 497000       Transfer of Resources       -         (442,226)       499310       Intrafund Clearing Direct       (486,226)         - 46,200       (442,226)       Total Interfund Transfers       (486,226)         - 46,200       (442,226)       Total Interfund Transfers       (486,226)     \$25,944,148  \$30,207,381  \$29,811,273 TOTAL RESOURCES  \$31,595,829  Expenditures  **Personnel Services**  **Personnel Services**  **Personnel Services**  **Personnel Services**  **Personnel Services**  **Process**  **Process   |                    |                                       |                       |           |                                      |                        |                        |                              |
| 22,741       184,365       40,590       489000       Miscellaneous Revenue       40,590         4,564       136,696       - 489100       Refunds/Reimbursements       -         16,106,456       19,538,732       16,828,126       Total Current Revenue       18,789,020         Interfund Transfers         -       46,200       - 497000       Transfer of Resources       -         -       -       (442,226)       499310       Intrafund Clearing Direct       (486,226)         -       46,200       (442,226)       Total Interfund Transfers       (486,226)         \$25,944,148       \$30,207,381       \$29,811,273 TOTAL RESOURCES       \$31,595,829      **Personnel Services*   | •                  |                                       | -                     | 480020    | Finance Charges                      | · -                    |                        |                              |
| 4,564       136,696       - 489100       Refunds/Reimbursements       -         16,106,456       19,538,732       16,828,126       Total Current Revenue       18,789,020         -       46,200       - 497000       Transfer of Resources       -         -       - (442,226)       499310       Intrafund Clearing Direct       (486,226)         - 46,200       (442,226)       Total Interfund Transfers       (486,226)         \$25,944,148       \$30,207,381       \$29,811,273 TOTAL RESOURCES       \$31,595,829 <b>Personnel Services</b>  |                    | · · · · · · · · · · · · · · · · · · · | 40,590                | 489000    | 3                                    | 40,590                 |                        |                              |
| Interfund Transfers  |                    |                                       | -                     | 489100    | Refunds/Reimbursements               | -                      |                        |                              |
| - 46,200 - 497000 Transfer of Resources - (442,226) 499310 Intrafund Clearing Direct (486,226) - 46,200 (442,226) Total Interfund Transfers (486,226)  \$25,944,148 \$30,207,381 \$29,811,273 TOTAL RESOURCES \$31,595,829  **Expenditures**  **Personnel Services**   | 16,106,456         | 19,538,732                            | 16,828,126            |           | Total Current Revenue                | 18,789,020             |                        |                              |
| - 46,200 - 497000 Transfer of Resources - (442,226) 499310 Intrafund Clearing Direct (486,226) - 46,200 (442,226) Total Interfund Transfers (486,226)  \$25,944,148 \$30,207,381 \$29,811,273 TOTAL RESOURCES \$31,595,829  **Expenditures**  **Personnel Services**   |                    |                                       |                       |           | Interfund Transfers                  |                        |                        |                              |
| - (442,226) 499310 Intrafund Clearing Direct (486,226) - 46,200 (442,226) Total Interfund Transfers (486,226)  \$25,944,148 \$30,207,381 \$29,811,273 TOTAL RESOURCES \$31,595,829  xpenditures  Personnel Services  | _                  | 46,200                                | _                     | 497000    |                                      | -                      |                        |                              |
| - 46,200 (442,226) Total Interfund Transfers (486,226) \$25,944,148 \$30,207,381 \$29,811,273 TOTAL RESOURCES \$31,595,829  xpenditures  Personnel Services  | _                  | -                                     | (442.226)             |           |                                      | (486.226)              |                        |                              |
| xpenditures  Personnel Services  | -                  | 46,200                                |                       |           |                                      |                        |                        |                              |
| Expenditures  Personnel Services   | \$25 944 148       | \$30 207 381                          | \$29 811 273          | TOTAL RES | OLIRCES                              | \$31 595 829           |                        |                              |
| Personnel Services   | \$23,344,140       | \$30,207,301                          | \$25,011,275          | TOTAL KLS | OONCES                               | \$31,333,623           |                        |                              |
|  | <u>cpenditures</u> |                                       |                       |           |                                      |                        |                        |                              |
| 1,389,070 1,518,310 1,473,039 501000 Reg Employees-Full Time-Exempt 1,688,676  |                    |                                       |                       |           |                                      |                        |                        |                              |
|  |                    |                                       |                       |           |                                      |                        |                        |                              |
| 627,576 574,513 915,161 501500 Reg Empl-Full Time-Non-Exempt 1,075,448   | 627,576            | 574,513                               | •                     |           |                                      |                        |                        |                              |
| (115,000) 501510 Reg Emp-Full Time Non-Exempt Vacancy Allow (81,000)   | 11 222             | -<br>1F 011                           | (115,000)             |           |                                      | (81,000)               |                        |                              |
| 11,332   |                    |                                       | 4 200                 |           |                                      | E 000                  |                        |                              |
| 4,130       1,368       4,300       503000       Temporary Employees - Hourly       5,000         581,251       642,104       878,370       504300       Non-Reimbursable Labor       979,759  |                    |                                       |                       |           | , , , ,                              | '                      |                        |                              |

|               |                | FY 2016-17     |        | For Information Only   | FY 2017-18      | FY 2017-18      | FY 2017-18 |  |
|---------------|----------------|----------------|--------|--|-----------------|-----------------|------------|--|
| FY 2014-15    | FY 2015-16     | <b>Amended</b> |        | •  | <b>Proposed</b> | <b>Approved</b> | Adopted    |  |
| Actual        | Actual         | Amount         | ACCT   | DESCRIPTION  | Amount          | Amount          | Amount     |  |
| MERC Fund (Po | ortland'5 Cent | ters for the A | rts)   |  |                 |                 |            |  |
| 1,530,387     | 1,677,088      | 1,524,494      | 504500 | Reimbursable Labor   | 1,722,904       |                 |            |  |
| 326,808       | 360,390        | 292,471        | 508000 | Overtime   | 400,640         |                 |            |  |
| -             | -              | 296,070        | 508500 | Premium Pay  | 311,951         |                 |            |  |
| 373,192       | 398,525        | 254,782        | 511000 | Fringe - Payroll Taxes                                       | 285,356         |                 |            |  |
| 464,000       | 524,995        | 391,243        | 512000 | Fringe - Retirement PERS                                     | 539,458         |                 |            |  |
| 574,479       | 622,061        | 778,795        | 513000 | Fringe - Health and Welfare                                  | 864,731         |                 |            |  |
| 6,000         | 3,000          | -              | 513305 | Health Savings - Metro Contrib/HSA Contrb                    | -               |                 |            |  |
| 35,172        | 35,777         | 18,496         | 514000 | Fringe - Unemployment  | 14,482          |                 |            |  |
| 10,124        | 11,014         | 14,788         | 515000 | Fringe - Other Benefits                                      | 16,463          |                 |            |  |
| 38,211        | 61,978         | 59,396         | 519000 | Pension Oblig Bonds Contrib                                  | 38,805          |                 |            |  |
| 3,450         | 1,913          | -              | 519500 | Fringe - Insurance - Opt Out                                 | · -             |                 |            |  |
| 5,975,182     | 6,448,947      | 6,786,405      |        | Total Personnel Services                                     | 7,862,673       |                 |            |  |
|               |                |                |        | Matavials and Sawiess  |                 |                 |            |  |
| 9,374         | 1/17/          | 10.750         | 520100 | Materials and Services Office Supplies                       | 24,500          |                 |            |  |
|               | 14,174         | 19,750         |        | • •  |                 |                 |            |  |
| 16,993<br>433 | 8,454<br>103   | 15,000         | 520110 | Computer Equipment   | 15,000          |                 |            |  |
|               |                | 3,550          | 520120 | Meetings Expenditures  | 4,000           |                 |            |  |
| 4,213         | 4,079          | 10,000         | 520130 | Postage OfficeSupply Dramage of Consult Sup                  | 10,000          |                 |            |  |
| -             | - 0.760        | 1,000          | 520140 | OfficeSupply-PromoandConsult Sup                             | 1,000           |                 |            |  |
| 14,969        | 9,768          | 24,000         | 520500 | Operating Supplies   | 19,750          |                 |            |  |
| 6,377         | 18,201         | 11,400         | 520510 | Operating Supplies - Small Tools, Equip                      | 23,700          |                 |            |  |
| 3,180         | 2,775          | 2,000          | 520530 | Operating Supplies - Coat Check                              | 3,500           |                 |            |  |
| 2,113         | 1,501          | 2,750          | 520550 | Operating Supplies - Telecommunications                      | 2,750           |                 |            |  |
| 2,615         | 6,545          | 4,250          | 520570 | Operating Supplies - Production                              | 90,160          |                 |            |  |
| 9,198         | 21,538         | 12,000         | 520571 | Operating Supplies - Show and Stage                          | 12,000          |                 |            |  |
| 11,420        | 17,294         | 18,370         | 520580 | Operating Supplies - Uniforms                                | 22,850          |                 |            |  |
| 9,892         | 11,302         | 12,915         | 521100 | Membership and Professional Dues                             | 12,100          |                 |            |  |
| 1,155         | 1,839          | 1,800          | 521200 | Publications and Subscriptions                               | 1,800           |                 |            |  |
| 1,022         | 243            | 1,000          | 521400 | Fuels and Lubricants - General                               | 750             |                 |            |  |
| -             | 269            | -              | 521500 | Maintenance and Repairs Supplies                             | -               |                 |            |  |
| 67            | 14             | -              | 521510 | Maintenance and Repairs Supplies - Technology                | -               |                 |            |  |
| 43,414        | 36,391         | 31,000         | 521520 | Maintenance and Repairs Supplies - Building                  | 25,000          |                 |            |  |
| 4,510         | 3,438          | 12,000         | 521521 | Maintenance and Repairs Supplies - HVAC                      | 8,000           |                 |            |  |
| 65,445        | 70,085         | 56,700         | 521530 | Maintenance and Repairs Supplies - Custodial                 | 76,100          |                 |            |  |
| 24,959        | 21,999         | 25,000         | 521540 | Maintenance and Repairs Supplies - Electrical                | 35,000          |                 |            |  |
| 83            | 73             | 500            | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape         | 500             |                 |            |  |
| 29,349        | 43,715         | 35,260         | 521560 | Maintenance and Repairs Supplies - Equipment                 | 44,050          |                 |            |  |
| -             | 58             | 500            | 521570 | Maintenance and Repairs Supplies - Vehicles                  | 500             |                 |            |  |
| 103           | 166            | 1,500          | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear | 1,500           |                 |            |  |
| 15,945        | 13,973         | 13,000         | 522500 | Retail   | 13,000          |                 |            |  |
| 1,000         | -              | -              | 524000 | Contracted Professional Svcs                                 | -               |                 |            |  |

| FY 2014-15 FY 2015-16 |                | FY 2016-17<br>Amended |        | For Information Only   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|-----------------------|----------------|-----------------------|--------|--|-------------------------------|-------------------------------|------------------------------|
| Actual                | Actual         | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                        | Amount                       |
| <b>MERC Fund (Po</b>  | ortland'5 Cent | ers for the A         | rts)   |  |                               |                               |                              |
| 100                   | 1,056          | 200                   | 524040 | Contracted Prof Svcs - Promotion and Public Relations                    | 6,200                         |                               |                              |
| 4,972                 | 25,762         | 16,000                | 524050 | Contracted Prof Svcs - Advertising                                       | 26,000                        |                               |                              |
| 2,420                 | 2,860          | 5,000                 | 524060 | Contracted Prof Svcs - Information Technology Services                   | 5,000                         |                               |                              |
| 37,237                | 61,473         | 36,750                | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | 48,500                        |                               |                              |
| 134                   | 649            | -                     | 524075 | Contracted Prof Svcs - Recruiting Services                               | -                             |                               |                              |
| 1,870                 | -              | -                     | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                | -                             |                               |                              |
| 32,990                | 213,435        | 303,200               | 524500 | Marketing Expenditures   | 462,250                       |                               |                              |
| 7,400                 | 12,456         | 5,000                 | 524600 | Sponsorship Expenditures   | 28,000                        |                               |                              |
| 43,319                | 37,723         | 60,500                | 525120 | Utility Services - Telecommunications                                    | 60,500                        |                               |                              |
| 367,588               | 348,170        | 325,000               | 525130 | Utility Services - Electricity   | 350,000                       |                               |                              |
| 64,594                | 66,441         | 73,000                | 525140 | Utility Services - Natural Gas   | 73,000                        |                               |                              |
| 28,044                | 37,687         | 30,000                | 525150 | Utility Services - Sanitation and Refuse Removal                         | 30,000                        |                               |                              |
| 81,377                | 82,428         | 102,000               | 525160 | Utility Services - Water and Sewer                                       | 90,000                        |                               |                              |
| · -                   | 39             | 1,500                 | 525500 | Cleaning Services  | 1,500                         |                               |                              |
| 697                   | -              | 500                   | 526000 | Maintenance and Repair Services  | 500                           |                               |                              |
| 183,967               | 215,521        | 226,500               | 526010 | Maintenance and Repair Services - Building                               | 251,500                       |                               |                              |
| 2,557                 | 15,421         | 4,600                 | 526012 | Maintenance and Repair Services - Electricity                            | 2,300                         |                               |                              |
| 52,952                | 51,855         | 60,000                | 526013 | Maintenance and Repair Services - Elevator and Escalator                 | 70,000                        |                               |                              |
| 38,749                | 99,193         | 73,700                | 526014 | Maintenance and Repair Services - HVAC                                   | 68,150                        |                               |                              |
| 14,869                | 46,370         | 45,000                | 526020 | Maintenance and Repair Services - Equipment                              | 50,500                        |                               |                              |
| 7,545                 | 4,150          | 15,000                | 526030 | Maintenance and Repair Services - Grounds                                | 28,000                        |                               |                              |
| 185                   | -              | -                     | 526040 | Maintenance and Repair Services - Technology                             | -                             |                               |                              |
| 20                    | 51             | 1,000                 | 526050 | Maintenance and Repair Services - Vehicles                               | 1,000                         |                               |                              |
| 245,657               | 61,686         | -                     | 526100 | Capital Maintenance - CIP  | 325,000                       |                               |                              |
| 7,921                 | 5,980          | 3,000                 | 526300 | Software Maintenance   | 5,000                         |                               |                              |
| 9,600                 | 24,315         | 43,785                | 526510 | Rentals - Building   | 44,110                        |                               |                              |
| 5,706                 | 22,215         | 58,500                | 526520 | Rentals - Equipment  | 86,500                        |                               |                              |
| 25,577                | 22,340         | 25,000                | 526530 | Rentals - Office Equipment   | 25,000                        |                               |                              |
| 672                   | 1,175          | 7,000                 | 526550 | Rentals - Production   | 14,000                        |                               |                              |
| 177,884               | 190,524        | 190,524               | 526555 | Rentals - Air Space  | 190,524                       |                               |                              |
| 3,665                 | 6,971          | 81,000                | 526580 | Rentals - Audio Visual   | 81,000                        |                               |                              |
| 662                   | 3,283          | 7,993                 | 527000 | Insurance  | 8,704                         |                               |                              |
| 3,862                 | 1,687          | -                     | 528000 | Other Purchased Services   | -                             |                               |                              |
| 5,600                 | 2,680          | 4,500                 | 528030 | Other Purchased Services - Delivery, Shipping and Courier                | 4,500                         |                               |                              |
| 907                   | 570            | 4,872                 | 528060 | Other Purchased Services - EMT and Medical                               | 5,487                         |                               |                              |
| 956,661               | 1,276,795      | 880,000               | 528080 | Other Purchased Services - Agency Fees                                   | 1,206,279                     |                               |                              |
| 10,890                | 19,335         | 12,000                | 528093 | Other Purchased Services - Piano Tuning                                  | 15,000                        |                               |                              |
| . 5,556               | 285            | 225                   | 528095 | Other Purchased Services - Physical Capacity Testing                     | 1,200                         |                               |                              |
| 7,151                 | 8,037          | 2,500                 | 528110 | Other Purch Services - Reimb - Show Services                             | 5,000                         |                               |                              |
| 52,023                | 140,308        | 162,955               | 528120 | Other Purch Services - Reimb - Security                                  | 193,876                       |                               |                              |

|                |                | FY 2016-17<br>FY 2015-16 <u>Amended</u> |        | For Information Only  | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|----------------|----------------|---|--------|---|------------------------|------------------------|-----------------------|
| Actual         | Actual         | Amount                                  | ACCT   | DESCRIPTION   | Amount                 | Amount                 | Amount                |
| /IERC Fund (Po | ortland'5 Cent | ers for the A                           | rts)   |   |                        |                        |                       |
| 392,544        | 533,667        | 400,000                                 | 528130 | Other Purch Services - Reimb - Stagehand                      | 500,000                |                        |                       |
| 39,586         | 1,376          | -                                       | 528140 | Other Purch Services - Reimb - Talent and Entertainment       | -                      |                        |                       |
| 4,200          | -              | -                                       | 528170 | Other Purchased Serv - Marketing/OPS - Mktg                   | -                      |                        |                       |
| 11             | 3              | 350                                     | 528200 | Banking Services  | _                      |                        |                       |
| 498,140        | 679,542        | 398,671                                 | 528210 | Credit Card Fees  | 548,413                |                        |                       |
| 4,312          | 3,996          | 37,250                                  | 528300 | Other Purchased Services - Temporary Help Services            | 66,200                 |                        |                       |
| 6,186          | 8,331          | 40,200                                  | 528400 | Other Purchased Services - Printing and Graphics              | 56,050                 |                        |                       |
| 43,472         | 384,661        | 412,080                                 | 528600 | Other Purchased Services - Artist and Talent                  | 492,263                |                        |                       |
| 16,769         | 20,831         | 79,375                                  | 528610 | Other Purchased Services - Artist Hosp                        | 74,000                 |                        |                       |
| 19,210         | 61,980         | 93,189                                  | 528620 | Other Purchased Services - Music License and Royalty          | 93,962                 |                        |                       |
| 409            | 3,763          | -                                       | 528630 | Promoter Rev Share Payment                                    | ,<br>-                 |                        |                       |
| 566            | 511            | 1,000                                   | 529101 | Food and Beverage Services - Advertising and Promotion        | 1,000                  |                        |                       |
| 60             | 60             | 50                                      | 529102 | Food and Beverage Services - Banking Fees                     | 244                    |                        |                       |
| _              | 53,791         | 46,000                                  | 529103 | Food and Beverage Services - Credit Card Expense              | 66,000                 |                        |                       |
| _              | 5              | 300                                     | 529104 | Food and Beverage Services - Postage                          | 300                    |                        |                       |
| 50,207         | 58,460         | 62,699                                  | 529106 | Food and Beverage Services - General Insurance                | 62,699                 |                        |                       |
| 76             | 3,411          | 2,000                                   | 529107 | Food and Beverage Services - Cash Over/Short                  | 2,000                  |                        |                       |
| 315            | 838            | -                                       | 529108 | Food and Beverage Services - Rental Exp - Vehicle             | -                      |                        |                       |
| 237            | 638            | _                                       | 529109 | Food and Beverage Services - Services - Vehicles              | _                      |                        |                       |
| 278            | 525            | _                                       | 529110 | Food and Beverage Services - Freight Chargeouts               | _                      |                        |                       |
| 1,863          | 1,159          | 3,200                                   | 529111 | Food and Beverage Services - Recruiting                       | 3,200                  |                        |                       |
| 2,595          | 6,172          | -                                       | 529112 | Food and Beverage Services - Other                            | -                      |                        |                       |
| 151,613        | 183,913        | 334,301                                 | 529120 | Food and Beverage Services - Food Cost                        | 317,618                |                        |                       |
| 76,816         | 88,532         | 67,173                                  | 529121 | Food and Beverage Services - Beverage Cost                    | 54,437                 |                        |                       |
| 79,122         | 88,473         | 80,608                                  | 529122 | Food and Bev Svcs-Liquor Cost                                 | 77,572                 |                        |                       |
| 149,998        | 168,828        | 131,990                                 | 529123 | Food and Beverage Services - Wine Cost                        | 120,668                |                        |                       |
| 89,481         | 104,676        | 62,695                                  | 529124 | Food and Beverage Services - Beer Cost                        | 60,334                 |                        |                       |
| 11,406         | 2,109          | -                                       | 529125 | Food and Beverage Services - Specialty Coffee                 | -                      |                        |                       |
| (22,406)       | (29,934)       | (25,000)                                | 529127 | Food and Beverage Services - National Vendor Rebate (contra)  | (25,000)               |                        |                       |
| (22,100)       | (23/33.)       | 3,000                                   | 529129 | Food and Beverage Services - Other                            | 3,000                  |                        |                       |
| 647,842        | 433,489        | 234,459                                 | 529130 | Food and Beverage Services - Direct Salary and Wage - Mgmt    | 336,673                |                        |                       |
| 311,369        | 530,796        | 791,030                                 | 529131 | Food and Beverage Services - Direct Salary and Wage - Hourly  | 681,723                |                        |                       |
| 3,320          | 7,924          | -                                       | 529132 | Food and Beverage Services - Payroll Laundry                  | -                      |                        |                       |
| 46,163         | 59,588         | 37,950                                  | 529133 | Food and Beverage Services - Subcontractor Payout             | 37,950                 |                        |                       |
| 592            | -              | 2,000                                   | 529134 | Food and Beverage Services - Rental Exp - Equipment           | 2,000                  |                        |                       |
| 1,464          | 1,646          | 4,200                                   | 529135 | Food and Beverage Services - Replacements                     | 4,200                  |                        |                       |
| 1,034          | 770            | 1,800                                   | 529136 | Food and Beverage Services - Travel - Meals and Entertainment | 1,800                  |                        |                       |
| 131,689        | 192,415        | 251,787                                 | 529139 | Food and Beverage Services - Other Labor and Related          | 252,414                |                        |                       |
| 1,281          | 1,176          | -                                       | 529140 | Food and Beverage Services - Employee Welfare                 |                        |                        |                       |
| 2,898          | 3,495          | 3,600                                   | 529151 | Food and Beverage Services - Services - Contract Cleaning     | 3,600                  |                        |                       |
| 1,318          | 183            | 2,000                                   | 529151 | Food and Beverage Services - Services - Consulting            | 2,000                  |                        |                       |

|              |                | FY 2016-17     |        | For Information Only   | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|--------------|----------------|----------------|--------|--|-----------------|-----------------|----------------|
| FY 2014-15   | FY 2015-16     | <b>Amended</b> |        |  | <b>Proposed</b> | <b>Approved</b> | <b>Adopted</b> |
| Actual       | Actual         | Amount         | ACCT   | DESCRIPTION  | Amount          | Amount          | Amount         |
| MERC Fund (P | ortland'5 Cent | ters for the A | rts)   |  |                 |                 |                |
| 4,081        | 6,171          | -              | 529154 | Food and Beverage Services - Services - Repair and Maintenance     | -               |                 |                |
| 20,808       | 35,346         | 30,000         | 529157 | Food and Beverage Services - Services - Security                   | 30,000          |                 |                |
| 650          | -              | 5,000          | 529158 | Food and Beverage Services - Services - Technology R and M         | 5,000           |                 |                |
| 2,167        | 1,812          | -              | 529159 | Food and Beverage Services - Services - Telecommunications         | -               |                 |                |
| -            | 459            | -              | 529160 | Food and Beverage Services - Supplies- Custodial and Janitorial    | -               |                 |                |
| 1,085        | 709            | 2,000          | 529169 | Food and Beverage Services - Services - Other                      | 30,000          |                 |                |
| 16,050       | 38,117         | 5,000          | 529170 | Food and Beverage Services - Supplies - Cafeteria                  | 5,000           |                 |                |
| 21           | 76             | 480            | 529171 | Food and Beverage Services - Supplies - Flowers and Decoration     | 480             |                 |                |
| 29,901       | 32,687         | 20,000         | 529172 | Food and Beverage Services - Supplies - Linen, Uniform and Laundry | 20,000          |                 |                |
| 110          | 28             | 1,450          | 529173 | Food and Beverage Services - Supplies - Misc.                      | 1,450           |                 |                |
| 1,637        | 4,675          | 8,500          | 529174 | Food and Beverage Services - Supplies - Office                     | 8,500           |                 |                |
| 2,603        | 3,626          | -              | 529175 | Food and Beverage Services - Supplies - Operating                  | -               |                 |                |
| 810          | 3              | -              | 529176 | Food and Beverage Services - Supplies - Serviceware                | -               |                 |                |
| 2,646        | -              | -              | 529179 | Food and Beverage Services - Services - Other                      | -               |                 |                |
| 30,840       | 27,989         | 32,521         | 529186 | Food and Bev Svcs Spent Mktg Res/FandB S M R                       | 31,758          |                 |                |
| -            | -              | -              | 529190 | Food and Beverage Services - Reserve Capital 2%                    | -               |                 |                |
| 63,590       | 79,744         | 65,042         | 529191 | Food and Beverage Services - Spent Capital Reserve 2%              | 63,515          |                 |                |
| -            | -              | -              | 529192 | Food and Beverage Services - Reserve Maintenance 1%                | -               |                 |                |
| 26,753       | 23,967         | 32,521         | 529193 | Food and Beverage Services - Spent Maintenance Reserve 1%          | 31,758          |                 |                |
| -            | -              | -              | 529194 | Food and Beverage Services - Reserve Utilities 1%                  | -               |                 |                |
| 9,172        | 13,916         | 32,521         | 529195 | Food and Beverage Services - Spent Utility Reserve 1%              | 31,758          |                 |                |
| -            | -              | -              | 529196 | Food and Beverage Services - Reserve Marketing 1%                  | -               |                 |                |
| 56,702       | 58,885         | -              | 529197 | Food and Beverage Services - Qualitative Incentive                 | -               |                 |                |
| 95,528       | 106,225        | 105,694        | 529198 | Food and Beverage Services - Net Gross Receipts Percent            | 103,212         |                 |                |
| 90,555       | 96,342         | 81,255         | 529199 | Food and Beverage Services - Percent of Net Profit                 | 74,690          |                 |                |
| 17,642       | 12,581         | 23,228         | 530010 | License and Permit Fees  | 21,500          |                 |                |
| 3,259        | 3,303          | 3,500          | 532000 | Government Assessments   | 3,500           |                 |                |
| 14,607       | 98,488         | 169,700        | 540000 | Charges for Services   | 203,650         |                 |                |
| 42,339       | 44,365         | 58,469         | 545100 | Travel and Lodging   | 54,523          |                 |                |
| 2,525        | 2,787          | 58,070         | 545200 | Mileage, Taxi and Parking  | 54,090          |                 |                |
| 32,699       | 35,331         | 41,585         | 545300 | Meals and Entertainment  | 35,130          |                 |                |
| 4,682        | 8,660          | 11,925         | 545500 | Staff Development  | 13,250          |                 |                |
| 17,662       | 25,561         | 25,222         | 545520 | Conference Fees  | 23,066          |                 |                |
| 12,203       | 32,538         | 49,200         | 549000 | Miscellaneous Expenditures   | 49,350          |                 |                |
| 28,980       | -              | 40,590         | 549010 | Tri-Met Transit Pass   | 48,024          |                 |                |
| 95           | 72             | -              | 552000 | Bad Debt Expense   | -               |                 |                |
| 6,164,296    | 7,875,183      | 7,646,979      |        | Total Materials and Services                                       | 9,152,114       |                 |                |

|               |                | FY 2016-17     |          | For Information Only                                | FY 2017-18   | FY 2017-18 | FY 2017-18 |
|---------------|----------------|----------------|----------|---|--------------|------------|------------|
| FY 2014-15    | FY 2015-16     | Amended        | ACCT     | DESCRIPTION   | Proposed     | Approved   | Adopted    |
| Actual        | Actual         | Amount         | ACCT     | DESCRIPTION   | Amount       | Amount     | Amount     |
| HERC Fund (Po | ortland'5 Cent | ers for the Ai | rts)     |   |              |            |            |
|               |                |                |          | <u>Capital Outlay</u>                               |              |            |            |
| 1,293,021     | 792,645        | 4,684,605      | 572000   | Buildings and Related                               | 1,222,600    |            |            |
| 184,838       | 240,727        | 397,687        | 574000   | Equipment and Vehicles                              | 390,000      |            |            |
| -             | -              | 141,520        | 575000   | Office Furn and Equip                               | 391,520      |            |            |
| 20,826        | 23,251         | 5,593          | 579000   | Intangible Assets                                   | · -          |            |            |
| 1,498,685     | 1,056,623      | 5,229,405      |          | Total Capital Outlay                                | 2,004,120    |            |            |
|               |                |                |          | Interfund Transfers                                 |              |            |            |
| 1,176,121     | 1,219,558      | 1,183,266      | 580000   | Transfer for Indirect Costs                         | 1,322,109    |            |            |
| 79,000        | -              | 72,925         | 581000   | Transfer of Resources                               | -            |            |            |
| 1,255,121     | 1,219,558      | 1,256,191      |          | Total Interfund Transfers                           | 1,322,109    |            |            |
|               |                |                |          | Contingency   |              |            |            |
| -             | -              | 600,000        | 701002   | Contingency - Operating                             | 600,000      |            |            |
| -             | -              | 2,004,255      | 701003   | Contingency - New Capital-Business Strategy Reserve | 2,263,311    |            |            |
| -             | -              | 6,288,038      | 706000   | Contingency - Renew and Replacement                 | 8,391,502    |            |            |
| -             | -              | 8,892,293      |          | Total Contingency                                   | 11,254,813   |            |            |
|               |                |                |          | Unappropriated Fund Balance                         |              |            |            |
| 1,734,344     | 1,663,416      | -              | 805000   | Unapp FB - Reserves                                 | -            |            |            |
| 6,867,228     | 9,069,122      | -              | 805200   | Unapp FB - Renew and Replace Reserve                | -            |            |            |
| 16,622        | 182,808        | -              | 805900   | Unapp FB - Other Reserves and Designations          | -            |            |            |
| 2,004,255     | 2,263,312      | -              | 805910   | Unapp FB - New Capital Business Strategy            | -            |            |            |
| 10,622,449    | 13,178,658     | -              |          | Total Unappropriated Fund Balance                   | -            |            |            |
| \$25,515,733  | \$29,778,968   | \$29,811,273 1 | OTAL REQ | UIREMENTS   | \$31,595,829 |            |            |





|                                     | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted    | Change<br>From |
|-------------------------------------|--------------|--------------|--------------|--------------|------------|------------|----------------|
|                                     | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |              |              |              |              |            |            |                |
| Beginning Fund Balance              | 65,755,125   | 52,348,611   | 40,459,986   | 24,914,830   |            |            | (38.42%)       |
| Current Revenues                    |              |              |              |              |            |            |                |
| Interest Earnings                   | 404,005      | 325,517      | 351,700      | 351,700      |            |            | 0.00%          |
| Grants                              | -            | 567,711      | 275,000      | -            |            |            | (100.00%)      |
| Contributions from Private Sources  | -            | 22,500       | -            | -            |            |            | 0.00%          |
| Miscellaneous Revenue               | 2,880        | -            | -            | -            |            |            | 0.00%          |
| Subtotal Current Revenues           | 406,885      | 915,728      | 626,700      | 351,700      |            |            | (43.88%)       |
| TOTAL RESOURCES                     | \$66,162,010 | \$53,264,339 | \$41,086,686 | \$25,266,530 |            |            | (38.50%)       |
| REQUIREMENTS                        |              |              |              |              |            |            |                |
| Current Expenditures                |              |              |              |              |            |            |                |
| Personnel Services                  | 1,857,788    | 2,246,653    | 2,488,306    | 2,160,947    |            |            | (13.16%)       |
| Materials and Services              | 2,348,182    | 3,169,893    | 2,500,000    | 3,000,000    |            |            | 20.00%         |
| Capital Outlay                      | 8,002,746    | 7,873,078    | 17,573,500   | 11,455,000   |            |            | (34.82%)       |
| Subtotal Current Expenditures       | 12,208,716   | 13,289,624   | 22,561,806   | 16,615,947   |            |            | (26.35%)       |
| Interfund Transfers                 |              |              |              |              |            |            |                |
| Internal Service Transfers          | 17,794       | 296,108      | 1,683,994    | 1,702,876    |            |            | 1.12%          |
| Interfund Reimbursements            | 1,557,889    | 1,403,485    | 1,408,117    | 1,277,586    |            |            | (9.27%)        |
| Fund Equity Transfers               | 29,000       | 1,340,582    | 28,825       | -            |            |            | (100.00%)      |
| Subtotal Interfund Transfers        | 1,604,683    | 3,040,175    | 3,120,936    | 2,980,462    |            |            | (4.50%)        |
| Contingency                         | -            | -            | 10,417,000   | 4,000,000    |            |            | (61.60%)       |
| Unappropriated Fund Balance         | 52,348,611   | 36,934,540   | 4,986,944    | 1,670,121    |            |            | (66.51%)       |
| Subtotal Contingency/Ending Balance | 52,348,611   | 36,934,540   | 15,403,944   | 5,670,121    |            |            | (63.19%)       |
| TOTAL REQUIREMENTS                  | \$66,162,010 | \$53,264,339 | \$41,086,686 | \$25,266,530 |            |            | (38.50%)       |
| FULL-TIME EQUIVALENTS               | 20.05        | 20.25        | 20.49        | 16.84        |            |            | (17.81%)       |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       |              |              |              |            |            | -3.65          |

In November 2006 the voters of the Metro region authorized the sale of \$227.4 million in general obligation bonds for the purpose of preserving natural areas and stream frontages, maintaining and improving water quality and protecting fish and wildlife habitat. The \$227.4 million total voter authorization included three elements:

- \$168.4 million regional component to purchase regionally significant natural areas in 27 target areas.
- \$44 million local share component to be provided directly to local cities, counties and park providers to allow flexibility for each community to meet its own needs and offer citizens improved access to nature in neighborhoods.
- \$15 million Nature in Neighborhoods Capital Grant program to complement the regional and local share portions of the 2006 bond measure by providing opportunities for the community to actively protect fish and wildlife habitat and water quality near where people live and work.

The first series of bonds under the 2006 authorization was issued in April 2007 for \$124,295,000. The agency issued \$75 million in additional bonds in May 2012. Metro's AAA bond rating and strong financial position resulted in a \$15 million premium to the fund. The final bond sale under the authorization is expected to occur between spring 2018 and spring 2019. The Natural Areas Fund is used to account for proceeds and expenditures related to the Natural Areas general obligation bonds.

### **BEGINNING FUND BALANCE**

The Natural Areas Fund's beginning fund balance for FY 2017-18 is \$24.9 million.

### **CURRENT REVENUES**

## **Interest earnings**

Interest is budgeted at \$351,700 for FY 2017-18. Bond proceeds are invested in compliance with bond and arbitrage requirements.

## **CURRENT EXPENDITURES**

#### **Personnel services**

Salaries and benefits are included for acquisition, stabilization, grants and capital projects of Metro's parks and natural areas. Legal, due diligence and communication staff associated with the program are budgeted in the in the General Fund. Due to some program activities reaching completion, 3.65 FTE were reallocated to other programs for a total FTE in FY 2017-18 of 16.84.

### **Materials and services**

Funds are budgeted for local share payments to other jurisdictions and community grants. Professional and property services related to land acquisition are budgeted under capital outlay.

### **Capital outlay**

The capital outlay budget provides for the acquisition of land and the capital improvements of some existing properties as authorized under the bond measure. The Natural Areas program is a willing seller program, with actual expenditures dependent on available property. For FY 2017-18 \$7.5 million is budgeted for land acquisition and \$3.2 million for capital expenditures projects to increase access to natural areas acquired through the 2006 Natural Areas Bond Program.

#### Interfund transfers

Expenditures in this category include transfers to the General and Risk Management funds for central services, insurance, and costs for the use of offices and shared meeting spaces, which are incurred on behalf of the Natural Areas program. These charges are allocated based on an approved central services cost allocation plan.

# Contingency

Contingency funds are provided to meet unforeseen needs throughout the year. The Metro Council may, through budget amendment, move up to 15 percent of the value of the fund's appropriations from contingency. Any greater amount requires a full supplemental budget action. Because of the willing seller nature of the program, the Natural Areas Fund includes a contingency level that is significantly higher than would normally be budgeted. Most of the balance of bond proceeds carried over from previous years and not needed to fund current year expenditures is placed in contingency.

## **ENDING FUND BALANCE**

The fund balance represents unexpended bond proceeds plus interest earned. The balance will decrease as the program goals are achieved.

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                               | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|---|---|---|--|
| <b>Natural Areas</b> | Fund                 |  |           |   |   |   |  |
| <u>Revenues</u>      |                      |  |           |   |   |   |  |
|                      |                      |  |           | Danisaina Fund Dalama                     |   |   |  |
| 6E 7EE 12E           | F2 240 611           | 40 450 006                             | 224000    | Beginning Fund Balance                    | 24.014.920                              |   |  |
| 65,755,125           | 52,348,611           | 40,459,986                             | 324000    | Fund Bal-Restr for Bond Cap               | 24,914,830                              |   |  |
| 65,755,125           | 52,348,611           | 40,459,986                             |           | Total Beginning Fund Balance              | 24,914,830                              |   |  |
|                      |                      |  |           | Current Revenue                           |   |   |  |
| -                    | 458,882              | -                                      | 410500    | Federal Grants - Indirect                 | -                                       |   |  |
| -                    | 18,726               | -                                      | 411000    | State Grants - Direct                     | -                                       |   |  |
| -                    | 90,104               | 275,000                                | 412000    | Local Grants - Direct                     | -                                       |   |  |
| (10,645)             | 355,832              | 351,700                                | 470000    | Interest on Investments                   | 351,700                                 |   |  |
| 407,150              | (30,315)             | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj             | -                                       |   |  |
| 7,500                | -                    | -                                      | 473000    | Gain or Loss on Sale of Investment        | -                                       |   |  |
| _                    | 22,500               | -                                      | 475500    | Capital Contrib and Donations             | _                                       |   |  |
| 2,880                | -                    | -                                      | 489000    | Miscellaneous Revenue                     | _                                       |   |  |
| 406,885              | 915,728              | 626,700                                |           | Total Current Revenue                     | 351,700                                 |   |  |
| \$66,162,010         | \$53,264,339         | <b>\$41,086,686</b> T                  | TOTAL DES | DIIBCES                                   | \$25,266,530                            |   |  |
| \$00,102,010         | \$33,204,333         | 341,000,000                            | IOTAL KLS | OUNCES                                    | \$23,200,330                            |   |  |
| <b>Expenditures</b>  |                      |  |           |   |   |   |  |
|                      |                      |  |           | Personnel Services                        |   |   |  |
| 1,177,536            | 1,436,595            | 1,498,193                              | 501000    | Reg Employees-Full Time-Exempt            | 1,260,668                               |   |  |
| 170,756              | 194,164              | 226,677                                | 501500    | Reg Empl-Full Time-Non-Exempt             | 224,866                                 |   |  |
| 23,222               | 22,189               | 72,353                                 | 502000    | Reg Employees-Part Time-Exempt            | 42,952                                  |   |  |
| 8,029                | 9,114                | -                                      | 508000    | Overtime                                  | -                                       |   |  |
| 2,775                | 3,000                | -                                      | 508600    | Mobile Comm Allowance                     | -                                       |   |  |
| 113,152              | 137,608              | 151,558                                | 511000    | Fringe - Payroll Taxes                    | 127,588                                 |   |  |
| 144,010              | 172,435              | 210,611                                | 512000    | Fringe - Retirement PERS                  | 245,589                                 |   |  |
| 193,113              | 235,822              | 284,842                                | 513000    | Fringe - Health and Welfare               | 238,050                                 |   |  |
| 3,000                | 2,000                | -                                      | 513305    | Health Savings - Metro Contrib/HSA Contrb | -                                       |   |  |
| 1,021                | -                    | 1,021                                  | 514000    | Fringe - Unemployment                     |   |   |  |
| 3,811                | 4,613                | 7,106                                  | 515000    | Fringe - Other Benefits                   | 5,948                                   |   |  |
| 12,713               | 23,713               | 35,945                                 | 519000    | Pension Oblig Bonds Contrib               | 15,286                                  |   |  |
| 4,650                | 5,400                | 2 400 200                              | 519500    | Fringe - Insurance - Opt Out              |   |   |  |
| 1,857,788            | 2,246,653            | 2,488,306                              |           | Total Personnel Services                  | 2,160,947                               |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| <b>Natural Areas</b> | Fund                 |  |        |   |   |   |  |
|                      |                      |  |        | Materials and Services                                    |   |   |  |
| 1,635                | 14,720               | -                                      | 520100 | Office Supplies   | -                                       |   |  |
| 11,309               | 14,787               | -                                      | 520110 | Computer Equipment  | -                                       |   |  |
| 579                  | 1,526                | -                                      | 520120 | Meetings Expenditures                                     | -                                       |   |  |
| 9,400                | 6,140                | -                                      | 520130 | Postage   | -                                       |   |  |
| 4,382                | 378                  | -                                      | 520500 | Operating Supplies  | -                                       |   |  |
| 1,883                | 47                   | -                                      | 520510 | Operating Supplies - Small Tools, Equip                   | -                                       |   |  |
| -                    | 12                   | -                                      | 520520 | Operating Supplies - Audio Visual                         | -                                       |   |  |
| 11                   | 830                  | -                                      | 520580 | Operating Supplies - Uniforms                             | -                                       |   |  |
| -                    | 21                   | -                                      | 521000 | Subscriptions and Dues                                    | -                                       |   |  |
| 2,593                | 4,518                | -                                      | 521100 | Membership and Professional Dues                          | -                                       |   |  |
| 521                  | 369                  | -                                      | 521200 | Publications and Subscriptions                            | -                                       |   |  |
| 7,242                | 4,358                | -                                      | 521400 | Fuels and Lubricants - General                            | -                                       |   |  |
| 967                  | 260                  | -                                      | 521500 | Maintenance and Repairs Supplies                          | -                                       |   |  |
| 2,072                | 615                  | -                                      | 521520 | Maintenance and Repairs Supplies - Building               | -                                       |   |  |
| 1,503                | 3,725                | -                                      | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape      | -                                       |   |  |
| 169                  | 47                   | -                                      | 521560 | Maintenance and Repairs Supplies - Equipment              | -                                       |   |  |
| 121                  | -                    | -                                      | 521570 | Maintenance and Repairs Supplies - Vehicles               | -                                       |   |  |
| 287,535              | 35,290               | -                                      | 524000 | Contracted Professional Svcs                              | -                                       |   |  |
| 4,721                | 3,975                | -                                      | 524010 | Contracted Prof Svcs - Accounting and Auditing            | -                                       |   |  |
| -                    | 85                   | -                                      | 524020 | Contracted Prof Svcs - Attorney and Legal                 | -                                       |   |  |
| 1,205                | 1,247                | -                                      | 524050 | Contracted Prof Svcs - Advertising                        | -                                       |   |  |
| -                    | -                    | -                                      | 524060 | Contracted Prof Svcs - Information Technology Services    | -                                       |   |  |
| 925                  | -                    | -                                      | 524600 | Sponsorship Expenditures                                  | -                                       |   |  |
| 6,960                | 310                  | -                                      | 525000 | Contracted Property Services                              | -                                       |   |  |
| 1,010                | -                    | -                                      | 525100 | Utility Services  | -                                       |   |  |
| 115                  | 115                  | -                                      | 525120 | Utility Services - Telecommunications                     | -                                       |   |  |
| 316                  | 193                  | -                                      | 525130 | Utility Services - Electricity                            | -                                       |   |  |
| -                    | 59                   | -                                      | 525150 | Utility Services - Sanitation and Refuse Removal          | -                                       |   |  |
| 1,023                | -                    | -                                      | 525160 | Utility Services - Water and Sewer                        | -                                       |   |  |
| -                    | 1,359                | -                                      | 526000 | Maintenance and Repair Services                           | -                                       |   |  |
| -                    | 723                  | -                                      | 526010 | Maintenance and Repair Services - Building                | -                                       |   |  |
| 825                  | 60                   | -                                      | 526030 | Maintenance and Repair Services - Grounds                 | -                                       |   |  |
| 40                   | 483                  | -                                      | 526050 | Maintenance and Repair Services - Vehicles                | -                                       |   |  |
| 240                  | 2,847                | -                                      | 526540 | Rentals - Vehicle   | -                                       |   |  |
| 2,280                | 2,280                | -                                      | 526560 | Rentals - Parking Space                                   | -                                       |   |  |
| (3,473)              | 293                  | -                                      | 528000 | Other Purchased Services                                  | -                                       |   |  |
| 100                  | -                    | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| -                    | 89                   | -                                      | 528080 | Other Purchased Services - Agency Fees                    | -                                       |   |  |
| -                    | 49                   | -                                      | 528210 | Credit Card Fees  | -                                       |   |  |
| 10,865               | 7,940                | -                                      | 528400 | Other Purchased Services - Printing and Graphics          | -                                       |   |  |

| FY 2014-15    | FY 2015-16   | FY 2016-17<br><u>Amended</u> |           |   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------|--------------|------------------------------|-----------|---|-------------------------------|------------------------|------------------------------|
| Actual        | Actual       | Amount                       | ACCT      | DESCRIPTION                                       | Amount                        | Amount                 | Amount                       |
| Natural Areas | Fund         |                              |           |   |                               |                        |                              |
| 1,191,358     | 942,811      | 1,500,000                    | 530000    | Payments to Other Agencies                        | 1,000,000                     |                        |                              |
| 11,047        | 3,590        | -                            | 530010    | License and Permit Fees                           | · · ·                         |                        |                              |
| 21,913        | 15,385       | _                            | 531000    | Taxes (Non-Payroll)                               | -                             |                        |                              |
| 191,481       | 501,844      | -                            | 531500    | Grants to Other Governments                       | -                             |                        |                              |
| 278,901       | 1,151,267    | -                            | 531800    | Contributions to Other Govt                       | -                             |                        |                              |
| 281,807       | 421,125      | 1,000,000                    | 544500    | Grants and Loans                                  | 2,000,000                     |                        |                              |
| 37            | 1,267        | -                            | 545000    | Travel  | <u>-</u>                      |                        |                              |
| 2,683         | 6,450        | -                            | 545100    | Travel and Lodging                                | -                             |                        |                              |
| 301           | 949          | -                            | 545200    | Mileage, Taxi and Parking                         | -                             |                        |                              |
| 1,044         | 1,255        | _                            | 545300    | Meals and Entertainment                           | -                             |                        |                              |
| 2,926         | 3,353        | _                            | 545500    | Staff Development                                 | -                             |                        |                              |
| 53            | 3,230        | _                            | 545510    | Tuition Reimbursement                             | -                             |                        |                              |
| 5,557         | 7,516        | -                            | 545520    | Conference Fees                                   | -                             |                        |                              |
| -             | 100          | -                            | 545530    | Outreach Development                              | -                             |                        |                              |
| 2,348,182     | 3,169,893    | 2,500,000                    |           | Total Materials and Services                      | 3,000,000                     |                        |                              |
|               |              |                              |           | Capital Outlay                                    |                               |                        |                              |
| 7,805,190     | 7,328,224    | 11,586,452                   | 570000    | Land  | 7,500,000                     |                        |                              |
| 37,451        | 203,384      | 5,612,048                    | 571000    | Improve-Other than Bldg                           | 3,855,000                     |                        |                              |
| 108,765       | 266,653      | 275,000                      | 571500    | Intangibles - Non-Depreciable                     | 5,055,000                     |                        |                              |
| 1,090         | 1,870        | 275,000                      | 572000    | Buildings and Related                             | _                             |                        |                              |
| 50,250        | 72,948       | 100,000                      | 579000    | Intangible Assets                                 | 100,000                       |                        |                              |
| 8,002,746     | 7,873,078    | 17,573,500                   | 373000    | Total Capital Outlay                              | 11,455,000                    |                        |                              |
|               |              |                              |           | Interfund Transfers                               |                               |                        |                              |
| 1,557,889     | 1,403,485    | 1,408,117                    | 580000    | Transfer for Indirect Costs                       | 1,277,586                     |                        |                              |
| 29,000        | 1,340,582    | 28,825                       | 581000    | Transfer of Resources                             | -                             |                        |                              |
| 17,794        | 296,108      | 1,683,994                    | 582000    | Transfer for Direct Costs                         | 1,702,876                     |                        |                              |
| 1,604,683     | 3,040,175    | 3,120,936                    | 302000    | Total Interfund Transfers                         | 2,980,462                     |                        |                              |
|               |              |                              |           | Contingency                                       |                               |                        |                              |
| _             | _            | 10,417,000                   | 700000    | Contingency                                       | 4,000,000                     |                        |                              |
| -             | -            | 10,417,000                   | 700000    | Total Contingency                                 | 4,000,000                     |                        |                              |
|               |              |                              |           | Unappropriated Fund Palance                       |                               |                        |                              |
| 52,348,611    | 36,934,540   | 4,986,944                    | 801000    | Unappropriated Fund Balance Unapp FB - Restricted | 1,670,121                     |                        |                              |
| 52,348,611    | 36,934,540   | 4,986,944                    | 301000    | Total Unappropriated Fund Balance                 | 1,670,121                     |                        |                              |
| \$66,162,010  | \$53,264,339 | \$41,086,686 1               | TOTAL REO | HIREMENTS   | \$25,266,530                  |                        |                              |
| 300, 102,010  | 333,204,333  | 341,000,000 1                | OTAL REQ  | OINCINICATO                                       | \$25,200,550                  |                        |                              |
| 20.05         | 20.25        | 20.49 F                      | ULL-TIME  | EQUIVALENTS                                       | 16.84                         |                        |                              |



# Open **Spaces Fund**



# Open Spaces Fund

|  | Audited    | Audited          | Amended    | Proposed   | Approved   | Adopted    | Change<br>From |
|--|------------|------------------|------------|------------|------------|------------|----------------|
|  | FY 2014-15 | FY 2015-16       | FY 2016-17 | FY 2017-18 | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES  |            |                  |            |            |            |            |                |
| Beginning Fund Balance   | 535,640    | 521,152          | 751,980    | 332,322    |            |            | (55.81%)       |
| Current Revenues<br>Interest Earnings<br>Other Financing Sources | 2,683      | 6,571<br>332,568 | 7,506      | 7,506<br>- |            |            | 0.00%          |
| Subtotal Current Revenues  | 2,683      | 339,139          | 7,506      | 7,506      |            |            | 0.00%          |
| TOTAL RESOURCES  | \$538,323  | \$860,291        | \$759,486  | \$339,828  |            |            | (55.26%)       |
| REQUIREMENTS   |            |                  |            |            |            |            |                |
| Current Expenditures   |            |                  |            |            |            |            |                |
| Materials and Services   | 3,830      | 338,500          | 5,000      | 10,000     |            |            | 100.00%        |
| Capital Outlay   | 13,341     | -                | 754,486    | 329,828    |            |            | (56.28%)       |
| Subtotal Current Expenditures                                    | 17,171     | 338,500          | 759,486    | 339,828    |            |            | (55.26%)       |
| Unappropriated Fund Balance                                      | 521,152    | 521,791          | -          | -          |            |            | 0.00%          |
| Subtotal Contingency/Ending Balance                              | 521,152    | 521,791          | -          | -          |            |            | 0.00%          |
| TOTAL REQUIREMENTS   | \$538,323  | \$860,291        | \$759,486  | \$339,828  |            |            | (55.26%)       |
| FULL-TIME EQUIVALENTS  | 0.00       | 0.00             | 0.00       | 0.00       |            |            | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED                               | BUDGET     |                  |            |            |            |            | 0.00           |

In July 1992 Metro adopted the Metropolitan Greenspaces Master Plan. Among other strategies, the master plan called for the acquisition of regionally significant open spaces. The Open Spaces Fund has been used to account for bond proceeds and expenditures related to the Open Spaces, Parks and Streams 1995 general obligation bonds.

The funds have been used to purchase regionally significant open spaces in 14 target areas and six regional trails and greenway areas, construct two regional trails and fund approximately 90 local government parks projects through the local greenspaces project element of the bond measure.

### **BEGINNING FUND BALANCE**

In May 1995 the voters of the Metro region approved a \$135.6 million general obligation bond measure for Open Spaces, Parks and Streams. The fund balance represents the minor amount of proceeds remaining on the program and includes the proceeds from the sale of any property originally purchased by the program.

# **CURRENT EXPENDITURES**

### **Capital outlay**

The capital outlay appropriation reflects the final remaining amount available for the purchase of land.

### **ENDING FUND BALANCE**

The fund balance represents unexpended bond proceeds plus interest earned and the expected proceeds from the sale of property.

# Open Spaces Fund



# **Open Spaces Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|-------------------------------------|---|---|--|
| <b>Open Spaces I</b> | Fund                 |  |           |                                     |   |   |  |
| Revenues             |                      |  |           |                                     |   |   |  |
|                      |                      |  |           | Beginning Fund Balance              |   |   |  |
| 535,640              | 521,152              | 751,980                                | 324000    | Fund Bal-Restr for Bond Cap         | 332,322                                 |   |  |
| 535,640              | 521,152              | 751,980                                |           | Total Beginning Fund Balance        | 332,322                                 |   |  |
|                      |                      |  |           | Current Revenue                     |   |   |  |
| 2,310                | 5,933                | 7,506                                  | 470000    | Interest on Investments             | 7,506                                   |   |  |
| 373                  | 637                  | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj       | -                                       |   |  |
| -                    | 332,568              | -                                      | 481000    | Sale of Capital Assets              | -                                       |   |  |
| 2,683                | 339,139              | 7,506                                  |           | Total Current Revenue               | 7,506                                   |   |  |
| \$538,323            | \$860,291            | \$759,486 1                            | TOTAL RES | OURCES                              | \$339,828                               |   |  |
| <u>Expenditures</u>  |                      |  |           |                                     |   |   |  |
|                      |                      |  |           | Materials and Services              |   |   |  |
| 3,407                | -                    | -                                      | 524000    | Contracted Professional Svcs        | -                                       |   |  |
| -                    | 18,500               | 5,000                                  | 525000    | Contracted Property Services        | 10,000                                  |   |  |
| 423                  | 320,000              | -                                      | 530000    | Payments to Other Agencies          | <u> </u>                                |   |  |
| 3,830                | 338,500              | 5,000                                  |           | Total Materials and Services        | 10,000                                  |   |  |
|                      |                      |  |           | <u>Capital Outlay</u>               |   |   |  |
| 13,341               | -                    | 754,486                                | 570000    | Land                                | 329,828                                 |   |  |
| 13,341               | -                    | 754,486                                |           | Total Capital Outlay                | 329,828                                 |   |  |
|                      |                      |  |           | <u> Unappropriated Fund Balance</u> |   |   |  |
| 521,152              | 521,791              |  | 801000    | Unapp FB - Restricted               | -                                       |   |  |
| E04 4E0              |                      |  |           |                                     |   |   |  |
| 521,152              | 521,791              | -                                      |           | Total Unappropriated Fund Balance   | -                                       |   |  |



# **Oregon Zoo Asset** Management **Fund**



# Oregon Zoo Asset Management Fund

|   | Audited     | Audited     | Amended     | Proposed    | Approved   | Adopted    | Change<br>From   |
|---|-------------|-------------|-------------|-------------|------------|------------|------------------|
|   | FY 2014-15  | FY 2015-16  | FY 2016-17  | FY 2017-18  | FY 2017-18 | FY 2017-18 | 2016-17          |
| RESOURCES                                   |             |             |             |             |            |            |                  |
| Beginning Fund Balance                      | 3,622,737   | 3,019,374   | 5,600,629   | 3,712,100   |            |            | (33.72%)         |
| Current Revenues                            |             |             |             |             |            |            |                  |
| Interest Earnings                           | 21,288      | 37,172      | 17,500      | 10,000      |            |            | (42.86%)         |
| Contributions from Private Sources          | 2,057,542   | 127,048     | 488,000     | 650,000     |            |            | 33.20%           |
| Miscellaneous Revenue                       | 162,838     | 795,509     | -           | -           |            |            | 0.00%            |
| Subtotal Current Revenues                   | 2,241,668   | 959,729     | 505,500     | 660,000     |            |            | 30.56%           |
| Interfund Transfers                         |             |             |             |             |            |            |                  |
| Internal Service Transfers                  | -           | -           | 50,000      | -           |            |            | (100.00%)        |
| Interfund Loans                             | 1,500,000   | 1,728,000   | -           | -           |            |            | 0.00%            |
| Fund Equity Transfers                       | -           | 1,867,910   | 997,308     | 877,400     |            |            | (12.02%)         |
| Subtotal Interfund Transfers                | 1,500,000   | 3,595,910   | 1,047,308   | 877,400     |            |            | (16.22%)         |
| TOTAL RESOURCES                             | \$7,364,405 | \$7,575,013 | \$7,153,437 | \$5,249,500 |            |            | (26.62%)         |
| REQUIREMENTS                                |             |             |             |             |            |            |                  |
| •   |             |             |             |             |            |            |                  |
| Current Expenditures Materials and Services | 244747      | 442.006     |             | 650,000     |            |            | ,                |
|   | 314,717     | 412,006     | 2 252 240   | 650,000     |            |            | n/a              |
| Capital Outlay                              | 4,030,314   | 1,993,965   | 3,352,248   | 4,462,100   |            |            | 33.11%<br>52.50% |
| Subtotal Current Expenditures               | 4,345,031   | 2,405,971   | 3,352,248   | 5,112,100   |            |            | 52.50%           |
| Interfund Transfers                         |             |             |             |             |            |            |                  |
| Internal Service Transfers                  | -           | 198,400     | -           | -           |            |            | 0.00%            |
| Subtotal Interfund Transfers                | -           | 198,400     | -           | -           |            |            | 0.00%            |
| Contingency                                 | -           | -           | 1,804,299   | 137,400     |            |            | (92.38%)         |
| Unappropriated Fund Balance                 | 3,019,374   | 4,970,642   | 1,996,890   | -           |            |            | (100.00%)        |
| Subtotal Contingency/Ending Balance         | 3,019,374   | 4,970,642   | 3,801,189   | 137,400     |            |            | (96.39%)         |
| TOTAL REQUIREMENTS                          | \$7,364,405 | \$7,575,013 | \$7,153,437 | \$5,249,500 |            |            | (26.62%)         |
| FULL-TIME EQUIVALENTS                       | 0.00        | 0.00        | 0.00        | 0.00        |            |            | 0.00%            |
| FTE CHANGE FROM FY 2016-17 AMENDED          | BUDGET      | _           |             | _           |            | _          | 0.00             |

Prior to FY 2015-16, the Oregon Zoo Asset Management Fund was included in the General Asset Management Fund. In FY 2015-16, the Oregon Zoo Capital Account and the Oregon Zoo's share of the renewal and replacement account formerly budgeted in the General Asset Management Fund are now budgeted in the Oregon Zoo Asset Management Fund. For purposes of the budget document, the historical data for the Oregon Zoo Capital Account is presented with the new Oregon Zoo Asset Management Fund. The historical renewal and replacement information related to Oregon Zoo assets still resides in the General Asset Management Fund. It was not possible to cleanly separate this data from all other renewal and replacement data. No changes to historical transaction data were needed as a result of this reorganization.

The Oregon Zoo Asset Management Fund was established in FY 2015-16 and was created by segregating the zoo-designated resources in the General Asset Management Fund. This fund accounts for major non-bond capital acquisition and construction projects and provides for the ongoing and future renewal and replacement of the Oregon Zoo's assets.

## **BEGINNING FUND BALANCE**

This amount is fund balance from the Oregon Zoo Capital Projects Account, previously a part of the General Asset Management Fund, is a designated resource for non-bond funded capital projects supplementing bond activities, major repair work funded by an interfund loan from the Solid Waste Fund taken in FY 2014-15 and FY 2015-16, and unassigned resources available for renewal and replacement projects.

#### **CURRENT REVENUES**

#### **Donations**

Anticipated of capital contributions from Oregon Zoo Foundation for miscellaneous capital projects.

#### Interfund transfers

Two transfers are budgeted to occur in FY 2017-18: from the Metro General Fund and the Oregon Zoo Operating Fund to support renewal and replacement projects.

#### **CURRENT EXPENDITURES**

#### **Materials and services**

Expenditures in this category reflect potential renewal and replacement projects that do not meet the threshold of major capital improvement and which, by definition, are considered capital maintenance; this consists of roof replacement projects for FY2017-18. Capital maintenance projects exceeding \$100,000 are called out separately in the capital improvement plan in this budget document.

## **Capital outlay**

This category represents capital and renewal and replacement projects approved in Metro's capital budget. For additional information, see the capital improvement plan in this budget document.

## Contingency

A contingency provides for unforeseen needs throughout the year. Expenditures from contingency may be made only through Council adoption of a resolution amending the budget. Any transfer from contingency that would exceed a cumulative amount greater than 15 percent of appropriations requires a full supplemental budget amendment. The FY 2017-18 contingency is comprised of a general contingency and reserve to provide for unforeseen events and a specific contingency for renewal and replacement projects in case a planned project is accelerated or becomes necessary due to failure.

# Oregon Zoo Asset Management Fund



# **Oregon Zoo Asset Management Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT             | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-1<br>Adopted<br>Amount |
|----------------------|----------------------|---------------------------------|------------------|--|---|---|--------------------------------|
| regon Zoo A          | sset Managen         | nent Fund                       |                  |  |   |   |                                |
| <u>evenues</u>       | J                    |                                 |                  |  |   |   |                                |
|                      |                      |                                 |                  |  |   |   |                                |
|                      |                      |                                 |                  | Beginning Fund Balance   |   |   |                                |
| 3,622,737            | 3,019,374            | 3,455,000                       | 320500           | Fund Bal-Restr for Capital   | 3,025,000                               |   |                                |
| -                    | -                    | 2,145,629                       | 340000           | Fund Bal-Unassigned/Undesignated   | 687,100                                 |   |                                |
| 3,622,737            | 3,019,374            | 5,600,629                       |                  | Total Beginning Fund Balance   | 3,712,100                               |   |                                |
|                      |                      |                                 |                  | Current Revenue  |   |   |                                |
| -                    | 511,679              | -                               | 414200           | Intergovernmental Misc Revenue   | -                                       |   |                                |
| 18,420               | 33,218               | 17,500                          | 470000           | Interest on Investments  | 10,000                                  |   |                                |
| 2,867                | 3,954                | -                               | 471900           | Unrealized Gain/Loss -FMV Adj  | -                                       |   |                                |
| 65,000               | 62,048               | -                               | 475000           | Donations and Bequests - Oper  | -                                       |   |                                |
| 1,992,542            | 65,000               | 488,000                         | 475500           | Capital Contrib and Donations  | 650,000                                 |   |                                |
| 162,738              | 97,750               | -                               | 489000           | Miscellaneous Revenue  | -                                       |   |                                |
| 100                  | 186,080              | -                               | 489100           | Refunds/Reimbursements   | -                                       |   |                                |
| 2,241,668            | 959,729              | 505,500                         |                  | Total Current Revenue  | 660,000                                 |   |                                |
|                      |                      |                                 |                  | Interfund Transfers  |   |   |                                |
| 1,500,000            | 1,728,000            | _                               | 496900           | Internal Loan Proceeds   | _                                       |   |                                |
| -                    | 1,867,910            | 997,308                         | 497000           | Transfer of Resources  | 877,400                                 |   |                                |
| _                    | -                    | 50,000                          | 498000           | Transfer for Direct Costs  | -                                       |   |                                |
| 1,500,000            | 3,595,910            | 1,047,308                       |                  | Total Interfund Transfers  | 877,400                                 |   |                                |
| \$7,364,405          | \$7,575,013          | \$7,153,437 1                   | TOTAL DES        | OTIBLES  | \$5,249,500                             |   |                                |
| \$7,500,703          | \$7,575,015          | \$1,133,131                     | TOTAL KES        | OUNCES   | \$3,243,300                             |   |                                |
| <u> cpenditures</u>  |                      |                                 |                  |  |   |   |                                |
|                      |                      |                                 |                  | Materials and Services   |   |   |                                |
| 56                   | 83                   | -                               | 520120           | Meetings Expenditures  | -                                       |   |                                |
| 798                  | -                    | -                               | 521520           | Maintenance and Repairs Supplies - Building  | -                                       |   |                                |
| 5,401                | 27,844               | -                               | 524000           | Contracted Professional Svcs   | -                                       |   |                                |
| 35,553               | 379,292              | -                               | 524030           | Contracted Prof Svcs - Architect   | -                                       |   |                                |
| 950                  | 122                  | -                               | 524050           | Contracted Prof Svcs - Advertising   | -                                       |   |                                |
| 5,425<br>6,120       | -                    | -                               | 526000           | Maintenance and Repair Services  | -                                       |   |                                |
| 6,120                | -                    | -                               | 526010<br>526012 | Maintenance and Repair Services - Building Maintenance and Repair Services - Electricity | -                                       |   |                                |
|                      |                      | -                               | 3200 IZ          | iviaintenance and kepair services - Electricity  | -                                       |   |                                |
| 4,400                | 5 250                |                                 | 526030           | Maintonanco and Ronair Sonicos - Grounds   |   |   |                                |
|                      | 5,250<br>-           | -                               | 526030<br>526100 | Maintenance and Repair Services - Grounds Capital Maintenance - CIP                      | -                                       |   |                                |

# **Oregon Zoo Asset Management Fund**

| FY 2014-15   | FY 2015-16   | FY 2016-17<br>Amended |          |   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|--------------|-----------------------|----------|---|-------------------------------|------------------------|------------------------------|
| Actual       | Actual       | Amount                | ACCT     | DESCRIPTION   | Amount                        | Amount                 | Amount                       |
| Oregon Zoo A | sset Managem | nent Fund             |          |   |                               |                        |                              |
| 1,030        | -            | -                     | 527000   | Insurance   | -                             |                        |                              |
| 10           | 151          | -                     | 528000   | Other Purchased Services                                  | -                             |                        |                              |
| 30           | -            | -                     | 528030   | Other Purchased Services - Delivery, Shipping and Courier | -                             |                        |                              |
| 877          | 80           | -                     | 528400   | Other Purchased Services - Printing and Graphics          | -                             |                        |                              |
| 250          | 1,510        | -                     | 530000   | Payments to Other Agencies                                | -                             |                        |                              |
| -            | 3            | -                     | 545200   | Mileage, Taxi and Parking                                 | -                             |                        |                              |
| 314,717      | 412,006      | -                     |          | Total Materials and Services                              | 650,000                       |                        |                              |
|              |              |                       |          |   |                               |                        |                              |
|              |              |                       |          | <u>Capital Outlay</u>                                     |                               |                        |                              |
| 11,497       | -            | -                     | 570000   | Land  | -                             |                        |                              |
| -            | 90,084       | 62,029                | 571000   | Improve-Other than Bldg                                   | 700,000                       |                        |                              |
| 115,692      | 2,751        | 689,602               | 572000   | Buildings and Related                                     | 215,000                       |                        |                              |
| 3,274,235    | 1,071,606    | 973,556               | 573000   | Exhibits and Related                                      | 2,000,000                     |                        |                              |
| 457,740      | 311,871      | 122,075               | 574000   | Equipment and Vehicles                                    | 647,100                       |                        |                              |
| -            | 28,629       | 129,986               | 574500   | Vehicles  | -                             |                        |                              |
| -            | -            | -                     | 575000   | Office Furn and Equip                                     | -                             |                        |                              |
| 83,512       | 438,640      | 1,375,000             | 576000   | Railroad Equip and Facilities                             | 900,000                       |                        |                              |
| 4,138        | 32,585       | -                     | 578800   | Art and Collections                                       | -                             |                        |                              |
| 83,500       | 17,800       | -                     | 579000   | Intangible Assets   | - 4400 400                    |                        |                              |
| 4,030,314    | 1,993,965    | 3,352,248             |          | Total Capital Outlay                                      | 4,462,100                     |                        |                              |
|              |              |                       |          | Interfund Transfers                                       |                               |                        |                              |
| _            | 198,400      | _                     | 582000   | Transfer for Direct Costs                                 | _                             |                        |                              |
| -            | 198,400      |                       | 302000   | Total Interfund Transfers                                 |                               |                        |                              |
|              | 150,100      |                       |          | Total Intervalia Transfers                                |                               |                        |                              |
|              |              |                       |          | <u>Contingency</u>  |                               |                        |                              |
| -            | -            | 1,804,299             | 700000   | Contingency   | 137,400                       |                        |                              |
| -            | -            | 1,804,299             |          | Total Contingency   | 137,400                       |                        |                              |
|              |              |                       |          |   |                               |                        |                              |
|              |              |                       |          | <u>Unappropriated Fund Balance</u>                        |                               |                        |                              |
| 3,019,374    | 4,970,642    | 1,996,890             | 801000   | Unapp FB - Restricted                                     | -                             |                        |                              |
| 3,019,374    | 4,970,642    | 1,996,890             |          | Total Unappropriated Fund Balance                         | -                             |                        |                              |
| \$7,364,405  | \$7,575,013  | \$7,153,437 1         | OTAL RFO | UIREMENTS   | \$5,249,500                   |                        | _                            |
| 7.,20.,105   | 4.,2.2,2.3   | 4.,,                  | <b>.</b> |   | +5,= .5,500                   |                        |                              |

# Oregon Zoo Infrastructure and Animal Welfare Fund



# Oregon Zoo Infrastructure and Animal Welfare Bond Fund

|                                     | Audited      | Audited      | Amended      | Proposed     | Approved | Adopted | Change<br>From |
|-------------------------------------|--------------|--------------|--------------|--------------|----------|---------|----------------|
|                                     | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | • •      | •       | 2016-17        |
| RESOURCES                           |              |              |              |              |          |         |                |
| Beginning Fund Balance              | 46,733,813   | 23,086,619   | 40,506,138   | 33,286,978   |          |         | (17.82%)       |
| Current Revenues                    |              |              |              |              |          |         |                |
| Interest Earnings                   | 131,037      | 353,577      | 200,000      | 200,000      |          |         | 0.00%          |
| Bond Proceeds                       | -            | 33,479,164   | -            | -            |          |         | 0.00%          |
| Subtotal Current Revenues           | 131,037      | 33,832,741   | 200,000      | 200,000      |          |         | 0.00%          |
| TOTAL RESOURCES                     | \$46,864,850 | \$56,919,360 | \$40,706,138 | \$33,486,978 |          |         | (17.73%)       |
| REQUIREMENTS                        |              |              |              |              |          |         |                |
| Current Expenditures                |              |              |              |              |          |         |                |
| Personnel Services                  | 650,939      | 704,182      | 752,776      | 782,395      |          |         | 3.93%          |
| Materials and Services              | 25,877       | 261,135      | 15,000       | 15,000       |          |         | 0.00%          |
| Capital Outlay                      | 22,734,584   | 11,537,431   | 8,129,676    | 11,880,679   |          |         | 46.14%         |
| Subtotal Current Expenditures       | 23,411,400   | 12,502,748   | 8,897,452    | 12,678,074   |          |         | 42.49%         |
| Interfund Transfers                 |              |              |              |              |          |         |                |
| Interfund Reimbursements            | 357,831      | 704,656      | 667,418      | 515,894      |          |         | (22.70%)       |
| Fund Equity Transfers               | 9,000        | -            | 8,450        | -            |          |         | (100.00%)      |
| Subtotal Interfund Transfers        | 366,831      | 704,656      | 675,868      | 515,894      |          |         | (23.67%)       |
| Contingency                         | -            | -            | 3,395,128    | 3,265,000    |          |         | (3.83%)        |
| Unappropriated Fund Balance         | 23,086,619   | 43,711,956   | 27,737,690   | 17,028,010   |          |         | (38.61%)       |
| Subtotal Contingency/Ending Balance | 23,086,619   | 43,711,956   | 31,132,818   | 20,293,010   |          |         | (34.82%)       |
| TOTAL REQUIREMENTS                  | \$46,864,850 | \$56,919,360 | \$40,706,138 | \$33,486,978 |          |         | (17.73%)       |
| FULL-TIME EQUIVALENTS               | 6.00         | 6.00         | 6.00         | 6.00         |          |         | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       |              |              |              |          |         | 0.00           |

This fund was created in November 2008 following voter approval of the general obligation bond measure. Its purpose is to account for the proceeds and expenditures of all bonds issued under this authorization.

### **BEGINNING FUND BALANCE**

The beginning fund balance represents funds carried over from the previous year, which are reserved for the execution of capital construction projects.

### **CURRENT REVENUES**

# **Interest earnings**

Bond proceeds are invested in compliance with bond and arbitrage requirements. Interest on expended bond proceeds must accrue to the bond fund and be treated the same as bond proceeds.

### **CURRENT EXPENDITURES**

#### Personnel services

This category includes salaries and benefits for 6.0 FTE to continue the implementation of the Oregon Zoo bond program.

## **Capital outlay**

Capital projects during FY 2017-18 include the design and the start of construction for the polar bear and primate habitats, and a modification to expand the rhino habitat. In addition the capital outlay budget provides for features funded under the Oregon Percent for Art legislation and the design of interpretive displays for the bond projects.

### Interfund transfers

This category includes charges from the General or Risk Management funds for services received such as legal, payroll, accounting, insurance, communications, human resources and finance.

### Contingency

Contingency funds are provided to meet unforeseen needs or other emergencies throughout the fiscal year. The Metro Council must authorize the appropriation and expenditure of contingency by resolution.

## **ENDING FUND BALANCE**

The fund balance represents unexpended bond proceeds plus interest earned. The balance will decrease as the program goals are achieved.

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund



# **Oregon Zoo Infrastructure and Animal Welfare Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT             | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|------------------|--|---|---|--|
| Oregon Zoo In        | frastructure/A       | nimal Welfare                          | Fund             |  |   |   |  |
| <u>Revenues</u>      |                      |  |                  |  |   |   |  |
|                      |                      |  |                  |  |   |   |  |
|                      |                      |  |                  | Beginning Fund Balance                                       |   |   |  |
| 46,733,813           | 23,086,619           | 40,506,138                             | 324000           | Fund Bal-Restr for Bond Cap                                  | 33,286,978                              |   |  |
| 46,733,813           | 23,086,619           | 40,506,138                             |                  | Total Beginning Fund Balance                                 | 33,286,978                              |   |  |
|                      |                      |  |                  | Current Revenue  |   |   |  |
| (335,717)            | 225,642              | 200,000                                | 470000           | Interest on Investments                                      | 200,000                                 |   |  |
| 466,753              | 127,935              | -                                      | 471900           | Unrealized Gain/Loss -FMV Adj                                | · -                                     |   |  |
| · -                  | 30,000,000           | -                                      | 490000           | Gen Obligation Bond Proceeds                                 | -                                       |   |  |
| _                    | 3,479,164            | -                                      | 491500           | Premium on Bonds Sold  | -                                       |   |  |
| 131,037              | 33,832,741           | 200,000                                |                  | Total Current Revenue  | 200,000                                 |   |  |
| £46.064.0F0          | £55 040 250          | £40.70£420.7                           | OTAL BEG         | OUDGE  | ¢22.400.070                             |   |  |
| \$46,864,850         | \$56,919,360         | \$40,706,138 T                         | OTAL RES         | DUKCES   | \$33,486,978                            |   |  |
| Expenditures         |                      |  |                  |  |   |   |  |
|                      |                      |  |                  | Personnel Services   |   |   |  |
| 388,997              | 322,090              | 415,646                                | 501000           | Reg Employees-Full Time-Exempt                               | 419,846                                 |   |  |
| 90,223               | 86,093<br>94,164     | 124,108                                | 501500<br>502000 | Reg Empl-Full Time-Non-Exempt Reg Employees-Part Time-Exempt | 130,376                                 |   |  |
| 90,223               | 13,502               | 124,106                                | 508000           | Overtime   | 130,370                                 |   |  |
| 3,240                | 3,190                | -                                      | 508600           | Mobile Comm Allowance  |   |   |  |
| 39,678               | 43,729               | 45,510                                 | 511000           | Fringe - Payroll Taxes                                       | 46,246                                  |   |  |
| 56,479               | 64,351               | 71,195                                 | 512000           | Fringe - Retirement PERS                                     | 93,470                                  |   |  |
| 66,214               | 67,922               | 83,398                                 | 513000           | Fringe - Health and Welfare                                  | 84,816                                  |   |  |
| 1,391                | 1,412                | 2,124                                  | 515000           | Fringe - Other Benefits                                      | 2,138                                   |   |  |
| 4,717                | 7,729                | 10,795                                 | 519000           | Pension Oblig Bonds Contrib                                  | 5,503                                   |   |  |
| 650,939              | 704,182              | 752,776                                |                  | Total Personnel Services                                     | 782,395                                 |   |  |
|                      |                      |  |                  | Materials and Services                                       |   |   |  |
| 3,048                | 2,197                | 5,000                                  | 520100           | Office Supplies  | 5,000                                   |   |  |
| 4,563                | 22                   | -                                      | 520110           | Computer Equipment   | -                                       |   |  |
| 1,044                | 2,163                | -                                      | 520120           | Meetings Expenditures  | -                                       |   |  |
| 58                   | -                    | -                                      | 520130           | Postage  | -                                       |   |  |
| 67                   | 925                  | 10,000                                 | 520500           | Operating Supplies   | 10,000                                  |   |  |
| 40                   | 4,918                | -                                      | 520510           | Operating Supplies - Small Tools, Equip                      | -                                       |   |  |
| 230                  | 230                  | -                                      | 521200           | Publications and Subscriptions                               | -                                       |   |  |
| -                    | 80,163               | -                                      | 524000           | Contracted Professional Svcs                                 | -                                       |   |  |
| 4,721                | 3,975                | -                                      | 524010           | Contracted Prof Svcs - Accounting and Auditing               | -                                       |   |  |

# **Oregon Zoo Infrastructure and Animal Welfare Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT       | DESCRIPTION                                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|------------|--|---|---|--|
| Oregon Zoo Inf       | rastructure/A        | nimal Welfare                          | Fund       |  |   |   |  |
| -                    | 15,016               | _                                      | 524020     | Contracted Prof Svcs - Attorney and Legal        | -                                       |   |  |
| 8,888                | 94,824               | _                                      | 524030     | Contracted Prof Svcs - Architect                 | <del>-</del>                            |   |  |
| 834                  | 706                  | _                                      | 524050     | Contracted Prof Svcs - Advertising               | -                                       |   |  |
| 468                  | 99                   | -                                      | 528000     | Other Purchased Services                         | -                                       |   |  |
| _                    | 53,500               | _                                      | 528080     | Other Purchased Services - Agency Fees           | -                                       |   |  |
| 868                  | 2,076                | _                                      | 528400     | Other Purchased Services - Printing and Graphics | -                                       |   |  |
| -                    | 250                  | -                                      | 530010     | License and Permit Fees                          | -                                       |   |  |
| 668                  | -                    | _                                      | 545100     | Travel and Lodging                               | -                                       |   |  |
| 102                  | 30                   | -                                      | 545200     | Mileage, Taxi and Parking                        | -                                       |   |  |
| 179                  | -                    | _                                      | 545300     | Meals and Entertainment                          | -                                       |   |  |
| 100                  | 40                   | -                                      | 545520     | Conference Fees                                  | -                                       |   |  |
| 25,877               | 261,135              | 15,000                                 |            | Total Materials and Services                     | 15,000                                  |   |  |
|                      |                      |  |            | Capital Outlay                                   |   |   |  |
| 1,013,277            | 7,369,652            | 6,337,685                              | 572000     | Buildings and Related                            |   |   |  |
| 21,611,464           | 4,037,911            | 1,679,335                              | 573000     | Exhibits and Related                             | 11,800,679                              |   |  |
| 21,011,404           | 4,037,911            | 1,079,555                              | 575000     | Office Furn and Equip                            | 11,800,679                              |   |  |
| 109,843              | -<br>129,868         | -<br>112,656                           | 578800     | Art and Collections                              | 80,000                                  |   |  |
| 22,734,584           | 11,537,431           | 8,129,676                              | 378800     | Total Capital Outlay                             | 11,880,679                              |   |  |
|                      |                      |  |            |  |   |   |  |
|                      |                      |  |            | Interfund Transfers                              |   |   |  |
| 357,831              | 704,656              | 667,418                                | 580000     | Transfer for Indirect Costs                      | 515,894                                 |   |  |
| 9,000                | -                    | 8,450                                  | 581000     | Transfer of Resources                            | -                                       |   |  |
| 366,831              | 704,656              | 675,868                                |            | Total Interfund Transfers                        | 515,894                                 |   |  |
|                      |                      |  |            | Contingency                                      |   |   |  |
| -                    | -                    | 3,395,128                              | 700000     | Contingency                                      | 3,265,000                               |   |  |
| -                    | -                    | 3,395,128                              |            | Total Contingency                                | 3,265,000                               |   |  |
|                      |                      |  |            | Unappropriated Fund Balance                      |   |   |  |
| 23,086,619           | 43,711,956           | 27,737,690                             | 801000     | Unapp FB - Restricted                            | 17,028,010                              |   |  |
| 23,086,619           | 43,711,956           | 27,737,690                             |            | Total Unappropriated Fund Balance                | 17,028,010                              |   |  |
| \$46,864,850         | \$56,919,360         | \$40,706,138 T                         | OTAL REQ   | UIREMENTS  | \$33,486,978                            |   |  |
| 6.00                 | 6.00                 | 6.00 F                                 | ULL-TIME F | QUIVALENTS                                       | 6.00                                    |   |  |

# Oregon Zoo Operating Fund



# **Oregon Zoo Operating Fund**

|                                     | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted    | Change<br>From |
|-------------------------------------|--------------|--------------|--------------|--------------|------------|------------|----------------|
|                                     | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   | FY 2017-18 | FY 2017-18 | 2016-17        |
| RESOURCES                           |              |              |              |              |            |            |                |
| Beginning Fund Balance              | -            | -            | 1,012,225    | 1,000,000    |            |            | (1.21%)        |
| Current Revenues                    |              |              |              |              |            |            |                |
| Interest Earnings                   | -            | 16,905       | 10,000       | 15,000       |            |            | 50.00%         |
| Grants                              | 143,444      | 170,309      | 179,190      | 179,190      |            |            | 0.00%          |
| Charges for Services                | 21,230,866   | 22,410,652   | 26,672,809   | 27,354,329   |            |            | 2.56%          |
| Contributions from Private Sources  | 445,343      | 894,334      | 620,362      | 752,234      |            |            | 21.26%         |
| Miscellaneous Revenue               | 39,898       | 82,818       | 80,000       | 60,000       |            |            | (25.00%)       |
| Other Financing Sources             | 6,799        | 1,000        | -            | -            |            |            | 0.00%          |
| Subtotal Current Revenues           | 21,866,350   | 23,576,019   | 27,562,361   | 28,360,753   |            |            | 2.90%          |
| Interfund Transfers                 |              |              |              |              |            |            |                |
| Internal Service Transfers          | 112,534      | 452,880      | 465,384      | 40,426       |            |            | (91.31%)       |
| Fund Equity Transfers               | 12,551,269   | 14,376,600   | 12,546,000   | 12,727,000   |            |            | 1.44%          |
| Subtotal Interfund Transfers        | 12,663,803   | 14,829,480   | 13,011,384   | 12,767,426   |            |            | (1.87%)        |
| TOTAL RESOURCES                     | \$34,530,153 | \$38,405,499 | \$41,585,970 | \$42,128,179 |            |            | 1.30%          |
| REQUIREMENTS                        |              |              |              |              |            |            |                |
| Current Expenditures                |              |              |              |              |            |            |                |
| Personnel Services                  | 18,841,658   | 20,194,172   | 21,794,923   | 22,356,864   |            |            | 2.58%          |
| Materials and Services              | 12,062,486   | 13,421,729   | 14,051,202   | 13,922,112   |            |            | (0.92%)        |
| Capital Outlay                      | 90,358       | 40,132       | 20,000       | 20,000       |            |            | 0.00%          |
| Subtotal Current Expenditures       | 30,994,502   | 33,656,034   | 35,866,125   | 36,298,976   |            |            | 1.21%          |
| Interfund Transfers                 |              |              |              |              |            |            |                |
| Internal Service Transfers          | 130,294      | 39,300       | 203,030      | 172,084      |            |            | (15.24%)       |
| Interfund Reimbursements            | 3,004,007    | 3,362,635    | 3,470,260    | 3,557,215    |            |            | 2.51%          |
| Fund Equity Transfers               | 397,600      | 403,650      | 781,275      | 257,500      |            |            | (67.04%)       |
| Interfund Loans                     | 3,750        | 16,312       | 265,280      | 444,925      |            |            | 67.72%         |
| Subtotal Interfund Transfers        | 3,535,651    | 3,821,897    | 4,719,845    | 4,431,724    |            |            | (6.10%)        |
| Contingency                         | -            | -            | 1,000,000    | 1,397,479    |            |            | 39.75%         |
| Unappropriated Fund Balance         | -            | 927,568      | -            | -            |            |            | 0.00%          |
| Subtotal Contingency/Ending Balance | -            | 927,568      | 1,000,000    | 1,397,479    |            |            | 39.75%         |
| TOTAL REQUIREMENTS                  | \$34,530,153 | \$38,405,499 | \$41,585,970 | \$42,128,179 |            |            | 1.30%          |
| FULL-TIME EQUIVALENTS               | 179.65       | 192.65       | 194.60       | 189.00       |            |            | (2.88%)        |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET       |              |              |              |            |            | -5.60          |

Prior to FY 2015-16 the Oregon Zoo was included in the General Fund. The Oregon Zoo is now budgeted as an Enterprise Fund separate from the General Fund. For purposes of the budget document historical data is presented with the Oregon Zoo Operating Fund. In order to balance the General Fund and the Oregon Zoo Operating Fund, all historical internal non-budgetary transfers between the Oregon Zoo and the General Fund are now reflected as budgetary interfund transfers. As a result, the historical data will not match the CAFR for those years. Please see the appendices for a listing of all historical transaction changes made as a result of this reorganization.

The Oregon Zoo Operating Fund is an enterprise fund that was created by segregating zoo activity from Metro's General Fund in FY 2015-16. The zoo's activities had historically been recorded in a sub-fund of the General Fund, and historical data was able to be isolated and moved into the new enterprise fund.

### **BEGINNING FUND BALANCE**

The Oregon Zoo Operating Fund's beginning fund balance is \$1.0 million for FY 2017-18.

## **CURRENT REVENUES**

#### **Grants**

The Oregon Zoo receives about \$179,000 in grants to support conservation projects from various government agencies at the state and federal level. Grant funding fluctuates annually based on project need and available funding.

### **Enterprise revenue**

These are revenues derived from the income producing activities of the Oregon Zoo, and include admissions fees, membership revenue, food and beverage sales, gift shop commissions, train and carousel rides, education fees and space rentals. Most revenue estimates are based upon per capita revenue projections combined with estimated attendance figures. As a seasonal attraction, zoo revenues are heavily dependent on weather conditions.

Budgeted enterprise revenues in FY 2017-18 are up 2 percent, or \$592,000 dollars, from the prior fiscal year. The Oregon Zoo is anticipating attendance of 1.65 million, a slight decrease to the prior year budget due to the next phase of bond project construction breaking ground in spring 2018. Per capita revenue results have steadily been increasing over the last two fiscal periods and are projected to continue to grow in FY 2017-18 with new food and beverage offerings and business process improvements. Revenue from camps and classes is anticipated to increase by 8 percent corresponding to the opening of the new Education Center.

### **Donations**

This category includes contributions from individuals and organizations in support of general operations or specific projects. The amount budgeted in this area is primarily, but not exclusively, support from the Oregon Zoo Foundation, and is not comprehensive of the support the zoo receives from the Oregon Zoo Foundation.

#### Miscellaneous revenue

The zoo receives a minor amount of revenue that cannot be classified in any other category. It is expected that these types of inflows will not exceed \$60,000 in FY 2017-18.

#### Interfund transfers

The Oregon Zoo Operating Fund receives support from several other Metro funds: the General Fund and the Solid Waste Reserve Fund. The General Fund transfer comprises 99.7 percent of the interfund transfers to the Oregon Zoo Operating Fund. The Solid Waste funds support specific educational programs housed and managed at the zoo and amounts are determined by direct costs.

# Oregon Zoo Operating Fund

#### **CURRENT EXPENDITURES**

#### **Personnel services**

This category includes salary, wage and fringe benefits for the 189.0 Full-Time Equivalents (FTE) in the Oregon Zoo Operating Fund. Overall FTE decreased by a net 3.6 from the FY 2016-17 Adopted Budget.

A discussion of staff changes can be found in the budget summary. A detailed listing of all position changes can be found in the appendices. In addition to staffing changes, all divisions have experienced increases in personnel services costs related to salary increases, pension and health and welfare costs. The budget assumptions include a variety of anticipated salary adjustments for cost of living, merit pay and annual step. A detailed explanation of fringe benefits is included in the appendices. A 10-year comparison of Metro's salary and benefit costs is included in the budget summary.

### Materials and services

Expenditures in this category have decreased approximately 1 percent from FY 2016-17. This change can largely be attributed to shifting the Parks and Natural Areas Education program out of the Oregon Zoo Operating Fund and to the Parks department budget.

# **Capital outlay**

Most major capital projects and renewal and replacement projects are budgeted in the Oregon Zoo Asset Management Fund. Budgeted expenditures in this category are for capital equipment purchases that do not meet the threshold for projects in the Oregon Zoo Asset Management Fund.

### **Interfund Transfers**

There are five types of transfers from the Oregon Zoo Operating Fund: (1) interfund reimbursements for risk management services, (2) an interfund loan payment to the Solid Waste Fund for funding two large capital renovation projects, (3) a transfer for direct costs of the Construction Project Management Office, (4) transfer to the Oregon Zoo Asset Management Fund for renewal and replacement projects, and (5) transfers for central service charges as allocated through the cost allocation plan.

### Contingency

A contingency provides for unforeseen needs throughout the year. Expenditures from contingency may be made only through Council adoption of a resolution amending the budget. Any transfer from contingency that would exceed a cumulative amount greater than 15 percent of appropriations requires a full supplemental budget amendment. The FY 2017-18 contingency is currently only a general contingency and reserve to provide for unforeseen events.

## **ENDING FUND BALANCE**

All fund balances have been budgeted in contingency reserves to provide the most flexibility to the zoo in FY 2017-18 to respond to any material reduction in enterprise revenues or unforeseen needs. The contingency amount represents contingencies and fund balances combined.

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT   | DESCRIPTION                              | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------------|--------|--|---|---|--|
| Oregon Zoo O         | perating Fund        |                                 |        |  |   |   |  |
| Revenues             | . 3                  |                                 |        |  |   |   |  |
|                      |                      |                                 |        | Beginning Fund Balance                   |   |   |  |
| -                    | -                    | 1,012,225                       | 340000 | Fund Bal-Unassigned/Undesignated         | 1,000,000                               |   |  |
| -                    | -                    | 1,012,225                       |        | Total Beginning Fund Balance             | 1,000,000                               |   |  |
|                      |                      |                                 |        | Current Revenue                          |   |   |  |
| 50,000               | 90,634               | 122,190                         | 410000 | Federal Grants - Direct                  | 122,190                                 |   |  |
| 93,444               | 79,676               | 57,000                          | 410500 | Federal Grants - Indirect                | 57,000                                  |   |  |
| 1,216                | 914                  | -                               | 417000 | Fines and Forfeits                       | · -                                     |   |  |
| 6,858,960            | 7,423,348            | 8,795,042                       | 450000 | Admission Fees                           | 8,395,020                               |   |  |
| 172,074              | 166,184              | 180,540                         | 450100 | Conservation Surcharge                   | 180,540                                 |   |  |
| 2,000,000            | 1,984,000            | 1,926,000                       | 450200 | Admission - Memberships                  | 2,130,000                               |   |  |
| 1,652,730            | 1,739,112            | 2,450,000                       | 450300 | Admission - Special Concerts             | 2,450,000                               |   |  |
| 86,451               | 99,450               | 90,500                          | 451000 | Rentals - Equipment                      | 90,500                                  |   |  |
| (298,772)            | (430,853)            | (286,000)                       | 451110 | Rentals - Less Comp Services             | (286,000)                               |   |  |
| 220,014              | 354,316              | 233,400                         | 452000 | Rentals - Space                          | 233,400                                 |   |  |
| 1,888                | 634                  | 63,883                          | 455000 | Food and Beverage Service Revenue        | 100,000                                 |   |  |
| 414,778              | 380,417              | 494,472                         | 455100 | Food Service Revenue - Alcohol           | 558,050                                 |   |  |
| 5,394,240            | 5,575,832            | 6,593,045                       | 455500 | Food Service Revenue - Food              | 6,411,922                               |   |  |
| -                    | (25,216)             | -                               | 455510 | Food Revenue Discounts(Contra)/Food Disc | -                                       |   |  |
| 93,637               | 80,778               | 65,625                          | 456000 | Retail Sales                             | 420,625                                 |   |  |
| 2,500,493            | 2,861,430            | 3,400,000                       | 457100 | Gift Shop Sales                          | 3,547,500                               |   |  |
| 4,418                | 3,435                | 4,000                           | 459100 | Commissions - ATM                        | 4,000                                   |   |  |
| 2,493                | -                    | -                               | 459940 | Commissions - Vending Machine            | -                                       |   |  |
| 21,416               | 23,700               | 25,000                          | 462000 | Parking Fees                             | 25,000                                  |   |  |
| -                    | 32,985               | 30,000                          | 462120 | Parking Fees - Employee                  | 50,000                                  |   |  |
| 1,113,328            | 1,081,690            | 1,216,247                       | 463000 | Tuition and Lectures                     | 1,318,768                               |   |  |
| 53,200               | 139,603              | 34,395                          | 463500 | Exhibit Shows                            | 328,350                                 |   |  |
| 587,055              | 600,411              | 858,529                         | 464000 | Railroad Rides                           | 996,523                                 |   |  |
| 228,461              | 226,157              | 238,131                         | 464900 | Reimbursed Labor                         | 238,131                                 |   |  |
| 6,202                | 40                   | 12,000                          | 465000 | Miscellaneous Charges for Svc            | 12,000                                  |   |  |
| -                    | 15,985               | 10,000                          | 470000 | Interest on Investments                  | 15,000                                  |   |  |
| -                    | 920                  | -                               | 471900 | Unrealized Gain/Loss -FMV Adj            | -                                       |   |  |
| 445,343              | 894,334              | 620,362                         | 475000 | Donations and Bequests - Oper            | 752,234                                 |   |  |
| -                    | -                    | -                               | 475500 | Capital Contrib and Donations            | -                                       |   |  |
| 117,800              | 93,200               | 248,000                         | 476000 | Sponsorship Revenue                      | 150,000                                 |   |  |
| 220                  | 730                  | -                               | 480000 | Cash Over and Short                      | -                                       |   |  |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |           |   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br>Adopted |
|---------------------|---------------|-----------------------|-----------|---|-------------------------------|-------------------------------|-----------------------|
| Actual              | Actual        | Amount                | ACCT      | DESCRIPTION                               | Amount                        | Amount                        | Amount                |
| <b>Oregon Zoo O</b> | perating Fund |                       |           |   |                               |                               |                       |
| -                   | (72)          | -                     | 480030    | Credit Card Chargeback (Fraud)/CC ChgBk   | -                             |                               |                       |
| 6,799               | 1,000         | -                     | 481000    | Sale of Capital Assets                    | -                             |                               |                       |
| 34,200              | 65,254        | 80,000                | 489000    | Miscellaneous Revenue                     | 60,000                        |                               |                       |
| 4,263               | 15,992        | _                     | 489100    | Refunds/Reimbursements                    | -                             |                               |                       |
| 21,866,350          | 23,576,019    | 27,562,361            |           | Total Current Revenue                     | 28,360,753                    |                               |                       |
|                     |               |                       |           |   |                               |                               |                       |
| 42 554 260          | 4.4.276.600   | 42.546.000            | 407000    | Interfund Transfers                       | 42 727 000                    |                               |                       |
| 12,551,269          | 14,376,600    | 12,546,000            | 497000    | Transfer of Resources                     | 12,727,000                    |                               |                       |
| 112,534             | 452,880       | 465,384               | 498000    | Transfer for Direct Costs                 | 40,426                        |                               |                       |
| 12,663,803          | 14,829,480    | 13,011,384            |           | Total Interfund Transfers                 | 12,767,426                    |                               |                       |
| \$34,530,153        | \$38,405,499  | \$41,585,970          | TOTAL RES | DURCES                                    | \$42,128,179                  |                               |                       |
|                     |               |                       |           |   |                               |                               |                       |
| <b>Expenditures</b> |               |                       |           |   |                               |                               |                       |
|                     |               |                       |           | Personnel Services                        |                               |                               |                       |
| 4,582,899           | 4,761,347     | 5,946,556             | 501000    | Reg Employees-Full Time-Exempt            | 5,982,955                     |                               |                       |
| 4,752,227           | 5,480,837     | 5,278,737             | 501500    | Reg Empl-Full Time-Non-Exempt             | 5,207,424                     |                               |                       |
| 102,328             | 40,366        | 32,895                | 502000    | Reg Employees-Part Time-Exempt            | 29,670                        |                               |                       |
| 790,825             | 1,026,182     | 1,103,425             | 502500    | Reg Empl-Part Time-Non-Exempt             | 1,173,359                     |                               |                       |
| 2,770,357           | 3,165,663     | 3,173,862             | 503000    | Temporary Employees - Hourly              | 3,341,755                     |                               |                       |
| 457,853             | 21,783        | -                     | 504000    | Seasonal Employees                        | -                             |                               |                       |
| 380                 | 950           | -                     | 504500    | Reimbursable Labor                        | -                             |                               |                       |
| 395,673             | 391,442       | 276,912               | 508000    | Overtime                                  | 268,852                       |                               |                       |
| 20,075              | 23,644        | 21,000                | 508600    | Mobile Comm Allowance                     | 21,000                        |                               |                       |
| 1,150,230           | 1,236,104     | 1,324,369             | 511000    | Fringe - Payroll Taxes                    | 1,331,012                     |                               |                       |
| 1,204,144           | 1,327,209     | 1,485,607             | 512000    | Fringe - Retirement PERS                  | 2,021,178                     |                               |                       |
| 2,335,130           | 2,356,117     | 2,695,823             | 513000    | Fringe - Health and Welfare               | 2,657,572                     |                               |                       |
| 11,000              | 4,000         | -                     | 513305    | Health Savings - Metro Contrib/HSA Contrb | -                             |                               |                       |
| 93,664              | 93,580        | 91,014                | 514000    | Fringe - Unemployment                     | 105,271                       |                               |                       |
| 35,870              | 40,727        | 53,042                | 515000    | Fringe - Other Benefits                   | 51,960                        |                               |                       |
| 121,633             | 197,584       | 311,681               | 519000    | Pension Oblig Bonds Contrib               | 164,856                       |                               |                       |
| 17,370              | 26,640        | -                     | 519500    | Fringe - Insurance - Opt Out              | -                             |                               |                       |
| 18,841,658          | 20,194,172    | 21,794,923            |           | Total Personnel Services                  | 22,356,864                    |                               |                       |
|                     |               |                       |           | Materials and Services                    |                               |                               |                       |
| 47,466              | 40,298        | 52,578                | 520100    | Office Supplies                           | 48,080                        |                               |                       |
| 45,548              | 83,368        | 39,105                | 520110    | Computer Equipment                        | 39,105                        |                               |                       |
| 14,056              | 20,333        | 19,170                | 520120    | Meetings Expenditures                     | 19,170                        |                               |                       |
| 765                 | 1,700         | 5,060                 | 520130    | Postage                                   | 4,560                         |                               |                       |

| FY 2014-15   | FY 2015-16    | FY 2016-17<br><u>Amended</u> |        |   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|---------------|------------------------------|--------|---|------------------------|------------------------|------------------------------|
| Actual       | Actual        | Amount                       | ACCT   | DESCRIPTION   | Amount                 | Amount                 | Amount                       |
| Oregon Zoo O | perating Fund |                              |        |   |                        |                        |                              |
| 4,217        | 11,721        | 17,495                       | 520140 | OfficeSupply-PromoandConsult Sup  | 13,945                 |                        |                              |
| 671,491      | 719,679       | 1,115,788                    | 520500 | Operating Supplies  | 869,413                |                        |                              |
| 124,469      | 98,869        | 71,700                       | 520510 | Operating Supplies - Small Tools, Equip                                     | 68,850                 |                        |                              |
| 52           | -             | -                            | 520520 | Operating Supplies - Audio Visual   | -                      |                        |                              |
| 10           | _             | _                            | 520530 | Operating Supplies - Coat Check   | _                      |                        |                              |
| 56,945       | 57,873        | 67,730                       | 520535 | Operating Supplies - Food for Prg Part                                      | 67,632                 |                        |                              |
| 286,445      | 299,478       | 241,125                      | 520540 | Operating Supplies - Medical and Veterinary                                 | 191,125                |                        |                              |
| 53,048       | 85,424        | 22,750                       | 520545 | Exhibit Materials - Habitat/Exh Mat H                                       | 79,900                 |                        |                              |
| 10,372       | 13,699        | 16,200                       | 520546 | Enrichment Materials - Zoo An/Enrich Mat                                    | 16,200                 |                        |                              |
| 1,152        | 187           | ,<br>-                       | 520550 | Operating Supplies - Telecommunications                                     | -                      |                        |                              |
| 89,936       | 98,215        | 80,110                       | 520580 | Operating Supplies - Uniforms   | 97,610                 |                        |                              |
| -            | 754           | -                            | 520590 | Operating Supplies - Sustainability   | -                      |                        |                              |
| 544,953      | 460,795       | 500,800                      | 520600 | Animal Food   | 500,800                |                        |                              |
| 24,940       | 12,862        | 9,200                        | 520610 | Animal Food - Enrichment  | 9,200                  |                        |                              |
| 2,338        | 3,559         | -                            | 521000 | Subscriptions and Dues  | -                      |                        |                              |
| 52,578       | 54,925        | 63,149                       | 521100 | Membership and Professional Dues  | 60,899                 |                        |                              |
| 4,531        | 6,300         | 5,875                        | 521200 | Publications and Subscriptions  | 5,175                  |                        |                              |
| 53,772       | 49,511        | 84,100                       | 521400 | Fuels and Lubricants - General  | 50,000                 |                        |                              |
| 25,736       | 19,965        | 30,100                       | 521500 | Maintenance and Repairs Supplies  | 30,100                 |                        |                              |
| 2,270        | 2,713         | -                            | 521510 | Maintenance and Repairs Supplies - Technology                               | -                      |                        |                              |
| 100,104      | 113,517       | 65,000                       | 521520 | Maintenance and Repairs Supplies - Building                                 | 65,000                 |                        |                              |
| 43,373       | 47,848        | 57,000                       | 521521 | Maintenance and Repairs Supplies - HVAC                                     | 57,000                 |                        |                              |
| 1,185        | -             | -                            | 521522 | Maintenance and Repairs Supplies - Lightbulbs and Ballasts                  | -                      |                        |                              |
| 28,764       | 44,957        | 42,000                       | 521540 | Maintenance and Repairs Supplies - Electrical                               | 42,000                 |                        |                              |
| 23,970       | 8,413         | 6,500                        | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape                        | 7,000                  |                        |                              |
| 167,933      | 100,203       | 136,700                      | 521560 | Maintenance and Repairs Supplies - Equipment                                | 136,200                |                        |                              |
| 29,328       | 26,950        | 50,000                       | 521570 | Maintenance and Repairs Supplies - Vehicles                                 | 60,000                 |                        |                              |
| 1,457,498    | 39,191        | -                            | 522000 | Food  | -                      |                        |                              |
| 50           | 1,536,529     | 1,748,129                    | 522100 | Cost of Food and Beverage   | 1,742,493              |                        |                              |
| 101,428      | 93,743        | 137,269                      | 522105 | Cost of Food-Tableware Supplies   | 139,499                |                        |                              |
| 4,780        | 8,718         | -                            | 522500 | Retail  | -                      |                        |                              |
| 1,722,407    | 2,379,341     | 2,444,660                    | 524000 | Contracted Professional Svcs  | 2,209,101              |                        |                              |
| 13,689       | 2,567         | -                            | 524020 | Contracted Prof Svcs - Attorney and Legal                                   | -                      |                        |                              |
| 3,000        | -             | -                            | 524030 | Contracted Prof Svcs - Architect  | -                      |                        |                              |
| 29,569       | 29,615        | 1,000                        | 524040 | Contracted Prof Svcs - Promotion and Public Relations                       | 500                    |                        |                              |
| 536,005      | 635,574       | 477,256                      | 524050 | Contracted Prof Svcs - Advertising  | 476,830                |                        |                              |
| 21,971       | 7,842         | 14,600                       | 524060 | Contracted Prof Svcs - Information Technology Services                      | 14,600                 |                        |                              |
| 33,238       | 42,313        | 10,000                       | 524070 | Contracted Prof Svcs - Management, Consulting and Communication<br>Services | 10,000                 |                        |                              |
| 81,518       | 24,761        | -                            | 524075 | Contracted Prof Svcs - Recruiting Services                                  | -                      |                        |                              |
| -<br>-       | 61,771        | 32,000                       | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)                   | 32,000                 |                        |                              |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT    | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|---------|--|---|---|--|
|                      |                      |  | ACCI    | DESCRIFTION  | Amount                                  | Amount                                  | Amount                                 |
| Oregon Zoo O         | perating rund        | 1                                      | 50.4500 |  |   |   |  |
| 15,900               | 4.750                | -                                      | 524500  | Marketing Expenditures                                     | -                                       |   |  |
| 5,330                | 1,750                | 6,000                                  | 524600  | Sponsorship Expenditures                                   | 5,000                                   |   |  |
| -                    | 5                    | -                                      | 525000  | Contracted Property Services                               | -                                       |   |  |
| -                    | 1,872                | -                                      | 525100  | Utility Services   | -                                       |   |  |
| - 20.002             | 788                  | 47 222                                 | 525110  | Utility Services - Internet                                | -<br>4F 7FF                             |   |  |
| 38,903               | 48,699               | 47,232                                 | 525120  | Utility Services - Telecommunications                      | 45,755                                  |   |  |
| 646,475              | 694,573              | 665,500                                | 525130  | Utility Services - Electricity                             | 660,000                                 |   |  |
| 206,430              | 177,340              | 225,000                                | 525140  | Utility Services - Natural Gas                             | 230,400                                 |   |  |
| 56,380               | 73,196               | 60,000                                 | 525150  | Utility Services - Sanitation and Refuse Removal           | 60,000                                  |   |  |
| 1,243,319            | 1,174,442            | 1,265,000                              | 525160  | Utility Services - Water and Sewer                         | 1,265,000                               |   |  |
| 19,183               | 26,260               | 33,000                                 | 525500  | Cleaning Services  | 33,000                                  |   |  |
| 3,407                | 3,768                | 88,750                                 | 526000  | Maintenance and Repair Services                            | 89,750                                  |   |  |
| 147,216              | 246,143              | 127,500                                | 526010  | Maintenance and Repair Services - Building                 | 115,500                                 |   |  |
| 19,163               | 46,795               | 20,000                                 | 526012  | Maintenance and Repair Services - Electricity              | 20,000                                  |   |  |
| 8,176                | 7,936                | -                                      | 526013  | Maintenance and Repair Services - Elevator and Escalator   | -                                       |   |  |
| 9,185                | 55,870               | 30,000                                 | 526014  | Maintenance and Repair Services - HVAC                     | 30,000                                  |   |  |
| 3,250                | 1,160                | 220.250                                | 526015  | Maintenance and Repair Services - Damage Repair (Non-Risk) | 265.050                                 |   |  |
| 178,886              | 257,652              | 228,250                                | 526020  | Maintenance and Repair Services - Equipment                | 265,950                                 |   |  |
| 51,672               | 64,548               | 85,700                                 | 526030  | Maintenance and Repair Services - Grounds                  | 87,200                                  |   |  |
| 8,437                | 7,769                | 24,617                                 | 526040  | Maintenance and Repair Services - Technology               | 24,617                                  |   |  |
| 17,632               | 31,143               | 10,000                                 | 526050  | Maintenance and Repair Services - Vehicles                 | -                                       |   |  |
| -                    | -                    | 25,000                                 | 526200  | Capital Maintenance - Non-CIP                              | 25,000                                  |   |  |
| 11,346               | 12,763               | 7,960                                  | 526300  | Software Maintenance                                       | 7,960                                   |   |  |
| 10,103               | 3,381                | 86,750                                 | 526500  | Rentals  | 82,000                                  |   |  |
| 40,191               | 34,263               | 40,700                                 | 526510  | Rentals - Building   | 44,850                                  |   |  |
| 84,277               | 90,446               | 44,700                                 | 526520  | Rentals - Equipment  | 49,700                                  |   |  |
| -                    | 414                  | -                                      | 526530  | Rentals - Office Equipment                                 |   |   |  |
| 939                  | 343                  | 6,000                                  | 526540  | Rentals - Vehicle  | 5,000                                   |   |  |
| 2,500                | 3,540                | 3,000                                  | 526560  | Rentals - Parking Space                                    | 3,000                                   |   |  |
| -                    | 489                  | -<br>                                  | 526580  | Rentals - Audio Visual                                     | -<br>-                                  |   |  |
| 170,690              | 157,241              | 185,759                                | 528000  | Other Purchased Services                                   | 130,310                                 |   |  |
| 352                  | 497                  | -                                      | 528010  | Other Purchased Services - Commissions                     | -                                       |   |  |
| 5,440                | 6,764                | -                                      | 528020  | Other Purchased Services - Audio Visual                    | -                                       |   |  |
| 19,243               | 29,732               | 3,450                                  | 528030  | Other Purchased Services - Delivery, Shipping and Courier  | 3,450                                   |   |  |
| 25                   | _                    | -                                      | 528040  | Other Purchased Services - Meeting Planner                 | -                                       |   |  |
| 318                  | 1,340                | -                                      | 528060  | Other Purchased Services - EMT and Medical                 | -                                       |   |  |
| -                    | 3,300                | -                                      | 528070  | Other Purchased Services - Trade Shows                     | -                                       |   |  |
| 50,055               | 18,360               | -                                      | 528080  | Other Purchased Services - Agency Fees                     | -                                       |   |  |
| -                    | 400                  | -                                      | 528090  | Other Purchased Svs - Event                                | -                                       |   |  |
| 33,708               | 41,280               | -                                      | 528094  | Other Purchased Services - Linens                          | -                                       |   |  |
| 5,710                | -                    | -                                      | 528150  | Other Purch Services - Reimb - Audio Visual                | -                                       |   |  |
|                      |                      |  |         |  |   |   |  |

| FY 2014-15   | FY 2015-16 | FY 2016-17<br>Amended |        |  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|------------|-----------------------|--------|--|-------------------------------|------------------------|------------------------------|
| Actual       | Actual     | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                       |
| Oregon Zoo O |            |                       |        |  |                               |                        |                              |
| 294,986      | 346,000    | 245,000               | 528210 | Credit Card Fees                                   | 346,000                       |                        |                              |
| 51,070       | 12,986     | 50,000                | 528300 | Other Purchased Services - Temporary Help Services | 50,000                        |                        |                              |
| 88,664       | 140,725    | 137,930               | 528400 | Other Purchased Services - Printing and Graphics   | 135,070                       |                        |                              |
| 222          | -          | -                     | 528500 | Cemetery Services Expenditures                     | -                             |                        |                              |
| 1,656,302    | 1,890,112  | 2,190,000             | 529000 | Operations Contracts                               | 2,531,958                     |                        |                              |
| 4,039        | 1,346      | 15,880                | 530000 | Payments to Other Agencies                         | 5,130                         |                        |                              |
| 10,588       | 21,713     | 36,485                | 530010 | License and Permit Fees                            | 36,485                        |                        |                              |
| 75           | -          | -                     | 540000 | Charges for Services                               | -                             |                        |                              |
| 27           | -          | -                     | 544000 | Program Purchases                                  | -                             |                        |                              |
| 136,399      | 84,330     | 68,300                | 544500 | Grants and Loans                                   | 64,800                        |                        |                              |
| 1,149        | 431        | 39,825                | 545000 | Travel   | 38,325                        |                        |                              |
| 67,313       | 74,299     | 98,100                | 545100 | Travel and Lodging                                 | 93,950                        |                        |                              |
| 8,018        | 7,039      | 1,500                 | 545200 | Mileage, Taxi and Parking                          | 600                           |                        |                              |
| 10,459       | 15,768     | 700                   | 545300 | Meals and Entertainment                            | 700                           |                        |                              |
| 14,171       | 16,246     | 38,920                | 545500 | Staff Development                                  | 34,420                        |                        |                              |
| 592          | 1,329      | 1,500                 | 545510 | Tuition Reimbursement                              | -                             |                        |                              |
| 19,217       | 29,389     | 22,645                | 545520 | Conference Fees                                    | 20,845                        |                        |                              |
| 445          | -          | -                     | 545530 | Outreach Development                               | -                             |                        |                              |
| 15           | 53         | -                     | 548000 | Fee Reimbursements                                 | -                             |                        |                              |
| 11,679       | 56,584     | 31,700                | 549000 | Miscellaneous Expenditures                         | 27,700                        |                        |                              |
| 7,442        | 5,147      | 5,700                 | 549010 | Tri-Met Transit Pass                               | 5,700                         |                        |                              |
| 1,737        | 1,455      | 8,000                 | 549020 | Misc. Exp - Animal Purchases                       | 8,000                         |                        |                              |
| 47,131       | 35,245     | 75,000                | 549025 | Misc. Exp - Animal Shipments                       | 75,000                        |                        |                              |
| -            | 9,191      | -                     | 552000 | Bad Debt Expense                                   | -                             |                        |                              |
| 12,062,486   | 13,421,729 | 14,051,202            |        | Total Materials and Services                       | 13,922,112                    |                        |                              |
|              |            |                       |        |  |                               |                        |                              |
|              |            |                       | 570000 | Capital Outlay                                     |                               |                        |                              |
| -            | -          | -                     | 572000 | Buildings and Related                              | -                             |                        |                              |
| 70,674       | 33,992     | 20,000                | 574000 | Equipment and Vehicles                             | 20,000                        |                        |                              |
| -            | (42.500)   | -                     | 574500 | Vehicles   | -                             |                        |                              |
| -            | (13,689)   | -                     | 576000 | Railroad Equip and Facilities                      | -                             |                        |                              |
| 19,685       | 19,830     |                       | 579000 | Intangible Assets                                  | -                             |                        |                              |
| 90,358       | 40,132     | 20,000                |        | Total Capital Outlay                               | 20,000                        |                        |                              |
|              |            |                       |        | Interfund Transfers                                |                               |                        |                              |
| 3,004,007    | 3,362,635  | 3,470,260             | 580000 | Transfer for Indirect Costs                        | 3,557,215                     |                        |                              |
| 397,600      | 403,650    | 781,275               | 581000 | Transfer of Resources                              | 257,500                       |                        |                              |
| 130,294      | 39,300     | 203,030               | 582000 | Transfer for Direct Costs                          | 172,084                       |                        |                              |
| -            | ·<br>-     | 233,000               | 586000 | Interfund Loan - Principal                         | 400,000                       |                        |                              |
| 3,750        | 16,312     | 32,280                | 586500 | Interfund Loan - Interest                          | 44,925                        |                        |                              |
| 3,535,651    | 3,821,897  | 4,719,845             |        | Total Interfund Transfers                          | 4,431,724                     |                        |                              |

| FY 2014-15<br>Actual<br>Oregon Zoo ( | FY 2015-16<br>Actual<br>Operating Fund | FY 2016-17<br>Amended<br>Amount | ACCT      | DESCRIPTION                       | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|--------------------------------------|--|---------------------------------|-----------|-----------------------------------|---|---|--|
| J                                    |  |                                 |           |                                   |   |   |  |
|                                      |  |                                 |           | <u>Contingency</u>                |   |   |  |
| -                                    | -                                      | 1,000,000                       | 701002    | Contingency - Operating           | 1,397,479                               |   |  |
| -                                    | -                                      | 1,000,000                       |           | Total Contingency                 | 1,397,479                               |   |  |
|                                      |  |                                 |           | Unappropriated Fund Balance       |   |   |  |
| -                                    | 927,568                                | -                               | 801000    | Unapp FB - Restricted             | -                                       |   |  |
| -                                    | 927,568                                | -                               |           | Total Unappropriated Fund Balance | -                                       |   |  |
| \$34,530,153                         | \$38,405,499                           | \$41,585,970 1                  | TOTAL REQ | UIREMENTS                         | \$42,128,179                            |   |  |
| 179.65                               | 192.65                                 | 194.60 F                        | ULL-TIME  | EQUIVALENTS                       | 189.00                                  |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | For Information Only  DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|----------------------------------|--|
| Oregon Zoo O         |                      |  |        | DESCRIPTION   | Amount                                  | Amount                           | Amount                                 |
| Expenditures         | perating runt        | i (Aummistra)                          | lion)  |   |   |                                  |  |
| <u>expenditures</u>  |                      |  |        |   |   |                                  |  |
|                      |                      |  |        | Personnel Services  |   |                                  |  |
| 704,102              | 882,788              | 1,072,029                              | 501000 | Reg Employees-Full Time-Exempt  | 1,014,935                               |                                  |  |
| 68,863               | 76,217               | 74,130                                 | 502500 | Reg Empl-Part Time-Non-Exempt   | 75,529                                  |                                  |  |
| 26,078               | 27,905               | 30,000                                 | 503000 | Temporary Employees - Hourly  | 30,000                                  |                                  |  |
| 470                  | 457                  | 300                                    | 508000 | Overtime  | 300                                     |                                  |  |
| 1,900                | 3,025                | 1,800                                  | 508600 | Mobile Comm Allowance   | 1,800                                   |                                  |  |
| 58,293               | 77,522               | 99,121                                 | 511000 | Fringe - Payroll Taxes  | 81,173                                  |                                  |  |
| 84,859               | 108,137              | 127,867                                | 512000 | Fringe - Retirement PERS  | 159,358                                 |                                  |  |
| 167,721              | 183,431              | 152,962                                | 513000 | Fringe - Health and Welfare   | 141,360                                 |                                  |  |
| 4,000                | 2,000                | -                                      | 513305 | Health Savings - Metro Contrib/HSA Contrb                                   | - 111,500                               |                                  |  |
| 250                  | 538                  | 12,912                                 | 514000 | Fringe - Unemployment   | _                                       |                                  |  |
| 2,002                | 2,429                | 4,378                                  | 515000 | Fringe - Other Benefits   | 4,102                                   |                                  |  |
| 6,983                | 12,496               | 23,527                                 | 519000 | Pension Oblig Bonds Contrib   | 11,204                                  |                                  |  |
| 0,505                | 600                  | 25,527                                 | 519500 | Fringe - Insurance - Opt Out  | 11,204                                  |                                  |  |
| 1,125,521            | 1,377,544            | 1,599,026                              | 313300 | Total Personnel Services  | 1,519,761                               |                                  |  |
| ,,,,,,,,,,           | .,,                  | .,,                                    |        |   | .,,                                     |                                  |  |
|                      |                      |  |        | Materials and Services  |   |                                  |  |
| 10,035               | 7,358                | 5,800                                  | 520100 | Office Supplies   | 5,800                                   |                                  |  |
| 25,754               | 33,944               | 32,805                                 | 520110 | Computer Equipment  | 32,805                                  |                                  |  |
| 4,736                | 7,473                | 5,000                                  | 520120 | Meetings Expenditures   | 5,000                                   |                                  |  |
| 656                  | 455                  | 2,500                                  | 520130 | Postage   | 2,500                                   |                                  |  |
| 68,037               | 35,824               | 405,433                                | 520500 | Operating Supplies  | 255,000                                 |                                  |  |
| _                    | 562                  | -                                      | 520510 | Operating Supplies - Small Tools, Equip                                     | -                                       |                                  |  |
| _                    | 4,158                | _                                      | 520540 | Operating Supplies - Medical and Veterinary                                 | -                                       |                                  |  |
| 1,331                | 1,689                | _                                      | 520546 | Enrichment Materials - Zoo An/Enrich Mat                                    | -                                       |                                  |  |
| . 11                 | 126                  | -                                      | 520580 | Operating Supplies - Uniforms   | -                                       |                                  |  |
| 210                  | 2,484                | -                                      | 521000 | Subscriptions and Dues  | -                                       |                                  |  |
| 23,053               | 23,843               | 25,000                                 | 521100 | Membership and Professional Dues  | 25,000                                  |                                  |  |
| 350                  | -                    | -                                      | 521200 | Publications and Subscriptions  | -                                       |                                  |  |
| -                    | 2,477                | -                                      | 521560 | Maintenance and Repairs Supplies - Equipment                                | _                                       |                                  |  |
| 67,831               | 77,514               | 17,225                                 | 524000 | Contracted Professional Svcs  | 5,000                                   |                                  |  |
| 13,689               | 2,567                | - ,223                                 | 524020 | Contracted Prof Svcs - Attorney and Legal                                   | -,000                                   |                                  |  |
|                      | 60                   | 600                                    | 524050 | Contracted Prof Svcs - Advertising  | 600                                     |                                  |  |
| 29,838               | 42,313               | 5,000                                  | 524070 | Contracted Prof Svcs - Management, Consulting and Communication<br>Services | 5,000                                   |                                  |  |
| 81,518               | 24,761               | _                                      | 524075 | Contracted Prof Svcs - Recruiting Services                                  | _                                       |                                  |  |
| 1,830                | 1,250                | 5,000                                  | 524600 | Sponsorship Expenditures  | 5,000                                   |                                  |  |
| 1,030                | 1,210                | 5,000                                  | 525100 | Utility Services  | 5,000                                   |                                  |  |
| 140                  | 1,210                | -                                      | 526010 | Maintenance and Repair Services - Building                                  | -                                       |                                  |  |
| 140                  | 10,430               | -                                      | J20010 | maintenance and hepair bervices - building                                  | -                                       |                                  |  |

|              |            | FY 2016-17 |        | For Information Only                                      | FY 2017-18      | FY 2017-18 | FY 2017-18 |
|--------------|------------|------------|--------|---|-----------------|------------|------------|
| FY 2014-15   | FY 2015-16 | Amended    |        |   | <u>Proposed</u> | Approved   | Adopted    |
| Actual       | Actual     | Amount     | ACCT   | DESCRIPTION   | Amount          | Amount     | Amount     |
| Oregon Zoo O |            |            |        |   |                 |            |            |
| 2,317        | 3,108      | 2,700      | 526020 | Maintenance and Repair Services - Equipment               | 2,700           |            |            |
| 1,350        | 334        | -          | 526040 | Maintenance and Repair Services - Technology              | -               |            |            |
| -            | 1,418      | -          | 526300 | Software Maintenance                                      | -               |            |            |
| 1,169        | 779        | -          | 526520 | Rentals - Equipment                                       | -               |            |            |
| -            | 390        | -          | 526530 | Rentals - Office Equipment                                | -               |            |            |
| -            | 2,400      | -          | 526560 | Rentals - Parking Space                                   | -               |            |            |
| 16,631       | 17,110     | 2,500      | 528000 | Other Purchased Services                                  | 2,500           |            |            |
| 30           | -          | -          | 528020 | Other Purchased Services - Audio Visual                   | -               |            |            |
| 4,427        | -          | 100        | 528030 | Other Purchased Services - Delivery, Shipping and Courier | 100             |            |            |
| -            | 1,200      | -          | 528070 | Other Purchased Services - Trade Shows                    | -               |            |            |
| 2,736        | -          | -          | 528300 | Other Purchased Services - Temporary Help Services        | -               |            |            |
| 3,041        | 4,382      | 9,300      | 528400 | Other Purchased Services - Printing and Graphics          | 9,300           |            |            |
| 732          | =          | =          | 530000 | Payments to Other Agencies                                | -               |            |            |
| 50           | =          | =          | 530010 | License and Permit Fees                                   | -               |            |            |
| 75           | =          | =          | 540000 | Charges for Services                                      | -               |            |            |
| 85,763       | 24,692     | =          | 544500 | Grants and Loans  | -               |            |            |
| 345          | 48         | 19,450     | 545000 | Travel  | 19,450          |            |            |
| 1,234        | 17,793     | -          | 545100 | Travel and Lodging  | -               |            |            |
| 1,183        | 740        | -          | 545200 | Mileage, Taxi and Parking                                 | -               |            |            |
| 1,316        | 2,081      | -          | 545300 | Meals and Entertainment                                   | -               |            |            |
| 135          | 860        | 2,500      | 545500 | Staff Development   | 2,500           |            |            |
| 368          | 179        | -          | 545510 | Tuition Reimbursement                                     | -               |            |            |
| 1,496        | 2,955      | -          | 545520 | Conference Fees   | -               |            |            |
| 9,725        | 53,596     | -          | 549000 | Miscellaneous Expenditures                                | -               |            |            |
| 463,145      | 420,590    | 540,913    |        | Total Materials and Services                              | 378,255         |            |            |
|              |            |            |        |   |                 |            |            |
|              |            |            |        | Capital Outlay  |                 |            |            |
| 30,598       | -          | -          | 574000 | Equipment and Vehicles                                    | -               |            |            |
| -            | (13,689)   | -          | 576000 | Railroad Equip and Facilities                             | -               |            |            |
| 30,598       | (13,689)   | -          |        | Total Capital Outlay                                      | -               |            |            |
|              |            |            |        |   |                 |            |            |
|              |            |            |        | <u>Interfund Transfers</u>                                |                 |            |            |
| 3,004,007    | 3,362,635  | 3,470,260  | 580000 | Transfer for Indirect Costs                               | 3,557,215       |            |            |
| 397,600      | 403,650    | 781,275    | 581000 | Transfer of Resources                                     | 257,500         |            |            |
| 130,294      | 39,300     | 203,030    | 582000 | Transfer for Direct Costs                                 | 172,084         |            |            |
| -            | -          | 233,000    | 586000 | Interfund Loan - Principal                                | 400,000         |            |            |
| 3,750        | 16,312     | 32,280     | 586500 | Interfund Loan - Interest                                 | 44,925          |            |            |
| 3,535,651    | 3,821,897  | 4,719,845  |        | Total Interfund Transfers                                 | 4,431,724       |            |            |

|             |                      | FY 2016-17     |           | For Information Only               | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|-------------|----------------------|----------------|-----------|------------------------------------|-----------------|-----------------|----------------|
| FY 2014-15  | FY 2015-16           | <b>Amended</b> |           | •                                  | <u>Proposed</u> | <b>Approved</b> | <b>Adopted</b> |
| Actual      | Actual               | Amount         | ACCT      | DESCRIPTION                        | Amount          | Amount          | Amount         |
| Oregon Zoo  | <b>Operating Fun</b> | d (Administrat | tion)     |                                    |                 |                 | _              |
|             |                      |                |           | Contingency                        |                 |                 |                |
|             |                      | 1.000.000      | 701002    | <b>5</b> ,                         | 1,397,479       |                 |                |
|             |                      | , ,            | 701002    | Contingency - Operating            |                 |                 |                |
| -           | -                    | 1,000,000      |           | Total Contingency                  | 1,397,479       |                 |                |
|             |                      |                |           | <u>Unappropriated Fund Balance</u> |                 |                 |                |
| -           | 927,568              | -              | 801000    | Unapp FB - Restricted              | -               |                 |                |
| -           | 927,568              | -              |           | Total Unappropriated Fund Balance  | -               |                 |                |
| \$5,154,915 | \$6,533,910          | \$7,859,784 1  | TOTAL REQ | UIREMENTS                          | \$7,727,219     |                 |                |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br><u>Amended</u> |        | For Information Only                        | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------------|---------------|------------------------------|--------|---|------------------------|------------------------|------------------------------|
| Actual              | Actual        | Amount                       | ACCT   | DESCRIPTION                                 | Amount                 | Amount                 | Amount                       |
| Oregon Zoo O        | perating Fund | (Education)                  |        |   |                        |                        |                              |
| <b>Expenditures</b> |               |                              |        |   |                        |                        |                              |
|                     |               |                              |        | Personnel Services                          |                        |                        |                              |
| 763,740             | 779,578       | 926,548                      | 501000 | Reg Employees-Full Time-Exempt              | 799,657                |                        |                              |
| 262,771             | 332,703       | 284,606                      | 501500 | Reg Empl-Full Time-Non-Exempt               | 157,869                |                        |                              |
| 14,664              | -             | -                            | 502000 | Reg Employees-Part Time-Exempt              | -                      |                        |                              |
| 37,478              | 123,037       | 126,931                      | 502500 | Reg Empl-Part Time-Non-Exempt               | 122,436                |                        |                              |
| 456,543             | 452,233       | 563,005                      | 503000 | Temporary Employees - Hourly                | 619,427                |                        |                              |
| 2,851               | 1,321         | -                            | 504000 | Seasonal Employees                          | -                      |                        |                              |
| 380                 | 950           | _                            | 504500 | Reimbursable Labor                          | _                      |                        |                              |
| 70,223              | 77,619        | 74,904                       | 508000 | Overtime                                    | 69,144                 |                        |                              |
| 2,610               | 3,310         | 2,760                        | 508600 | Mobile Comm Allowance                       | 2,760                  |                        |                              |
| 135,213             | 148,390       | 162,665                      | 511000 | Fringe - Payroll Taxes                      | 148,892                |                        |                              |
| 140,743             | 159,852       | 175,931                      | 512000 | Fringe - Retirement PERS                    | 218,921                |                        |                              |
| 186,180             | 204,331       | 277,351                      | 513000 | Fringe - Health and Welfare                 | 216,988                |                        |                              |
| 4,000               | 2,000         | 277,551                      | 513305 | Health Savings - Metro Contrib/HSA Contrb   | 210,500                |                        |                              |
| 4,914               | 6,446         | 8,211                        | 514000 | Fringe - Unemployment                       | 2,171                  |                        |                              |
| 3,283               | 4,234         | 5,646                        | 515000 | Fringe - Other Benefits                     | 4,452                  |                        |                              |
| 12,879              | 21,829        | 38,618                       | 519000 | Pension Oblig Bonds Contrib                 | 17,497                 |                        |                              |
| 5,400               | 6,915         | 30,010                       | 519500 | Fringe - Insurance - Opt Out                | 17,497                 |                        |                              |
| 2,103,872           | 2,324,747     | 2,647,176                    | 319300 | Total Personnel Services                    | 2,380,214              |                        |                              |
| _,,                 | _,,           | _,,                          |        |   | _,,                    |                        |                              |
|                     |               |                              |        | Materials and Services                      |                        |                        |                              |
| 11,173              | 8,562         | 15,120                       | 520100 | Office Supplies                             | 10,620                 |                        |                              |
| 5,927               | 4,532         | 2,500                        | 520110 | Computer Equipment                          | 2,500                  |                        |                              |
| 7,136               | 10,386        | 7,800                        | 520120 | Meetings Expenditures                       | 7,800                  |                        |                              |
| 41                  | 1,103         | 2,500                        | 520130 | Postage                                     | 2,000                  |                        |                              |
| 4,217               | 11,702        | 17,495                       | 520140 | OfficeSupply-PromoandConsult Sup            | 13,945                 |                        |                              |
| 33,364              | 46,791        | 92,319                       | 520500 | Operating Supplies                          | 56,193                 |                        |                              |
| 322                 | 10,614        | 500                          | 520510 | Operating Supplies - Small Tools, Equip     | -                      |                        |                              |
| 10                  | -             | -                            | 520530 | Operating Supplies - Coat Check             | -                      |                        |                              |
| 56,945              | 57,873        | 67,730                       | 520535 | Operating Supplies - Food for Prg Part      | 67,632                 |                        |                              |
| 43                  | -             | -                            | 520540 | Operating Supplies - Medical and Veterinary | -                      |                        |                              |
| 15                  | -             | -                            | 520546 | Enrichment Materials - Zoo An/Enrich Mat    | -                      |                        |                              |
| -                   | 21            | -                            | 520550 | Operating Supplies - Telecommunications     | -                      |                        |                              |
| 35,324              | 40,220        | 16,310                       | 520580 | Operating Supplies - Uniforms               | 33,810                 |                        |                              |
| -                   | 754           | -                            | 520590 | Operating Supplies - Sustainability         | -                      |                        |                              |
| 30                  | 30            | -                            | 521000 | Subscriptions and Dues                      | -                      |                        |                              |
| 885                 | 1,030         | 3,975                        | 521100 | Membership and Professional Dues            | 1,725                  |                        |                              |
| 558                 | 797           | 735                          | 521200 | Publications and Subscriptions              | 535                    |                        |                              |
| 661                 | 904           | 3,100                        | 521400 | Fuels and Lubricants - General              | -                      |                        |                              |

| FY 2014-15   | FY 2015-16    | FY 2016-17<br>Amended |                  | For Information Only   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|---------------|-----------------------|------------------|--|------------------------|------------------------|------------------------------|
| Actual       | Actual        | Amount                | ACCT             | DESCRIPTION  | Amount                 | Amount                 | Amount                       |
| Oregon Zoo O | perating Fund | d (Education)         |                  |  |                        |                        |                              |
| 470          | 3,751         | -                     | 521500           | Maintenance and Repairs Supplies   | -                      |                        |                              |
| 75           | 117           | 3,600                 | 521560           | Maintenance and Repairs Supplies - Equipment                             | 3,100                  |                        |                              |
| -            | 93            | -                     | 521570           | Maintenance and Repairs Supplies - Vehicles                              | -                      |                        |                              |
| -            | 932           | -                     | 522100           | Cost of Food and Beverage  | -                      |                        |                              |
| -            | -             | 100                   | 522105           | Cost of Food-Tableware Supplies  | 100                    |                        |                              |
| 112,163      | 215,471       | 253,100               | 524000           | Contracted Professional Svcs   | 142,100                |                        |                              |
| -            | -             | 500                   | 524040           | Contracted Prof Svcs - Promotion and Public Relations                    | -                      |                        |                              |
| 219          | 148           | 426                   | 524050           | Contracted Prof Svcs - Advertising                                       | -                      |                        |                              |
| -            | 25            | -                     | 524060           | Contracted Prof Svcs - Information Technology Services                   | -                      |                        |                              |
| 3,400        | -             | -                     | 524070           | Contracted Prof Svcs - Management, Consulting and Communication Services | -                      |                        |                              |
| 3,500        | 500           | 1,000                 | 524600           | Sponsorship Expenditures   | -                      |                        |                              |
| -            | 5             | -                     | 525000           | Contracted Property Services   | -                      |                        |                              |
| 2,365        | 3,553         | 3,412                 | 525120           | Utility Services - Telecommunications                                    | 1,935                  |                        |                              |
| -            | 30            | 2,750                 | 526000           | Maintenance and Repair Services  | 3,750                  |                        |                              |
| -            | 98            | -                     | 526010           | Maintenance and Repair Services - Building                               | -                      |                        |                              |
| 630          | -             | -                     | 526040           | Maintenance and Repair Services - Technology                             | -                      |                        |                              |
| 435          | 182           | _                     | 526050           | Maintenance and Repair Services - Vehicles                               | _                      |                        |                              |
| -            | 525           | 4,750                 | 526500           | Rentals  | _                      |                        |                              |
| 200          | 210           | 1,400                 | 526510           | Rentals - Building   | 5,550                  |                        |                              |
| 250          | _             | · -                   | 526520           | Rentals - Equipment  | -                      |                        |                              |
| 63           | _             | 1,000                 | 526540           | Rentals - Vehicle  | _                      |                        |                              |
| _            | 1,140         | · -                   | 526560           | Rentals - Parking Space  | _                      |                        |                              |
| 100,261      | 13,177        | 20,370                | 528000           | Other Purchased Services   | 44,770                 |                        |                              |
| -            | 4             | -                     | 528020           | Other Purchased Services - Audio Visual                                  | -                      |                        |                              |
| 749          | 15,275        | -                     | 528030           | Other Purchased Services - Delivery, Shipping and Courier                | -                      |                        |                              |
| 270          | -             | _                     | 528060           | Other Purchased Services - EMT and Medical                               | _                      |                        |                              |
| 19,838       | 27,890        | 40,000                | 528210           | Credit Card Fees   | 40,000                 |                        |                              |
| 11,969       | 6,487         | 11,380                | 528400           | Other Purchased Services - Printing and Graphics                         | 8,520                  |                        |                              |
| 222          | -,            | -                     | 528500           | Cemetery Services Expenditures   | -/                     |                        |                              |
|              | _             | 10,750                | 530000           | Payments to Other Agencies   | -                      |                        |                              |
| 27           | _             | -                     | 544000           | Program Purchases  | _                      |                        |                              |
| 64           | _             | 1,500                 | 545000           | Travel   | _                      |                        |                              |
| 14,320       | 9,775         | 30,000                | 545100           | Travel and Lodging   | 22,000                 |                        |                              |
| 2,258        | 2,387         | 1,500                 | 545200           | Mileage, Taxi and Parking  | 600                    |                        |                              |
| 2,027        | 1,524         | -                     | 545300           | Meals and Entertainment  | -                      |                        |                              |
| 5,475        | 2,506         | 7,040                 | 545500           | Staff Development  | 2,840                  |                        |                              |
| 5,475        | 2,300         | 1,500                 | 545510           | Tuition Reimbursement  | 2,040                  |                        |                              |
| 3,265        | 5,111         | 6,775                 | 545520           | Conference Fees  | 5,775                  |                        |                              |
|              | 5,111         | -                     |                  |  | 5,775                  |                        |                              |
|              | E.3.          | -                     |                  | •  | -                      |                        |                              |
| 445<br>15    | -<br>53       | -                     | 545530<br>548000 | Outreach Development<br>Fee Reimbursements                               | -                      |                        |                              |

|                      |                      | FY 2016-17         |           | For Information Only         | FY 2017-18      | FY 2017-18 | FY 2017-18 |
|----------------------|----------------------|--------------------|-----------|------------------------------|-----------------|------------|------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | Amended            | ACCT      | DESCRIPTION                  | <u>Proposed</u> | Approved   | Adopted    |
|                      | Operating Fund       | Amount (Education) | ACCI      | DESCRIPTION                  | Amount          | Amount     | Amount     |
| 1,143                | 1,286                | 5,700              | 549000    | Miscellaneous Expenditures   | 1,700           |            |            |
| 7,442                | 5,147                | 5,700              | 549010    | Tri-Met Transit Pass         | 5,700           |            |            |
| 450,210              | 512,719              | 644,337            |           | Total Materials and Services | 485,200         |            |            |
| \$2,554,083          | \$2,837,466          | \$3,291,513 1      | TOTAL REQ | UIREMENTS                    | \$2,865,414     |            |            |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |        | For Information Only                                       | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|---------------|-----------------------|--------|--|-------------------------------|------------------------|-----------------------|
| Actual              | Actual        | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                |
| Oregon Zoo O        | perating Fund | l (Facilities Ma      | anagem | ent)   |                               |                        |                       |
| <u>Expenditures</u> |               |                       |        |  |                               |                        |                       |
|                     |               |                       |        | Personnel Services   |                               |                        |                       |
| 264,058             | 295,093       | 481,454               | 501000 | Reg Employees-Full Time-Exempt                             | 533,524                       |                        |                       |
| 986,493             | 1,059,980     | 987,446               | 501500 | Reg Empl-Full Time-Non-Exempt                              | 973,457                       |                        |                       |
| -                   | -             | 57,495                | 502500 | Reg Empl-Part Time-Non-Exempt                              | 61,619                        |                        |                       |
| 128,318             | 54,238        | 156,519               | 503000 | Temporary Employees - Hourly                               | 96,995                        |                        |                       |
| -                   | 57            | -                     | 504000 | Seasonal Employees   | -                             |                        |                       |
| 38,599              | 45,477        | 30,300                | 508000 | Overtime   | 30,300                        |                        |                       |
| 600                 | 125           | 600                   | 508600 | Mobile Comm Allowance                                      | 600                           |                        |                       |
| 116,645             | 119,139       | 144,566               | 511000 | Fringe - Payroll Taxes                                     | 144,790                       |                        |                       |
| 113,413             | 137,207       | 150,143               | 512000 | Fringe - Retirement PERS                                   | 214,824                       |                        |                       |
| 309,695             | 296,578       | 319,862               | 513000 | Fringe - Health and Welfare                                | 325,128                       |                        |                       |
| 8,619               | 491           | 9,110                 | 514000 | Fringe - Unemployment                                      | 24,808                        |                        |                       |
| 4,460               | 4,599         | 6,456                 | 515000 | Fringe - Other Benefits                                    | 6,518                         |                        |                       |
| 13,448              | 20,392        | 34,262                | 519000 | Pension Oblig Bonds Contrib                                | 17,111                        |                        |                       |
| -                   | 75            | -                     | 519500 | Fringe - Insurance - Opt Out                               | -                             |                        |                       |
| 1,984,349           | 2,033,452     | 2,378,213             |        | Total Personnel Services                                   | 2,429,674                     |                        |                       |
|                     |               |                       |        |  |                               |                        |                       |
| 7.456               | 4.004         | 4.250                 | 500400 | Materials and Services                                     | 4.250                         |                        |                       |
| 7,156               | 4,224         | 4,250                 | 520100 | Office Supplies  | 4,250                         |                        |                       |
| 1,581               | 17,770        | -                     | 520110 | Computer Equipment   | -                             |                        |                       |
| 802                 | 256           | 750                   | 520120 | Meetings Expenditures                                      | 750                           |                        |                       |
| 9,755               | 49,786        | 12,000                | 520500 | Operating Supplies   | 14,000                        |                        |                       |
| 20,387              | 10,498        | 7,000                 | 520510 | Operating Supplies - Small Tools, Equip                    | 6,000                         |                        |                       |
| 52                  | -             | -                     | 520520 | Operating Supplies - Audio Visual                          | -                             |                        |                       |
| -                   | 605           | -                     | 520540 | Operating Supplies - Medical and Veterinary                | -                             |                        |                       |
| 41,353              | 63,662        | -                     | 520545 | Exhibit Materials - Habitat/Exh Mat H                      | 62,000                        |                        |                       |
| 4,081               | 138           | 6,800                 | 520580 | Operating Supplies - Uniforms                              | 6,800                         |                        |                       |
| 240                 | 249           | -                     | 521000 | Subscriptions and Dues                                     | -                             |                        |                       |
| 106                 | 95            | -                     | 521100 | Membership and Professional Dues                           | -                             |                        |                       |
| 576                 | 620           | 600                   | 521200 | Publications and Subscriptions                             | 600                           |                        |                       |
| 48,833              | 44,624        | 81,000                | 521400 | Fuels and Lubricants - General                             | 50,000                        |                        |                       |
| 17,603              | 13,213        | 20,000                | 521500 | Maintenance and Repairs Supplies                           | 20,000                        |                        |                       |
| 2,270               | 2,484         | -                     | 521510 | Maintenance and Repairs Supplies - Technology              | -                             |                        |                       |
| 99,212              | 108,689       | 65,000                | 521520 | Maintenance and Repairs Supplies - Building                | 65,000                        |                        |                       |
| 43,373              | 47,848        | 57,000                | 521521 | Maintenance and Repairs Supplies - HVAC                    | 57,000                        |                        |                       |
| 1,185               | -             | -                     | 521522 | Maintenance and Repairs Supplies - Lightbulbs and Ballasts | -                             |                        |                       |
| 28,053              | 44,873        | 42,000                | 521540 | Maintenance and Repairs Supplies - Electrical              | 42,000                        |                        |                       |
| 5,153               | 1,403         | 1,500                 | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape       | -                             |                        |                       |
| 158,624             | 94,612        | 111,500               | 521560 | Maintenance and Repairs Supplies - Equipment               | 111,500                       |                        |                       |
| 28,857              | 26,857        | 50,000                | 521570 | Maintenance and Repairs Supplies - Vehicles                | 60,000                        |                        |                       |

| FY 2014-15    | FY 2015-16     | FY 2016-17<br><u>Amended</u> |          | For Information Only  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------|----------------|------------------------------|----------|---|-------------------------------|------------------------|------------------------------|
| Actual        | Actual         | Amount                       | ACCT     | DESCRIPTION   | Amount                        | Amount                 | Amount                       |
| Oregon Zoo Or | perating Fund  | (Facilities Ma               | anagem   | ent)  |                               |                        |                              |
| 26,868        | <b>6</b> 1,825 | 185,000                      | 524000   | Contracted Professional Svcs  | 35,000                        |                        |                              |
| 3,000         | · -            | -                            | 524030   | Contracted Prof Svcs - Architect  | -                             |                        |                              |
| 231           | 1,123          | -                            | 524050   | Contracted Prof Svcs - Advertising  | -                             |                        |                              |
| -             | 560            | -                            | 524060   | Contracted Prof Svcs - Information Technology Services                      | -                             |                        |                              |
| -             | -              | 5,000                        | 524070   | Contracted Prof Svcs - Management, Consulting and Communication<br>Services | 5,000                         |                        |                              |
| -             | 61,771         | 32,000                       | 524080   | Contracted Prof Svcs - Architectural and Design (non-cap)                   | 32,000                        |                        |                              |
| 32,363        | 39,943         | 40,000                       | 525120   | Utility Services - Telecommunications                                       | 40,000                        |                        |                              |
| 644,602       | 693,215        | 665,500                      | 525130   | Utility Services - Electricity  | 660,000                       |                        |                              |
| 206,430       | 177,340        | 225,000                      | 525140   | Utility Services - Natural Gas  | 230,400                       |                        |                              |
| 1,243,319     | 1,174,442      | 1,265,000                    | 525160   | Utility Services - Water and Sewer  | 1,265,000                     |                        |                              |
| 75            | 180            | -                            | 525500   | Cleaning Services   | -                             |                        |                              |
| 1,614         | 998            | 36,000                       | 526000   | Maintenance and Repair Services   | 36,000                        |                        |                              |
| 144,358       | 220,560        | 127,500                      | 526010   | Maintenance and Repair Services - Building                                  | 115,500                       |                        |                              |
| 19,163        | 42,639         | 20,000                       | 526012   | Maintenance and Repair Services - Electricity                               | 20,000                        |                        |                              |
| 8,176         | 7,936          | -                            | 526013   | Maintenance and Repair Services - Elevator and Escalator                    | -                             |                        |                              |
| 9,185         | 55,870         | 30,000                       | 526014   | Maintenance and Repair Services - HVAC                                      | 30,000                        |                        |                              |
| 23,620        | 16,065         | 27,000                       | 526020   | Maintenance and Repair Services - Equipment                                 | 12,000                        |                        |                              |
| 21,534        | 20,021         | 52,000                       | 526030   | Maintenance and Repair Services - Grounds                                   | 53,500                        |                        |                              |
| 4,474         | 7,435          | -                            | 526040   | Maintenance and Repair Services - Technology                                | -                             |                        |                              |
| 16,697        | 30,961         | 10,000                       | 526050   | Maintenance and Repair Services - Vehicles                                  | -                             |                        |                              |
| -             | -              | 25,000                       | 526200   | Capital Maintenance - Non-CIP   | 25,000                        |                        |                              |
| 1,752         | 6,625          | 4,500                        | 526300   | Software Maintenance  | 4,500                         |                        |                              |
| 4,756         | -              | -                            | 526500   | Rentals   | -                             |                        |                              |
| · -           | 723            | -                            | 526510   | Rentals - Building  | -                             |                        |                              |
| 32,462        | 32,465         | 15,000                       | 526520   | Rentals - Equipment   | 15,000                        |                        |                              |
| · <u>-</u>    | 6              | -                            | 526530   | Rentals - Office Equipment  | -                             |                        |                              |
| 1,928         | 16,147         | -                            | 528000   | Other Purchased Services  | -                             |                        |                              |
| 216           | 473            | -                            | 528030   | Other Purchased Services - Delivery, Shipping and Courier                   | -                             |                        |                              |
| 613           | 2,331          | 950                          | 528400   | Other Purchased Services - Printing and Graphics                            | 950                           |                        |                              |
| 1,077         | 1,061          | -                            | 530000   | Payments to Other Agencies  | -                             |                        |                              |
| 1,449         | 7,124          | 9,786                        | 530010   | License and Permit Fees   | 9,786                         |                        |                              |
| (169)         | 1,157          | 6,000                        | 545100   | Travel and Lodging  | 6,000                         |                        |                              |
| 15            | 8              | -                            | 545200   | Mileage, Taxi and Parking   | -                             |                        |                              |
| 75            | -              | -                            | 545300   | Meals and Entertainment   | -                             |                        |                              |
| 2,144         | 2,123          | 2,000                        | 545500   | Staff Development   | 2,000                         |                        |                              |
| _             | 525            | _                            | 545520   | Conference Fees   | _                             |                        |                              |
| _             | -              | _                            | 549000   | Miscellaneous Expenditures  | _                             |                        |                              |
| 2,971,281     | 3,216,155      | 3,242,636                    |          | Total Materials and Services  | 3,097,536                     |                        |                              |
| \$4,955,630   | \$5,249,607    | \$5,620,849 1                | OTAL REQ | UIREMENTS   | \$5,527,210                   |                        |                              |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |        | For Information Only  | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|---------------|-----------------------|--------|---|------------------------|------------------------|-----------------------|
| Actual              | Actual        | Amount                | ACCT   | DESCRIPTION   | Amount                 | Amount                 | Amount                |
| Oregon Zoo O        | perating Fund | d (Guest Servi        | ces)   |   |                        |                        |                       |
| <u>Expenditures</u> |               |                       |        |   |                        |                        |                       |
|                     |               |                       |        | Demonstrate Complete  |                        |                        |                       |
| 880,735             | 858,953       | 969,717               | 501000 | Personnel Services Reg Employees-Full Time-Exempt           | 1,001,464              |                        |                       |
| 734,298             | 888,220       | 805,988               | 501500 | Reg Empl-Full Time-Non-Exempt                               | 834,306                |                        |                       |
| 334,315             | 410,853       | 465,032               | 502500 | Reg Empl-Part Time-Non-Exempt                               | 483,313                |                        |                       |
| 1,761,920           | 2,248,070     | 2,262,647             | 503000 | Temporary Employees - Hourly                                | 2,428,642              |                        |                       |
| 455,002             | 2,248,070     | 2,202,047             | 504000 |   | 2,428,042              |                        |                       |
| 100,786             | 89,541        | -<br>58,818           | 508000 | Seasonal Employees<br>Overtime                              | -<br>55,518            |                        |                       |
|                     |               |                       |        |   |                        |                        |                       |
| 5,725               | 6,675         | 6,600                 | 508600 | Mobile Comm Allowance                                       | 6,600                  |                        |                       |
| 358,817             | 377,144       | 378,903               | 511000 | Fringe - Payroll Taxes                                      | 400,087                |                        |                       |
| 324,562             | 335,992       | 386,984               | 512000 | Fringe - Retirement PERS                                    | 514,963                |                        |                       |
| 450,951             | 518,613       | 627,896               | 513000 | Fringe - Health and Welfare                                 | 638,243                |                        |                       |
| 2,000               | -             | -                     | 513305 | Health Savings - Metro Contrib/HSA Contrb                   | -                      |                        |                       |
| 58,723              | 70,335        | 43,756                | 514000 | Fringe - Unemployment                                       | 37,131                 |                        |                       |
| 8,070               | 9,389         | 10,332                | 515000 | Fringe - Other Benefits                                     | 10,444                 |                        |                       |
| 32,409              | 54,554        | 88,113                | 519000 | Pension Oblig Bonds Contrib                                 | 51,956                 |                        |                       |
| 3,570               | 1,875         | -                     | 519500 | Fringe - Insurance - Opt Out                                | -                      |                        |                       |
| 5,511,883           | 5,890,620     | 6,104,786             |        | Total Personnel Services                                    | 6,462,667              |                        |                       |
|                     |               |                       |        | Materials and Services                                      |                        |                        |                       |
| 7,021               | 9,328         | 10,200                | 520100 | Office Supplies   | 10,200                 |                        |                       |
| 6,742               | 19,859        | -                     | 520110 | Computer Equipment  | -                      |                        |                       |
| 519                 | 848           | 5,000                 | 520120 | Meetings Expenditures                                       | 5,000                  |                        |                       |
| -                   | 106           | 5,000                 | 520130 | Postage   | 5,000                  |                        |                       |
|                     | 20            |                       | 520140 | OfficeSupply-PromoandConsult Sup                            |                        |                        |                       |
| 358,244             | 399,936       | 384,420               | 520500 | Operating Supplies  | 354,420                |                        |                       |
| 51,382              | 33,225        | 21,500                | 520500 | Operating Supplies  Operating Supplies - Small Tools, Equip | 21,500                 |                        |                       |
| 942                 | 4,063         | 21,300                | 520510 |   | 21,300                 |                        |                       |
| 942                 | ·             | -                     |        | Operating Supplies - Medical and Veterinary                 | -                      |                        |                       |
| -                   | 166           | -<br>                 | 520550 | Operating Supplies - Telecommunications                     | -<br>                  |                        |                       |
| 36,602              | 54,925        | 51,750                | 520580 | Operating Supplies - Uniforms                               | 51,750                 |                        |                       |
| 250                 | 796           | 2.000                 | 521000 | Subscriptions and Dues                                      | -                      |                        |                       |
| 1,180               | 1,365         | 2,900                 | 521100 | Membership and Professional Dues                            | 2,900                  |                        |                       |
| 350                 | 3,327         | -                     | 521200 | Publications and Subscriptions                              | -                      |                        |                       |
| 4,230               | 3,685         | -                     | 521400 | Fuels and Lubricants - General                              | -                      |                        |                       |
| 944                 | 241           | -                     | 521500 | Maintenance and Repairs Supplies                            | -                      |                        |                       |
| 460                 | 4,828         | -                     | 521520 | Maintenance and Repairs Supplies - Building                 | -                      |                        |                       |
| 711                 | 84            | -                     | 521540 | Maintenance and Repairs Supplies - Electrical               | -                      |                        |                       |
| 3,174               | 2,461         | 21,000                | 521560 | Maintenance and Repairs Supplies - Equipment                | 21,000                 |                        |                       |
| 471                 | -             | -                     | 521570 | Maintenance and Repairs Supplies - Vehicles                 | -                      |                        |                       |
| 1,457,498           | 39,191        | -                     | 522000 | Food  | -                      |                        |                       |

| FY 2014-15   | FY 2015-16    | FY 2016-17<br><u>Amended</u> |        | For Information Only                                       | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|--------------|---------------|------------------------------|--------|--|-------------------------------|------------------------|------------------------------|
| Actual       | Actual        | Amount                       | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                       |
| Oregon Zoo O | perating Fund | l (Guest Servi               | ces)   |  |                               |                        |                              |
| 50           | 1,535,598     | 1,748,129                    | 522100 | Cost of Food and Beverage                                  | 1,742,493                     |                        |                              |
| 101,428      | 93,743        | 137,169                      | 522105 | Cost of Food-Tableware Supplies                            | 139,399                       |                        |                              |
| 4,780        | 8,718         | -                            | 522500 | Retail   | -                             |                        |                              |
| 1,236,605    | 1,718,318     | 1,861,891                    | 524000 | Contracted Professional Svcs                               | 1,961,891                     |                        |                              |
| -            | -             | 500                          | 524040 | Contracted Prof Svcs - Promotion and Public Relations      | 500                           |                        |                              |
| 4,755        | 5,280         | 8,200                        | 524050 | Contracted Prof Svcs - Advertising                         | 8,200                         |                        |                              |
| 7,552        | 7,257         | 14,600                       | 524060 | Contracted Prof Svcs - Information Technology Services     | 14,600                        |                        |                              |
| -            | 662           | -                            | 525100 | Utility Services   | -                             |                        |                              |
| -            | 788           | -                            | 525110 | Utility Services - Internet                                | -                             |                        |                              |
| 3,145        | 3,087         | 2,220                        | 525120 | Utility Services - Telecommunications                      | 2,220                         |                        |                              |
| 1,873        | 1,358         | -                            | 525130 | Utility Services - Electricity                             | -                             |                        |                              |
| 56,380       | 73,196        | 60,000                       | 525150 | Utility Services - Sanitation and Refuse Removal           | 60,000                        |                        |                              |
| 15,737       | 20,508        | 29,000                       | 525500 | Cleaning Services  | 29,000                        |                        |                              |
| 1,000        | 195           | -                            | 526000 | Maintenance and Repair Services                            | -                             |                        |                              |
| 2,718        | 9,011         | -                            | 526010 | Maintenance and Repair Services - Building                 | -                             |                        |                              |
| -            | 4,156         | -                            | 526012 | Maintenance and Repair Services - Electricity              | -                             |                        |                              |
| 3,250        | 1,160         | -                            | 526015 | Maintenance and Repair Services - Damage Repair (Non-Risk) | -                             |                        |                              |
| 119,604      | 159,986       | 153,350                      | 526020 | Maintenance and Repair Services - Equipment                | 153,350                       |                        |                              |
| 575          | 1,325         | -                            | 526030 | Maintenance and Repair Services - Grounds                  | -                             |                        |                              |
| 1,751        | · -           | 24,617                       | 526040 | Maintenance and Repair Services - Technology               | 24,617                        |                        |                              |
| 500          | -             | -                            | 526050 | Maintenance and Repair Services - Vehicles                 | -                             |                        |                              |
| 9,594        | 249           | -                            | 526300 | Software Maintenance                                       | -                             |                        |                              |
| 5,347        | 2,856         | 82,000                       | 526500 | Rentals  | 82,000                        |                        |                              |
| 28,425       | 26,807        | 27,300                       | 526510 | Rentals - Building   | 27,300                        |                        |                              |
| 37,555       | 50,100        | 20,200                       | 526520 | Rentals - Equipment  | 24,200                        |                        |                              |
| · -          | 18            | -                            | 526530 | Rentals - Office Equipment                                 | · <u>-</u>                    |                        |                              |
| 876          | 343           | 5,000                        | 526540 | Rentals - Vehicle  | 5,000                         |                        |                              |
| 2,500        | _             | 3,000                        | 526560 | Rentals - Parking Space                                    | 3,000                         |                        |                              |
| · -          | 489           | -                            | 526580 | Rentals - Audio Visual                                     | · <u>-</u>                    |                        |                              |
| 24,780       | 75,288        | 116,500                      | 528000 | Other Purchased Services                                   | 61,500                        |                        |                              |
| 352          | 497           | -                            | 528010 | Other Purchased Services - Commissions                     | · -                           |                        |                              |
| 1,673        | 6,160         | -                            | 528020 | Other Purchased Services - Audio Visual                    | _                             |                        |                              |
| 542          | 703           | 850                          | 528030 | Other Purchased Services - Delivery, Shipping and Courier  | 850                           |                        |                              |
| 25           | -             | -                            | 528040 | Other Purchased Services - Meeting Planner                 | <u>-</u>                      |                        |                              |
| 50,055       | 18,360        | -                            | 528080 | Other Purchased Services - Agency Fees                     | _                             |                        |                              |
| -            | 400           | _                            | 528090 | Other Purchased Svs - Event                                | _                             |                        |                              |
| 33,708       | 41,280        | _                            | 528094 | Other Purchased Services - Linens                          | _                             |                        |                              |
| 5,710        | -             | _                            | 528150 | Other Purch Services - Reimb - Audio Visual                | _                             |                        |                              |
| 275,148      | 318,110       | 205,000                      | 528210 | Credit Card Fees   | 306,000                       |                        |                              |
| 48,333       | 12,986        | 50,000                       | 528300 | Other Purchased Services - Temporary Help Services         | 50,000                        |                        |                              |
| 8,957        | 4,833         | 23,500                       | 528400 | Other Purchased Services - Printing and Graphics           | 23,500                        |                        |                              |

| FY 2014-15          | FY 2015-16   | FY 2016-17<br>Amended | ACCT      | For Information Only         | FY 2017-18  Proposed | FY 2017-18 Approved | FY 2017-18 Adopted |
|---------------------|--------------|-----------------------|-----------|------------------------------|----------------------|---------------------|--------------------|
| Actual Oregon Zoo O | Actual       | Amount                | ACCT      | DESCRIPTION                  | Amount               | Amount              | Amount             |
| _                   | •            |                       |           | On avations Contracts        | 2 521 050            |                     |                    |
| 1,656,302           | 1,890,112    | 2,190,000             | 529000    | Operations Contracts         | 2,531,958            |                     |                    |
| 2,231               | 286          | 5,130                 | 530000    | Payments to Other Agencies   | 5,130                |                     |                    |
| 7,400               | 13,213       | 24,535                | 530010    | License and Permit Fees      | 24,535               |                     |                    |
| 56                  | -            | -                     | 544500    | Grants and Loans             | -                    |                     |                    |
| -                   | -            | 14,225                | 545000    | Travel                       | 14,225               |                     |                    |
| 3,081               | 3,067        | -                     | 545100    | Travel and Lodging           | -                    |                     |                    |
| 76                  | 327          | -                     | 545200    | Mileage, Taxi and Parking    | -                    |                     |                    |
| 258                 | 534          | -                     | 545300    | Meals and Entertainment      | -                    |                     |                    |
| 1,244               | 7,602        | 19,850                | 545500    | Staff Development            | 19,850               |                     |                    |
| -                   | 450          | -                     | 545510    | Tuition Reimbursement        | -                    |                     |                    |
| 2,209               | 2,308        | -                     | 545520    | Conference Fees              | -                    |                     |                    |
| 380                 | 1,679        | 1,000                 | 549000    | Miscellaneous Expenditures   | 1,000                |                     |                    |
| -                   | 9,191        | -                     | 552000    | Bad Debt Expense             | ,<br>-               |                     |                    |
| 5,699,242           | 6,711,045    | 7,324,536             |           | Total Materials and Services | 7,783,088            |                     |                    |
|                     |              |                       |           | Capital Outlay               |                      |                     |                    |
| 40,053              | 19,640       | 20,000                | 574000    | Equipment and Vehicles       | 20,000               |                     |                    |
| 19,685              | 19,830       | 20,000                | 579000    | Intangible Assets            | 20,000               |                     |                    |
|                     |              | 20.000                | 379000    | 3                            | 30,000               |                     |                    |
| 59,738              | 39,470       | 20,000                |           | Total Capital Outlay         | 20,000               |                     |                    |
| \$11,270,863        | \$12,641,135 | \$13,449,322          | TOTAL REQ | UIREMENTS                    | \$14,265,755         |                     |                    |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |         | For Information Only                                 | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------------|---------------|-----------------------|---------|--|-------------------------------|------------------------|------------------------------|
| Actual              | Actual        | Amount                | ACCT    | DESCRIPTION  | Amount                        | Amount                 | Amount                       |
| Oregon Zoo O        | perating Fund | l (Living Colle       | ctions) |  |                               |                        |                              |
| <u>Expenditures</u> |               |                       |         |  |                               |                        |                              |
|                     |               |                       |         | Personnel Services                                   |                               |                        |                              |
| 1,349,220           | 1,255,655     | 1,719,889             | 501000  | Reg Employees-Full Time-Exempt                       | 1,806,507                     |                        |                              |
| 2,720,870           | 3,193,415     | 3,200,697             | 501500  | Reg Empl-Full Time-Non-Exempt                        | 3,241,792                     |                        |                              |
| 14,920              | 5,590         | -                     | 502000  | Reg Employees-Part Time-Exempt                       | 5,211,752                     |                        |                              |
| 350,169             | 400,428       | 358,377               | 502500  | Reg Empl-Part Time-Non-Exempt                        | 407,504                       |                        |                              |
| 366,373             | 346,617       | 144,354               | 503000  | Temporary Employees - Hourly                         | 149,354                       |                        |                              |
| 182,283             | 177,337       | 112,590               | 508000  | Overtime   | 113,590                       |                        |                              |
| 6,200               | 5,949         | 6,600                 | 508600  | Mobile Comm Allowance                                | 6,600                         |                        |                              |
| 416,672             | 448,835       | 467,509               | 511000  | Fringe - Payroll Taxes                               | 480,299                       |                        |                              |
| 443,475             | 489,256       | 535,883               | 512000  | Fringe - Retirement PERS                             | 767,044                       |                        |                              |
| 1,028,372           | 992,727       | 1,164,794             | 513000  | Fringe - Health and Welfare                          | 1,180,357                     |                        |                              |
| 1,000               | _             | -                     | 513305  | Health Savings - Metro Contrib/HSA Contrb            | -                             |                        |                              |
| 21,158              | 15,770        | 17,025                | 514000  | Fringe - Unemployment                                | 43,357                        |                        |                              |
| 15,711              | 17,697        | 22,827                | 515000  | Fringe - Other Benefits                              | 22,924                        |                        |                              |
| 48,277              | 77,037        | 110,190               | 519000  | Pension Oblig Bonds Contrib                          | 58,117                        |                        |                              |
| 8,400               | 16,650        | -                     | 519500  | Fringe - Insurance - Opt Out                         |                               |                        |                              |
| 6,973,100           | 7,442,963     | 7,860,735             |         | Total Personnel Services                             | 8,277,445                     |                        |                              |
|                     |               |                       |         |  |                               |                        |                              |
|                     |               |                       |         | <u>Materials and Services</u>                        |                               |                        |                              |
| 8,765               | 9,784         | 11,808                | 520100  | Office Supplies                                      | 11,810                        |                        |                              |
| 1,762               | 3,446         | 1,500                 | 520110  | Computer Equipment                                   | 1,500                         |                        |                              |
| 229                 | 1,210         | 500                   | 520120  | Meetings Expenditures                                | 500                           |                        |                              |
| -                   | 16            | -                     | 520130  | Postage  | -                             |                        |                              |
| 165,213             | 155,006       | 203,516               | 520500  | Operating Supplies                                   | 171,700                       |                        |                              |
| 51,829              | 43,069        | 42,700                | 520510  | Operating Supplies - Small Tools, Equip              | 41,350                        |                        |                              |
| 285,460             | 290,651       | 241,125               | 520540  | Operating Supplies - Medical and Veterinary          | 191,125                       |                        |                              |
| 11,695              | 21,762        | 22,750                | 520545  | Exhibit Materials - Habitat/Exh Mat H                | 17,900                        |                        |                              |
| 9,025               | 12,010        | 16,200                | 520546  | Enrichment Materials - Zoo An/Enrich Mat             | 16,200                        |                        |                              |
| 1,152               | -             | -                     | 520550  | Operating Supplies - Telecommunications              | -                             |                        |                              |
| 13,917              | 2,807         | 5,250                 | 520580  | Operating Supplies - Uniforms                        | 5,250                         |                        |                              |
| 544,953             | 460,795       | 500,800               | 520600  | Animal Food  | 500,800                       |                        |                              |
| 24,940              | 12,862        | 9,200                 | 520610  | Animal Food - Enrichment                             | 9,200                         |                        |                              |
| 25,889              | 26,456        | 27,169                | 521100  | Membership and Professional Dues                     | 27,169                        |                        |                              |
| 693                 | 1,131         | 4,500                 | 521200  | Publications and Subscriptions                       | 4,000                         |                        |                              |
| 48                  | 299           | -                     | 521400  | Fuels and Lubricants - General                       | -                             |                        |                              |
| 183                 | 187           | -                     | 521500  | Maintenance and Repairs Supplies                     | -                             |                        |                              |
| -                   | 230           | -                     | 521510  | Maintenance and Repairs Supplies - Technology        | -                             |                        |                              |
| 399                 | -             | -                     | 521520  | Maintenance and Repairs Supplies - Building          | -                             |                        |                              |
| 18,704              | 7,010         | 5,000                 | 521550  | Maintenance and Repairs Supplies - Grounds/Landscape | 7,000                         |                        |                              |

|                      |                      | FY 2016-17        |                  | For Information Only   | FY 2017-18                | FY 2017-18                | FY 2017-18               |
|----------------------|----------------------|-------------------|------------------|--|---------------------------|---------------------------|--------------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | Amended<br>Amount | ACCT             | DESCRIPTION  | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | <u>Adopted</u><br>Amount |
| Oregon Zoo Op        |                      |                   |                  | DESCRIPTION  | Amount                    | Amount                    | Amount                   |
| 5,695                | 521                  | 600               | 521560           | Maintenance and Panaire Cumpline - Equipment   | 600                       |                           |                          |
|                      |                      |                   | 524000           | Maintenance and Repairs Supplies - Equipment   |                           |                           |                          |
| 252,940              | 245,960              | 125,944           |                  | Contracted Professional Svcs   | 63,610                    |                           |                          |
| 734<br>990           | 529<br>1,634         | 1,600             | 524050<br>525120 | Contracted Prof Svcs - Advertising Utility Services - Telecommunications                             | 1,600                     |                           |                          |
| 3,371                | 5,573                | 4,000             | 525500           | Cleaning Services  | 4,000                     |                           |                          |
|                      |                      | •                 |                  |  |                           |                           |                          |
| 205                  | 2,545<br>18          | 50,000            | 526000<br>526010 | Maintenance and Repair Services  Maintenance and Repair Services - Building                          | 50,000                    |                           |                          |
| -                    | 10                   | -                 |                  | ,  | -                         |                           |                          |
| -<br>32,944          | -<br>77,782          |                   | 526013<br>526020 | Maintenance and Repair Services - Elevator and Escalator   | 92,500                    |                           |                          |
|                      | ,                    | 39,800            |                  | Maintenance and Repair Services - Equipment  | •                         |                           |                          |
| 29,563               | 43,202               | 33,700            | 526030           | Maintenance and Repair Services - Grounds  | 33,700                    |                           |                          |
| 232                  | -                    | -                 | 526040           | Maintenance and Repair Services - Technology   | -                         |                           |                          |
| 11 500               | 350                  | 12.000            | 526300           | Software Maintenance   | 12.000                    |                           |                          |
| 11,566               | 6,524                | 12,000            | 526510           | Rentals - Building   | 12,000                    |                           |                          |
| 12,288<br>542        | 7,101<br>325         | 9,500             | 526520           | Rentals - Equipment  | 10,500                    |                           |                          |
|                      |                      | 15,000            | 528000           | Other Purchased Services   | 15,000                    |                           |                          |
| 13,293               | 13,065               | 2,500             | 528030           | Other Purchased Services - Delivery, Shipping and Courier Other Purchased Services - EMT and Medical | 2,500                     |                           |                          |
| 48                   | 1,340                | -                 | 528060           |  | -                         |                           |                          |
| 1 557                | 2,100                | -                 | 528070           | Other Purchased Services - Trade Shows   | -                         |                           |                          |
| 1,557                | 1,998                | 2 164             | 528400           | Other Purchased Services - Printing and Graphics   | 2 164                     |                           |                          |
| 1,689                | 1,377                | 2,164             | 530010           | License and Permit Fees  | 2,164                     |                           |                          |
| 50,579<br>725        | 59,639               | 68,300            | 544500           | Grants and Loans   | 64,800                    |                           |                          |
|                      | 337                  | 2,650             | 545000           | Travel   | 2,650                     |                           |                          |
| 44,087               | 38,624               | 62,100            | 545100           | Travel and Lodging   | 65,950                    |                           |                          |
| 4,158                | 3,512                | 700               | 545200           | Mileage, Taxi and Parking  | 700                       |                           |                          |
| 5,850                | 11,397               | 700               | 545300           | Meals and Entertainment  | 700                       |                           |                          |
| 4,675                | 3,008                | 6,030             | 545500           | Staff Development  | 5,730                     |                           |                          |
| 75<br>10.370         | 17 120               | 15 240            | 545510           | Tuition Reimbursement  | 14 540                    |                           |                          |
| 10,270               | 17,136               | 15,340            | 545520           | Conference Fees  | 14,540                    |                           |                          |
| 432                  | 7                    | - 0.000           | 549000           | Miscellaneous Expenditures   | - 0.000                   |                           |                          |
| 1,737                | 1,455                | 8,000             | 549020           | Misc. Exp - Animal Purchases   | 8,000                     |                           |                          |
| 47,131               | 35,245               | 75,000            | 549025           | Misc. Exp - Animal Shipments   | 75,000                    |                           |                          |
| 1,702,228            | 1,631,032            | 1,626,946         |                  | Total Materials and Services   | 1,531,048                 |                           |                          |
|                      |                      |                   |                  | Capital Outlay   |                           |                           |                          |
| 23                   | 14,352               | -                 | 574000           | Equipment and Vehicles   | -                         |                           |                          |
| -                    |                      |                   | 574500           | Vehicles   | -                         |                           |                          |
| 23                   | 14,352               | -                 |                  | Total Capital Outlay   | -                         |                           |                          |
| \$8,675,350          | \$9,088,347          | \$9,487,681 1     | OTAL REQ         | UIREMENTS  | \$9,808,493               |                           |                          |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br>Amended |                  | For Information Only   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------------|---------------|-----------------------|------------------|--|------------------------|------------------------|-----------------------|
| Actual              | Actual        | Amount                | ACCT             | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| Oregon Zoo O        | perating Fund | d (Marketing)         |                  |  |                        |                        |                       |
| <u>Expenditures</u> |               |                       |                  |  |                        |                        |                       |
|                     |               |                       |                  | Personnel Services   |                        |                        |                       |
| 621,043             | 689,280       | 776,919               | 501000           | Reg Employees-Full Time-Exempt   | 826,868                |                        |                       |
| 47,795              | 6,519         | -                     | 501500           | Reg Empl-Full Time-Non-Exempt  | -                      |                        |                       |
| 72,744              | 34,776        | 32,895                | 502000           | Reg Employees-Part Time-Exempt   | 29,670                 |                        |                       |
| -                   | 15,647        | 21,460                | 502500           | Reg Empl-Part Time-Non-Exempt  | 22,958                 |                        |                       |
| 31,125              | 36,600        | 17,337                | 503000           | Temporary Employees - Hourly   | 17,337                 |                        |                       |
| 3,314               | 1,011         | -                     | 508000           | Overtime   | · -                    |                        |                       |
| 3,040               | 4,560         | 2,640                 | 508600           | Mobile Comm Allowance  | 2,640                  |                        |                       |
| 64,590              | 65,074        | 71,605                | 511000           | Fringe - Payroll Taxes   | 75,771                 |                        |                       |
| 97,092              | 96,764        | 108,799               | 512000           | Fringe - Retirement PERS   | 146,068                |                        |                       |
| 192,210             | 160,437       | 152,958               | 513000           | Fringe - Health and Welfare  | 155,496                |                        |                       |
| -                   | -             | -                     | 514000           | Fringe - Unemployment  | (2,196)                |                        |                       |
| 2,344               | 2,378         | 3,403                 | 515000           | Fringe - Other Benefits  | 3,520                  |                        |                       |
| 7,637               | 11,276        | 16,971                | 519000           | Pension Oblig Bonds Contrib  | 8,971                  |                        |                       |
| -                   | 525           | -                     | 519500           | Fringe - Insurance - Opt Out   | -                      |                        |                       |
| 1,142,932           | 1,124,846     | 1,204,987             |                  | Total Personnel Services   | 1,287,103              |                        |                       |
|                     |               |                       |                  |  |                        |                        |                       |
|                     |               |                       |                  | Materials and Services   |                        |                        |                       |
| 3,315               | 1,042         | 5,400                 | 520100           | Office Supplies  | 5,400                  |                        |                       |
| 3,783               | 3,817         | 2,300                 | 520110           | Computer Equipment   | 2,300                  |                        |                       |
| 634                 | 159           | 120                   | 520120           | Meetings Expenditures  | 120                    |                        |                       |
| 68                  | 20            | 60                    | 520130           | Postage  | 60                     |                        |                       |
| 36,878<br>549       | 32,337<br>901 | 18,100                | 520500<br>520510 | Operating Supplies Operating Supplies - Small Tools, Equip   | 18,100                 |                        |                       |
| 1,609               | 501           | _                     | 521000           | Subscriptions and Dues   | _                      |                        |                       |
| 1,465               | 2,135         | 4,105                 | 521100           | Membership and Professional Dues   | 4,105                  |                        |                       |
| 2,004               | 425           | 4,103                 | 521200           | Publications and Subscriptions   | 4,103                  |                        |                       |
| 6,535               | 2,571         | 10,100                | 521500           | Maintenance and Repairs Supplies   | 10,100                 |                        |                       |
| 33                  | 2,371         | 10,100                | 521520           | Maintenance and Repairs Supplies - Building  | 10,100                 |                        |                       |
| 113                 | _             | _                     | 521550           | Maintenance and Repairs Supplies - Grounds/Landscape   |                        |                        |                       |
| 365                 | 15            | <u>-</u>              | 521560           | Maintenance and Repairs Supplies - Grounds/Landscape  Maintenance and Repairs Supplies - Equipment | -                      |                        |                       |
| 25,999              | 60,254        | 1,500                 | 524000           | Contracted Professional Svcs   | 1,500                  |                        |                       |
| 29,569              | 29,615        | 1,500                 | 524040           | Contracted Prof Sycs - Promotion and Public Relations  | 1,500                  |                        |                       |
|                     | •             | 460 020               |                  |  | 460.020                |                        |                       |
| 530,065             | 628,435       | 468,030               | 524050<br>524060 | Contracted Prof Sycs Information Technology Sorvices   | 468,030                |                        |                       |
| 14,420              | -             | -                     | 524060           | Contracted Prof Svcs - Information Technology Services   | -                      |                        |                       |

| FY 2014-15   | FY 2015-16    | FY 2016-17<br>Amended |           | For Information Only                                      | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|--------------|---------------|-----------------------|-----------|---|------------------------|------------------------|-----------------------|
| Actual       | Actual        | Amount                | ACCT      | DESCRIPTION   | Amount                 | Amount                 | Amount                |
| Oregon Zoo O | perating Fund | (Marketing)           |           |   |                        |                        |                       |
| 15,900       | -             | -                     | 524500    | Marketing Expenditures                                    | -                      |                        |                       |
| 41           | 481           | -                     | 525120    | Utility Services - Telecommunications                     | -                      |                        |                       |
| 588          | -             | -                     | 526000    | Maintenance and Repair Services                           | -                      |                        |                       |
| 401          | 711           | 5,400                 | 526020    | Maintenance and Repair Services - Equipment               | 5,400                  |                        |                       |
| -            | 4,121         | 3,460                 | 526300    | Software Maintenance                                      | 3,460                  |                        |                       |
| 553          | -             | -                     | 526520    | Rentals - Equipment                                       | -                      |                        |                       |
| 26,548       | 35,194        | 31,389                | 528000    | Other Purchased Services                                  | 6,540                  |                        |                       |
| 3,737        | 600           | -                     | 528020    | Other Purchased Services - Audio Visual                   | -                      |                        |                       |
| 50           | 216           | -                     | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -                      |                        |                       |
| 62,495       | 120,693       | 92,800                | 528400    | Other Purchased Services - Printing and Graphics          | 92,800                 |                        |                       |
| 16           | 47            | 2,000                 | 545000    | Travel  | 2,000                  |                        |                       |
| 4,760        | 3,882         | -                     | 545100    | Travel and Lodging  | -                      |                        |                       |
| 327          | 66            | -                     | 545200    | Mileage, Taxi and Parking                                 | -                      |                        |                       |
| 934          | 233           | -                     | 545300    | Meals and Entertainment                                   | -                      |                        |                       |
| 498          | 149           | 1,500                 | 545500    | Staff Development   | 1,500                  |                        |                       |
| 149          | 700           | -                     | 545510    | Tuition Reimbursement                                     | -                      |                        |                       |
| 1,977        | 1,354         | 530                   | 545520    | Conference Fees   | 530                    |                        |                       |
| -            | 15            | 25,000                | 549000    | Miscellaneous Expenditures                                | 25,000                 |                        |                       |
| 776,379      | 930,187       | 671,834               | _         | Total Materials and Services                              | 646,985                |                        |                       |
| \$1,919,311  | \$2,055,033   | \$1,876,821           | TOTAL REQ | UIREMENTS   | \$1,934,088            |                        |                       |





|                                      | Audited      | Audited      | Amended      | Proposed     | Approved   | Adopted | Change<br>From |
|--------------------------------------|--------------|--------------|--------------|--------------|------------|---------|----------------|
|                                      | FY 2014-15   | FY 2015-16   | FY 2016-17   | •            | FY 2017-18 |         | 2016-17        |
| RESOURCES                            |              |              |              |              |            |         |                |
| Beginning Fund Balance               | 5,171,039    | 4,249,882    | 4,413,031    | 6,629,316    |            |         | 50.22%         |
| Current Revenues                     |              |              |              |              |            |         |                |
| Real Property Taxes                  | 11,414,902   | 12,571,899   | 13,602,132   | 14,036,626   |            |         | 3.19%          |
| Interest Earnings                    | 38,711       | 49,368       | 6,000        | 6,000        |            |         | 0.00%          |
| Grants                               | 717,788      | 236,251      | 888,000      | 100,000      |            |         | (88.74%)       |
| Contributions from Private Sources   | 130,000      | 640          | -            | -            |            |         | 0.00%          |
| Subtotal Current Revenues            | 12,301,401   | 12,858,158   | 14,496,132   | 14,142,626   |            |         | (2.44%)        |
| Interfund Transfers                  |              |              |              |              |            |         |                |
| Fund Equity Transfers                | -            | 148,500      | -            | -            |            |         | 0.00%          |
| Subtotal Interfund Transfers         | -            | 148,500      | -            | -            |            |         | 0.00%          |
| TOTAL RESOURCES                      | \$17,472,440 | \$17,256,540 | \$18,909,163 | \$20,771,942 |            |         | 9.85%          |
| REQUIREMENTS                         |              |              |              |              |            |         |                |
| Current Expenditures                 |              |              |              |              |            |         |                |
| Personnel Services                   | 2,641,181    | 2,779,628    | 2,617,319    | 3,916,173    |            |         | 49.63%         |
| Materials and Services               | 5,621,894    | 4,755,605    | 5,084,000    | 5,904,370    |            |         | 16.14%         |
| Capital Outlay                       | 3,338,136    | 2,160,763    | 3,182,737    | 4,166,804    |            |         | 30.92%         |
| Subtotal Current Expenditures        | 11,601,212   | 9,695,997    | 10,884,056   | 13,987,347   |            |         | 28.51%         |
| Interfund Transfers                  |              |              |              |              |            |         |                |
| Internal Service Transfers           | 1,286,558    | 3,184,472    | 3,528,141    | 3,158,389    |            |         | (10.48%)       |
| Interfund Reimbursements             | 318,788      | 673,559      | 1,294,754    | 1,132,583    |            |         | (12.53%)       |
| Fund Equity Transfers                | 16,000       | -            | 158,025      | 17,800       |            |         | (88.74%)       |
| Subtotal Interfund Transfers         | 1,621,346    | 3,858,031    | 4,980,920    | 4,308,772    |            |         | (13.49%)       |
| Contingency                          | -            | -            | 3,044,187    | 2,475,823    |            |         | (18.67%)       |
| Unappropriated Fund Balance          | 4,249,882    | 3,702,512    | -            | -            |            |         | 0.00%          |
| Subtotal Contingency/Ending Balance  | 4,249,882    | 3,702,512    | 3,044,187    | 2,475,823    |            |         | (18.67%)       |
| TOTAL REQUIREMENTS                   | \$17,472,440 | \$17,256,540 | \$18,909,163 | \$20,771,942 |            |         | 9.85%          |
| FULL-TIME EQUIVALENTS                | 30.90        | 33.80        | 29.73        | 37.18        |            |         | 25.06%         |
| FTE CHANGE FROM FY 2016-17 AMENDED B | UDGET        |              |              |              |            |         | 7.45           |

The Parks and Natural Areas Local Option Levy, approved by the region's voters in May 2013, is directed toward operating and maintaining regional parks and more than 16,000 acres of natural areas held by Metro, including streams, river frontages, wetlands, prairies, forests and more. Specifically, levy funds will improve water quality and restore wildlife habitat, wetlands, and floodplains in the region. The levy will also fund needed upkeep to parks, nature education and community partnerships throughout the region.

#### **BEGINNING FUND BALANCE**

The proposed Parks and Natural Areas Local Option Levy's beginning fund balance is \$6.6 million for FY 2017-18.

### **CURRENT REVENUES**

#### **Property taxes**

Property tax revenues from the tax levy will stay in effect for five years, and will be assessed at a rate of \$0.096 per \$1,000 of assessed value for each of those years. The levy was renewed in November 2016 for another five years, through FY 2022-23, at the same rate. After losses from property tax compression, Metro expects to receive \$14.0 million in property tax revenues from the tax levy.

#### **CURRENT EXPENDITURES**

#### **Personnel services**

Salaries and benefits for 37.18 FTE are included for the operations, maintenance, and capital projects of Metro's parks and natural areas. This is an increase of 7.45 FTE from FY 2016-17. The major increases are due to the Oregon Zoo transferring the Natural Educators back to Parks (3.60 FTE) and the reallocation of the bond personnel to Levy program work (3.40). The other FTE changes were an additional 0.55 allocated to two positions to properly fill roles and an allocation out of 0.10 FTE to other programmatic needs.

#### **Materials and services**

Spending on materials and services required to operate and to maintain the parks and natural areas accounts for 42.0 percent of the proposed expenditures for FY 2017-18. These expenditures go toward property and professional services on parks and natural areas. Funds are also budgeted to expand volunteer opportunities, increase conservation education activities and expand the Nature in Neighborhoods restoration and enhancement grant program.

### **Capital outlay**

Lands and capital improvements will account for \$4.2 million in spending, and will be used to restore and replace pathways, aging restrooms, picnic shelters, playgrounds and other structures located in regional natural areas and expand public access to natural areas.

### **Interfund transfers**

\$4.3 million will be spent on transfers to other funds to support and maintain existing parks and natural area programs.

### Contingency

Contingency funds are provided to meet unforeseen needs or other emergencies throughout the fiscal year. The Metro Council must authorize the appropriation and expenditure of contingency by resolution.

### **ENDING FUND BALANCE**

The fund balance represents unexpended levy proceeds plus interest earned. The balance will decrease as the program goals are achieved. All anticipated unexpended funds for FY 2017-18 have been included in the Contingency category.

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                             | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|---|---|---|--|
|                      | ural Areas Loc       |  |           | DESCRIPTION                             | Amount                                  | Amount                                  | Amount                                 |
| evenues              | arai Arcas Loc       | ai Option Lev                          | y i dila  |   |   |   |  |
|                      |                      |  |           |   |   |   |  |
|                      |                      |  |           | Beginning Fund Balance                  |   |   |  |
| 5,171,039            | 4,249,882            | -                                      | 323000    | Funs Bal-Restricted for Parks Oper Levy | -                                       |   |  |
| -                    | -                    | -                                      | 340000    | Fund Bal-Unassigned/Undesignated        | 1,426,804                               |   |  |
| -                    | -                    | 2,876,810                              | 349000    | Fund Balance-Unassigned/Reserved        | 3,273,567                               |   |  |
| -                    | -                    | 1,536,221                              | 350000    | Fund Balance-Assigned                   | 1,928,945                               |   |  |
| 5,171,039            | 4,249,882            | 4,413,031                              |           | Total Beginning Fund Balance            | 6,629,316                               |   |  |
|                      |                      |  |           | Current Revenue                         |   |   |  |
| 11,299,849           | 12,422,312           | 13,402,132                             | 401000    | Real Property Taxes-Current Yr          | 13,898,626                              |   |  |
| 95,844               | 124,332              | 200,000                                | 401500    | Real Property Taxes-Prior Yrs           | 138,000                                 |   |  |
| 10,382               | 14,952               | -                                      | 401800    | Payment in Lieu of R Prop Tax           | -                                       |   |  |
| 8,827                | 10,302               | -                                      | 401900    | Interest and Penalty-R Prop Tax         | -                                       |   |  |
| -                    | -                    | 38,000                                 | 410000    | Federal Grants - Direct                 | -                                       |   |  |
| 129,441              | 111,637              | -                                      | 410500    | Federal Grants - Indirect               | -                                       |   |  |
| 588,347              | 124,613              | 100,000                                | 411000    | State Grants - Direct                   | 100,000                                 |   |  |
| -                    | -                    | 750,000                                | 412000    | Local Grants - Direct                   | -                                       |   |  |
| 34,859               | 43,478               | 6,000                                  | 470000    | Interest on Investments                 | 6,000                                   |   |  |
| 3,852                | 5,890                | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj           | -                                       |   |  |
| -                    | 640                  | -                                      | 475000    | Donations and Bequests - Oper           | -                                       |   |  |
| 130,000              | -                    | -                                      | 475500    | Capital Contrib and Donations           | -                                       |   |  |
| 12,301,401           | 12,858,158           | 14,496,132                             |           | Total Current Revenue                   | 14,142,626                              |   |  |
|                      |                      |  |           | Interfund Transfers                     |   |   |  |
| -                    | 148,500              | -                                      | 497000    | Transfer of Resources                   | -                                       |   |  |
| -                    | 148,500              | -                                      |           | Total Interfund Transfers               | -                                       |   |  |
| \$17,472,440         | \$17,256,540         | \$18,909,163 1                         | TOTAL RES | DURCES                                  | \$20,771,942                            |   |  |
| <u>xpenditures</u>   |                      |  |           |   |   |   |  |
| -                    |                      |  |           | Personnel Services                      |   |   |  |
| 1,121,597            | 1,331,205            | 1,022,837                              | 501000    | Reg Employees-Full Time-Exempt          | 1,630,831                               |   |  |
| 369,593              | 540,558              | 638,572                                | 501500    | Reg Empl-Full Time-Non-Exempt           | 803,763                                 |   |  |
| -                    | 14,239               | 80,544                                 | 502000    | Reg Employees-Part Time-Exempt          | 148,444                                 |   |  |
| 70,956               | 1,039                | 55,077                                 | 502500    | Reg Empl-Part Time-Non-Exempt           | 93,973                                  |   |  |
| 184,513              | 93,863               | -                                      | 503000    | Temporary Employees - Hourly            | 82,985                                  |   |  |

| FY 2014-15       | FY 2015-16     | FY 2016-17<br>Amended |        |  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|------------------|----------------|-----------------------|--------|--|-------------------------------|------------------------|-----------------------|
| Actual           | Actual         | Amount                | ACCT   | DESCRIPTION  | Amount                        | Amount                 | Amount                |
| Parks and Natu   | ural Areas Loc | al Option Lev         | y Fund |  |                               |                        |                       |
| 14,079           | -              | -                     | 503100 | Temporary Employees - Salaried   | -                             |                        |                       |
| 260,863          | 77,995         | -                     | 504000 | Seasonal Employees   | -                             |                        |                       |
| 53,160           | 34,635         | -                     | 508000 | Overtime   | -                             |                        |                       |
| 3,686            | 4,210          | -                     | 508600 | Mobile Comm Allowance  | -                             |                        |                       |
| 150,833          | 169,815        | 168,828               | 511000 | Fringe - Payroll Taxes   | 225,707                       |                        |                       |
| 137,189          | 154,554        | 189,699               | 512000 | Fringe - Retirement PERS   | 367,144                       |                        |                       |
| 239,527          | 316,268        | 413,347               | 513000 | Fringe - Health and Welfare  | 525,576                       |                        |                       |
| 9,000            | 1,774          | -                     | 513305 | Health Savings - Metro Contrib/HSA Contrb                                | -                             |                        |                       |
| 4,635            | 5,932          | 8,428                 | 515000 | Fringe - Other Benefits  | 10,977                        |                        |                       |
| 15,627           | 28,516         | 39,987                | 519000 | Pension Oblig Bonds Contrib  | 26,773                        |                        |                       |
| 5,925            | 5,025          | -                     | 519500 | Fringe - Insurance - Opt Out   | -                             |                        |                       |
| 2,641,181        | 2,779,628      | 2,617,319             |        | Total Personnel Services   | 3,916,173                     |                        |                       |
|                  |                |                       |        | Matarials and Comissa  |                               |                        |                       |
| 70 530           | 26.212         |                       | F20100 | Materials and Services Office Symplice                                   |                               |                        |                       |
| 78,538           | 26,313         | -                     | 520100 | Office Supplies  | -                             |                        |                       |
| 24,829           | 14,053         | -                     | 520110 | Computer Equipment   | -                             |                        |                       |
| 6,139            | 11,751         | -                     | 520120 | Meetings Expenditures  | -                             |                        |                       |
| 15,050           | -              | -                     | 520130 | Postage  | -                             |                        |                       |
| 406.060          | 29             | -                     | 520140 | OfficeSupply-PromoandConsult Sup   | -                             |                        |                       |
| 406,060          | 363,671        | -                     | 520500 | Operating Supplies   | -                             |                        |                       |
| 23,289           | 38,233         | -                     | 520510 | Operating Supplies - Small Tools, Equip                                  | -                             |                        |                       |
| 8,197            | 57             | -                     | 520550 | Operating Supplies - Telecommunications                                  | -                             |                        |                       |
| 2,799            | 986            | -                     | 520580 | Operating Supplies - Uniforms  | -                             |                        |                       |
| 120              | 1,145          | -                     | 521100 | Membership and Professional Dues   | -                             |                        |                       |
| 986              | 4,426          | -                     | 521200 | Publications and Subscriptions   | -                             |                        |                       |
| 30,563           | 5,066          | -                     | 521400 | Fuels and Lubricants - General   | -                             |                        |                       |
| 1,062            | -              | -                     | 521520 | Maintenance and Repairs Supplies - Building                              | -                             |                        |                       |
| 80,123           | 677            | -                     | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape                     | -                             |                        |                       |
| 17,485           | 23,357         | -                     | 521560 | Maintenance and Repairs Supplies - Equipment                             | -                             |                        |                       |
| -                | 7              | -                     | 521570 | Maintenance and Repairs Supplies - Vehicles                              | -                             |                        |                       |
| -<br>            | 498            |                       | 522000 | Food   | -                             |                        |                       |
| 1,801,644        | 1,180,651      | 679,000               | 524000 | Contracted Professional Svcs   | 863,659                       |                        |                       |
| 773              | 10,292         | -                     | 524040 | Contracted Prof Svcs - Promotion and Public Relations                    | -                             |                        |                       |
| 5,192            | 10,122         | -                     | 524050 | Contracted Prof Svcs - Advertising                                       | -                             |                        |                       |
| 16,161           | 8,235          | -                     | 524060 | Contracted Prof Svcs - Information Technology Services                   | -                             |                        |                       |
| 7,305            | -              | -                     | 524070 | Contracted Prof Svcs - Management, Consulting and Communication Services | -                             |                        |                       |
| 1,003            | 6,896          | _                     | 524500 | Marketing Expenditures   | _                             |                        |                       |
| 1,100            | 5,200          | _                     | 524600 | Sponsorship Expenditures   | _                             |                        |                       |
| 2,043,303        | 1,795,356      | 2,905,000             | 525000 | Contracted Property Services   | 2,800,000                     |                        |                       |
| 2,043,303<br>475 | סנכ,נפו,ו      | 2,303,000             | 525100 | Utility Services   | 2,000,000                     |                        |                       |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
| Parks and Nati       |                      |  |        | DESCRIPTION   | Amount                                  | Amount                                  | Amount                                 |
|                      | 578                  | ai Option Lev                          | 525120 | Hility Convices Telecommunications                        |   |   |  |
| 1,112<br>26,232      | 2,783                | -                                      | 525120 | Utility Services - Telecommunications                     | -                                       |   |  |
|                      |                      | -                                      |        | Utility Services - Electricity                            | -                                       |   |  |
| 31,804               | 2,473                | -                                      | 525150 | Utility Services - Sanitation and Refuse Removal          | -                                       |   |  |
| 1,214                | 1,963                | -                                      | 525160 | Utility Services - Water and Sewer                        | -                                       |   |  |
| 12,642               | 11,663               | -                                      | 526000 | Maintenance and Repair Services                           | -                                       |   |  |
| 26,880               | 9,246                | -                                      | 526010 | Maintenance and Repair Services - Building                | -                                       |   |  |
| -                    | 7,739                | -                                      | 526012 | Maintenance and Repair Services - Electricity             | -                                       |   |  |
| 31,014               | 4,563                | -                                      | 526020 | Maintenance and Repair Services - Equipment               | -                                       |   |  |
| 47,450               | 4,641                | -                                      | 526030 | Maintenance and Repair Services - Grounds                 | -                                       |   |  |
| 1,140                | -                    | -                                      | 526040 | Maintenance and Repair Services - Technology              | -                                       |   |  |
| 23,580               | 186                  | -                                      | 526050 | Maintenance and Repair Services - Vehicles                | -                                       |   |  |
| 76,400               | -                    | -                                      | 526100 | Capital Maintenance - CIP                                 | -                                       |   |  |
| -                    | 3,285                | -                                      | 526200 | Capital Maintenance - Non-CIP                             | -                                       |   |  |
| 5,068                | 36                   | -                                      | 526500 | Rentals   | -                                       |   |  |
| 1,140                | (405)                | -                                      | 526510 | Rentals - Building  | -                                       |   |  |
| 7,089                | 125                  | -                                      | 526520 | Rentals - Equipment                                       | -                                       |   |  |
| 1,140                | -                    | -                                      | 526560 | Rentals - Parking Space                                   | -                                       |   |  |
| 23,802               | 927                  | -                                      | 528000 | Other Purchased Services                                  | -                                       |   |  |
| 437                  | -                    | -                                      | 528020 | Other Purchased Services - Audio Visual                   | -                                       |   |  |
| 1,302                | 24                   | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 33,935               | 17,657               | -                                      | 528400 | Other Purchased Services - Printing and Graphics          | -                                       |   |  |
| 388,512              | 189,450              | -                                      | 530000 | Payments to Other Agencies                                | -                                       |   |  |
| 10,042               | 5,773                | -                                      | 530010 | License and Permit Fees                                   | -                                       |   |  |
| -                    | 43                   | -                                      | 531000 | Taxes (Non-Payroll)                                       | -                                       |   |  |
| -                    | 38,478               | -                                      | 531500 | Grants to Other Governments                               | -                                       |   |  |
| 288,779              | 923,798              | 1,500,000                              | 544500 | Grants and Loans  | 2,240,711                               |   |  |
| 25                   | 1,729                | _                                      | 545000 | Travel  | -                                       |   |  |
| 1,519                | 5,935                | _                                      | 545100 | Travel and Lodging  | -                                       |   |  |
| 1,407                | 417                  | _                                      | 545200 | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 403                  | 1,278                | -                                      | 545300 | Meals and Entertainment                                   | _                                       |   |  |
| 2,436                | 7,298                | _                                      | 545500 | Staff Development   | _                                       |   |  |
| 2,640                | 6,870                | _                                      | 545520 | Conference Fees   | _                                       |   |  |
| 445                  | -                    | _                                      | 545530 | Outreach Development                                      | _                                       |   |  |
| 109                  | 32                   | -                                      | 549000 | Miscellaneous Expenditures                                | _                                       |   |  |
| 5,621,894            | 4,755,605            | 5,084,000                              |        | Total Materials and Services                              | 5,904,370                               |   |  |
|                      |                      |  |        |   |   |   |  |
|                      | /                    |  |        | <u>Capital Outlay</u>                                     |   |   |  |
| 65,676               | (65,676)             | 675,000                                | 570000 | Land  | -                                       |   |  |
| 2,480,976            | 964,775              | 1,269,737                              | 571000 | Improve-Other than Bldg                                   | 3,056,804                               |   |  |
| -                    | -                    | 75,000                                 | 571500 | Intangibles - Non-Depreciable                             | 50,000                                  |   |  |
| 401,994              | 1,118,872            | 980,000                                | 572000 | Buildings and Related                                     | 930,000                                 |   |  |

| FY 2014-15<br>Actual | FY 2015-16     | FY 2016-17<br>Amended | ACCT       | DESCRIPTION                       | FY 2017-18<br><u>Proposed</u> | FY 2017-18 Approved | FY 2017-18 Adopted |
|----------------------|----------------|-----------------------|------------|-----------------------------------|-------------------------------|---------------------|--------------------|
|                      | Actual         | Amount                |            | DESCRIPTION                       | Amount                        | Amount              | Amount             |
| Parks and Natu       | urai Areas Loc | -                     | -          |                                   |                               |                     |                    |
| -                    | -              | 65,000                | 573000     | Exhibits and Related              | -                             |                     |                    |
| 91,685               | 55,190         | -                     | 574000     | Equipment and Vehicles            | 80,000                        |                     |                    |
| 138,105              | -              | -                     | 574500     | Vehicles                          | -                             |                     |                    |
| 7,784                | -              | 103,000               | 575000     | Office Furn and Equip             | -                             |                     |                    |
| -                    | -              | -                     | 578800     | Art and Collections               | -                             |                     |                    |
| 151,915              | 87,604         | 15,000                | 579000     | Intangible Assets                 | 50,000                        |                     |                    |
| 3,338,136            | 2,160,763      | 3,182,737             |            | Total Capital Outlay              | 4,166,804                     |                     |                    |
|                      |                |                       |            | Interfund Transfers               |                               |                     |                    |
| 318,788              | 673,559        | 1,294,754             | 580000     | Transfer for Indirect Costs       | 1,132,583                     |                     |                    |
| 16,000               | -              | 158,025               | 581000     | Transfer of Resources             | 17,800                        |                     |                    |
| 1,286,558            | 3,184,472      | 3,528,141             | 582000     | Transfer for Direct Costs         | 3,158,389                     |                     |                    |
| 1,621,346            | 3,858,031      | 4,980,920             | 302000     | Total Interfund Transfers         | 4,308,772                     |                     |                    |
|                      |                |                       |            | Contingency                       |                               |                     |                    |
|                      |                | 3,044,187             | 701002     | Contingency - Operating           | 2,475,823                     |                     |                    |
|                      |                | 3,044,187             | 701002     | Total Contingency                 | 2,475,823                     |                     |                    |
| _                    | _              | 3,044,107             |            | rotal contingency                 | 2,473,023                     |                     |                    |
|                      |                |                       |            | Unappropriated Fund Balance       |                               |                     |                    |
| 4,249,882            | 3,702,512      | -                     | 801000     | Unapp FB - Restricted             | -                             |                     |                    |
| 4,249,882            | 3,702,512      | -                     |            | Total Unappropriated Fund Balance | -                             |                     |                    |
| \$17,472,440         | \$17,256,540   | \$18,909,163          | OTAL REQ   | UIREMENTS                         | \$20,771,942                  |                     |                    |
| 30.90                | 33.80          | 29.73 F               | ULL-TIME I | EQUIVALENTS                       | 37.18                         |                     |                    |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|--|---|---|--|
|                      |                      |  |          | (Parks and Nature)                                   | , anount                                |   | , unount                               |
| Expenditures         | u. u. 7 (1 cus 20 c  | ar option Let                          | y i aiia | (i and and natare)                                   |   |   |  |
| <u> </u>             |                      |  |          |  |   |   |  |
|                      |                      |  |          | Personnel Services                                   |   |   |  |
| 1,121,597            | 1,331,205            | 1,022,837                              | 501000   | Reg Employees-Full Time-Exempt                       | 1,630,831                               |   |  |
| 369,593              | 540,558              | 638,572                                | 501500   | Reg Empl-Full Time-Non-Exempt                        | 803,763                                 |   |  |
| -                    | 14,239               | 80,544                                 | 502000   | Reg Employees-Part Time-Exempt                       | 148,444                                 |   |  |
| -                    | 1,039                | 55,077                                 | 502500   | Reg Empl-Part Time-Non-Exempt                        | 93,973                                  |   |  |
| 184,513              | 93,863               | -                                      | 503000   | Temporary Employees - Hourly                         | 82,985                                  |   |  |
| 14,079               | -                    | -                                      | 503100   | Temporary Employees - Salaried                       | -                                       |   |  |
| 254,990              | 77,995               | -                                      | 504000   | Seasonal Employees                                   | -                                       |   |  |
| 51,022               | 34,635               | -                                      | 508000   | Overtime   | -                                       |   |  |
| 3,261                | 4,210                | -                                      | 508600   | Mobile Comm Allowance                                | -                                       |   |  |
| 144,317              | 169,815              | 168,828                                | 511000   | Fringe - Payroll Taxes                               | 225,707                                 |   |  |
| 128,522              | 154,554              | 189,699                                | 512000   | Fringe - Retirement PERS                             | 367,144                                 |   |  |
| 232,288              | 316,268              | 413,347                                | 513000   | Fringe - Health and Welfare                          | 525,576                                 |   |  |
| 9,000                | 1,774                | -                                      | 513305   | Health Savings - Metro Contrib/HSA Contrb            | -                                       |   |  |
| 4,358                | 5,932                | 8,428                                  | 515000   | Fringe - Other Benefits                              | 10,977                                  |   |  |
| 14,827               | 28,516               | 39,987                                 | 519000   | Pension Oblig Bonds Contrib                          | 26,773                                  |   |  |
| 5,325                | 5,025                | -                                      | 519500   | Fringe - Insurance - Opt Out                         | -                                       |   |  |
| 2,537,691            | 2,779,628            | 2,617,319                              |          | Total Personnel Services                             | 3,916,173                               |   |  |
|                      |                      |  |          | Materials and Services                               |   |   |  |
| 78,526               | 26,313               |  | 520100   | Office Supplies                                      |   |   |  |
| 22,863               | 14,053               | -                                      | 520100   | Computer Equipment                                   | -                                       |   |  |
| 6,035                | 11,751               | _                                      | 520120   | Meetings Expenditures                                | _                                       |   |  |
| 15,050               |                      | _                                      | 520130   | Postage  | _                                       |   |  |
| -                    | 29                   | -                                      | 520140   | OfficeSupply-PromoandConsult Sup                     | _                                       |   |  |
| 401,982              | 363,671              | -                                      | 520500   | Operating Supplies                                   | _                                       |   |  |
| 23,289               | 38,233               | -                                      | 520510   | Operating Supplies - Small Tools, Equip              | _                                       |   |  |
| 8,197                | 57                   | -                                      | 520550   | Operating Supplies - Telecommunications              | -                                       |   |  |
| 856                  | 986                  | _                                      | 520580   | Operating Supplies - Uniforms                        | -                                       |   |  |
| 120                  | 1,145                | -                                      | 521100   | Membership and Professional Dues                     | -                                       |   |  |
| 392                  | 4,426                | -                                      | 521200   | Publications and Subscriptions                       | -                                       |   |  |
| 30,301               | 5,066                | -                                      | 521400   | Fuels and Lubricants - General                       | -                                       |   |  |
| 1,062                | -                    | _                                      | 521520   | Maintenance and Repairs Supplies - Building          | _                                       |   |  |
| 80,123               | 677                  | _                                      | 521550   | Maintenance and Repairs Supplies - Grounds/Landscape | _                                       |   |  |
|                      |                      |  |          |  |   |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
|                      |                      |  |        | (Parks and Nature)  | Amount                                  | Amount                                  | Amount                                 |
|                      | 7                    |  | 521570 | Maintenance and Repairs Supplies - Vehicles               | -                                       |   |  |
| _                    | 498                  | _                                      | 522000 | Food  | _                                       |   |  |
| 1,692,808            | 1,180,651            | 679,000                                | 524000 | Contracted Professional Svcs                              | 863,659                                 |   |  |
| 773                  | 10,292               | -                                      | 524040 | Contracted Prof Svcs - Promotion and Public Relations     | -                                       |   |  |
| 5,192                | 10,122               | -                                      | 524050 | Contracted Prof Svcs - Advertising                        | -                                       |   |  |
| 16,161               | 8,235                | -                                      | 524060 | Contracted Prof Svcs - Information Technology Services    | -                                       |   |  |
| 1,003                | 6,896                | -                                      | 524500 | Marketing Expenditures                                    | -                                       |   |  |
| 600                  | 5,200                | -                                      | 524600 | Sponsorship Expenditures                                  | -                                       |   |  |
| 2,043,303            | 1,795,356            | 2,905,000                              | 525000 | Contracted Property Services                              | 2,800,000                               |   |  |
| 475                  | -                    | -                                      | 525100 | Utility Services  | -                                       |   |  |
| 426                  | 578                  | -                                      | 525120 | Utility Services - Telecommunications                     | -                                       |   |  |
| 26,232               | 2,783                | -                                      | 525130 | Utility Services - Electricity                            | -                                       |   |  |
| 31,804               | 2,473                | -                                      | 525150 | Utility Services - Sanitation and Refuse Removal          | -                                       |   |  |
| 1,214                | 1,963                | -                                      | 525160 | Utility Services - Water and Sewer                        | -                                       |   |  |
| 12,642               | 11,663               | -                                      | 526000 | Maintenance and Repair Services                           | -                                       |   |  |
| 26,880               | 9,246                | -                                      | 526010 | Maintenance and Repair Services - Building                | -                                       |   |  |
| -                    | 7,739                | -                                      | 526012 | Maintenance and Repair Services - Electricity             | -                                       |   |  |
| 31,014               | 4,563                | -                                      | 526020 | Maintenance and Repair Services - Equipment               | -                                       |   |  |
| 47,450               | 4,641                | -                                      | 526030 | Maintenance and Repair Services - Grounds                 | -                                       |   |  |
| 23,580               | 186                  | -                                      | 526050 | Maintenance and Repair Services - Vehicles                | -                                       |   |  |
| 76,400               | -                    | -                                      | 526100 | Capital Maintenance - CIP                                 | -                                       |   |  |
| -                    | 3,285                | -                                      | 526200 | Capital Maintenance - Non-CIP                             | -                                       |   |  |
| 5,068                | 36                   | -                                      | 526500 | Rentals   | -                                       |   |  |
| 1,040                | (405)                | -                                      | 526510 | Rentals - Building  | -                                       |   |  |
| 7,089                | 125                  | -                                      | 526520 | Rentals - Equipment                                       | -                                       |   |  |
| 23,251               | 927                  | -                                      | 528000 | Other Purchased Services                                  | -                                       |   |  |
| 437                  | -                    | -                                      | 528020 | Other Purchased Services - Audio Visual                   | -                                       |   |  |
| 1,302                | 24                   | -                                      | 528030 | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 33,935               | 17,657               | -                                      | 528400 | Other Purchased Services - Printing and Graphics          | -                                       |   |  |
| 388,512              | 189,450              | -                                      | 530000 | Payments to Other Agencies                                | -                                       |   |  |
| 10,042               | 5,773                | -                                      | 530010 | License and Permit Fees                                   | -                                       |   |  |
| -                    | 43                   | -                                      | 531000 | Taxes (Non-Payroll)                                       | -                                       |   |  |
| 25                   | 1,729                | -                                      | 545000 | Travel  | -                                       |   |  |
| 1,216                | 5,935                | -                                      | 545100 | Travel and Lodging  | -                                       |   |  |
| 721                  | 417                  | -                                      | 545200 | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 291                  | 1,278                | -                                      | 545300 | Meals and Entertainment                                   | -                                       |   |  |
| 1,786                | 7,298                | -                                      | 545500 | Staff Development   | -                                       |   |  |
| 1,635                | 6,870                | -                                      | 545520 | Conference Fees   | -                                       |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION                       | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|-----------------------------------|---|---|--|
| Parks and Natu       | ıral Areas Loca      | al Option Lev                          | y Fund   | (Parks and Nature)                |   |   |  |
| 445                  | -                    | -                                      | 545530   | Outreach Development              | -                                       |   |  |
| 109                  | 32                   | -                                      | 549000   | Miscellaneous Expenditures        | -                                       |   |  |
| 5,201,141            | 3,793,329            | 3,584,000                              |          | Total Materials and Services      | 3,663,659                               |   |  |
|                      |                      |  |          | <u>Capital Outlay</u>             |   |   |  |
| 65,676               | (65,676)             | 675,000                                | 570000   | Land                              | -                                       |   |  |
| 2,480,976            | 964,775              | 1,269,737                              | 571000   | Improve-Other than Bldg           | 3,056,804                               |   |  |
| -                    | -                    | 75,000                                 | 571500   | Intangibles - Non-Depreciable     | 50,000                                  |   |  |
| 401,994              | 1,118,872            | 980,000                                | 572000   | Buildings and Related             | 930,000                                 |   |  |
| -                    | -                    | 65,000                                 | 573000   | Exhibits and Related              | -                                       |   |  |
| 91,685               | 55,190               | -                                      | 574000   | Equipment and Vehicles            | 80,000                                  |   |  |
| 138,105              | -                    | -                                      | 574500   | Vehicles                          | -                                       |   |  |
| 7,784                | -                    | 103,000                                | 575000   | Office Furn and Equip             | -                                       |   |  |
| -                    | -                    | -                                      | 578800   | Art and Collections               | -                                       |   |  |
| 151,915              | 87,604               | 15,000                                 | 579000   | Intangible Assets                 | 50,000                                  |   |  |
| 3,338,136            | 2,160,763            | 3,182,737                              |          | Total Capital Outlay              | 4,166,804                               |   |  |
|                      |                      |  |          | Interfund Transfers               |   |   |  |
| 318,788              | 673,559              | 1,294,754                              | 580000   | Transfer for Indirect Costs       | 1,132,583                               |   |  |
| 16,000               | -                    | 158,025                                | 581000   | Transfer of Resources             | 17,800                                  |   |  |
| 1,286,558            | 3,184,472            | 3,528,141                              | 582000   | Transfer for Direct Costs         | 3,158,389                               |   |  |
| 1,621,346            | 3,858,031            | 4,980,920                              |          | Total Interfund Transfers         | 4,308,772                               |   |  |
|                      |                      |  |          | <u>Contingency</u>                |   |   |  |
| -                    | -                    | 3,044,187                              | 701002   | Contingency - Operating           | 2,475,823                               |   |  |
| -                    | -                    | 3,044,187                              |          | Total Contingency                 | 2,475,823                               |   |  |
|                      |                      |  |          | Unappropriated Fund Balance       |   |   |  |
| 4,249,882            | 3,702,512            | -                                      | 801000   | Unapp FB - Restricted             | -                                       |   |  |
| 4,249,882            | 3,702,512            | -                                      |          | Total Unappropriated Fund Balance | -                                       |   |  |
| \$16,948,196         | \$16,294,264         | \$17,409,163                           | OTAL REQ | UIREMENTS                         | \$18,531,231                            |   |  |
| 29.40                | 33.80                | 29 72 1                                | ULL-TIMF | EQUIVALENTS                       | 37.18                                   |   |  |

| FY 2014-15          | FY 2015-16    | FY 2016-17<br><u>Amended</u> |           |  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|---------------------|---------------|------------------------------|-----------|--|-------------------------------|-------------------------------|------------------------------|
| Actual              | Actual        | Amount                       | ACCT      | DESCRIPTION  | Amount                        | Amount                        | Amount                       |
| Parks and Nat       | ural Areas Lo | cal Option Le                | vy Fund   | (Oregon Zoo) - moved to the Oregon Zoo Operati           | ing Fund in FY 2015-16        |                               |                              |
| <u>Expenditures</u> |               |                              |           |  |                               |                               |                              |
|                     |               |                              |           | Personnel Services                                       |                               |                               |                              |
| 70,956              | -             | -                            | 502500    | Reg Empl-Part Time-Non-Exempt                            | -                             |                               |                              |
| 5,873               | -             | -                            | 504000    | Seasonal Employees                                       | -                             |                               |                              |
| 2,139               | -             | -                            | 508000    | Overtime   | -                             |                               |                              |
| 425                 | -             | -                            | 508600    | Mobile Comm Allowance                                    | -                             |                               |                              |
| 6,516               | -             | -                            | 511000    | Fringe - Payroll Taxes                                   | -                             |                               |                              |
| 8,667               | -             | -                            | 512000    | Fringe - Retirement PERS                                 | -                             |                               |                              |
| 7,239               | -             | -                            | 513000    | Fringe - Health and Welfare                              | -                             |                               |                              |
| 277                 | -             | -                            | 515000    | Fringe - Other Benefits                                  | -                             |                               |                              |
| 800                 | -             | -                            | 519000    | Pension Oblig Bonds Contrib                              | -                             |                               |                              |
| 600                 | -             | -                            | 519500    | Fringe - Insurance - Opt Out                             | -                             |                               |                              |
| 103,491             | -             |                              | •         | Total Personnel Services                                 | -                             |                               |                              |
|                     |               |                              |           | Materials and Services                                   |                               |                               |                              |
| 12                  | _             | _                            | 520100    | Office Supplies  | _                             |                               |                              |
| 1,966               | _             | _                            | 520100    | Computer Equipment                                       | _                             |                               |                              |
| 104                 | _             | _                            | 520110    | Meetings Expenditures                                    | _                             |                               |                              |
| 4,078               | _             | _                            | 520500    | Operating Supplies                                       | _                             |                               |                              |
| 1,943               | _             |                              | 520580    | Operating Supplies - Uniforms                            |                               |                               |                              |
| 594                 | _             | _                            | 521200    | Publications and Subscriptions                           | _                             |                               |                              |
| 262                 | _             |                              | 521400    | Fuels and Lubricants - General                           |                               |                               |                              |
| 108,836             | _             |                              | 524000    | Contracted Professional Svcs                             |                               |                               |                              |
| 7,305               | _             | _                            | 524070    | Contracted Prof Svcs - Management, Consulting and Commur | pication                      |                               |                              |
| 7,505               |               |                              | 324070    | Services   | iication                      |                               |                              |
| 500                 | _             | -                            | 524600    | Sponsorship Expenditures                                 | -                             |                               |                              |
| 687                 | _             | -                            | 525120    | Utility Services - Telecommunications                    | -                             |                               |                              |
| 1,140               | -             | -                            | 526040    | Maintenance and Repair Services - Technology             | -                             |                               |                              |
| 100                 | _             | -                            | 526510    | Rentals - Building                                       | -                             |                               |                              |
| 1,140               | _             | -                            | 526560    | Rentals - Parking Space                                  | -                             |                               |                              |
| 551                 | _             | -                            | 528000    | Other Purchased Services                                 | -                             |                               |                              |
| 302                 | _             | -                            | 545100    | Travel and Lodging                                       | -                             |                               |                              |
| 686                 | _             | -                            | 545200    | Mileage, Taxi and Parking                                | -                             |                               |                              |
| 112                 | _             | -                            | 545300    | Meals and Entertainment                                  | -                             |                               |                              |
| 650                 | _             | -                            | 545500    | Staff Development  | -                             |                               |                              |
| 1,005               | -             | -                            | 545520    | Conference Fees  | -                             |                               |                              |
| 131,974             | -             |                              |           | Total Materials and Services                             | -                             |                               |                              |
| \$235,464           | \$0           | \$0                          | TOTAL REQ | UIREMENTS  | \$0                           |                               |                              |
|                     |               |                              |           |  |                               |                               |                              |
| 1.50                | 0.00          | 0.00                         | FULL-TIME | EQUIVALENTS  | 0.00                          |                               |                              |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT     | DESCRIPTION                  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------------|----------|------------------------------|---|---|--|
| Parks and Na         | tural Areas Loc      | al Option Lev                   | y Fund   | (Non-Departmental)           |   |   |  |
| <b>Expenditures</b>  |                      |                                 |          |                              |   |   |  |
|                      |                      |                                 |          | Materials and Services       |   |   |  |
| -                    | 38,478               | -                               | 531500   | Grants to Other Governments  | -                                       |   |  |
| 288,779              | 923,798              | 1,500,000                       | 544500   | Grants and Loans             | 2,240,711                               |   |  |
| 288,779              | 962,276              | 1,500,000                       |          | Total Materials and Services | 2,240,711                               |   |  |
| \$288,779            | \$962,276            | \$1,500,000 1                   | OTAL REQ | UIREMENTS                    | \$2,240,711                             |   |  |
| 0.00                 | 0.00                 | 0.00 F                          | ULL-TIME | EQUIVALENTS                  | 0.00                                    |   |  |



# Risk Management **Fund**



## Risk Management Fund

|                                     | Audited     | Audited     | Amended     | Proposed    | Approved   | Adopted | Change<br>From |
|-------------------------------------|-------------|-------------|-------------|-------------|------------|---------|----------------|
|                                     | FY 2014-15  | FY 2015-16  | FY 2016-17  | •           | FY 2017-18 | •       | 2016-17        |
| RESOURCES                           |             |             |             |             |            |         |                |
| Beginning Fund Balance              | 2,490,274   | 2,922,162   | 1,948,000   | 1,565,405   |            |         | (19.64%)       |
| Current Revenues                    |             |             |             |             |            |         |                |
| Interest Earnings                   | 16,311      | 24,788      | 10,000      | 10,000      |            |         | 0.00%          |
| Grants                              | 12,208      | 69,477      | 50,000      | 50,000      |            |         | 0.00%          |
| Charges for Services                | 22,042      | 73,030      | 400,000     | -           |            |         | (100.00%)      |
| Internal Charges for Services       | 317,509     | 255,566     | 203,088     | 245,535     |            |         | 20.90%         |
| Miscellaneous Revenue               | 242,156     | 156,218     | 10,000      | 10,000      |            |         | 0.00%          |
| Subtotal Current Revenues           | 610,226     | 579,079     | 673,088     | 315,535     |            |         | (53.12%)       |
| Interfund Transfers                 |             |             |             |             |            |         |                |
| Internal Service Transfers          | 65,704      | 70,390      | -           | -           |            |         | 0.00%          |
| Interfund Reimbursements            | 1,179,616   | 1,275,069   | 1,673,704   | 2,171,308   |            |         | 29.73%         |
| Fund Equity Transfers               | -           | -           | 1,500,000   | -           |            |         | (100.00%)      |
| Subtotal Interfund Transfers        | 1,245,320   | 1,345,459   | 3,173,704   | 2,171,308   |            |         | (31.58%)       |
| TOTAL RESOURCES                     | \$4,345,820 | \$4,846,700 | \$5,794,792 | \$4,052,248 |            |         | (30.07%)       |
| REQUIREMENTS                        |             |             |             |             |            |         |                |
| Current Expenditures                |             |             |             |             |            |         |                |
| Personnel Services                  | -           | 108,391     | -           | -           |            |         | 0.00%          |
| Materials and Services              | 1,122,207   | 3,893,420   | 4,452,703   | 3,717,405   |            |         | (16.51%)       |
| Capital Outlay                      | -           | -           | -           | -           |            |         | 0.00%          |
| Subtotal Current Expenditures       | 1,122,207   | 4,001,811   | 4,452,703   | 3,717,405   |            |         | (16.51%)       |
| Interfund Transfers                 |             |             |             |             |            |         |                |
| Internal Service Transfers          | -           | -           | 25,000      | 10,000      |            |         | (60.00%)       |
| Fund Equity Transfers               | 301,451     | 324,892     | -           | -           |            |         | 0.00%          |
| Subtotal Interfund Transfers        | 301,451     | 324,892     | 25,000      | 10,000      |            |         | (60.00%)       |
| Contingency                         | -           | -           | 1,261,572   | 279,326     |            |         | (77.86%)       |
| Unappropriated Fund Balance         | 2,922,162   | 519,997     | 55,517      | 45,517      |            |         | (18.01%)       |
| Subtotal Contingency/Ending Balance | 2,922,162   | 519,997     | 1,317,089   | 324,843     |            |         | (75.34%)       |
| TOTAL REQUIREMENTS                  | \$4,345,820 | \$4,846,700 | \$5,794,792 | \$4,052,248 |            |         | (30.07%)       |
| FULL-TIME EQUIVALENTS               | 0.00        | 0.00        | 0.00        | 0.00        |            |         | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET      |             |             |             |            |         | 0.00           |

This fund accounts for the revenues and expenditures related to administration of Metro's Risk Management program. Claims costs are assessed to all programs based on past experience and exposure. The fund is managed by Finance and Regulatory Services.

### **BEGINNING FUND BALANCE**

The beginning fund balance in the Risk Management Fund primarily represents reserves set aside for the liability, property and workers' compensation programs. The reserves are determined through an actuarial study updated every year. The study also identifies future contingent claims that require accrual (recognition of expense) under generally accepted accounting rules and as a result, Metro recognizes the required expense each fiscal year.

### **CURRENT REVENUES**

#### **Grants**

Grant reimbursement is available from the State of Oregon Workers' Compensation Division for wage subsidies and work site modification. The amount of grant revenue depends on the number of qualifying injured workers.

### **Enterprise revenues**

Enterprise revenues include internal charges to organizational units for unemployment insurance premiums.

#### Interfund transfers

These transfers represent payments from other Metro programs for their assessed costs of the Risk Management program. The Risk Management Fund is required to operate on an actuarially sound basis and as a result, Metro annually evaluates the interfund transfers assessed each program. A significant factor in the annual evaluation is the most recent actuarial report. Metro received its last actuarial report in the summer of 2016. The next actuarial report will be issued in summer 2017.

### **CURRENT EXPENDITURES**

#### **Materials and services**

This classification includes the costs for the liability/property, workers' compensation and Unemployment programs, including insurance premiums and claims costs.

### Contingency

A contingency provides for unforeseen needs throughout the year. Expenditures from contingency may be made only through Council adoption of a resolution amending the budget. Any transfer from contingency that would exceed a cumulative amount greater than 15 percent of appropriations requires a full supplemental budget amendment. The FY 2017-18 contingency is a general contingency to provide for unforeseen events.

#### **ENDING FUND BALANCE**

As noted above, Metro receives an annual actuarial report. The report is used to evaluate interfund transfers, expected claims costs and recommended reserves. Metro recognizes the contingent liabilities and related expense outlined in the annual actuarial study and includes those factors in its assessment of the required amounts of interfund transfers. The transfer amounts and year end accruals impact fund balance.

# Risk Management Fund

Metro provides employees an "opt out" option from agency health insurance programs under certain restrictive conditions. In past years, the resulting net savings to Metro were transferred to the Risk Management fund for costs associated with health insurance or wellness programs. Beginning in FY 2012-13, Metro changed its policies and the net savings instead stay within the employees' departments. Approximately \$45,000 of the "opt out" savings from prior years remains in the Risk Management ending fund balance. The amount may only be used for health and wellness programs. Other than the "opt out" reserve, all fund balance has been budgeted in contingency to provide the maximum flexibility to respond to unforeseen events.

# **Risk Management Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|----------------------------------|---|---|--|
| Risk Managem         | ent Fund             |  |           |                                  |   |   |  |
| Revenues             |                      |  |           |                                  |   |   |  |
|                      |                      |  |           | Beginning Fund Balance           |   |   |  |
| 2,295,422            | 2,841,645            | 1,867,483                              | 340000    | Fund Bal-Unassigned/Undesignated | 1,509,888                               |   |  |
| 62,170               | 62,170               | 62,170                                 | 344000    | Fund Bal-Dsg Health Non-Rep      | 42,870                                  |   |  |
| 114,335              | 02,170               | 02,170                                 | 344100    | Fund Bal-Dsg Health AFSCME       | 42,070                                  |   |  |
| 18,347               | 18,347               | 18,347                                 | 344200    | Fund Bal-Dsg Health Othr Rep     | 12,647                                  |   |  |
| 2,490,274            | 2,922,162            | 1,948,000                              | 344200    | Total Beginning Fund Balance     | 1,565,405                               |   |  |
|                      |                      |  |           | <b>3</b>                         |   |   |  |
|                      |                      |  |           | Current Revenue                  |   |   |  |
| 12,208               | 69,477               | 50,000                                 | 411500    | State Grants - Indirect          | 50,000                                  |   |  |
| 22,042               | 73,030               | 400,000                                | 445000    | Insurance Recovery Revenue       | -                                       |   |  |
| 317,509              | 255,566              | 203,088                                | 445500    | Insurance Premiums-Unemploymnt   | 245,535                                 |   |  |
| 13,692               | 21,541               | 10,000                                 | 470000    | Interest on Investments          | 10,000                                  |   |  |
| 2,619                | 3,247                | -                                      | 471900    | Unrealized Gain/Loss -FMV Adj    | -                                       |   |  |
| -                    | -                    | 10,000                                 | 489000    | Miscellaneous Revenue            | 10,000                                  |   |  |
| 242,156              | 156,218              | -                                      | 489100    | Refunds/Reimbursements           | -                                       |   |  |
| 610,226              | 579,079              | 673,088                                |           | Total Current Revenue            | 315,535                                 |   |  |
|                      |                      |  |           | Interfund Transfers              |   |   |  |
| -                    | -                    | 1,500,000                              | 497000    | Transfer of Resources            | -                                       |   |  |
| 1,179,616            | 1,275,069            | 1,673,704                              | 497500    | Transfer for Indirect Costs      | 2,171,308                               |   |  |
| 65,704               | 70,390               | -                                      | 498000    | Transfer for Direct Costs        | -                                       |   |  |
| 1,245,320            | 1,345,459            | 3,173,704                              |           | Total Interfund Transfers        | 2,171,308                               |   |  |
| \$4,345,820          | \$4,846,700          | \$5,794,792 1                          | TOTAL RES | DURCES                           | \$4,052,248                             |   |  |
| <b>4</b> 1/2 10/020  | <i>ψ.,σ.ισ,.σσ</i>   | 45/15 1/152                            |           |                                  | <del>+ 1,00=,1= 10</del>                |   |  |
| <b>Expenditures</b>  |                      |  |           |                                  |   |   |  |
|                      |                      |  |           | Personnel Services               |   |   |  |
| -                    | 100,000              | -                                      | 501000    | Reg Employees-Full Time-Exempt   | -                                       |   |  |
|                      | 8,391                | -                                      | 511000    | Fringe - Payroll Taxes           | -                                       |   |  |
| -                    | 108,391              | -                                      |           | Total Personnel Services         | -                                       |   |  |
|                      |                      |  |           | Materials and Services           |   |   |  |
| 750                  | -                    | -                                      | 520120    | Meetings Expenditures            | -                                       |   |  |
| 270                  | 9                    | 2,152                                  | 520500    | Operating Supplies               | 2,204                                   |   |  |
| 200                  |                      | _                                      | 522100    | Cost of Food and Beverage        |   |   |  |

# **Risk Management Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|---|---|---|--|
| Risk Managem         | nent Fund            |  |           |   |   |   |  |
| 15,598               | 35,071               | 56,018                                 | 524000    | Contracted Professional Svcs                              | 57,363                                  |   |  |
| 1,046,455            | 1,097,827            | 1,128,750                              | 527000    | Insurance   | 1,231,916                               |   |  |
| 12,192               | -                    | 5,253                                  | 528000    | Other Purchased Services                                  | 5,379                                   |   |  |
| -                    | 11                   | -                                      | 528030    | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| -                    | 57                   | -                                      | 528400    | Other Purchased Services - Printing and Graphics          | -                                       |   |  |
| -                    | -                    | -                                      | 545300    | Meals and Entertainment                                   | -                                       |   |  |
| 5,184                | 3,287                | -                                      | 545500    | Staff Development   | -                                       |   |  |
| 530                  | -                    | -                                      | 545520    | Conference Fees   | -                                       |   |  |
| 581,045              | 1,150,745            | 1,510,000                              | 547500    | Claims Paid   | 670,000                                 |   |  |
| (553,000)            | 1,590,138            | 1,750,000                              | 547600    | Actuarial Claims Expense                                  | 1,750,000                               |   |  |
| 12,983               | 16,275               | 530                                    | 549000    | Miscellaneous Expenditures                                | 543                                     |   |  |
| 1,122,207            | 3,893,420            | 4,452,703                              |           | Total Materials and Services                              | 3,717,405                               |   |  |
|                      |                      |  |           | <u>Capital Outlay</u>                                     |   |   |  |
| -                    | -                    | -                                      | 574500    | Vehicles  | -                                       |   |  |
| -                    | -                    | -                                      |           | Total Capital Outlay                                      | -                                       |   |  |
| 301,451              | 324,892              |  | 581000    | Interfund Transfers Transfer of Resources                 |   |   |  |
| 301,431              | 524,052              | 25,000                                 | 582000    | Transfer for Direct Costs                                 | 10,000                                  |   |  |
| 301,451              | 324,892              | 25,000                                 | 302000    | Total Interfund Transfers                                 | 10,000                                  |   |  |
|                      |                      |  |           | Contingency   |   |   |  |
|                      | -                    | 1,261,572                              | 700000    | Contingency   | 279,326                                 |   |  |
| -                    | -                    | 1,261,572                              |           | Total Contingency   | 279,326                                 |   |  |
| 2,841,645            | 439,480              | _                                      | 805000    | <u>Unappropriated Fund Balance</u><br>Unapp FB - Reserves |   |   |  |
| 80,517               | 80,517               | 55,517                                 | 805900    | Unapp FB - Other Reserves and Designations                | 45,517                                  |   |  |
| 2,922,162            | 519,997              | 55,517                                 | 303300    | Total Unappropriated Fund Balance                         | 45,517                                  |   |  |
| \$4,345,820          | \$4,846,700          | \$5,794,792 1                          | TOTAL REQ | UIREMENTS   | \$4,052,248                             |   |  |

# **Smith and Bybee** Wetlands **Fund**



# Smith and Bybee Wetlands Fund

|                                     | Audited     | Audited     | Amended     | Proposed    | Approved   | Adopted | Change<br>From |
|-------------------------------------|-------------|-------------|-------------|-------------|------------|---------|----------------|
|                                     | FY 2014-15  | FY 2015-16  | FY 2016-17  | FY 2017-18  | FY 2017-18 | •       | 2016-17        |
| RESOURCES                           |             |             |             |             |            |         |                |
| Beginning Fund Balance              | 3,446,278   | 3,226,100   | 2,993,986   | 2,660,000   |            |         | (11.16%)       |
| Current Revenues                    |             |             |             |             |            |         |                |
| Interest Earnings                   | 17,265      | 26,332      | 29,140      | 19,950      |            |         | (31.54%)       |
| Subtotal Current Revenues           | 17,265      | 26,332      | 29,140      | 19,950      |            |         | (31.54%)       |
| TOTAL RESOURCES                     | \$3,463,543 | \$3,252,432 | \$3,023,126 | \$2,679,950 |            |         | (11.35%)       |
| REQUIREMENTS                        |             |             |             |             |            |         |                |
| Current Expenditures                |             |             |             |             |            |         |                |
| Materials and Services              | 149,746     | 139,985     | 350,000     | 350,000     |            |         | 0.00%          |
| Capital Outlay                      | -           | -           | 140,000     | 80,000      |            |         | (42.86%)       |
| Subtotal Current Expenditures       | 149,746     | 139,985     | 490,000     | 430,000     |            |         | (12.24%)       |
| Interfund Transfers                 |             |             |             |             |            |         |                |
| Internal Service Transfers          | 87,697      | 127,114     | 121,752     | 72,510      |            |         | (40.44%)       |
| Subtotal Interfund Transfers        | 87,697      | 127,114     | 121,752     | 72,510      |            |         | (40.44%)       |
| Contingency                         | -           | -           | 1,040,000   | 1,000,000   |            |         | (3.85%)        |
| Unappropriated Fund Balance         | 3,226,100   | 2,985,333   | 1,371,374   | 1,177,440   |            |         | (14.14%)       |
| Subtotal Contingency/Ending Balance | 3,226,100   | 2,985,333   | 2,411,374   | 2,177,440   |            |         | (9.70%)        |
| TOTAL REQUIREMENTS                  | \$3,463,543 | \$3,252,432 | \$3,023,126 | \$2,679,950 |            |         | (11.35%)       |
| FULL-TIME EQUIVALENTS               | 0.00        | 0.00        | 0.00        | 0.00        |            |         | 0.00%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | BUDGET      |             |             |             |            |         | 0.00           |

This fund was established as a dedicated endowment fund for development and management of the Smith and Bybee Wetlands Natural Area as required by the Smith and Bybee Wetlands Natural Resource Management Plan. The plan was adopted by the City of Portland, Port of Portland and Metro Council in 1990. The plan, along with the St. Johns Landfill closure and purchase assurance agreement, designated Metro as the lead agency establishing and managing the fund and implementing the plan.

The plan calls for Smith and Bybee Wetlands to be managed as environmental and recreational resources for the region. The wetlands are to be preserved in a manner faithful to their original condition as historical remnants of the Columbia River riparian and wetland system.

The fund is managed by Parks and Nature.

### **BEGINNING FUND BALANCE**

The beginning fund balance represents the balance remaining of the original reserve created many years ago to enable the development and management of the wetlands as a natural area. The fund balance had remained reasonably stable when interest earning were higher. More recently interest earnings have not kept pace with expenditures and the fund balance has been declining.

#### **CURRENT EXPENDITURES**

#### **Materials and services**

Expenditures in this category depend on the nature of projects to be completed under the management plan.

### **Interfund Transfers**

The fund reimburses Parks and Nature and the Oregon Zoo for costs associated with management and oversight of the natural areas, including a small portion for a natural resource scientist.

### **ENDING FUND BALANCE**

Other than interest earnings, the fund has no continuous source of funding. The fund was established as an endowment fund to enable the development and management of the Smith and Bybee Wetlands Natural Area. However, when the management plan was developed, it was known that the existing fund balance would be insufficient to fund fully all current and long-term needs. The fund balance will show fluctuations depending on specific program needs.

# Smith and Bybee Wetlands Fund



# **Smith and Bybee Wetlands Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|---|---|---|--|
| <b>Smith and Byb</b> | ee Wetlands F        | und                                    |          |   |   |   |  |
| Revenues             |                      |  |          |   |   |   |  |
|                      |                      |  |          | Beginning Fund Balance                                    |   |   |  |
| 3,446,278            | 3,226,100            | 2,993,986                              | 326000   | Fund Bal-Restr by IGA                                     | 2,660,000                               |   |  |
| 3,446,278            | 3,226,100            | 2,993,986                              |          | Total Beginning Fund Balance                              | 2,660,000                               |   |  |
|                      |                      |  |          |   |   |   |  |
|                      |                      |  |          | <u>Current Revenue</u>                                    |   |   |  |
| 14,838               | 22,778               | 29,140                                 | 470000   | Interest on Investments                                   | 19,950                                  |   |  |
| 2,427                | 3,554                | -                                      | 471900   | Unrealized Gain/Loss -FMV Adj                             | -                                       |   |  |
| 17,265               | 26,332               | 29,140                                 |          | Total Current Revenue                                     | 19,950                                  |   |  |
| \$3,463,543          | \$3,252,432          | \$3,023,126 1                          | OTAL RES | OURCES  | \$2,679,950                             |   |  |
|                      |                      |  |          |   | , |   |  |
| <u>Expenditures</u>  |                      |  |          |   |   |   |  |
|                      |                      |  |          | Materials and Services                                    |   |   |  |
| 993                  | -                    | -                                      | 520100   | Office Supplies   | -                                       |   |  |
| -                    | 741                  | -                                      | 520120   | Meetings Expenditures                                     | -                                       |   |  |
| 44,349               | -                    | -                                      | 520500   | Operating Supplies  | -                                       |   |  |
| 158                  | -                    | -                                      | 520510   | Operating Supplies - Small Tools, Equip                   | -                                       |   |  |
| 156                  | -                    | -                                      | 521500   | Maintenance and Repairs Supplies                          | -                                       |   |  |
| 67                   | -                    | -                                      | 521510   | Maintenance and Repairs Supplies - Technology             | -                                       |   |  |
| 391                  | -                    | -                                      | 521550   | Maintenance and Repairs Supplies - Grounds/Landscape      | -                                       |   |  |
| 9,354                | 16,346               | -                                      | 524000   | Contracted Professional Svcs                              | 350,000                                 |   |  |
| 81,323               | 110,080              | 350,000                                | 525000   | Contracted Property Services                              | -                                       |   |  |
| 188                  | -                    | -                                      | 528030   | Other Purchased Services - Delivery, Shipping and Courier | -                                       |   |  |
| 12,768               | 12,818               | -                                      | 530000   | Payments to Other Agencies                                | -                                       |   |  |
| 149,746              | 139,985              | 350,000                                |          | Total Materials and Services                              | 350,000                                 |   |  |
|                      |                      |  |          | Capital Outlay  |   |   |  |
| -                    | -                    | 100,000                                | 571000   | Improve-Other than Bldg                                   | 80,000                                  |   |  |
| -                    | -                    | 40,000                                 | 574000   | Equipment and Vehicles                                    | -                                       |   |  |
| -                    | -                    | 140,000                                |          | Total Capital Outlay                                      | 80,000                                  |   |  |
|                      |                      |  |          | Interfund Transfers                                       |   |   |  |
| 87,697               | 127,114              | 121,752                                | 582000   | Transfer for Direct Costs                                 | 72,510                                  |   |  |
| 87,697               | 127,114              | 121,752                                |          | Total Interfund Transfers                                 | 72,510                                  |   |  |

# **Smith and Bybee Wetlands Fund**

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17 Amended Amount | ACCT     | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------|----------|--|---|---|--|
| Smith and by         | bee Wetlands         | runa                      |          |  |   |   |  |
|                      |                      |                           |          | Contingency  |   |   |  |
| -                    | -                    | 1,040,000                 | 700000   | Contingency  | 1,000,000                               |   |  |
| -                    | -                    | 1,040,000                 |          | Total Contingency                                      | 1,000,000                               |   |  |
| 3,226,100            | 2,985,333            | 1,371,374                 | 805000   | <b>Unappropriated Fund Balance</b> Unapp FB - Reserves | 1,177.440                               |   |  |
| 3,226,100            |                      | 1,371,374                 |          | Total Unappropriated Fund Balance                      | 1,177,440                               |   |  |
| \$3,463,543          | \$3,252,432          | \$3,023,126 1             | OTAL REQ | UIREMENTS  | \$2,679,950                             |   |  |



|                                     | Audited       | Audited       | Amended       | Proposed      | Approved   | Adopted | Change<br>From |
|-------------------------------------|---------------|---------------|---------------|---------------|------------|---------|----------------|
|                                     | FY 2014-15    | FY 2015-16    | FY 2016-17    | •             | FY 2017-18 | •       | 2016-17        |
| RESOURCES                           |               |               |               |               |            |         |                |
| Beginning Fund Balance              | 43,119,323    | 45,437,860    | 48,004,168    | 45,535,234    |            |         | (5.14%)        |
| Current Revenues                    |               |               |               |               |            |         |                |
| Interest Earnings                   | 213,970       | 393,775       | 452,722       | 391,600       |            |         | (13.50%)       |
| Contributions from Governments      | -             | -             | 45,000        | -             |            |         | (100.00%)      |
| Charges for Services                | 62,646,549    | 68,044,465    | 69,370,212    | 73,464,228    |            |         | 5.90%          |
| Miscellaneous Revenue               | 43,443        | 74,155        | 77,000        | 27,000        |            |         | (64.94%)       |
| Other Financing Sources             | 17,333        | 5,126         | -             | -             |            |         | 0.00%          |
| Subtotal Current Revenues           | 62,921,295    | 68,517,520    | 69,944,934    | 73,882,828    |            |         | 5.63%          |
| Interfund Transfers                 |               |               |               |               |            |         |                |
| Internal Service Transfers          | 58,951        | 60,514        | 17,310        | 21,388        |            |         | 23.56%         |
| Interfund Loans                     | 3,750         | 16,312        | 475,280       | 667,425       |            |         | 40.43%         |
| Fund Equity Transfers               | 138,777       | 75,493        | 205,642       | 88,209        |            |         | (57.11%)       |
| Subtotal Interfund Transfers        | 201,478       | 152,319       | 698,232       | 777,022       |            |         | 11.28%         |
| TOTAL RESOURCES                     | \$106,242,096 | \$114,107,699 | \$118,647,334 | \$120,195,084 |            |         | 1.30%          |
| REQUIREMENTS                        |               |               |               |               |            |         |                |
| Current Expenditures                |               |               |               |               |            |         |                |
| Personnel Services                  | 10,705,616    | 11,657,041    | 13,335,393    | 14,270,527    |            |         | 7.01%          |
| Materials and Services              | 42,447,489    | 42,681,185    | 48,488,311    | 49,133,054    |            |         | 1.33%          |
| Capital Outlay                      | 720,907       | 1,528,651     | 4,866,050     | 4,645,349     |            |         | (4.54%)        |
| Subtotal Current Expenditures       | 53,874,012    | 55,866,876    | 66,689,754    | 68,048,930    |            |         | 2.04%          |
| Interfund Transfers                 |               |               |               |               |            |         |                |
| Internal Service Transfers          | 381,002       | 423,623       | 888,607       | 813,509       |            |         | (8.45%)        |
| Interfund Reimbursements            | 4,899,722     | 5,260,028     | 5,150,099     | 5,159,882     |            |         | 0.19%          |
| Fund Equity Transfers               | 149,500       | 103,110       | 312,908       | 24,475        |            |         | (92.18%)       |
| Interfund Loans                     | 1,500,000     | 1,728,000     | 2,000,000     | -             |            |         | (100.00%)      |
| Subtotal Interfund Transfers        | 6,930,224     | 7,514,761     | 8,351,614     | 5,997,866     |            |         | (28.18%)       |
| Contingency                         | -             | -             | 14,833,128    | 16,281,565    |            |         | 9.76%          |
| Unappropriated Fund Balance         | 45,437,860    | 50,726,062    | 28,772,838    | 29,866,723    |            |         | 3.80%          |
| Subtotal Contingency/Ending Balance | 45,437,860    | 50,726,062    | 43,605,966    | 46,148,288    |            |         | 5.83%          |
| TOTAL REQUIREMENTS                  | \$106,242,096 | \$114,107,699 | \$118,647,334 | \$120,195,084 |            |         | 1.30%          |
| FULL-TIME EQUIVALENTS               | 101.30        | 107.45        | 114.16        | 118.06        |            |         | 3.41%          |
| FTE CHANGE FROM FY 2016-17 AMENDED  | RUDGET        |               | _             |               | _          |         | 3.89           |

The Solid Waste Revenue Fund is an enterprise fund accounting for revenues and expenses related to the operation and management of the region's solid waste system.

Metro Ordinance No. 89-319, known as the Master Bond Ordinance, adopted in 1989, placed restrictions on the use of this fund as a condition of issuing \$28 million in revenue bonds financing major capital components of Metro's solid waste system. The ordinance established the following accounts within the fund facilitating compliance with bond covenants: operating, debt service, debt service reserve, landfill closure, construction, renewal and replacement and general account. Although the bonds were defeased in December 2008, Metro continues to use the account system established in the Master Bond Ordinance for its budget.

### **BEGINNING FUND BALANCE**

The Solid Waste Fund's beginning fund balance of \$45.5 million includes several dedicated reserves for specific purposes. The reserves were initially required to meet bond covenants on the revenue bonds issued to fund the Metro transfer stations. The reserve practices were maintained after the bonds were paid in full as a matter of Council policy and good business practice. The beginning fund balance includes \$6.0 million in reserves for landfill closure, \$9.9 million in the Renewal and Replacement Account, \$6.2 million for capital reserves, \$11.0 million for rate stabilization, \$5.2 million for environmental impairment and \$7.2 million in a general working capital reserve. The general working capital reserve is designed to hold, at a minimum, the equivalent of 45 days of operating expenses.

#### **CURRENT REVENUES**

### **Enterprise revenues**

Metro's solid waste system is funded largely by three user fees: the Regional System Fee, the Metro Tip Fee and transaction fees. These fees total more than \$70.1 million in forecasted revenues for the solid waste system, a 6 percent increase over FY 2016-17 due to forecasted tonnage. The Regional System Fee is imposed on all waste generated in the Metro region and ultimately disposed of for a fee. The Metro Tip Fee is a user charge collected only at Metro-owned transfer stations and includes the Regional System Fee. The Transaction Fee is a flat fee charged for each transaction at Metro transfer stations. The transaction fee at the staffed scales (scalehouses) will be \$10.00 and the transaction fee at automated scale houses will be \$2.00 in FY 2017-18, staying consistent with prior year. The adopted rates for FY 2017-18 include a \$0.36 decrease in the Regional System Fee to \$18.12 per ton and a \$1.30 (1.4 percent) decrease in the Metro Tip Fee to \$94.95 per ton. The recent recovery in the economy has stabilized solid waste generation. Tonnage for FY 2017-18 at Metro transfer stations and at the regional level is forecasted to increase 6 percent compared to the FY 2016-17 forecast.

### **CURRENT EXPENDITURES**

### **Personnel services**

Budgeted FTE for FY 2017-18 totals 118.06, a 3.9 increase over FY 2016-17. The Resource Conservation and Recycling Division moved 1.0 FTE to the Solid Waste Compliance and Cleanup division and added a new 0.50 FTE in an Education Specialist II, dedicated to the School Education Program, for net decrease of 0.50 FTE. This brings the total FTE of the Resource Conservation and Recycling Division to 25.35.

Property and Environmental Services Administration made a few small changes. 1.0 FTE was moved from Administration to the Solid Waste Compliance and Cleanup division, a payroll allocation adjustment of 0.60 increase from the General Fund and a 0.25 FTE increase to an existing administrative position for a total decrease of 0.15 FTE. This brings the total FTE of the Administration Division to 12.60.

The Solid Waste Compliance and Cleanup division received 2.0 FTE in from other divisions, 1.0 from the department's Administration and 1.0 from Resource Conservation and Recycling. The division also added 1.0 Senior Solid Waste Planner for community outreach. Additionally, there was 0.55 FTE of increase from a payroll allocation adjustment from the General Fund. Combined, these changes result in a 3.55 FTE increase to the division and total FTE of 19.55.

Solid Waste Operations added 1.0 new program assistant FTE to help support operations for major contracts, data tracking report development and other support activities. The addition and the transfers and adjustments result in an increase of 1.0 FTE net change in the division. This brings the total FTE of the Solid Waste Operations Division to 60.06.

There were not any changes to Finance and Regulatory Services FTE, which remains at 0.50 FTE.

### **Materials and services**

Materials and services are budgeted to increase by approximately 1.3 percent, (\$600,000) from the FY 2016-17 Budget. This increase is primarily due to a reduction in waste transport fuel costs due to fuel rates remaining lower than prior years, of \$600,000 increased waste disposal fees of \$700,000 due to expected tonnage increases. Additionally, credit card fees increased \$350,000 due to analysis of proper matching of this cost to solid waste revenues. All other materials and services were expected, in aggregate, to be relatively flat for the year.

### **Capital outlay**

This category mainly includes the purchase of equipment and capital improvements at Metro solid waste facilities. Capital improvements are scheduled in Metro's capital improvement plan.

Capital expenditures are segregated into three categories. The Solid Waste General Account expenditures are typically new capital assets intended to improve the efficiency and effectiveness of Metro's two transfer stations. Projects in the Renewal and Replacement Account are undertaken to realize the optimal life span of capital assets. The projects funded or identified in the Landfill Closure Account are limited to projects needed to close St. Johns Landfill or implement post-closure monitoring.

About \$4.6 million of total current expenditures will be spent on capital projects, as scheduled in Metro's capital budget. The two largest projects in this fiscal year's capital expenditures are the two new compactors with a cost of \$1.4 million each for both Central and South Stations. Additionally, the St. Johns Landfill Remediation project is estimated to cost \$0.7 million.

### **Transfers**

Transfers to other funds include internal service charges for central services, for Geographic Information System services provided by the Research Center and for the Diversity, Equity and Inclusion initiatives by Council.

### Contingency

The total Solid Waste Fund contingency for FY 2017-18 is \$16.3 million. The operating contingency is funded to cover unanticipated cost spikes or tonnage (revenue) losses. For FY 2017-18 the operating contingency is budgeted at \$4.9 million. The remaining contingency of \$11.4 million consists of restricted funds in the Renewal and Replacement and St. Johns Landfill accounts.

### **ENDING FUND BALANCE**

The unappropriated ending fund balance of \$29.9 million consists of designated and restricted funds, including funds reserved for rate stabilization and available as working capital to meet cash flow needs, a capital reserve account and a reserve for probable Environmental Impairment Liability.



| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                      | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|----------------------------------|---|---|--|
| Solid Waste Re       |                      |  |        | <del></del>                      |   |   |  |
| Revenues             |                      |  |        |                                  |   |   |  |
|                      |                      |  |        |                                  |   |   |  |
| 26 276 777           | 20.020.000           | 44 000 000                             | 240000 | Beginning Fund Balance           | 20.622.056                              |   |  |
| 36,376,777           | 38,928,098           | 41,989,083                             | 340000 | Fund Bal-Unassigned/Undesignated | 39,633,056                              |   |  |
| 6,593,046            | 6,509,762            | 6,015,085                              | 340600 | Fund Bal-Dsg Closure             | 5,902,178                               |   |  |
| 149,500              | -                    | -                                      | 341500 | Fund Bal-Dsg PERS                | 45 535 334                              |   |  |
| 43,119,323           | 45,437,860           | 48,004,168                             |        | Total Beginning Fund Balance     | 45,535,234                              |   |  |
|                      |                      |  |        | <u>Current Revenue</u>           |   |   |  |
| -                    | (0)                  | -                                      | 405000 | Excise Taxes                     | -                                       |   |  |
| -                    | -                    | 45,000                                 | 414500 | Government Contributions         | -                                       |   |  |
| 18,903               | 8,125                | 5,000                                  | 417000 | Fines and Forfeits               | 5,000                                   |   |  |
| 214                  | -                    | 950                                    | 421000 | Documents and Publications       | 950                                     |   |  |
| 1,361,188            | 1,286,753            | 1,400,000                              | 423000 | Product Sales                    | 1,300,000                               |   |  |
| 29,244,568           | 32,198,923           | 32,477,047                             | 430000 | Disposal Fees                    | 34,442,120                              |   |  |
| 133                  | -                    | -                                      | 430200 | Disposal Fees - Unspecified      | -                                       |   |  |
| 21,298,427           | 23,898,817           | 24,597,694                             | 430500 | Regional System Fee              | 26,539,632                              |   |  |
| -                    | -                    | -                                      | 432500 | Rehabilitation and Enhance Fee   | -                                       |   |  |
| 2,902,585            | 3,142,727            | 2,737,749                              | 433000 | Transaction Fee - Manual         | 2,826,927                               |   |  |
| 287,064              | 289,977              | 205,920                                | 433100 | Transaction Fee - Automation     | 206,735                                 |   |  |
| 5,277                | 3,400                | -                                      | 433300 | Uncovered Surcharge              | -                                       |   |  |
| -                    | -                    | -                                      | 433500 | Host Fees                        | -                                       |   |  |
| 2,470                | 2,595                | 4,000                                  | 434000 | Tire Disposal Fee                | 4,000                                   |   |  |
| 1,088,049            | 919,785              | 1,086,865                              | 434200 | Organics Fee - Commercial        | 1,056,727                               |   |  |
| 3,281,502            | 2,880,159            | 3,440,738                              | 434300 | Organics Fee - Residential       | 3,510,426                               |   |  |
| 711,270              | 752,129              | 736,930                                | 434500 | Yard Debris Disposal Fee         | 703,708                                 |   |  |
| 62,010               | 68,131               | 66,815                                 | 435000 | Orphan Site Account Fee          | 104,001                                 |   |  |
| 527,104              | 569,378              | 868,591                                | 435500 | DEQ Promotion Fee                | 888,002                                 |   |  |
| 7,095                | 11,517               | 31,913                                 | 436000 | RefrigerationUnit Disposal Fee   | 36,000                                  |   |  |
| 139,052              | 150,082              | 120,000                                | 436500 | H2W Disposal Fee                 | 150,000                                 |   |  |
| 35                   | 10                   | -                                      | 436800 | Paint Recycling Fees             | -                                       |   |  |
| 1,521,211            | 1,720,764            | 1,500,000                              | 436900 | Paint Care Revenue               | 1,600,000                               |   |  |
| 101,426              | 107,682              | 80,000                                 | 437000 | Conditionally Exempt Gen. Fees   | 80,000                                  |   |  |
| 22,200               | 16,475               | 15,000                                 | 441000 | Franchise Fees                   | 15,000                                  |   |  |
| 116                  | 70                   | -                                      | 460000 | Administrative Fees              | -                                       |   |  |
| 77,970               | 11,924               | -                                      | 464500 | Reimbursed Services              | -                                       |   |  |
| 2,165                | 14,442               | -                                      | 464900 | Reimbursed Labor                 | -                                       |   |  |
| 3,417                | (1,275)              | -                                      | 465000 | Miscellaneous Charges for Svc    | -                                       |   |  |
| 189,376              | 345,832              | 452,722                                | 470000 | Interest on Investments          | 391,600                                 |   |  |

| FY 2014-15     | FY 2015-16    | FY 2016-17<br><u>Amended</u> |          |                               | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br>Adopted |
|----------------|---------------|------------------------------|----------|-------------------------------|-------------------------------|-------------------------------|-----------------------|
| Actual         | Actual        | Amount                       | ACCT     | DESCRIPTION                   | Amount                        | Amount                        | Amount                |
| Solid Waste Re | evenue Fund   |                              |          |                               |                               |                               |                       |
| 24,593         | 47,942        | -                            | 471900   | Unrealized Gain/Loss -FMV Adj | -                             |                               |                       |
| 2,262          | 6,276         | -                            | 480000   | Cash Over and Short           | -                             |                               |                       |
| -              | 5,350         | -                            | 480020   | Finance Charges               | -                             |                               |                       |
| 17,333         | 5,126         | -                            | 481000   | Sale of Capital Assets        | -                             |                               |                       |
| 89             | -             | -                            | 482000   | Program Income                | -                             |                               |                       |
| 9,390          | 18,941        | 22,000                       | 489000   | Miscellaneous Revenue         | 22,000                        |                               |                       |
| 12,799         | 35,464        | 50,000                       | 489100   | Refunds/Reimbursements        | -                             |                               |                       |
| 62,921,295     | 68,517,520    | 69,944,934                   |          | Total Current Revenue         | 73,882,828                    |                               |                       |
|                |               |                              |          | Interfund Transfers           |                               |                               |                       |
| -              | -             | 433,000                      | 496000   | Interfund Loan - Principal    | 600,000                       |                               |                       |
| 3,750          | 16,312        | 42,280                       | 496500   | Interfund Loan - Interest     | 67,425                        |                               |                       |
| 138,777        | 75,493        | 205,642                      | 497000   | Transfer of Resources         | 88,209                        |                               |                       |
| 58,951         | 60,514        | 17,310                       | 498000   | Transfer for Direct Costs     | 21,388                        |                               |                       |
| 201,478        | 152,319       | 698,232                      |          | Total Interfund Transfers     | 777,022                       |                               |                       |
| \$106,242,096  | \$114,107,699 | \$118,647,334                | OTAL RES | DURCES                        | \$120,195,084                 |                               |                       |

| FY 2014-15           | FY 2015-16    | FY 2016-17<br>Amended | ACCT   | For Information Only                        | FY 2017-18  Proposed | FY 2017-18 Approved | FY 2017-18 Adopted |
|----------------------|---------------|-----------------------|--------|---|----------------------|---------------------|--------------------|
| Actual Solid Waste O | Actual        | Amount                | ACCT   | DESCRIPTION                                 | Amount               | Amount              | Amount             |
| Expenditures         | peracing Acco | unt                   |        |   |                      |                     |                    |
| <u> LXPCHAITAICS</u> |               |                       |        |   |                      |                     |                    |
|                      |               |                       |        | Personnel Services                          |                      |                     |                    |
| 4,074,057            | 4,365,360     | 5,609,498             | 501000 | Reg Employees-Full Time-Exempt              | 5,806,247            |                     |                    |
| 2,386,563            | 2,636,160     | 2,942,582             | 501500 | Reg Empl-Full Time-Non-Exempt               | 3,083,787            |                     |                    |
| 222,779              | 158,080       | 85,154                | 502000 | Reg Employees-Part Time-Exempt              | 75,743               |                     |                    |
| 499,698              | 608,905       | 410,314               | 502500 | Reg Empl-Part Time-Non-Exempt               | 489,898              |                     |                    |
| 349,100              | 379,330       | 316,462               | 503000 | Temporary Employees - Hourly                | 409,739              |                     |                    |
| 39,969               | 84,416        | 175,774               | 508000 | Overtime                                    | 218,846              |                     |                    |
| 4,985                | 5,160         | -                     | 508600 | Mobile Comm Allowance                       | -                    |                     |                    |
| 628,417              | 679,108       | 752,525               | 511000 | Fringe - Payroll Taxes                      | 779,196              |                     |                    |
| 993,794              | 1,183,728     | 1,227,871             | 512000 | Fringe - Retirement PERS                    | 1,572,058            |                     |                    |
| 1,354,938            | 1,365,349     | 1,590,369             | 513000 | Fringe - Health and Welfare                 | 1,668,899            |                     |                    |
| 6,000                | 3,000         | -                     | 513305 | Health Savings - Metro Contrib/HSA Contrb   | · · ·                |                     |                    |
| 24,598               | 16,415        | 10,245                | 514000 | Fringe - Unemployment                       | 35,784               |                     |                    |
| 32,228               | 33,937        | 36,206                | 515000 | Fringe - Other Benefits                     | 37,330               |                     |                    |
| 73,990               | 121,173       | 178,393               | 519000 | Pension Oblig Bonds Contrib                 | 93,000               |                     |                    |
| 14,499               | 16,920        | -                     | 519500 | Fringe - Insurance - Opt Out                | -                    |                     |                    |
| 10,705,616           | 11,657,041    | 13,335,393            | 313300 | Total Personnel Services                    | 14,270,527           |                     |                    |
| ,,                   | ,,.           | ,,                    |        |   | ,,                   |                     |                    |
|                      |               |                       |        | Materials and Services                      |                      |                     |                    |
| 47,336               | 30,380        | 71,138                | 520100 | Office Supplies                             | 72,579               |                     |                    |
| 30,737               | 66,050        | 26,200                | 520110 | Computer Equipment                          | 19,265               |                     |                    |
| 6,035                | 15,684        | 750                   | 520120 | Meetings Expenditures                       | 750                  |                     |                    |
| 588                  | 26,375        | 11,500                | 520130 | Postage                                     | 500                  |                     |                    |
| 3,784                | 5,668         | -                     | 520140 | OfficeSupply-PromoandConsult Sup            | -                    |                     |                    |
| 954,199              | 834,334       | 915,700               | 520500 | Operating Supplies                          | 1,013,995            |                     |                    |
| 129,118              | 54,406        | -                     | 520510 | Operating Supplies - Small Tools, Equip     | -                    |                     |                    |
| 347                  | 2,411         | -                     | 520520 | Operating Supplies - Audio Visual           | -                    |                     |                    |
| 1,208                | 1,905         | -                     | 520540 | Operating Supplies - Medical and Veterinary | -                    |                     |                    |
| 613                  | 1,293         | 1,600                 | 520550 | Operating Supplies - Telecommunications     | 1,600                |                     |                    |
| 25                   | -             | -                     | 520560 | Operating Supplies - Tickets                | -                    |                     |                    |
| 1,045                | -             | -                     | 520570 | Operating Supplies - Production             | -                    |                     |                    |
| 31,835               | 25,801        | -                     | 520580 | Operating Supplies - Uniforms               | -                    |                     |                    |
| 183                  | 709           | 12,828                | 521000 | Subscriptions and Dues                      | 29,462               |                     |                    |
| 22,975               | 23,128        | 18,450                | 521100 | Membership and Professional Dues            | 18,750               |                     |                    |
| 3,228                | 3,370         | -,                    | 521200 | Publications and Subscriptions              | .,                   |                     |                    |

| FY 2014-15    | FY 2015-16    | FY 2016-17<br><u>Amended</u> |        | For Information Only  | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------|---------------|------------------------------|--------|---|-------------------------------|------------------------|------------------------------|
| Actual        | Actual        | Amount                       | ACCT   | DESCRIPTION   | Amount                        | Amount                 | Amount                       |
| Solid Waste O | perating Acco | unt                          |        |   |                               |                        |                              |
| 2,155,240     | 1,528,819     | 2,771,572                    | 521300 | Fuels - Waste Transport   | 2,202,349                     |                        |                              |
| 42,130        | 26,567        | 61,300                       | 521400 | Fuels and Lubricants - General                                  | 46,200                        |                        |                              |
| 9,657         | 7,594         | 237,400                      | 521500 | Maintenance and Repairs Supplies                                | 239,200                       |                        |                              |
| 50            | 50            | -                            | 521510 | Maintenance and Repairs Supplies - Technology                   | -                             |                        |                              |
| 6,313         | 7,326         | -                            | 521520 | Maintenance and Repairs Supplies - Building                     | -                             |                        |                              |
| 15,510        | 2,589         | -                            | 521521 | Maintenance and Repairs Supplies - HVAC                         | -                             |                        |                              |
| 6,913         | 523           | -                            | 521522 | Maintenance and Repairs Supplies - Lightbulbs and Ballasts      | -                             |                        |                              |
| 69            | 204           | -                            | 521530 | Maintenance and Repairs Supplies - Custodial                    | -                             |                        |                              |
| 7,524         | 586           | -                            | 521540 | Maintenance and Repairs Supplies - Electrical                   | -                             |                        |                              |
| 4,294         | 27,007        | -                            | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape            | -                             |                        |                              |
| 85,911        | 98,678        | -                            | 521560 | Maintenance and Repairs Supplies - Equipment                    | -                             |                        |                              |
| 12,852        | 14,040        | 1,000                        | 521570 | Maintenance and Repairs Supplies - Vehicles                     | 1,000                         |                        |                              |
| -             | 67            | -                            | 521580 | Maintenance and Repairs Supplies - Security                     | -                             |                        |                              |
| 1,380         | 802           | -                            | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear    | -                             |                        |                              |
| 18,867        | (13,228)      | 25,000                       | 522500 | Retail  | 25,000                        |                        |                              |
| 2,244,399     | 2,374,112     | 3,668,875                    | 524000 | Contracted Professional Svcs                                    | 4,683,209                     |                        |                              |
| 601           | -             | -                            | 524010 | Contracted Prof Svcs - Accounting and Auditing                  | -                             |                        |                              |
| 6,978         | 3,972         | -                            | 524020 | Contracted Prof Svcs - Attorney and Legal                       | -                             |                        |                              |
| 11,133        | 5,312         | 50,000                       | 524040 | Contracted Prof Svcs - Promotion and Public Relations           | -                             |                        |                              |
| 5,215         | 6,311         | 2,500                        | 524050 | Contracted Prof Svcs - Advertising                              | -                             |                        |                              |
| 770           | 2,370         | -                            | 524060 | Contracted Prof Svcs - Information Technology Services          | -                             |                        |                              |
| 49,388        | 23,054        | -                            | 524070 | Contracted Prof Svcs - Management, Consulting and Communication | -                             |                        |                              |
| -             | -             | -                            | 524075 | Contracted Prof Svcs - Recruiting Services                      | 7,000                         |                        |                              |
| 1,471         | 335           | -                            | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)       | -                             |                        |                              |
| 568           | 10,628        | -                            | 524500 | Marketing Expenditures  | -                             |                        |                              |
| 114,577       | 114,131       | 72,000                       | 524600 | Sponsorship Expenditures  | 187,000                       |                        |                              |
| 8,442         | 4,506         | -                            | 525000 | Contracted Property Services                                    | -                             |                        |                              |
| 3,575         | 2,664         | 124,304                      | 525100 | Utility Services  | 115,159                       |                        |                              |
| 35,829        | 34,419        | -                            | 525120 | Utility Services - Telecommunications                           | -                             |                        |                              |
| 53,894        | 55,122        | -                            | 525130 | Utility Services - Electricity                                  | -                             |                        |                              |
| 7,815         | 8,064         | -                            | 525140 | Utility Services - Natural Gas                                  | -                             |                        |                              |
| 126,526       | 141,301       | 138,000                      | 525150 | Utility Services - Sanitation and Refuse Removal                | 138,000                       |                        |                              |
| 25,802        | 27,393        | -                            | 525160 | Utility Services - Water and Sewer                              | -                             |                        |                              |
| 25,310        | 24,576        | 25,000                       | 525500 | Cleaning Services   | 24,000                        |                        |                              |
| 4,082         | 33,483        | 287,800                      | 526000 | Maintenance and Repair Services                                 | 260,900                       |                        |                              |
| 67,072        | 34,831        | -                            | 526010 | Maintenance and Repair Services - Building                      | -                             |                        |                              |
| 10,270        | 2,151         | -                            | 526012 | Maintenance and Repair Services - Electricity                   | -                             |                        |                              |

|                      |                      | FY 2016-17               |        | For Information Only                                      | FY 2017-18                | FY 2017-18                | FY 2017-18        |
|----------------------|----------------------|--------------------------|--------|---|---------------------------|---------------------------|-------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | <u>Amended</u><br>Amount | ACCT   | DESCRIPTION   | <u>Proposed</u><br>Amount | <u>Approved</u><br>Amount | Adopted<br>Amount |
| <b>Solid Waste O</b> | perating Acco        | ount                     |        |   |                           |                           |                   |
| 37,370               | 5,833                | -                        | 526014 | Maintenance and Repair Services - HVAC                    | -                         |                           |                   |
| 123,413              | 109,568              | -                        | 526020 | Maintenance and Repair Services - Equipment               | -                         |                           |                   |
| 48,993               | 72,642               | -                        | 526030 | Maintenance and Repair Services - Grounds                 | -                         |                           |                   |
| 590                  | 1,431                | -                        | 526040 | Maintenance and Repair Services - Technology              | -                         |                           |                   |
| 16,149               | 12,727               | -                        | 526050 | Maintenance and Repair Services - Vehicles                | -                         |                           |                   |
| 1,641                | 199                  | -                        | 526060 | Maintenance and Repair Services - Safety                  | -                         |                           |                   |
| -                    | 8,836                | -                        | 526100 | Capital Maintenance - CIP                                 | -                         |                           |                   |
| 5,376                | 17,638               | 17,500                   | 526300 | Software Maintenance                                      | 15,850                    |                           |                   |
| 3,962                | 5,182                | 171,900                  | 526500 | Rentals   | 162,000                   |                           |                   |
| 117,310              | 127,321              | ,<br>-                   | 526510 | Rentals - Building  | ·<br>-                    |                           |                   |
| 2,708                | 1,881                | -                        | 526520 | Rentals - Equipment                                       | -                         |                           |                   |
| 1,505                | 1,534                | -                        | 526530 | Rentals - Office Equipment                                | -                         |                           |                   |
| 155                  | 1,557                | -                        | 526540 | Rentals - Vehicle   | -                         |                           |                   |
| 10,260               | 10,310               | 2,300                    | 526560 | Rentals - Parking Space                                   | 2,300                     |                           |                   |
| 37,866               | 45,597               | 289,160                  | 528000 | Other Purchased Services                                  | 142,862                   |                           |                   |
| 360                  | 10                   | -                        | 528020 | Other Purchased Services - Audio Visual                   | -                         |                           |                   |
| 14,280               | 16,006               | 10,000                   | 528030 | Other Purchased Services - Delivery, Shipping and Courier | 10,000                    |                           |                   |
| -                    | 1,606                | -                        | 528040 | Other Purchased Services - Meeting Planner                | -                         |                           |                   |
| -                    | 713                  | -                        | 528070 | Other Purchased Services - Trade Shows                    | -                         |                           |                   |
| -                    | -                    | -                        | 528200 | Banking Services  | 35,000                    |                           |                   |
| 172,039              | 203,491              | 11,000                   | 528210 | Credit Card Fees  | 364,000                   |                           |                   |
| 654,002              | 662,032              | 630,000                  | 528300 | Other Purchased Services - Temporary Help Services        | 650,000                   |                           |                   |
| 126,619              | 159,747              | 167,300                  | 528400 | Other Purchased Services - Printing and Graphics          | 15,000                    |                           |                   |
| 51                   | 7                    | -                        | 529000 | Operations Contracts                                      | -                         |                           |                   |
| 9,621,773            | 9,218,276            | 9,553,245                | 529300 | Disposal Fees - Landfill                                  | 9,652,311                 |                           |                   |
| 844,275              | 991,499              | 921,200                  | 529400 | Special Waste Disposal Fees                               | 931,200                   |                           |                   |
| 8,598,225            | 9,326,419            | 9,430,737                | 529500 | Waste Transport   | 10,103,559                |                           |                   |
| 8,259,257            | 8,830,832            | 9,603,205                | 529600 | Transfer Station Operations                               | 9,380,605                 |                           |                   |
| 3,865,372            | 3,316,075            | 3,743,867                | 529700 | Organics Processing Fees                                  | 3,872,094                 |                           |                   |
| 97,950               | 295,567              | 644,184                  | 530000 | Payments to Other Agencies                                | 689,967                   |                           |                   |
| 438,603              | 519,433              | -                        | 530010 | License and Permit Fees                                   | 12,000                    |                           |                   |
| 520                  | -                    | 500                      | 531000 | Taxes (Non-Payroll)                                       | ·<br>-                    |                           |                   |
| 2,695,988            | 2,756,759            | 3,576,500                | 531500 | Grants to Other Governments                               | 3,611,500                 |                           |                   |
| 25,000               | 12,198               | 110,000                  | 544500 | Grants and Loans  | 110,000                   |                           |                   |
| 5,995                | 25,951               | -                        | 544600 | Intra-Metro Grants  | 30,000                    |                           |                   |
| 3,407                | 3,273                | 29,950                   | 545000 | Travel  | 33,716                    |                           |                   |
| 22,223               | 14,960               | 10,000                   | 545100 | Travel and Lodging  | 13,500                    |                           |                   |
| 4,790                | 2,524                | -                        | 545200 | Mileage, Taxi and Parking                                 | -                         |                           |                   |

|               |               | FY 2016-17     |            | For Information Only         | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------|---------------|----------------|------------|------------------------------|-----------------|-----------------|----------------|
| FY 2014-15    | FY 2015-16    | <b>Amended</b> |            | •                            | <u>Proposed</u> | <b>Approved</b> | <b>Adopted</b> |
| Actual        | Actual        | Amount         | ACCT       | DESCRIPTION                  | Amount          | Amount          | Amount         |
| Solid Waste O | perating Acco | unt            |            |                              |                 |                 |                |
| 6,089         | 5,366         | 3,000          | 545300     | Meals and Entertainment      | 3,000           |                 |                |
| 15,631        | 13,396        | 68,346         | 545500     | Staff Development            | 83,672          |                 |                |
| 22,162        | 19,538        | 5,000          | 545510     | Tuition Reimbursement        | 5,000           |                 |                |
| 18,655        | 25,987        | 18,000         | 545520     | Conference Fees              | 18,000          |                 |                |
| -             | 87            | -              | 548000     | Fee Reimbursements           | -               |                 |                |
| 1,359         | 2,920         | -              | 549000     | Miscellaneous Expenditures   | -               |                 |                |
| 42,325,603    | 42,548,793    | 47,539,811     |            | Total Materials and Services | 49,033,054      |                 |                |
|               |               |                |            | Capital Outlay               |                 |                 |                |
| -             | -             | -              | 574000     | Equipment and Vehicles       | 60,000          |                 |                |
| -             | -             | -              |            | Total Capital Outlay         | 60,000          |                 |                |
| \$53,031,218  | \$54,205,833  | \$60,875,204 1 | OTAL REQ   | UIREMENTS                    | \$63,363,581    |                 |                |
| 101.30        | 107.45        | 114.16 F       | ULL-TIME I | EQUIVALENTS                  | 118.06          |                 |                |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | DESCRIPTION                                | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|--|---|---|--|
| <b>Solid Waste O</b> | perating Acco        | unt (Finance                           | and Reg   | ulatory Services)                          |   |   |  |
| <b>Expenditures</b>  |                      |  |           |  |   |   |  |
|                      |                      |  |           | Personnel Services                         |   |   |  |
| 342,615              | 156,815              | 34,828                                 | 501000    | Reg Employees-Full Time-Exempt             | 36,954                                  |   |  |
| 27,668               | 11,654               | 2,941                                  | 511000    | Fringe - Payroll Taxes                     | 3,123                                   |   |  |
| 49,124               | 23,615               | 3,065                                  | 512000    | Fringe - Retirement PERS                   | 4,656                                   |   |  |
| 53,404               | 4,684                | 6,931                                  | 513000    | Fringe - Health and Welfare                | 7,068                                   |   |  |
| 921                  | 358                  | 145                                    | 515000    | Fringe - Other Benefits                    | 151                                     |   |  |
| 3,435                | 2,379                | 696                                    | 519000    | Pension Oblig Bonds Contrib                | 370                                     |   |  |
| 900                  | 1,800                | -                                      | 519500    | Fringe - Insurance - Opt Out               | -                                       |   |  |
| 478,067              | 201,304              | 48,606                                 |           | Total Personnel Services                   | 52,322                                  |   |  |
|                      |                      |  |           | Materials and Services                     |   |   |  |
| 43                   | 397                  | 12,138                                 | 520100    | Office Supplies                            | 12,429                                  |   |  |
| 910                  | -                    | -                                      | 520110    | Computer Equipment                         | =                                       |   |  |
| 1,318                | 1,785                | -                                      | 520120    | Meetings Expenditures                      | <del>-</del>                            |   |  |
| -                    | -                    | 1,428                                  | 521000    | Subscriptions and Dues                     | 1,462                                   |   |  |
| 915                  | -                    | -                                      | 521100    | Membership and Professional Dues           | · · ·                                   |   |  |
| 156,511              | 73,699               | 22,236                                 | 524000    | Contracted Professional Svcs               | 22,770                                  |   |  |
| ,<br>-               | -                    | 204                                    | 525100    | Utility Services                           | 209                                     |   |  |
| 199                  | -                    | -                                      | 525120    | Utility Services - Telecommunications      |   |   |  |
| 53                   | 198                  | 510                                    | 528000    | Other Purchased Services                   | 522                                     |   |  |
| -                    | 180                  | -                                      | 528040    | Other Purchased Services - Meeting Planner | -                                       |   |  |
| -                    | -                    | 2,550                                  | 545000    | Travel                                     | 2,611                                   |   |  |
| 1,063                | -                    | 10,506                                 | 545500    | Staff Development                          | 10,758                                  |   |  |
| ·<br>-               | 50                   | -                                      | 545520    | Conference Fees                            | -                                       |   |  |
| 161,011              | 76,309               | 49,572                                 |           | Total Materials and Services               | 50,761                                  |   |  |
| \$639,078            | \$277,613            | \$98,178                               | TOTAL REQ | UIREMENTS                                  | \$103,083                               |   |  |
| 5.00                 | 2.50                 | 0.50.1                                 | TIME      | EQUIVALENTS                                | 0.50                                    |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | DESCRIPTION                                   | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|--------|---|---|---|--|
|                      |                      |  |        | vironmental Services)                         |   |   |  |
| xpenditures          | p = 1 = 1 = 1 = 1    | (                                      |        |   |   |   |  |
| <u>р сасы. сс</u>    |                      |  |        |   |   |   |  |
|                      |                      |  |        | Personnel Services                            |   |   |  |
| 3,731,442            | 4,208,545            | 5,574,670                              | 501000 | Reg Employees-Full Time-Exempt                | 5,769,293                               |   |  |
| 2,386,563            | 2,636,160            | 2,942,582                              | 501500 | Reg Empl-Full Time-Non-Exempt                 | 3,083,787                               |   |  |
| 222,779              | 158,080              | 85,154                                 | 502000 | Reg Employees-Part Time-Exempt                | 75,743                                  |   |  |
| 499,698              | 608,905              | 410,314                                | 502500 | Reg Empl-Part Time-Non-Exempt                 | 489,898                                 |   |  |
| 349,100              | 379,330              | 316,462                                | 503000 | Temporary Employees - Hourly                  | 409,739                                 |   |  |
| 39,969               | 84,416               | 175,774                                | 508000 | Overtime                                      | 218,846                                 |   |  |
| 4,985                | 5,160                | -                                      | 508600 | Mobile Comm Allowance                         | -                                       |   |  |
| 600,749              | 667,455              | 749,584                                | 511000 | Fringe - Payroll Taxes                        | 776,073                                 |   |  |
| 944,670              | 1,160,113            | 1,224,806                              | 512000 | Fringe - Retirement PERS                      | 1,567,402                               |   |  |
| 1,301,534            | 1,360,664            | 1,583,438                              | 513000 | Fringe - Health and Welfare                   | 1,661,831                               |   |  |
| 6,000                | 3,000                | -                                      | 513305 | Health Savings - Metro Contrib/HSA Contrb     | -                                       |   |  |
| 24,598               | 16,415               | 10,245                                 | 514000 | Fringe - Unemployment                         | 35,784                                  |   |  |
| 31,307               | 33,580               | 36,061                                 | 515000 | Fringe - Other Benefits                       | 37,179                                  |   |  |
| 70,555               | 118,794              | 177,697                                | 519000 | Pension Oblig Bonds Contrib                   | 92,630                                  |   |  |
| 13,599               | 15,120               | -                                      | 519500 | Fringe - Insurance - Opt Out                  | -                                       |   |  |
| 10,227,549           | 11,455,736           | 13,286,787                             |        | Total Personnel Services                      | 14,218,205                              |   |  |
|                      |                      |  |        | Materials and Services                        |   |   |  |
| 47,293               | 29,984               | 59,000                                 | 520100 | Office Supplies                               | 60,150                                  |   |  |
| 29,828               | 66,050               | 26,200                                 | 520110 | Computer Equipment                            | 19,265                                  |   |  |
| 4,718                | 13,899               | 750                                    | 520120 | Meetings Expenditures                         | 750                                     |   |  |
| 588                  | 26,375               | 11,500                                 | 520130 | Postage                                       | 500                                     |   |  |
| 3,784                | 5,668                | -                                      | 520140 | OfficeSupply-PromoandConsult Sup              | -                                       |   |  |
| 954,199              | 834,334              | 915,700                                | 520500 | Operating Supplies                            | 1,013,995                               |   |  |
| 129,118              | 54,406               | -                                      | 520510 | Operating Supplies - Small Tools, Equip       | -                                       |   |  |
| 347                  | 2,411                | _                                      | 520520 | Operating Supplies - Audio Visual             | -                                       |   |  |
| 1,208                | 1,905                | _                                      | 520540 | Operating Supplies - Medical and Veterinary   | _                                       |   |  |
| 613                  | 1,293                | 1,600                                  | 520550 | Operating Supplies - Telecommunications       | 1,600                                   |   |  |
| 25                   | -                    | -                                      | 520560 | Operating Supplies - Tickets                  | -                                       |   |  |
| 1,045                | _                    | _                                      | 520570 | Operating Supplies - Production               | -                                       |   |  |
| 31,835               | 25,801               | -                                      | 520580 | Operating Supplies - Uniforms                 | _                                       |   |  |
| 183                  | 709                  | 11,400                                 | 521000 | Subscriptions and Dues                        | 28,000                                  |   |  |
| 22,060               | 23,128               | 18,450                                 | 521100 | Membership and Professional Dues              | 18,750                                  |   |  |
| 3,228                | 3,370                | -                                      | 521200 | Publications and Subscriptions                | -                                       |   |  |
| 2,155,240            | 1,528,819            | 2,771,572                              | 521300 | Fuels - Waste Transport                       | 2,202,349                               |   |  |
| 42,130               | 26,567               | 61,300                                 | 521400 | Fuels and Lubricants - General                | 46,200                                  |   |  |
| 9,657                | 7,594                | 237,400                                | 521500 | Maintenance and Repairs Supplies              | 239,200                                 |   |  |
| 50                   | 50                   | 237,100                                | 521510 | Maintenance and Repairs Supplies - Technology | -                                       |   |  |

| FY 2014-15    | FY 2015-16    | FY 2016-17<br>Amended |        |   | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br><u>Approved</u> | FY 2017-18<br><u>Adopted</u> |
|---------------|---------------|-----------------------|--------|---|-------------------------------|-------------------------------|------------------------------|
| Actual        | Actual        | Amount                | ACCT   | DESCRIPTION   | Amount                        | Amount                        | Amount                       |
| Solid Waste O | perating Acco | unt (Property         | and En | vironmental Services)   |                               |                               |                              |
| 6,313         | 7,326         | -                     | 521520 | Maintenance and Repairs Supplies - Building                     | _                             |                               |                              |
| 15,510        | 2,589         | _                     | 521521 | Maintenance and Repairs Supplies - HVAC                         | _                             |                               |                              |
| 6,913         | 523           | -                     | 521522 | Maintenance and Repairs Supplies - Lightbulbs and Ballasts      | -                             |                               |                              |
| 69            | 204           | -                     | 521530 | Maintenance and Repairs Supplies - Custodial                    | _                             |                               |                              |
| 7,524         | 586           | -                     | 521540 | Maintenance and Repairs Supplies - Electrical                   | _                             |                               |                              |
| 4,294         | 27,007        | -                     | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape            | _                             |                               |                              |
| 85,911        | 98,678        | -                     | 521560 | Maintenance and Repairs Supplies - Equipment                    | -                             |                               |                              |
| 12,852        | 14,040        | 1,000                 | 521570 | Maintenance and Repairs Supplies - Vehicles                     | 1,000                         |                               |                              |
| -             | 67            | -                     | 521580 | Maintenance and Repairs Supplies - Security                     | -                             |                               |                              |
| 1,380         | 802           | -                     | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear    | -                             |                               |                              |
| 18,867        | (13,228)      | 25,000                | 522500 | Retail  | 25,000                        |                               |                              |
| 2,087,888     | 2,300,413     | 3,646,639             | 524000 | Contracted Professional Svcs                                    | 4,660,439                     |                               |                              |
| 601           | -             | -                     | 524010 | Contracted Prof Svcs - Accounting and Auditing                  | -                             |                               |                              |
| 6,978         | 3,972         | -                     | 524020 | Contracted Prof Svcs - Attorney and Legal                       | _                             |                               |                              |
| 11,133        | 5,312         | 50,000                | 524040 | Contracted Prof Svcs - Promotion and Public Relations           | -                             |                               |                              |
| 5,215         | 6,311         | 2,500                 | 524050 | Contracted Prof Svcs - Advertising                              | -                             |                               |                              |
| 770           | 2,370         | -                     | 524060 | Contracted Prof Svcs - Information Technology Services          | -                             |                               |                              |
| 49,388        | 23,054        | -                     | 524070 | Contracted Prof Svcs - Management, Consulting and Communication | -                             |                               |                              |
| •             |               |                       |        | Services  |                               |                               |                              |
| -             | -             | -                     | 524075 | Contracted Prof Svcs - Recruiting Services                      | 7,000                         |                               |                              |
| 1,471         | 335           | -                     | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)       | -                             |                               |                              |
| 568           | 10,628        | -                     | 524500 | Marketing Expenditures  | -                             |                               |                              |
| 114,577       | 114,131       | 72,000                | 524600 | Sponsorship Expenditures  | 187,000                       |                               |                              |
| 8,442         | 4,506         | -                     | 525000 | Contracted Property Services                                    | -                             |                               |                              |
| 3,575         | 2,664         | 124,100               | 525100 | Utility Services  | 114,950                       |                               |                              |
| 35,631        | 34,419        | -                     | 525120 | Utility Services - Telecommunications                           | -                             |                               |                              |
| 53,894        | 55,122        | -                     | 525130 | Utility Services - Electricity                                  | -                             |                               |                              |
| 7,815         | 8,064         | -                     | 525140 | Utility Services - Natural Gas                                  | -                             |                               |                              |
| 126,526       | 141,301       | 138,000               | 525150 | Utility Services - Sanitation and Refuse Removal                | 138,000                       |                               |                              |
| 25,802        | 27,393        | -                     | 525160 | Utility Services - Water and Sewer                              | -                             |                               |                              |
| 25,310        | 24,576        | 25,000                | 525500 | Cleaning Services   | 24,000                        |                               |                              |
| 4,082         | 33,483        | 287,800               | 526000 | Maintenance and Repair Services                                 | 260,900                       |                               |                              |
| 67,072        | 34,831        | -                     | 526010 | Maintenance and Repair Services - Building                      | -                             |                               |                              |
| 10,270        | 2,151         | -                     | 526012 | Maintenance and Repair Services - Electricity                   | -                             |                               |                              |
| 37,370        | 5,833         | -                     | 526014 | Maintenance and Repair Services - HVAC                          | -                             |                               |                              |
| 123,413       | 109,568       | -                     | 526020 | Maintenance and Repair Services - Equipment                     | -                             |                               |                              |
| 48,993        | 72,642        | -                     | 526030 | Maintenance and Repair Services - Grounds                       | -                             |                               |                              |
| 590           | 1,431         | -                     | 526040 | Maintenance and Repair Services - Technology                    | -                             |                               |                              |
| 16,149        | 12,727        | -                     | 526050 | Maintenance and Repair Services - Vehicles                      | -                             |                               |                              |
| 1,641         | 199           | -                     | 526060 | Maintenance and Repair Services - Safety                        | -                             |                               |                              |
| -             | 8,836         | -                     | 526100 | Capital Maintenance - CIP                                       | _                             |                               |                              |

|               |               | FY 2016-17     |        |   | FY 2017-18      | FY 2017-18      | FY 2017-18     |
|---------------|---------------|----------------|--------|---|-----------------|-----------------|----------------|
| FY 2014-15    | FY 2015-16    | <u>Amended</u> |        |   | <u>Proposed</u> | <u>Approved</u> | <u>Adopted</u> |
| Actual        | Actual        | Amount         | ACCT   | DESCRIPTION   | Amount          | Amount          | Amount         |
| Solid Waste O | perating Acco | unt (Property  | and En | vironmental Services)                                     |                 |                 |                |
| 5,376         | 17,638        | 17,500         | 526300 | Software Maintenance                                      | 15,850          |                 |                |
| 3,962         | 5,182         | 171,900        | 526500 | Rentals   | 162,000         |                 |                |
| 117,310       | 127,321       | -              | 526510 | Rentals - Building  | -               |                 |                |
| 2,708         | 1,881         | -              | 526520 | Rentals - Equipment                                       | -               |                 |                |
| 1,505         | 1,534         | -              | 526530 | Rentals - Office Equipment                                | -               |                 |                |
| 155           | 1,557         | -              | 526540 | Rentals - Vehicle   | -               |                 |                |
| 10,260        | 10,310        | 2,300          | 526560 | Rentals - Parking Space                                   | 2,300           |                 |                |
| 37,813        | 45,399        | 288,650        | 528000 | Other Purchased Services                                  | 142,340         |                 |                |
| 360           | 10            | -              | 528020 | Other Purchased Services - Audio Visual                   | -               |                 |                |
| 14,280        | 16,006        | 10,000         | 528030 | Other Purchased Services - Delivery, Shipping and Courier | 10,000          |                 |                |
| -             | 1,426         | -              | 528040 | Other Purchased Services - Meeting Planner                | -               |                 |                |
| -             | 713           | -              | 528070 | Other Purchased Services - Trade Shows                    | -               |                 |                |
| -             | -             | -              | 528200 | Banking Services  | 35,000          |                 |                |
| 172,039       | 203,491       | 11,000         | 528210 | Credit Card Fees  | 364,000         |                 |                |
| 654,002       | 662,032       | 630,000        | 528300 | Other Purchased Services - Temporary Help Services        | 650,000         |                 |                |
| 126,619       | 159,747       | 167,300        | 528400 | Other Purchased Services - Printing and Graphics          | 15,000          |                 |                |
| 51            | 7             | -              | 529000 | Operations Contracts                                      | -               |                 |                |
| 9,621,773     | 9,218,276     | 9,553,245      | 529300 | Disposal Fees - Landfill                                  | 9,652,311       |                 |                |
| 844,275       | 991,499       | 921,200        | 529400 | Special Waste Disposal Fees                               | 931,200         |                 |                |
| 8,598,225     | 9,326,419     | 9,430,737      | 529500 | Waste Transport   | 10,103,559      |                 |                |
| 8,259,257     | 8,830,832     | 9,603,205      | 529600 | Transfer Station Operations                               | 9,380,605       |                 |                |
| 3,865,372     | 3,316,075     | 3,743,867      | 529700 | Organics Processing Fees                                  | 3,872,094       |                 |                |
| 97,950        | 295,567       | 644,184        | 530000 | Payments to Other Agencies                                | 689,967         |                 |                |
| 438,603       | 519,433       | -              | 530010 | License and Permit Fees                                   | 12,000          |                 |                |
| 520           | -             | 500            | 531000 | Taxes (Non-Payroll)                                       | -               |                 |                |
| 2,695,988     | 2,756,759     | 3,576,500      | 531500 | Grants to Other Governments                               | 3,611,500       |                 |                |
| 25,000        | 12,198        | 110,000        | 544500 | Grants and Loans  | 110,000         |                 |                |
| 5,995         | 25,951        | -              | 544600 | Intra-Metro Grants  | 30,000          |                 |                |
| 3,407         | 3,273         | 27,400         | 545000 | Travel  | 31,105          |                 |                |
| 22,223        | 14,960        | 10,000         | 545100 | Travel and Lodging  | 13,500          |                 |                |
| 4,790         | 2,524         | -              | 545200 | Mileage, Taxi and Parking                                 | -               |                 |                |
| 6,089         | 5,366         | 3,000          | 545300 | Meals and Entertainment                                   | 3,000           |                 |                |
| 14,568        | 13,396        | 57,840         | 545500 | Staff Development   | 72,914          |                 |                |
| 22,162        | 19,538        | 5,000          | 545510 | Tuition Reimbursement                                     | 5,000           |                 |                |
| 18,655        | 25,937        | 18,000         | 545520 | Conference Fees   | 18,000          |                 |                |
| -             | 87            | -              | 548000 | Fee Reimbursements  | -               |                 |                |
| 1,359         | 2,920         |                | 549000 | Miscellaneous Expenditures                                | <u> </u>        |                 |                |
| 42,164,591    | 42,472,484    | 47,490,239     |        | Total Materials and Services                              | 48,982,293      |                 |                |

| FY 2014-15    | FY 2015-16    | FY 2016-17<br><u>Amended</u> |                               |             | FY 2017-18<br><u>Proposed</u> | FY 2017-18<br>Approved | FY 2017-18<br><u>Adopted</u> |
|---------------|---------------|------------------------------|-------------------------------|-------------|-------------------------------|------------------------|------------------------------|
| Actual        | Actual        | Amount ACCT                  | [                             | DESCRIPTION | Amount                        | Amount                 | Amount                       |
| Solid Waste O | perating Acco | unt (Property and E          | nvironmental Services         |             |                               |                        |                              |
|               |               |                              | Capital Outlay                |             |                               |                        |                              |
|               | -             | - 574000                     | <b>Equipment and Vehicles</b> |             | 60,000                        |                        |                              |
| -             | -             | -                            | Total Capital Outlay          |             | 60,000                        |                        |                              |
| \$52,392,140  | \$53,928,220  | \$60,777,026 TOTAL RE        | QUIREMENTS                    |             | \$63,260,498                  |                        |                              |
| 96.30         | 104.95        | 113.66 FULL-TIM              | EQUIVALENTS                   |             | 117.56                        |                        |                              |

| FY 2014-15              | FY 2015-16    | FY 2016-17 Amended | A C C T  | For Information Only  | FY 2017-18  Proposed | FY 2017-18 Approved | FY 2017-18<br>Adopted |
|-------------------------|---------------|--------------------|----------|---|----------------------|---------------------|-----------------------|
| Actual                  | Actual        | Amount             | ACCT     | DESCRIPTION   | Amount               | Amount              | Amount                |
| Solid Waste O           | perating Acco | unt (PES - Ad      | ministra | ition)  |                      |                     |                       |
| <u>Expenditures</u>     |               |                    |          |   |                      |                     |                       |
|                         |               |                    |          | Paragraph Complete  |                      |                     |                       |
| 424,918                 | 305,875       | 803,414            | 501000   | Personnel Services Reg Employees-Full Time-Exempt                                   | 853,539              |                     |                       |
| 104,703                 | 280,452       | 260,070            | 501500   | Reg Empl-Full Time-Non-Exempt   | 234,807              |                     |                       |
| 46,445                  | 23,756        | 200,070            | 502000   | Reg Employees-Part Time-Exempt  | 234,007              |                     |                       |
| 40,445                  | 23,/30        | -                  | 502500   | Reg Empl-Part Time-Non-Exempt   | -<br>13,781          |                     |                       |
| 4,694                   | -             | -                  | 503000   | Temporary Employees - Hourly  | 13,761               |                     |                       |
| 3,182                   | 37,089        | -                  | 508000   | Overtime  | -                    |                     |                       |
| 3,102                   | 600           | -                  | 508600   | Mobile Comm Allowance   | -                    |                     |                       |
| -<br>45,892             | 50,851        | 89,699             | 511000   | Fringe - Payroll Taxes  | -<br>89,861          |                     |                       |
| 79,096                  | 95,768        | 144,282            | 512000   | Fringe - Payroll Taxes Fringe - Retirement PERS                                     | 175,694              |                     |                       |
| 79,096<br>97,228        | 117,475       |                    | 512000   | 3   | ,                    |                     |                       |
|                         |               | 177,287            |          | Fringe - Health and Welfare   | 178,113              |                     |                       |
| 1,587                   | 1,845         | 4,250              | 515000   | Fringe - Other Benefits   | 4,327                |                     |                       |
| 5,604                   | 9,102         | 21,270             | 519000   | Pension Oblig Bonds Contrib   | 11,024               |                     |                       |
| 1,800<br><b>815,149</b> | 922,815       | 1,500,272          | 519500   | Fringe - Insurance - Opt Out  Total Personnel Services                              | 1,561,146            |                     |                       |
| 015,149                 | 922,013       | 1,500,272          |          | Total Personnel Services  | 1,301,140            |                     |                       |
|                         |               |                    |          | Materials and Services  |                      |                     |                       |
| 691                     | 4,573         | 8,500              | 520100   | Office Supplies   | 8,500                |                     |                       |
| 1,232                   | 476           | -                  | 520110   | Computer Equipment  | -                    |                     |                       |
| 89                      | 1,211         | _                  | 520120   | Meetings Expenditures   | _                    |                     |                       |
| 24,975                  |               | _                  | 520500   | Operating Supplies  | _                    |                     |                       |
| 1,393                   | 1,474         | _                  | 521100   | Membership and Professional Dues  | _                    |                     |                       |
| 1,555                   | 221           | _                  | 521100   | Publications and Subscriptions  | _                    |                     |                       |
| _                       | 19            | _                  | 524000   | Contracted Professional Svcs  | 1,185,000            |                     |                       |
| _                       | 1,560         | _                  | 524040   | Contracted Professional Syes  Contracted Prof Syes - Promotion and Public Relations | 1,105,000            |                     |                       |
| _                       | 1,500         | _                  | 524600   | Sponsorship Expenditures  | 15,000               |                     |                       |
| _                       | 1,273         | _                  | 525120   | Utility Services - Telecommunications   | 15,000               |                     |                       |
| 515                     | 1,275         | _                  | 526040   | Maintenance and Repair Services - Technology  |                      |                     |                       |
| 515                     | 159           | _                  | 526540   | Rentals - Vehicle   |                      |                     |                       |
| _                       | 249           | 6,000              | 528000   | Other Purchased Services  | 6,000                |                     |                       |
| _                       | 15            | 0,000              | 528030   | Other Purchased Services - Delivery, Shipping and Courier                           | 0,000                |                     |                       |
| _                       | -             | _                  | 528200   | Banking Services  | 35,000               |                     |                       |
|                         |               |                    | 528210   | Credit Card Fees  | 150,000              |                     |                       |
| _                       | 333           | <u>-</u>           | 528400   | Other Purchased Services - Printing and Graphics                                    | 130,000              |                     |                       |
| _                       | 623           | <u>-</u>           | 545000   | Travel  | -<br>-               |                     |                       |
| 2,799                   | 331           | _                  | 545100   | Travel and Lodging  | _                    |                     |                       |
| 2,799                   | ١٥٥           | -                  | 545200   | Mileage, Taxi and Parking   | -                    |                     |                       |
| 693                     | -<br>859      | -                  | 545300   | Meals and Entertainment   | -                    |                     |                       |
| 1,706                   | 90            | E E00              | 545500   |   | 9 000                |                     |                       |
| 1,706                   | 90            | 5,500              | 545500   | Staff Development   | 8,000                |                     |                       |

| FY 2014-15 | FY 2015-16    | FY 2016-17<br>Amended |           | For Information Only         | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|------------|---------------|-----------------------|-----------|------------------------------|------------------------|------------------------|-----------------------|
| Actual     | Actual        | Amount                | ACCT      | DESCRIPTION                  | Amount                 | Amount                 | Amount                |
|            | perating Acco |                       |           |                              | 7 illiount             | 7 till dalle           | 7 illouit             |
| 343        | 1,455         | -                     | 545520    | Conference Fees              | -                      |                        |                       |
| -          | 0             | -                     | 549000    | Miscellaneous Expenditures   | -                      |                        |                       |
| 34,516     | 14,920        | 20,000                |           | Total Materials and Services | 1,407,500              |                        |                       |
| \$849,665  | \$937,735     | \$1,520,272           | TOTAL REQ | UIREMENTS                    | \$2,968,646            |                        |                       |

| FY 2014-15<br>Actual  | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT   | For Information Only  DESCRIPTION                | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|-----------------------|----------------------|--|--------|--|---|----------------------------------|--|
|                       |                      |  |        | e Compliance and Cleanup)                        |   |                                  |  |
| <u>xpenditures</u>    | p = 1 = 1 = 1        | (                                      |        | o compilative and creamap,                       |   |                                  |  |
| <u> Experiarearea</u> |                      |  |        |  |   |                                  |  |
|                       |                      |  |        | Personnel Services                               |   |                                  |  |
| 532,883               | 916,404              | 1,423,326                              | 501000 | Reg Employees-Full Time-Exempt                   | 1,567,732                               |                                  |  |
| 62,855                | 71,301               | 65,791                                 | 501500 | Reg Empl-Full Time-Non-Exempt                    | 133,832                                 |                                  |  |
| 83,075                | 21,350               | -                                      | 502000 | Reg Employees-Part Time-Exempt                   | -                                       |                                  |  |
| -                     | -                    | -                                      | 502500 | Reg Empl-Part Time-Non-Exempt                    | 30,317                                  |                                  |  |
| 11                    | 6,371                | -                                      | 508000 | Overtime   | -                                       |                                  |  |
| 55,225                | 81,431               | 125,540                                | 511000 | Fringe - Payroll Taxes                           | 145,408                                 |                                  |  |
| 94,150                | 159,664              | 200,042                                | 512000 | Fringe - Retirement PERS                         | 282,698                                 |                                  |  |
| 129,639               | 178,165              | 222,657                                | 513000 | Fringe - Health and Welfare                      | 276,359                                 |                                  |  |
| 1,855                 | 2,750                | 5,812                                  | 515000 | Fringe - Other Benefits                          | 6,777                                   |                                  |  |
| 6,788                 | 15,203               | 29,784                                 | 519000 | Pension Oblig Bonds Contrib                      | 17,321                                  |                                  |  |
| 966,483               | 1,452,638            | 2,072,952                              |        | Total Personnel Services                         | 2,460,444                               |                                  |  |
|                       |                      |  |        |  |   |                                  |  |
|                       |                      |  |        | Materials and Services                           |   |                                  |  |
| 8,630                 | 7,430                | 17,700                                 | 520100 | Office Supplies                                  | 21,000                                  |                                  |  |
| -                     | 15,322               | 2,700                                  | 520110 | Computer Equipment                               | 5,765                                   |                                  |  |
| 220                   | 1,552                | -                                      | 520120 | Meetings Expenditures                            | -                                       |                                  |  |
| 20                    | 1,503                | -                                      | 520130 | Postage  | -                                       |                                  |  |
| 1,067                 | 1,245                | 1,100                                  | 520500 | Operating Supplies                               | 1,125                                   |                                  |  |
| 133                   | 3,398                | -                                      | 520510 | Operating Supplies - Small Tools, Equip          | -                                       |                                  |  |
| 121                   | 570                  | -                                      | 520520 | Operating Supplies - Audio Visual                | -                                       |                                  |  |
| -                     | 892                  | -                                      | 520550 | Operating Supplies - Telecommunications          | -                                       |                                  |  |
| 1,186                 | 1,579                | -                                      | 520580 | Operating Supplies - Uniforms                    | -                                       |                                  |  |
| 74                    | -                    | 4,100                                  | 521000 | Subscriptions and Dues                           | 21,150                                  |                                  |  |
| 3,490                 | 4,160                | -                                      | 521100 | Membership and Professional Dues                 | -                                       |                                  |  |
| 270                   | 201                  | -                                      | 521200 | Publications and Subscriptions                   | -                                       |                                  |  |
| 13,087                | 9,870                | 27,200                                 | 521400 | Fuels and Lubricants - General                   | 29,500                                  |                                  |  |
| -                     | -                    | 3,100                                  | 521500 | Maintenance and Repairs Supplies                 | 3,100                                   |                                  |  |
| 50                    | 50                   | -                                      | 521510 | Maintenance and Repairs Supplies - Technology    | -                                       |                                  |  |
| 210                   | -                    | -                                      | 521540 | Maintenance and Repairs Supplies - Electrical    | -                                       |                                  |  |
| -                     | 570                  | -                                      | 521560 | Maintenance and Repairs Supplies - Equipment     | -                                       |                                  |  |
| 375                   | 4,403                | -                                      | 521570 | Maintenance and Repairs Supplies - Vehicles      | -                                       |                                  |  |
| 564,244               | 685,051              | 925,239                                | 524000 | Contracted Professional Svcs                     | 1,133,239                               |                                  |  |
| 6,255                 | 234                  | -                                      | 524020 | Contracted Prof Svcs - Attorney and Legal        | -                                       |                                  |  |
| -                     | 750                  | -                                      | 524050 | Contracted Prof Svcs - Advertising               | -                                       |                                  |  |
| 7,500                 | 5,000                | -                                      | 524600 | Sponsorship Expenditures                         | -                                       |                                  |  |
| -                     | -                    | 8,000                                  | 525100 | Utility Services                                 | 8,050                                   |                                  |  |
| 2,033                 | 1,146                | -                                      | 525120 | Utility Services - Telecommunications            | -                                       |                                  |  |
| 746                   | -                    | -                                      | 525150 | Utility Services - Sanitation and Refuse Removal | -                                       |                                  |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT     | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|---------------------------------|----------|---|---|----------------------------------|--|
|                      |                      |                                 |          | e Compliance and Cleanup)                                 | Amount                                  | Amount                           | Amount                                 |
| -                    | peracing Acco        |                                 | 526000   |   | 21 600                                  |                                  |  |
| 20                   | 1 202                | 23,600                          |          | Maintenance and Repair Services                           | 21,600                                  |                                  |  |
|                      | 1,283                | -                               | 526020   | Maintenance and Repair Services - Equipment               | -                                       |                                  |  |
| 5,026                | 4,605                | -                               | 526050   | Maintenance and Repair Services - Vehicles                | 2.000                                   |                                  |  |
| - 4.546              | -                    | -                               | 526300   | Software Maintenance                                      | 3,000                                   |                                  |  |
| 1,516                | -                    | -                               | 526510   | Rentals - Building  | -                                       |                                  |  |
| 6,840                | 6,840                | -                               | 526560   | Rentals - Parking Space                                   | -                                       |                                  |  |
| 2,475                | -                    | 22,750                          | 528000   | Other Purchased Services                                  | 53,990                                  |                                  |  |
| -                    | 14                   | -                               | 528030   | Other Purchased Services - Delivery, Shipping and Courier | -                                       |                                  |  |
| -                    | 98                   | -                               | 528070   | Other Purchased Services - Trade Shows                    | -                                       |                                  |  |
| 154                  | 1,511                | -                               | 528400   | Other Purchased Services - Printing and Graphics          | -                                       |                                  |  |
| 21,715               | 30,985               | 37,100                          | 529300   | Disposal Fees - Landfill                                  | 37,100                                  |                                  |  |
| -                    | 185                  | -                               | 530010   | License and Permit Fees                                   | 12,000                                  |                                  |  |
| -                    | 2,608                | 7,900                           | 545000   | Travel  | 7,955                                   |                                  |  |
| 519                  | 987                  | -                               | 545100   | Travel and Lodging  | 3,500                                   |                                  |  |
| 14                   | 378                  | -                               | 545200   | Mileage, Taxi and Parking                                 | -                                       |                                  |  |
| 140                  | 988                  | 3,000                           | 545300   | Meals and Entertainment                                   | 3,000                                   |                                  |  |
| 1,463                | 1,515                | 5,200                           | 545500   | Staff Development   | 17,800                                  |                                  |  |
| 1,348                | -                    | -                               | 545510   | Tuition Reimbursement                                     | -                                       |                                  |  |
| 490                  | 8,530                | -                               | 545520   | Conference Fees   | -                                       |                                  |  |
| -                    | -                    | -                               | 548000   | Fee Reimbursements  | -                                       |                                  |  |
| 651,434              | 805,450              | 1,088,689                       |          | Total Materials and Services                              | 1,382,874                               |                                  |  |
| \$1,617,917          | \$2,258,088          | \$3,161,641 7                   | OTAL REQ | UIREMENTS   | \$3,843,318                             |                                  |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT     | For Information Only  DESCRIPTION           | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|----------|---|---|----------------------------------|--|
| Solid Waste O        |                      |  |          |   | Amount                                  | Amount                           | Amount                                 |
|                      | perating Acco        | unt (PES - 301                         | iu vvast | e Operations)                               |   |                                  |  |
| <u>Expenditures</u>  |                      |  |          |   |   |                                  |  |
|                      |                      |  |          | Personnel Services                          |   |                                  |  |
| 1,435,330            | 1,549,270            | 1,604,546                              | 501000   | Reg Employees-Full Time-Exempt              | 1,663,361                               |                                  |  |
| 2,058,462            | 2,162,675            | 2,390,422                              | 501500   | Reg Empl-Full Time-Non-Exempt               | 2,479,338                               |                                  |  |
| 441,704              | 506,140              | 271,915                                | 502500   | Reg Empl-Part Time-Non-Exempt               | 300,356                                 |                                  |  |
| 233,799              | 266,677              | 188,624                                | 503000   | Temporary Employees - Hourly                | 307,520                                 |                                  |  |
| 31,724               | 35,307               | 175,774                                | 508000   | Overtime                                    | 181,846                                 |                                  |  |
| 4,710                | 4,560                | -                                      | 508600   | Mobile Comm Allowance                       | -                                       |                                  |  |
| 353,719              | 380,202              | 349,374                                | 511000   | Fringe - Payroll Taxes                      | 361,440                                 |                                  |  |
| 547,890              | 643,196              | 584,893                                | 512000   | Fringe - Retirement PERS                    | 756,795                                 |                                  |  |
| 803,402              | 805,547              | 824,028                                | 513000   | Fringe - Health and Welfare                 | 849,009                                 |                                  |  |
| 2,000                | 1,000                | -                                      | 513305   | Health Savings - Metro Contrib/HSA Contrb   | -                                       |                                  |  |
| 15,994               | 15,037               | 8,867                                  | 514000   | Fringe - Unemployment                       | 34,406                                  |                                  |  |
| 23,074               | 23,755               | 17,261                                 | 515000   | Fringe - Other Benefits                     | 17,617                                  |                                  |  |
| 41,429               | 67,335               | 82,776                                 | 519000   | Pension Oblig Bonds Contrib                 | 42,868                                  |                                  |  |
| 7,500                | 8,888                | 02,770                                 | 519500   | Fringe - Insurance - Opt Out                | 42,000                                  |                                  |  |
| 6,000,737            | 6,469,588            | 6,498,480                              | 313300   | Total Personnel Services                    | 6,994,556                               |                                  |  |
| 0,000,737            | 0,405,500            | 0,450,400                              |          | Total Telsonnel Services                    | 0,554,550                               |                                  |  |
|                      |                      |  |          | Materials and Services                      |   |                                  |  |
| 31,266               | 10,838               | 24,800                                 | 520100   | Office Supplies                             | 24,650                                  |                                  |  |
| 19,236               | 41,935               | 10,000                                 | 520110   | Computer Equipment                          | -                                       |                                  |  |
| 3,403                | 9,184                | -                                      | 520120   | Meetings Expenditures                       | -                                       |                                  |  |
| 568                  | 18,572               | 11,000                                 | 520130   | Postage                                     | -                                       |                                  |  |
| 3,770                | 84                   | -                                      | 520140   | OfficeSupply-PromoandConsult Sup            | -                                       |                                  |  |
| 915,446              | 818,459              | 896,100                                | 520500   | Operating Supplies                          | 978,370                                 |                                  |  |
| 127,111              | 50,831               | -                                      | 520510   | Operating Supplies - Small Tools, Equip     | ,<br>-                                  |                                  |  |
| 226                  | 77                   | -                                      | 520520   | Operating Supplies - Audio Visual           | -                                       |                                  |  |
| 1,208                | 1,905                | -                                      | 520540   | Operating Supplies - Medical and Veterinary | -                                       |                                  |  |
| 25                   | -                    | -                                      | 520560   | Operating Supplies - Tickets                | -                                       |                                  |  |
| 1,045                | -                    | -                                      | 520570   | Operating Supplies - Production             | -                                       |                                  |  |
| 30,649               | 24,208               | _                                      | 520580   | Operating Supplies - Uniforms               | -                                       |                                  |  |
| 20                   | 500                  | 6,600                                  | 521000   | Subscriptions and Dues                      | 6,150                                   |                                  |  |
| 3,234                | 2,965                | -                                      | 521100   | Membership and Professional Dues            | -                                       |                                  |  |
| 1,881                | 1,559                | _                                      | 521200   | Publications and Subscriptions              | _                                       |                                  |  |
| 2,155,240            | 1,528,819            | 2,771,572                              | 521300   | Fuels - Waste Transport                     | 2,202,349                               |                                  |  |
| 28,171               | 16,293               | 32,600                                 | 521400   | Fuels and Lubricants - General              | 15,200                                  |                                  |  |
| 9,651                | 7,126                | 234,300                                | 521500   | Maintenance and Repairs Supplies            | 236,100                                 |                                  |  |
| 6,313                | 7,120                | 25-,500                                | 521520   | Maintenance and Repairs Supplies - Building | 250,100                                 |                                  |  |
|                      |                      | _                                      | 521520   | Maintenance and Repairs Supplies - HVAC     | _                                       |                                  |  |
| 15,510               | 2,589                | _                                      | 7/17/1   | Maintenance and Repairs Stipplies - HVAL    |   |                                  |  |

| EV 204 - 1-          | EV 2045 44           | FY 2016-17        |        | For Information Only  | FY 2017-18                | FY 2017-18         | FY 2017-18        |
|----------------------|----------------------|-------------------|--------|---|---------------------------|--------------------|-------------------|
| FY 2014-15<br>Actual | FY 2015-16<br>Actual | Amended<br>Amount | ACCT   | DESCRIPTION   | <u>Proposed</u><br>Amount | Approved<br>Amount | Adopted<br>Amount |
|                      | perating Acco        |                   |        |   |                           |                    |                   |
| 69                   | 204                  | -                 | 521530 | Maintenance and Repairs Supplies - Custodial                    | -                         |                    |                   |
| 3,114                | 586                  | _                 | 521540 | Maintenance and Repairs Supplies - Electrical                   | -                         |                    |                   |
| 4,294                | 468                  | _                 | 521550 | Maintenance and Repairs Supplies - Grounds/Landscape            | -                         |                    |                   |
| 85,911               | 98,109               | -                 | 521560 | Maintenance and Repairs Supplies - Equipment                    | -                         |                    |                   |
| 12,386               | 9,477                | _                 | 521570 | Maintenance and Repairs Supplies - Vehicles                     | -                         |                    |                   |
| -                    | 67                   | _                 | 521580 | Maintenance and Repairs Supplies - Security                     | -                         |                    |                   |
| 1,380                | 802                  | _                 | 521590 | Maintenance and Repairs Supplies - Disposabe Protective Gear    | -                         |                    |                   |
| 18,867               | (13,228)             | 25,000            | 522500 | Retail  | 25,000                    |                    |                   |
| 483,839              | 701,830              | 748,200           | 524000 | Contracted Professional Svcs                                    | 1,008,700                 |                    |                   |
| 601                  | -                    | ,200              | 524010 | Contracted Prof Svcs - Accounting and Auditing                  | -                         |                    |                   |
| 723                  | 3,737                | _                 | 524020 | Contracted Prof Svcs - Attorney and Legal                       | _                         |                    |                   |
| 525                  | 1,997                | 50,000            | 524040 | Contracted Prof Svcs - Promotion and Public Relations           | _                         |                    |                   |
| 4,163                | 4,866                | 50,000            | 524050 | Contracted Prof Sycs - Advertising                              | _                         |                    |                   |
| 1,103                | 2,370                | _                 | 524060 | Contracted Prof Svcs - Information Technology Services          | _                         |                    |                   |
| 49,388               | 22,754               | _                 | 524070 | Contracted Prof Svcs - Management, Consulting and Communication | _                         |                    |                   |
|                      |                      |                   |        | Services  |                           |                    |                   |
| 1,471                | 335                  | -                 | 524080 | Contracted Prof Svcs - Architectural and Design (non-cap)       | -                         |                    |                   |
| 568                  | 6,794                | -                 | 524500 | Marketing Expenditures  | -                         |                    |                   |
| 18,565               | 30,281               | -                 | 524600 | Sponsorship Expenditures  | -                         |                    |                   |
| 8,442                | 4,506                | -                 | 525000 | Contracted Property Services                                    | -                         |                    |                   |
| 3,575                | 2,664                | 116,100           | 525100 | Utility Services  | 106,900                   |                    |                   |
| 32,308               | 32,314               | -                 | 525120 | Utility Services - Telecommunications                           | -                         |                    |                   |
| 53,894               | 55,122               | -                 | 525130 | Utility Services - Electricity                                  | -                         |                    |                   |
| 7,815                | 8,064                | -                 | 525140 | Utility Services - Natural Gas                                  | -                         |                    |                   |
| 125,780              | 141,301              | 138,000           | 525150 | Utility Services - Sanitation and Refuse Removal                | 138,000                   |                    |                   |
| 25,802               | 27,393               | -                 | 525160 | Utility Services - Water and Sewer                              | -                         |                    |                   |
| 25,310               | 24,576               | 25,000            | 525500 | Cleaning Services   | 24,000                    |                    |                   |
| 4,062                | 33,483               | 261,700           | 526000 | Maintenance and Repair Services                                 | 239,300                   |                    |                   |
| 67,072               | 34,831               | -                 | 526010 | Maintenance and Repair Services - Building                      | -                         |                    |                   |
| 10,270               | 2,151                | -                 | 526012 | Maintenance and Repair Services - Electricity                   | -                         |                    |                   |
| 37,370               | 5,833                | -                 | 526014 | Maintenance and Repair Services - HVAC                          | -                         |                    |                   |
| 123,381              | 108,286              | -                 | 526020 | Maintenance and Repair Services - Equipment                     | -                         |                    |                   |
| 48,993               | 72,642               | -                 | 526030 | Maintenance and Repair Services - Grounds                       | -                         |                    |                   |
| -                    | 1,332                | -                 | 526040 | Maintenance and Repair Services - Technology                    | -                         |                    |                   |
| 10,858               | 7,678                | -                 | 526050 | Maintenance and Repair Services - Vehicles                      | -                         |                    |                   |
| 1,641                | 199                  | -                 | 526060 | Maintenance and Repair Services - Safety                        | -                         |                    |                   |
| -                    | 8,836                | -                 | 526100 | Capital Maintenance - CIP                                       | -                         |                    |                   |
| 2,316                | -                    | -                 | 526300 | Software Maintenance  | -                         |                    |                   |
| 1,827                | 1,521                | 166,400           | 526500 | Rentals   | 156,500                   |                    |                   |
| 115,794              | 127,321              | -                 | 526510 | Rentals - Building  | -                         |                    |                   |
| 2,708                | 1,881                | -                 | 526520 | Rentals - Equipment   | -                         |                    |                   |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br><u>Amended</u><br>Amount | ACCT      | For Information Only  DESCRIPTION                         | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|----------------------|----------------------|--|-----------|---|---|---|--|
| Solid Waste Op       | perating Accor       | unt (PES - Sol                         | id Wast   | e Operations)   |   |   |  |
| 1,505                | 1,534                | -                                      | 526530    | Rentals - Office Equipment                                | -                                       |   |  |
| 155                  | 1,397                | -                                      | 526540    | Rentals - Vehicle   | -                                       |   |  |
| 1,140                | 1,190                | -                                      | 526560    | Rentals - Parking Space                                   | -                                       |   |  |
| 25,229               | 32,067               | 236,000                                | 528000    | Other Purchased Services                                  | 81,950                                  |   |  |
| 360                  | -                    | -                                      | 528020    | Other Purchased Services - Audio Visual                   | -                                       |   |  |
| 14,171               | 14,792               | 10,000                                 | 528030    | Other Purchased Services - Delivery, Shipping and Courier | 10,000                                  |   |  |
| -                    | 1,426                | -                                      | 528040    | Other Purchased Services - Meeting Planner                | -                                       |   |  |
| -                    | 615                  | -                                      | 528070    | Other Purchased Services - Trade Shows                    | -                                       |   |  |
| 172,039              | 203,491              | 11,000                                 | 528210    | Credit Card Fees  | 214,000                                 |   |  |
| 654,002              | 662,032              | 630,000                                | 528300    | Other Purchased Services - Temporary Help Services        | 650,000                                 |   |  |
| 35,847               | 72,542               | 4,300                                  | 528400    | Other Purchased Services - Printing and Graphics          | -                                       |   |  |
| 51                   | 7                    | -                                      | 529000    | Operations Contracts                                      | -                                       |   |  |
| 9,600,057            | 9,187,291            | 9,516,145                              | 529300    | Disposal Fees - Landfill                                  | 9,615,211                               |   |  |
| 844,275              | 991,499              | 921,200                                | 529400    | Special Waste Disposal Fees                               | 931,200                                 |   |  |
| 8,598,225            | 9,326,419            | 9,430,737                              | 529500    | Waste Transport   | 10,103,559                              |   |  |
| 8,259,257            | 8,830,832            | 9,603,205                              | 529600    | Transfer Station Operations                               | 9,380,605                               |   |  |
| 3,865,372            | 3,316,075            | 3,743,867                              | 529700    | Organics Processing Fees                                  | 3,872,094                               |   |  |
| 28,666               | 34,398               | 644,184                                | 530000    | Payments to Other Agencies                                | 689,967                                 |   |  |
| 438,603              | 519,248              | -                                      | 530010    | License and Permit Fees                                   | ,<br>-                                  |   |  |
| 520                  | -                    | 500                                    | 531000    | Taxes (Non-Payroll)                                       | -                                       |   |  |
| 3,407                | 42                   | 19,500                                 | 545000    | Travel  | 23,150                                  |   |  |
| 13,473               | 7,228                | -                                      | 545100    | Travel and Lodging  | ,<br>-                                  |   |  |
| 2,883                | 1,825                | -                                      | 545200    | Mileage, Taxi and Parking                                 | -                                       |   |  |
| 4,301                | 2,399                | _                                      | 545300    | Meals and Entertainment                                   | _                                       |   |  |
| 6,157                | 8,158                | 37,140                                 | 545500    | Staff Development   | 37,114                                  |   |  |
| 20,814               | 16,045               | -                                      | 545510    | Tuition Reimbursement                                     | ,<br>-                                  |   |  |
| 11,218               | 4,743                | -                                      | 545520    | Conference Fees   | -                                       |   |  |
| -                    | 87                   | -                                      | 548000    | Fee Reimbursements  | -                                       |   |  |
| 1,359                | 2,919                | _                                      | 549000    | Miscellaneous Expenditures                                | _                                       |   |  |
| 37,354,403           | 37,357,474           | 40,325,150                             |           | Total Materials and Services                              | 40,770,069                              |   |  |
|                      |                      |  |           | Capital Outlay  |   |   |  |
| -                    | -                    | -                                      | 574000    | Equipment and Vehicles                                    | 60,000                                  |   |  |
| -                    | -                    | -                                      |           | Total Capital Outlay                                      | 60,000                                  |   |  |
| \$43,355,140         | \$43,827,062         | \$46,823,630                           | TOTAL REQ | UIREMENTS   | \$47,824,625                            |   |  |

| FY 2014-15<br>Actual | FY 2015-16<br>Actual | FY 2016-17<br>Amended<br>Amount | ACCT     | For Information Only  DESCRIPTION                          | FY 2017-18<br><u>Proposed</u><br>Amount | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br>Adopted<br>Amount |
|----------------------|----------------------|---------------------------------|----------|--|---|----------------------------------|---------------------------------|
|                      |                      |                                 |          | onservation Recycling)                                     | Amount                                  | Amount                           | Amount                          |
| Expenditures         | perating Acco        | unt (FES - Res                  | source C | onservation recycling)                                     |   |                                  |                                 |
| expenditures         |                      |                                 |          |  |   |                                  |                                 |
|                      |                      |                                 |          | Personnel Services   |   |                                  |                                 |
| 1,338,311            | 1,436,996            | 1,743,384                       | 501000   | Reg Employees-Full Time-Exempt                             | 1,684,661                               |                                  |                                 |
| 160,543              | 121,733              | 226,299                         | 501500   | Reg Empl-Full Time-Non-Exempt                              | 235,810                                 |                                  |                                 |
| 93,259               | 112,973              | 85,154                          | 502000   | Reg Employees-Part Time-Exempt                             | 75,743                                  |                                  |                                 |
| 57,994               | 102,765              | 138,399                         | 502500   | Reg Empl-Part Time-Non-Exempt                              | 145,444                                 |                                  |                                 |
| 110,607              | 112,653              | 127,838                         | 503000   | Temporary Employees - Hourly                               | 102,219                                 |                                  |                                 |
| 5,052                | 5,648                | 127,030                         | 508000   | Overtime   | 37,000                                  |                                  |                                 |
| 275                  | 5,040                |                                 | 508600   | Mobile Comm Allowance                                      | 37,000                                  |                                  |                                 |
| 145,912              | 154,971              | 184,971                         | 511000   | Fringe - Payroll Taxes                                     | 179,364                                 |                                  |                                 |
| 223,534              | 261,485              | 295,589                         | 511000   | Fringe - Retirement PERS                                   | 352,215                                 |                                  |                                 |
|                      |                      |                                 |          | 3  |   |                                  |                                 |
| 271,264              | 259,478              | 359,466                         | 513000   | Fringe - Health and Welfare                                | 358,350                                 |                                  |                                 |
| 4,000                | 2,000                | 1 270                           | 513305   | Health Savings - Metro Contrib/HSA Contrb                  | 1 270                                   |                                  |                                 |
| 8,604                | 1,378                | 1,378                           | 514000   | Fringe - Unemployment                                      | 1,378                                   |                                  |                                 |
| 4,792                | 5,229                | 8,738                           | 515000   | Fringe - Other Benefits                                    | 8,458                                   |                                  |                                 |
| 16,733               | 27,154               | 43,867                          | 519000   | Pension Oblig Bonds Contrib                                | 21,417                                  |                                  |                                 |
| 4,299                | 6,232                | -                               | 519500   | Fringe - Insurance - Opt Out                               | -                                       |                                  |                                 |
| 2,445,180            | 2,610,695            | 3,215,083                       |          | Total Personnel Services                                   | 3,202,059                               |                                  |                                 |
|                      |                      |                                 |          | Materials and Services                                     |   |                                  |                                 |
| 6,705                | 7,142                | 8,000                           | 520100   | Office Supplies  | 6,000                                   |                                  |                                 |
| 9,360                | 8,317                | 13,500                          | 520110   | Computer Equipment   | 13,500                                  |                                  |                                 |
| 1,005                | 1,953                | 750                             | 520110   | Meetings Expenditures                                      | 750                                     |                                  |                                 |
| 1,005                | 6,300                | 500                             | 520120   | Postage  | 500                                     |                                  |                                 |
| 14                   | 5,584                | -                               | 520130   | OfficeSupply-PromoandConsult Sup                           | 500                                     |                                  |                                 |
| 12,710               | 14,629               | 18,500                          | 520500   | Operating Supplies   | 34,500                                  |                                  |                                 |
| 1,873                | 14,029               | 10,500                          | 520500   | Operating Supplies - Small Tools, Equip                    | 34,300                                  |                                  |                                 |
| 1,073                | 1,764                | -                               | 520510   |  | -                                       |                                  |                                 |
| 613                  | 401                  | 1 600                           |          | Operating Supplies - Audio Visual                          | 1 600                                   |                                  |                                 |
| 015                  |                      | 1,600                           | 520550   | Operating Supplies - Telecommunications                    | 1,600                                   |                                  |                                 |
| -                    | 15                   | 700                             | 520580   | Operating Supplies - Uniforms                              | 700                                     |                                  |                                 |
| 89                   | 209                  | 700                             | 521000   | Subscriptions and Dues                                     | 700                                     |                                  |                                 |
| 13,943               | 14,530               | 18,450                          | 521100   | Membership and Professional Dues                           | 18,750                                  |                                  |                                 |
| 1,077                | 1,388                | -                               | 521200   | Publications and Subscriptions                             | -                                       |                                  |                                 |
| 873                  | 404                  | 1,500                           | 521400   | Fuels and Lubricants - General                             | 1,500                                   |                                  |                                 |
| 6                    | 468                  | -                               | 521500   | Maintenance and Repairs Supplies                           | -                                       |                                  |                                 |
| 4,649                | -                    | -                               | 521522   | Maintenance and Repairs Supplies - Lightbulbs and Ballasts | -                                       |                                  |                                 |
| 4,200                | -                    | -                               | 521540   | Maintenance and Repairs Supplies - Electrical              | -                                       |                                  |                                 |
| -                    | 26,539               | -                               | 521550   | Maintenance and Repairs Supplies - Grounds/Landscape       | -                                       |                                  |                                 |
| 90                   | 160                  | 1,000                           | 521570   | Maintenance and Repairs Supplies - Vehicles                | 1,000                                   |                                  |                                 |
| 1,039,805            | 913,513              | 1,973,200                       | 524000   | Contracted Professional Svcs                               | 1,333,500                               |                                  |                                 |

| FY 2014-15    | FY 2015-16    | FY 2016-17<br>Amended |          | For Information Only   | FY 2017-18<br>Proposed | FY 2017-18<br>Approved | FY 2017-18<br>Adopted |
|---------------|---------------|-----------------------|----------|--|------------------------|------------------------|-----------------------|
| Actual        | Actual        | Amount                | ACCT     | DESCRIPTION  | Amount                 | Amount                 | Amount                |
| Solid Waste O | perating Acco | unt (PES - Res        | ource C  | onservation Recycling)   |                        |                        |                       |
| 10,608        | 1,755         | -                     | 524040   | Contracted Prof Svcs - Promotion and Public Relations                    | -                      |                        |                       |
| 1,052         | 695           | 2,500                 | 524050   | Contracted Prof Svcs - Advertising                                       | -                      |                        |                       |
| 770           | -             | -                     | 524060   | Contracted Prof Svcs - Information Technology Services                   | -                      |                        |                       |
| -             | 300           | -                     | 524070   | Contracted Prof Svcs - Management, Consulting and Communication Services | -                      |                        |                       |
| -             | -             | -                     | 524075   | Contracted Prof Svcs - Recruiting Services                               | 7,000                  |                        |                       |
| -             | 3,833         | -                     | 524500   | Marketing Expenditures   | -                      |                        |                       |
| 88,512        | 78,850        | 72,000                | 524600   | Sponsorship Expenditures   | 172,000                |                        |                       |
| 1,289         | (314)         | -                     | 525120   | Utility Services - Telecommunications                                    | -                      |                        |                       |
| -             | -             | 2,500                 | 526000   | Maintenance and Repair Services  | -                      |                        |                       |
| 32            | -             | -                     | 526020   | Maintenance and Repair Services - Equipment                              | -                      |                        |                       |
| 75            | 99            | -                     | 526040   | Maintenance and Repair Services - Technology                             | -                      |                        |                       |
| 266           | 445           | -                     | 526050   | Maintenance and Repair Services - Vehicles                               | -                      |                        |                       |
| 3,060         | 17,638        | 17,500                | 526300   | Software Maintenance   | 12,850                 |                        |                       |
| 2,135         | 3,661         | 5,500                 | 526500   | Rentals  | 5,500                  |                        |                       |
| 2,280         | 2,280         | 2,300                 | 526560   | Rentals - Parking Space  | 2,300                  |                        |                       |
| 10,109        | 13,083        | 23,900                | 528000   | Other Purchased Services   | 400                    |                        |                       |
| -             | 10            | -                     | 528020   | Other Purchased Services - Audio Visual                                  | -                      |                        |                       |
| 109           | 1,185         | -                     | 528030   | Other Purchased Services - Delivery, Shipping and Courier                | -                      |                        |                       |
| (0)           | -             | -                     | 528210   | Credit Card Fees   | -                      |                        |                       |
| 90,618        | 85,361        | 163,000               | 528400   | Other Purchased Services - Printing and Graphics                         | 15,000                 |                        |                       |
| 69,283        | 261,168       | -                     | 530000   | Payments to Other Agencies   | -                      |                        |                       |
| 2,695,988     | 2,756,759     | 3,576,500             | 531500   | Grants to Other Governments  | 3,611,500              |                        |                       |
| 25,000        | 12,198        | 110,000               | 544500   | Grants and Loans   | 110,000                |                        |                       |
| 5,995         | 25,951        | -                     | 544600   | Intra-Metro Grants   | 30,000                 |                        |                       |
| 5,432         | 6,413         | 10,000                | 545100   | Travel and Lodging   | 10,000                 |                        |                       |
| 1,813         | 320           | -                     | 545200   | Mileage, Taxi and Parking  | -                      |                        |                       |
| 955           | 1,120         | -                     | 545300   | Meals and Entertainment  | -                      |                        |                       |
| 5,241         | 3,633         | 10,000                | 545500   | Staff Development  | 10,000                 |                        |                       |
| -             | 3,493         | 5,000                 | 545510   | Tuition Reimbursement  | 5,000                  |                        |                       |
| 6,604         | 11,209        | 18,000                | 545520   | Conference Fees  | 18,000                 |                        |                       |
| 4,124,238     | 4,294,640     | 6,056,400             |          | Total Materials and Services   | 5,421,850              |                        |                       |
| \$6,569,418   | \$6,905,335   | \$9,271,483 T         | OTAL REQ | UIREMENTS  | \$8,623,909            |                        |                       |

| FY 2014-15<br>Actual  | FY 2015-16<br>Actual   | FY 2016-17<br>Amended<br>Amount                                       | ACCT   | DESCRIPTION   | FY 2017-18<br><u>Proposed</u><br>Amount                                   | FY 2017-18<br><u>Approved</u><br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|---|--|---|--|---|---|---|--|
| Solid Waste La  |  | 7   | ,,,,,,   |   | ,   | 7                                       | 7                                      |
| <u>Expenditures</u>   |  |   |  |   |   |   |  |
| •   |  |   |  |   |   |   |  |
|   |  |   |  | <u>Materials and Services</u>   |   |   |  |
| 101,973   | 30,242   | 48,500  | 524000   | Contracted Professional Svcs  | -   |   |  |
| -   | 12,955   | -   | 526100   | Capital Maintenance - CIP   | -   |   |  |
| 14,109  | 5,040  | -   | 530000   | Payments to Other Agencies  | -   |   |  |
| 116,082   | 48,237   | 48,500  |  | Total Materials and Services  | -   |   |  |
|   |  |   |  | Capital Outlay  |   |   |  |
| -   | -  | 550,000   | 571000   | Improve-Other than Bldg   | 400,000   |   |  |
| -   | -  | 75,000  | 574000   | Equipment and Vehicles  | 300,000   |   |  |
| -   | -  | 625,000   |  | Total Capital Outlay  | 700,000   |   |  |
|   |  |   |  | LUDENSENTC  | \$700,000   |   |  |
| \$116,082  Solid Waste Re   | \$48,237<br>enewal and Re  | \$673,500 1   | TOTAL REQ  | UIREMENTS   | \$700,000   |   |  |
|   |  |   | FOTAL REQ  |   | \$700,000   |   |  |
| Solid Waste Re  | enewal and Re  | placement   |  | Materials and Services  | \$700,000   |   |  |
| Solid Waste Re  | enewal and Re  | placement<br>-  | 520120   | Materials and Services Meetings Expenditures  | -   |   |  |
| Solid Waste Re<br>Expenditures<br>-                               | enewal and Re  | <b>placement</b><br>-<br>250,000                                      | 520120<br>524000   | Materials and Services Meetings Expenditures Contracted Professional Svcs   | -   |   |  |
| Solid Waste Re<br>Expenditures<br>-<br>-<br>-<br>1,632            | enewal and Re  | placement<br>-<br>250,000<br>-  | 520120<br>524000<br>526100   | Materials and Services  Meetings Expenditures  Contracted Professional Svcs  Capital Maintenance - CIP  | -<br>-<br>100,000   |   |  |
| Solid Waste Re<br>Expenditures<br>-                               | 34<br>-<br>-<br>74,611   | <b>placement</b><br>-<br>250,000                                      | 520120<br>524000<br>526100<br>526200   | Materials and Services  Meetings Expenditures  Contracted Professional Svcs  Capital Maintenance - CIP  Capital Maintenance - Non-CIP   | -   |   |  |
| Solid Waste Re<br>Expenditures  1,632 210 -                       | 34<br>-<br>-<br>74,611<br>256  | placement  - 250,000 - 550,000  | 520120<br>524000<br>526100   | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services  | -<br>-<br>100,000<br>-<br>-   |   |  |
| Solid Waste Re<br>Expenditures<br>-<br>-<br>-<br>1,632            | 34<br>-<br>-<br>74,611   | placement<br>-<br>250,000<br>-  | 520120<br>524000<br>526100<br>526200   | Materials and Services  Meetings Expenditures  Contracted Professional Svcs  Capital Maintenance - CIP  Capital Maintenance - Non-CIP   | -   |   |  |
| Expenditures  1,632 1,842   | 256<br>74,901  | placement  - 250,000 - 550,000 - 800,000                              | 520120<br>524000<br>526100<br>526200<br>528000                               | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services Total Materials and Services Capital Outlay  | -<br>100,000<br>-<br>-<br>100,000   |   |  |
| Solid Waste Re<br>Expenditures  1,632 210 -                       | 34<br>-<br>-<br>74,611<br>256  | placement  - 250,000 - 550,000  | 520120<br>524000<br>526100<br>526200   | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services Total Materials and Services  Capital Outlay Buildings and Related   | -<br>100,000<br>-<br>-<br>-<br>100,000                                    |   |  |
| 5olid Waste Re<br>Expenditures  1,632 210 1,842  3,340 -          | 256<br>74,901  | placement  - 250,000 - 550,000 - 800,000                              | 520120<br>524000<br>526100<br>526200<br>528000                               | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services Total Materials and Services  Capital Outlay Buildings and Related Equipment and Vehicles                                | -<br>100,000<br>-<br>-<br>100,000   |   |  |
| 5olid Waste Re<br>Expenditures  1,632 210 - 1,842  3,340 - 97,782 | 256<br>74,901  | - 250,000 - 550,000 - 800,000   | 520120<br>524000<br>526100<br>526200<br>528000<br>572000<br>574000<br>574500 | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services Total Materials and Services  Capital Outlay Buildings and Related Equipment and Vehicles Vehicles                       | -<br>100,000<br>-<br>-<br>-<br>100,000                                    |   |  |
| 5olid Waste Re<br>Expenditures                                    | 24<br>-<br>-<br>74,611<br>256<br>74,901<br>10,271<br>138,041<br>-<br>- | placement  - 250,000 - 550,000 - 800,000  686,000 1,635,000 170,050 - | 520120<br>524000<br>526100<br>526200<br>528000<br>572000<br>574000           | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services Total Materials and Services  Capital Outlay Buildings and Related Equipment and Vehicles Vehicles Office Furn and Equip | -<br>100,000<br>-<br>-<br>-<br>100,000<br>460,016<br>3,000,000<br>360,333 |   |  |
| 5olid Waste Re<br>Expenditures  1,632 210 - 1,842  3,340 - 97,782 | 256<br>74,901<br>10,271<br>138,041                                     | - 250,000 - 550,000 - 800,000  686,000 1,635,000                      | 520120<br>524000<br>526100<br>526200<br>528000<br>572000<br>574000<br>574500 | Materials and Services Meetings Expenditures Contracted Professional Svcs Capital Maintenance - CIP Capital Maintenance - Non-CIP Other Purchased Services Total Materials and Services  Capital Outlay Buildings and Related Equipment and Vehicles Vehicles                       | -<br>-<br>100,000<br>-<br>-<br>-<br>100,000<br>460,016<br>3,000,000       |   |  |

| FY 2014-15<br>Actual  | FY 2015-16<br>Actual   | FY 2016-17<br><u>Amended</u><br>Amount  | ACCT   | DESCRIPTION  | FY 2017-18<br><u>Proposed</u><br>Amount  | FY 2017-18<br>Approved<br>Amount | FY 2017-18<br><u>Adopted</u><br>Amount |
|---|--|---|--|--|--|----------------------------------|--|
|   | eneral Accoun  |   | Acci   | DESCRIPTION  | Amount   | Amount                           | Amount                                 |
| Expenditures  | cheral Account   | •   |  |  |  |                                  |  |
|   |  |   |  | Materials and Services   |  |                                  |  |
| 838   | 9,044  | 100,000   | 524000   | Contracted Professional Svcs   | -  |                                  |  |
| -   | 210  | -   | 525000   | Contracted Property Services   | -  |                                  |  |
| 3,125   | -  | -   | 526010   | Maintenance and Repair Services - Building   | -  |                                  |  |
| 3,963   | 9,254  | 100,000   |  | Total Materials and Services   | -  |                                  |  |
|   |  |   |  | Capital Outlay   |  |                                  |  |
| 118,857   | 1,128,207  | 175,000   | 571000   | Improve-Other than Bldg  | 65,000   |                                  |  |
| · -   | -  | 930,000   | 572000   | Buildings and Related  | -  |                                  |  |
| -   | -  | 145,000   | 574500   | Vehicles   | -  |                                  |  |
| -   | -  | 200,000   | 575000   | Office Furn and Equip  | -  |                                  |  |
| 489,436   | 252,132  | 300,000   | 579000   | Intangible Assets  | -  |                                  |  |
| 608,294   | 1,380,339  | 1,750,000   |  | Total Capital Outlay   | 65,000   |                                  |  |
| \$612,256   | \$1,389,593  | \$1,850,000 1   | OTAL DEO   | HIDEMENTS  | \$65,000   |                                  |  |
|   |  |   |  |  |  |                                  |  |
|   |  |   |  | Interfund Transfers  |  |                                  |  |
| 4,899,722   | 5,260,028  | 5,150,099   | 580000   | Transfer for Indirect Costs  | 5,159,882  |                                  |  |
| 149,500   | 103,110  | 312,908   | 581000   | Transfer for Indirect Costs Transfer of Resources  | 24,475   |                                  |  |
| 149,500<br>381,002  | 103,110<br>423,623   | 312,908<br>888,607  | 581000<br>582000   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs  |  |                                  |  |
| 149,500<br>381,002<br>1,500,000   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000   | 581000   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances   | 24,475<br>813,509  |                                  |  |
| 149,500<br>381,002  | 103,110<br>423,623   | 312,908<br>888,607  | 581000<br>582000   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs  | 24,475   |                                  |  |
| 149,500<br>381,002<br>1,500,000   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b>   | 581000<br>582000<br>586900   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency   | 24,475<br>813,509<br>-<br><b>5,997,866</b>   |                                  |  |
| 149,500<br>381,002<br>1,500,000   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112  | 581000<br>582000<br>586900<br>701002   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating   | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787  |                                  |  |
| 149,500<br>381,002<br>1,500,000   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736                                   | 581000<br>582000<br>586900   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure  | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778                                   |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b>   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280                      | 581000<br>582000<br>586900<br>701002   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000                      |                                  |  |
| 149,500<br>381,002<br>1,500,000   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736                                   | 581000<br>582000<br>586900<br>701002<br>705000   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure  | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778                                   |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b>   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280                      | 581000<br>582000<br>586900<br>701002<br>705000   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  Total Contingency   | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000                      |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b>   | 103,110<br>423,623<br>1,728,000  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280                      | 581000<br>582000<br>586900<br>701002<br>705000   | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  Total Contingency  Unappropriated Fund Balance  | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000                      |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b>   | 103,110<br>423,623<br>1,728,000<br><b>7,514,761</b>  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280                      | 581000<br>582000<br>586900<br>701002<br>705000<br>706000                               | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  Total Contingency   | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000                      |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b><br>-<br>-<br>-<br>-<br>-<br>9,263,091                                 | 103,110<br>423,623<br>1,728,000<br><b>7,514,761</b>  | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280                      | 581000<br>582000<br>586900<br>701002<br>705000<br>706000                               | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  Total Contingency  Unappropriated Fund Balance Unapp FB - Renew and Replace Reserve   | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000                      |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b><br>-<br>-<br>-<br>-<br>-<br>-<br>9,263,091<br>6,509,762               | 103,110<br>423,623<br>1,728,000<br><b>7,514,761</b><br>-<br>-<br>-<br>-<br>9,121,365<br>6,515,527                    | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280<br><b>14,833,128</b> | 581000<br>582000<br>586900<br>701002<br>705000<br>706000<br>805200<br>805539           | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  Total Contingency  Unappropriated Fund Balance Unapp FB - Renew and Replace Reserve Unapp FB - Landfill Closure Reserve   | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000<br><b>16,281,565</b> |                                  |  |
| 149,500<br>381,002<br>1,500,000<br><b>6,930,224</b><br>-<br>-<br>-<br>-<br>-<br>-<br>9,263,091<br>6,509,762<br>29,665,007 | 103,110<br>423,623<br>1,728,000<br><b>7,514,761</b><br>-<br>-<br>-<br>-<br>-<br>9,121,365<br>6,515,527<br>35,089,170 | 312,908<br>888,607<br>2,000,000<br><b>8,351,614</b><br>1,840,112<br>5,401,736<br>7,591,280<br><b>14,833,128</b> | 581000<br>582000<br>586900<br>701002<br>705000<br>706000<br>805200<br>805539<br>805900 | Transfer for Indirect Costs Transfer of Resources Transfer for Direct Costs Internal Loan Advances  Total Interfund Transfers  Contingency Contingency - Operating Contingency - Landfill Closure Contingency - Renew and Replacement  Total Contingency  Unappropriated Fund Balance Unapp FB - Renew and Replace Reserve Unapp FB - Landfill Closure Reserve Unapp FB - Other Reserves and Designations  Total Unappropriated Fund Balance | 24,475<br>813,509<br>-<br><b>5,997,866</b><br>4,892,787<br>5,263,778<br>6,125,000<br><b>16,281,565</b> |                                  |  |

| Overview                                 | E-3  |
|--|------|
| Organizational unit summary and analysis |      |
| Information Services                     | E-7  |
| Parks and Nature                         |      |
| Property and Environmental Services      |      |
| Visitor Venues                           | E-19 |
| Oregon Convention Center                 | E-22 |
| Portland'5 Centers for the Arts          | E-24 |
| Portland Expo Center                     | E-26 |
| Oregon Zoo                               | E-28 |

## Capital **Improvement** Plan **Summary**





## **Overview**

A capital project is defined in Metro's capital improvement plan (CIP) as any physical asset acquired or constructed by Metro with a total capital cost of \$100,000 or more and a useful life of at least five years. The CIP for the next five years, FY 2017-18 through FY 2021-22, includes 180 projects with anticipated new spending of \$179.2 million.

Each year departments assess the condition of existing capital assets, the status of current capital projects and future capital needs. The Chief Operating Officer reviews budget requests and includes selected projects in the proposed budget. The Metro Council reviews and acts on the proposed CIP following a public hearing. The Council adopts the five-year plan in its entirety and makes appropriations for the first year through budget adoption. New capital projects purposed or significant changes to the plan require Council action by resolution.

#### Five-year CIP Summary: FY 2017-18 through FY 2021-22

The summary table below presents the capital costs of projects by fiscal year, by operating unit. In recent years bond-funded projects made up the largest component of the CIP. This year,however, 54 percent of CIP projects are funded by capital reserves with significant investments planned at the Oregon Convention Center.

## Total projects costs by organization unit

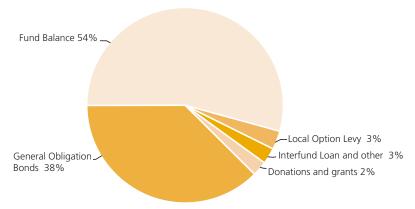
|                                     | <b>Total Projects</b> | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 | Total       |
|-------------------------------------|-----------------------|------------|------------|------------|------------|------------|-------------|
| Information Services                | 14                    | 2,508,599  | 786,245    | 496,181    | 572,096    | 585,928    | 4,949,049   |
| Property and Environmental Services | 30                    | 7,856,656  | 2,716,450  | 2,521,268  | 422,555    | 165,082    | 13,682,011  |
| Parks and Nature                    | 39                    | 20,533,034 | 18,603,418 | 11,406,655 | 853,335    | 1,115,376  | 52,511,818  |
| Visitor Venues- MERC                | 88                    | 14,276,750 | 43,395,000 | 5,205,000  | 4,870,000  | 3,930,000  | 71,676,750  |
| Visitor Venues- Oregon Zoo          | 9                     | 14,045,368 | 13,183,283 | 9,165,641  | 0          | 0          | 36,394,292  |
| TOTAL                               | 180                   | 59,220,407 | 78,684,396 | 28,794,745 | 6,717,986  | 5,796,386  | 179,213,920 |

Property and Environmental Services spending includes projects for solid waste and the Metro Regional Center. Parks and Nature includes General Fund spending for regional parks projects, bond funding for land purchases and natural area projects funded by the Parks and Natural Areas Local Option Levy. Projects at the Oregon Zoo reflect expenditures in the zoo bond program approved by voters in 2008 as well as other capital and renewal and replacement projects. Metropolitan Exposition Recreation Commission (MERC) includes capital projects for the Oregon Convention Center, Portland'5 Centers for Arts and the Portland Expo Center. Most Information Services projects fund network infrastructure and agency software.

#### **SOURCES OF FUNDS**

Expected spending for the next five years is \$179.2 million, funded as follows:

## Major funding sources



### **General Obligation Bonds**

The Natural Areas and Oregon Zoo Infrastructure and Animal Welfare bond proceeds provide 38 percent of funding for CIP projects.

#### **Fund balance**

The largest source of funds for capital projects, at 54 percent of total funds, is fund balance. Metro uses an accumulating strategy for its renewal and replacement funding, resulting in a more predictable and level annual contribution, no matter what projects start in any given year. The Solid Waste Revenue Fund employed this technique as a condition of its now retired bond financing for the transfer stations and continues to do so. The General Fund established its General Renewal and Replacement Fund (now housed in the General Asset Management Fund) in 2008, fueled by a \$5.7 million initial contribution. A portion of this reserve was split out in 2015 with the creation of a dedicated Oregon Zoo Asset Management Fund. In 2011 the MERC Fund also designated dedicated renewal and replacement funding for each of its venues. This financing technique is particularly well suited for small- to medium-sized projects. Fund Balance also supports new capital projects.

#### **Local Option Levy**

The Parks and Natural Areas Local Option Levy will make up about 3 percent of funding for CIP projects. All local option levy funding in the CIP will support capital and renewal and replacement projects at Metro's parks and natural areas.

#### **Donations and Grants**

Donations and grants account for 2 percent of the total and vary annually. This year they include parks grants and contributions from the Oregon Zoo Foundation, targeted to specific projects, and contributions from various jurisdictions and non profits to help fund the Willamette Falls Legacy Project.

### **Interfund Loans and Other**

The Solid Waste Revenue Fund issued a loan in FY 2016-17 to Property Services to fund improvements to the Metro Regional Center building and surrounding facilities. The majority of these funds will be expended in FY 2017-18. This loan will be repaid with interest over 10 years by the General Fund with small contributions from other departments benefiting from the Metro Regional Center improvements.

This section contains capital improvement plan project summaries for each department, including the funding source for each project.

#### Total projects summary by year

Each section begins with a complete listing of the projects contained in the current capital budget. The chart shows the expected expenditures by year and the five-year total.

#### Overview of projects

The narrative addresses significant issues regarding each unit's capital budget. The overview includes information about new projects that are in the capital budget proposal and may address changes in timing and scope of projects previously listed.

### **Project funding**

This section of the narrative discusses the sources of funding for the various projects and any significant funding issues. The contribution to the General Fund Renewal and Replacement Account increases each fiscal year for existing assets. When significant new assets are added, the contribution to this fund also increases. For FY 2017-18, the increase is 3 percent.

# Organizational unit summary and analysis



## **Information Services**



## Total projects summary by year

|   | ID      | FY 2017-18  | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 | Total       |
|---|---------|-------------|------------|------------|------------|------------|-------------|
| MERC FUND (CONVENTION CENTER)                           |         |             |            |            |            |            | _           |
| VOIP Phone System Upgrade Phase II (OCC Share)          | 65701C  | 300,000     | 0          | 0          | 0          | 0          | 300,000     |
| TOTAL MERC FUND (CONVENTION CENTER )                    |         | \$300,000   | \$0        | \$0        | \$0        | \$0        | \$300,000   |
| MERC FUND (EXPO)  |         |             |            |            |            |            | _           |
| VOIP Phone System Upgrade Phase II (Expo Share)         | 65701C  | 70,740      | 0          | 0          | 0          | 0          | 70,740      |
| TOTAL MERC FUND (EXPO)                                  |         | \$70,740    | \$0        | \$0        | \$0        | \$0        | \$70,740    |
| GENERAL ASSET MANAGEMENT FUND (RENEWAL & REPLACEMENT)   |         |             |            |            |            |            |             |
| IS R&R < \$100K   |         | 164,178     | 4,973      | 21,090     | 42,204     | 72,374     | 304,819     |
| VOIP Phone System Upgrade Phase II (Gen Fund Share)     | 65701C  | 470,621     | 0          | 0          | 0          | 0          | 470,621     |
| IMS - Network Management                                | 65200   | 345,144     | 442,859    | 222,360    | 281,492    | 208,944    | 1,500,799   |
| PeopleSoft LMS  | ISTBD13 | 185,141     | 0          | 0          | 0          | 0          | 185,141     |
| PeopleSoft Upgrade                                      | 65612   | 153,111     | 0          | 150,191    | 0          | 156,258    | 459,560     |
| PeopleSoft Supplier Contract Management Module          | 65612A  | 100,000     | 0          | 0          | 0          | 0          | 100,000     |
| Printer Consolidation - Acquisition                     | 65110   | 42,750      | 13,660     | 9,800      | 37,400     | 35,200     | 138,810     |
| KRONOS Timeclocks                                       | 65630B  | 40,344      | 31,084     | 31,516     | 31,000     | 32,000     | 165,944     |
| Netapp 3050 (Alex) File Server                          | ISTBD01 | 0           | 275,000    | 0          | 0          | 0          | 275,000     |
| RLI Training Software                                   | 01524   | 0           | 0          | 57,639     | 0          | 60,863     | 118,502     |
| Council Chamber Broadcast Video                         | 01326   | 0           | 0          | 0          | 180,000    | 0          | 180,000     |
| TOTAL GENERAL ASSET MANAGEMENT FUND (RENEWAL & REPLACEM | ENT)    | \$1,501,289 | \$767,576  | \$492,596  | \$572,096  | \$565,639  | \$3,899,196 |
| TOTAL MERC FUND (MERC ADMIN)                            |         |             |            |            |            |            | _           |
| PCI-Network Remediation                                 | 01570   | 250,000     | 0          | 0          | 0          | 0          | 250,000     |
| TOTAL MERC FUND (MERC ADMIN)                            |         | \$250,000   | \$0        | \$0        | \$0        | \$0        | \$250,000   |
| GENERAL ASSET MANAGEMENT FUND (NEW CAPITAL)             |         |             |            |            |            |            |             |
| IS New Capital < \$100K                                 |         | 0           | 18,669     | 3,585      | 0          | 20,289     | 42,543      |
| PCI-Network Remediation                                 | 01570   | 231,033     | 0          | 0          | 0          | 0          | 231,033     |
| TOTAL GENERAL ASSET MANAGEMENT FUND (NEW CAPITAL)       |         | \$231,033   | \$18,669   | \$3,585    | \$0        | \$20,289   | \$273,576   |
| MERC FUND (PORTLAND'5 CENTERS FOR THE ARTS)             |         |             |            |            |            |            |             |
| VOIP Phone System Upgrade Phase II (PCPA Share)         | 65701C  | 141,521     | 0          | 0          | 0          | 0          | 141,521     |
| TOTAL MERC FUND (PORTLAND'5 CENTERS FOR THE ARTS)       |         | \$141,521   | \$0        | \$0        | \$0        | \$0        | \$141,521   |
| SOLID WASTE FUND (RENEWAL & REPLACEMENT)                |         |             |            |            |            |            |             |
| VOIP Phone System Upgrade Phase II (SW Share)           | 65701C  | 14,016      | 0          | 0          | 0          | 0          | 14,016      |
| TOTAL SOLID WASTE FUND ( RENEWAL & REPLACEMENT)         |         | \$14,016    | \$0        | \$0        | \$0        | \$0        | \$14,016    |
| TOTAL INFORMATION SERVICES (14 Projects)                |         | \$2,508,599 | \$786,245  | \$496,181  | \$572,096  | \$585,928  | \$4,949,049 |

## Major funding sources

|   | FY 2017-18  | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 | Total       |
|---|-------------|------------|------------|------------|------------|-------------|
| Fund Balance- Renewal and Replacement           | 2,277,566   | 767,576    | 492,596    | 572,096    | 565,639    | 4,675,473   |
| Fund Balance- Reserve for One Time Expenditures | 106,033     | 18,669     | 3,585      | 0          | 20,289     | 148,576     |
| Interfund Transfer - SW                         | 125,000     | 0          | 0          | 0          | 0          | 125,000     |
| otal- Information Services                      | \$2,508,599 | \$786,245  | \$496,181  | \$572,096  | \$585,928  | \$4,949,049 |

The Information Services capital budget includes most agency-wide hardware and applications. Applications and hardware specific to individual programs are generally found within those programs.

#### **OVERVIEW OF PROJECTS**

The FY 2017-18 through FY 2021-22 Information Services capital budget contains 14 projects; 11 are renewal and replacement projects. Renewal and replacement projects support preservation of Metro's various technology systems and servers and include upgrades to business software. In FY 2017-18 projects include multiple server upgrades, a new learning management system and improvements to Metro's payment card systems, while continuing to lead an agency-wide migration to a Voice-over Internet Protocol (VoIP) phone system.

#### **PROJECT FUNDING**

Projects for agency-wide applications are generally funded by cost allocation transfers from the participating funds into the General Asset Management Fund. Other critical projects are funded by one-time transfers into this fund. In FY 2017-18 one-time transfers will help finance a portion of the Payment Card System Upgrade. The remaining portion of the Payment Card System Upgrade is funded by a transfer from the Solid Waste Fund. All other projects will be funded from Metro's Renewal and Replacement account.

#### **OPERATIONAL IMPACTS**

The operational impact for most of these projects is the ongoing cost to fund renewal and replacement, system support and maintenance cost. By implementing the supplier contract management module, Metro will be able to expedite the internal contract approval process and achieve other procurement efficiencies. Upgrades to the payment card and data storage system will bring the agency into compliance with current standards, prevent the risk of data loss and ensure Metro can continue facilitating credit card transactions.

## Information Services



## **Parks and Nature**



## Total projects summary by year

|   | ID                | FY 2017-18         | FY 2018-19      | FY 2019-20      | FY 2020-21      | FY 2021-22      | Total              |
|---|-------------------|--------------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| GENERAL FUND  | 15040             | FF 000             | 0               |                 | 0               | 0               | FF 000             |
| Levy Terramet Database Improvement (GF Share)  TOTAL GENERAL FUND | LS010             | 55,000<br>\$55,000 | 0<br><b>\$0</b> | 0<br><b>\$0</b> | 0<br><b>\$0</b> | 0<br><b>\$0</b> | 55,000<br>\$55,000 |
| GENERAL ASSET MANAGEMENT FUND (RENEWAL AND REPLACEMEN             | IT)               | 333,000            | 30              | 30              | 30              | 30              | 333,000            |
| Parks R&R Projects < \$100K                                       | ,                 | 254,379            | 104,750         | 133,250         | 90,100          | 65,500          | 647,979            |
| Fleet : PARKS   | 70001P            | 373,825            | 277,668         | 131,405         | 76,615          | 722,526         | 1,582,039          |
| Oxbow: Gravel Trails  | POX004            | 252,404            | 0               | 0               | 0               | 0               | 252,404            |
| Chinook: Floats & Gangway   | PCK001            | 115,830            | 0               | 0               | 0               | 0               | 115,830            |
| Cemetery Fencing  | PKSTBD12          | 80,250             | 0               | 0               | 19,000          | 68,950          | 168,200            |
| Chinook Landing Improvements                                      | RPRR07            | 75,000             | 350,000         | 140,000         | 0               | 29,600          | 594,600            |
| Blue Lake Infrastructure Improvements                             | LI212             | 52,250             | 0               | 48,500          | 0               | 0               | 100,750            |
| Blue Lake: Fencing  | PBL002            | 45,851             | 0               | 65,000          | 0               | 0               | 110,851            |
| Cemetery Paving Projects  | PKSTBD11          | 0                  | 0               | 22,500          | 217,620         | 0               | 240,120            |
| Oxbow Roof Replacements   | PKSTBD23          | 0                  | 0               | 15,000          | 0               | 106,800         | 121,800            |
| TOTAL GENERAL ASSET MANAGEMENT FUND ( RENEWAL AND REPLA           | ACEMENT)          | \$1,249,789        | \$732,418       | \$555,655       | \$403,335       | \$993,376       | \$3,934,573        |
| GENERAL FUND (GLENDOVEER GOLF COURSE)                             |                   |                    |                 |                 |                 |                 |                    |
| Glendoveer Facility Improvements                                  | GF121             | 75,000             | 75,000          | 0               | 0               | 72,000          | 222,000            |
| Glendoveer Equipment  | PKSTBD08          | 50,000             | 50,000          | 50,000          | 50,000          | 50,000          | 250,000            |
| TOTAL GENERAL FUND (GLENDOVEER GOLF COURSE )                      |                   | \$125,000          | \$125,000       | \$50,000        | \$50,000        | \$122,000       | \$472,000          |
| NATURAL AREAS FUND  |                   |                    |                 |                 |                 |                 |                    |
| Natural Areas Acquisition   | TEMP98            | 7,500,000          | 7,500,000       | 7,500,000       | 0               | 0               | 22,500,000         |
| Columbia Blvd Bridge Crossing                                     | BA010             | 1,450,000          | 1,771,000       | 0               | 0               | 0               | 3,221,000          |
| Marine Drive Trail  | BA020             | 1,200,000          | 1,250,000       | 0               | 0               | 0               | 2,450,000          |
| Chehalem Ridge Comp Plan  | LA110             | 720,000            | 2,050,000       | 0               | 0               | 0               | 2,770,000          |
| Gabbert Hill Access Improvements                                  | LA200             | 320,000            | 1,425,000       | 0               | 0               | 0               | 1,745,000          |
| River Island Restoration  | BA030             | 130,000            | 0               | 0               | 0               | 0               | 130,000            |
| Levy Terramet Database Improvement                                | LS010             | 100,000            | 50,000          | 50,000          | 0               | 0               | 200,000            |
| Tigard: Fanno Creek Trail   | BA040             | 35,000             | 550,000         | 0               | 0               | 0               | 585,000            |
| N. Columbia Slough Bridge   | BA011             | . 0                | 600,000         | 1,771,000       | 0               | 0               | 2,371,000          |
| TOTAL NATURAL AREAS FUND  |                   | \$11,455,000       | \$15,196,000    | \$9,321,000     | \$0             | \$0             | \$35,972,000       |
| PARKS AND NATURAL AREAS LOCAL OPTION LEVY FUND                    |                   |                    | _               |                 | _               | _               |                    |
| Parks Levy Projects < \$100K                                      |                   | 205,000            | 0               | 0               | 0               | 0               | 205,000            |
| Oxbow Office/Residence Renovations                                | LI005             | 800,000            | 150,000         | 0               | 0               | 0               | 950,000            |
| Tualatin Forest Restoration (Burlington Forest/McCarty/Ennis)     | LA120             | 718,000            | 0               | 0               | 0               | 0               | 718,000            |
| Killin Wetland Access/Site Evaluation                             | LA300             | 595,000            | 0               | 0               | 0               | 0               | 595,000            |
| Newell Canyon Access/Site Evaluation                              | LA250             | 581,500            | 0               | 0               | 0               | 0               | 581,500            |
| Borland Infrastructure Improvements                               | LR750<br>PKSTBD25 | 325,000            | 0               | 0               | 0               | 0               | 325,000            |
| Oxbow Campground Improvements  Mult. Chan. WCS #1                 | LR662             | 280,000<br>170,000 | 0               | 0               | 0               | 0               | 280,000<br>170,000 |
| Oxbow Play Area Renovations                                       | LI003             | 137,304            | 0               | 0               | 0               | 0               | 137,304            |
| Blue Lake Infrastructure Improvements                             | LI212             | 100,000            | 100,000         | 0               | 0               | 0               | 200,000            |
| Oxbow Park Infrastructure Improvements                            | PKSTBD02          | 100,000            | 100,000         | 0               | 0               | 0               | 200,000            |
| SB WCS upgrades&repairs (Levy Share)                              | LR408             | 80,000             | 0               | 0               | 0               | 0               | 80,000             |
| Blue Lake Office Renovation (Levy Share                           | LI213             | 50,000             | 450,000         | 180,000         | 0               | 0               | 680,000            |
| Levy Terramet Database Improvement (Levy Share)                   | LS010             | 50,000             | 50,000          | 50,000          | 0               | 0               | 150,000            |
| Gabbert Hill Access Improvements (Levy Share)                     | LA200             | 25,000             | 0               | 0               | 0               | 0               | 25,000             |
| Smith & Bybee Ramp and Pathway                                    | PKSTBD01          | 0                  | 100,000         | 0               | 0               | 0               | 100,000            |
| TOTAL PARKS AND NATURAL AREAS LOCAL OPTION LEVY FUND              |                   | \$4,216,804        | \$950,000       | \$230,000       | \$0             | \$0             | \$5,396,804        |
| GENERAL ASSET MANAGEMENT FUND (PARKS CAPITAL)                     |                   |                    |                 |                 |                 |                 |                    |
| Trails: St Johns Prairie  | PTR001            | 250,000            | 850,000         | 0               | 0               | 0               | 1,100,000          |
| TOTAL GENERAL ASSET MANAGEMENT FUND (PARKS CAPITAL)               |                   | \$250,000          | \$850,000       | \$0             | \$0             | \$0             | \$1,100,000        |
| SMITH AND BYBEE WETLANDS FUND                                     |                   |                    |                 |                 |                 |                 |                    |
| SB WCS upgrades&repairs   | LR408             | 80,000             | 0               | 0               | 0               | 0               | 80,000             |
| TOTAL SMITH AND BYBEE WETLANDS FUND                               |                   | \$80,000           | \$0             | \$0             | \$0             | \$0             | \$80,000           |
| GENERAL ASSET MANAGEMENT FUND (WILLAMETTE FALLS CAPITAL)          | )                 |                    |                 |                 | <u> </u>        |                 |                    |
| WF Construction   | WF013             | 1,650,000          | 750,000         | 1,250,000       | 400,000         | 0               | 4,050,000          |
| WF Conceptual Design  | WF011             | 1,090,582          | 0               | 0               | 0               | 0               | 1,090,582          |
| Willamette Falls Legacy Project                                   | WF040             | 195,000            | 0               | 0               | 0               | 0               | 195,000            |
| Willamette Falls Riverwalk  | WF010             | 165,859            | 0               | 0               | 0               | 0               | 165,859            |
| TOTAL GENERAL ASSET MANAGEMENT FUND (WILLAMETTE FALLS CA          | APITAL)           | \$3,101,441        | \$750,000       | \$1,250,000     | \$400,000       | \$0             | \$5,501,441        |
| TOTAL PARKS & NATURE (39 Projects)                                |                   | \$20,533,034       | \$18,603,418    | \$11,406,655    | \$853,335       | \$1,115,376     | \$52,511,818       |
| TOTAL I ANNO & MATORE (33 FTOJECTS)                               |                   | 720,333,034        | 410,0U3,410     | 411,400,033     | 2022,232        | 31,113,3/D      | 332,311,010        |

## Major funding sources

|   | FY 2017-18   | FY 2018-19   | FY 2019-20   | FY 2020-21 | FY 2021-22  | Total        |
|---|--------------|--------------|--------------|------------|-------------|--------------|
| Fund Balance- Renewal and Replacement           | 1,249,789    | 732,418      | 555,655      | 403,335    | 993,376     | 3,934,573    |
| Fund Balance - General Fund                     | 180,000      | 125,000      | 50,000       | 50,000     | 122,000     | 527,000      |
| Fund Balance- Capital Reserve                   | 250,000      | 850,000      | 0            | 0          | 0           | 1,100,000    |
| Fund Balance - Willamette Falls Capital Subfund | 2,228,441    | 750,000      | 1,250,000    | 400,000    | 0           | 4,628,441    |
| Fund Balance - Smith & Bybee Wetlands Fund      | 80,000       | 0            | 0            | 0          | 0           | 80,000       |
| G.O. Bonds- Natural Areas                       | 11,335,000   | 13,425,000   | 7,550,000    | 0          | 0           | 32,310,000   |
| Grants / Funding From Other Agencies            | 873,000      | 1,771,000    | 1,771,000    | 0          | 0           | 4,415,000    |
| Local Options Levy                              | 4,336,804    | 950,000      | 230,000      | 0          | 0           | 5,516,804    |
| TOTAL PARKS & NATURE                            | \$20,533,034 | \$18,603,418 | \$11,406,655 | \$853,335  | \$1,115,376 | \$52,511,818 |

Parks and Nature capital projects include the acquisition of natural areas, improvements at Metro regional parks and the planning and development of new facilities for the parks system.

#### **OVERVIEW OF PROJECTS**

## **Regional Parks Capital**

Regional Parks Capital includes one new project in the five-year CIP for the construction a new trail and overlook at the old St. Johns landfill site that is being restored as a natural area.

### **Parks General Fund Renewal and Replacement**

The CIP includes ten Parks and Natural areas renewal and replacement projects. Among the eight projects scheduled to begin in FY 2017-18 are multiple fleet replacements, trail improvements at Oxbow Park and restoring floats and piles on the Chinook Landing boat launch.

#### **Parks and Natural Areas Local Option Levy**

The voter-approved Parks and Natural Areas Local Option Levy includes nine regional parks projects and seven natural areas projects in the five-year CIP. Major projects include substantial renovations to offices and play areas at Blue Lake and Oxbow parks.

#### **Natural Areas Bond**

This capital plan includes the continued acquisition of natural areas and several design and construction projects funded by the Natural Areas Bond. Significant natural areas access projects in FY 2017-18 include the Columbia Blvd. Bridge Crossing and Marine Drive Trail.

#### Willamette Falls Capital Fund

Design and engineering work for the Willamette Falls Riverwalk is projected to be completed in FY 2017-18 with initial construction beginning at the end of the fiscal year.

#### **PROJECTS FUNDING**

The land purchases are funded by the Natural Areas Bond Fund, while the Parks and Natural Areas Local Option Levy, periodic grants and both capital and renewal and replacement reserves provide funding for restoration, improvements and increased public access at Metro's regional parks and natural areas. The Willamette Falls Riverwalk also receives funding from Oregon Lottery and other jurisdictions involved in the project.

#### **OPERATIONAL IMPACTS**

Operating costs include a component for renewal and replacement where appropriate and the expected operating costs of the new parks.

# Parks and Nature



## **Property and Environmental Services**



## Total projects summary by year

|   | ID                 | FY 2017-18  | FY 2018-19  | FY 2019-20                              | FY 2020-21                              | FY 2021-22 | 5 YR Total                    |
|---|--------------------|-------------|-------------|---|---|------------|-------------------------------|
| MERC FUND (CONVENTION CENTER)                   |                    |             |             |   |   |            |                               |
| VOIP Phone System Upgrade (OCC Share)           | 65701B             | 52,500      | 0           | 0                                       | 0                                       | 0          | 52,500                        |
| TOTAL MERC FUND (CONVENTION CENTER)             |                    | \$52,500    | \$0         | \$0                                     | \$0                                     | \$0        | \$52,500                      |
| MERC FUND (EXPO)                                |                    |             |             |   |   |            |                               |
| VOIP Phone System Upgrade (Expo Share)          | 65701B             | 37,200      | 0           | 0                                       | 0                                       | 0          | 37,200                        |
| TOTAL MERC FUND (EXPO)                          |                    | \$37,200    | \$0         | \$0                                     | \$0                                     | \$0        | \$37,200                      |
| GENERAL ASSET MANAGEMENT FUND ( RENEWAL AND F   | REPLACEMENT)       |             |             |   |   |            |                               |
| MRC: Rooftop Airhandler                         | MRC001             | 1,424,434   | 0           | 0                                       | 0                                       | 0          | 1,424,434                     |
| MRC Roof Rplcmnt-Phase 2                        | 01320A             | 535,389     | 0           | 0                                       | 0                                       | 0          | 535,389                       |
| Table 6 Tenant Improvements                     | PSTBD022           | 300,000     | 0           | 0                                       | 0                                       | 0          | 300,000                       |
| MRC - Building Envelope Repairs                 | 01325              | 217,000     | 0           | 0                                       | 0                                       | 0          | 217,000                       |
| Central Environmental System                    | 01324              | 216,800     | 0           | 0                                       | 0                                       | 0          | 216,800                       |
| VOIP Phone System Upgrade (Gen Fund Share)      | 65701B             | 149,400     | 0           | 0                                       | 0                                       | 0          | 149,400                       |
| MRC Security System                             | 01503              | 120,000     | 0           | 0                                       | 0                                       | 0          | 120,000                       |
| MRC Daycare Carpets                             | PSTBD021           | 0           | 156,600     | 0                                       | 0                                       | 0          | 156,600                       |
| PES Fleet                                       | 70001              | 0           | 0           | 51,409                                  | 30,655                                  | 0          | 82,064                        |
| Parking Structure Resealing                     | PSTBD020           | 0           | 0           | 0                                       | 233,750                                 | 0          | 233,750                       |
| TOTAL GENERAL ASSET MANAGEMENT FUND (RENEWAL    |                    | \$2,963,023 | \$156,600   | \$51,409                                | \$264,405                               | \$0        | \$3,435,437                   |
| MERC FUND (PORTLAND'S CENTERS FOR THE ARTS)     | -                  | . ,         | ,           | , | , | •          | , , , , , ,                   |
| VOIP Phone System Upgrade (PCPA Share)          | 65701B             | 72,600      | 0           | 0                                       | 0                                       | 0          | 72,600                        |
| TOTAL MERC FUND (PORTLAND'S CENTERS FOR THE ART |                    | \$72,600    | \$0         | \$0                                     | \$0                                     | \$0        | \$72,600                      |
| SOLID WASTE FUND (GENERAL ACCOUNT)              |                    | , ,         |             |   |   |            | , ,                           |
| SW Transfer Station Signage                     | SWTBD09            | 65,000      | 50,000      | 35,000                                  | 0                                       | 0          | 150,000                       |
| TOTAL SOLID WASTE FUND ( GENERAL ACCOUNT )      |                    | \$65,000    | \$50,000    | \$35,000                                | \$0                                     | \$0        | \$150,000                     |
| SOLID WASTE FUND ( LANDFILL CLOSURE)            |                    | · · ·       | · · ·       | · · ·                                   | · · ·                                   | •          |                               |
| St. Johns Landfill - Remediation                | 76995              | 400,000     | 0           | 0                                       | 0                                       | 0          | 400,000                       |
| SJLF Flare Replacement                          | 77002              | 300,000     | 0           | 0                                       | 0                                       | 0          | 300,000                       |
| TOTAL SOLID WASTE FUND ( LANDFILL CLOSURE)      |                    | \$700,000   | \$0         | \$0                                     | \$0                                     | \$0        | \$700,000                     |
| SOLID WASTE FUND (OPERATING ACCOUNT)            |                    |             |             |   |   |            |                               |
| SW Capital Projects <\$100K                     |                    | 60,000      | 0           | 0                                       | 0                                       | 0          | 60,000                        |
| TOTAL SOLID WASTE FUND (OPERATING ACCOUNT )     |                    | \$60,000    | \$0         | \$0                                     | \$0                                     | \$0        | \$60,000                      |
| SOLID WASTE FUND ( RENEWAL & REPLACEMENT)       |                    | , ,         |             |   |   |            | , ,                           |
| SW R&R Projects < \$100K                        |                    | 246,000     | 50,000      | 60,000                                  | 0                                       | 0          | 356,000                       |
| Central Compactor #1                            | SMC002             | 1,400,000   | 0           | 0                                       | 0                                       | 0          | 1,400,000                     |
| Metro South: Compactor #1                       | SMS001             | 1,400,000   | 0           | 0                                       | 0                                       | 0          | 1,400,000                     |
| Fleet: Solid Waste                              | 70001\$            | 360,333     | 69,850      | 124,859                                 | 58,150                                  | 115,082    | 728,274                       |
| MSS HHW Roof Replacement                        | 77110              | 200,000     | 200,000     | 0                                       | 0                                       | 0          | 400,000                       |
| MSS Bays 1 & 2 lighting replacement             | 77117              | 100,000     | 0           | 0                                       | 0                                       | 0          | 100,000                       |
| Crusher Can / Aerosol Crusher - MSS             | 77126              | 100,000     | 0           | 0                                       | 0                                       | 0          | 100,000                       |
| MSS Annual Concrete Maintenance                 | SWTBD10            | 50,000      | 50,000      | 50,000                                  | 50,000                                  | 50,000     | 250,000                       |
| Metro Central - Annual Concrete Repair          | 77125              | 50,000      | 50,000      | 50,000                                  | 50,000                                  | 0          | 200,000                       |
| Metro Central - Compactor #3                    | SWTBD04            | 0           | 1,400,000   | 0                                       | 0                                       | 0          | 1,400,000                     |
| Metro South - Compactor #2                      | SWTBD04            | 0           | 400,000     | 1,000,000                               | 0                                       | 0          | 1,400,000                     |
| Platform Scale MCS-B                            | SWTBD03            | 0           | 150,000     | 0                                       | 0                                       | 0          | 150,000                       |
| Metro South Bays - 1&2 Ventilations System      | 76836              | 0           | 140,000     | 0                                       | 0                                       | 0          | 140,000                       |
| Metro Central - Conveyor #1                     | SWTBD05            | 0           | 0           | 600,000                                 | 0                                       | 0          | 600,000                       |
|   |                    | 0           | 0           | 400,000                                 | 0                                       | 0          | 400,000                       |
| •   | SWTRD07            |             |             |   | U                                       | U          | 400,000                       |
| Metro Central - Conveyor #3                     | SWTBD07<br>SWTBD02 |             |             |   | n                                       | n          | 150 000                       |
| •   | SWTBD02            | \$3,906,333 | \$2,509,850 | 150,000<br>\$ <b>2,434,859</b>          | \$158,150                               | \$165,082  | 150,000<br><b>\$9,174,274</b> |

## Major funding sources

|   | FY 2017-18  | FY 2018-19  | FY 2019-20  | FY 2020-21 | FY 2021-22 | Total        |
|---|-------------|-------------|-------------|------------|------------|--------------|
| Fund Balance- Renewal and Replacement   | 5,218,267   | 2,509,850   | 2,434,859   | 158,150    | 165,082    | 10,486,208   |
| Fund Balance- Capital Reserve           | 125,000     | 50,000      | 35,000      | 0          | 0          | 210,000      |
| Interfund Loan - SW to MRC              | 1,813,389   | 156,600     | 51,409      | 264,405    | 0          | 2,285,803    |
| Fund Balance- Landfill Closure          | 700,000     | 0           | 0           | 0          | 0          | 700,000      |
| TOTAL PROPERTY & ENVIRONMENTAL SERVICES | \$7,856,656 | \$2,716,450 | \$2,521,268 | \$422,555  | \$165,082  | \$13,682,011 |

Property and Environmental Services capital projects include the replacement to the motor pool, as well as improvements at the Metro Regional Center (MRC) and Solid Waste Facilities.

## **OVERVIEW OF PROJECTS**

#### **General Renewal and Replacement and Capital**

In FY 2017-18 four major projects will take place at MRC: improvements to both the building envelope and onsite cafe, roof and air handler replacements, as well as infrastructure for the Voice-over Internet Protocol phone system.

#### **Solid Waste Revenue Fund**

Projects for the Solid Waste Operating program fall into three categories:

## General and Operating Accounts

Projects financed through the Solid Waste General Account are typically new capital assets designed to increase the efficiency and effectiveness of Metro's two transfer stations. The current five-year plan includes General Account projects to add signage at Metro Transfer Stations and equipment replacements at the agency's latex paint facility.

#### Landfill Closure

The St. Johns Landfill Account is restricted to financing capital projects needed to close the St. Johns Landfill and maintain post-closure performance standards. The two projects in the capital budget represent a series of improvements that are needed to minimize erosion damage, restore native vegetation and replace the landfill flare system.

#### Renewal and Replacement Account

Projects financed through the Renewal and Replacement Account are replacements of equipment and rehabilitation of facilities necessary to realize the optimal lifespan of capital components. The program regularly contracts with an engineering firm to assess the condition of equipment and facilities and calculate annual contribution amounts to the Renewal and Replacement Account. The latest study was performed in FY 2011-12 in conjunction with a Metro-wide renewal and replacement study. The largest projects in the current five-year plan are compactor replacements at both transfer stations.

#### **MAJOR FUNDING SOURCES**

Most capital projects associated with Property Services have been funded by renewal and replacement reserves or special one-time appropriations. In FY 2016-17, Property Services received additional funding via a loan from the Solid Waste Fund for MRC building projects. The loan will be repaid with interest over 10 years. Primary financing for Solid Waste projects derives from reserves established for that purpose.

## Property and Environmental Services



## **Visitor Venues**





Metro's Visitor Venues include the Oregon Convention Center (OCC), the Portland'5 Centers for the Arts (Portland'5), the Portland Exposition Center (Expo) and the Oregon Zoo. Consolidated in July 2010 to enhance collaboration on operational issues, the team actively works toward a common mission of maintaining world-class gathering and entertainment spaces.

## Visitor Venues

## OCC Total projects summary by year

|  | ID       | FY 2017-18  | FY 2018-19   | FY 2019-20  | FY 2020-21  | FY 2021-22 | TOTAL        |
|--|----------|-------------|--------------|-------------|-------------|------------|--------------|
| MERC FUND (CONVENTION CENTER )                 |          |             |              |             |             |            |              |
| OCC Capital Projects <\$100K                   |          | 368,000     | 50,000       | 75,000      | 0           | 0          | 493,000      |
| OCC - Master Plan Renovation                   | 8R082    | 6,000,000   | 29,000,000   | 0           | 0           | 0          | 35,000,000   |
| OCC - CCTV Replacement                         | 8R032    | 450,000     | 0            | 0           | 0           | 0          | 450,000      |
| OCC - EST-3 Fire Alarm Notification Upgrades   | 8R163    | 375,000     | 0            | 0           | 0           | 0          | 375,000      |
| OCC - Loading Dock Improvements                | OCCTBD40 | 360,000     | 0            | 0           | 0           | 0          | 360,000      |
| OCC - Integrated Door Access Controls          | 8N025    | 300,000     | 0            | 0           | 0           | 0          | 300,000      |
| OCC - Employee Breakroom Renovation            | OCCTBD39 | 285,000     | 0            | 0           | 0           | 0          | 285,000      |
| OCC - Lighting Control System                  | 88174    | 275,000     | 0            | 0           | 0           | 0          | 275,000      |
| OCC - POS Replacement                          | OCCTBD38 | 230,000     | 0            | 0           | 0           | 0          | 230,000      |
| OCC - Movable Partition Refurbishment          | OCCTBD37 | 180,000     | 0            | 0           | 0           | 0          | 180,000      |
| OCC - Building Envelope                        | OCCTBD28 | 150,000     | 700,000      | 0           | 0           | 0          | 850,000      |
| OCC - A/V Equipment (NBS)                      | 8R118    | 150,000     | 150,000      | 150,000     | 150,000     | 150,000    | 750,000      |
| OCC - Cooling System                           | OCCTBD27 | 80,000      | 2,300,000    | 0           | 0           | 0          | 2,380,000    |
| OCC - Orbit Bakery/Front Remodel               | OCCTBD41 | 0           | 700,000      | 0           | 0           | 0          | 700,000      |
| OCC - Lighting Project - BOH, Offices          | 8R148A   | 0           | 500,000      | 0           | 0           | 0          | 500,000      |
| OCC - Crbrd Baler & Canopy                     | 8N067    | 0           | 215,000      | 0           | 0           | 0          | 215,000      |
| OCC - WiFi & Show Network Upgrades             | OCCTBD31 | 0           | 120,000      | 0           | 130,000     | 0          | 250,000      |
| OCC - Chair Replacement                        | OCCTBD30 | 0           | 0            | 600,000     | 0           | 660,000    | 1,260,000    |
| OCC - Table Replacement                        | OCCTBD44 | 0           | 0            | 400,000     | 0           | 0          | 400,000      |
| OCC - AV Audio System Upgrade                  | OCCTBD42 | 0           | 0            | 315,000     | 0           | 0          | 315,000      |
| OCC - Sandwich Company Renovation              | OCCTBD45 | 0           | 0            | 250,000     | 0           | 0          | 250,000      |
| OCC - Public Circulation Furniture Replacement | OCCTBD43 | 0           | 0            | 175,000     | 0           | 0          | 175,000      |
| OCC - Portland Roasting Coffee Renovation      | OCCTBD46 | 0           | 0            | 150,000     | 150,000     | 0          | 300,000      |
| OCC - Boiler Replacement (2)                   | OCC08    | 0           | 0            | 0           | 1,750,000   | 0          | 1,750,000    |
| OCC - Tortilla Crisp Renovation                | OCCTBD47 | 0           | 0            | 0           | 400,000     | 0          | 400,000      |
| TOTAL MERC FUND (CONVENTION CENTER )           |          | \$9,203,000 | \$33,735,000 | \$2,115,000 | \$2,580,000 | \$810,000  | \$48,443,000 |
| TOTAL OREGON CONVENTION CENTER (25 Projects)   |          | \$9,203,000 | \$33,735,000 | \$2,115,000 | \$2,580,000 | \$810,000  | \$48,443,000 |

## OCC Major funding sources

|                                       | FY 2017-18  | FY 2018-19   | FY 2019-20  | FY 2020-21  | FY 2021-22 | Total        |
|---------------------------------------|-------------|--------------|-------------|-------------|------------|--------------|
| Fund Balance- Renewal and Replacement | 2,678,000   | 3,765,000    | 1,390,000   | 1,900,000   | 660,000    | 10,393,000   |
| Fund Balance - New Capital            | 150,000     | 150,000      | 150,000     | 150,000     | 150,000    | 750,000      |
| MTOCA                                 | 0           | 120,000      | 0           | 130,000     | 0          | 250,000      |
| TLT Capital Reserves                  | 5,875,000   | 29,000,000   | 175,000     | 0           | 0          | 35,050,000   |
| Aramark Capital/Other                 | 500,000     | 700,000      | 400,000     | 400,000     | 0          | 2,000,000    |
| Total - Oregon Convention Center      | \$9,203,000 | \$33,735,000 | \$2,115,000 | \$2,580,000 | \$810,000  | \$48,443,000 |

The OCC is owned by Metro, managed by MERC, and is home to regional and national conventions and trade shows.

## **OVERVIEW OF PROJECTS**

The FY 2017-18 through FY 2021-22 OCC capital budget contains 25 projects; most projects are renewal and replacement. The largest projects during FY 2017-18 include the OCC Master Plan, upgrades to the fire alarm system and replacement of CCTV infrastructure. Most new capital projects at OCC involve technology upgrades that are key to maintaining business in a competitive environment.

#### **PROJECT FUNDING**

OCC's project funding in this five-year plan comes primarily from renewal and replacement reserves. A number of projects will utilize a reserve developed in years in which transient lodging tax collections exceed 7 percent growth, as well as a business strategy reserve. Aramark, the catering contractor at OCC, will fund select projects that benefit food and beverage operations.

# Oregon Convention Center

## Portland'5 Total projects summary by year

|  | ID      | FY 2017-18  | FY 2018-19  | FY 2019-20  | FY 2020-21  | FY 2021-22  | TOTAL        |
|--|---------|-------------|-------------|-------------|-------------|-------------|--------------|
| MERC FUND (PORTLAND'S CENTERS FOR THE ARTS)                |         |             |             |             |             |             |              |
| P'5 Capital Projects < \$100K                              |         | 335,000     | 280,000     | 75,000      | 60,000      | 0           | 750,000      |
| ASCH - Cooling Tower Replacement                           | 8R120   | 350,000     | 350,000     | 0           | 0           | 0           | 700,000      |
| P5 Keller Backstage Dressing Tower Elevator Overhaul       | P5TBD30 | 300,000     | 0           | 0           | 0           | 0           | 300,000      |
| P5 ArtBar Bar Rplcmnt                                      | 85108   | 200,000     | 200,000     | 0           | 0           | 0           | 400,000      |
| P5 AHH/ASCH/Keller Access Control/CCTV replacement         | P5TBD31 | 200,000     | 0           | 0           | 0           | 0           | 200,000      |
| P5 AHH Food Service PO system replacement                  | P5TBD32 | 130,000     | 0           | 0           | 0           | 0           | 130,000      |
| ASCH Shell Rigging   | 8R092   | 125,000     | 0           | 0           | 0           | 0           | 125,000      |
| P5 Newmark Lighting Phase III                              | 8R144   | 100,000     | 0           | 0           | 0           | 0           | 100,000      |
| P'5 - AHH Newmark Lighting System Overhaul - Phase II      | 8R089   | 100,000     | 0           | 0           | 0           | 0           | 100,000      |
| P'5 - AHH Winingstad House Lighting Controls & Dimmers     | 8R090   | 100,000     | 0           | 0           | 0           | 0           | 100,000      |
| P5 ASCH/Keller Main Curtain/Organ Loft Curtains            | P5TBD33 | 100,000     | 0           | 0           | 0           | 0           | 100,000      |
| P5 AHH Roof  | P5TBD36 | 50,000      | 300,000     | 0           | 0           | 0           | 350,000      |
| P5 ASCH Audience Chamber Lighting                          | P5TBD40 | 25,000      | 150,000     | 0           | 0           | 0           | 175,000      |
| P5 Keller Wall Panels                                      | 8R145   | 0           | 3,000,000   | 0           | 0           | 0           | 3,000,000    |
| P5 ASCH Piano Replacement                                  | P5TBD71 | 0           | 550,000     | 0           | 0           | 0           | 550,000      |
| P5 Keller Building HVAC Controls & Stage HVAC Improvements | P5TBD56 | 0           | 500,000     | 0           | 0           | 0           | 500,000      |
| P5 Keller HVAC Controls Upgrades (R&R)                     | P5TBD15 | 0           | 350,000     | 0           | 0           | 0           | 350,000      |
| P5 Keller Main Switchgear (R&R)                            | 8R155   | 0           | 300,000     | 0           | 0           | 0           | 300,000      |
| P5 Keller Electric Panels                                  | 8R158   | 0           | 300,000     | 0           | 0           | 0           | 300,000      |
| P5 AHH - Backstage Elevator Overhaul                       | 8R121   | 0           | 270,000     | 0           | 0           | 0           | 270,000      |
| AHH, ASCH, Keller - Stage Doors and Office Plan            | 8R101   | 0           | 200,000     | 0           | 0           | 0           | 200,000      |
| P5 ASCH Broadway Marquee                                   | P5TBD55 | 0           | 175,000     | 200,000     | 0           | 0           | 375,000      |
| P5 AHH Rotunda/Bistro Carpet Replacement                   | P5TBD53 | 0           | 150,000     | 0           | 0           | 0           | 150,000      |
| P5 Keller Interior Paneling Repairs                        | P5TBD52 | 0           | 100,000     | 0           | 0           | 0           | 100,000      |
| P5 ASCH Roof Drains  | P5TBD51 | 0           | 100,000     | 0           | 0           | 0           | 100,000      |
| P5 AHH/ASCH/Keller ADA updates                             | P5TBD47 | 0           | 30,000      | 50,000      | 0           | 95,000      | 175,000      |
| P5 AHH FOH Elvtr Ovrhl                                     | 8R152   | 0           | 0           | 575,000     | 0           | 0           | 575,000      |
| P5 Keller Stage Pit Lifts Overhaul                         | P5TBD66 | 0           | 0           | 350,000     | 0           | 0           | 350,000      |
| P5 Keller Carpet Front of House                            | P5TBD64 | 0           | 0           | 150,000     | 0           | 0           | 150,000      |
| P5 Keller Main Speakers                                    | P5TBD65 | 0           | 0           | 150,000     | 0           | 0           | 150,000      |
| P5 ASCH Park Street Marquee                                | P5TBD63 | 0           | 0           | 125,000     | 175,000     | 0           | 300,000      |
| P5 ASCH Seat cushion/fabric replacement                    | P5TBD62 | 0           | 0           | 100,000     | 100,000     | 0           | 200,000      |
| P5 AHH Storage Racking System                              | P5TBD61 | 0           | 0           | 100,000     | 0           | 0           | 100,000      |
| P5 AHH Demand Control Ventilation HVAC                     | P5TBD57 | 0           | 0           | 20,000      | 125,000     | 0           | 145,000      |
| P5 AHH EIFS Replacement Phase III                          | P5TBD70 | 0           | 0           | 0           | 400,000     | 0           | 400,000      |
| P5 ASCH FOH Elevators Overhaul                             | P5TBD69 | 0           | 0           | 0           | 300,000     | 0           | 300,000      |
| P5 Keller FOH Elevator Overhauls                           | P5TBD59 | 0           | 0           | 0           | 0           | 650,000     | 650,000      |
| P5 ASCH Backstage Dressing Tower Elevator Overhaul         | P5TBD68 | 0           | 0           | 0           | 0           | 275,000     | 275,000      |
| P5 ASCH Backstage Elevator Overhaul                        | P5TBD73 | 0           | 0           | 0           | 0           | 210,000     | 210,000      |
| P5 AHH Freight Elevator Overhaul                           | P5TBD72 | 0           | 0           | 0           | 0           | 100,000     | 100,000      |
| TOTAL MERC FUND (PORTLAND'S CENTERS FOR THE ARTS)          |         | \$2,115,000 | \$7,305,000 | \$1,895,000 | \$1,160,000 | \$1,330,000 | \$13,805,000 |
| TOTAL PCPA (40 Projects)                                   |         | \$2,115,000 | \$7,305,000 | \$1,895,000 | \$1,160,000 | \$1,330,000 | \$13,805,000 |

## Portland'5 Major funding sources

|                                       | FY 2017-18  | FY 2018-19  | FY 2019-20  | FY 2020-21  | FY 2021-22  | Total        |
|---------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Fund Balance- Renewal and Replacement | 1,915,000   | 7,305,000   | 1,895,000   | 1,160,000   | 1,330,000   | 13,605,000   |
| Aramark                               | 200,000     | 0           | 0           | 0           | 0           | 200,000      |
| TOTAL PORTLAND 5 CENTER FOR THE ARTS  | \$2,115,000 | \$7,305,000 | \$1,895,000 | \$1,160,000 | \$1,330,000 | \$13,805,000 |

Portland'5 facilities are owned by the City of Portland and managed by the MERC through an intergovernmental agreement between Metro and the City of Portland. Portland'5 provides world class entertainment spaces for residents and visitors in three buildings:

- Antoinette Hatfield Hall (AHH), containing Dolores Winningstad Theatre, Newmark Theatre and Brunish Hall
- Arlene Schnitzer Concert Hall (ASCH)
- Keller Auditorium

#### **OVERVIEW OF PROJECTS**

The FY 2017-18 through FY 2021-22 Portland'5 capital budget contains 40 projects. The CIP features 13 projects scheduled for FY 2017-18, including replacement of the cooling tower at ASCH and backstage elevators at the Keller Auditorium.

## **PROJECT FUNDING**

Most projects in this five-year plan are funded by renewal and replacement reserves. Other projects are funded through contributions from Metro's catering contractor.

## Portland'5 Centers for the Arts

## Expo Total projects summary by year

|  | ID      | FY 2017-18  | FY 2018-19  | FY 2019-20  | FY 2020-21  | FY 2021-22  | 5 YR Total  |
|--|---------|-------------|-------------|-------------|-------------|-------------|-------------|
| MERC FUND (EXPO)   |         |             |             |             |             |             |             |
| Expo Capital Projects < \$100K                           |         | 280,000     | 185,000     | 205,000     | 0           | 150,000     | 820,000     |
| Expo - Hall D Roof Repairs/Replacement                   | 8R136   | 1,898,750   | 975,000     | 0           | 0           | 0           | 2,873,750   |
| Expo - POS Micros System                                 | EXTBD16 | 160,000     | 0           | 0           | 0           | 0           | 160,000     |
| Expo - Hall A Elec. transformer/LP1 Shore Power /Cirque  | EXTBD31 | 150,000     | 0           | 0           | 0           | 0           | 150,000     |
| Expo - Parking Lot Asphalt Maintenance / Replacement     | 8R040   | 135,000     | 60,000      | 60,000      | 60,000      | 60,000      | 375,000     |
| Expo - Connector Glass Door                              | 85106   | 120,000     | 45,000      | 0           | 0           | 0           | 165,000     |
| Expo - Roof Repair - Halls ABC Minor Repairs             | 8R135   | 80,000      | 135,000     | 10,000      | 10,000      | 10,000      | 245,000     |
| Expo - WiFi - Telecommunications Upgrade                 | 8R139   | 80,000      | 0           | 0           | 50,000      | 0           | 130,000     |
| Expo - Hall C HVAC Study and Installation                | EXTBD25 | 35,000      | 250,000     | 0           | 0           | 0           | 285,000     |
| Expo - Lighting Control review and install - Halls ABCDE | EXTBD30 | 20,000      | 150,000     | 0           | 0           | 0           | 170,000     |
| Expo - Sport Court / Futsol                              | EXTBD23 | 0           | 175,000     | 0           | 0           | 0           | 175,000     |
| Expo - Hall C Roof Recoat                                | EXTBD49 | 0           | 125,000     | 0           | 0           | 0           | 125,000     |
| Expo - Halls ABC Interior Paint (R&R)                    | EXTBD12 | 0           | 120,000     | 0           | 0           | 0           | 120,000     |
| Expo - UP4 New Storage Building                          | EXTBD19 | 0           | 50,000      | 250,000     | 0           | 0           | 300,000     |
| Expo - Expo Website Update                               | EXTBD32 | 0           | 50,000      | 200,000     | 0           | 0           | 250,000     |
| Expo - Facility Wide Door review / install / security    | EXTBD27 | 0           | 35,000      | 250,000     | 0           | 0           | 285,000     |
| Expo - Electrical Equipment (New Bus/Capital)            | EXTBD06 | 0           | 0           | 150,000     | 0           | 0           | 150,000     |
| Expo - Hall D Kitchen Office Conversion                  | EXTBD17 | 0           | 0           | 35,000      | 300,000     | 0           | 335,000     |
| Expo - Hall D Storage Office Conversion                  | EXTBD18 | 0           | 0           | 35,000      | 300,000     | 0           | 335,000     |
| Expo - Roof Repair - Hall E Loading Dock (TLT Pooled)    | EXTBD02 | 0           | 0           | 0           | 375,000     | 330,000     | 705,000     |
| Expo - Facility Wide Overhead Door review / install      | EXTBD28 | 0           | 0           | 0           | 35,000      | 250,000     | 285,000     |
| Expo - Parking Entry System and Loop Replacement         | EXTBD50 | 0           | 0           | 0           | 0           | 700,000     | 700,000     |
| Expo - Hall E HVAC                                       | EXTBD39 | 0           | 0           | 0           | 0           | 290,000     | 290,000     |
| TOTAL MERC FUND (EXPO)                                   |         | \$2,958,750 | \$2,355,000 | \$1,195,000 | \$1,130,000 | \$1,790,000 | \$9,428,750 |
| TOTAL EXPO (23 Projects)                                 |         | \$2,958,750 | \$2,355,000 | \$1,195,000 | \$1,130,000 | \$1,790,000 | \$9,428,750 |

## Expo Major funding sources

|                                       | FY 2017-18  | FY 2018-19  | FY 2019-20  | FY 2020-21  | FY 2021-22  | Total       |
|---------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Fund Balance- Renewal and Replacement | 890,000     | 1,195,000   | 1,035,000   | 755,000     | 1,460,000   | 5,335,000   |
| Fund Balance - New Capital            | 0           | 185,000     | 160,000     | 0           | 0           | 345,000     |
| TLT Capital Reserves                  | 1,898,750   | 975,000     | 0           | 375,000     | 330,000     | 3,578,750   |
| Aramark Capital                       | 170,000     | 0           | 0           | 0           | 0           | 170,000     |
| TOTAL EXPO CENTER                     | \$2,958,750 | \$2,355,000 | \$1,195,000 | \$1,130,000 | \$1,790,000 | \$9,428,750 |

Expo is owned by Metro and managed by the MERC. Expo is Oregon's largest multipurpose facility. The 53-acre campus boasts five spacious exhibit halls totaling more than 333,000 square feet and 10 varied meeting rooms.

## **OVERVIEW OF PROJECTS**

The FY 2017-18 through FY 2021-22 Expo capital budget contains 23 projects; 19 are renewal and replacement. The largest projects in FY 2017-18 include a roof replacement at Exhibit Hall D and installation of a new point of service system.

## **PROJECT FUNDING**

Funding in this five-year plan comes from a mixture of funding from renewal and replacement reserves, the MERC pooled capital account from transient lodging tax, capital reserves and contributions from Expo's catering contractor for concessions projects.

## Portland Expo Center

## Oregon Zoo Total projects summary by year

|  | ID       | FY 2017-18   | FY 2018-19   | FY 2019-20  | FY 2020-21 | FY 2021-22 | 5 YR Total   |
|--|----------|--------------|--------------|-------------|------------|------------|--------------|
| OREGON ZOO INFRASTRUCTURE/ANIMAL WELFARE FUND            |          |              |              |             |            |            |              |
| Polar Bear Habitat                                       | ZIP004   | 10,949,407   | 9,302,222    | 0           | 0          | 0          | 20,251,629   |
| Primate & Rhino Habitat                                  | ZIP005   | 1,203,128    | 3,773,661    | 9,090,641   | 0          | 0          | 14,067,430   |
| Campus and Habitat Interpretive Design                   | ZIP013   | 250,733      | 0            | 0           | 0          | 0          | 250,733      |
| One-Percent for Art Design and Installation              | ZIP012   | 80,000       | 107,400      | 75,000      | 0          | 0          | 262,400      |
| TOTAL OREGON ZOO INFRASTRUCTURE/ANIMAL WELFARE FUND      |          | \$12,483,268 | \$13,183,283 | \$9,165,641 | \$0        | \$0        | \$34,832,192 |
| OREGON ZOO ASSET MANAGEMENT FUND (RENEWAL AND REPLACEME  | NT)      |              |              |             |            |            |              |
| ZOO R&R Projects <\$100K                                 |          | 87,100       | 0            | 0           | 0          | 0          | 87,100       |
| Generator, standy-by, 450W (FM) combine w/350KW          | ZOOTBD02 | 560,000      | 0            | 0           | 0          | 0          | 560,000      |
| Middle Service Road Electrical                           | ZOOTBD05 | 550,000      | 0            | 0           | 0          | 0          | 550,000      |
| Living Collection Siding                                 | ZOOTBD24 | 215,000      | 0            | 0           | 0          | 0          | 215,000      |
| Life Support System Assessment                           | ZOOTBD22 | 150,000      | 0            | 0           | 0          | 0          | 150,000      |
| TOTAL OREGON ZOO ASSET MANAGEMENT FUND (RENEWAL AND REPL | ACEMENT) | \$1,562,100  | \$0          | \$0         | \$0        | \$0        | \$1,562,100  |
| TOTAL OREGON ZOO (9 PROJECTS)                            |          | \$14,045,368 | \$13,183,283 | \$9,165,641 | \$0        | \$0        | \$36,394,292 |

## Oregon Zoo Major funding sources

|                                       | FY 2017-18   | FY 2018-19   | FY 2019-20  | FY 2020-21 | FY 2021-22 | Total        |
|---------------------------------------|--------------|--------------|-------------|------------|------------|--------------|
| Fund Balance- Renewal and Replacement | 1,562,100    | 0            | 0           | 0          | 0          | 1,562,100    |
| G.O. Bonds- Zoo                       | 12,483,268   | 13,183,283   | 9,165,641   | 0          | 0          | 34,832,192   |
| Total - OREGON ZOO                    | \$14,045,368 | \$13,183,283 | \$9,165,641 | \$0        | \$0        | \$36,394,292 |

**Oregon Zoo** 

The Oregon Zoo is owned and operated by Metro and attracts approximately 1.6 million in annual attendance. The 64-acre campus has five major exhibit areas: Great Northwest, Fragile Forests, Asia, Pacific Shores and Africa. Within these large areas are 23 specialized exhibits.

#### **OVERVIEW OF PROJECTS**

The FY 2017-18 through FY 2021-22 Oregon Zoo capital budget includes nine projects. Five projects are renewal replacement, with the remaining funded by the Oregon Zoo Infrastructure and Animal Welfare bond measure.

Adjustments to the scope and budget of zoo bond projects will continue as design is completed. Bond projects in the current five-year plan include:

- Campus and Habitat Interpretive Design
- One-percent for Art Design and Installation
- Polar Bear Habitat
- Primate and Rhino Habitats

Non-bond projects in FY 2017-18 include significant electrical work and replacement of a generator at the Zoo.

#### **PROJECT FUNDING**

Of the \$36.4 million in zoo projects in the FY 2017-18 through FY 2021-22 CIP, \$34.8 million (96 percent) is funded from the Oregon Zoo Infrastructure and Animal Welfare Bond. The Zoo Renewal and Replacement Account provides the remaining \$1.6 million (4 percent).



## Debt summary F-3 Summary of planned debt F-4 Outstanding debt issues F-5 Debt ratios F-6 Debt limitation comparison F-6 Debt service payments F-8 Debt schedules Natural Areas Program, 2012 Series A \_\_\_\_\_\_F-9 Natural Areas Program, Refunding Series 2014 F-10 Oregon Zoo Infrastructure and Animal Welfare, 2012 Series A F-11 Oregon Zoo Infrastructure and Animal Welfare, 2016 Series F-12 Full Faith and Credit Refunding Bonds, 2013 Series F-13 Full Faith and Credit Refunding Bonds, 2016 Series \_\_\_\_\_\_F-14 Limited Tax Pension Obligation Bonds, 2005 Series \_\_\_\_\_ F-15

## **Debt Summary**





Metro uses long and short-term debt to finance capital projects and some capital equipment. The following pages provide a summary of Metro's overall debt level as well as an explanation of Metro's outstanding debt by type and issue.

In March 2016 Moody's Investors Services and Standard & Poor's reaffirmed Metro's Aaa/AAA ("double triple A") underlying general obligation bond rating, the highest rating available. Metro was one of only two local governments in Oregon to obtain the double triple A rating in 2007. The value of the high grade rating was confirmed in the successful 2016 bond sale which netted Metro both a favorable interest rate and high yield premiums. In January 2013 Standard & Poor's awarded Metro a AAA rating for its Full Faith and Credit obligation issue, reaffirming Metro's strong financial practices.

### **SUMMARY OF OVERALL DEBT**

Metro has a relatively low level of outstanding debt. As of July 1, 2017, Metro will have six debt issues outstanding, totaling \$202,735,000. Metro has authorized but unissued debt remaining from the 2006 Natural Areas measure and the 2008 Oregon Zoo Infrastructure and Animal Welfare measure.

The graphs and charts on the following pages summarize Metro's total outstanding debt by fiscal year as well as total debt as a percentage of real market value and assessed value. In addition, the Debt Ratios table shows Metro's level of outstanding debt on a per capita basis and as compared to the estimated real market value of the Metro region. With the passage of Ballot Measure 50 in May 1997, assessed values were rolled back to FY 1994-95 levels less 10 percent and capped at no more than a 3 percent annual increase with exceptions for new construction. In the first 15 years following passage of the measure, real market values rose significantly faster than assessed values. As the economy struggled, real market value decreased by almost 17 percent between 2009 and 2013. As a result the ratio of assessed value to real market value rose from 53 percent in 2009 to 71 percent in 2014 (see chart on the next page). With the economy gaining strength, real market values are again on the rise. New construction is also on the rise allowing for an average growth in assessed values greater than the 3 percent annual limit allowed under Ballot Measure 50. Bonded debt is not subject to compression under Oregon's property tax laws.

Periodically Metro will refund bond issues to take advantage of lower interest rates. Metro currently has three refunding bond issues outstanding. The net present value of the savings from refunding is calculated when the new bonds are issued and is included on the debt service schedules.

### General Obligation Debt: \$168,425,000 outstanding

Metro's Charter and Oregon state law require Metro to obtain voter approval prior to issuing any general obligation bonds. Voters have approved five general obligation bond issues: \$65 million for the Oregon Convention Center issued in 1987, refunded in 1992 and 2001, and retired in January 2013; \$135.6 million for Open Spaces, Parks and Streams issued in three series in 1995, with two of the three series refunded in 2002 and again in 2012, and fully retired in June 2015; \$28.8 million for improvements to the Oregon Zoo issued in 1996, refunded in 2005, and fully retired in January 2017; \$227.4 million for Natural Areas, the first series of which was issued in April 2007 and partially refunded in 2014, and a second series issued in 2012; and \$125.0 million for Oregon Zoo infrastructure and projects related to animal welfare, for which four issues were placed in December 2008, August 2010, May 2012 and March 2016.

State law establishes a limit of 10 percent of real market value on Metro's total general obligation indebtedness. Metro's general obligation debt is 0.06 percent of real market value. The Metro Debt Limitation Comparison table (page F-6) shows a comparison of Metro's outstanding general obligation bonds to the statutory debt limit.

Debt Summary

Debt summary F-3

### Full Faith and Credit Bonds: \$15,085,000 outstanding

Metro issued full faith and credit refunding bonds in 2003, refunding obligations for Metro Regional Center construction and loans to the Oregon Zoo. The Metro Regional Center obligation had been a General Revenue Bond issued in 1993, backed by assessments to Metro departments occupying Metro's headquarters building. The zoo obligations were loans from the Oregon Economic and Community Development Department issued in 1995 and 1996 to pay Metro's share of Westside MAX light rail construction and reconfiguration of the Washington Park parking lot used by zoo patrons. These loans were to be repaid from zoo revenues. In February 2013 the callable portion of these bonds was refunded, receiving a net present value savings of 10.1 percent. The Oregon Zoo's portion of these bonds was fully paid in August 2016.

In April 2006 Metro joined with two other Oregon local governments to issue full faith and credit refunding bonds to refund the outstanding obligation remaining on an Oregon Economic Development Department, Special Public Works Fund loan. In April 2000 Metro obtained a loan from the Oregon Bond Bank through the Oregon Economic Development Department, Special Public Works Fund to pay for the construction of a new building to replace the existing Hall D at Expo. The loan was divided into two parts with the first being used to finance the construction of the Hall D replacement. The second part of the loan was for infrastructure improvements associated with the new building. The loan was paid from Expo revenues. In September 2016 the callable portion of these bonds was refunded, receiving a net present value savings of 14.7 percent.

The full faith and credit bonds are backed by a broader pledge of Metro revenues, including property taxes used to support operations and excise taxes levied on users of certain Metro services. The prior funding sources will continue to be used to pay debt service on the full faith and credit bonds, but the additional backing from other Metro revenues provides greater security for bondholders.

### Pension Obligation Bonds: \$19,225,000 outstanding

In fall 2005 Metro joined with a pool of other local governments in the State of Oregon to issue limited tax pension obligation bonds to fund its share of the Oregon Public Employees Retirement System unfunded actuarial liability. Metro's share of the total principal will be repaid over a period of 22 years through assessments on operating units in exchange for a lower pension cost. The bonds mature in 2028.

### **PLANNED DEBT**

In May 2012 Metro issued general obligation bonds under both the 2006 Natural Areas authorization and the 2008 Oregon Zoo Infrastructure and Animal Welfare authorization. The total new debt issued was \$140 million: \$75 million for Natural Areas and \$65 million for the Oregon Zoo. In March 2016 Metro issued another \$30 million under the 2008 Oregon Zoo Infrastructure and Animal Welfare authorization. With this issuance there is a balance remaining on the Natural Areas authorization of \$28.1 million and on the Oregon Zoo Infrastructure authorization of \$10 million.

Metro will closely monitor the needs of both bond programs with current plans to issue the remaining authorization between spring 2018 and spring 2019.

In addition, Metro has negotiated with a developer to construct a 600-room hotel adjacent to the Oregon Convention Center. Metro will issue revenue bonds backed by the site specific transient lodging tax in Spring 2017. The size of the bonds will be sufficient to obtain net proceeds of \$60 million after financing costs and debt reserve.

F-4 Debt summary

### Outstanding debt issues

|  | Original<br>Amount      | Original<br>Issue Date | Principal<br>Outstanding | Final<br>Maturity     | Source<br>of Payment                 |
|--|-------------------------|------------------------|--------------------------|-----------------------|--------------------------------------|
| GENERAL OBLIGATION BONDS   |                         |                        |                          | •                     | •                                    |
| General Obligation Refunding Bonds   |                         |                        |                          |                       |                                      |
| Natural Areas 2014 Series  | 57,955,000              | 11/5/14                | 42,390,000               | 6/1/2020              | Property Taxes                       |
| General Obligation Bonds   |                         |                        |                          |                       |                                      |
| Natural Areas 2012A Series   | 75,000,000              | 5/23/12                | 55,940,000               | 6/1/2026              | Property Taxes                       |
| Oregon Zoo Infrastructure 2012A Series   | 65,000,000              | 5/23/12                | 45,070,000               | 6/1/2028              | Property Taxes                       |
| Oregon Zoo Infrastructure 2016 Series  | 30,000,000              | 3/24/16                | 25,025,000               | 6/1/2020              | Property Taxes                       |
| TOTAL GENERAL OBLIGATION BONDS OUTSTANDING   |                         |                        | \$168,425,000            |                       |                                      |
| FULL FAITH AND CREDIT BONDS  Full Faith and Credit Refunding Bonds 2013 Series 2016 Series | 12,600,000<br>7,385,000 | 2/26/13<br>9/7/16      | 7,880,000<br>7,205,000   | 8/1/2022<br>12/1/2024 | General Revenues<br>General Revenues |
| TOTAL FULL FAITH & CREDIT BONDS OUTSTANDING  |                         |                        | \$15,085,000             |                       |                                      |
| PENSION OBLIGATION BONDS   |                         |                        |                          |                       |                                      |
| Limited Tax Pension Obligation Bonds   |                         |                        |                          |                       |                                      |
| Series 2005  | \$24,290,000            | 9/23/05                | \$19,225,000             | 6/1/2028              | Department Assessments               |
| TOTAL PENSION OBLIGATION BONDS OUTSTANDING   |                         |                        | \$19,225,000             |                       |                                      |
| GRAND TOTAL – METRO DEBT OUTSTANDING   |                         |                        | \$202,735,000            |                       |                                      |

### Comparison of Assessed Value to Real Market Value

|     |          |                 |                  |             |                 |                  |             | Ratio          |             |             |
|-----|----------|-----------------|------------------|-------------|-----------------|------------------|-------------|----------------|-------------|-------------|
|     | Year     |                 |                  | % Change in |                 |                  | % Change in | Assessed Value | M5: Loss    | % Change in |
|     | ending   | Assessed        | Change in        | Assessed    | Real Market     | Change in Real   | Real Market | to Real Market | due to      | Loss due to |
|     | June 30, | Value           | Assessed Value   | Value       | Value           | Market Value     | Value       | Value          | Compression | Compression |
| (1) | 1997     | 77,721,485,259  |                  |             | 77,721,485,259  |                  |             | 100.0%         |             |             |
|     | 1998     | 66,711,834,456  | (11,009,650,803) | (14.2%)     | 87,320,546,481  | 9,599,061,222    | 12.4%       | 76.4%          |             |             |
|     | 1999     | 71,935,532,500  | 5,223,698,044    | 7.8%        | 94,157,744,893  | 6,837,198,412    | 7.8%        | 76.4%          |             |             |
|     | 2000     | 76,258,210,803  | 4,322,678,303    | 6.0%        | 105,147,450,817 | 10,989,705,924   | 11.7%       | 72.5%          |             |             |
|     | 2001     | 81,009,866,113  | 4,751,655,310    | 6.2%        | 113,011,064,594 | 7,863,613,777    | 7.5%        | 71.7%          | Data not t  | tracked     |
|     | 2002     | 86,489,564,017  | 5,479,697,904    | 6.8%        | 123,050,948,638 | 10,039,884,044   | 8.9%        | 70.3%          | prior to FY | 2006-07     |
|     | 2003     | 89,837,920,089  | 3,348,356,072    | 3.9%        | 128,542,544,330 | 5,491,595,692    | 4.5%        | 69.9%          |             |             |
|     | 2004     | 92,737,859,477  | 2,899,939,388    | 3.2%        | 138,455,070,187 | 9,912,525,857    | 7.7%        | 67.0%          |             |             |
|     | 2005     | 96,486,155,140  | 3,748,295,663    | 4.0%        | 146,360,729,671 | 7,905,659,484    | 5.7%        | 65.9%          |             |             |
|     | 2006     | 100,603,570,790 | 4,117,415,650    | 4.3%        | 156,692,361,468 | 10,331,631,797   | 7.1%        | 64.2%          |             |             |
|     | 2007     | 105,614,559,121 | 5,010,988,331    | 5.0%        | 181,787,247,525 | 25,094,886,057   | 16.0%       | 58.1%          | 103,618     |             |
|     | 2008     | 111,760,381,863 | 6,145,822,742    | 5.8%        | 207,455,843,980 | 25,668,596,455   | 14.1%       | 53.9%          | 106,945     | 3.2%        |
|     | 2009     | 116,514,323,505 | 4,753,941,642    | 4.3%        | 218,478,090,509 | 11,022,246,529   | 5.3%        | 53.3%          | 122,926     | 14.9%       |
|     | 2010     | 120,667,474,935 | 4,153,151,430    | 3.6%        | 208,123,520,973 | (10,354,569,536) | (4.7%)      | 58.0%          | 135,553     | 10.3%       |
|     | 2011     | 124,354,465,812 | 3,686,990,877    | 3.1%        | 196,930,643,603 | (11,192,877,370) | (5.4%)      | 63.1%          | 161,385     | 19.1%       |
|     | 2012     | 127,913,281,573 | 3,558,815,761    | 2.9%        | 186,113,692,723 | (10,816,950,880) | (5.5%)      | 68.7%          | 223,065     | 38.2%       |
|     | 2013     | 130,835,372,208 | 2,922,090,635    | 2.3%        | 182,115,877,804 | (3,997,814,919)  | (2.1%)      | 71.8%          | 295,537     | 32.5%       |
| (2) | 2014     | 136,104,534,535 | 5,269,162,327    | 4.0%        | 191,403,168,645 | 9,287,290,841    | 5.1%        | 71.1%          | 3,155,397   | 967.7%      |
|     | 2015     | 142,461,651,630 | 6,357,117,095    | 4.7%        | 211,844,217,262 | 20,441,048,617   | 10.7%       | 67.2%          | 2,934,009   | (7.0%)      |
|     | 2016     | 149,640,510,698 | 7,178,859,068    | 5.0%        | 232,729,794,715 | 20,885,577,453   | 9.9%        | 64.3%          | 2,387,817   | (18.6%)     |
|     | 2017     | 155,955,555,797 | 6,315,045,099    | 4.2%        | 266,256,751,631 | 33,526,956,916   | 14.4%       | 58.6%          | 1,996,223   | (16.4%)     |
| (3) | 2018     | 162,973,555,808 | 7,018,000,011    | 4.5%        | 292,882,426,794 | 26,625,675,163   | 10.0%       | 55.6%          | 2,085,421   | 4.5%        |
|     |          |                 |                  |             |                 |                  |             |                |             |             |

<sup>(1)</sup> The passage of ballot measure 50 converted the State of Oregon from a levy based to a rate based property tax system with reductions in assessed values.

(2) Dramatic increase in compression is due to first year of 5-year Natural Areas local option levy

(3) Estimate for FY 2017-18 budget.

Debt summary F-5

### Debt ratios as of July 1, 2017

FY 2017-18 Estimated Real Market Value **2017 Estimated Population** 

\$292,882,426,794 1,808,749

|                             | Debt Outstanding | Debt per Capita | Debt as % of<br>Real Market Value |
|-----------------------------|------------------|-----------------|-----------------------------------|
| General Obligation Debt     | \$168,425,000    | \$93.12         | 0.06%                             |
| Full Faith and Credit Bonds | 15,085,000       | 8.34            | 0.01%                             |
| Pension Obligation Bonds    | 19,225,000       | 10.63           | 0.01%                             |
| TOTAL METRO DEBT            | \$202,735,000    | \$112.09        | 0.07%                             |

### Debt ratios as of June 30, 2018

FY 2017-18 Estimated Real Market Value 2017 Estimated Population

\$292,882,426,794 1,808,749

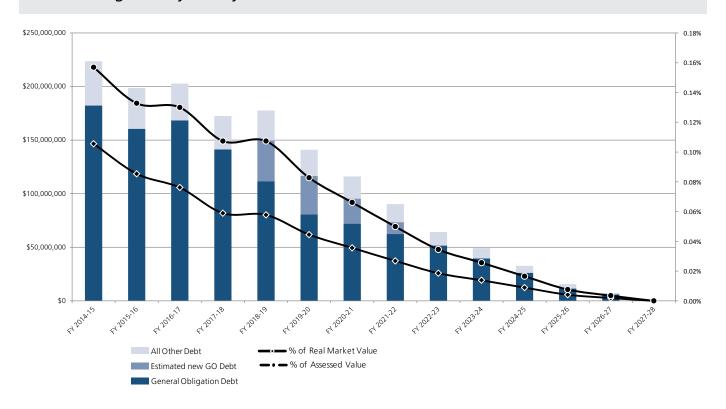
|                           | Debt Outstanding | Debt per Capita | Debt as % of<br>Real Market Value |
|---------------------------|------------------|-----------------|-----------------------------------|
| General Obligation Debt   | \$141,310,000    | 78.13           | 0.05%                             |
| Full Faith & Credit Bonds | \$13,030,000     | 7.20            | 0.00%                             |
| Pension Obligation Bonds  | \$18,170,000     | 10.05           | 0.01%                             |
| TOTAL METRO DEBT          | \$172,510,000    | \$95.38         | 0.06%                             |

Debt limitation comparison Statutory general obligation bond limit – 10 percent of Real Market Value

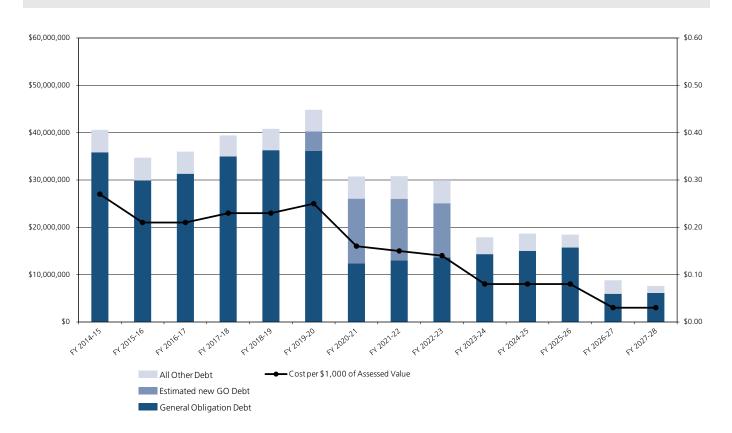
| FY 2017-18 Estimated Real Market Value     | 292,882,426,794  |
|--|------------------|
| General Obligation Debt Limit Percentage   | 10%              |
| Statutory General Obligation Bond Limit    | \$29,288,242,679 |
| Less General Obligation Debt Outstanding   | \$168,425,000    |
| General Obligation Bond Limit Remaining    | \$29,119,817,679 |
| Metro's General Obligation Debt Percentage | 0.06%            |

F-6 Debt summary

### Outstanding debt by fiscal year



### Debt service payments by fiscal year



Debt summary F-7

### FY 2017-18 Summary of debt service payments

|   |              |              | Fiscal Year         |
|---|--------------|--------------|---------------------|
|   | Principal    | Interest     | <b>Debt Service</b> |
| General Obligation Refunding Bonds                |              |              |                     |
| Natural Areas 2014 Series                         | 13,160,000   | 1,846,750    | 15,006,750          |
| General Obligation Bonds                          |              |              |                     |
| Natural Areas 2012A Series                        | 3,350,000    | 2,701,450    | 6,051,450           |
| Oregon Zoo Infrastructure 2012A Series            | 2,510,000    | 2,055,325    | 4,565,325           |
| Oregon Zoo Infrastructure 2016 Series             | 8,095,000    | 1,251,250    | 9,346,250           |
| Full Faith & Credit Refunding Bonds               |              |              |                     |
| 2013 Series                                       | 1,270,000    | 125,868      | 1,395,868           |
| 2016 Series                                       | 785,000      | 237,275      | 1,022,275           |
| Limited Tax Pension Obligation Bonds, Series 2005 | 1,055,000    | 956,850      | 2,011,850           |
| Revenue Bonds                                     |              |              |                     |
| OCC Hotel Project, Series 2017 (estimate only)    | 4,000,000    | 1,500,000    | 5,500,000           |
| TOTAL FY 2017-18 DEBT SERVICE PAYMENTS            | \$34,225,000 | \$10,674,767 | \$44,899,767        |

F-8 Debt summary

In November 2006 the region's voters approved Measure 26-80, a \$227.4 million bond measure that directed Metro to acquire natural areas, parks and streams to protect open spaces and water quality, enhance the region's network of trails and provide greater access to nature. The first series of bonds for \$124,295,000 was issued April 3, 2007. The second series of \$75 million was issued in May 2012 with the balance of the authorization anticipated to be issued between spring 2018 and spring 2019.

Amount issued \$75,000,000
Issue date June 6, 2012
Original issue True Interest Rate (TIC) 2.2256%
Ratings as of date of issuance
Moody's Aaa
Standard & Poor's AAA
Principal outstanding balance as of July 1, 2017 \$55,940,000

### Semi-annual debt service schedule

| Payment   | Interest | Principal    | Interest     | Total        | Total FY     |
|-----------|----------|--------------|--------------|--------------|--------------|
| Due       | Rate     | Due          | Due          | Debt Service | Debt Service |
| 12/1/2017 |          |              | 1,350,725    | 1,350,725    |              |
| 6/1/2018  | 5.00%    | 3,350,000    | 1,350,725    | 4,700,725    | 6,051,450    |
| 12/1/2018 |          |              | 1,266,975    | 1,266,975    |              |
| 6/1/2019  | 5.00%    | 3,960,000    | 1,266,975    | 5,226,975    | 6,493,950    |
| 12/1/2019 |          |              | 1,167,975    | 1,167,975    |              |
| 6/1/2020  | 5.00%    | 4,610,000    | 1,167,975    | 5,777,975    | 6,945,950    |
| 12/1/2020 |          |              | 1,052,725    | 1,052,725    |              |
| 6/1/2021  | 5.00%    | 5,300,000    | 1,052,725    | 6,352,725    | 7,405,450    |
| 12/1/2021 |          |              | 920,225      | 920,225      |              |
| 6/1/2022  | 5.00%    | 6,045,000    | 920,225      | 6,965,225    | 7,885,450    |
| 12/1/2022 |          |              | 769,100      | 769,100      |              |
| 6/1/2023  | 5.00%    | 6,840,000    | 769,100      | 7,609,100    | 8,378,200    |
| 12/1/2023 |          |              | 598,100      | 598,100      |              |
| 6/1/2024  | 5.00%    | 7,690,000    | 598,100      | 8,288,100    | 8,886,200    |
| 12/1/2024 |          |              | 405,850      | 405,850      |              |
| 6/1/2025  | 5.00%    | 8,590,000    | 405,850      | 8,995,850    | 9,401,700    |
| 12/1/2025 |          |              | 191,100      | 191,100      |              |
| 6/1/2026  | 4.00%    | 9,555,000    | 191,100      | 9,746,100    | 9,937,200    |
| Total     |          | \$55,940,000 | \$15,445,550 | \$71,385,550 | \$71,385,550 |

General
Obligation
Bonds,
Natural
Areas,
2012A
Series

# General Obligation Bonds, Natural Areas, Refunding Series 2014

In November 2006 the region's voters approved Measure 26-80, a \$227.4 million bond measure that directed Metro to acquire natural areas, parks and streams to protect open spaces and water quality, enhance the region's network of trails, and provide greater access to nature. The first series of bonds for \$124,295,000 was issued April 3, 2007. In November 2014 Metro refunded the callable portion of the Natural Areas Series 2007 bonds. At the same time, the debt was restructured to shorten the maturity date from June 2026 to June 2020. The combination of actions resulted in a net present savings of \$9,656,437, almost 15 percent of refunded bonds.

| Amount issued                                    | \$57,955,000 |
|--|--------------|
| Issue date                                       | Nov. 5, 2014 |
| Original issue True Interest Rate (TIC)          | 1.1121%      |
| Ratings as of date of issuance                   |              |
| Moody's  | Aaa          |
| Standard & Poor's                                | AAA          |
| Principal outstanding balance as of July 1, 2017 | \$42,390,000 |

### Semi-annual debt service schedule

| Payment   | Interest | Principal    | Interest    | Total         | Total FY      |
|-----------|----------|--------------|-------------|---------------|---------------|
| Due       | Rate     | Due          | Due         | Debt Service  | Debt Service  |
| 12/1/2017 | -        | =            | 923,375.00  | 923,375.00    |               |
| 6/1/2018  | 4.00%    | 13,160,000   | 923,375.00  | 14,083,375.00 | 15,006,750.00 |
| 12/1/2018 | -        | -            | 660,175.00  | 660,175.00    |               |
| 6/1/2019  | 4.00%    | 14,115,000   | 660,175.00  | 14,775,175.00 | 15,435,350.00 |
| 12/1/2019 | -        | -            | 377,875.00  | 377,875.00    |               |
| 6/1/2020  | 5.00%    | 15,115,000   | 377,875.00  | 15,492,875.00 | 15,870,750.00 |
|           |          |              |             |               |               |
| Total     |          | \$42,390,000 | \$3,922,850 | \$46,312,850  | \$46,312,850  |

In November 2008 the region's voters approved Measure 26-96, a \$125 million general obligation bond measure that directed Metro to fund Oregon Zoo capital projects to protect animal health and safety, conserve and recycle water and to improve access to conservation education. The first series of bonds in the form of a private placement with Bank of America for \$5 million was issued December 22, 2008. A second series of bonds was issued on August 5, 2010, in the form of a two-year private placement with Wells Fargo for \$15 million. The bonds were issued as taxable Build America Bonds (BABs). An additional \$65 million of bonds was issued in May 2012.

Amount issued \$65,000,000

Issue date June 6, 2012

Original issue True Interest Rate (TIC) 2.3822%

Ratings as of date of issuance

Moody's Aaa

Standard & Poor's AAA

Principal outstanding balance as of July 1, 2017 \$45,070,000

### Semi-annual debt service schedule

| Payment   | Interest | Principal    | Interest     | Total        | Total FY     |
|-----------|----------|--------------|--------------|--------------|--------------|
| Due       | Rate     | Due          | Due          | Debt Service | Debt Service |
| 12/1/2017 |          |              | 1,027,662.50 | 1,027,662.50 |              |
| 6/1/2018  | 5.00%    | 2,510,000.00 | 1,027,662.50 | 3,537,662.50 | 4,565,325.00 |
| 12/1/2018 |          |              | 964,912.50   | 964,912.50   |              |
| 6/1/2019  | 5.00%    | 2,770,000.00 | 964,912.50   | 3,734,912.50 | 4,699,825.00 |
| 12/1/2019 |          |              | 895,662.50   | 895,662.50   |              |
| 6/1/2020  | 5.00%    | 3,050,000.00 | 895,662.50   | 3,945,662.50 | 4,841,325.00 |
| 12/1/2020 |          |              | 819,412.50   | 819,412.50   |              |
| 6/1/2021  | 5.00%    | 3,350,000.00 | 819,412.50   | 4,169,412.50 | 4,988,825.00 |
| 12/1/2021 |          |              | 735,662.50   | 735,662.50   |              |
| 6/1/2022  | 5.00%    | 3,665,000.00 | 735,662.50   | 4,400,662.50 | 5,136,325.00 |
| 12/1/2022 |          |              | 644,037.50   | 644,037.50   |              |
| 6/1/2023  | 5.00%    | 4,000,000.00 | 644,037.50   | 4,644,037.50 | 5,288,075.00 |
| 12/1/2023 |          |              | 544,037.50   | 544,037.50   |              |
| 6/1/2024  | 5.00%    | 4,360,000.00 | 544,037.50   | 4,904,037.50 | 5,448,075.00 |
| 12/1/2024 |          |              | 435,037.50   | 435,037.50   |              |
| 6/1/2025  | 5.00%    | 4,740,000.00 | 435,037.50   | 5,175,037.50 | 5,610,075.00 |
| 12/1/2025 |          |              | 316,537.50   | 316,537.50   |              |
| 6/1/2026  | 4.00%    | 5,145,000.00 | 316,537.50   | 5,461,537.50 | 5,778,075.00 |
| 12/1/2026 |          |              | 213,637.50   | 213,637.50   |              |
| 6/1/2027  | 4.50%    | 5,525,000.00 | 213,637.50   | 5,738,637.50 | 5,952,275.00 |
| 12/1/2027 |          |              | 89,325.00    | 89,325.00    |              |
| 6/1/2028  | 3.00%    | 5,955,000.00 | 89,325.00    | 6,044,325.00 | 6,133,650.00 |
| Total     |          | \$45,070,000 | \$13,371,850 | \$58,441,850 | \$58,441,850 |

General
Obligation
Bonds,
Oregon Zoo
Infrastructure
and Animal
Welfare
Bonds,
2012A Series

# General Obligation Bonds, Oregon Zoo Infrastructure and Animal Welfare Bonds, 2016 Series

In November 2008 the region's voters approved Measure 26-96, a \$125 million general obligation bond measure that directed Metro to fund Oregon Zoo capital projects to protect animal health and safety, conserve and recycle water and to improve access to conservation education. The first series of bonds in the form of a private placement with Bank of America for \$5 million was issued December 22, 2008. A second series of bonds was issued on August 5, 2010, in the form of a two-year private placement with Wells Fargo for \$15 million. The bonds were issued as taxable Build America Bonds (BABs). An additional \$65 million of bonds was issued in May 2012. The 2016 series issues \$30 million of the remaining \$40 million authorization. The balance is anticipated to be issued sometime between spring 2018 and spring 2019.

| Amount issued                                    | \$30,000,000  |
|--|---------------|
| Issue date                                       | Mar. 24, 2016 |
| Original issue True Interest Rate (TIC)          | 0.9180%       |
| Ratings as of date of issuance                   |               |
| Moody's  | Aaa           |
| Standard & Poor's                                | AAA           |
| Principal outstanding balance as of July 1, 2017 | \$25,025,000  |

### Semi-annual debt service schedule

| Payment<br>Due | Interest<br>Rate | Principal<br>Due | Interest<br>Due | Total<br>Debt Service | Total FY<br>Debt Service |
|----------------|------------------|------------------|-----------------|-----------------------|--------------------------|
| 12/1/2017      | -                | -                | 625,625.00      | 625,625.00            |                          |
| 6/1/2018       | 5.00%            | 8,095,000        | 625,625.00      | 8,720,625.00          | 9,346,250.00             |
| 12/1/2018      | -                | -                | 423,250.00      | 423,250.00            |                          |
| 6/1/2019       | 5.00%            | 8,825,000        | 423,250.00      | 9,248,250.00          | 9,671,500.00             |
| 12/1/2019      | -                | -                | 202,625.00      | 202,625.00            |                          |
| 6/1/2020       | 5.00%            | 8,105,000        | 202,625.00      | 8,307,625.00          | 8,510,250.00             |
| Total          |                  | \$25,025,000     | \$2,503,000     | \$27,528,000          | \$27,528,000             |

Full faith and credit bonds were issued in October 2003 to refund outstanding obligations for Metro Regional Center acquisition and construction, and for loans from the Oregon Economic and Community Development Department's (OECDD) Special Public Works Fund to the Oregon Zoo for Metro's share of light rail station construction and Washington Park parking lot improvements. Bonds to finance Metro Regional Center were originally issued in 1991, and refunded in 1993, as revenue bonds to be paid by assessments to Metro departments. The OECDD loans were issued in two series, in 1995 and 1996, to coincide with construction schedules for the Light Rail and parking lot improvements projects. These loans were paid from zoo revenues. The 2003 refunding broadened the pool of available funds to back payment of the obligations, by pledging Metro's general revenues including excise taxes and Metro's permanent rate property tax levy. Debt service payments will continue to be made from the same sources as before, but the full faith and credit pledge strengthens the security for bondholders. The refunding bonds produced net present value savings of \$2,462,082. In February 2013 the callable portion of the 2003 bond was refunded resulting in a net present value savings of \$1,284,311 or 10.1 percent of the refunding proceeds.

Amount issued \$12,600,000
Issue date Feb. 26, 2013
Original Issue True Interest Rate (TIC) 1.668%
Ratings as of date of issuance
Moody's AAA
Principal Outstanding Balance as of July 1, 2017 \$7,880,000

### Semi-annual debt service schedule

| Payment | Interest | Principal   | Interest     | Total          | Total F/Y      |
|---------|----------|-------------|--------------|----------------|----------------|
| Due     | Rate     | Due         | Due          | Debt Service   | Debt Service   |
| 8-1-17  | 1.000%   | 1,270,000   | 66,108.75    | 1,336,108.75   |                |
| 2-1-18  |          | 0           | 59,758.75    | 59,758.75      | 1,395,867.50   |
| 8-1-18  | 1.300%   | 1,280,000   | 59,758.75    | 1,339,758.75   |                |
| 2-1-19  |          | 0           | 51,438.75    | 51,438.75      | 1,391,197.50   |
| 8-1-19  | 1.550%   | 1,295,000   | 51,438.75    | 1,346,438.75   |                |
| 2-1-20  |          | 0           | 41,402.50    | 41,402.50      | 1,387,841.25   |
| 8-1-20  | 1.850%   | 1,320,000   | 41,402.50    | 1,361,402.50   |                |
| 2-1-21  |          | 0           | 29,192.50    | 29,192.50      | 1,390,595.00   |
| 8-1-21  | 2.100%   | 1,345,000   | 29,192.50    | 1,374,192.50   |                |
| 2-1-22  |          | 0           | 15,070.00    | 15,070.00      | 1,389,262.50   |
| 8-1-22  | 2.200%   | 1,370,000   | 15,070.00    | 1,385,070.00   | 1,385,070.00   |
|         |          |             |              |                |                |
| Total   |          | \$7,880,000 | \$459,833.75 | \$8,339,833.75 | \$8,339,833.75 |
|         |          | ·           | ·            | ·              |                |

### Full Faith and Credit Refunding Bonds, 2013 Series

### Full Faith and Credit Refunding Bonds, 2016 Series

In April 2000 Metro obtained a loan from the Oregon Bond Bank through the Oregon Economic Development Department Special Public Works Fund to pay for the construction of a new building to replace the existing Hall D at the Expo Center. The loan was divided into two parts with the first being used to finance the construction of the Hall D replacement. The second part of the loan was for infrastructure improvements associated with the new building. In April 2006 Metro joined with two other Oregon local governments to issue full faith and credit refunding bonds to refund the outstanding obligation remaining on the loan. The refunding realized a net present value savings of \$758,683; 5.05 percent of refunding proceeds. In September 2016 the callable portion of the 2006 bonds were refunded realizing a net present value savings of \$1,196,739; 14.678 percent of refunding bonds.

| Amount issued                                    | \$7,385,000   |
|--|---------------|
| Issue date                                       | Sept. 7, 2016 |
| Original issue True Interest Rate (TIC)          | 1.0617%       |
| Ratings as of date of issuance                   |               |
| Standard & Poor's                                | AAA           |
| Principal outstanding balance as of July 1, 2017 | \$7,205,000   |

### Semi-annual debt service schedule

| Payment | Interest | Principal   | Interest  | Total        | Total FY     |
|---------|----------|-------------|-----------|--------------|--------------|
| Due     | Rate     | Due         | Due       | Debt Service | Debt Service |
| 12-1-17 | 5.00%    | \$785,000   | \$128,450 | \$913,450    | _            |
| 6-1-18  |          |             | 108,825   | 108,825      | 1,022,275    |
| 12-1-18 | 5.00%    | 825,000     | 108,825   | 933,825      |              |
| 6-1-19  |          |             | 88,200    | 88,200       | 1,022,025    |
| 12-1-19 | 5.00%    | 865,000     | 88,200    | 953,200      |              |
| 6-1-20  |          |             | 66,575    | 66,575       | 1,019,775    |
| 12-1-20 | 1.50%    | 890,000     | 66,575    | 956,575      |              |
| 6-1-21  |          |             | 59,900    | 59,900       | 1,016,475    |
| 12-1-21 | 4.00%    | 920,000     | 59,900    | 979,900      |              |
| 6-1-22  |          |             | 41,500    | 41,500       | 1,021,400    |
| 12-1-22 | 1.50%    | 950,000     | 41,500    | 991,500      |              |
| 6-1-23  |          |             | 34,375    | 34,375       | 1,025,875    |
| 12-1-23 | 4.00%    | 965,000     | 34,375    | 999,375      |              |
| 6-1-24  |          |             | 15,075    | 15,075       | 1,014,450    |
| 12-1-24 | 3.00%    | 1,005,000   | 15,075    | 1,020,075    | 1,020,075    |
| Total   |          | \$7,205,000 | \$957,350 | \$8,162,350  | \$8,162,350  |

Metro joined in a pool with other local governments in the State of Oregon to issue limited tax pension bonds to fund its share of the Oregon Public Employee Retirement System unfunded actuarial liability. The taxable bonds were issued on September 23, 2005. Debt service will be repaid through assessments on departments in exchange for a lower pension cost. The underlying Moody's rating is A3. The issue was insured to receive a Aaa rating.

Amount issued \$24,290,000

Issue date Sept. 23, 2005

Original Issue True Interest Rate (TIC) 5.0420%

Ratings as of date of issuance

Moody's A3

Insured to: Aaa

Principal Outstanding Balance as of July 1, 2017 \$19,225,000

### Semi-annual debt service schedule

| Payment | Interest | Principal       | Interest       | Total           | Total FY              |
|---------|----------|-----------------|----------------|-----------------|-----------------------|
| Due     | Rate     | Due             | Due            | Debt Service    | Debt Service          |
| 12-1-17 |          | 0               | 478,424.88     | 478,424.88      |                       |
| 6-1-18  | 4.859%   | 1,055,000       | 478,424.88     | 1,533,424.88    | 2,011,849.76          |
| 12-1-18 |          | 0               | 452,793.65     | 452,793.65      |                       |
| 6-1-19  | 4.859%   | 1,185,000       | 452,793.65     | 1,637,793.65    | 2,090,587.30          |
| 12-1-19 |          | 0               | 424,004.08     | 424,004.08      |                       |
| 6-1-20  | 4.859%   | 1,325,000       | 424,004.08     | 1,749,004.08    | 2,173,008.16          |
| 12-1-20 |          | 0               | 391,813.20     | 391,813.20      |                       |
| 6-1-21  | 5.004%   | 1,480,000       | 391,813.20     | 1,871,813.20    | 2,263,626.40          |
| 12-1-21 |          | 0               | 354,783.60     | 354,783.60      |                       |
| 6-1-22  | 5.004%   | 1,645,000       | 354,783.60     | 1,999,783.60    | 2,354,567.20          |
| 12-1-22 |          | 0               | 313,625.70     | 313,625.70      |                       |
| 6-1-23  | 5.004%   | 1,820,000       | 313,625.70     | 2,133,625.70    | 2,447,251.40          |
| 12-1-23 |          | 0               | 268,089.30     | 268,089.30      |                       |
| 6-1-24  | 5.004%   | 2,010,000       | 268,089.30     | 2,278,089.30    | 2,546,178.60          |
| 12-1-24 |          | 0               | 217,799.10     | 217,799.10      |                       |
| 6-1-25  | 5.004%   | 2,210,000       | 217,799.10     | 2,427,799.10    | 2,645,598.20          |
| 12-1-25 |          | 0               | 162,504.90     | 162,504.90      |                       |
| 6-1-26  | 5.004%   | 2,430,000       | 162,504.90     | 2,592,504.90    | 2,755,009.80          |
| 12-1-26 |          | 0               | 101,706.30     | 101,706.30      |                       |
| 6-1-27  | 5.004%   | 2,660,000       | 101,706.30     | 2,761,706.30    | 2,863,412.60          |
| 12-1-27 |          | 0               | 35,153.10      | 35,153.10       |                       |
| 6-1-28  | 5.004%   | 1,405,000       | 35,153.10      | 1,440,153.10    | 1,475,306.20          |
|         |          | £40.225.000.00  | ¢¢ 404 305 ¢3  | ¢25 626 205 62  | <b>#25 626 205 62</b> |
| Total   |          | \$19,225,000.00 | \$6,401,395.62 | \$25,626,395.62 | \$25,626,395.62       |

### Limited Tax Pension Obligation Bonds, 2005 Series



### **Appendices**

| Financial                          |      |
|------------------------------------|------|
| Charter limitation on expenditures | G-3  |
| Excise tax                         | G-4  |
| FY 2017-18 budget transfers        | G-5  |
| GASB 54 fund balance delegation    | G-8  |
| General Fund reserves detail       | G-9  |
| Oregon Zoo historical changes      | G-11 |
| Salary/Wage/Position               |      |
| Fringe benefit calculation         | G-13 |
| Limited duration positions         | G-16 |
| Personnel services changes detail  | G-19 |
| Four-year FTE History              | G-21 |
| General info                       |      |
| Glossary                           | G-31 |





In November 1992 the voters of the region approved a home rule charter for Metro. Section 14 of the Charter places limitations on the expenditures of certain tax revenues as follows:

### Section 14. Limitations on Expenditures of Certain Tax Revenues

- 1. Generally, except as provided in this section, for the first fiscal year after this charter takes effect Metro may make no more than \$12,500,000 in expenditures on a cash basis from taxes imposed and received by Metro and interest and other earnings on those taxes. This expenditure limitation increases in each subsequent fiscal year by a percentage equal to (a) the rate of increase in the Consumer Price Index, All Items, for Portland-Vancouver (All Urban Consumers) as determined by the appropriate federal agency or (b) the most nearly equivalent index as determined by the council if the index described in (a) is discontinued.
- 2. Exclusions from limitation. This section does not apply to (a) taxes approved by the voters of Metro for the Metropolitan Service District and interest and other earnings on those taxes, (b) payroll taxes specified in section 11 of this charter, and (c) tax increment financing charges on property.

The following table reflects a 15-year history of the dollar limitation on expenditures from these tax revenues for each fiscal year. The Consumer Price Index (CPI) is calculated using the latest calendar year-end data available at budget adoption time and comparing that with the prior year. Data is from the U.S. Department of Labor, Bureau of Labor Statistics.

The Consumer Price Index for All Urban Consumers, Portland-Salem Consolidated Metropolitan Statistical Area now stands at 251.71 on the 1982–84=100 reference base.

For FY 2017-18 the budget authorizes 94 percent of the limit.

| 15-year Histor | 15-year History    |          |            |  |  |  |  |  |
|----------------|--------------------|----------|------------|--|--|--|--|--|
| Fiscal Year    | CPI Prior Year End | % Change | Limit      |  |  |  |  |  |
| 2003–04        | 184.00             | 0.20     | 16,309,000 |  |  |  |  |  |
| 2004–05        | 186.50             | 1.40     | 16,537,000 |  |  |  |  |  |
| 2005–06        | 192.50             | 3.20     | 17,066,000 |  |  |  |  |  |
| 2006–07        | 197.50             | 2.60     | 17,510,000 |  |  |  |  |  |
| 2007–08        | 202.50             | 2.50     | 17,948,000 |  |  |  |  |  |
| 2008-09        | 210.50             | 4.00     | 18,666,000 |  |  |  |  |  |
| 2009-10        | 216.20             | 2.70     | 19,170,000 |  |  |  |  |  |
| 2010-11        | 217.20             | 0.50     | 19,266,000 |  |  |  |  |  |
| 2011-12        | 219.20             | 0.90     | 19,439,000 |  |  |  |  |  |
| 2012-13        | 226.10             | 3.20     | 20,061,000 |  |  |  |  |  |
| 2013-14        | 230.81             | 2.10     | 20,482,000 |  |  |  |  |  |
| 2014-15        | 237.32             | 2.80     | 21,055,000 |  |  |  |  |  |
| 2015-16        | 242.68             | 2.30     | 21,539,000 |  |  |  |  |  |
| 2016-17        | 245.41             | 1.10     | 21,776,000 |  |  |  |  |  |
| 2017-18        | 251.71             | 2.60     | 22,342,000 |  |  |  |  |  |

### Charter limitation on expenditures

### **Excise tax**

Chapter III Section 10 of the Metro Charter authorizes Metro to levy and collect taxes except as prohibited by law or restricted by the Charter. The Metro Code Chapter 7.01.020 imposes a tax on each user for the privilege of using the facilities, equipment, systems, functions, services or improvements owned, operated, franchised or provided by Metro. Certain exemptions to the tax are specified in Section 7.01.050 of the Code. The tax is not applied to the Portland'5 Centers for the Arts under terms of the Consolidation Agreement with the City of Portland, nor to the Oregon Zoo operations by Council action.

The excise tax is Metro's primary General Fund revenue source. It supports the Council Office and transfers of indirect costs of associated central services. The tax also supports various planning, parks facility activities and MERC marketing efforts.

Almost 85 percent of all excise tax is generated on solid waste revenue. To increase revenue predictability, solid waste excise tax is calculated by a per-ton fee instead of a percentage of the tipping fee.

The Metro excise tax is levied as a flat rate per-ton tax on solid waste disposal and as a percentage of all other authorized sales and services. The Metro excise tax is estimated to raise \$18.1 million in FY 2017-18. By Metro Code, the amount of the per-ton tax may be increased annually based on the Consumer Price Index. The flat rate per-ton tax was consolidated into a single yield-based tax in FY 2010-11, folding in a number of individual per-ton rates which had been imposed at different times. The single rate approach increases predictability and moderates revenue swings in times of either increasing or decreasing tonnage. The consolidation did not change the charter limitation on expenditures. The consolidated rate for FY 2017-18 will be \$10.81 per ton, a decrease of 95 cents, effective July 1. The rate for all other authorized revenues, currently 7.5 percent, will not change unless amended by the Metro Council.

### **History of Excise Tax Collections**

|                                    | Actual       | Budgeted     | Budgeted     |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| EXCISE TAX RATE: 7.50%*            | FY 2009-10   | FY 2010-11   | FY 2011-12   | FY 2012-13   | FY 2013-14   | FY 2014-15   | FY 2015-16   | FY 2016-17   | FY 2017-18   |
| Planning                           | 15,190       | 10,525       | 7,374        | 6,665        | 6,687        | 6,107        | 5,486        | 0            | 0            |
| Parks and Enviro Svc - Gen Fund**  | 230,182      | 216,964      | 232,462      | 306,802      | 596,496      | 677,811      | 673,975      | 235,135      | 235,135      |
| Portland Expo Center               | 386,499      | 350,500      | 453,167      | 429,998      | 449,897      | 425,966      | 443,824      | 499,757      | 518,094      |
| Oregon Convention Center           | 1,221,797    | 1,396,147    | 1,351,302    | 1,585,421    | 1,393,700    | 1,794,326    | 2,126,668    | 1,845,767    | 2,006,177    |
| Solid Waste                        | -            | -            | -            | -            | -            |              |              | 15,695,081   | 15,354,000   |
| Solid Waste - Metro Facilities     | 4,755,699    | 5,113,487    | 5,168,875    | 5,055,955    | 5,293,764    | 5,581,100    | 5,883,566    | -            | -            |
| Solid Waste - Non-Metro Facilities | 6,354,996    | 6,980,372    | 7,199,734    | 7,972,419    | 8,262,246    | 8,102,628    | 9,011,250    | -            | -            |
| TOTAL EXCISE TAX EARNED            | \$12,964,363 | \$14,067,995 | \$14,412,914 | \$15,357,261 | \$16,002,790 | \$16,587,938 | \$18,144,769 | \$18,275,740 | \$18,113,406 |

<sup>\*</sup> In December 2000, the Council converted the excise tax levied on solid waste activities from 8.5% to a per ton rate. The per ton rate is set annually during the budget process. The FY 2017-18 budget excise tax rate is \$10.81 per ton.

G-4 Appendices- Excise Tax

<sup>\*\*</sup>Regional Parks and Greenspaces and Building Management, previously listed separately are combined to form Parks and Environmental Svc-General Fund.

Interfund transfers are a significant part of the annual budget. Generally, transfers are made between funds when the revenue is received in one fund for an expenditure that occurs in another fund. Another primary reason for transfers is for a fund to pay for services provided by another fund. For example, the Solid Waste Revenue Fund transfers money to the Risk Management Fund for insurance coverage.

A transfer is an expenditure to the fund that is transferring the money out or buying services. A transfer is a resource to the fund that is receiving the money or selling the services. For every expenditure transfer there is a corresponding resource transfer. The expenditure of "Transfer to Risk Management Fund" in the Solid Waste Revenue Fund would show as a resource "Transfer from Solid Waste Revenue Fund" in the Risk Management Fund. The corresponding transfers must show the same dollar amount. Since the internal transfers are complex and can be difficult to understand and trace through the budget document, the following explanation is provided for each transfer, by fund.

### FY 2017-18 budget transfers

| From<br>(Expenditures) | To (Resources)  | Туре                   | \$ Amount   | Purpose  |
|------------------------|---|------------------------|-------------|--|
| General Fund           | Risk Management Fund  | Indirect               | \$581,477   | Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.  |
|                        | Zoo Operating Fund<br>Zoo Renewal and Replacement Fu                      | Resource<br>n Resource |             | Allocation for general operations Renewal and replacement contribution to provide for Zoo assets   |
|                        | Parks Capital Fund<br>General Revenue Bond Fund<br>(Debt Service Account) | Resource<br>Resource   | , , ,       | Purchase of Glendoveer merchandise Charges for debt service payments on Metro Regional Center and the parking structure. Charges are included in each department's indirect transfer to the General Fund and passed through to the General Revenue Bond Fund when debt service payments are due. |
|                        | Solid Waste Revenue Fund<br>MERC Fund                                     | Resource<br>Resource   |             | Transfer to support agency Sustainability program. Transfer from the Metro Tourism Opportunity and Competitiveness Account designed to assist event facilities' competitiveness in attracting conventions from outside the region.   |
|                        | Willamette Falls Capital Fund   | Resource               | \$61,670    | Transfer for salary and materials and services in the Willamette Falls project   |
|                        | General Asset Management Fund   | Resource               | \$1,417,500 | Annual renewal and replacement contribution to provide for General Fund assets including Metro Regional Center, Parks, Sustainability, and Information Services.   |
| MERC Fund              | General Fund  | Indirect               | \$3,903,076 | Charges for services provided, including but not limited to, accounting, human resources, legal and information services support. Also includes a share of the Chief Operating Officer program.  |
|                        | Risk Management Fund  | Indirect               | \$703,849   | Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.  |
|                        | General Revenue Bond Fund<br>(Debt Service Account)                       | Resource               | \$1,022,275 | Transfer from Expo Center operations to pay debt service on outstanding revenue bonds issued to refund the OECDD loan for the Expo Center Hall D construction.   |
|                        | Renewal and Replacement Fund  | Resource               | \$2,225     | Renewal & replacement costs for MERC Administration assets   |
|                        | General Fund  | Interfund<br>Loan      | \$193,487   | Principal and interest payments for the interfund loan from the General Fund to MERC for the Streetcar assessment for the Oregon Convention Center.  |

### FY 2017-18 Budget transfers, continued

| From<br>(Expenditures)                               | To (Resources)                                     | Туре             | \$ Amount   | Purpose   |
|--|--|------------------|-------------|---|
| Natural Areas<br>Fund                                | General Fund                                       | Indirect         | \$1,276,128 | Charges for services provided, including but not limited to, accounting, human resources, communications, legal and information services support. Also includes charges for office and shared space, such as conference rooms, as well as a share of the Chief Operating Officer program. |
|  | Risk Management Fund                               | Indirect         | \$1,458     | Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.   |
|  | General Fund                                       | Direct           |             | Transfer for Communications operating expenditures  |
|  | Planning Fund<br>Willamette Falls Capital Fund     | Direct<br>Direct |             | Project expenses for the Data Resource Center<br>Transfer of FY 2017-18 portion of \$5,000,000 contribution to<br>the Willamette Falls Riverwalk Project.   |
| Parks and Natural<br>Areas Local<br>Option Levy Fund | General Fund                                       | Indirect         | \$1,132,041 | Charges for services provided, including but not limited to, accounting, human resources, communications, legal and information services support. Also includes charges for office and shared space, such as conference rooms, as well as a share of the Chief Operating Officer program. |
|  | Risk Management Fund                               | Indirect         | \$542       | Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.   |
|  | General Fund                                       | Direct           | \$481,225   | A direct transfer for Communications operating expenditures   |
|  | General Fund                                       | Direct           | \$2,084,794 | Property Taxes.   |
|  | General Fund                                       | Direct           |             | One-time transfer of prior year's property taxes  |
|  | General Fund<br>General Fund                       | Direct<br>Direct |             | Legal counsel costs for 0.5 FTE Transfer for Program Assistant Personnel Service costs- Parks and Nature  |
|  | General Fund                                       | Direct           | \$5,000     | Share of federal lobbying costs   |
|  | Planning Fund                                      | Direct           |             | Use of Planning department personnel for Active<br>Transportation and of Research Center services.  |
|  | Renewal and Replacement Fund                       | Resources        | \$17,800    | Levy share of the R&R Loan Repayment to the SW Fund for a \$2,000,000 loan for MRC Capital projects.  |
| Solid Waste<br>Revenue Fund                          | General Fund                                       | Indirect         | \$4,947,916 | Charges for services provided, including but not limited to, accounting, human resources, communications, legal and information services support. Also includes charges for office and shared space, such as conference rooms, as well as a share of the Chief Operating Officer program. |
|  | Risk Management Fund                               | Indirect         | \$211,966   | Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.   |
|  | General Fund<br>(Parks and Nature)                 | Direct           | \$7,069     | Natural Technician Support for St. Johns Landfill   |
|  | General Fund                                       | Direct           | \$150,000   | Diversity plan funding  |
|  | General Fund                                       | Direct           |             | Share of federal lobbying costs   |
|  | General Fund (Property and Environmental Services) | Direct           | \$12,600    | Charges for services incurred on behalf of and directly related to solid waste issues, including weekend security service.  |
|  | General Fund<br>(Information Services)             | Direct           | \$75,000    | Transfer station software review  |
|  | Zoo Operating Fund                                 | Direct           | \$40,426    | Waste reduction education support.  |
|  | Planning Fund                                      | Direct           |             | Charges for services provided by the Data Resource Center and for data maintenance  |
|  | Renewal and Replacement Fund                       | Resource         | \$24,475    | Solid Waste funding share of Loan Repayment made by Fund 611 to SW Fund for the \$2,000,000 MRC capital projects loan   |

### FY 2017-18 Budget transfers, continued

| From<br>(Expenditures)                             | To (Resources)   | Туре                                    | \$ Amount    | Purpose   |
|--|--|---|--------------|---|
| Zoo Operating<br>Fund                              | General Fund   | Indirect                                | \$2,885,257  | Charges for services provided, including but not limited to, accounting, human resources, communications, legal and information services support. Also includes charges for office and shared space, such as conference rooms, as well as a share of the Chief Operating Officer program. |
|  | Risk Management Fund   | Indirect                                | \$671,958    | Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.   |
|  | General Fund<br>Zoo Renewal and Replacement<br>Solid Waste Operating Account | Direct<br>Resource<br>Interfund<br>Loan | \$257,500    | CPMO Services Transfer to R&R fund Principal and Interest on outstanding interfund loan.  |
| Cemetery<br>Perpetual Care<br>Fund                 | Parks Capital Fund   | Resource                                | \$50,000     | Bottler Mausoleum project   |
| Community<br>Enhancement<br>Fund                   | Solid Waste Revenue Fund   | Direct                                  | \$21,388     | Charges for administrative support  |
| ruliu  | Parks Capital Fund   | Resource                                | \$851,000    | St. John's Prairie Trail Project  |
| General Asset<br>Management<br>Fund                | Solid Waste Revenue Fund   | Loan                                    | \$222,500    | Principal and interest on loan for MRC projects   |
| Oregon Zoo<br>Infrastructure and<br>Animal Welfare | General Fund   | Indirect                                | \$515,836    | Charges for services provided, including but not limited to, accounting, human resources, legal and information services support. Also includes a share of the Chief Operating Officer  |
| Fund   | Risk Management Fund   | Indirect                                | \$58         | program.  Charges for insurance premiums and costs associated with the agency's liability, property, safety and worker's compensation programs.   |
| Risk Management<br>Fund                            | General Fund   | Direct                                  | \$10,000     | Human Resources physical capacity testing   |
| Smith and Bybee<br>Wetlands Fund                   | General Fund   | Direct                                  |              | Charges for education staff managing operations and providing education at Smith and Bybee Lakes.   |
|  | Total FY 2017-18 Transfers   |   | \$42,602,652 |   |

Appendices- Budget transfers

### GASB 54 fund balance designations

Governmental Accounting Standards Board Statement 54 introduces a restructuring and redefinition of fund balance components for governmental fund types. Enterprise funds such as the Solid Waste and MERC funds are not included. The statement is intended to improve the usefulness of the amount reported in fund balance by providing more structured classification. To improve the reporting of fund balance, a hierarchy of fund balance classifications has been created based primarily on the extent to which governments are bound by constraints on resources reported in the funds. This approach is intended to provide users more consistent and understandable information about a fund's net resources.

The hierarchy of five possible classifications of fund balance is:

- Nonspendable balances in permanent funds and inventories that are permanently precluded from conversion to cash.
- Restricted constrained to a specific purpose by enabling legislation, external parties or constitutional provisions.
- Committed constraints imposed by the government using the highest level of decision-making authority.
- Assigned amounts intended for a specific purpose by a government's management.
- Unassigned amounts available for any purpose.

Estimated July 1, 2017, fund balance designations are:

|   |   | FY 2017-18 DESIGNATIONS |              |             |          |              |
|---|---|-------------------------|--------------|-------------|----------|--------------|
| Fund  | FY 2017-18<br>Beginning<br>Fund Balance | Non-<br>spendable       | Restricted   | Committed   | Assigned | Unassigned   |
| General Fund                                    | \$32,486,289                            | \$0                     | \$11,302,937 | \$9,048,669 | \$0      | \$12,134,683 |
| General Obligation Bond Debt Service Fund       | 504,000                                 | 0                       | 504,000      | 0           | 0        | 0            |
| General Revenue Bond Fund                       | 5,509,572                               | 0                       | 5,500,000    | 0           | 0        | 9,572        |
| General Asset Management Fund                   | 12,916,218                              | 0                       | 6,587,836    | 0           | 0        | 6,328,382    |
| Natural Areas Fund                              | 24,914,830                              | 0                       | 24,914,830   | 0           | 0        | 0            |
| Natural Areas Local Option Levy Fund            | 6,629,316                               | 0                       | 6,629,316    | 0           | 0        | 0            |
| Open Spaces Fund                                | 332,322                                 | 0                       | 332,322      | 0           | 0        | 0            |
| Oregon Zoo Infrastructure & Animal Welfare Fund | 33,286,978                              | 0                       | 33,286,978   | 0           | 0        | 0            |
| Pioneer Cemetery Perpetual Care Fund            | 613,392                                 | 551,485                 | 0            | 0           | 61,907   | 0            |
| Rehab. And Enhancement Fund                     | 1,177,106                               | 0                       | 1,177,106    | 0           | 0        | 0            |
| Smith and Bybee Wetlands Fund                   | 2,660,000                               | 0                       | 2,660,000    | 0           | 0        | 0            |
| TOTAL FUND BALANCE DESIGNATIONS                 | \$121,030,023                           | \$551,485               | \$92,895,325 | \$9,048,669 | \$61,907 | \$18,472,637 |

The General Fund beginning and ending reserve balances include a variety of restricted, committed, or reserved balances. The following is a detailed listing of the balances included in the FY 2017-18 General Fund.

**Total Beginning Fund Balance / Reserves** 

### \$11,302,937 Restricted 11,302,937 Restricted for Transit Oriented Development Program Committed \$9,048,669 Committed for Local Gov't Grants (CET) 9,048,669 \$12,134,683 Unassigned/Reserved Reserve for Future Debt Service - Metro Regional Center 846,975 Reserve for Future Debt Service Pension Bonds 506,798 Reserve for PERS 3,975,864 Reserve for Cost Allocation Plan adjustments 1,784,834 Reserve for carryover 1,520,212 Unassigned 3,500,000 **Total Ending Reserves (Contingency / Unappropriated Balance)** \$31,057,803 **Contingency - Opportunity Account** \$200,000 Council Opportunity Account (per Council policy) 500,000 Reduction: Contribution to drainage districts (50,000)(250,000) Reduction: Regional Transportation Strategy **Contingency - Operating** \$2,205,198 General Contingency 2,408,000 Reduction: Community Partnerships (150,000)Reduction: Government Affairs and Policy Development - federal (27,802)lobbying Reduction: Construction Career Pathways Project (25,000)Restricted \$9,667,975 Restricted for Transit Oriented Development Program 9,667,975 Committed \$10,046,619 Committed for Local Gov't Grants (CET) 10,046,619 Unassigned/Reserved \$8,938,011 1,806,000 Stabilization Reserve Reserve for Future Debt Service - Metro Regional Center 893,863 Reserve for Future Debt Service Pension Bonds 490,448 Reserve for PERS 2,627,924 Reserve for Cost Allocation Plan adjustments 1,726,912 Reserve for carryover 1,392,864

### General Fund Reserves Detail

\$32,486,289



## Prior to FY 2015-16 the Oregon Zoo was included in the General Fund. The Oregon Zoo is now budgeted as an enterprise fund separate from the General Fund. For purposes of the budget document historical data is presented with the Oregon Zoo Operating Fund. In order to balance the General Fund and the Oregon Zoo Operating Fund, all historical internal non-budgetary transfers between the Oregon Zoo and the General Fund are now reflected as budgetary interfund transfers. As a result, the historical data will not match the CAFR for those years. The table below identifies the specific transaction changes that were made to the historical columns of the budget document.

### FY 2014-15 Actual **OREGON ZOO OPERATING FUND** Revenues Changed from (non-budgetary lines) Intrafund Transfers 499100 Transfer of Resources (12,551,269)(12,551,269) **Total Intrafund Transfers** Changed to (budgetary lines) Interfund Transfers 497000 Transfer of Resources 12,551,269 **Total Interfund Transfers** 12,551,269 **Expenditures** Changed from (non-budgetary lines) Intrafund Transfers 589200 Transfer for Indirect Costs (2,547,473)Transfer for Direct Costs (130,294)589300 **Total Intrafund Transfers** (2,677,767) Changed to (budgetary lines) Interfund Transfers 580000 Transfer for Indirect Costs 2,547,473 Transfer for Direct Costs 582000 130,294 **Total Interfund Transfers** 2,677,767

### Oregon Zoo Historical Changes

### GENERAL FUND

| Revenue | 25                          |              |
|---------|-----------------------------|--------------|
| Change  | from (non-budgetary lines)  |              |
|         | Intrafund Transfers         |              |
| 499100  | Transfer for Indirect Costs | (2,547,473)  |
| 499300  | Transfer for Direct Costs   | (130,294)    |
|         | Total Intrafund Transfers   | (2,677,767)  |
| Change  | l to (budgetary lines)      |              |
|         | Interfund Transfers         |              |
| 497000  | Transfer for Indirect Costs | 2,547,473    |
| 498000  | Transfer for Direct Costs   | 130,294      |
|         | Total Interfund Transfers   | 2,677,767    |
| Expendi | tures                       |              |
| Change  | from (non-budgetary lines)  |              |
|         | Intrafund Transfers         |              |
| 589100  | Transfer of Resources       | (12,551,269) |
|         | Total Intrafund Transfers   | (12,551,269) |
| Changed | l to (budgetary lines)      |              |
|         | Interfund Transfers         |              |
| 581000  | Transfer of Resources       | 12,551,269   |
| -       | Total Interfund Transfers   | 12,551,269   |

The base fringe rate calculation is split into two components: a fixed rate per FTE and a variable rate to be applied to estimated salaries and wages. The variable rate includes all portions of the fringe benefits that are calculated on a straight percentage of salaries/wages—Oregon Public Employees Retirement System (PERS), FICA, TriMet payroll tax and long-term disability. The fixed rate per FTE includes all other benefits—health and welfare (medical, dental, vision), life insurance, dependent life insurance, accidental death insurance and workers' compensation tax. All benefits are explained in detail below.

The variable rate fringe includes a component called "PERS Bond Recovery." In FY 2005–06 Metro financed its unfunded liability with the PERS through the issuance of pension obligation bonds. Metro received a 4.04 percent reduction in its direct pension costs to PERS, substituting an annual debt service payment on the outstanding pension bonds. The funding to pay the debt costs is recovered from all departments in lieu of higher direct pension costs. The PERS Bond Recovery rate is applied against estimated salaries to recover the amount needed to fund the annual debt service payments. The rate will vary from year to year depending on the annual debt payments and the estimated salaries.

For a period of years Metro contributed between 3 percent and 6 percent to a PERS reserve. The contributions were initially made during a time of uncertainty regarding court challenges to legislative changes made to the PERS system. In FY 2012-13 and FY 2013-14, contributions were made in lieu of fully recognizing PERS employer rate reductions. Actuarial changes are made to the PERS employer rate every two years. The studies use past data to determine future contributions. The actuarial evaluation done in December 2008 calculated a reduction of approximately 3 percent to Metro's PERS employer rate at a time of significant economic downturn. It was known at the time that the employer rate would increase about 6 percent in the next actuarial study. Metro chose to contribute the 3 percent reduction to a reserve to offset future costs in lieu of immediately reallocating resources. Beginning in FY 2011-12 the accumulated PERS Reserve was used to offset all or a portion of the costs of the PERS Bond Recovery rate; this offset was expected to continue for three to five years. In FY 2017-18, the offset is 2.0 percent of the 3.0 percent PERS bond recovery rate (the other 1.0 percent being paid by departments, as the PERS Bond Debt Recovery).

### **Explanation of individual benefits**

FICA (Social Security tax): The total tax rate is 15.30 percent of salary, with half paid by the employer and half paid by the employee. The employer-paid tax is included in the benefit rate calculation. The tax is divided into two components: Medicare at 1.45 percent of salary and Old Age, Survivor and Disability Insurance at 6.20 percent of salary.

**TriMet Payroll Tax:** Tax charged on all salaries and wages and paid to TriMet, the local mass transit provider. The tax is calculated at 0.7537 percent of salary.

**Long-Term Disability:** Benefit paid to employees in the event of qualified non-work related injury or illness. Benefit is calculated at 0.31 percent of eligible salaries and wages.

**Pension:** Metro's pension is provided through PERS. PERS contribution rates are divided into two components: employee contribution and employer contribution. The employer rate is determined through actuarial studies performed every two years. For FY 2017-18 Metro's average composite employer rate is estimated at 12.6 percent. The employee pick-up rate is set at 6 percent. As of July 1, 2014, almost all newly hired employees are now paying their own PERS employee contributions.

### Fringe benefit rate calculation

Metro's functions employ a number of temporary, seasonal or event-related part-time employees. While these employees may not be benefit eligible under Metro regulations, they may be PERS eligible if they meet certain criteria.

PERS Bond Recovery Rate: Percent applied against pension eligible salaries to fund the annual debt service payments on the pension obligation bonds. The rate will vary from year to year depending on annual debt service payments and the estimated salaries. Historically, it has ranged from 3.0 percent to 3.2 percent. Beginning in FY 2011-12 the accumulated PERS Reserve began to be used to offset all or a portion of the costs of the PERS Bond Recovery rate. Due to the continuing offset, the rate charged to departments for FY 2017-18 will be 1.0 percent. This offset is expected to last for up to five years and will be gradually increased to the full rate.

Workers' Compensation Tax: State tax calculated at \$0.016 per hour worked.

**Life Insurance:** Benefit paid on behalf of all regular employees. Calculated at \$0.09 per month per \$1,000 of eligible salary up to a maximum of \$50,000.

Accidental Death Insurance: Benefit paid on behalf of all regular employees. Calculated at \$0.02 per month per \$1,000 of eligible salary up to a maximum of \$50,000.

**Dependent Life Insurance:** Benefit paid on behalf of all regular employees. Calculated at \$0.53 per employee per month.

**Dependent Accidental Death Insurance:** Benefit paid on behalf of all regular employees. Calculated at \$0.10 per employee per month.

Health and Welfare Program: Costs paid by Metro on behalf of the employee for medical, dental and vision coverage. Historically, the cost was subject to a monthly cap set by the Metro Council for non-represented employees and through collective bargaining for represented employees. Beginning July 1, 2011, Metro shifted to cost sharing for health and welfare premiums. As of July 1, 2016, all employee groups utilize a 92 percent/8 percent cost sharing plan. The FY 2017-18 budget assumes a 10 percent increase in health care premiums effective upon renewal in January.

### Variable rate components

|                                  | Elected<br>officials | Non-represented employees | AFSCME 3580<br>represented e<br>employees | Other<br>represented<br>employees with<br>pick-up | Other<br>represented<br>employees<br>w/o pick-up | Pension<br>eligible<br>temporary/<br>seasonal<br>employees | Non-pension<br>eligible<br>temporary/<br>seasonal<br>employees |
|----------------------------------|----------------------|---------------------------|---|---|--|--|--|
| FICA                             | 7.65%                | 7.65%                     | 7.65%                                     | 7.65%   | 7.65%  | 7.65%  | 7.65%  |
| TriMet Payroll Tax               | 0.75%                | 0.75%                     | 0.75%                                     | 0.75%   | 0.75%  | 0.75%  | 0.75%  |
| Long Term Disability             | 0.31%                | 0.31%                     | 0.31%                                     | 0.31%   | 0.31%  | 0.00%  | 0.00%  |
| Pension (PERS) Employee Pick-up* | 6.00%                | 6.00%                     | 6.00%                                     | 6.00%   | 0.00%  | 0.00%  | 0.00%  |
| Pension (PERS)- Employer Rate    | 12.60%               | 12.60%                    | 12.60%                                    | 12.60%  | 12.60%   | 12.60%   | 0.00%  |
| TOTAL VARIABLE RATE COMPONENT    | 27.31%               | 27.31%                    | 27.31%                                    | 27.31%  | 21.31%   | 21.00%   | 8.40%  |
| PERS BOND RECOVERY RATE          |                      |                           |   |   |  |  |  |
| PERS Bond recovery rate          | 3.00%                | 3.00%                     | 3.00%                                     | 3.00%   | 3.00%  | 3.00%  | 0.00%  |
| PERS Reserve offset              | (2.00%)              | (2.00%)                   | (2.00%)                                   | (2.00%)   | (2.00%)  | (2.00%)  | 0.00%  |
| TOTAL PERS BOND RECOVERY RATE    | 1.00%                | 1.00%                     | 1.00%                                     | 1.00%   | 1.00%  | 1.00%  | 0.00%  |

 $<sup>\</sup>ensuremath{^{\star}}$  Almost all newly hired employees pay the 6 percent employee rate.

### Fixed rate components (annual budgeted cost)

|                            | Elected and non-<br>represented<br>benefit eligible<br>employees | AFSCME 3580-1 represented employees | Other<br>represented<br>benefit eligible<br>employees | Temporary/<br>seasonal<br>employees |
|----------------------------|--|-------------------------------------|---|-------------------------------------|
| Worker Comp Tax            | \$34   | \$34                                | \$34  | \$34                                |
| Life Insurance             | \$54   | \$54                                | \$54  | \$0                                 |
| Accidental Death Insurance | \$12   | \$12                                | \$12  | \$0                                 |
| Dependent Life Insurance*  | \$8  | \$8                                 | \$8   | \$0                                 |
| Health and Welfare         | \$14,136   | \$14,136                            | \$14,136  | \$0                                 |
| TOTAL FIXED RATE COMPONENT | \$14,244   | \$14,244                            | \$14,244  | \$34                                |

<sup>\*</sup>Includes Dependent Accidental Death Insurance

### Limited duration positions

Positions approved by the Metro Council for specific projects funded by non-recurring or one-time sources of revenues are authorized for limited duration time periods only. Unless specifically re-authorized by the Council during a budget action the position is eliminated at the end of the authorized duration. The following changes are budgeted for FY 2017-18:

| Position                                | Pos # Organizational Unit                 | Duration  | FTE Program/Project                                |
|---|---|-----------|--|
| Position Eliminated in FY 2016-17       |   |           |  |
| Program Director                        | 1260 Oregon Zoo                           | 4/30/2017 | 1.00 Strategic Initiatives                         |
| Program Analyst IV                      | 1214 Property & Environmental<br>Services | 6/30/2017 | 1.00 Cemetery Program                              |
| Video and Photography Technican         | 1321 Communications                       | 6/30/2017 | 1.00 Video   |
| Principal Regional Planner              | 1315 Planning & Development               | 6/30/2017 | 0.50 Housing program                               |
| Duration Extended                       |   |           |  |
| Program Assistant II                    | 1300 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy/Intertriba<br>Resource Spec |
| Policy Analyst                          | 1212 Council                              | 6/30/2018 | 1.00 Diversity, Equity, Inclusion program          |
| Education Specialist III                | 1250 Oregon Zoo                           | 6/30/2018 | 1.00 Grant/OZF funds                               |
| Education Specialist II                 | 1284 Oregon Zoo                           | 6/30/2018 | 0.75 Conservation Action<br>Coordinator            |
| Education Specialist I                  | 1286 Oregon Zoo                           | 6/30/2018 | 0.60 ZAP Program                                   |
| Senior Public Affairs Specialist        | 1304 Communications                       | 6/30/2018 | 0.50 Natural Areas Bond                            |
| Continued without Change                |   |           |  |
| Park Ranger                             | 1187 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Park Ranger                             | 1188 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Senior Regional Planner                 | 1189 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Construction Coordinator                | 1190 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Assistant Management Analyst            | 1191 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Natural Resource Technician             | 1192 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Natural Resource Technician             | 1193 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Natural Resource Technician             | 1194 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Natural Resource Technican              | 1195 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Volunteer Coordinator II                | 1196 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Associate Management Analyst            | 1197 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Associate Natural Resource Sci          | 1198 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Associate Natural Resource Sci          | 1199 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Program Assistant II                    | 1200 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Education Specialist II                 | 1201 Oregon Zoo                           | 6/30/2018 | 1.00 Local Option Levy                             |
| Education Specialist II                 | 1202 Oregon Zoo                           | 6/30/2018 | 0.60 Local Option Levy                             |
| Legal Counsel I                         | 1210 Metro Attorney                       | 6/30/2018 | 1.00 Local Option Levy                             |
| Senior Public Affairs Specialist        | 1216 Communications                       | 6/30/2018 | 1.00 Local Option Levy                             |
| Service Supervisor III                  | 1223 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Senior Regional Planner                 | 1224 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Associate Regional Planner              | 1226 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Associate Public Affairs Specialist     | 1240 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Service Supervisor IV                   | 1263 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Park Ranger                             | 1264 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Park Ranger                             | 1265 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Assistant Management Analyst            | 1295 Parks and Nature                     | 6/30/2018 | 1.00 Levy/NA Bond/SW                               |
| Maintenance Worker I                    | 1296 Parks and Nature                     | 6/30/2018 | 1.00 Local Option Levy                             |
| Event Coordinator (Assoc PA Specialist) | 1298 Parks and Nature                     | 6/30/2018 | 0.80 Local Option Levy                             |
| Administrative Specialist II            | 1299 Parks and Nature                     | 6/30/2018 | 0.50 Local Option Levy                             |
|   | . 255 Tanto and Nature                    | 5,55,2010 | b Local option Levy                                |

| Position                         | Pos # Organizational Unit     | Duration  | FTE Program/Project                  |
|----------------------------------|-------------------------------|-----------|--------------------------------------|
| Senior Public Affairs Specialist | 1124 Planning & Development   | 6/30/2019 | 1.00 Regional Transportation Options |
| Administrative Specialist III    | 1316 Parks & Nature           | 6/30/2021 | 1.00 Willamette Falls Program        |
| Position Increases               |                               |           |                                      |
| Associate Management Analyst     | 1225 Parks and Nature         | 6/30/2018 | 1.00 Local Option Levy               |
| Administrative Specialist II     | 1297 Parks and Nature         | 6/30/2018 | 0.80 Local Option Levy               |
| New Positions                    |                               |           |                                      |
| Maintenance Worker I             | New FY18 Oregon Zoo<br>Zoo #1 | 6/30/2018 | 1.00 Oregon Zoo                      |

In addition, Metro has received authorization from the voters of the region for two longer-term general obligation capital programs – the Natural Areas program approved in November 2006 and the Oregon Zoo Infrastructure and Animal Welfare program approved in November 2008. With the approval of the bond programs, the Council authorized the addition of a number of positions specifically funded by bond proceeds. All bond funded positions are authorized for the duration of the program and are evaluated annually during the budget process for continued need. The following positions were authorized for bond programs:

| Position                         | Pos # Organizational Unit                 | Duration         | FTE Program/Project             |
|----------------------------------|---|------------------|---------------------------------|
| Manager II                       | 1127 Oregon Zoo Bond                      | 6/30/2020        | 1.00 Oregon Zoo Bond            |
| Program Director                 | 1125 Oregon Zoo Bond                      | 6/30/2020        | 1.00 Oregon Zoo Bond            |
| Assistant Management Analyst     | 1137 Oregon Zoo Bond                      | 6/30/2020        | 1.00 Oregon Zoo Bond            |
| Assistant Management Analyst     | 1215 Oregon Zoo Bond                      | 6/30/2020        | 1.00 Oregon Zoo Bond            |
| Sr. Public Affairs Specialist    | 275 Communications                        | program duration | 1.00 Natural Areas bond program |
| Legal Counsel II                 | 1023 Office of Metro Attorney             | program duration | 1.00 Natural Areas bond program |
| Legal Secretary                  | 1024 Office of Metro Attorney             | program duration | 1.00 Natural Areas bond program |
| Paralegal II                     | 1025 Office of Metro Attorney             | program duration | 1.00 Natural Areas bond program |
| Legal Counsel II                 | 1066 Office of Metro Attorney             | program duration | 1.00 Natural Areas bond program |
| Principal Regional Planner       | Property & Environmental<br>1026 Services | program duration | 1.00 Natural Areas bond program |
| Property Management Technician   | Property & Environmental<br>1034 Services | program duration | 1.00 Natural Areas bond program |
| Natural Resource Technician      | Property & Environmental<br>1036 Services | program duration | 1.00 Natural Areas bond program |
| Senior GIS Specialist            | 1031 Research Center                      | program duration | 1.00 Natural Areas bond program |
| Program Director                 | 1022 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Real Estate Negotiator           | 1027 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Real Estate Negotiator           | 1028 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Real Estate Negotiator           | 1029 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Senior Management Analyst        | 1032 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Associate Natural Resource Sci   | 1033 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Program Assistant III            | 1035 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Natural Resource Technician      | 1132 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Assistant Regional Planner       | 1103 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Program Supervisor II            | 1222 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Senior Regional Planner          | 1241 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Senior Regional Planner          | 1242 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Senior Regional Planner          | 1243 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |
| Senior Public Affairs Specialist | 1239 Parks and Nature                     | program duration | 1.00 Natural Areas bond program |

### The following FTE changes are made in the FY 2017-18 Proposed Budget:

| Action - Eliminated Positions (during FY 2016-17) | FTE Change |
|---|------------|
| Maintenance Worker 3                              | (1.00)     |
| Limited Duration Principal Regional Planner       | (0.50)     |
| Limited Duration Program Analyst IV               | (1.00)     |
| Limited Duration Program Director                 | (1.00)     |
| Limited Duration Video and Photography Technican  | (1.00)     |
| TOTAL   | (4.50)     |

| Action - New Positions                                    | FTE Change |
|---|------------|
| Senior Regional Planner                                   | 1.00       |
| Facility Security Agent                                   | 1.00       |
| Assistant Director of Marketing                           | 1.00       |
| Administrative Technician                                 | 1.00       |
| Administrative Assistant                                  | 1.00       |
| Program Assistant III                                     | 1.00       |
| Education Specialist II                                   | 0.50       |
| Senior Solid Waste Planner                                | 1.00       |
| Limited Duration Maintenance Worker 1 (through 6/30/2018) | 1.00       |
| TOTAL   | 8.50       |

| TOTAL   | 5.05       |
|---|------------|
| TOTAL   | 1.05       |
| Administrative Specialist II                        | 0.35       |
| Associate Management Analyst                        | 0.20       |
| Program Assistant II                                | 0.50       |
| Sr Visual Communication Design                      | (0.50)     |
| Administrative Specialist II                        | (0.25)     |
| Event Planner (Associate Public Affairs Specialist) | 0.30       |
| Administrative Specialist II                        | (0.55)     |
| Maintenance Worker 1                                | 0.50       |
| Administrative Assistant                            | 0.50       |
| Senior GIS Specialist                               | 0.20       |
| Senior GIS Specialist                               | 0.20       |
| Senior GIS Specialist                               | (0.40)     |
| Education Specialist I                              | 0.25       |
| Education Specialist I                              | (0.50)     |
| Education Specialist I                              | 0.25       |
| Action - Misc. Actions                              | FTE Change |

### Personnel Services changes detail

| Communications  |            | FTE              |
|---|------------|------------------|
| Communications Eliminate Video and Photography Tech (limited duration)                                    |            | (1.00)           |
| Increase Program Assistant II   |            | 0.50             |
| Decrease Sr Visual Communication Design   | _          | (0.50)           |
|   | Subtotal   | (1.00)           |
| Council Transfer Policy Applyet from NATRC Administration   |            | 1.00             |
| Transfer Policy Analyst from MERC Administration  | Subtotal _ | 1.00             |
| Parks and Nature  | Sabtotal   | 1.00             |
| Eliminate Limited Duration Program Analyst IV   |            | (1.00)           |
| Increase Associate Management Analyst   |            | 0.20             |
| Increase Administrative Specialist II   |            | 0.35             |
| Increase Maintenance Worker 1   |            | 0.50             |
| Increase Event Planner (Associate Public Affairs Specialist)  |            | 0.30             |
| Decrease Administrative Specialist II  Decrease Administrative Specialist II                              |            | (0.55)<br>(0.25) |
| Transfer Education Specialist III from Oregon Zoo   |            | 1.00             |
| Transfer Education Specialist II from Oregon Zoo  |            | 0.80             |
| Transfer Education Specialist II from Oregon Zoo  |            | 1.00             |
| Transfer Education Specialist II from Oregon Zoo  |            | 0.20             |
| Transfer Education Specialist II from Oregon Zoo  |            | 1.00             |
| Transfer Education Specialist II from Oregon Zoo  |            | 0.60             |
|   | Subtotal   | 4.15             |
| Planning and Development  |            |                  |
| Eliminate Limited Duration Principal Regional Planner   | <u>-</u>   | (0.50)           |
|   | Subtotal   | (0.50)           |
| Research Center   |            | 0.20             |
| Increase Senior GIS Specialist  |            | 0.20             |
| Increase Senior GIS Specialist Decrease Senior GIS Specialist   |            | 0.20<br>(0.40)   |
| Declease Selliol GIS Specialist   | Subtotal _ | 0.00             |
| Property and Environmental Services   |            |                  |
| Add Program Assistant III   |            | 1.00             |
| Add Education Specialist II   |            | 0.50             |
| Add Senior Solid Waste Planner  |            | 1.00             |
| Transfer Manager II to MERC Administration  | Subtotal   | (0.05)<br>2.45   |
| Visitor Venues  | Sabtotal   | 2.43             |
| MERC Administration   |            |                  |
| Add Senior Regional Planner   |            | 1.00             |
| Transfer Manager II from Property and Environmental Services  |            | 0.05             |
| Transfer Policy Analyst to Council  |            | (1.00)           |
| Expo Center   |            |                  |
| Increase Administrative Assistant   |            | 0.50             |
| Portland'5 Centers for the Arts   |            | 1 00             |
| Add Facility Security Agent Add Assistant Director of Marketing   |            | 1.00<br>1.00     |
| Add Administrative Technician   |            | 1.00             |
| Add Administrative recrimical Add Administrative Assistant  |            | 1.00             |
| Oregon Zoo  |            | 1.00             |
| Add Duration Maintenance Worker 1 (through 6/30/2018)   |            | 1.00             |
| Eliminate Maintenance Worker 3  |            | (1.00)           |
| Eliminate Limited Duration Program Director   |            | (1.00)           |
| Increase Education Specialist I   |            | 0.25             |
| Increase Education Specialist I   |            | 0.25             |
| Decrease Education Specialist I   |            | (0.50)           |
| Transfer Education Specialist III to Parks and Nature   |            | (1.00)           |
| Transfer Education Specialist II to Parks and Nature  |            | (0.80)           |
| Transfer Education Specialist II to Parks and Nature  |            | (1.00)           |
| Transfer Education Specialist II to Parks and Nature  |            | (0.20)<br>(1.00) |
| Transfer Education Specialist II to Parks and Nature Transfer Education Specialist II to Parks and Nature |            | (0.60)           |
| riansier Education Specialist II to Farks and Nature  | Subtotal   | (1.05)           |
| Total FTE Changes   |            | 5.05             |
| Total FIE Changes   |            | 5.05             |

### Four-year FTE history

|   | Amended<br>FY 2014-15  | Amended<br>FY 2015-16  | Amended<br>FY 2016-17                                | Proposed<br>FY 2017-18  |
|---|--|--|--|---|
| OTAL AGENCY   | 811.80   | 844.05   | 860.66   | 865.71  |
| eneral Fund   | 291.55   | 297.05   | 302.43   | 300.63  |
| Communications  | 25.00  | 25.00  | 13.00  | 12.00   |
| Administrative Specialist IV  | 1.00   | 1.00   | 1.00   | 1.00  |
| Associate Public Affairs Specialist   | 5.00   | 2.00   | 1.00   | 1.00  |
| Digital Media Specialist  | 2.00   | 2.00   | 2.00   | 2.00  |
| Director  | 1.00   | 1.00   | 1.00   | 1.00  |
| Manager II  | 2.00   | 2.00   | 2.00   | 2.00  |
| Program Assistant II  |  |  |  | 0.50  |
| Program Supervisor II   | 2.00   | 2.00   |  |   |
| Senior Management Analyst   | 1.00   | 1.00   | 1.00   | 1.00  |
| Senior Public Affairs Specialist  | 10.00  | 13.00  | 3.00   | 3.00  |
| Sr Visual Communication Designer  | 1.00   | 1.00   | 1.00   | 0.50  |
| Video and Photography Technician  |  |  | 1.00   |   |
| Council   | 30.00  | 31.50  | 30.00  | 31.00   |
| Administrative Assistant II   | 1.00   | 1.00   | 1.00   |   |
| Administrative Assistant III  | 1.00   | 1.00   | 1.00   | 1.00  |
| Chief Operating Officer   | 1.00   | 1.00   | 1.00   | 1.00  |
| Council President   | 1.00   | 1.00   | 1.00   | 1.00  |
| Councilor - Elected Official  | 6.00   | 6.00   | 6.00   | 6.00  |
| Deputy Chief Operating Officer  | 1.00   | 1.00   | 1.00   | 1.00  |
| Manager II  | 1.00   | 1.00   | 1.00   | 1.00  |
| Policy Advisor  | 5.00   | 4.00   | 4.00   | 4.00  |
| Policy Analyst  | 5.00   | 6.00   | 7.00   | 9.00  |
| Policy Analyst II   | 3.00   | 1.00   | 7.00   | 9.00  |
|   | 1.00   | 1.00   |  |   |
| Program Analyst II  | 1.00   | 0.50   | 1.00   | 1.00  |
| Program Analyst IV Program Analyst IV   | 4.00   |  | 3.00   | 3.00  |
|   |  | 2.00   | 2.00   |   |
| Program Analyst V Program Director  | 1.00   | 1.00   |  | 2.00  |
|   |  |  | 1.00   | 1.00  |
| Finance and Regulatory Services   | 37.00  | 37.80  | 37.00  | 37.00   |
| Accountant I  | 3.00   | 2.00   | 2.00   | 2.00  |
| Accountant II   |  |  |  |   |
| Accountant III  | 5.00   | 5.70   | 6.70   |   |
| Accounting Technician II  | 1.00   |  |  | 1.00  |
| <u> </u>  | 1.00<br>5.00   | 5.70   | 4.00   | 1.00  |
| Administrative Specialist II  | 1.00<br>5.00<br>1.00   | 5.00   |  | 1.00  |
| Administrative Specialist II Assistant Management Analyst   | 1.00<br>5.00<br>1.00<br>1.70   | 5.00   | 4.00   | 1.00<br>4.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00   | 5.00<br>1.00<br>4.00   | 4.00<br>5.00   | 1.00<br>4.00<br>5.00  |
| Administrative Specialist II Assistant Management Analyst   | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00   | 5.00<br>1.00<br>4.00<br>1.00   | 4.00   | 1.00<br>4.00<br>5.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00   | 5.00<br>1.00<br>4.00   | 4.00<br>5.00   | 1.00<br>4.00<br>5.00<br>1.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator   | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00   | 5.00<br>1.00<br>4.00<br>1.00   | 5.00<br>1.00   | 1.00<br>4.00<br>5.00<br>1.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00   | 5.00<br>1.00<br>4.00<br>1.00   | 5.00<br>1.00   | 1.00<br>4.00<br>5.00<br>1.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator   | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>1.00   | 1.00<br>4.00<br>1.00<br>1.00<br>0.80   | 5.00<br>1.00<br>1.00<br>1.00                         | 1.00<br>4.00<br>5.00<br>1.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I   | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>1.00<br>0.80<br>4.00                                 | 1.00<br>4.00<br>1.00<br>1.00<br>0.80<br>6.00                                 | 5.00<br>1.00<br>1.00<br>1.00<br>4.00                 | 1.00<br>4.00<br>5.00<br>1.00<br>1.00  |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>1.00<br>0.80<br>4.00                                 | 5.00<br>1.00<br>4.00<br>1.00<br>1.00<br>0.80<br>6.00<br>1.00                 | 5.00<br>1.00<br>1.00<br>1.00<br>4.00                 | 1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>4.00                                      |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II Payroll Specialist   | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>1.00<br>0.80<br>4.00                                 | 5.00<br>1.00<br>4.00<br>1.00<br>1.00<br>0.80<br>6.00<br>1.00                 | 5.00<br>1.00<br>1.00<br>1.00<br>4.00                 | 1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>4.00                                      |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II Payroll Specialist Payroll Technician  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>0.80<br>4.00<br>1.00                                 | 5.00<br>1.00<br>4.00<br>1.00<br>0.80<br>6.00<br>1.00                         | 5.00<br>1.00<br>1.00<br>1.00<br>4.00<br>1.80         | 1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>4.00<br>1.80<br>1.00                      |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II Payroll Specialist Payroll Technician Program Analyst I  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>0.80<br>4.00<br>1.00<br>0.50                         | 5.00<br>1.00<br>4.00<br>1.00<br>0.80<br>6.00<br>1.00<br>1.80                 | 5.00<br>1.00<br>1.00<br>1.00<br>4.00<br>1.80         | 1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>4.00<br>1.80<br>1.00<br>1.00              |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II Payroll Specialist Payroll Technician Program Analyst II Program Analyst III                                     | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>1.00<br>0.80<br>4.00<br>1.00<br>0.50                 | 5.00<br>1.00<br>4.00<br>1.00<br>0.80<br>6.00<br>1.00<br>1.80                 | 5.00<br>1.00<br>1.00<br>1.00<br>4.00<br>1.00<br>1.80 | 1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>4.00<br>1.80<br>1.00<br>1.00              |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II Payroll Specialist Payroll Technician Program Analyst II Program Analyst III Program Analyst IV                  | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>0.80<br>4.00<br>1.00<br>0.50<br>1.00<br>1.00         | 5.00<br>1.00<br>4.00<br>1.00<br>0.80<br>6.00<br>1.00<br>1.80<br>1.00         | 5.00<br>1.00<br>1.00<br>1.00<br>4.00<br>1.00<br>1.80 | 1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>4.00<br>1.80<br>1.00<br>1.00<br>1.00      |
| Administrative Specialist II Assistant Management Analyst Associate Management Analyst Budget Coordinator Director Investment Coordinator Manager I Manager II Payroll Specialist Payroll Technician Program Analyst I Program Analyst III Program Analyst IV Program Analyst V | 1.00<br>5.00<br>1.00<br>1.70<br>3.00<br>1.00<br>0.80<br>4.00<br>1.00<br>0.50<br>1.00<br>1.00<br>1.00 | 5.00<br>1.00<br>4.00<br>1.00<br>0.80<br>6.00<br>1.00<br>1.80<br>1.00<br>1.00 | 5.00<br>1.00<br>1.00<br>1.00<br>4.00<br>1.00<br>1.80 | 5.70<br>1.00<br>4.00<br>5.00<br>1.00<br>1.00<br>1.00<br>1.00<br>1.00<br>1.00<br>1 |

### Four-year FTE history, continued

|                                      | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|--------------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Human Resources                      | 19.00                 | 19.80                 | 21.80                 | 21.80                  |
| Administrative Assistant III         | 1.00                  | 2.00                  | 2.00                  | 2.00                   |
| Director                             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Manager II                           | 2.00                  | 2.00                  | 2.00                  | 3.00                   |
| Payroll Specialist                   | 2.00                  |                       |                       |                        |
| Program Analyst I                    | 3.00                  | 3.80                  | 3.80                  | 3.80                   |
| Program Analyst II                   | 1.00                  |                       |                       |                        |
| Program Analyst III                  | 3.00                  | 3.00                  | 4.00                  | 3.00                   |
| Program Analyst IV                   | 3.00                  | 5.00                  | 6.00                  | 6.00                   |
| Program Analyst V                    | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Information Services                 | 27.50                 | 27.50                 | 28.50                 | 28.50                  |
| Administrative Specialist IV         | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Director                             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Manager I                            | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Program Supervisor II                | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Records & Information Analyst        | 2.50                  | 2.50                  | 2.50                  | 2.50                   |
| Systems Administrator II             |                       |                       | 1.00                  | 1.00                   |
| Systems Administrator III            | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Systems Administrator IV             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Systems Analyst I                    | 1.00                  | 1.00                  |                       |                        |
| Systems Analyst II                   | 3.00                  | 3.00                  | 2.00                  | 2.00                   |
| Systems Analyst III                  | 4.00                  | 4.00                  | 6.00                  | 6.00                   |
| Systems Analyst IV                   | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Technical Specialist II              | 4.00                  | 4.00                  | 4.00                  | 4.00                   |
| Office of Metro Attorney             | 15.50                 | 16.00                 | 16.00                 | 16.00                  |
| Deputy Metro Attorney                | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Legal Assistant I                    | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Legal Assistant II                   | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Legal Counsel I                      | 0.50                  | 1.00                  | 1.00                  | 1.00                   |
| Legal Counsel II                     | 7.00                  | 7.00                  | 7.00                  | 7.00                   |
| Metro Attorney                       | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Paralegal II                         | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Office of the Auditor                | 6.00                  | 6.00                  | 6.00                  | 6.00                   |
| Auditor - Elected Official           | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Auditor's Administrative Asst        | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Principal Management Auditor         | 2.00                  | 3.00                  | 3.00                  | 3.00                   |
| Senior Management Auditor            | 2.00                  | 1.00                  | 1.00                  | 1.00                   |
| Parks and Nature                     | 37.40                 | 37.55                 | 46.28                 | 46.43                  |
| Administrative Specialist II         |                       |                       | 1.00                  | 1.00                   |
| Administrative Specialist IV         | 0.30                  | 0.30                  | 0.50                  | 0.50                   |
| Arborist                             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Assistant Management Analyst         | 2.00                  | 2.00                  |                       |                        |
| Associate Management Analyst         |                       | 0.15                  | 2.85                  | 2.85                   |
| Associate Natural Resource Scientist |                       | 0.80                  | 0.80                  | 0.80                   |
| Associate Public Affairs Specialist  |                       |                       | 2.00                  | 2.10                   |
| Director                             | 0.40                  | 0.40                  | 0.65                  | 0.65                   |
| Education Specialist II              |                       |                       |                       | 1.00                   |
| Maintenance Technician               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Manager I                            | 1.70                  | 1.00                  | 1.70                  | 2.75                   |
| Manager II                           | 2.70                  | 3.40                  | 2.70                  | 2.70                   |
| Natural Resource Specialist          | 2.00                  | 1.00                  | 1.00                  | 1.00                   |
| Natural Resource Specialist Lead     | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Natural Resource Technician          | 2.00                  | 1.00                  | 1.00                  | 1.00                   |

|                                     | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|-------------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Park Ranger                         | 6.00                  | 5.00                  | 6.00                  | 6.00                   |
| Park Ranger Lead                    | 3.00                  | 4.00                  | 3.00                  | 3.00                   |
| Principal Regional Planner          | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Program Analyst IV                  | 1.00                  | 1.00                  |                       |                        |
| Program Assistant III               | 2.50                  | 2.50                  | 2.50                  | 2.50                   |
| Program Director                    | 1.00                  | 1.00                  | 1.33                  | 1.33                   |
| Program Supervisor II               | 0.40                  | 0.40                  | 1.65                  | 0.65                   |
| Property Management Specialist      | 0.80                  | 0.80                  | 0.80                  | 0.80                   |
| Property Management Technician      | 0.80                  | 0.80                  | 0.80                  | 0.80                   |
| Senior Management Analyst           | 1.00                  | 1.00                  | 2.00                  | 1.00                   |
| Senior Natural Resource Scientist   | 4.00                  | 4.00                  | 4.00                  | 4.00                   |
| Senior Public Affairs Specialist    | 0.00                  |                       | 3.00                  | 3.00                   |
| Volunteer Coordinator II            | 1.80                  | 1.00                  | 1.00                  | 1.00                   |
| Planning and Development Department | 47.15                 | 48.30                 | 57.30                 | 56.80                  |
| Administrative Specialist II        | 2.00                  | 2.00                  | 3.50                  | 3.50                   |
| Administrative Specialist IV        | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Assistant Engineer                  | 1.00                  |                       |                       |                        |
| Assistant Transportation Planner    |                       | 1.00                  | 1.00                  |                        |
| Associate Management Analyst        | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Associate Transportation Planner    | 1.00                  | 2.00                  | 2.00                  | 3.00                   |
| Deputy Director                     | 2.00                  | 2.00                  | 2.00                  | 1.00                   |
| Director                            | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Manager I                           | 1.00                  | 2.00                  | 3.00                  | 4.00                   |
| Manager II                          | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Principal Regional Planner          | 5.80                  | 5.50                  | 7.50                  | 7.00                   |
| Principal Transportation Planner    | 6.00                  | 6.00                  | 6.00                  | 6.00                   |
| Program Assistant II                | 1.00                  | 1.80                  | 1.80                  | 1.80                   |
| Program Assistant III               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Program Supervisor I                | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Program Supervisor II               |                       |                       | 1.00                  | 1.00                   |
| Records & Information Analyst       | 0.35                  |                       |                       |                        |
| Senior Management Analyst           | 4.00                  | 4.00                  | 4.00                  | 4.00                   |
| Senior Public Affairs Specialist    |                       |                       | 5.00                  | 5.00                   |
| Senior Regional Planner             | 7.00                  | 5.00                  | 4.50                  | 4.50                   |
| Senior Transportation Planner       | 8.00                  | 9.00                  | 8.00                  | 8.00                   |
| Transportation Engineer             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Property and Environmental Services | 18.50                 | 19.60                 | 18.55                 | 17.10                  |
| Administrative Specialist I         | 1.00                  | 1.00                  |                       |                        |
| Administrative Specialist II        | 1.00                  | 1.00                  | 2.00                  | 1.40                   |
| Administrative Specialist IV        | 0.25                  | 0.25                  |                       |                        |
| Assistant Management Analyst        | 1.40                  | 0.40                  | 0.25                  | 0.25                   |
| Associate Management Analyst        | 1.00                  | 2.00                  | 1.30                  | 1.30                   |
| Building Custodian - MRC            | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Construction Coordinator            |                       | 1.00                  | 1.00                  | 1.00                   |
| Director                            | 0.35                  | 0.35                  | 0.10                  | 0.10                   |
| Facilities Maintenance Technician   | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Facilities Maintenance Worker       | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Lead Building Custodian - MRC       | 0.50                  | 0.50                  | 0.50                  | 0.50                   |
| Manager I                           | 1.30                  | 1.30                  | 1.30                  | 1.30                   |
| Manager II                          | 0.40                  | 0.40                  | 0.45                  | 0.40                   |
| Principal Regional Planner          | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Printing/Mail Services Clerk        | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Program Assistant II                | 1.30                  | 1.30                  | 1.55                  | 0.75                   |
| <del>-</del>                        |                       |                       |                       |                        |

| Program Supervisor II  |                                       | Amended    | Amended    | Amended    | Proposed |
|--|---------------------------------------|------------|------------|------------|----------|
| Safety and Security Officer   2.00  |                                       | FY 2014-15 | FY 2015-16 | FY 2016-17 |          |
| Service Supervisor II  |                                       |            |            |            |          |
| Research Center         28.50         28.00         28.00           Administrative Specialist IV         1.00         1.00         1.00           Assistant GS Specialist         1.00         1.00         1.00           Associate GIS Specialist         1.60         1.00         1.00           Associate Researcher & Modeler         4.00         3.00         1.00           Associate Transportation Model         1.00         1.00         1.00           Director         1.00         1.00         1.00         1.00           GIS Technician         1.00         1.00         1.00         1.00           Manager I         1.00         1.00         1.00         1.00           Manager I         2.00         3.00         3.00         2.00           Principal Regional Planner         0.50   | •                                     |            |            |            |          |
| Administrative Specialist IV 1.00 1.00 1.00 1.00 1.00 Assistant GIS Specialist 1.00 1.00 1.00 1.00 1.00 1.00 Associate Researcher & Modeler 4.00 3.00 1.00 1.00 1.00 Associate Researcher & Modeler 1.00 1.00 1.00 1.00 1.00 Director 1.00 1.00 1.00 1.00 1.00 Director 1.00 1.00 1.00 1.00 1.00 GIS Technician 1.00 1.00 1.00 1.00 1.00 1.00 Manager I 1.00 1.00 1.00 1.00 1.00 1.00 1.00 Manager I 2.00 2.00 2.00 2.00 2.00 2.00 2.00 Principal GIS Specialist 2.00 3.00 3.00 3.00 2.00 Principal Researcher & Modeler 4.00 4.00 4.00 4.00 4.00 4.00 Program Analyst IV 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0   |                                       |            |            |            |          |
| Assistant GIS Specialist         1.00         1.00         1.00         1.00           Associate GIS Specialist         1.60         1.00         1.00         1.00           Associate Researcher & Modeler         4.00         3.00         1.00         1.00           Associate Transportation Model         1.00         1.00         1.00         1.00           GIS Technician         1.00         1.00         1.00         1.00           Manager I         2.00         2.00         2.00         2.00           Principal GIS Specialist         2.00         3.00         3.00         2.00           Principal Regional Planner         0.50  |                                       | 28.50      | 28.00      | 28.00      | 28.00    |
| Associate GIS Specialist   | ·                                     | 1.00       | 1.00       | 1.00       |          |
| Associate Researcher & Modeler         4.00         3.00         1.00         1.00           Associate Transportation Model         1.00         1.00         1.00         1.00         1.00           Director         1.00         1.00         1.00         1.00           Manager I         1.00         1.00         1.00         2.00  | ·                                     | 1.00       | 1.00       | 1.00       | 1.00     |
| Associate Transportation Model         1.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         4.00   | Associate GIS Specialist              | 1.60       | 1.00       | 1.00       | 1.00     |
| Director   |                                       | 4.00       | 3.00       | 1.00       | 1.00     |
| Manager   1.00   1.00   1.00   1.00   2.00 | Associate Transportation Model        | 1.00       | 1.00       | 1.00       | 1.00     |
| Manager II         1.00         1.00         1.00         1.00           Manager II         2.00         2.00         2.00         2.00           Principal GIS Specialist         2.00         3.00         3.00         2.00           Principal Researcher & Modeler         4.00         4.00         4.00         4.00           Program Analyst V         1.00         1.00         1.00           Program Supenvisor II         2.00         5.00         5.00           Senior GIS Specialist         4.40         5.00         5.00         5.00           Senior Researcher & Modeler         3.00         4.00         6.00         6.00           Senior Researcher & Modeler         3.00         4.00         6.00         5.00           Systems Analyst IV         1.00         1.00         1.00           MERC Fund         18.235         186.35         189.95         194.50           Expo Center         1.480         15.80         15.30         15.80           Expo Center         1.480         15.80         15.30         15.80           Administrative Assistant         1.00         1.00         1.00         1.00           Administrative Pechnician         0.05 <t< td=""><td></td><td>1.00</td><td>1.00</td><td>1.00</td><td>1.00</td></t<>   |                                       | 1.00       | 1.00       | 1.00       | 1.00     |
| Manager II         2.00         2.00         2.00         2.00           Principal GiS Specialist         2.00         3.00         3.00         2.00           Principal Researcher & Modeler         4.00         4.00         4.00         4.00           Program Analyst IV         1.00         1.00         1.00           Program Supenvisor II         2.00         5.00         5.00           Senior GiS Specialist         4.40         5.00         5.00         5.00           Senior Researcher & Modeler         3.00         4.00         6.00         6.00           Systems Analyst IV         1.00         1.00         6.00         6.00           Senior Researcher & Modeler         3.00         4.00         5.00         5.00           Senior Researcher & Modeler         3.00         4.00         5.00         5.00           Serior Researcher & Modeler         18.23         18.635         189.95         194.50           MERC Fund         18.235         186.35         189.95         194.50           Marketing Researcher & Modeler         11.00         1.50         1.50         0.05           Administrative Assistant         1.00         1.50         1.50         0.05         0.05 <td>GIS Technician</td> <td></td> <td></td> <td></td> <td>1.00</td>  | GIS Technician                        |            |            |            | 1.00     |
| Principal GIS Specialist         2.00         3.00         3.00         2.00           Principal Regional Planner         0.50   |                                       |            |            | 1.00       | 1.00     |
| Principal Regional Planner         0.50           Principal Researcher & Modeler         4.00         4.00         4.00           Program Analyst IV         1.00         1.00           Program Analyst V         1.00         1.00           Program Supervisor II         2.00         5.00         5.00           Senior GIS Specialist         4.40         5.00         5.00         5.00           Senior Researcher & Modeler         3.00         4.00         6.00         5.00           Systems Analyst IV         1.00         1.00         1.00         1.00         1.00         1.00         1.00         1.00         1.50         1.00         1.00<   |                                       | 2.00       | 2.00       | 2.00       | 2.00     |
| Principal Researcher & Modeler         4.00         4.00         4.00           Program Analyst IV         1.00         1.00           Program Supervisor II         2.00  | Principal GIS Specialist              | 2.00       | 3.00       | 3.00       | 2.00     |
| Program Analyst IV         1.00         1.00           Program Analyst V         2.00         1.00         5.00           Senior GIS Specialist         4.40         5.00         5.00         6.00           Senior Researcher & Modeler         3.00         4.00         6.00         6.00           Systems Analyst IV         1.00         182.35         186.35         189.95         194.50           Expo Center         14.80         15.80         15.30         15.00           Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         1.00         1.00         1.00           Operating Engineer II         1.00         1.00         1.00         1.00           Sales Manager         2.00 Contractions Manager - Expo Cent         1.00         1.00         1.00  | Principal Regional Planner            | 0.50       |            |            |          |
| Program Analyst V         1.00         1.00           Program Supervisor II         2.00         5.00         5.00         5.00           Senior GIS Specialist         4.40         5.00         5.00         6.00           Senior Researcher & Modeler         3.00         4.00         6.00         6.00           Systems Analyst IV         Total Control Coordinator I         1.00         15.00         18.95         194.50           Expo Center         14.80         15.80         15.30         15.80           Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         <   | Principal Researcher & Modeler        | 4.00       | 4.00       | 4.00       | 4.00     |
| Program Supervisor II         2.00           Senior GIS Specialist         4.40         5.00         5.00           Senior Researcher & Modeler         3.00         4.00         6.00         6.00           Systems Analyst IV         Texas 100         1.00         1.00           MERC Fund         182.35         186.35         189.95         194.50           Expo Center         14.80         15.80         15.30         15.80           Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         0.50         0.50         0.50           Marketing & Promotions Coordinator I         0.50         1.00         1.00         1.00           Operating Engineer II         1.00         1.00         1.00         1.00           Sales Manager I         0.05         0.05   | Program Analyst IV                    |            |            |            | 1.00     |
| Senior GIS Specialist         4.40         5.00         5.00           Senior Researcher & Modeler         3.00         4.00         6.00         6.00           Systems Analyst IV         1.00         6.00         6.00           MERC Fund         18.35         186.35         189.95         194.50           Expo Center         14.80         15.30         15.80         15.80           Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         0.00         1.00         <   | Program Analyst V                     |            | 1.00       | 1.00       |          |
| Senior Researcher & Modeler         3.00         4.00         6.00           Systems Analyst IV         1.00           MERC Fund         182.35         186.35         189.95         194.50           Expo Center         14.80         15.80         15.30         15.80           Administrative Assistant         1.00         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         2.00         1.00         2.00         2.00         2.00         2.00         2.00         2.00   | Program Supervisor II                 | 2.00       |            |            |          |
| Systems Analyst IV   182.35   186.35   189.95   194.50   | Senior GIS Specialist                 | 4.40       | 5.00       | 5.00       | 5.00     |
| MERC Fund         182.35         186.35         189.95         194.50           Expo Center         14.80         15.80         15.30         15.80           Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         2.00         1.00         2.00         2.00         2.00         2.00         2.00         2.00         2.00         <   | Senior Researcher & Modeler           | 3.00       | 4.00       | 6.00       | 6.00     |
| Expo Center         14.80         15.80         15.30         15.80           Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         2.00         2.00         1.00 <td>Systems Analyst IV</td> <td></td> <td></td> <td></td> <td>1.00</td>  | Systems Analyst IV                    |            |            |            | 1.00     |
| Administrative Assistant         1.00         1.50         1.50         2.00           Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         0.50         0.50           Marketing & Promotions Coordinator I         0.50         0.50         0.50           Operating Engineer II         1.00         1.00         1.00         1.00           Sales Manager         1.00         1.00         1.00         1.00           Sales Manager II         1.00         1.00         1.00         1.00           Security Manager         0.05         0.05         0.05         0.05         0.05         0.05           Senior Account Executive         2.00         2.00         2.00         2.00         2.00         2.00           Utility Lead         2.00         2.00         2.00         2.00         2.00         2.00         1.00         1.00         1.00   | MERC Fund                             | 182.35     | 186.35     | 189.95     | 194.50   |
| Administrative Technician         0.05         0.05         0.05         0.05           Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00   | Expo Center                           | 14.80      | 15.80      | 15.30      | 15.80    |
| Admissions Staffing Manager         0.20         0.20         0.20         0.20           Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00   | Administrative Assistant              | 1.00       | 1.50       | 1.50       | 2.00     |
| Director - Expo Center         1.00         1.00         1.00         1.00           Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00         ***********************************   | Administrative Technician             | 0.05       | 0.05       | 0.05       | 0.05     |
| Electrician         0.50         0.50         0.50         0.50           Expo Center Utility Lead         2.00  | Admissions Staffing Manager           | 0.20       | 0.20       | 0.20       | 0.20     |
| Expo Center Utility Lead         2.00           Marketing & Promotions Coordinator I         0.50           Operating Engineer II         1.00         1.00         1.00           Operations Manager - Expo Cent         1.00         1.00         1.00           Sales Manager         1.00         1.00         1.00           Sales Manager II         1.00         1.00         1.00           Security Manager         0.05         0.05         0.05         0.05           Senior Account Executive         2.00         2.00         2.00         2.00           Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator <t< td=""><td>Director - Expo Center</td><td>1.00</td><td>1.00</td><td>1.00</td><td>1.00</td></t<>  | Director - Expo Center                | 1.00       | 1.00       | 1.00       | 1.00     |
| Marketing & Promotions Coordinator I         0.50           Operating Engineer II         1.00         1.00         1.00         1.00           Operations Manager - Expo Cent         1.00         1.00         1.00         1.00           Sales Manager         1.00         1.00         1.00         1.00           Sales Manager II         1.00         1.00         1.00         1.00           Security Manager         0.05         0.05         0.05         0.05           Senior Account Executive         2.00         2.00         2.00         2.00           Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction  | Electrician                           | 0.50       | 0.50       | 0.50       | 0.50     |
| Operating Engineer II         1.00         1.00         1.00         1.00           Operations Manager - Expo Cent         1.00         1.00         1.00         1.00           Sales Manager         1.00         1.00         1.00         1.00           Sales Manager II         1.00         1.00         1.00         1.00         1.00           Security Manager         0.05         0.00         1   |                                       | 2.00       |            |            |          |
| Operations Manager - Expo Cent         1.00         1.00         1.00         1.00           Sales Manager         1.00         1.00         1.00         1.00           Sales Manager II         1.00         1.00         1.00         1.00           Security Manager         0.05         0.05         0.05         0.05           Senior Account Executive         2.00         2.00         2.00         2.00           Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           Manager I         0.30  |                                       |            | 0.50       |            |          |
| Sales Manager       1.00       1.00         Sales Manager II       1.00       1.00         Security Manager       0.05       0.05       0.05         Senior Account Executive       2.00       2.00       2.00       2.00         Ticketing/Parking Services Mgr       1.00       1.00       1.00       1.00         Utility Lead       2.00       2.00       2.00       2.00         Utility Maintenance Lead       1.00       1.00       1.00       1.00         Utility Maintenance Specialist       3.00       3.00       3.00       3.00         MERC Administration       6.00       6.50       6.60       6.65         Administrative Assistant IV       0.85       0.85       0.85         Assistant Management Analyst       0.60       0.60       0.75       0.75         Construction Coordinator       1.00       1.00       1.00       1.00         General Manager, Visitor Venues       0.75       0.75       0.75       0.75         Manager I       0.30       0.30       0.25       0.30         Policy Advisor       0.50       1.00       1.00       1.00         Program Analyst II       0.85       0.85   | Operating Engineer II                 | 1.00       | 1.00       | 1.00       | 1.00     |
| Sales Manager II         1.00         1.00           Security Manager         0.05         0.05         0.05           Senior Account Executive         2.00         2.00         2.00         2.00           Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Manager II         0.30         0.30         0.25         0.30           Policy Analyst         1.00         1.00 <td>Operations Manager - Expo Cent</td> <td>1.00</td> <td>1.00</td> <td>1.00</td> <td>1.00</td>   | Operations Manager - Expo Cent        | 1.00       | 1.00       | 1.00       | 1.00     |
| Security Manager         0.05         0.05         0.05         0.05           Senior Account Executive         2.00         2.00         2.00         2.00         2.00           Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Manager II         0.30         0.30         0.25         0.30           Policy Advisor         0.50         1.00  | Sales Manager                         | 1.00       | 1.00       |            |          |
| Senior Account Executive         2.00         2.00         2.00         2.00           Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85         0.85  | Sales Manager II                      |            |            | 1.00       | 1.00     |
| Ticketing/Parking Services Mgr         1.00         1.00         1.00         1.00           Utility Lead         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85         0.85         0.85  | Security Manager                      | 0.05       | 0.05       | 0.05       | 0.05     |
| Utility Lead         2.00         2.00         2.00           Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85         0.85         0.85  |                                       | 2.00       | 2.00       | 2.00       | 2.00     |
| Utility Maintenance Lead         1.00         1.00         1.00         1.00           Utility Maintenance Specialist         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85         0.85         0.85   |                                       | 1.00       | 1.00       | 1.00       | 1.00     |
| Utility Maintenance Specialist         3.00         3.00         3.00         3.00           MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Manager II         0.30         0.30         0.25         0.30           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85         0.85         0.85   |                                       |            | 2.00       | 2.00       | 2.00     |
| MERC Administration         6.00         6.50         6.60         6.65           Administrative Assistant IV         0.85         0.85         0.85           Assistant Management Analyst         0.60         0.60         0.75         0.75           Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Manager II         0.30         0.30         0.25         0.30           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85         0.85         0.65         0.60         0.75  | ·                                     | 1.00       | 1.00       | 1.00       | 1.00     |
| Administrative Assistant IV       0.85       0.85       0.85         Assistant Management Analyst       0.60       0.60       0.75       0.75         Construction Coordinator       1.00       1.00       1.00       1.00         General Manager, Visitor Venues       0.75       0.75       0.75       0.75         Manager I       1.00       1.00       1.00       1.00         Manager II       0.30       0.30       0.25       0.30         Policy Advisor       0.50       1.00       1.00       1.00         Policy Analyst       1.00       1.00       1.00       1.00         Program Analyst II       0.85       0.85   | Utility Maintenance Specialist        | 3.00       | 3.00       | 3.00       | 3.00     |
| Assistant Management Analyst       0.60       0.60       0.75       0.75         Construction Coordinator       1.00       1.00       1.00       1.00         General Manager, Visitor Venues       0.75       0.75       0.75       0.75         Manager I       1.00       1.00       1.00       1.00         Manager II       0.30       0.30       0.25       0.30         Policy Advisor       0.50       1.00       1.00       1.00         Policy Analyst       1.00       1.00       1.00       1.00         Program Analyst II       0.85   | MERC Administration                   | 6.00       | 6.50       | 6.60       | 6.65     |
| Construction Coordinator         1.00         1.00         1.00         1.00           General Manager, Visitor Venues         0.75         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Manager II         0.30         0.30         0.25         0.30           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00         1.00           Program Analyst II         0.85  | Administrative Assistant IV           |            | 0.85       | 0.85       | 0.85     |
| General Manager, Visitor Venues         0.75         0.75         0.75           Manager I         1.00         1.00         1.00         1.00           Manager II         0.30         0.30         0.25         0.30           Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00           Program Analyst II         0.85   | Assistant Management Analyst          | 0.60       | 0.60       | 0.75       | 0.75     |
| Manager I       1.00       1.00       1.00       1.00       1.00         Manager II       0.30       0.30       0.25       0.30         Policy Advisor       0.50       1.00       1.00       1.00         Policy Analyst       1.00       1.00       1.00         Program Analyst II       0.85   |                                       | 1.00       | 1.00       | 1.00       | 1.00     |
| Manager II       0.30       0.30       0.25       0.30         Policy Advisor       0.50       1.00       1.00       1.00         Policy Analyst       1.00       1.00       1.00       1.00         Program Analyst II       0.85   | General Manager, Visitor Venues       | 0.75       | 0.75       | 0.75       | 0.75     |
| Policy Advisor         0.50         1.00         1.00         1.00           Policy Analyst         1.00         1.00         1.00           Program Analyst II         0.85   | Manager I                             | 1.00       | 1.00       | 1.00       | 1.00     |
| Policy Analyst         1.00         1.00         1.00           Program Analyst II         0.85         1.00  | Manager II                            | 0.30       | 0.30       | 0.25       | 0.30     |
| Program Analyst II 0.85  | Policy Advisor                        | 0.50       | 1.00       | 1.00       | 1.00     |
| • •  | Policy Analyst                        | 1.00       | 1.00       | 1.00       |          |
| Senior Regional Planner 1.00   | · · · · · · · · · · · · · · · · · · · | 0.85       |            |            |          |
|  | Senior Regional Planner               |            |            |            | 1.00     |

|                                       | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|---------------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Oregon Convention Center              | 114.65                | 114.65                | 115.65                | 115.65                 |
| Account Executive                     | 2.00                  |                       |                       |                        |
| Administrative Assistant              | 4.00                  | 4.00                  | 4.00                  | 4.00                   |
| Administrative Operations Supervisor  |                       |                       |                       | 1.00                   |
| Administrative Technician             | 3.15                  | 3.15                  | 3.15                  | 3.15                   |
| Admissions Staffing Manager           | 0.25                  | 0.25                  | 0.25                  | 0.25                   |
| Assistant Director of Sales           |                       | 1.00                  |                       |                        |
| Assistant Operations Mgr              | 1.00                  |                       |                       | 1.00                   |
| Asst. Executive Director              |                       | 1.00                  | 1.00                  | 1.00                   |
| Audio Visual Manager                  |                       |                       | 1.00                  | 1.00                   |
| Audio Visual Production Supervisor    |                       |                       |                       | 1.00                   |
| Audio Visual Services Supervisor      |                       |                       |                       | 1.00                   |
| Audio Visual Supervisor               | 1.00                  | 1.00                  | 2.00                  |                        |
| Audio Visual Technician               | 3.00                  | 1.00                  |                       |                        |
| Audio Visual Technician Lead          | 1.00                  | 3.00                  | 3.00                  | 3.00                   |
| Director of Event Services            | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Director of Operations                | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Director of Sales                     |                       |                       | 1.00                  | 1.00                   |
| Electrician                           | 5.00                  | 5.00                  | 5.00                  | 5.00                   |
| Event Manager                         | 4.00                  | 6.00                  | 2.00                  | 2.00                   |
| Event Manager I                       |                       |                       |                       | 1.00                   |
| Event Manager II                      |                       |                       | 4.00                  | 2.00                   |
| Event Manager III                     |                       |                       | 1.00                  | 2.00                   |
| Executive Assistant                   | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Executive Director - OCC              | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Facility Security Agent               | 8.00                  | 8.00                  | 8.00                  | 9.00                   |
| Graphic Designer                      | 1.00                  | 1.00                  | 1.00                  |                        |
| House /Event Manager                  | 0.75                  | 0.75                  | 0.75                  | 0.75                   |
| Information Systems Coord             | 1.00                  |                       |                       |                        |
| Lead Electrician                      | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Lead Operating Engineer               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Maintenance Supervisor                |                       |                       | 1.00                  | 1.00                   |
| Marketing & Promotions Coordinator II |                       |                       |                       | 2.00                   |
| Marketing & Web Srvcs Manager         | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| OCC Deputy Dir - Sales & Mkting       | 1.00                  |                       |                       |                        |
| Operating Engineer I                  |                       | 2.00                  |                       |                        |
| Operating Engineer II                 | 5.00                  | 3.00                  | 5.00                  | 5.00                   |
| Operations Mgr - Hskpg and Setup      | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Operations Mgr - OCC                  |                       | 2.00                  | 2.00                  | 2.00                   |
| Operations Mgr - Tech'l Srvs          | 1.00                  |                       |                       |                        |
| Sales Manager                         | 4.00                  | 4.00                  |                       |                        |
| Sales Manager II                      |                       |                       | 4.00                  | 4.00                   |
| Secretary                             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Security Manager                      | 0.90                  | 0.90                  | 0.90                  | 0.90                   |
| Senior Event Manager                  | 1.00                  | 1.00                  |                       |                        |
| Senior Setup Supervisor               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Senior Sales Manager                  | 1.00                  |                       |                       |                        |
| Services Sales Coordinator I          | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Services Sales Coordinator II         | 2.00                  | 2.00                  | 2.00                  | 4.00                   |
| Setup & Operations Supervisor         | 5.00                  | 5.00                  | 5.00                  | 5.00                   |
| Sustainability Coordinator            | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| · · · · · · · · · · · · · · · · · · · | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Technology Services Manager           |                       | 1 ()()                | 1 (1)(1               | 1 ()()                 |

|  | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|--|-----------------------|-----------------------|-----------------------|------------------------|
| Ticketing/Parking Services Mgr             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Utility Maintenance                        | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Utility Maintenance Lead                   | 1.00                  | 1.00                  |                       |                        |
| Utility Worker II                          | 40.00                 | 40.00                 | 40.00                 | 34.00                  |
| Volunteer Services Coordinator             | 0.60                  | 0.60                  | 0.60                  | 0.60                   |
| Portland'5 Centers for the Arts            | 46.90                 | 49.40                 | 52.40                 | 56.40                  |
| Admin Operations Supervisor                |                       |                       | 1.00                  | 1.00                   |
| Administrative Assistant                   | 1.00                  | 1.00                  | 1.00                  | 2.00                   |
| Administrative Technician                  | 1.80                  | 1.80                  | 1.80                  | 2.80                   |
| Admissions Staffing Manager                | 0.55                  | 0.55                  | 0.55                  | 0.55                   |
| Assistant Director of Marketing            |                       |                       |                       | 1.00                   |
| Assistant Event Services Mgr               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Assistant Operations Mgr                   | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Assistant Production Supervisor            |                       |                       | 1.00                  | 1.00                   |
| Assistant Sales & Booking Manager          | 1.00                  |                       |                       |                        |
| Assistant Ticket Services Mgr              | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Asst Executive Director - P'5              | 1.00                  | 1.00                  |                       |                        |
| Asst Sales & Booking Manager               |                       | 1.00                  | 1.00                  | 1.00                   |
| Booking, Sales & Marketing Director - P'5  |                       |                       |                       | 1.00                   |
| Dept Head Stagehand                        | 15.00                 | 15.00                 | 15.00                 | 15.00                  |
| Director of Operations - P'5               |                       |                       |                       | 1.00                   |
| Educ & Comm Engagemnt Coord                |                       |                       |                       | 1.00                   |
| Education and Community Engagement Manager |                       |                       | 1.00                  |                        |
| Event Services Director - P'5              |                       |                       |                       | 1.00                   |
| Event Services Manager - P'5               | 1.00                  | 1.00                  | 1.00                  |                        |
| Executive Assistant                        | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Executive Director - P'5                   | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Facility Maintenance Supervisor            | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Facility Security Agent                    | 1.00                  | 1.00                  | 1.00                  | 2.00                   |
| Lead Electrician                           | 1.00                  | 1.00                  |                       | 1.00                   |
| Marketing & Promotions Coordinator I       | 0.50                  | 1.00                  |                       |                        |
| Marketing & Promotions Coordinator II      | 2.00                  | 2.00                  | 3.00                  | 3 00                   |
| Operating Engineer II                      | 2.00                  | 3.00                  | 4.00                  | 3.00                   |
| Operations Manager - P'5                   | 1.00                  | 1.00                  | 1.00                  | 3.00                   |
| Sales & Booking Manager - P'5              | 1.00                  | 1.00                  | 1.00                  |                        |
| Sales Manager                              | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Security Manager                           | 0.05                  | 0.05                  | 0.05                  | 0.05                   |
| Senior Setup Supervisor                    | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Setup & Operations Supervisor              | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Stage Supervisor                           | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Ticket Services Coordinator                | 1.00                  | 2.00                  | 2.00                  | 2.00                   |
| Ticket Services Director - P5              | 1.00                  | 2.00                  | 2.00                  | 1.00                   |
| Ticket Services Manager                    | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Utility Lead                               | 2.00                  | 2.00                  | 3.00                  | 3.00                   |
| Utility Maintenance Technician             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Volunteer Services Coordinator             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Natural Areas Fund                         | 20.05                 | 20.25                 | 20.49                 | 16.84                  |
|  |                       |                       |                       |                        |
| Parks and Nature                           | 20.05                 | 20.25                 | 20.49                 | 16.84                  |
| Administrative Specialist IV               | 0.30                  | 0.30                  | 0.50                  | 0.50                   |
| Assistant Management Analyst               | 1.00                  | 0.20                  | 0.20                  | 0.20                   |
| Assistant Regional Planner                 | 1.00                  | 1.00                  |                       |                        |
| Associate Regional Planner                 | 0.30                  | 1.00                  | 0.35                  | 0.35                   |
| Director                                   | 0.30                  | 0.30                  | 0.35                  | 0.35                   |

|   | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|---|-----------------------|-----------------------|-----------------------|------------------------|
| Manager I                                     | 0.35                  | 0.05                  | 0.35                  |                        |
| Manager II                                    | 0.20                  | 0.50                  | 0.20                  |                        |
| Natural Resource Specialist                   | 2.00                  | 1.00                  | 1.00                  | 1.00                   |
| Natural Resource Technician                   |                       | 1.00                  | 1.00                  | 1.00                   |
| Principal Regional Planner                    |                       |                       | 0.20                  |                        |
| Program Assistant III                         | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Program Director                              | 1.00                  | 1.00                  | 1.34                  | 1.34                   |
| Program Supervisor II                         | 1.50                  | 1.50                  | 1.95                  | 1.95                   |
| Property Management Specialist                | 1.20                  | 1.20                  | 1.20                  |                        |
| Property Management Technician                | 0.20                  | 0.20                  | 0.20                  |                        |
| Real Estate Negotiator                        | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Senior GIS Specialist                         | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Senior Management Analyst                     | 3.00                  | 3.00                  | 3.00                  | 2.00                   |
| Senior Natural Resource Scientist             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Senior Public Affairs Specialist              | 1.00                  | 1.00                  |                       |                        |
| Senior Regional Planner                       | 3.00                  | 3.00                  | 4.00                  | 3.50                   |
| Oregon Zoo Infrastructure/Animal Welfare Fund | 6.00                  | 6.00                  | 6.00                  | 6.00                   |
| Oregon Zoo                                    | 6.00                  | 6.00                  | 6.00                  | 6.00                   |
| Assistant Management Analyst                  | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Construction Coordinator                      | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Manager II                                    | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Program Director                              | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Oregon Zoo Operating Fund                     | 179.65                | 192.65                | 194.60                | 189.00                 |
| Oregon Zoo                                    | 179.65                | 192.65                | 194.60                | 189.00                 |
|   | 179.05                |                       |                       |                        |
| Administrative Assistant IV                   | 2.00                  | 1.15                  | 1.15                  | 1.15                   |
| Administrative Specialist II                  |                       | 2.00                  | 5.50                  | 4.50                   |
| Administrative Specialist III                 | 4.00                  | 4.00                  |                       | 4.50                   |
| Administrative Specialist IV                  | 1.00                  | 1.00                  | 1.00                  | 2.00                   |
| Admissions Lead                               | 2.80                  | 2.60                  | 2.60                  | 2.60                   |
| Animal Keeper                                 | 34.00                 | 37.00                 | 36.00                 | 35.50                  |
| Assistant Management Analyst                  | 1.00                  | 2.50                  | 2.00                  | 2.00                   |
| Asso Visual Communication Designer            | 2.50                  | 2.50                  | 2.00                  | 2.00                   |
| Associate Management Analyst                  | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Associate Natural Resource Scientist          | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Associate Public Affairs Specialist           | 2.00                  | 3.00                  | 1.00                  | 1.00                   |
| Cash Office Clerk                             | 0.75                  | 0.75                  | 0.75                  | 0.75                   |
| Construction Coordinator                      | 4.00                  | 1.00                  |                       |                        |
| Custodial Lead                                | 1.00                  | 1.00                  |                       |                        |
| Custodian                                     | 6.00                  | 6.00                  | 6.00                  | 6.00                   |
| Deputy Conservation Manager                   | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Deputy Director                               | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Digital Media Specialist                      |                       |                       | 1.00                  | 1.00                   |
| Director                                      | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Education Specialist I                        | 0.50                  | 4.60                  | 6.10                  | 6.60                   |
| Education Specialist II                       | 5.05                  | 4.90                  | 3.75                  | 0.75                   |
| Education Specialist III                      | 5.00                  | 6.00                  | 6.00                  | 5.00                   |
| Electrician II                                | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Endocrinology Research Technician             |                       | 1.00                  | 1.00                  | 1.00                   |
| Event Coordinator                             | 1.00                  | 1.00                  | 1.00                  | 2.00                   |
| Food Service Worker 1                         | 0.80                  | 0.80                  | 0.80                  | 0.80                   |
| Food Service Worker 3                         | 3.20                  | 3.20                  | 3.20                  | 3.20                   |
| Food Service/Retail Specialist                | 3.90                  | 4.80                  | 4.80                  | 4.80                   |
| Gardener                                      | 7.00                  | 8.00                  |                       |                        |

|   | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|---|-----------------------|-----------------------|-----------------------|------------------------|
| General Manager, Visitor Venues             | 0.25                  | 0.25                  | 0.25                  | 0.25                   |
| Horticulturist                              |                       |                       | 8.00                  | 8.00                   |
| Lead Cash Office Clerk                      | 0.85                  | 0.85                  | 0.85                  | 0.85                   |
| Maintenance Lead                            | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Maintenance Technician                      | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Maintenance Worker I                        |                       |                       |                       | 1.00                   |
| Maintenance Worker 2                        | 9.00                  | 10.00                 | 11.00                 | 11.00                  |
| Maintenance Worker 3                        | 3.00                  | 3.00                  | 3.00                  | 2.00                   |
| Manager I                                   | 2.00                  | 2.00                  | 3.00                  | 2.00                   |
| Manager II                                  | 5.00                  | 5.00                  | 6.00                  | 6.00                   |
| Nutrition Technician 1                      | 1.50                  | 2.00                  | 2.00                  | 2.00                   |
| Nutritionist                                | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Operations Lead                             |                       |                       | 2.00                  | 2.00                   |
| Operations/Warehouse Worker                 |                       |                       | 2.00                  | 2.00                   |
| Policy Advisor                              | 0.50                  |                       |                       |                        |
| Program Analyst II                          | 2.15                  |                       |                       |                        |
| Program Analyst III                         | 1.00                  |                       |                       |                        |
| Program Analyst IV                          | 1.00                  | 2.00                  | 2.00                  | 2.00                   |
| Program Assistant I                         | 2.55                  | 1.75                  | 1.75                  | 1.75                   |
| Program Assistant II                        | 2.50                  | 2.50                  | 2.50                  | 2.50                   |
| Program Assistant III                       |                       |                       | 0.60                  |                        |
| Program Director                            | 1.00                  | 1.00                  | 1.00                  |                        |
| Program Supervisor I                        | 1.00                  | 2.00                  | 3.00                  | 3.00                   |
| Program Supervisor II                       | 5.00                  | 6.00                  | 5.00                  | 6.00                   |
| Project Coordinator                         | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Safety and Security Officer                 | 5.00                  | 5.00                  | 5.00                  | 5.00                   |
| Senior Animal Keeper                        | 7.50                  | 7.50                  | 8.50                  | 8.50                   |
| Senior Gardener                             | 1.00                  | 1.00                  |                       |                        |
| Senior Horticulturist                       |                       |                       | 1.00                  | 1.00                   |
| Senior Public Affairs Specialist            | 3.00                  | 3.00                  | 3.00                  | 3.00                   |
| Service Supervisor I                        | 4.00                  | 3.00                  | 3.00                  | 2.00                   |
| Service Supervisor II                       | 7.00                  | 8.00                  | 7.00                  | 4.00                   |
| Service Supervisor III                      | 3.00                  | 4.00                  | 4.00                  | 8.00                   |
| Service Supervisor IV                       | 1.00                  | 1.00                  | 2.00                  | 1.00                   |
| Sr Visual Communication Designer            | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Storekeeper                                 | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Technical Specialist I                      | 0.50                  |                       |                       |                        |
| Veterinarian I                              | 1.00                  | 1.00                  | 2.00                  | 2.00                   |
| Veterinarian II                             | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Veterinary Technician                       | 2.50                  | 3.00                  | 3.00                  | 3.00                   |
| Video and Photography Tech                  | 0.50                  | 0.50                  | 0.50                  | 0.50                   |
| Visitor Services Worker III                 | 0.85                  |                       |                       |                        |
| Volunteer Coordinator II                    | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Warehouse Lead                              | 1.00                  | 1.00                  |                       |                        |
| Warehouse Worker                            | 2.00                  | 2.00                  |                       |                        |
| Zoo Hospital Manager                        | 1.00                  |                       |                       |                        |
| Zoo Registrar                               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| ks and Natural Areas Local Option Levy Fund | 30.90                 | 33.80                 | 29.73                 | 37.18                  |
| regon Zoo                                   | 1.50                  | 33.00                 | 25.75                 | 37.10                  |
| Education Specialist II                     | 1.50                  |                       |                       |                        |
| ·   |                       | 22.00                 | 20.72                 | 27.40                  |
| arks and Nature                             | 29.40                 | 33.80                 | 29.73                 | 37.18                  |
| Administrative Specialist I                 |                       | 0.75                  |                       |                        |
| Administrative Specialist II                | 1.00                  | 1.00                  | 0.75                  | 1.30                   |

|  | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|--|-----------------------|-----------------------|-----------------------|------------------------|
| Assistant Management Analyst             | 1.00                  | 1.50                  | 1.50                  | 1.50                   |
| Assistant Public Affairs Specialist      | 1.00                  | 1.00                  |                       |                        |
| Assistant Regional Planner               |                       | 1.00                  | 1.00                  |                        |
| Associate Management Analyst             | 1.80                  | 1.95                  | 1.95                  | 1.15                   |
| Associate Natural Resource Scientist     | 2.00                  | 2.20                  | 2.20                  | 2.20                   |
| Associate Public Affairs Specialist      |                       |                       |                       | 0.70                   |
| Associate Regional Planner               | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Construction Coordinator                 | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Education Specialist II                  |                       |                       |                       | 2.60                   |
| Education Specialist III                 |                       |                       |                       | 1.00                   |
| Event Coordinator                        |                       | 0.50                  | 0.50                  |                        |
| Maintenance Worker 1                     |                       | 0.50                  | 0.50                  | 1.00                   |
| Manager I                                |                       |                       |                       | 0.30                   |
| Manager II                               | 0.10                  | 0.10                  | 0.10                  | 1.30                   |
| Natural Resource Specialist              |                       | 1.00                  |                       |                        |
| Natural Resource Technician              | 4.00                  | 4.00                  | 4.00                  | 4.00                   |
| Natural Resources Enforcement Specialist | 1.00                  |                       |                       |                        |
| Park Ranger                              | 4.00                  | 4.00                  | 4.00                  | 4.00                   |
| Policy Advisor                           | 1.00                  | 1.00                  |                       |                        |
| Principal Regional Planner               |                       |                       |                       | 1.00                   |
| Program Assistant II                     | 1.00                  | 2.00                  | 2.00                  | 2.00                   |
| Program Assistant III                    | 0.30                  | 0.30                  | 0.50                  | 0.50                   |
| Program Director                         |                       |                       | 0.33                  | 0.33                   |
| Program Supervisor I                     | 1.00                  |                       |                       |                        |
| Program Supervisor II                    |                       |                       | 1.40                  | 0.40                   |
| Property Management Specialist           |                       |                       |                       | 1.20                   |
| Property Management Technician           |                       |                       |                       | 0.20                   |
| Senior Management Analyst                | 1.00                  | 1.00                  | 1.00                  | 2.00                   |
| Senior Public Affairs Specialist         | 1.00                  | 1.00                  |                       |                        |
| Senior Regional Planner                  | 3.00                  | 3.00                  | 3.00                  | 2.50                   |
| Service Supervisor III                   |                       | 1.00                  |                       |                        |
| Service Supervisor IV                    | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Volunteer Coordinator II                 | 1.20                  | 1.00                  | 1.00                  | 2.00                   |
| Solid Waste Fund                         | 101.30                | 107.45                | 114.16                | 118.06                 |
| Finance and Regulatory Services          | 5.00                  | 2.50                  | 0.50                  | 0.50                   |
| Associate Management Analyst             | 1.00                  |                       |                       |                        |
| Manager II                               | 1.00                  |                       |                       |                        |
| Policy Advisor                           |                       | 1.00                  |                       |                        |
| Senior Management Analyst                | 3.00                  | 1.50                  | 0.50                  | 0.50                   |
| Property and Environmental Services      | 96.30                 | 104.95                | 113.66                | 117.56                 |
| Administrative Specialist II             |                       |                       |                       | 0.60                   |
| Administrative Specialist III            |                       | 1.00                  | 1.00                  | 1.00                   |
| Administrative Specialist IV             | 1.15                  | 1.15                  | 1.00                  | 1.00                   |
| Assistant Management Analyst             | 2.00                  | 2.30                  | 1.30                  | 1.30                   |
| Assistant Solid Waste Planner            | 1.00                  | 1.00                  |                       |                        |
| Associate Management Analyst             |                       | 0.30                  | 1.30                  | 1.30                   |
| Associate Regional Planner               |                       |                       |                       | 1.00                   |
| Associate Solid Waste Planner            | 1.00                  | 2.00                  | 3.00                  | 3.00                   |
| Construction Coordinator                 | 1.00                  |                       |                       |                        |
| Director                                 | 0.95                  | 0.95                  | 0.90                  | 0.90                   |
| Education Specialist I                   |                       | 1.80                  | 2.40                  | 2.40                   |
| Education Specialist II                  |                       |                       |                       | 0.50                   |
| Education Specialist III                 | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
|  | 2.00                  | 2.00                  | 2.00                  | 2.00                   |

|                                     | Amended<br>FY 2014-15 | Amended<br>FY 2015-16 | Amended<br>FY 2016-17 | Proposed<br>FY 2017-18 |
|-------------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Facilities Maintenance Technician   | 1.00                  | 1.00                  |                       |                        |
| Hazardous Waste Specialist          | 5.00                  | 5.00                  | 5.00                  | 5.00                   |
| Hazardous Waste Technician          | 19.30                 | 19.30                 | 21.00                 | 21.00                  |
| Landfill & Environmental Specialist | 3.00                  | 3.00                  | 4.00                  | 4.00                   |
| Latex Operations Specialist         | 1.00                  | 1.00                  | 2.00                  |                        |
| Latex Operations Technician         | 2.00                  | 2.00                  | 1.00                  |                        |
| Latex Retail Technician             | 1.00                  | 1.00                  | 1.00                  |                        |
| Lead Scalehouse Technician          | 2.00                  | 2.00                  | 2.00                  | 2.00                   |
| Manager I                           | 5.65                  | 6.65                  | 6.65                  | 4.65                   |
| Manager II                          | 3.30                  | 1.30                  | 0.30                  | 2.30                   |
| Policy Advisor                      |                       |                       | 1.00                  |                        |
| Principal Solid Waste Planner       | 5.00                  | 5.00                  | 5.65                  | 5.65                   |
| Program Assistant II                | 6.00                  | 5.00                  | 3.00                  | 3.80                   |
| Program Assistant III               | 2.20                  | 2.20                  | 4.00                  | 5.00                   |
| Program Director                    | 2.00                  | 2.00                  | 3.00                  | 3.00                   |
| Program Supervisor I                | 1.00                  | 1.00                  | 2.00                  | 2.00                   |
| Program Supervisor II               | 4.10                  | 6.00                  | 5.90                  | 6.90                   |
| Scalehouse Technician               | 8.65                  | 8.85                  | 8.76                  | 8.76                   |
| Senior Engineer                     | 2.00                  | 3.00                  | 3.00                  | 3.00                   |
| Senior Management Analyst           |                       | 2.00                  | 3.00                  | 3.00                   |
| Senior Public Affairs Specialist    |                       |                       | 4.00                  | 4.00                   |
| Senior Regional Planner             | 2.00                  | 1.00                  | 2.00                  | 1.00                   |
| Senior Solid Waste Planner          | 10.00                 | 13.15                 | 11.50                 | 12.50                  |
| Service Supervisor III              | 1.00                  | 1.00                  | 1.00                  | 1.00                   |
| Metro Paint Operat Specialist       |                       |                       |                       | 2.00                   |
| Metro Paint Operat Technician       |                       |                       |                       | 2.00                   |
| eral Asset Management Fund          |                       | 0.50                  | 3.30                  | 3.50                   |
| arks and Nature                     |                       | 0.50                  | 3.30                  | 3.50                   |
| Administrative Specialist III       |                       |                       | 1.00                  | 1.00                   |
| Principal Regional Planner          |                       |                       | 0.80                  | 1.00                   |
| Program Analyst IV                  |                       |                       | 1.00                  |                        |
| Senior Public Affairs Specialist    |                       | 0.50                  | 0.50                  | 0.50                   |
| Senior Regional Planner             |                       |                       |                       | 1.00                   |

**Glossary** 

2040: See Metro 2040 Growth Concept.

Accrual Basis of Accounting: Accounting method in which revenue is recognized when it is earned, regardless of when cash is received; expenses are recognized when the associated liability is incurred, regardless of when cash is paid.

Ad Valorem Tax: A tax based on the assessed value of taxable property.

AFSCME: See American Federation of State, County, and Municipal Employees.

American Federation of State, County, and Municipal Employees (AFSCME): An organized labor bargaining unit.

**Appropriation:** The legal spending authority approved by Metro Council to fund Metro activities. Can be changed only by the action of the Council and in some instances is further restricted by Oregon budget law.

**Arbitrage:** Interest earned from the proceeds of bond issues in which the rate of interest earned is greater than the interest rate owed on the bonds. Arbitrage earnings must be reported to the Internal Revenue Service.

**Assessed Value:** The value set by a county assessor on real and personal taxable property as a basis for levying taxes.

**Ballot Measure 5:** Amendment to the Oregon Constitution approved by the voters in 1990, which limits property tax rates. This is now Article XI, Section 11(b) of the Oregon Constitution.

**Ballot Measure 37:** Constitutional amendment approved by voters in November 2004. Measure 37 requires that governments pay owners, or waive enforcement by repealing, changing or not applying restrictions, when certain land use restrictions reduce owners' property value.

Ballot Measure 47: Constitutional amendment approved by voters in November 1996. Ballot Measure 47 rolled back property taxes on individual properties to either the FY 1994–95 tax or the FY 1995–96 tax less 10 percent, whichever was less. The measure allowed increases of no more than 3 percent per year in property tax bills in ensuing years and limited fee increases without voter approval. Ballot Measure 47 was to take effect in FY 1997–98, but was repealed in May 1997 by Ballot Measure 50.

Ballot Measure 50: A Constitutional amendment referred to the voters by the Legislature in May 1997. Ballot Measure 50 repealed and replaced Ballot Measure 47. Ballot Measure 50 rolled assessed values back to FY 1994–95 levels less 10 percent and allows them to increase no more than 3 percent per year. Existing operating tax levies (including tax bases and levies approved in November 1996) were reduced by a statewide average of 17 percent and were converted to rate-based levies. Ballot Measure 50 took effect in FY 1997–98.

Beginning Fund Balance: Net resources (cash and non-cash) available in a fund at the beginning of a fiscal year, carried over from the prior fiscal year.

**Bonds:** A written promise to pay a sum of money at a future date, with interest paid at an agreed rate on a set schedule. Bonds are typically used by governments to finance long-term capital improvements.

**Brownfield:** Land previously used for industrial purposes or certain commercial uses. The land may be contaminated by low concentrations of hazardous waste or pollution, and has the potential to be reused once it is cleaned up.

**Budget:** A plan for receiving and spending money in a fiscal year. The budget is the financial plan for Metro's allocation of resources to provide services, accomplish Metro's objectives and perform activities.

Budget Calendar: The schedule of key dates and major events in the budget process.

**Budget Committee:** The Metro Council sits as a special committee under Oregon Budget Law to review the Chief Operating Officer's proposed budget and to adopt the budget for the following fiscal year.

Budget Phases: Metro's annual budget is developed in four phases, as follows:

Requested: Requests from departments for the following year's budget.

Proposed: The Chief Operating Officer's recommended budget, which is reviewed by the Council Budget Committee.

Approved: The budget and tax levy as approved by the Council that is forwarded to the Multnomah County Tax Supervising and Conservation Commission for its certification.

Adopted: The budget as adopted by the Council in the annual budget resolution, following certification by the Tax Supervising and Conservation Commission.

**Budget Program:** A portfolio of products, services, funding and performance measures that links to Council goals within a performance-based program budget. A performance-based program budget links funding to agency results affecting external audiences. Metro budget programs include varying levels of programs, projects and operations.

CAFR: See Comprehensive Annual Financial Report.

Capital Improvement Plan (CIP): a long-range plan prepared annually to identify capital projects to be funded over a five-year period. The five-year capital budget identifies each project, the year in which it will be started or acquired, the yearly expenditures of the project and proposed method of financing. The capital budget is reviewed and approved by the Chief Operating Officer and the Metro Council. Projects approved for the first year of the plan become part of Metro's budget for the ensuing year and may be modified in subsequent years. The document is included in the agency budget document. The capital budget and the annual operating budget document are presented to the Council by the Chief Operating Officer for its consideration and adoption.

Capital Outlay: A major expenditure category that includes appropriations for the purchase or improvement of land and buildings, and for furniture and equipment with a cost of more than \$5,000 and a useful life of one or more years.

Capital Project: A capital project is any physical asset acquired, constructed or financed by Metro, with a total capital cost of \$100,000 or more and a useful life of at least five years. It can include land, facilities, trails, roads, other infrastructure, major equipment and parts. It can include renewal and replacement projects as well as new acquisitions and construction projects. Acquisition or construction of a capital project may be staged over several years.

Cash Basis of Accounting: Accounting method under which transactions are recognized when cash changes hands.

**Centers and Services:** Work units organized to serve budget programs and/or provide internal services (also referred to "as departments").

Central Services: Services provided internally to Metro departments by another Metro department or departments. These are primarily business services, such as accounting, risk management, information services, human resources and legal services.

G-32 Appendices- Glossary

**CET:** See Construction Excise Tax.

Chart of Accounts: A coding framework that categorizes various financial information into a logical structure which is the basis and foundation for all financial reporting within the agency.

CII: See Community Investment Initiative.

CIP: See Capital Improvement Plan.

CIS: See Community Investment Strategy.

**COLA:** Cost of Living Adjustment.

**Commission:** An appointed body established in the Metro Code responsible for daily operations of a Metro operation (specifically MERC).

Compensation Plan: A listing of all Metro position classifications, their classification number and the rates of pay authorized.

Component Unit: Legally separate organization for which elected officials of the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's statements to be misleading or incomplete, in accordance with GASB Statements 14 and 39.

Comprehensive Annual Financial Report (CAFR): The official public record of Metro's financial condition and results of operations, prepared at the close of each fiscal year, subject to audit.

Compression: The effect produced if the combined (and otherwise authorized) property tax rates of all non-school jurisdictions in a taxing area exceed the limit of \$10 tax per \$1000 in assessed value, as required by the Oregon Constitution since the passage of Ballot Measure 5. The result of such an excess is reduced proportionally to each general government jurisdiction's rate so the total rate does not exceed \$10.

Concept Plan: See Metro 2040 Growth Concept.

Construction Excise Tax (CET): Effective July 1, 2006, Metro imposed a 0.12 percent Construction Excise Tax on eligible construction throughout the region to fund concept planning for areas brought into the Urban Growth Boundary in 2002 and 2004. All jurisdictions issuing permits have signed intergovernmental agreements to collect the tax on Metro's behalf. The CET is authorized through 2020.

**Contingency:** A major expenditure category that includes appropriations set aside for unforeseen expenses. The Council must approve, by resolution, any transfers from a contingency account to an expenditure account.

**Contract:** An agreement in writing between two parties where there is an exchange of goods or services. A contract is enforceable by law.

COO: Chief Operating Officer.

Cost Allocation Plan: A document prepared each fiscal year that identifies costs for central services and assigns them to operating units based on the best estimate of use or benefit received. The plan is used in preparing the annual budget to determine the amount of interfund transfers for the central service funds.

**CPI:** Consumer Price Index.

CRAG: Columbia Region Association of Governments.

Data Resource Center (DRC): The division of Metro's Research Center that supplies economic and demographic information for Metro's planning functions, and that manages the Regional Land Information System (RLIS).

**Debt Service:** 1. Payment of principal and interest on bonds, interest-bearing warrants and short-term notes; 2. A major expenditure category that includes all categories of debt service payments.

**DEIS:** Draft Environmental Impact Statement.

Department: A functional unit of Metro.

Department of Environmental Quality-Oregon (DEQ): The Oregon Department of Environmental Quality, a state agency, which regulates Metro's solid waste disposal system and aspects of Metro planning operations such as air quality and water quality.

**DEQ:** See Department of Environmental Quality.

**Direct Costs:** The amount of charges to a department for specific services provided by another department.

DRC: See Data Resource Center.

Dry Waste: Non-putrescible (does not decay) waste, including demolition debris.

EBMS: See Event Business Management System.

**EEO:** Equal Employment Opportunity.

**Ending Fund Balance:** Unspent and unobligated net resources at the end of a fiscal year. Usually generated by cash reserves and under-spending of appropriations.

Enhancement Grants: Grants for community projects made to local communities that contain major solid waste disposal facilities. These grant programs are funded out of the Community Enhancement Fund by a surcharge of \$0.50 per ton on waste deposited at the facility.

**Enterprise Activity:** Business conducted by Metro in which a customer pays a fee or charge for a service or product.

Enterprise Revenues: Revenues earned through the sale of Metro goods or services, including admission fees, building rentals, food and drink at Metro facilities; solid waste fees for disposal and waste processing.

**EPA:** Environmental Protection Agency (Federal agency).

**Event Business Management System (EBMS):** an integrated software for event based programs.

Excise Tax: A tax that is paid by users of Metro facilities for the privilege of the use of the facilities, equipment, systems or services owned, licensed, franchised or operated by Metro.

**Expenditure:** The actual outlay of, or obligation to pay, cash.

**Expo:** *Portland Expo Center;* located at 2060 North Marine Drive in Portland, consists of 333,000 square feet of flat floor space in four adjacent buildings for public exhibits and shows.

Ex Situ research: Research conducted on wildlife that is not in its native range.

FRS: Finance and Regulatory Services.

**Fiscal Year:** Metro's annual budget and accounting period, from July 1 through June 30.

FMLA: Family Medical Leave Act.

Fringe Benefits: Non-salary employee benefits provided in accordance with state and federal law, union contracts and/or Council policy. Such benefits for regular employees include pension plans (including PERS and Social Security); medical, dental, vision and life insurance; vacation, holiday and sick leave; workers' compensation and unemployment insurance. Temporary employees receive only those benefits mandated by law, such as Social Security, workers' compensation and unemployment insurance.

G-34 Appendices- Glossary

FTA: Federal Transit Administration (formerly UMTA, Urban Mass Transit Administration).

**Full-time Equivalent (FTE):** The ratio of time expended in any position to that of a full-time position. One person working full-time for one year is one FTE.

Functional Plan: Urban Growth Management Functional Plan.

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts that is segregated for the purpose of carrying on specific activities or attaining certain objectives. Metro maintains several types of funds, including:

General: Revenues may be spent for any legitimate Metro purpose.

Enterprise: A fiscal and budgeting entity that accounts for a specific Metro operation that earns a substantial portion of its money through enterprise activities. An example of a Metro enterprise fund is the Solid Waste Revenue Fund.

Special Revenue: Resources are restricted to expenditures for specific purposes, generally in support of the department that manages the fund.

Capital Projects: Dedicated to acquisition, construction or improvement of the fixed assets managed by a particular department.

Internal Service: Accounts for the financing of goods or services provided by a central service department, with revenues coming from benefiting units on a cost-reimbursement basis.

Debt Service: Dedicated to paying debt service obligations.

Trust: Expenditures are dedicated to a specified purpose, as stipulated by the entity or entities that provided money to establish the fund.

**Fund Balance:** The difference between a fund's assets and its liabilities; a fund's net resources.

FY: Fiscal Year.

**GAAP:** See *Generally Accepted Accounting Principles*.

GASB: See Governmental Accounting Standards Board.

General Fund: See description under Fund.

General Obligation Bonds: Bonds that are backed by the full faith and credit of the issuing government. General obligation bonds must be approved by the voters, and are paid through property taxes.

General Renewal and Replacement Fund: The General Renewal and Replacement Fund was created as a separate fund in FY 2008-09 to provide for Metro's general assets including the Oregon Zoo, Regional Parks, Metro Regional Center and Information Services. Now a subfund of the General Asset Management Fund.

Generally Accepted Accounting Principles (GAAP): A standard established by the Accounting Practices Board of the American Institute of Certified Public Accountants. These rules, conventions and procedures define accepted accounting practices.

GFOA: Government Finance Officers Association.

GIS: Geographical Information System.

Governmental Accounting Standards Board (GASB): A private, non-profit organization established in 1984; responsible for setting generally accepted accounting principals for state and local governments.

**Grant:** A contribution of assets by one entity to another. Grants are generally designated for a specific expenditure or project.

Greater Portland Pulse: Greater Portland Pulse is a joint Metro/Portland State University collaborative effort to establish, maintain and utilize a common set of regional performance indicators and data that tracks the interconnected social equity, economic and environmental objectives for Clackamas, Washington, and Multnomah Counties in Oregon and Clark County, Washington. The indicators are intended to guide policy and resource decisions across nine key community livability categories including the economy, education, access to culture, civic engagement, health and safety, access and mobility, housing and the environment (all within an equity framework).

Growth Concept: See Metro 2040 Growth Concept.

**Household Hazardous Waste:** Any discarded chemical materials or products that are or may be hazardous or toxic to the public or the environment and are commonly used in or around households.

International Alliance of Theatrical State Employees (IATSE): An organized labor bargaining unit.

IGA: See Intergovernmental Agreement.

**Indirect Costs:** The central overhead costs (i.e., payroll, accounts payable, legal counsel) necessary for the operation of a department or execution of a grant and not directly attributable to a specific function or grant. These costs are computed and charged to the appropriate department or grant based on a cost allocation plan.

*In Situ* research: Research conducted with wildlife in its native range.

**Interfund Transfer:** 1. An amount of money distributed from one fund to finance activities in another fund. The most common types of interfund transfers are for central services, payment for specific services performed or for general financial support. 2. A major expenditure category that accounts for all movement of money from one fund to another.

**Intergovernmental Agreement (IGA):** A signed agreement between two or more units of government, often approved by governing bodies, that provides for the exchange of goods or services between the governments.

**Intergovernmental Revenue:** Funds received from a unit of government other than Metro in support of a Metro activity.

The Intertwine: A network of integrated parks, trails and natural areas. The Intertwine provides opportunities to preserve natural areas, open spaces, water and wildlife habitat.

IT: Information Technology.

IS: Information Services.

Joint Policy Advisory Committee on Transportation (JPACT): This committee consists of elected and appointed officials from jurisdictions throughout the region who are charged with developing and approving regional transportation plans.

KFD: Killingsworth Fast Disposal (landfill site).

Latex Paint Facility: Metro facility which treats, recycles and disposes of latex paint.

Leadership in Energy and Environmental Design (LEED): A Green Building Rating System; a voluntary, consensus-based national standard for developing high-performance, sustainable buildings; developed by U.S. Green Building Council, representing all segments of the building industry.

Line Item: An individual object of expenditure. See Chart of Accounts.

G-36 Appendices- Glossary

Line Item Budget: An increasingly rare form of government budgeting in which proposed expenditures are appropriated by individual objects of expenditure within a fund or department.

LIU: Laborers International Union.

Major Expenditure Category: One of six classifications of spending, including personal services, materials and services, debt service, capital outlay, interfund transfers and contingency.

**Master Plan:** A comprehensive plan for a program or facility that establishes policies and goals for the program or facility, for a period of five years or longer.

Material Recovery Facility (MRF): A waste facility that receives commingled loads of waste and sorts them into recyclable and non-recyclable components.

**Materials and Services:** A major expenditure category that includes contractual and other services, materials, supplies and other charges.

MAX: TriMet's Light Rail system, Metropolitan Area Express, connects Portland, Gresham, Beaverton, Hillsboro, Clackamas, Milwaukie and the Portland Airport.

Measure 5, Measure 37, Measure 47, Measure 50: See Ballot Measures.

MERC: See Metropolitan Exposition Recreation Commission.

Metropolitan Exposition Recreation Commission (MERC): An appointed sevenmember board and its staff, which is responsible for daily operations of the Oregon Convention Center, Portland'5 Centers for the Arts and the Portland Expo Center.

Metro 2040 Growth Concept: Defines regional growth and development in the Portland Metropolitan region. The growth concept was adopted in the Region 2040 planning and public involvement process in December 1995.

Metro Central: Metro's solid waste transfer station at 6161 NW 61st Avenue, Portland.

**Metro Export Initiative (MEI):** a strategy sponsored by Greater Portland Inc. and developed in cooperation with the Brookings Institute that seeks to double regional exports in the next five years.

MetroPaint: A high quality, affordable, 100 percent recycled latex paint produced in Portland, Oregon, since 1992. Metro produces and sells recycled latex paint in 5-gallon pails and 1-gallon cans.

**Metro Regional Center:** Metro's governmental headquarters, located at 600 NE Grand Avenue, Portland.

**MetroScope:** MetroScope is a set of decision support tools used by Metro and the City of Portland to model changes in measures of economic, demographic, land use and transportation activity. MetroScope comprises four models and a set of GIS (geographic information system) tools that keep track of the location of development activities and produce visual representations (maps) from the models' output.

**Metro South:** Metro's solid waste transfer station at 2001 Washington St., Oregon City.

Modified Accrual Basis of Accounting: The accrual basis of accounting adapted to the governmental fund type under which revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are generally recognized when the related fund liability is incurred.

MPAC: Metro Policy Advisory Committee.

MPO: Metropolitan Planning Organization.

MRF: See Material Recovery Facility.

MTAC: Metro Technical Advisory Committee.

MTIP: Metropolitan Transportation Improvement Program.

MTOCA: Metropolitan Tourism Opportunity and Competitiveness Account.

MTP: Metropolitan Transportation Plan (Clark County, Washington).

Natural Areas Program (2006): Program designed to conserve a regional system that protects the very best remaining fish and wildlife habitats, lands around local rivers and streams that are important to water quality and natural areas threatened by urban development. It establishes target areas for protection by incorporating some of the target areas established in the 1995 open spaces, parks and streams bond measure and adding new areas that have been recognized as priorities during the past decade.

Natural Areas Bond Measure: A voter-approved bond measure passed in November 2006. The \$227.4 million bond measure protects natural areas and lands near rivers and streams throughout the metro region, safeguarding the quality of our water while managing the impacts of growth and maintaining the area's quality of life for future generations.

Nature in Neighborhoods: A regional habitat protection, restoration and greenspaces program that inspires, strengthens, coordinates and focuses the activities of individuals and organizations with a stake in the region's fish and wildlife habitat, natural beauty, clean air and water and outdoor recreation.

OCC: See Oregon Convention Center.

ODOT: See Oregon Department of Transportation.

OECDD: See Oregon Economic and Community Development Department.

OMA: Office of Metro Attorney.

**One-time Revenue:** A source of funding that cannot reasonably be expected to recur. Examples include single-purpose grants, use of reserves and proceeds from the sale of property or other assets.

**Open Spaces:** Undeveloped land, preserved for its natural, environmental or recreational benefits.

Open Spaces Bond Measure: The Metro bond measure approved by the voters in 1995, authorizing \$135.6 million for public acquisition of open spaces and natural areas in and near the Metro region.

Open Spaces Program: Metro's program of acquiring and preserving open spaces and natural areas. The program is administered by the Sustainability Center and funded by bond proceeds through the Open Spaces Fund.

Oregon Convention Center (OCC): The Oregon Convention Center, located at 777 N.E. Martin Luther King Jr. Boulevard in Portland, consists of 50 meeting rooms and 255,000 square feet of exhibition space.

**Oregon Department of Transportation (ODOT):** A department of the Oregon state government responsible for systems and transportation.

Oregon Economic and Community Development Department (OECDD): Invests lottery, federal and other funds to help communities and regions build a healthy business climate that stimulates employment, enhances quality of life and sustains Oregon's long-term prosperity.

ORS: Oregon Revised Statute.

**Pass-through:** Resources given by one government or organization to another with a requirement that it be given to a third government or organization.

Portland'5: See Portland'5 Centers for the Arts.

G-38 Appendices- Glossary

PDC: Portland Development Commission.

**PeopleSoft:** Metro's enterprise software which provides centralized accounting, payroll, human resource and budgeting information.

**Performance Audit:** Investigation of a program, operation or department that is designed to determine whether the subject of the audit is properly, efficiently and effectively managed. Metro's elected Auditor is responsible for conducting performance audits for Metro.

**Performance Measures:** Quantifiable effectiveness measures of the impact of specific Metro efforts towards achieving program goals.

PERS: See Public Employees Retirement System.

PERS Reserve: An amount set aside for potential future pension cost liabilities.

Portland Expo Center: See Expo.

Portland'5 Centers for the Arts (Portland'5): This leading cultural institution encompasses five venues that include Keller Auditorium, Arlene Schnitzer Concert Hall, and the Newmark Theater, Dolores Winningstad Theater and Brunish Hall, all located in the Antoinette Hatfield Hall.

**Position:** A budgeted authorization for employment, which can be full-time or part-time. One position may be budgeted as any fraction of an FTE but cannot be budgeted in excess of one FTE.

**Post-closure Activities:** The planning, execution and environmental monitoring of activities associated with the closure of the St. Johns Landfill.

**Program:** Defined as either a group of related projects managed in a coordinated way or a distinct set of offerings targeted at a specific audience to yield a specific outcome (such as the Drive Less/Save More program). Multiple programs can roll up to a budget program to align with Council goals. Programs are based upon outcomes of offerings, target audience and delivery method, and do not have a defined life.

Project: A temporary endeavor to create a unique work product, service or result.

**Public Employees Retirement System (PERS):** The retirement benefit package offered by most public jurisdictions in the state.

**Putrescible waste:** Solid waste containing organic matter having the tendency to decompose, form malodorous by-products and attract vectors; also referred to as "wet waste."

**Rate Stabilization Reserve:** A reserved fund balance established to stabilize solid waste rates from unanticipated fluctuations.

Records and Information Management (RIM): Provides for Metro's professional management of information from the time records are received or created through their processing, distribution, use and placement in a storage or retrieval system until their eventual destruction or permanent archival retention.

**Recovery Rate:** The percent of solid waste that is recovered from the total municipal solid waste stream.

**Recycling Information Center:** The clearinghouse for waste reduction, recycling and solid waste disposal information in the region.

**Region:** The area inside Metro's boundary.

Regional Land Information System (RLIS): Metro's computerized mapping system, which has the capability to apply demographic, topographic, land-use, infrastructure and other information in map form.

Regional Solid Waste Management Plan (RSWMP): A policy and planning document adopted by the Metro Council in ordinance form that establishes policies for managing the disposal of solid waste from the region.

**Regional System Fee (RSF):** Solid waste revenue raised from all customers system wide to fund regional solid waste programs. Rate is set annually and adopted by ordinance.

Regional Transportation Plan (RTP): The plan required by the federal government, in order to receive federal transportation funds that includes regional transportation policies and goals as well as a list of major transportation projects contemplated for a six-year period. This plan must be approved by the Joint Policy Advisory Committee on Transportation and the Metro Council.

Regional Travel Options (RTO): Promotes and supports the transportation choices available in the region to reduce the number of drive-alone trips. Reducing the number of vehicles on the road cuts vehicle emissions, decreases congestion, extends the life cycle of existing roadways and promotes a healthier community.

Regional Urban Growth Goals and Objectives: A policy and planning document approved by the Metro Council in ordinance form that establishes policies to guide growth management planning in the region.

**Requirements:** Total budgeted expenditures (including contingency) plus the amount of unappropriated balance.

**Resources:** All financial assets of a fund, including anticipated revenues plus fund balance available at the start of the fiscal year.

**Restoration/Education Grants:** Grants administered by the Sustainability Center for funding projects of public education on natural resource preservation or in support of restoring land to its natural state.

Revenue: Assets earned or received by a Metro fund during a fiscal year.

RIC: See Recycling Information Center.

RISE: Regional Infrastructure Supporting Our Economy.

RLIS: See Regional Land Information System.

RSWMP: See Regional Solid Waste Management Plan.

RTC: Regional Transportation Council (of southwest Washington, formerly IRC).

RTO: See Regional Travel Options.

RTP: See Regional Transportation Plan.

Safe, Accountable, Flexible, Efficient Transportation Equity Act (SAFETEA-LU): Authorizes the Federal surface transportation programs for highways, highway safety, and transit for a five-year period; currently expired and awaiting federal reauthorization.

**St. Johns Landfill:** A 238-acre parcel of land in North Portland used as the region's principal general purpose landfill for more than fifty years until its closure in 1991. Metro manages activity at the facility, which primarily consists of implementing an approved closure plan.

**Smith and Bybee Wetlands Area:** The area including Smith and Bybee Lakes and surrounding property in North Portland that is managed as an environmental and recreational resource for the region.

**Solid Waste Information System (SWIS):** The data base maintained by Metro staff providing statistical analyses of the region's solid waste generation, recovery and disposal characteristics.

**SOV:** Single Occupancy Vehicle.

G-40 Appendices- Glossary

**Special Revenue Fund:** Resources are restricted to expenditures for specific purposes, generally in support of the department that manages the fund.

Supplemental Budget: A change to an adopted budget that is undertaken during the fiscal year a budget is in effect, as defined by Oregon local budget law. A supplemental budget is required to create a new fund or appropriation category, to increase appropriation authority, or to transfer more than 15 percent of total appropriations from contingency to another appropriation category. A supplemental budget that is greater than 10 percent of appropriated expenditures requires TSCC review and certification, and Council adoption by resolution. A supplemental budget less than 10 percent of appropriated expenditures requires Council adoption by resolution.

**Sustainability:** Using, developing and protecting resources in a manner that enables people to meet current needs while ensuring that future generations can also meet their needs, from the joint perspective of environmental, economic and community objectives.

SWIS: See Solid Waste Information System.

**Target Area:** An area containing regionally significant open spaces that are to be preserved through public acquisition.

**Tax Base:** Property taxes dedicated to the annual financial support of a government or a government operation, authorized by voter approval.

Tax Supervising and Conservation Commission (TSCC): Review body composed of citizens appointed by the governor, whose charge under state law is to review the budgets of jurisdictions headquartered in Multnomah County and determine whether they comply with Oregon's local government budget law. The TSCC reviews the approved budget and supplemental budgets of Metro prior to Council adoption, in order to certify compliance.

TOD: See Transit Oriented Development.

TPAC: Transportation Policy Alternatives Committee.

**Transfer Station:** A facility that receives solid waste from commercial haulers and private citizens and ships the material to an appropriate disposal facility.

Transit Oriented Development (TOD): Development of property near major transit stations that supports reduced dependence on automobile use by mixing housing, retail and commercial activity with access to transit.

**TriMet:** Provides public transportation in the Portland, Oregon, metropolitan area, including most of Clackamas, Multnomah and Washington counties.

TSCC: See Tax Supervising and Conservation Commission.

**Unappropriated Balance:** A line item in the budget that represents amounts set aside to be carried over to the following fiscal year. Unappropriated balances may not be spent in the current fiscal year.

UGA: Urban Growth Area.

UGB: See Urban Growth Boundary.

UPWP: Unified Planning Work Program.

**Urban Growth Boundary (UGB):** A line delineating the area within the Metro region that may be developed at urban density levels.

**Visitor Development Initiative (VDI):** The initiative to fund the expansion of the Oregon Convention Center and capital improvements to the Portland'5 Centers for the Arts and PGE Park (Civic Stadium).

Willing Seller: A land owner who freely agrees to sell land to Metro for its Natural Areas Acquisition program.



G-42 Appendices- Glossary