



Metro



Proposed Budget

FY 2017-18



Metro

Overview

- Budget message
- Budget by the numbers
- Office of Metro Auditor
- Moving the budget forward
- Public Hearing

Budget message

Budget Focus

Continue to deliver high quality public services

Diversity, Equity and Inclusion

Tackle financial headwinds

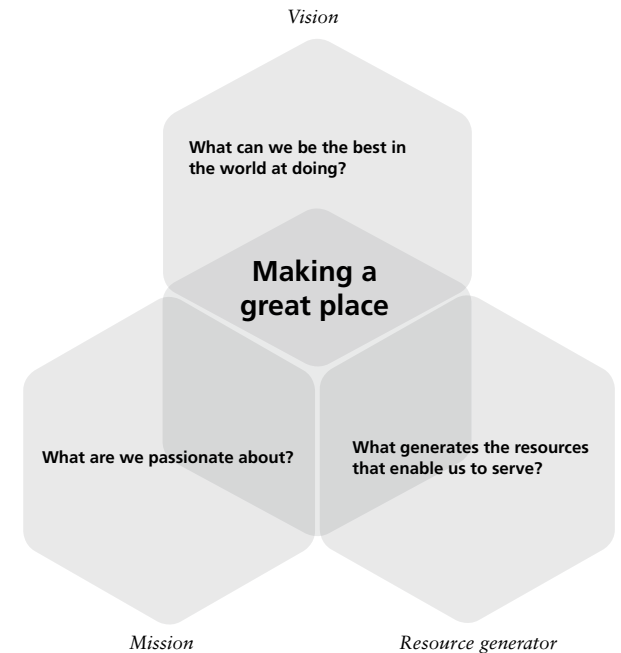
Invest in agency infrastructure

Decision-making tools

- 6 desired regional outcomes

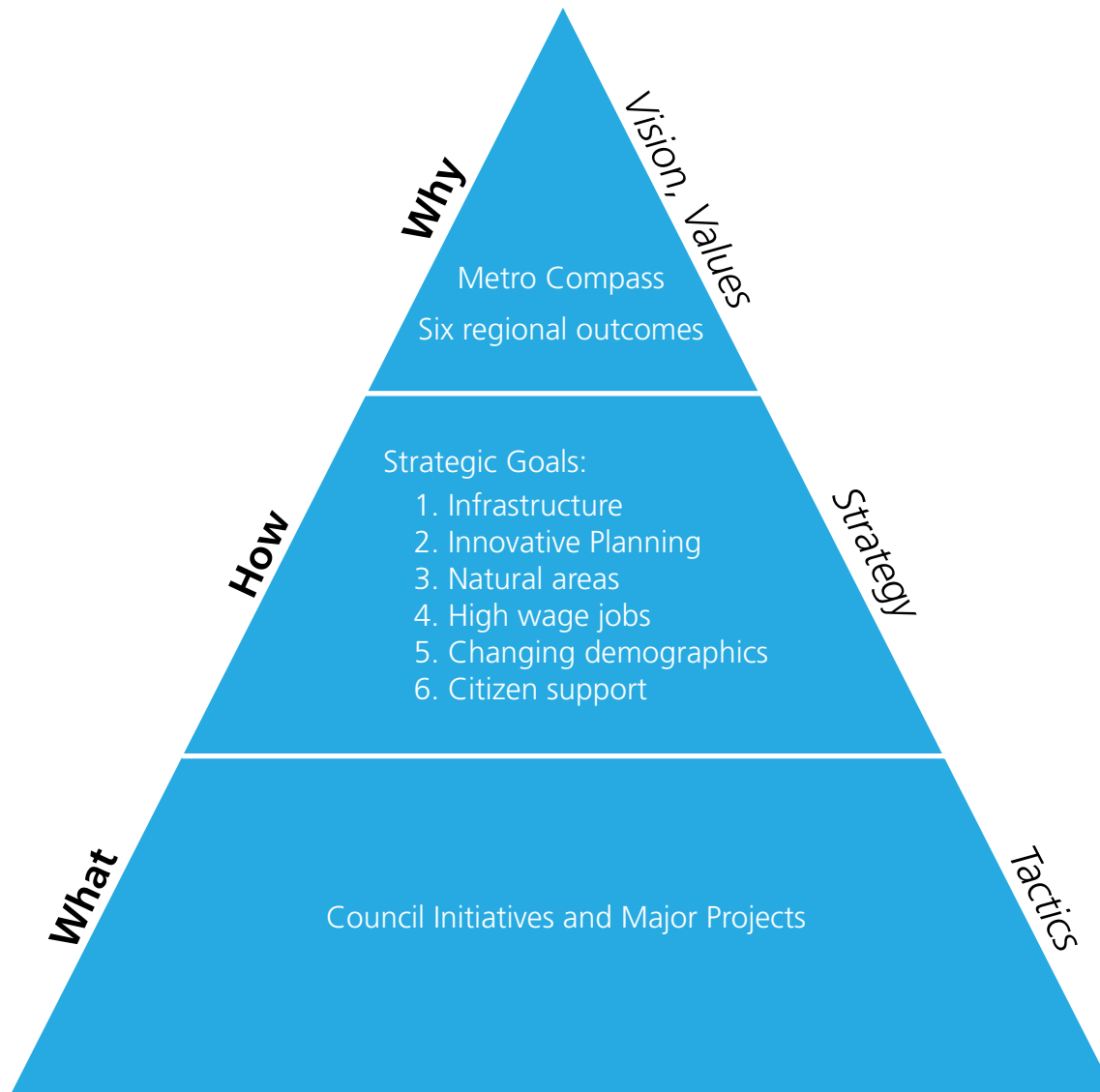


- Metro Compass



- Guidance from Council work session
- Department mission-critical plans

Decision-making tools

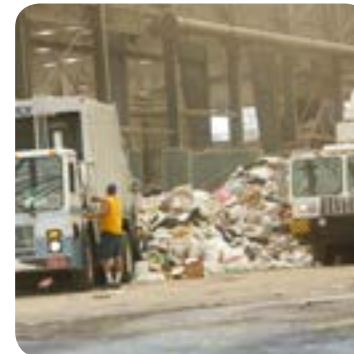


What the budget looks like

	FY 2016-17 Amended Budget	FY 2017-18 Proposed Budget	% Change
Operating Funds	\$400,000,000	\$428,800,000	7%
Bond/Capital Funds	\$107,800,000	\$80,700,000	(25%)
Debt Service Funds	\$119,600,000	\$48,500,000	(59%)
Other Funds	\$11,900,000	\$9,800,000	(18%)
Total All Funds	\$639,300,000	\$567,800,000	(11%)
FTE	860.66	865.71	1%

What the budget delivers

- Strategic goals and key initiatives identified by Council
 - 2018 Regional Transportation Plan and Long Term Transportation Funding
 - Implementation of the Strategic Plan to Advance Racial Equity, Diversity, and Inclusion, and Diversity Action Plan
 - Solid Waste Roadmap and the new Regional Solid Waste Plan
 - Equitable housing strategy next steps



What the budget delivers

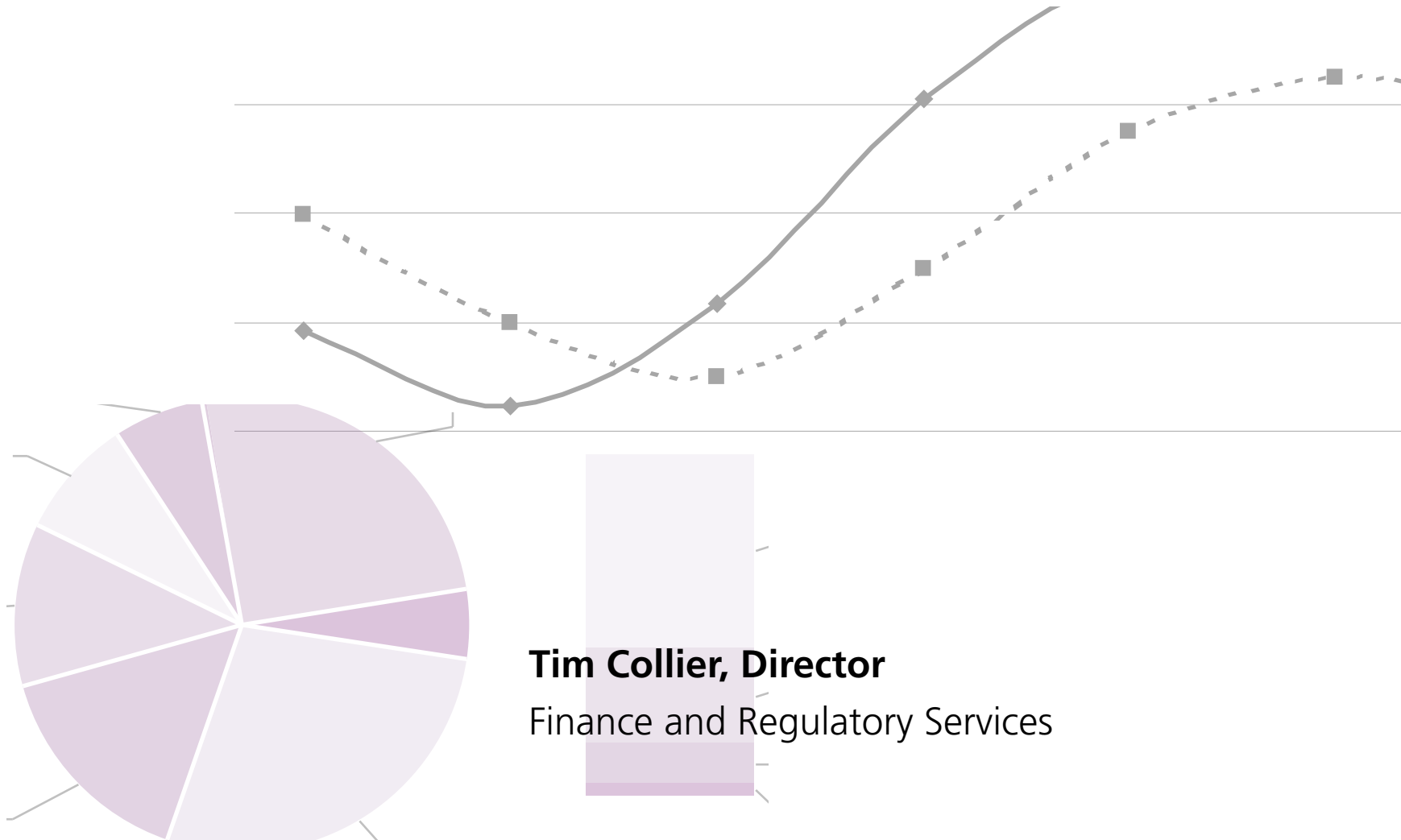
- 2018 Urban Growth Report and Urban Growth Management Decision
- Construction Careers Pathways Project
- Willamette Falls Legacy Project
- Oregon Zoo Bond Projects
- Parks and Nature System Plan and renewed Local Option Levy implementation





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Budget by the numbers



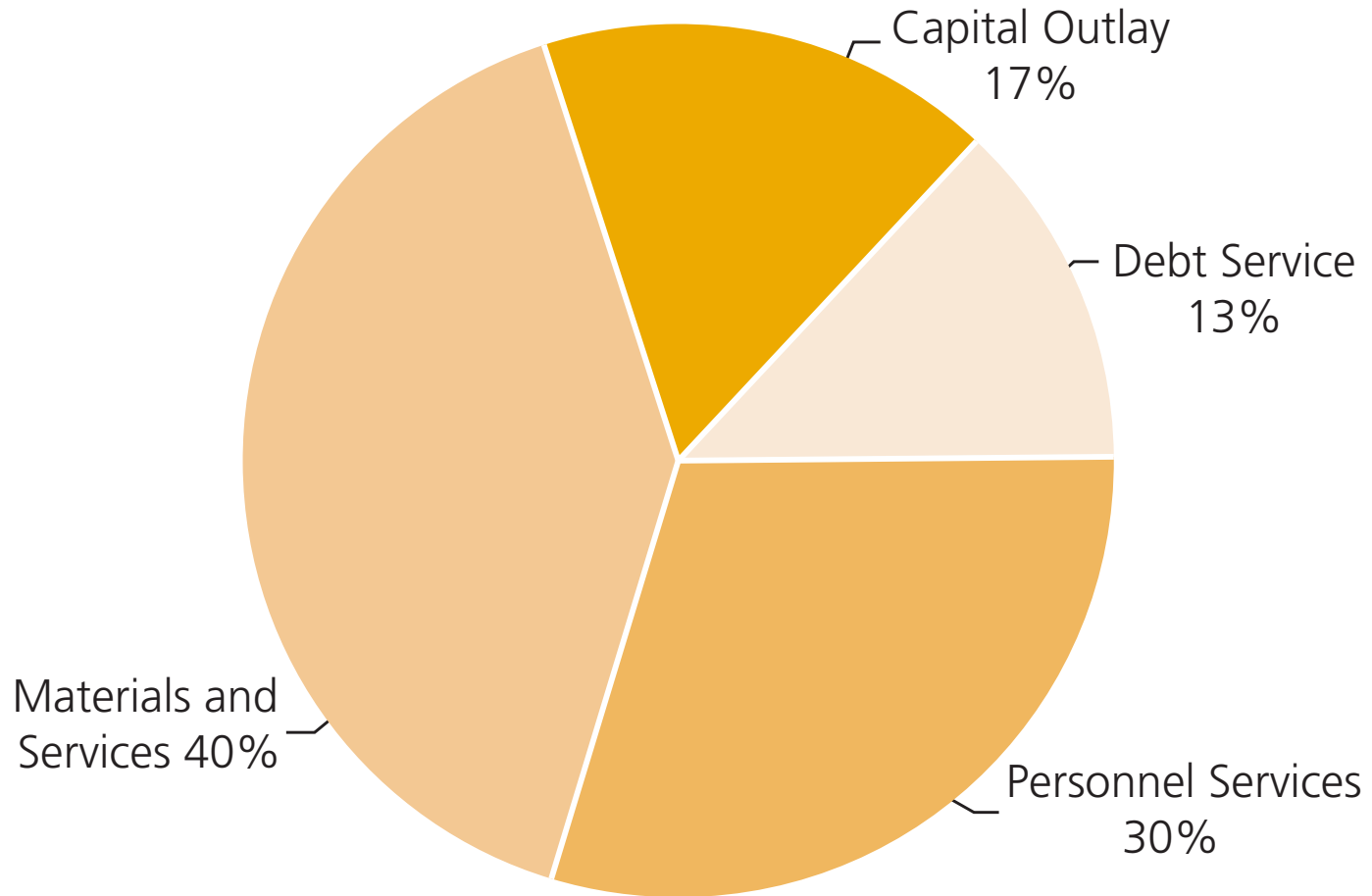
The Budget Summary

	FY 16-17 Amended Budget	FY 17-18 Proposed Budget	Budget % Change
Total Budget <i>(all resources and requirements)</i>	\$639 million	\$568 million	(11%)
Current Revenues	339 million	293 million	(14%)
Current Expenditures	404 million	348 million	(14%)
Wages and benefits	98.5 million	103.9 million	5%
Full-time positions	860.66 FTE	865.71 FTE	5.05 FTE

Budget by fund

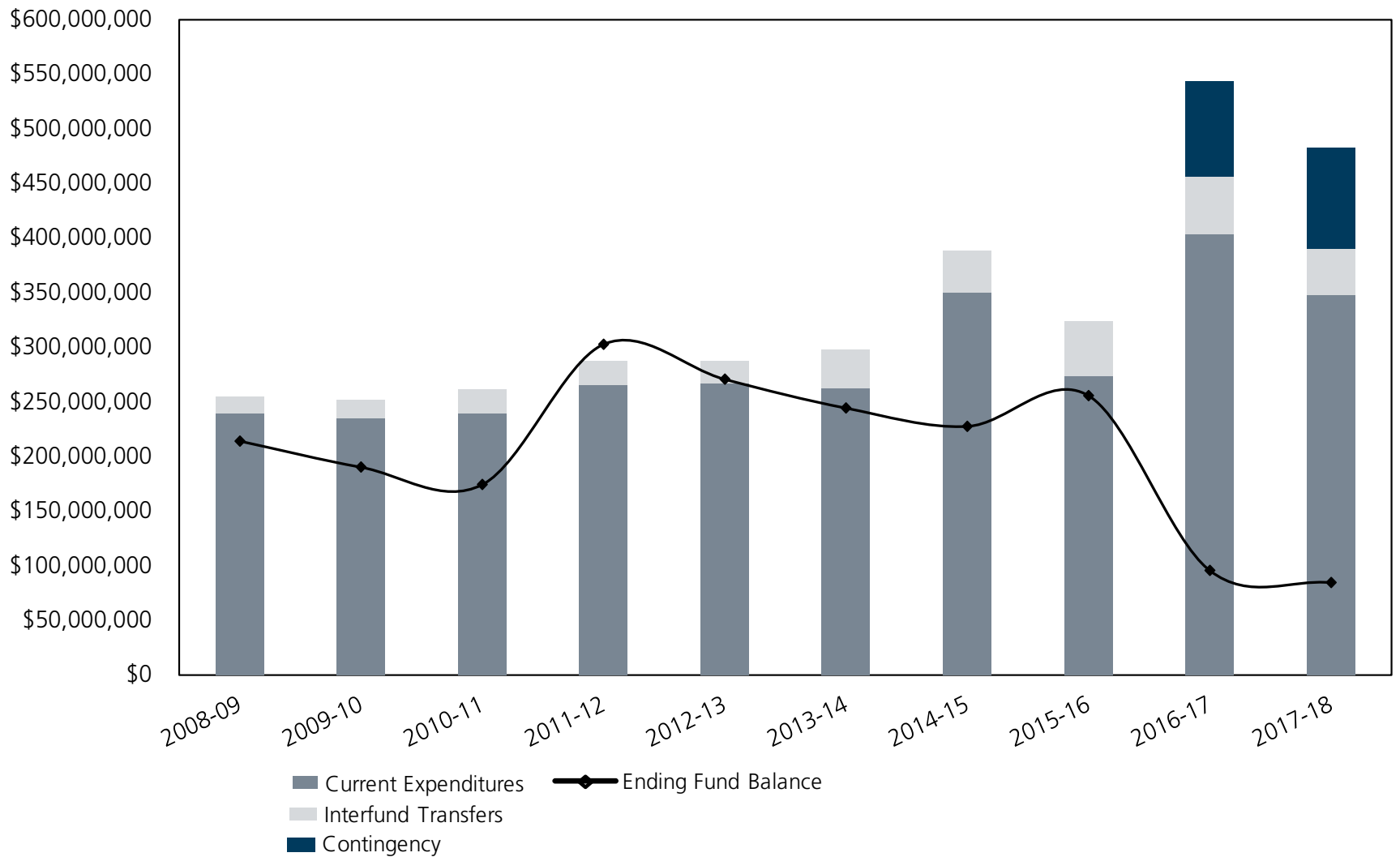
	FY 2016-17 Amended Budget	FY 2017-18 Proposed Budget	% Change
Operating Funds			
General Fund	\$110,000,000	\$112,000,000	2%
MERC Fund	110,900,000	133,700,000	21%
Oregon Zoo Operating Fund	41,600,000	42,100,000	1%
Parks and Natural Areas Levy Fund	18,900,000	20,800,000	10%
Solid Waste Revenue Fund	118,600,000	120,200,000	1%
<i>Total Operating</i>	\$400,000,000	\$428,800,000	7%
Bond/Capital Funds			
General Assets Management Fund	18,000,000	16,400,000	
Natural Areas Fund	41,100,000	25,300,000	
Open Spaces Fund	800,000	300,000	
Oregon Zoo Capital Asset Management Fund	7,200,000	5,200,000	
Oregon Zoo Infrastructure Bond Fund	40,700,000	33,500,000	
<i>Total Bond/Capital</i>	\$107,800,000	\$80,700,000	(25%)
Debt Service Funds			
General Obligation Bond Debt Service Fund	31,300,000	35,000,000	
General Revenue Bond Fund	88,300,000	13,500,000	
<i>Total Debt Service</i>	\$119,600,000	\$48,500,000	(59%)
Other Funds			
Cemetery Perpetual Care Fund	600,000	700,000	
Rehabilitation & Enhancement Fund	2,500,000	2,300,000	
Risk Management Fund	5,800,000	4,100,000	
Smith & Bybee Wetlands Fund	3,000,000	2,700,000	
<i>Total Other</i>	\$11,900,000	\$9,800,000	(18%)
Total All Funds	\$639,300,000	\$567,800,000	(11%)
FTE	860.66	865.71	1%

Category of Expense

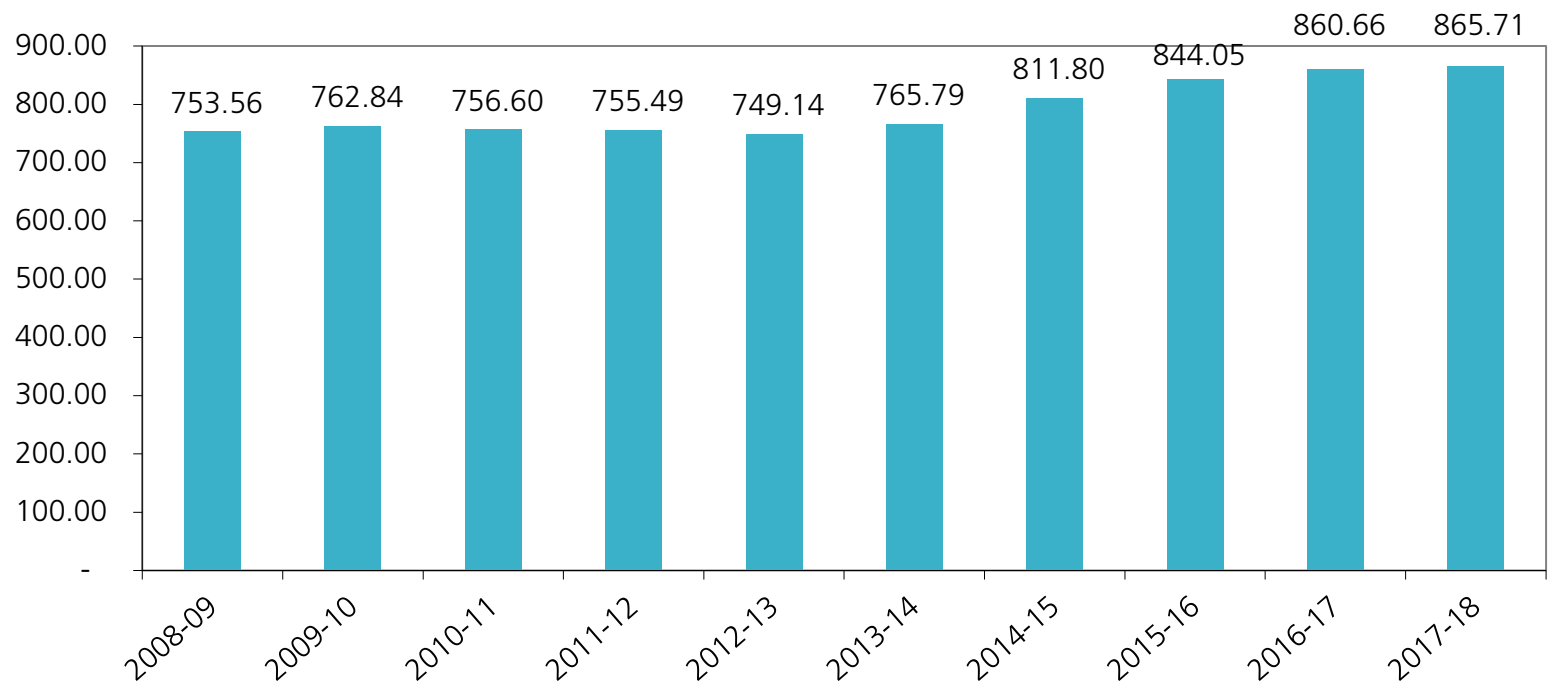


Total current expenditures: \$292,688,538

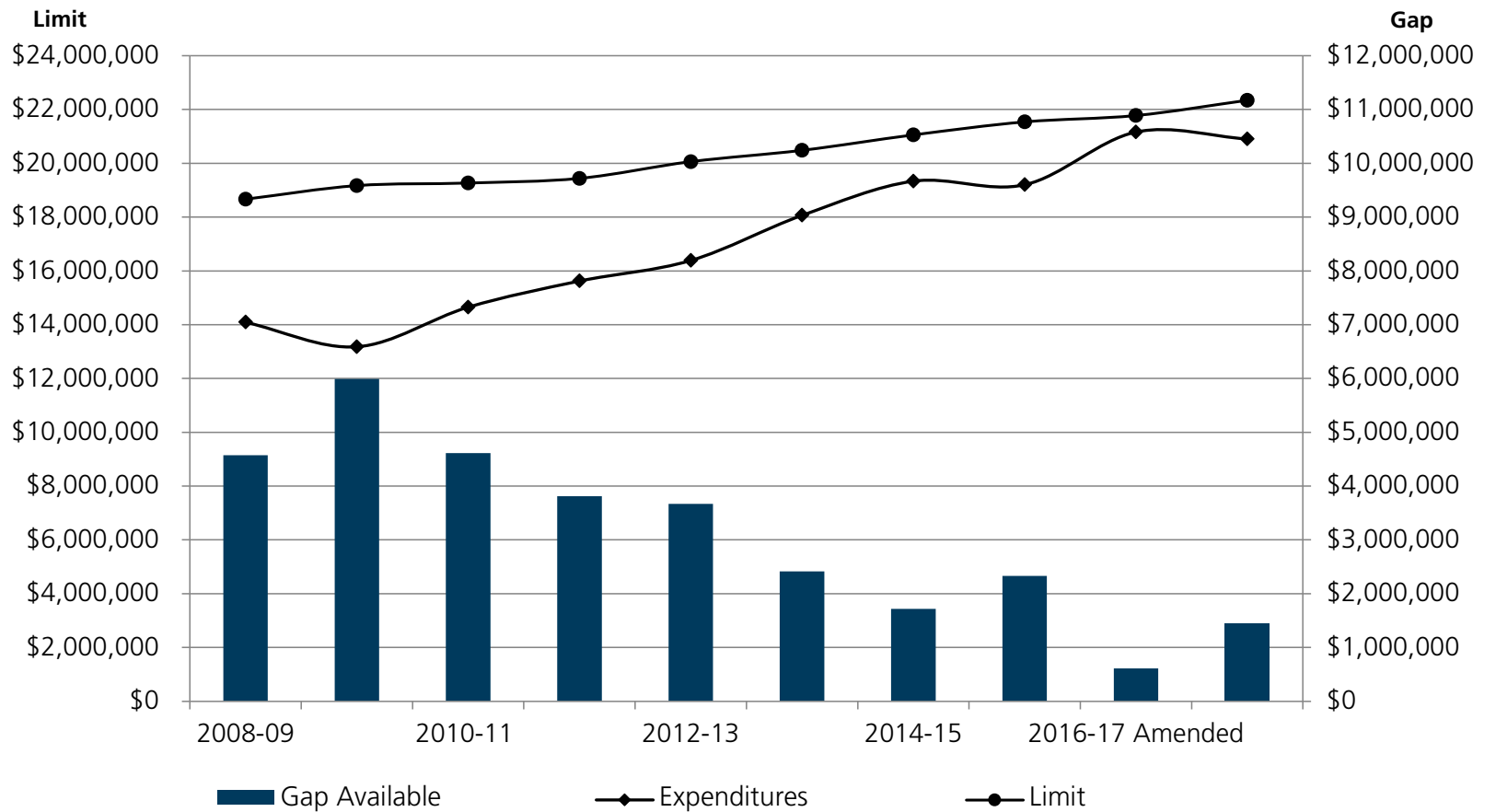
10-year expenditure history



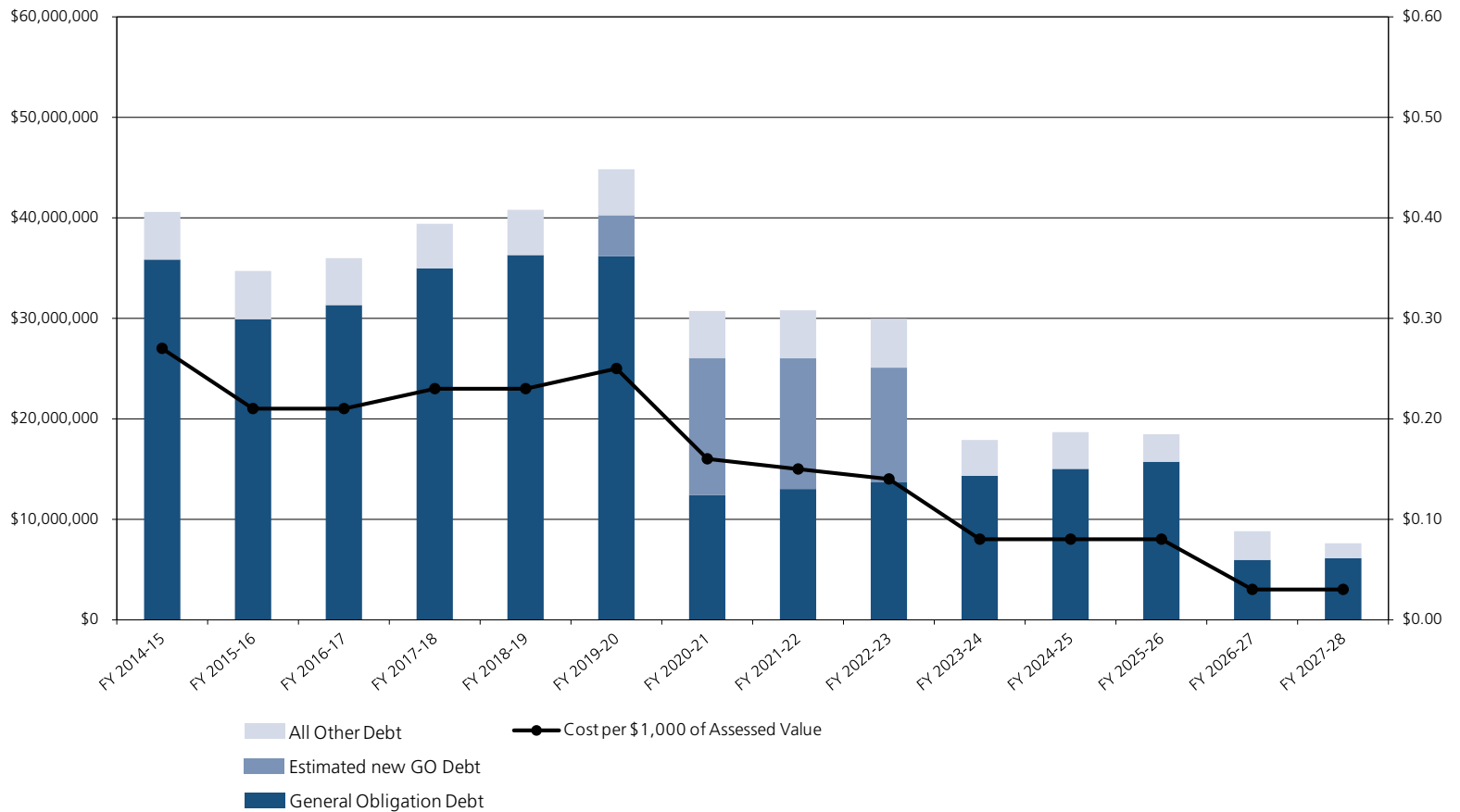
10-year total agency FTE history



Charter Limitation on expenditures



Debt service obligations



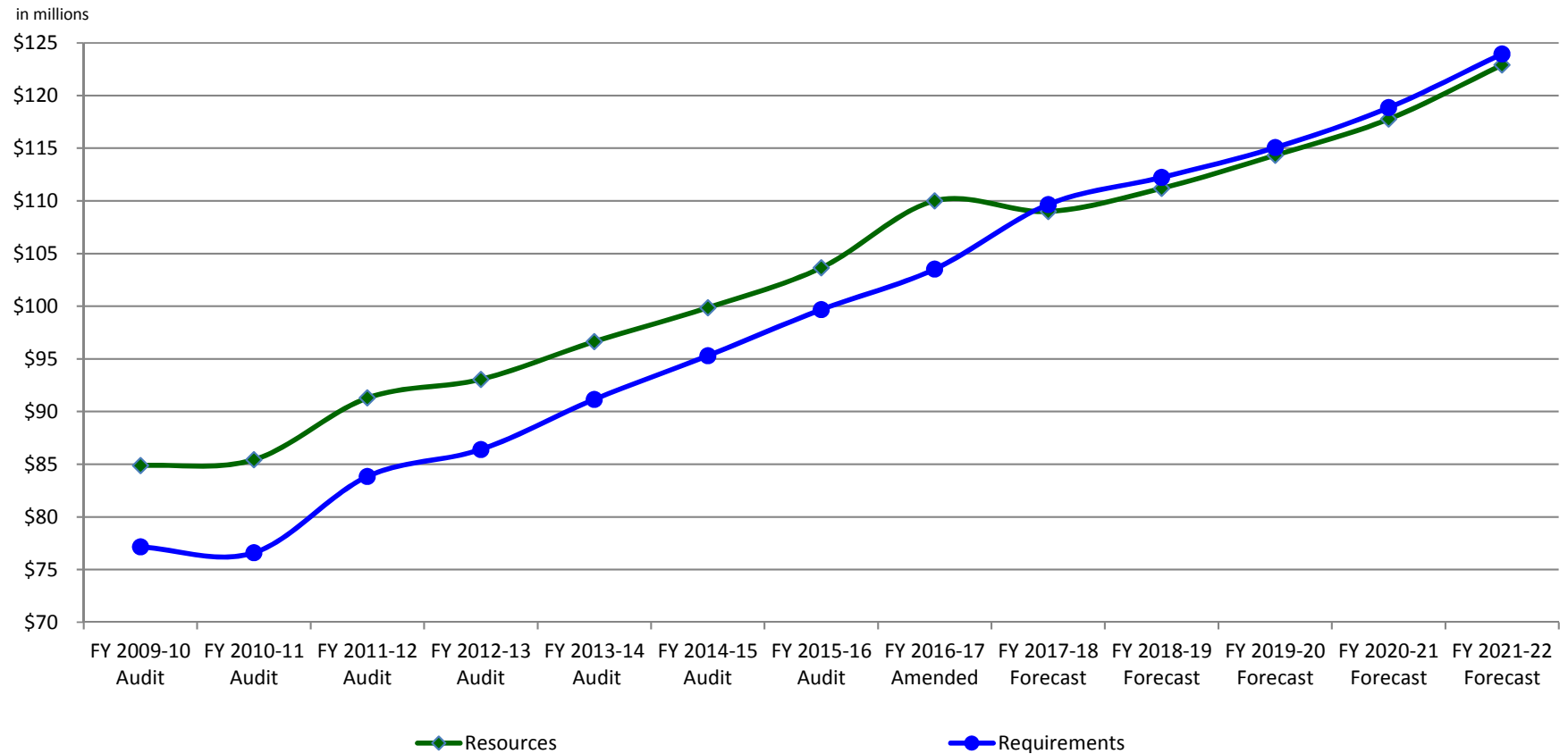
Property tax levy

	Principal	Interest	Total
<i>General Obligation Bonds</i>			
Natural Areas 2012A Series	3,350,000	2,701,450	6,051,450
Oregon Zoo Infrastructure 2012A Series	2,510,000	2,055,325	4,565,325
Oregon Zoo Infrastructure 2016 Series	8,095,000	1,251,250	9,346,250
<i>General Obligation Refunding Bonds</i>			
Natural Areas 2014 Series	13,160,000	1,846,750	15,006,750
	\$27,115,000	\$7,854,775	\$34,969,775

Property Taxes	FY 2016-17 Amended Budget	FY 2017-18 Proposed Budget
Permanent Operating Rate (per thousand)	9.66¢	9.66¢
Parks and Natural Areas Local Option Levy (per thousand)	9.60¢	9.60¢
Debt service (per thousand)	21¢	22¢
Average homeowner (\$200,000 assessed value) (\$250,000 market value)	\$81	\$83

General Fund

Five-year forecast Nov. 2016



Transient Lodging Tax (TLT)

Revenues	2013-14 Actual	2014-15 Actual	2015-16 Actual	2016-17 Budget	2017-18 Budget
OCC	\$9,610,000	\$9,519,000	\$10,186,000	\$10,593,000	\$11,662,000
Portland'5	1,294,000	1,311,000	1,341,000	1,371,000	1,391,000
Pooled Capital	1,920,000	5,242,000	6,741,000	-	6,741,000
TOTAL	\$12,824,000	\$16,072,000	\$18,268,000	\$11,964,000	\$19,794,000

Venue Summary

	FY 2016-17 Amended Budget	FY 2017-18 Proposed Budget	% Change
Venue Total Budget			
OCC	62,500,000	81,500,000	30%
Oregon Zoo	41,600,000	42,100,000	1%
Portland'5	29,800,000	31,600,000	6%
Expo	11,500,000	12,500,000	9%
Admin	7,000,000	8,100,000	15%
<i>Total</i>	152,500,000	175,800,000	15%
Venue Full Time Positions			
OCC	115.65	115.65	-
Oregon Zoo	200.60	195.00	(3%)
Portland'5	52.40	56.40	8%
Expo	15.30	15.80	3%
Admin	6.60	6.65	1%
<i>Total</i>	390.55	389.50	0%



Office of the Metro Auditor

FY 2017-18 Proposed Budget



Mission

- Ensure that Metro is accountable to the public
- Ensure that Metro activities are transparent
- Improve the efficiency, effectiveness and quality of Metro services and activities

Accomplishments FY 2016-17



- Completed 5 audits
- Managed 18 reports to the Accountability Hotline
- Administered contract with external auditor for financial audit
- Received a Knighton Award for best performance audit in the Small audit shop category

Accomplishments FY 2016-17

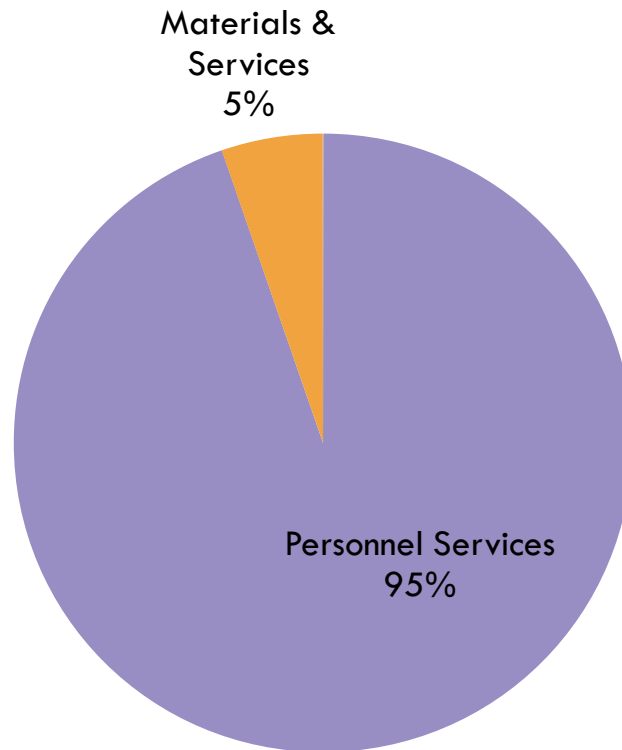


Audits completed

- ▣ **Glendoveer Operating Agreement** (August 2016)
- ▣ **Capital Project Planning** (November 2016)
- ▣ **Organic Waste System Follow-up** (February 2017)
- ▣ **Zoo Organizational Culture** (February 2017)
- ▣ **Convention Center Hotel Project Management** (March 2017)



Proposed FY2017-18 Budget





Comparison to Previous Years

	FY2015-16 Actual	FY2016-17 Adopted	FY2017-18 Proposed
Personnel	\$569,080	\$663,520	\$712,834
Materials & Services	\$22,783	\$37,662	\$38,500
TOTAL	\$591,863	\$701,182	\$751,334



Audits Underway:

- Payroll
- Social media usage
- Zoo end of life process
- Public records requests



Metro

2017-18 Proposed Budget

Moving the budget forward

Martha Bennett

Chief Operating Officer

Moving the budget forward

- Approving, and ultimately adopting, a balanced budget now becomes the Council's challenge

Does the budget move Metro and the region in the right direction?

Does the budget strike the right balance in responding to both program needs and ensuring funding for future years?

Does the budget reflect your guidance?

Does the budget continue to maintain the confidence of Metro's citizens?

Next important dates

			Public Hearing
April	April 13	Budget introduced	*
	April 18	Council worksession on proposed budget	
May	May 4	Public Hearing Resolution to approve budget, set tax levy, forward budget to TSCC Budget ordinance continued to June	*
	May 15	Budget documents to TSCC	
June	June 8	TSCC review and hearing	*
	June 15	Final amendments	*
	June 22	Budget adoption	*
July	July 1	New budget begins	
	July 15	Tax levy submitted to counties	

Acknowledgements

Thanks to:

Finance Team

Program Managers and Analysts

Senior Leadership Team

Cover Design

Creative Services

Thank you



To view Metro's budget and the budget message in its entirety please visit:

www.oregonmetro.gov/budget