

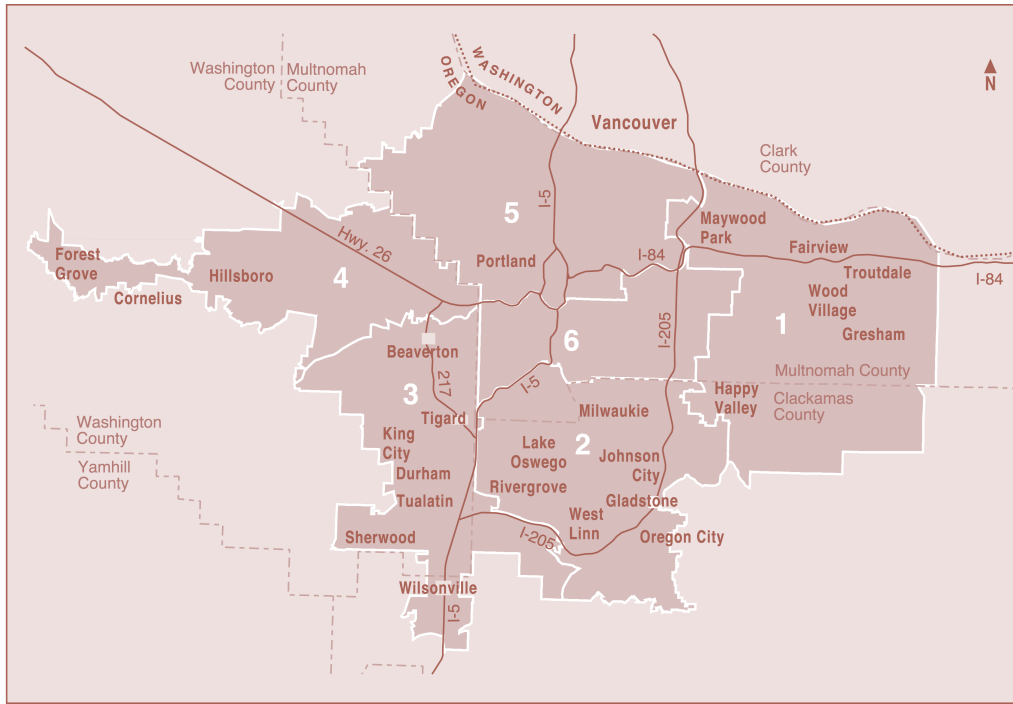


# 2011-12

SECOND QUARTER REPORT  
October through December



Metro | *Making a great place*



Your Metro  
representatives

Council President  
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503-797-1889

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**Suzanne Flynn, CIA**  
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## Metro

### *Making a great place*

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy and good transportation choices for people and businesses in our region. Voters have asked Metro to help with the challenges that cross those lines and affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to protecting open space, caring for parks, planning for the best use of land, managing garbage disposal and increasing recycling. Metro oversees world-class facilities such as the Oregon Zoo, which contributes to conservation and education, and the Oregon Convention Center, which benefits the region's economy.

# 2011-12

**SECOND QUARTER REPORT**  
October through December

*printed on recycled content paper*

# FY 2011-12 Quarterly Report

## Second Quarter

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## EXECUTIVE SUMMARY

February 9, 2012

Dear President Hughes and Members of the Metro Council:

On behalf of the Finance Team I am today delivering Metro's Second Quarter Financial Report for FY 2011-12. As we pointed out in the first quarter's report, we expect this year's performance to track very closely to budget. This report covers the first half of the year and anticipates our financial position at year end, shown in the table below. The second quarter is particularly important for developing our next budget, both for operations and for capital improvement planning.

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
<b>Revenue</b>						
Program Revenues	129,696,127	61,061,977	47.1%	128,484,718	99.1%	91.1%
General Revenues	68,304,854	46,752,105	68.4%	68,346,387	100.1%	96.4%
Other Financing Sources	0	417,584		417,584		80.0%
<b>Revenue</b>	<b>\$198,000,981</b>	<b>\$108,231,665</b>	<b>54.7%</b>	<b>\$197,248,689</b>	<b>99.6%</b>	<b>92.5%</b>
<b>Expenditures</b>						
	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	80,115,875	38,709,227	48.3%	77,286,550	96.5%	94.6%
Materials and Services	111,270,109	44,642,762	40.1%	102,941,939	92.5%	61.1%
<b>Total Operating Expenditures</b>	<b>191,385,984</b>	<b>83,351,988</b>	<b>43.6%</b>	<b>180,228,489</b>	<b>94.2%</b>	<b>73.9%</b>
<b>Total Capital Outlay</b>	<b>36,312,213</b>	<b>15,964,443</b>	<b>44.0%</b>	<b>26,915,375</b>	<b>74.1%</b>	<b>36.8%</b>
<b>Total Renewal and Replacement</b>	<b>4,072,303</b>	<b>726,359</b>	<b>17.8%</b>	<b>3,132,300</b>	<b>76.9%</b>	<b>75.3%</b>
<b>Total Expenditures</b>	<b>\$231,770,500</b>	<b>\$100,042,790</b>	<b>43.2%</b>	<b>\$210,276,164</b>	<b>90.7%</b>	<b>64.7%</b>

### Estimating revenues conservatively proves wise

Revenues are budgeted conservatively to reflect the continuing sluggishness in the economy, an approach which continues to be wise. Total revenues are tracking to budget more closely than ever. There continue to be some encouraging signs at the venues, particularly at the Oregon Convention Center and the Oregon Zoo. A blockbuster ZooLights presentation returned the zoo to its positive revenue track after some selective slumps in the first quarter. The implementation of new cemetery fees in November has demonstrated immediate results, both for the current services as well as for the perpetual care fund. Changes in the waste stream with the City of Portland's early implementation of the residential mixed food and yard debris program are impacting disposal tonnage. Solid Waste revenues have been insulated by the adoption of interim rates for processing organics, but there is no mitigation for the excise tax. Transient lodging tax and construction excise tax are returning to pre-recession levels but not yet showing a return to continuous growth.

We have identified two areas of caution. Property tax collections, the majority of which occur in the second quarter, are on budget. This is the good news and demonstrates that we effectively factored in the economy, the lower than expected increases in property values, a jump in Measure 5 compression in Multnomah County and deferred billing due to the Comcast appeal. The discouraging news is that this will continue to impact property tax revenues next year, especially because the property values are assessed as of January 2012, following a month when the Portland values declined yet again.

A second concern, the partial closure of Oxbow Park due to the January flooding, has not yet been quantified. Revenues at risk if the closure is sustained include fee revenues for campground use, excise tax collections on the fee revenues, and any reduction in shared recreational vehicle registration revenues related to campground spaces. And this does not include the unplanned expenditures to return the campground to service.

## **Expenditures also track closely to budget**

Operating expenditures also remain closer to budgeted levels than in the past. Most new positions authorized for the current budget year have been filled by the second quarter, and projects authorized by the Council budget amendments are underway.

In a positive way we are watching closely the revenue-expenditure tandem for the venues. As revenues increase with activity, expenditures for the cost of food and beverage and event staffing follow. On the other side, reductions in anticipated grant revenues are accompanied by a corresponding reduction in expense.

## **Capital project update**

At the second and fourth quarters we report on the progress of the Capital Improvement Plan (CIP). The review at the second quarter is particularly helpful in updating and developing the plan for the following year.

The 5-year CIP includes 68 projects, 17 of which are multi-year ongoing projects. The greatest spending is anticipated for acquisition of land under the Natural Areas bond program and intensive construction at the zoo under the Zoo Infrastructure and Animal Welfare bond program. The second quarter saw completion of the Veterinary Medical Center and Penguin Filtration projects (both under budget), completion of the 20-year zoo master plan which is the gateway to the continuing bond construction, the opening of the OCC Plaza, replacement of the boiler at Keller Auditorium, completion of a scale replacement at Metro Central and an uptick in Natural Area acquisition and local share activity. To date approximately \$24 million has been spent in the current year, \$17 million related to the Natural Areas bond program. An additional 22 projects are expected to be complete by the end of the year; 11 will be continued to next year. The full report is included in the appendix.

## **Second quarter prognosis: on track**

With the exception of the recent damages at Oxbow Park, there have been no significant surprises. The venue activity is generally good, and excitement is building at Expo for the Cirque du Soleil event. The tightness of the expenditures to appropriations will require close monitoring in the spring to avoid any exceptions.

## **Anticipating a spring bond sale**

With the completion of the zoo's master plan and an increase in Natural Areas bond activity, we are looking forward to a spring bond sale. We expect to present the Metro Council with a sales plan and authorizing resolution in March. Our strategy will be to issue as much as we reasonably can expect to spend in the next three year period, a condition of tax-exempt bonds, and to take advantage of the favorable market conditions. We expect that Metro's bond rating will be reviewed by both Moody's and Standard & Poor's. And we expect that the Council's commitment to its financial policies, including funded reserves and protection of its assets, especially during a floundering economy, will result in the renewal of our gold standard double-Triple A ratings.

## **What can we expect for FY 2012-13?**

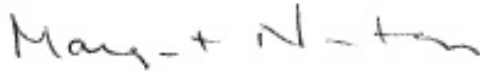
As the Council has discussed in its recent budget strategy sessions, the economy is struggling its way to recovery. In the past quarter we have observed more positive indicators of forward progress, but progress has not been smooth, easy or fast. Our five-year forecast suggests that revenues will begin to grow, but at a slower pace than in the pre-recession days. Market conditions favor Metro's taxpayers for our upcoming bond sale. Market conditions may also continue to help us with some expenditures; certain procurements remain highly competitive. But other expenditures are continuing to rise without regard to the revenue pace. Increase in the cost of utilities are significant for the venues; our sustainability efforts are helping us

to mitigate the full impact of the increases, but costs continue upward. We planned for this year's PERS increase, and we need to anticipate and plan for additional PERS increases in July 2013 and July 2015. Our largest labor contracts are established for the next two years, but the CPI is edging upward and health care costs are not going down.

As we suggested in the first quarter report, controlling all costs, including labor costs, is only part of the strategy. We need to remain vigilant about focus and continually assess whether we are achieving results commensurate with the human and financial resources we are applying. And we need to press forward on the resource strategy: how regional programs are funded, how grant funds are leveraged most effectively and how targeted investments in the venues can catalyze future revenue generation.

**Future financial prognosis: the heavy lifting is not over.**

Sincerely,

A handwritten signature in dark ink, appearing to read "Margo + Norton". The signature is written in a cursive, flowing style.

Margo Norton

Director of Finance and Regulatory Services

# METRO REVENUES

## Overall Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
<b>All Revenue</b>						
Program Revenues	129,696,127	61,061,977	47.1%	128,484,718	99.1%	91.1%
General Revenues	68,304,854	46,752,105	68.4%	68,346,387	100.1%	96.4%
Other Financing Sources	0	417,584		417,584		80.0%
<b>All Revenue</b>	<b>\$198,000,981</b>	<b>\$108,231,665</b>	<b>54.7%</b>	<b>\$197,248,689</b>	<b>99.6%</b>	<b>92.5%</b>

Revenues for Metro, including the Metropolitan Exposition Recreation Commission (MERC), totaled \$108.2 million through the second quarter, or 54.7 percent of the annual budget. Year-end revenues are projected to reach \$197.2 million, 99.6 percent of the budgeted \$198.0 million.

After a slow first quarter, the zoo experienced record attendance at ZooLights, and MERC venues saw strong food and beverage sales during the quarter. Flooding at Oxbow Park in January has resulted in the temporary closure of the campground, which will impact parks revenues.

Solid Waste tonnage at Metro facilities saw a more significant and unexpected drop after implementation of the new residential organics program in the City of Portland. For solid waste revenues the decline will be offset by a negotiated fee increase for handling organics at the transfer stations; excise tax collections will be impacted.

Both the Natural Areas and Zoo bond programs expect to issue bonds before the end of the current fiscal year; the third quarter report should include a more detailed update.

Program revenues, described by type and department in the section below, generally include enterprise revenues, grants and contributions. General revenues, detailed on page 9, include property and excise tax revenues, interest earnings and other shared government revenues.

Revenues  
consistent with  
conservative  
forecast

## Program Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
<b>Program Revenues</b>						
Charges for Services Revenue	108,684,977	55,552,673	51.1%	108,151,350	99.5%	92.9%
Internal Charges for Svcs-Rev	577,807	0	0.0%	577,807	100.0%	92.0%
Licenses and Permits	386,000	175,230	45.4%	372,000	96.4%	94.2%
Miscellaneous Revenue	302,779	128,900	42.6%	190,040	62.8%	102.3%
Grants	12,624,865	2,291,385	18.1%	11,184,833	88.6%	68.0%
Contributions from Governments	3,897,419	1,529,519	39.2%	5,337,820	137.0%	101.7%
Contributions - Private Source	3,222,280	455,466	14.1%	1,742,065	54.1%	79.4%
Capital Grants	0	928,803		928,803		388.8%
<b>Program Revenues</b>	<b>\$129,696,127</b>	<b>\$61,061,977</b>	<b>47.1%</b>	<b>\$128,484,718</b>	<b>99.1%</b>	<b>91.1%</b>

## PROGRAM REVENUE BY OPERATING UNIT

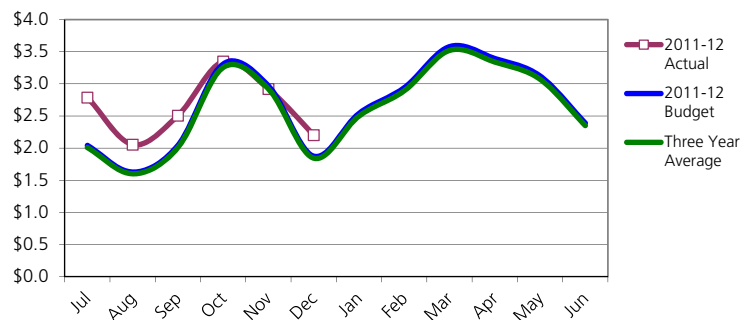
### Finance and Regulatory Services

Contractors' Business License fees are projected to generate \$372,000, 4 percent below budget and slightly below the prior year. In FY 2006-07 license revenues reached an all-time high of \$409,000 but have fallen ever since.

## Metropolitan Exposition Recreation Commission

### MERC- Program Revenues by Month

*shown in millions*



MERC revenues for the first six months reached \$15.8 million, compared to \$14.3 million in FY 2010-11. Operating revenue is greater than prior year at all three venues, with very strong food and beverage sales at the Oregon Convention Center (OCC) and the Portland Center for Performing Arts (PCPA). Portland Exposition Center (Expo) food and beverage sales are trending 12 percent lower than budget; the original forecast for Expo sales appears to have been too optimistic regarding the recovery of consumer show spending.

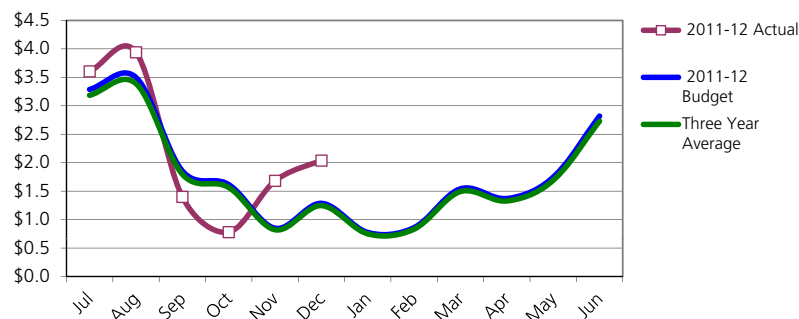
The 2011 Grace Hopper Celebration of Women in Computing Conference at OCC was the largest grossing event in the quarter (\$678,000). PCPA's largest grossing event, the Nutcracker (\$243,000), saw food and beverage per caps up 21 percent. This spring's Cirque du Soleil event at the Expo Center is expected to generate \$546,000 in new revenue during the second half of the year, with an option to return in future years.

All three venues had more events during the second quarter than the prior year, and attendance at the Expo Center increased by 12,000. Promoters are booking more facility rental space for their events; the Auto Show in January resumed occupying the entire convention center. These are positive trends, and an indication of a return to pre-recession activity, but growth continues to be slow.

## Oregon Zoo

### Oregon Zoo- Program Revenues by Month

*shown in millions*



Revenues were strong in the second quarter of 2011 primarily due to record breaking attendance of more than 190,000 for ZooLights. Year-to-date admission revenue reached an all time high of more than \$3.3 million, an increase of 9.4 percent over FY 2010-11 and 16.7 percent over FY 2009-10. The strong general admission, ZooLights and concert attendance have put the zoo on track to meet the revenue forecast of \$20.6 million for the current year.

Food sales appear to be improving slightly in the second quarter, but they have not returned to the pre-recession record levels of FY 2008-09. Through the second quarter of that year, the zoo's food sales per caps had reached \$4.03, before dropping to \$3.49 in FY 2009-10; through second quarter of the current year, food per caps are at \$3.58, leading to a year-end projection that is \$200,000 lower than budget. Total revenues could improve with strong attendance and plans in place to expand food concession offerings this spring.

**OCC leads  
MERC venue  
performance**

**ZooLights  
breaks records**

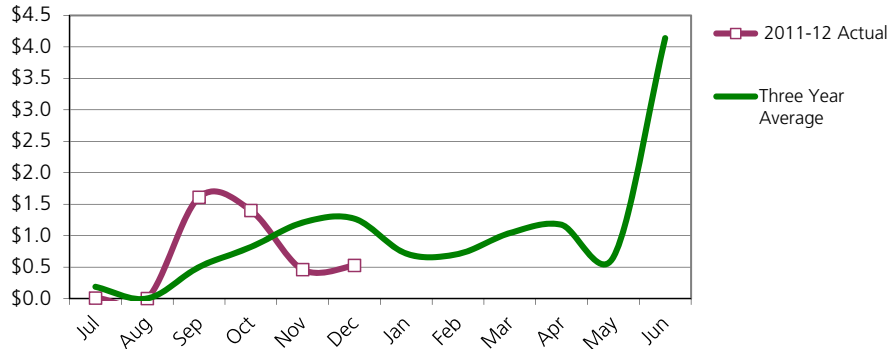


Retail sales continue to be weak, with little change in per caps from last year, and total retail revenue forecasted to be \$100,000 under budget. Per cap spending for the train is relatively flat compared to the previous year, but total revenue is \$40,000 higher due to the increase in attendance.

## Planning and Development/Research Center

### Planning and Development/Research Center- Program Revenues by Month

*shown in millions*



Planning grant revenues are projected to end the year at 91 percent of budget, slightly more than \$1,000,000 under budget. Most of this shortfall is related to continued delays in Corridors and transportation projects, including the Lake Oswego Streetcar project, which is on hold region-wide. There is a corresponding reduction in expenditures.

The dip seen in November and December represents an accumulated \$1.8 million in work performed but not yet billed. Billing is delayed until grant amendments are executed and Federal Transit Administration grants are released for draw-down. This is expected to occur in February and March.

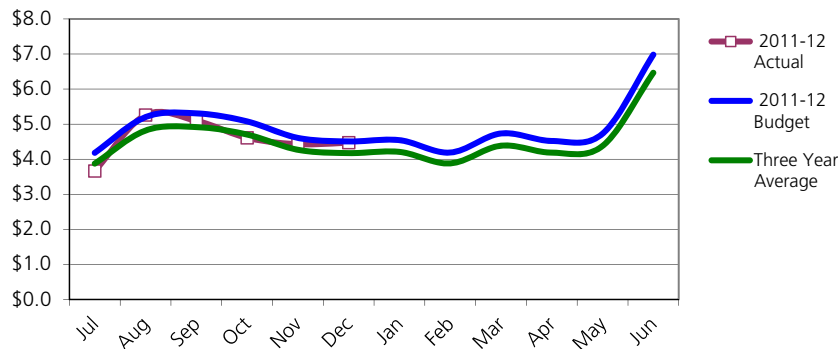
Because the timing of grant revenues varies significantly and unpredictably from year to year, the “budget” line is not included in the chart above. Each year the August revenues are adjusted in the Planning chart to account for year-end accounting entries.

**Activity on Lake Oswego streetcar halted**

## Parks and Environmental Services

### Parks and Environmental Services- Program Revenues by Month

*shown in millions*



**Parks and Property Stewardship:** Overall Parks and Property Stewardship revenues are projected to end the year 5.7 percent (\$231,000) lower than budgeted levels, a slight decline from the first quarter. Increases in park attendance at Blue Lake Park, due in part to new special events, are helping to offset lower golf and RV fees. The temporary closure of the campground at Oxbow Park due to January flooding will impact revenues and is not yet reflected.

Parking revenues at the Metro Regional Center are down fiscal year-to-date and still expected to end about 8.3 percent (\$53,000) less than budget, due to the delay in implementing monthly parking fee increases for FY 2011-12. The expected shortfall in parking fees is

**Impact of Oxbow flooding not yet known**

**Residential food  
waste program  
impacts  
tonnage**

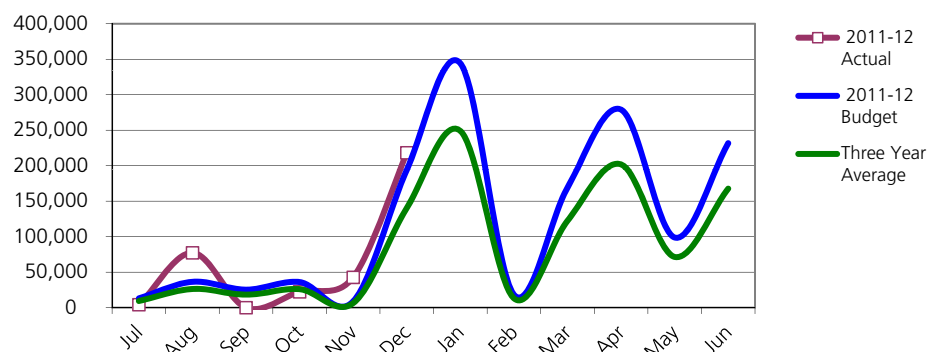
partially offset by an increase (\$25,800) in rental fees due a rent increase at the on-site child care facility. Staff will also be engaging a consultant in the third quarter to help develop strategies to increase parking revenues.

**Solid Waste Operations:** Second quarter solid waste tonnage at Metro and regional facilities is down 7.4 percent and 3.7 percent, respectively. Metro tonnage shows a sharp decline from the first quarter, dominated by the effect of the early implementation of the new City of Portland residential organics program which allows city customers to place food waste in their yard debris carts. The new program is expected to continue to reduce the amount of solid waste tonnage, and consequently revenues, from solid waste disposal fees. However, the expected revenue shortfall from solid waste disposal fees is almost offset by an increase in residential organics fees. Effective October 31, 2011, Metro established an interim combined rate for both residential and commercial organic material at Metro transfer stations. Individual rates for each material will be established in spring 2012.

The year-end forecast includes an accounting change to complete implementation of the GASB-54 standards and recommended by Metro's external auditors. The Rehabilitation and Enhancement Fees will be posted as a direct revenue to that special revenue fund, rather than being received initially and then passed through Solid Waste Operations. After including these changes, year-end program revenues are projected to be 1.4 percent (\$758,000) lower than budgeted.

**Sustainability Center**

**Sustainability Center- Program Revenues by Month\***



\*Prior year revenues that make up the Three Year Average exclude a \$4.3 million land donation made in June 2009.

**Sellwood Gap  
Crossing grant  
brings trail  
improvements**

Sustainability Center program revenues are projected to end the year 42 percent lower than budget. The Natural Areas program budget anticipated completion of the Blue Lake Trail section of the 40-Mile Loop Trail during FY 2011-12 and the recognition of the expenditures made directly by the Oregon Department of Transportation as revenue (\$836,000) upon completion of the project. However, the project will not be completed this year due to continuing permitting difficulties. Staff will request a budget amendment in the third quarter to remove this from the current year budget. Grants (\$210,000) received from the City of Portland for the Sellwood Gap Crossing Improvements resulted in the jump observed in December.

The budget includes grant and other revenues associated with restoration projects; actual grant revenue will depend on the ability to complete these projects. Several projects associated with grants remained in a scoping phase during the second quarter and the timing of some restoration projects have been negatively impacted by weather conditions.

## General Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
<b>General Revenue</b>						
Real Property Taxes	39,039,151	35,162,746	90.1%	39,042,000	100.0%	100.7%
Excise Taxes	15,100,765	6,802,303	45.0%	14,726,453	97.5%	92.2%
Construction Excise Tax	1,605,000	475,501	29.6%	1,724,000	107.4%	109.5%
Other Derived Tax Revenues	25,000	15,141	60.6%	45,000	180.0%	112.3%
Local Govt Shared Revenues	11,708,979	4,188,025	35.8%	11,907,651	101.7%	93.7%
Interest Earnings	825,959	108,389	13.1%	901,283	109.1%	78.6%
<b>General Revenue</b>	<b>\$68,304,854</b>	<b>\$46,752,105</b>	<b>68.4%</b>	<b>\$68,346,387</b>	<b>100.1%</b>	<b>96.7%</b>

**Property Taxes**– The majority of property tax revenues are received in the second quarter. Despite the economy, lower than expected increases in property values, a jump in Measure 5 compression in Multnomah County and deferred billing due to the Comcast appeal, property tax revenues are projected to end the year right at budget. Economic reports about the continuing decline of home prices through December 2011 will increase compression for next year's collections, which use January 2012 as its market value basis.

**Transient Lodging Tax**– Transient Lodging Tax (TLT) receipts provide fundamental operating and marketing support for OCC and PCPA. Year-to-date TLT is greater than prior year by \$67,000, or 1.7 percent. Room nights sold in the market are up 9 percent, occupancy rates (room nights per hotel) are up 8.1 percent and the average daily room rate is up 1.2 percent.

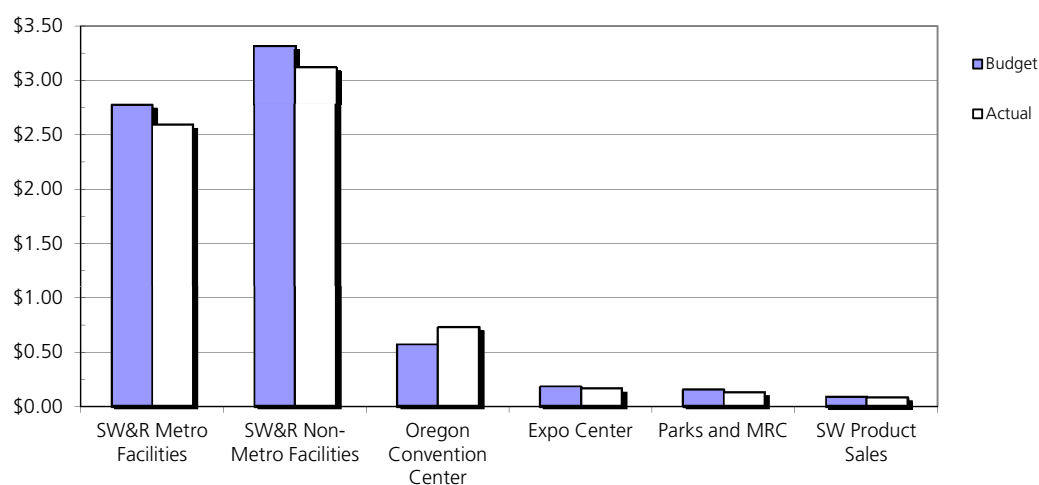
**Construction Excise Tax**– Construction excise tax receipts are not due until thirty days following the end of the quarter; hence, year-to-date receipts lag by a full quarter. Collections received in January have both positive and cautionary indicators: overall receipts are up, with a second quarter performance significantly better than the second quarters of the previous three years. However, this is only because of the City of Portland's receipts. Of the top six jurisdictions leading the collections, five of six had lower second quarter collections than first quarter collections; only two had collections better than the second quarter in prior years, three had collections about the same and one had collections lower than prior years.

**Interest Earnings**– The average yield on investments through the second quarter was 0.65 percent, still slightly higher than the budgeted 0.5 percent; year-end projections are \$75,000 higher than budget.

## Excise Tax

### Excise Tax Received Through December 31, 2011, Budget vs. Actual

*shown in millions*



Solid waste excise tax collections are projected to end the year 4.2 percent below budget, a decline from first quarter. Non-tonnage excise tax is projected at 7.8 percent higher than budget, led by strong revenues at the Oregon Convention Center; tonnage-related excise tax is off 6.6 percent at Metro facilities and 2.5 percent off at private facilities.

**Hefty second  
quarter tax  
collections**

**Excise tax  
follows  
tonnage  
declines**

# METRO EXPENDITURES– OPERATING DEPARTMENTS

## Metro Operating Departments (including MERC)

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	62,964,775	30,466,508	48.4%	60,912,800	96.7%	94.5%
Materials and Services	99,190,050	40,488,537	40.8%	94,944,300	95.7%	59.3%
<b>Total Operating Expenditures</b>	<b>162,154,825</b>	<b>70,955,045</b>	<b>43.8%</b>	<b>155,857,100</b>	<b>96.1%</b>	<b>72.3%</b>
<b>Total Capital Outlay</b>	<b>36,400,189</b>	<b>15,638,900</b>	<b>43.0%</b>	<b>26,906,800</b>	<b>73.9%</b>	<b>35.5%</b>
<b>Total Renewal and Replacement</b>	<b>3,233,332</b>	<b>644,647</b>	<b>19.9%</b>	<b>2,445,700</b>	<b>75.6%</b>	<b>83.8%</b>
<b>Total Expenditures</b>	<b>\$201,788,346</b>	<b>\$87,238,592</b>	<b>43.2%</b>	<b>\$185,209,600</b>	<b>91.8%</b>	<b>62.4%</b>

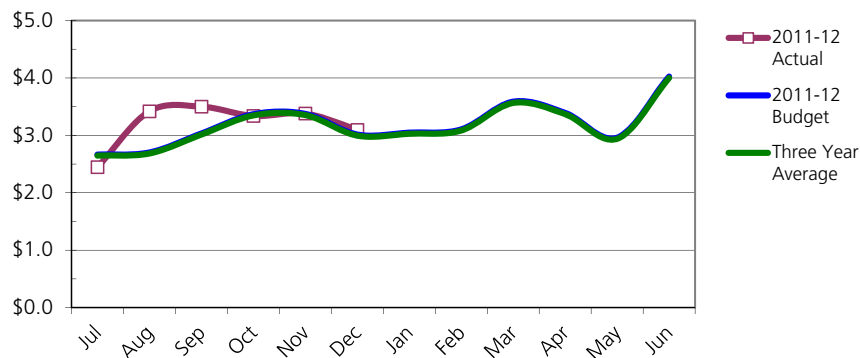
## EXPENDITURES BY DEPARTMENT

### MERC

	Budget	YTD Actual	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,791,493	8,603,306	48.4%	17,478,720	98.2%	93.7%
Materials and Services	20,515,330	10,576,668	51.6%	21,153,343	103.1%	96.7%
<b>Total Operating Expenditures</b>	<b>38,306,823</b>	<b>19,179,974</b>	<b>50.1%</b>	<b>38,632,063</b>	<b>100.8%</b>	<b>95.3%</b>
<b>Total Capital Outlay</b>	<b>3,066,366</b>	<b>1,072,714</b>	<b>35.0%</b>	<b>2,541,691</b>	<b>82.9%</b>	<b>56.0%</b>
<b>Total Expenditures</b>	<b>\$41,373,189</b>	<b>\$20,252,688</b>	<b>49.0%</b>	<b>\$41,173,754</b>	<b>99.5%</b>	<b>92.4%</b>

### MERC- Operating Expenditures by Month

shown in millions



Higher food  
and beverage  
sales also  
reflected in  
expenses

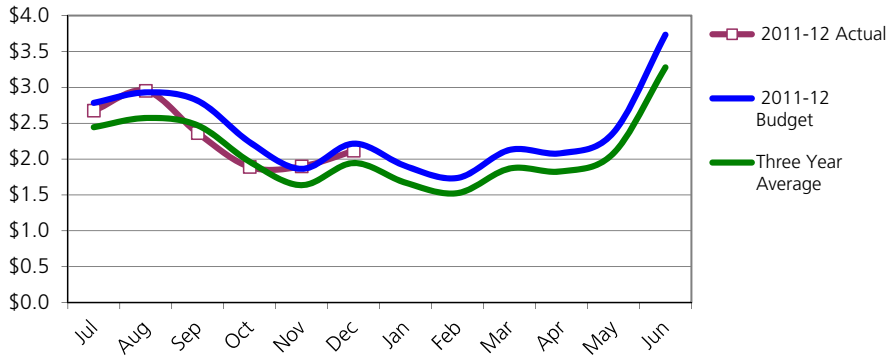
Expenditures during the second quarter are trending close to budget. Food and beverage sales are strong, and expenditures and sales revenue increase in tandem. This trend will be monitored, and a budget amendment may be necessary before year-end.

## Oregon Zoo

	Budget	Actual TYD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,390,994	8,460,632	48.6%	16,802,811	96.6%	95.3%
Materials and Services	11,150,641	5,368,637	48.1%	11,182,868	100.3%	87.6%
<b>Total Operating Expenditures</b>	<b>28,541,635</b>	<b>13,829,269</b>	<b>48.5%</b>	<b>27,985,679</b>	<b>98.1%</b>	<b>92.2%</b>
<b>Total New Capital</b>	<b>1,667,021</b>	<b>130,097</b>	<b>7.8%</b>	<b>1,005,360</b>	<b>60.3%</b>	<b>91.6%</b>
<b>Total Renewal and Replacement</b>	<b>1,179,595</b>	<b>390,805</b>	<b>33.1%</b>	<b>1,137,977</b>	<b>96.5%</b>	<b>93.5%</b>
<b>Total Expenditures</b>	<b>31,388,251</b>	<b>14,350,172</b>	<b>45.7%</b>	<b>\$30,129,016</b>	<b>96.0%</b>	<b>92.3%</b>

### Oregon Zoo- Operating Expenditures by Month

shown in millions

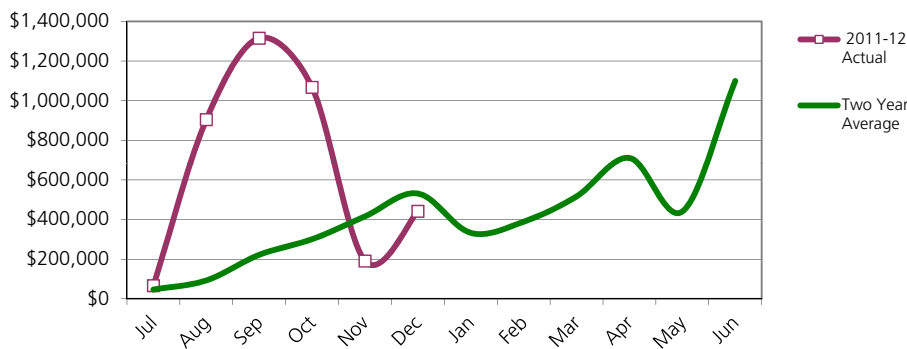


Personal services are projected to be under budget due to vacancies and the focus on managing seasonal and temporary staffing. The zoo has recently completed the selection of two positions important to its conservation mission, the Environmental Education Manager and the Conservation and Research Manager. Materials and services are on track with the current budget. Management will continue to closely monitor and manage expenditures, looking to improve systems that enhance scheduling of staff based on attendance and focus on the profitability of events and activities.

### Oregon Zoo Infrastructure and Animal Welfare Bond

	Budget	Actual TYD	YTD % of Budget	Year-end Projection	Year-end % of Budget	2-Year Average
Personal Services	628,075	331,136	52.7%	625,172	99.5%	88.7%
Materials and Services	0	2,853	0%	4,853	0%	0%
<b>Total Operating Expenditures</b>	<b>628,075</b>	<b>333,989</b>	<b>53.2%</b>	<b>630,025</b>	<b>100.3%</b>	<b>91.6%</b>
<b>Total Capital Outlay</b>	<b>6,432,825</b>	<b>3,652,155</b>	<b>56.8%</b>	<b>6,423,424</b>	<b>99.9%</b>	<b>31.6%</b>
<b>Total Expenditures</b>	<b>\$7,060,900</b>	<b>\$3,986,145</b>	<b>56.5%</b>	<b>\$7,053,449</b>	<b>99.9%</b>	<b>34.5%</b>

### Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month



The 20-year Comprehensive Capital Master Plan was adopted by Council during the second quarter. The Master Plan outlines future renovations and improvements to animal habitats, guest service amenities, and sustainability improvements to reduce campus water and fossil fuel use and manage waste and storm water. The program continues the two-part land use strategy to amend the zoo's existing Conditional Use Master Plan permit for the elephant and condor habitats and apply for a new Conditional Use Master Plan permit for the remaining bond projects and overall master plan improvements. Work is nearing completion.

## Vet Medical Center opens

The Veterinary Medical Center was completed on schedule and budget. The grand opening occurred January 19 with public and donor festivities. The Penguin Life Support System Upgrade project is substantially complete. The project remains on budget but finished substantially behind schedule.

The program negotiated a property purchase option for the Remote Elephant Center and continues to investigate other properties that meet criteria. The program continues refining plans including facility design, programming, funding, land use approvals and communications. While the option is a positive step, there remains significant work prior to seeking feasibility approval from the Metro Council.

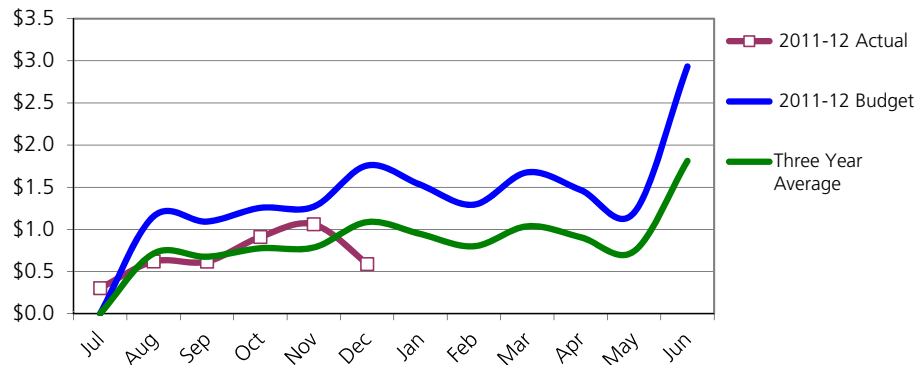
Metro received three responses to the Elephant Habitat and Related Infrastructure design services request for proposals. The team of SRG and CLR Design was awarded the contract. This is the same team, including multi-disciplinary sub-consultants, which supported the zoo's 20-year Comprehensive Capital Master Plan. The team will provide design services for the elephant habitat project through construction documents and contract administration during construction. During second quarter, the program also issued requests for proposals for a construction manager/general contractor. A review team is assessing the ten proposals received. Planning is underway for a bond sale in spring 2012 to assure delivery of funds to begin construction.

### Planning and Development

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	6,436,645	2,966,643	46.1%	6,015,000	93.4%	85.2%
Materials and Services	10,125,232	1,130,969	11.2%	6,784,000	67.0%	38.6%
<b>Total Expenditures</b>	<b>\$16,561,877</b>	<b>\$4,097,612</b>	<b>24.7%</b>	<b>\$12,799,000</b>	<b>77.3%</b>	<b>56.4%</b>

### Planning and Development- Operating Expenditures by Month

shown in millions



Year-end projections anticipate underspending of \$800,000 for the southwest corridors project. Budgeted contracts totaling \$440,000 for the project will now be administered directly by the Oregon Department of Transportation, resulting in a net reduction in both revenue and expenses to Metro. Other projected underspending reflects vacant positions, several employees on long term leave and small amounts of materials and services spread across programs. The Transit Oriented Development (TOD) program is budgeted at 100 percent of available funds so as to allow Metro to take advantage of opportunities as they arise throughout the year. Through the second quarter, TOD purchases are projected at 74 percent of budget.

## Development projects initiated

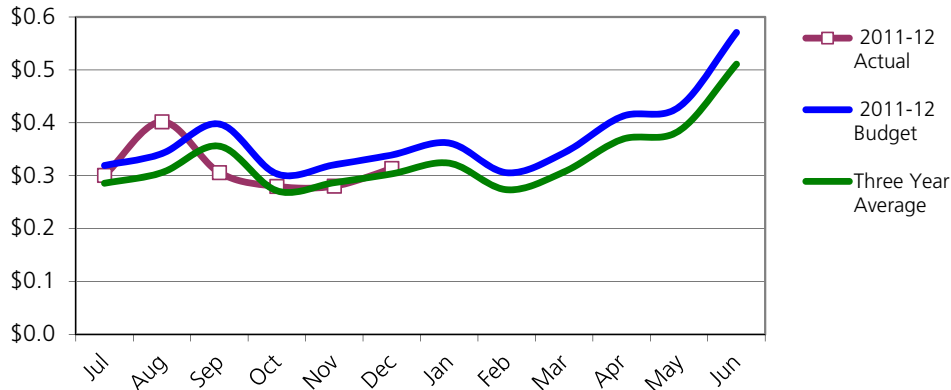
The FY 2011-12 budget included several Councilor-initiated projects. The Development Opportunity Fund has initiated revitalization programs in both Lake Oswego and Forest Grove and made downtown enhancement grants to Hillsboro and Oregon City. Metro has also agreed to provide technical assistance and matching grant funds to enhance partnerships with local governments and the State of Oregon on downtown building facade improvement projects. Consultant selection is wrapping up for both the parcelization and brownfields projects; the brownfields project will also convene a technical advisory committee. A Toolkit Engagement project is underway with an existing contractor.

## Research Center

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,443,248	1,714,031	49.8%	3,328,000	96.7%	97.2%
Materials and Services	1,002,334	168,147	16.8%	907,000	90.5%	87.0%
<b>Total Expenditures</b>	<b>\$4,445,582</b>	<b>\$1,882,178</b>	<b>42.3%</b>	<b>\$4,235,000</b>	<b>95.3%</b>	<b>94.7%</b>

### Research Center- Operating Expenditures by Month

shown in millions



The Research Center is projected to end the year very close to budget. Greenhouse gas contracts budgeted in the Research Center but ultimately charged to Planning and Development account for most of the projected materials and services underspending.

**Greenhouse gas work on budget**

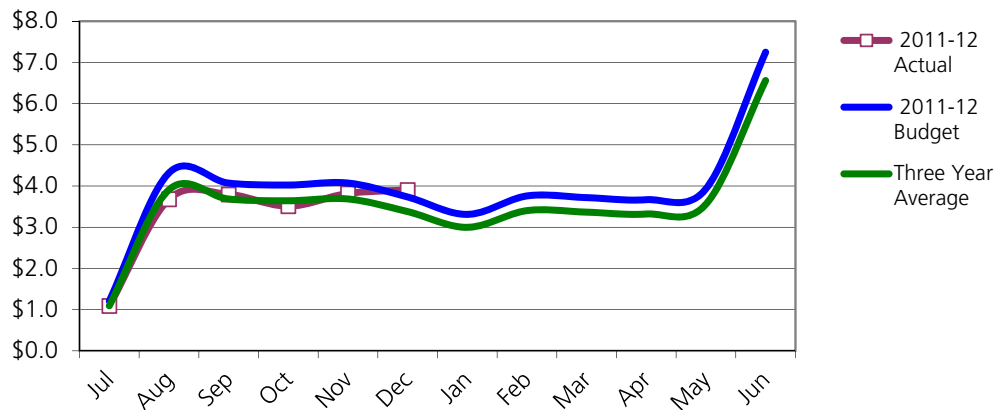
## Parks and Environmental Services

	Budget	YTD Actuals	YTD % of Budget	Year-End Projection	% of Budget
General Fund	\$6,586,184	3,106,581	47.2%	\$6,388,275	97.0%
Solid Waste Revenue Fund	\$43,651,031	16,873,522	38.7%	\$43,447,416	99.5%
General Asset Management Fund	\$2,016,826	253,842	12.6%	\$1,294,215	64.2%

All Funds	Budget	YTD Actuals	YTD % of Budget	Year-End Projection	% of Budget	3-year Average
Personal Services	9,805,563	4,718,810	48.1%	9,348,238	95.3%	92.4%
Materials and Services	36,725,652	15,030,427	40.9%	38,681,453	105.3%	91.0%
<b>Total Operating Expenditures</b>	<b>46,531,215</b>	<b>19,749,237</b>	<b>42.4%</b>	<b>48,029,691</b>	<b>103.2%</b>	<b>91.2%</b>
<b>Capital Outlay</b>	<b>3,800,095</b>	<b>236,859</b>	<b>6.2%</b>	<b>1,900,095</b>	<b>50.0%</b>	<b>13.7%</b>
<b>Renewal and Replacement</b>	<b>1,942,731</b>	<b>253,842</b>	<b>13.1%</b>	<b>1,220,120</b>	<b>62.8%</b>	<b>51.8%</b>
<b>Total Expenditures</b>	<b>52,274,041</b>	<b>20,239,939</b>	<b>38.7%</b>	<b>51,149,906</b>	<b>97.8%</b>	<b>82.6%</b>

### Parks and Environmental Services- Operating Expenditures by Month

shown in millions



**Parks and Property Stewardship:** Operating expenditures are following seasonal patterns and year-end projections have remained almost unchanged from the first quarter, with expenditures expected to end the fiscal year approximately \$198,000 below budget.



**Increased  
organics  
processing costs**

However, January flooding at Oxbow Park has resulted in substantial damages, and erosion continues. Costs are as yet unknown, but a restroom building and part of an existing road to the campground have been removed. Budget amendments during the year resulted in a net increase of 0.25 FTE for the front desk reception at the Metro Regional Center, and an additional 0.25 FTE for the Pioneer Cemetery Program.

**Solid Waste Operations:** Tonnage to Metro facilities for the first six months of the fiscal year is trending 7.4 percent below budget, a sharp decline from the first quarter, and this is expected to persist through the fiscal year. The decline is dominated by the early start-up of the new City of Portland residential organics program, which is expected to continue to reduce the amount of solid waste tonnage and consequently decrease tonnage-related materials and services. The decline is not one-to-one because Metro's operations contracts contain fixed costs that must be paid regardless of tonnage. However, these expenditure reductions will be more than offset by projected increases (\$3.6 million) in the costs to process residential organics waste. Based on the second quarter, year-end residential organics waste is expected to be higher than originally anticipated. Metro negotiated new rates with the contractors at both Metro South and Metro Central to accept, transfer, transport and process residential organic waste. A budget amendment to increase expenditure authority for residential organic waste may be requested in the third quarter.

Year-to-date Parks and Environmental Services has spent 9.7 percent of its capital and renewal and replacement budget. About 72 percent of the capital budget is related to Solid Waste Operations. During the second quarter several projects were under design or ready for bidding. The Lighting Upgrade at Metro Central has been eliminated because it was included in the new contractor's upgrades; the Tarping project was also eliminated by the contractor. Other transfer stations projects and the St. Johns Landfill Remediation project (\$1,000,000) have been carried forward to FY 2012-13 due to design considerations, permitting and feasibility studies. A budget amendment during the second quarter recognized the new Disc Golf construction project at Blue Lake Regional Park, which is expected to open in early summer 2012.

All Metro Regional Center renewal and replacement projects are expected to be completed this fiscal year. Two major parks projects, the Wetland Pathway Trail at Blue Lake (\$196,000) and the Asphalt Pavement at Gleason Boat Ramp (\$338,000) have been carried forward to FY 2012-13. Total year-end capital expenditures are expected to be 46 percent lower than budget.

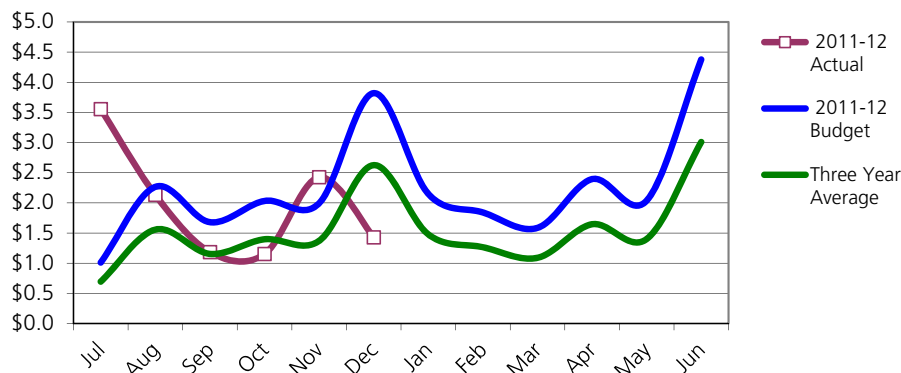


## Sustainability Center

	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget	
General Fund	\$5,022,941	\$2,213,951	44.1%	\$4,832,619	96.2%	
Solid Waste Revenue Fund	\$8,101,641	\$2,397,352	29.6%	\$6,882,008	84.9%	
Natural Areas Fund	\$34,664,133	\$17,730,201	51.1%	\$26,575,133	76.7%	
<b>All Funds</b>	<b>Budget</b>	<b>YTD</b>	<b>YTD % of Budget</b>	<b>Year-End Projection</b>	<b>% of Budget</b>	<b>3-year Average</b>
Personal Services	7,468,757	3,671,950	49.2%	7,314,918	97.9%	96.7%
Materials and Services	19,670,861	8,210,836	41.7%	16,230,698	82.5%	59.3%
<b>Total Operating Expenditures</b>	<b>27,139,618</b>	<b>11,882,786</b>	<b>43.8%</b>	<b>23,545,616</b>	<b>86.8%</b>	<b>68.7%</b>
<b>Capital Outlay</b>	<b>21,433,882</b>	<b>10,547,074</b>	<b>49.2%</b>	<b>15,036,205</b>	<b>70.2%</b>	<b>35.4%</b>
<b>Renewal and Replacement</b>	<b>111,006</b>	<b>0</b>	<b>0.0%</b>	<b>87,546</b>	<b>78.9%</b>	
<b>Total Expenditures</b>	<b>48,573,500</b>	<b>22,429,860</b>	<b>46.2%</b>	<b>38,669,367</b>	<b>79.6%</b>	<b>49.0%</b>

### Sustainability Center- Operating Expenditures by Month

shown in millions, excluding capital acquisitions



Sustainability Center actual operating expenditures exhibit large variations from month to month primarily due to the local share program and acquisition programs under the Natural Areas Bond program.

**Parks Planning and Development:** Several projects are under review or in the scoping phase. Consultants are under contract and the public involvement process has begun for the Tualatin River Water Trail project. The budget anticipated completion of the Blue Lake Trail section of the 40-Mile Loop Trail (\$836,000) during FY 2011-12 and the recognition of the expenditures made directly by the Oregon Department of Transportation as a Metro asset value. The project is under review and is not expected to be completed during FY 2011-12. Staff will request a budget amendment in the third quarter to move this project to FY 2012-13.

**Resource Conservation and Recycling:** The number of garbage and recycling trucks to be retrofitted under the Diesel Retrofit program is projected to be lower than budgeted, in part because of Waste Management's decision to move its fleet to CNG. In addition, year-to-date capitalization of about \$115,000 was necessary for diesel filters (costing more than \$5,000 each) to recognize Metro's ownership of the product for three years. As a result of the capitalization, operating expenditures are expected to be lower than budgeted. A budget amendment for this diesel retrofit capitalization will not be necessary in the Solid Waste General Account because there is sufficient underspending from other capital projects to absorb the increase.

The budget includes the continuation of a climate initiatives project carried out by the Sustainability Center. The department successfully recruited a new coordinator and completed preliminary work outlining a climate preparedness guidance document for Metro. Members of the Metro Council and staff participated in the Willamette Valley Regional Resilience Summit, and discussions with local governments to plan staff-level collaboration on climate adaptation are underway.

**Natural Areas:** The peak observed in November is due mainly to City of Hillsboro local share grant (\$1,150,000) for the acquisition of the Rock Creek Greenway Trail. Metro acquired more than 506 acres (\$5,380,000) of natural areas during the second quarter (capital spending is not shown on the chart).

**Climate  
preparedness  
work  
progressing**

# EXPENDITURES– SUPPORT DEPARTMENTS

## All Support Departments

	Budget	Actual YTD	YTD % of Budget	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,151,100	8,242,718	48.1%	48.1%	16,373,750	95.5%	94.8%
Materials and Services	3,882,185	1,501,177	38.7%	38.7%	3,116,639	80.3%	70.2%
<b>Total Operating Expenditures</b>	<b>21,033,285</b>	<b>9,743,895</b>	<b>46.3%</b>	<b>46.3%</b>	<b>19,490,389</b>	<b>92.7%</b>	<b>90.2%</b>
<b>Total Capital Outlay</b>	<b>585,000</b>	<b>325,544</b>	<b>55.6%</b>	<b>55.6%</b>	<b>583,600</b>	<b>99.8%</b>	<b>40.4%</b>
<b>Total Renewal and Replacement</b>	<b>838,971</b>	<b>81,712</b>	<b>9.7%</b>	<b>9.7%</b>	<b>686,600</b>	<b>81.8%</b>	<b>52.2%</b>
<b>Total Expenditures</b>	<b>\$22,457,256</b>	<b>\$10,151,151</b>	<b>45.2%</b>	<b>45.2%</b>	<b>\$20,760,589</b>	<b>92.4%</b>	<b>88.2%</b>

## Council Office

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,007,919	1,330,111	44.2%	2,765,000	91.9%	98.5%
Materials and Services	873,631	167,636	19.2%	615,000	70.4%	43.8%
<b>Total Expenditures</b>	<b>\$3,881,550</b>	<b>\$1,497,747</b>	<b>38.6%</b>	<b>\$3,380,000</b>	<b>87.1%</b>	<b>89.9%</b>

The lower than typical personal services spending is due to a number of vacancies during the year, as well as the conversion the Council Office Director position to a Manager II. The new Diversity Manager position, budgeted in Human Resources, will instead reside in the Office of the COO. In addition, during the third quarter, the former Metro Attorney will transfer to the Office of the COO and serve as a Policy Advisor until his retirement in November 2012. These changes will be included in a spring budget amendment.

## Office of the Auditor

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	644,908	313,937	48.7%	632,538	98.1%	92.2%
Materials and Services	41,544	17,504	42.1%	31,639	76.2%	70.4%
<b>Total Expenditures</b>	<b>686,452</b>	<b>331,440</b>	<b>48.3%</b>	<b>664,177</b>	<b>96.8%</b>	<b>90.9%</b>

## Office of the Metro Attorney

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	1,921,709	930,367	48.4%	1,790,000	93.1%	94.3%
Materials and Services	64,176	24,123	37.6%	49,500	77.1%	84.3%
<b>Total Expenditures</b>	<b>\$1,985,885</b>	<b>\$954,491</b>	<b>48.1%</b>	<b>\$1,839,500</b>	<b>92.6%</b>	<b>94.0%</b>

During the third quarter, the former Metro Attorney will transfer to the Office of the COO and serve as a Policy Advisor until his retirement in November 2012. This change will be included in a spring budget amendment.

## Communications

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	2,340,258	1,220,685	52.2%	2,340,250	100.0%	97.5%
Materials and Services	159,319	57,499	36.1%	159,000	99.8%	44.4%
<b>Total Expenditures</b>	<b>\$2,499,577</b>	<b>\$1,278,184</b>	<b>51.1%</b>	<b>\$2,499,250</b>	<b>100.0%</b>	<b>90.2%</b>

Based on expected project requests from departments, Communications expects to spend its full appropriation.

## Finance and Regulatory Services

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	4,736,611	2,365,334	49.9%	4,660,500	98.4%	92.2%
Materials and Services	1,482,805	517,777	34.9%	1,100,000	74.2%	76.6%
<b>Total Operating Expenditures</b>	<b>6,219,416</b>	<b>2,883,111</b>	<b>46.4%</b>	<b>5,760,500</b>	<b>92.6%</b>	<b>88.4%</b>
<b>Total New Capital</b>	<b>575,000</b>	<b>316,962</b>	<b>55.1%</b>	<b>575,000</b>	<b>100.0%</b>	
<b>Total Renewal and Replacement</b>	<b>100,000</b>	<b>74,826</b>	<b>74.8%</b>	<b>107,000</b>	<b>107.0%</b>	
<b>Total Expenditures</b>	<b>\$6,894,416</b>	<b>\$3,274,899</b>	<b>47.5%</b>	<b>\$6,442,500</b>	<b>93.4%</b>	<b>88.4%</b>

## Human Resources

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	1,775,896	806,695	45.4%	1,625,000	91.5%	96.9%
Materials and Services	358,235	122,255	34.1%	304,500	85.0%	84.8%
<b>Total Expenditures</b>	<b>\$2,134,131</b>	<b>\$928,950</b>	<b>43.5%</b>	<b>\$1,929,500</b>	<b>90.4%</b>	<b>94.5%</b>

The new Diversity Manager position, budgeted in Human Resources, will instead reside in the Office of the COO. This change will be reflected in a spring budget amendment.

## Information Services

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	2,723,999	1,275,589	46.8%	2,560,500	94.0%	92.7%
Materials and Services	902,475	594,383	65.9%	857,000	95.0%	82.2%
<b>Total Operating Expenditures</b>	<b>3,626,474</b>	<b>1,869,972</b>	<b>51.6%</b>	<b>3,417,500</b>	<b>94.2%</b>	<b>90.1%</b>
<b>Total New Capital</b>	<b>10,000</b>	<b>8,582</b>	<b>85.8%</b>	<b>8,582</b>	<b>85.8%</b>	<b>40.4%</b>
<b>Total Renewal and Replacement</b>	<b>738,971</b>	<b>6,886</b>	<b>0.9%</b>	<b>579,600</b>	<b>78.4%</b>	
<b>Total Expenditures</b>	<b>\$4,375,445</b>	<b>\$1,885,440</b>	<b>43.1%</b>	<b>\$4,005,682</b>	<b>91.5%</b>	<b>86.8%</b>

# EXPENDITURES– NON-DEPARTMENTAL

## Non-departmental

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	0	0	0%	0	0%	0%
Materials and Services	4,601,055	916,386	19.9%	2,964,000	64.4%	42.8%
<b>Total Operating Expenditures</b>	<b>4,601,055</b>	<b>916,386</b>	<b>19.9%</b>	<b>2,964,000</b>	<b>64.4%</b>	<b>42.8%</b>
<b>Total Debt Service</b>	<b>32,167,740</b>	<b>12,612,181</b>	<b>39.2%</b>	<b>32,167,740</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Total Expenditures</b>	<b>\$36,768,795</b>	<b>\$13,528,567</b>	<b>36.8%</b>	<b>\$35,131,740</b>	<b>95.5%</b>	<b>93.2%</b>

Non-departmental special appropriation expenditures during the second quarter included the following:

- \$506,000 for construction excise tax concept planning grants to local governments. Payments are made only when recipients meet established milestones.
- \$68,200 of budgeted \$131,000 for external financial audit. The final payment for the FY 2010-11 audit will occur in the third quarter; the fourth quarter will include preliminary work for the FY 2011-12 audit.
- \$43,500 in Nature in Neighborhoods grant reimbursements.
- \$1,400 of budgeted \$236,500 in agency sponsorships. Total non-departmental sponsorship spending to date is \$100,000.







# APPENDIX – All funds, year to year comparison, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	165,415,447		175,983,543		175,983,543	
Program Revenues	129,696,127	29,318,332	61,061,977	47.1%	128,484,718	99.1%
General Revenues	68,304,854	42,633,331	46,752,105	68.4%	68,346,387	100.1%
Interfund Transfers	22,523,733	8,380,700	13,852,353	61.5%	22,073,258	98.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	416,184	417,584	0.0%	417,584	
<b>Subtotal Current Revenues</b>	<b>220,524,714</b>	<b>80,748,547</b>	<b>122,084,019</b>	<b>55.4%</b>	<b>219,321,947</b>	<b>99.5%</b>
<b>Total Resources</b>	<b>385,940,161</b>		<b>175,983,544</b>		<b>395,305,491</b>	
<b>Requirements</b>						
Operating Expenditures	191,385,984	41,808,104	83,351,988	43.6%	180,228,489	94.2%
Debt Service	35,261,700	3,565,496	15,150,817	43.0%	35,261,700	100.0%
Capital Outlay + Renewal and Replacement	40,384,516	8,304,676	16,690,803	41.3%	30,047,675	74.4%
Interfund Transfers	22,523,733	6,429,551	11,901,204	52.8%	22,073,258	98.0%
Contingency	34,336,024					
<b>Subtotal Current Expenditures</b>	<b>323,891,957</b>	<b>60,107,826</b>	<b>127,094,812</b>	<b>39.2%</b>	<b>267,611,122</b>	<b>82.6%</b>
<b>Unappropriated Balance</b>	<b>62,048,204</b>		<b>48,888,732</b>		<b>127,694,368</b>	
<b>Total Requirements</b>	<b>385,940,161</b>		<b>175,983,544</b>		<b>\$395,305,491</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	175,322,025		190,632,130		190,632,130	
Program Revenues	141,509,026	31,276,791	63,902,183	45.2%	129,872,226	91.8%
General Revenues	77,451,244	51,356,809	55,712,218	71.9%	79,803,608	103.0%
Interfund Transfers	22,456,261	4,161,910	14,307,064	63.7%	21,993,298	97.9%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	15,300,000	0	15,001,900	98.1%	15,112,677	98.8%
<b>Subtotal Current Revenues</b>	<b>256,716,531</b>	<b>86,795,511</b>	<b>148,923,365</b>	<b>58.0%</b>	<b>246,781,809</b>	<b>96.1%</b>
<b>Total Resources</b>	<b>432,038,556</b>		<b>339,555,495</b>		<b>437,413,939</b>	
<b>Requirements</b>						
Operating Expenditures	200,026,909	47,671,722	89,805,152	44.9%	173,021,790	86.5%
Debt Service	41,954,002	3,675,251	15,203,800	36.2%	41,950,078	100.0%
Capital Outlay + Renewal and Replacement	62,451,858	4,138,888	7,308,905	11.7%	24,465,230	39.2%
Interfund Transfers	22,456,261	4,161,910	14,307,064	63.7%	21,993,298	97.9%
Contingency	32,191,273					0.0%
<b>Subtotal Current Expenditures</b>	<b>359,080,303</b>	<b>59,647,771</b>	<b>126,624,922</b>	<b>35.3%</b>	<b>261,430,396</b>	<b>72.8%</b>
<b>Unappropriated Balance</b>	<b>72,958,254</b>		<b>212,930,573</b>	<b>291.9%</b>	<b>175,983,543</b>	
<b>Total Requirements</b>	<b>432,038,557</b>		<b>339,555,495</b>	<b>78.6%</b>	<b>\$437,413,939</b>	





## APPENDIX – Fund Tables, year to year comparison

### General Fund (consolidated), as of December 31, 2011

#### FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>25,619,555</b>		<b>28,964,227</b>		<b>28,964,227</b>	
Program Revenues	40,343,811	6,770,806	18,031,237	44.7%	39,562,000	98.1%
General Revenues	29,133,718	14,701,888	18,081,565	62.1%	28,921,000	99.3%
Transfers	47,175,235	9,138,572	16,026,397	34.0%	28,305,141	60.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	18,300	19,700	0.0%	19,700	
<b>Subtotal Current Revenues</b>	<b>116,652,764</b>	<b>30,629,566</b>	<b>52,158,899</b>	<b>44.7%</b>	<b>96,807,841</b>	<b>83.0%</b>
<b>Total Resources</b>	<b>142,272,319</b>		<b>81,123,126</b>		<b>125,772,068</b>	
<b>Requirements</b>						
Operating Expenditures	84,384,883	17,163,589	34,611,978	41.0%	76,582,750	90.8%
Debt Service	1,588,215	576,607	576,607	36.3%	1,588,215	100.0%
Capital Outlay	47,000	26,962	48,202	102.6%	21,205	45.1%
Interfund Transfers	5,017,479	698,150	2,991,122	59.6%	5,017,479	100.0%
Intrafund Transfers	32,830,111	3,166,149	7,319,814	22.3%	14,445,249	44.0%
Contingency	3,726,142					
<b>Subtotal Current Expenditures</b>	<b>127,593,830</b>	<b>21,631,457</b>	<b>45,547,723</b>	<b>35.7%</b>	<b>97,654,898</b>	<b>76.5%</b>
<b>Unappropriated Balance</b>	<b>14,678,489</b>		<b>35,575,404</b>		<b>28,117,170</b>	
<b>Total Requirements</b>	<b>142,272,319</b>		<b>81,123,126</b>		<b>\$125,772,068</b>	

#### FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>26,354,341</b>		<b>30,194,768</b>		<b>30,194,768</b>	
Program Revenues	39,427,526	7,385,673	18,049,284	45.8%	34,521,030	87.6%
General Revenues	28,304,127	14,346,083	17,415,561	61.5%	27,777,390	98.1%
Transfers	40,916,656	5,584,826	12,055,026	29.5%	23,627,709	57.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	100	0.0%	1,916	
<b>Subtotal Current Revenues</b>	<b>108,648,309</b>	<b>27,316,582</b>	<b>47,519,971</b>	<b>43.7%</b>	<b>85,928,045</b>	<b>79.1%</b>
<b>Total Resources</b>	<b>135,002,650</b>		<b>77,714,739</b>		<b>116,122,813</b>	
<b>Requirements</b>						
Operating Expenditures	81,923,262	15,398,633	31,816,498	38.8%	67,664,164	82.6%
Debt Service	1,529,472	584,736	584,736	38.2%	1,529,472	100.0%
Capital Outlay	139,500	44,484	44,484	31.9%	199,491	143.0%
Interfund Transfers	4,338,554	435,115	2,546,395	58.7%	4,338,554	100.0%
Intrafund Transfers	30,342,305	3,026,886	6,973,882	23.0%	13,426,966	44.3%
Contingency	3,441,260					
<b>Subtotal Current Expenditures</b>	<b>121,714,353</b>	<b>19,489,854</b>	<b>41,965,995</b>	<b>0.0%</b>	<b>87,158,648</b>	<b>71.6%</b>
<b>Unappropriated Balance</b>	<b>13,288,297</b>		<b>35,748,745</b>	<b>0.0%</b>	<b>28,964,166</b>	
<b>Total Requirements</b>	<b>135,002,650</b>		<b>77,714,739</b>	<b>0.0%</b>	<b>\$116,122,813</b>	

# General Asset Management Fund, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>6,689,948</b>		<b>7,453,961</b>		<b>7,453,961</b>	
Program Revenues	974,514	887,404	892,804	91.6%	974,514	100.0%
General Revenues	33,298	13,405	20,177	60.6%	38,000	114.1%
Transfers	2,037,241	732,621	1,109,748	54.5%	2,037,241	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>3,045,053</b>	<b>1,633,430</b>	<b>2,022,729</b>	<b>66.4%</b>	<b>3,049,755</b>	<b>100.2%</b>
<b>Total Resources</b>	<b>9,735,001</b>		<b>9,476,690</b>		<b>10,503,716</b>	
<b>Requirements</b>						
Operating Expenditures	898,483	184,620	200,388	22.3%	557,059	62.0%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	4,924,936	445,317	664,647	13.5%	3,053,460	62.0%
Interfund Transfers	0	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	3,911,582					
<b>Subtotal Current Expenditures</b>	<b>9,735,001</b>	<b>629,937</b>	<b>865,035</b>	<b>8.9%</b>	<b>3,610,520</b>	<b>37.1%</b>
<b>Unappropriated Balance</b>	<b>0</b>		<b>8,611,654</b>		<b>6,893,196</b>	
<b>Total Requirements</b>	<b>9,735,001</b>		<b>9,476,690</b>		<b>\$10,503,716</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>7,664,516</b>		<b>7,536,280</b>		<b>7,536,280</b>	
Program Revenues	686,330	564,595	1,131,819	164.9%	1,357,928	197.9%
General Revenues	62,677	16,557	24,052	38.4%	60,154	96.0%
Transfers	1,327,635	316,059	632,118	47.6%	1,293,854	97.5%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	1,800	0.0%	1,800	
<b>Subtotal Current Revenues</b>	<b>2,076,642</b>	<b>897,211</b>	<b>1,789,789</b>	<b>86.2%</b>	<b>2,713,736</b>	<b>130.7%</b>
<b>Total Resources</b>	<b>9,741,158</b>		<b>9,326,069</b>		<b>10,250,016</b>	
<b>Requirements</b>						
Operating Expenditures	892,231	462,556	707,793	79.3%	954,702	107.0%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,086,775	360,923	760,043	24.6%	1,841,353	59.7%
Interfund Transfers	128,000	0	0	0.0%	0	0.0%
Intrafund Transfers	20,000	0	0	0.0%	0	0.0%
Contingency	5,289,152					
<b>Subtotal Current Expenditures</b>	<b>9,416,158</b>	<b>823,479</b>	<b>1,467,836</b>	<b>15.6%</b>	<b>2,796,056</b>	<b>29.7%</b>
<b>Unappropriated Balance</b>	<b>325,000</b>		<b>7,858,233</b>		<b>7,453,961</b>	
<b>Total Requirements</b>	<b>9,741,158</b>		<b>9,326,069</b>		<b>\$10,250,016</b>	

# MERC Fund, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>24,615,569</b>		<b>\$ 26,357,848</b>		<b>26,357,848</b>	
Program Revenues	31,773,233	8,470,011	15,903,082	50.1%	32,646,715	102.7%
General Revenues	11,334,742	3,144,315	4,120,541	36.4%	11,553,633	101.9%
Transfers	594,822	114,822	114,822	19.3%	594,822	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>43,702,797</b>	<b>11,729,148</b>	<b>20,138,445</b>	<b>46.1%</b>	<b>44,795,170</b>	<b>102.5%</b>
<b>Total Resources</b>	<b>68,318,366</b>		<b>46,496,293</b>		<b>71,153,018</b>	
<b>Requirements</b>						
Operating Expenditures	38,306,823	9,814,019	19,179,974	50.1%	38,632,063	100.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,036,366	531,947	1,072,714	35.3%	2,736,366	90.1%
Interfund Transfers	6,142,766	1,671,940	2,541,691	41.4%	6,142,766	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	7,633,716					
<b>Subtotal Current Expenditures</b>	<b>55,119,671</b>	<b>12,017,906</b>	<b>22,794,379</b>	<b>41.4%</b>	<b>47,511,195</b>	<b>86.2%</b>
<b>Unappropriated Balance</b>	<b>13,198,695</b>		<b>23,701,914</b>		<b>23,641,823</b>	
<b>Total Requirements</b>	<b>68,318,366</b>		<b>46,496,293</b>		<b>\$71,153,018</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>24,850,944</b>		<b>27,089,539</b>		<b>27,089,539</b>	
Program Revenues	33,423,334	7,585,039	14,359,476	43.0%	33,092,402	99.0%
General Revenues	10,794,076	2,915,832	4,020,524	37.2%	11,626,069	107.7%
Transfers	475,000	0	0	0.0%	475,000	100.0%
Special Items	0	0	0		0	
Extraordinary Items	0	0	0		0	
Other Financing Sources	0	0	0		0	
<b>Subtotal Current Revenues</b>	<b>44,692,410</b>	<b>10,500,871</b>	<b>18,380,000</b>	<b>41.1%</b>	<b>45,193,471</b>	<b>101.1%</b>
<b>Total Resources</b>	<b>69,543,354</b>		<b>45,469,539</b>		<b>72,283,010</b>	
<b>Requirements</b>						
Operating Expenditures	39,708,448	9,421,068	18,156,036	45.7%	38,143,827	96.1%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	5,290,659	821,896	1,040,130	19.7%	3,993,774	75.5%
Interfund Transfers	3,801,630	1,536,443	2,242,788	59.0%	3,787,561	99.6%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	2,452,773					
<b>Subtotal Current Expenditures</b>	<b>51,253,510</b>	<b>11,779,407</b>	<b>21,438,954</b>	<b>41.8%</b>	<b>45,925,162</b>	<b>89.6%</b>
<b>Unappropriated Balance</b>	<b>18,289,844</b>		<b>24,030,585</b>		<b>26,357,848</b>	
<b>Total Requirements</b>	<b>69,543,354</b>		<b>45,469,539</b>		<b>\$72,283,010</b>	

# Natural Areas Fund, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>36,715,000</b>		<b>36,469,224</b>		<b>36,469,224</b>	
Program Revenues	866,000	248,380	297,757	34.4%	327,757	37.8%
General Revenues	183,575	42,631	50,657	27.6%	205,242	111.8%
Transfers	13,176	13,176	13,176	100.0%	13,176	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>1,062,751</b>	<b>304,188</b>	<b>361,591</b>	<b>34.0%</b>	<b>546,175</b>	<b>51.4%</b>
<b>Total Resources</b>	<b>37,777,751</b>		<b>36,830,815</b>		<b>37,015,399</b>	
<b>Requirements</b>						
Operating Expenditures	13,725,133	2,207,163	7,207,182	52.5%	11,575,133	84.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	20,939,000	5,571,729	10,523,019	50.3%	15,000,000	71.6%
Interfund Transfers	1,773,222	410,012	801,977	45.2%	1,720,025	97.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	1,340,396					
<b>Subtotal Current Expenditures</b>	<b>37,777,751</b>	<b>8,188,904</b>	<b>18,532,177</b>	<b>49.1%</b>	<b>28,295,158</b>	<b>74.9%</b>
<b>Unappropriated Balance</b>	<b>0</b>		<b>18,298,638</b>		<b>8,720,241</b>	
<b>Total Requirements</b>	<b>37,777,751</b>		<b>36,830,815</b>		<b>\$37,015,399</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>50,775,000</b>		<b>56,792,607</b>		<b>56,792,607</b>	
Program Revenues	943,210	11,349	21,477	2.3%	414,009	43.9%
General Revenues	505,750	131,147	42,033	8.3%	322,830	63.8%
Transfers	0	0	0	0.0%	0	
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>1,448,960</b>	<b>142,496</b>	<b>63,510</b>	<b>4.4%</b>	<b>736,839</b>	<b>50.9%</b>
<b>Total Resources</b>	<b>52,223,960</b>		<b>56,856,118</b>	<b>108.9%</b>	<b>57,529,446</b>	
<b>Requirements</b>						
Operating Expenditures	13,500,698	4,028,434	5,461,628	40.5%	9,696,969	71.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	33,202,590	856,236	3,189,584	9.6%	9,907,984	29.8%
Interfund Transfers	1,502,241	393,236	727,960	48.5%	1,455,269	96.9%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	3,988,905					
<b>Subtotal Current Expenditures</b>	<b>52,194,434</b>	<b>5,277,906</b>	<b>9,379,171</b>	<b>18.0%</b>	<b>21,060,222</b>	<b>40.3%</b>
<b>Unappropriated Balance</b>	<b>29,526</b>		<b>47,476,947</b>		<b>36,469,224</b>	
<b>Total Requirements</b>	<b>52,223,960</b>		<b>56,856,118</b>		<b>\$57,529,446</b>	

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	9,649,239		8,876,891		8,876,891	
Program Revenues	0	44	44	0.0%		0.0%
General Revenues	24,648	8,179	19,209	77.9%	27,000	109.5%
Interfund Transfers	3,735	3,735	3,735	100.0%	3,735	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>28,383</b>	<b>11,958</b>		<b>0.0%</b>	<b>30,735</b>	<b>108.3%</b>
<b>Total Resources</b>	<b>9,677,622</b>		<b>8,876,891</b>	<b>91.7%</b>	<b>8,907,626</b>	
<b>Requirements</b>						
Operating Expenditures	628,075	143,432	333,989	53.2%	630,025	100.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	6,432,825	1,556,557	3,652,155	56.8%	6,423,424	99.9%
Interfund Transfers	364,209	63,946	102,026	28.0%	280,240	76.9%
Contingency	2,252,513					
<b>Subtotal Current Expenditures</b>	<b>9,677,622</b>	<b>1,763,935</b>	<b>4,088,171</b>	<b>42.2%</b>	<b>7,333,689</b>	<b>75.8%</b>
<b>Unappropriated Balance</b>	<b>62,946,687</b>		<b>4,788,720</b>		<b>1,573,937</b>	
<b>Total Requirements</b>	<b>72,624,309</b>		<b>8,876,891</b>		<b>\$8,907,626</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	2,121,338		2,806,954		2,806,954	
Program Revenues	0	-87	1	0.0%	1	
General Revenues	21,213	14,972	25,922	122.2%	56,583	266.7%
Interfund Transfers	0	0	0	0.0%	0	
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	15,000,000	0	15,000,000	100.0%	15,000,000	100.0%
<b>Subtotal Current Revenues</b>	<b>15,021,213</b>	<b>14,884</b>	<b>15,025,923</b>	<b>100.0%</b>	<b>15,056,583</b>	<b>100.2%</b>
<b>Total Resources</b>	<b>17,142,551</b>		<b>17,832,877</b>		<b>17,863,537</b>	
<b>Requirements</b>						
Operating Expenditures	659,562	191,032	368,258	55.8%	766,200	116.2%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	14,696,830	1,813,413	1,990,034	13.5%	7,952,550	54.1%
Interfund Transfers	294,915	47,567	121,660	41.3%	267,896	90.8%
Contingency	1,476,683					
<b>Subtotal Current Expenditures</b>	<b>17,127,990</b>	<b>2,052,011</b>	<b>2,479,953</b>	<b>14.5%</b>	<b>8,986,646</b>	<b>52.5%</b>
<b>Unappropriated Balance</b>	<b>72,958,254</b>		<b>15,352,924</b>		<b>8,876,891</b>	
<b>Total Requirements</b>	<b>90,086,244</b>		<b>17,832,877</b>		<b>\$17,863,537</b>	

# Risk Management Fund, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>2,364,250</b>		<b>2,629,579</b>		<b>2,629,579</b>	
Program Revenues*	627,807	1,429	1,429	0.2%	627,807	100.0%
General Revenues	25,000	5,426	7,913	31.7%	18,000	72.0%
Transfers	1,819,183	454,799	1,202,346	66.1%	1,819,183	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>2,471,990</b>	<b>461,654</b>	<b>1,211,688</b>		<b>2,464,990</b>	<b>99.7%</b>
<b>Total Resources</b>	<b>4,836,240</b>		<b>3,841,267</b>		<b>5,094,569</b>	
<b>Requirements</b>						
Operating Expenditures*	2,815,266	239,553	908,723	32.3%	1,880,800	66.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	0	0	0	0.0%	0	
Interfund Transfers	874,960	597,320	736,265	84.1%	874,960	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	382,930					
<b>Subtotal Current Expenditures</b>	<b>4,073,156</b>	<b>836,873</b>	<b>1,644,988</b>	<b>40.4%</b>	<b>2,755,760</b>	<b>67.7%</b>
<b>Unappropriated Balance</b>	<b>763,084</b>		<b>2,196,279</b>		<b>2,338,809</b>	
<b>Total Requirements</b>	<b>4,836,240</b>		<b>3,841,267</b>		<b>\$5,094,569</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>8,142,227</b>		<b>7,998,239</b>		<b>7,998,239</b>	
Program Revenues*	9,525,278	2,899,185	5,065,529	53.2%	9,672,010	101.5%
General Revenues	25,000	8,960	17,002	68.0%	32,239	129.0%
Transfers	1,186,095	296,527	780,623	65.8%	1,183,018	99.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>10,736,373</b>	<b>3,204,672</b>	<b>5,863,154</b>	<b>54.6%</b>	<b>10,887,267</b>	<b>101.4%</b>
<b>Total Resources</b>	<b>18,878,600</b>		<b>13,861,393</b>		<b>18,885,506</b>	
<b>Requirements</b>						
Operating Expenditures*	12,498,637	2,674,288	5,536,332	44.3%	11,030,927	88.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	0	0	0	0.0%	0	
Interfund Transfers	5,225,000	0	5,225,000	100.0%	5,225,000	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	528,084					
<b>Subtotal Current Expenditures</b>	<b>18,251,721</b>	<b>2,674,288</b>	<b>10,761,332</b>	<b>59.0%</b>	<b>16,255,927</b>	<b>89.1%</b>
<b>Unappropriated Balance</b>	<b>626,879</b>		<b>3,100,062</b>		<b>2,629,579</b>	
<b>Total Requirements</b>	<b>18,878,600</b>		<b>13,861,393</b>		<b>\$18,885,506</b>	

\* The change implemented in the current year in how health benefit costs are charged results in a large drop in internal charge for services revenues and expenditures compared to previous years.

# Solid Waste Revenue Fund, as of December 31, 2011

## FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>39,914,107</b>		<b>42,792,555</b>		<b>42,792,555</b>	
Program Revenues	55,035,122	12,944,198	25,914,815	47.1%	54,276,636	98.6%
General Revenues	196,526	68,600	103,072	52.4%	210,919	107.3%
Transfers	267,625	85,880	85,880	32.1%	267,625	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	450	450	0.0%	0	
<b>Subtotal Current Revenues</b>	<b>55,499,273</b>	<b>13,099,128</b>	<b>26,104,217</b>	<b>47.0%</b>	<b>54,755,180</b>	<b>98.7%</b>
<b>Total Resources</b>	<b>95,413,380</b>		<b>68,896,772</b>		<b>97,547,735</b>	
<b>Requirements</b>						
Operating Expenditures	50,268,448	11,771,782	20,115,542	40.0%	48,532,172	96.5%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,726,000	171,514	236,859	6.4%	1,826,000	49.0%
Interfund Transfers	7,988,738	2,771,896	4,511,836	56.5%	7,639,871	95.6%
Contingency	14,588,745	0	0	0.0%	0	0.0%
<b>Subtotal Current Expenditures</b>	<b>76,571,931</b>	<b>14,715,192</b>	<b>24,864,238</b>	<b>32.5%</b>	<b>57,998,043</b>	<b>75.7%</b>
<b>Unappropriated Balance</b>	<b>18,841,449</b>		<b>44,032,534</b>		<b>39,549,692</b>	
<b>Total Requirements</b>	<b>95,413,380</b>		<b>68,896,772</b>		<b>97,547,735</b>	

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>36,535,502</b>		<b>37,982,915</b>		<b>37,982,915</b>	
Program Revenues	57,502,348	12,808,900	25,252,460	43.9%	50,758,427	88.3%
General Revenues	357,537	84,355	118,685	33.2%	301,114	84.2%
Transfers	5,446,449	0	5,225,000	95.9%	5,446,449	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	33,961	
<b>Subtotal Current Revenues</b>	<b>63,306,334</b>	<b>12,893,255</b>	<b>30,596,145</b>	<b>48.3%</b>	<b>56,539,951</b>	<b>89.3%</b>
<b>Total Resources</b>	<b>99,841,836</b>		<b>68,579,060</b>		<b>94,522,866</b>	
<b>Requirements</b>						
Operating Expenditures	50,304,431	10,569,982	18,707,961	37.2%	44,435,828	88.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	5,194,283	231,196	273,740	5.3%	497,278	9.6%
Interfund Transfers	6,995,233	1,749,550	3,443,262	49.2%	6,797,204	97.2%
Contingency	14,540,763					
<b>Subtotal Current Expenditures</b>	<b>77,034,710</b>	<b>12,550,727</b>	<b>22,424,962</b>	<b>29.1%</b>	<b>51,730,310</b>	<b>67.2%</b>
<b>Unappropriated Balance</b>	<b>22,807,126</b>		<b>46,154,097</b>		<b>42,792,555</b>	
<b>Total Requirements</b>	<b>99,841,836</b>		<b>68,579,060</b>		<b>94,522,866</b>	

# APPENDIX – Excise Tax Annual Forecast, as of December 31, 2011

## Total Excise Tax Collections

### 7.5% Excise Tax

Facility/Function	FY 2011-12 Budget	Revised Annual Forecast	Difference	% Difference
Oregon Convention Center	1,231,965	1,379,801	147,836	12.00%
Expo Center	462,314	478,014	15,700	3.40%
Planning Fund	4,830	10,272	5,442	112.67%
SW Product Sales	170,250	181,200	10,950	6.43%
Parks and MRC	283,680	270,914	(12,766)	-4.50%
<b>Total</b>	<b>2,153,039</b>	<b>2,320,201</b>	<b>167,162</b>	<b>7.76%</b>

### Solid Waste Per Ton Excise Tax

	FY 2011-12 Budget	Revised Annual Forecast	Difference	% Difference
Solid Waste and Recycling Metro Facilities	5,404,969	5,049,801	(355,168)	-6.57%
Solid Waste and Recycling Non Metro Facilities	7,542,757	7,356,451	(186,306)	-2.47%
<b>Total Solid Waste Per Ton Excise Tax</b>	<b>12,947,726</b>	<b>12,406,252</b>	<b>(541,474)</b>	<b>-4.18%</b>
<b>Grand Total Excise Tax</b>	<b>15,100,765</b>	<b>14,726,453</b>	<b>(374,312)</b>	<b>-2.48%</b>

### Assumptions:

Non Metro tonnage includes Environmental Cleanup charge (ECU) of \$1 per ton and Outside of Metro Tonnage disposed at Metro sites.

## Reserve Balance

<b>Solid Waste Yield by Code</b>	11,550,783	11,550,783
<b>Potentially available for non-operating expenses</b>	<b>1,396,943</b>	<b>855,469</b>

### Reserve Balance for non-operating expenses

Beginning Balance from FY 2010-11*	\$	457,786
FY 2011-12 Contribution	\$	855,469
FY 2011-12 Ending Balance	\$	1,313,255

\*Contribution from FY 2010-11 has been identified for General Fund streetcar assessment, expected to be billed in early FY 2012-13. Estimated cost is \$500,000.



## APPENDIX – Capital Budget Mid-Year Status

### SUMMARY

The second quarter report includes a comparison of budgeted capital projects with activity and spending through December 31, 2011. The following pages present the status of all projects which had planned spending of greater than \$100,000.

Sixty-eight projects anticipated expenditures this fiscal year in the amended budget. Of the 68 projects, 17 are ongoing projects. Ongoing projects are projects that require substantial capital maintenance or the grouped renewal and replacement projects less than \$100,000 each. Eleven projects are complete and three projects are substantially complete at this juncture.

Complete or substantially complete projects include:

- OCC Coffee Retail Renovations
- OCC Signage Upgrade
- OCC Kitchen Remodel
- OCC Small Wares Purchase
- OCC Sizzler Block Plaza Construction
- PCPA Keller Auditorium Boiler
- PCPA Arlene Schnitzer Concert Hall Roof
- PCPA Keller Concessions Upgrade
- Zoo Bond Penguin Filtration
- Zoo Bond Veterinary Medical Center
- Zoo Bond Infrastructure and Animal Welfare Master Planning
- Zoo Bond Onsite Elephant and Condor Habitats Land Use Reviews
- PES MRC VAV Box Controllers
- PES Scalehouse C Scale Replacement

Centers anticipate completing an additional 22 projects, four have been canceled. Eleven projects are scheduled for completion past the end of this fiscal year.



## Finance and Regulatory Services

### FY 2011-12 Capital Projects status through December 31, 2011

#### Inventory Renewal and Replacement and Assets

This project is to insure that Metro's fixed asset inventory is accurate for the CAFR and that the Renewal and Replacement Plan is up to date.

FY 2011-12 Adopted Budget	170,000
Dollars spent as of 12-31-11	119,000
CIP estimated cost	170,000
Completion date	03/31/2012

**Comments:** The project is running behind schedule by about a month. It is estimated that an updated listing will be complete by March.

#### Enforcement Vehicle Replacement

This is the regular replacement of vehicles for the enforcement program.

FY 2011-12 Adopted Budget	30,000
Dollars spent as of 12-31-11	-
CIP estimated cost	170,800
Completion date	Ongoing

**Comments:** A vehicle will be purchased this fiscal year.

#### Solid Waste Information System (SWIS)

This project will implement a state of the art system of data collection and reporting to support Metro's responsibility to collect regional system fees and excise taxes.

FY 2011-12 Adopted Budget	575,000
Dollars spent as of 12-31-11	315,962
CIP estimated cost	825,000
Completion date	06/30/2012

**Comments:** This project is in development and is expected to be complete by the end of the fiscal year.

## Information Services

### FY 2011-12 Capital Projects status through December 31, 2011

#### Replace/Acquire Desktop Computers

This project represents all desktop computer hardware replacement. Normal replacement schedule is three years.

**Comments:** This project is the normal replacement of the desktop computers agency wide. Year to date estimated expenditures are \$40,200.

FY 2011-12 Adopted Budget	80,000
Dollars spent as of 12-31-11	40,200
CIP estimated cost	Ongoing
Completion date	Ongoing

#### Information Services Renewal and Replacement Projects

Information Technology renewal and replacement projects under \$100,000.

**Comments:** This is the combined expenditure for all projects less than \$100,000.

FY 2011-12 Adopted Budget	606,073
Dollars spent as of 12-31-11	13,369
CIP estimated cost	1,693,806
Completion date	Ongoing

#### Upgrade of Business Enterprise Software (PeopleSoft)

This project provides the funding for the regular PeopleSoft upgrades for both the Human Resources and Financial modules.

**Comments:** Carried forward to FY 2012-13.

FY 2011-12 Adopted Budget	133,365
Dollars spent as of 12-31-11	-
CIP estimated cost	531,281
Completion date	Ongoing

#### Net Appliance Alex File Server

This is the normal renewal and replacement of the Net Appliance Alex File Server and is included on the department's renewal and replacement listing.

**Comments:** This project will be completed this fiscal year.

FY 2011-12 Adopted Budget	132,600
Dollars spent as of 12-31-11	-
CIP estimated cost	276,131
Completion date	06/30/2012

## Metropolitan Exposition Recreation Commission

FY 2011-12 Capital Projects status through December 31, 2011

### MERC Admin Technology

Various Information Technology projects.

FY 2011-12 Adopted Budget	102,000
Dollars spent as of 12-31-11	-
CIP estimated cost	102,000
Completion date	06/30/2012

**Comments:** Funding for MERC Information Technology. A portion has been used to pay for the asset inventory. A discussion about whether to use a portion to purchase the Microsoft license upgrade is underway.

### Expo - Structural Issue Hall E

A Geological Survey indicated damage appeared to be the result of uneven settling. Construction/repair necessary.

FY 2011-12 Adopted Budget	100,000
Dollars spent as of 12-31-11	4,486
CIP estimated cost	100,000
Completion date	06/30/2012

**Comments:** A proposed solution has been identified. Project Management Office has issued a Request for Bids.

### Expo - Parking Lot Asphalt Maint/Replace

Ongoing project with funds set aside every year for renewal and replacement.

FY 2011-12 Adopted Budget	50,000
Dollars spent as of 12-31-11	48,997
CIP estimated cost	250,000
Completion date	Ongoing

**Comments:** Normal capital maintenance of parking lot. Complete for FY 2011-12.

### Expo - Portable Bleacher Replacement

Replacement of the portable bleachers which are old and nearly at the point of becoming unsafe.

FY 2011-12 Adopted Budget	80,000
Dollars spent as of 12-31-11	-
CIP estimated cost	400,000
Completion date	Ongoing

**Comments:** Replacement of bleachers over a five year period. Staff is researching product options and specifications.

### OCC - Kitchen Remodel - Remodel

The purpose of this project is to increase the kitchen cooking capacity without increasing the footprint of the kitchen.

FY 2011-12 Adopted Budget	145,062
Dollars spent as of 12-31-11	6,281
Completed project cost	427,533
Completion date	10/17/2011

**Comments:** Complete - Any remaining balance in the Aramark Capital Investment Funds will be identified as new projects.

**Metropolitan Exposition Recreation Commission (continued)****FY 2011-12 Capital Projects status through December 31, 2011****OCC - Electrical Sub Metering**

Add additional meters.

FY 2011-12 Adopted Budget	200,000
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Dollars spent as of 12-31-11	3,280
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CIP estimated cost	200,000
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**Comments:** Beginning design engineering.

Completion date	06/30/2012
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**OCC - Permanent Automatic AV Screens**

Purchase and install permanent automatic AV screens in all meeting rooms.

FY 2011-12 Adopted Budget	195,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	195,000
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**Comments:** Will be complete by June 30th.

Completion date	06/30/2012
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**OCC - Small Wares Purchase**

Smallwares to included tongs, platters, risers, bowls, serving utensils, platemate or similar plate transport system.

FY 2011-12 Adopted Budget	212,000
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Dollars spent as of 12-31-11	-
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Completed project cost	199,614
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**Comments:** Complete. Funding source is a combination of Aramark Capital Investment Funds and Aramark Reserve Funds.

Completion date	12/31/2011
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**OCC - Coffee Retail Renovations**

Oregon Convention Center's two retail coffee outlets were connected to suit new vendor, Portland Roasting.

FY 2011-12 Adopted Budget	215,649
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Dollars spent as of 12-31-11	135,849
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CIP estimated cost	215,649
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**Comments:** Project is substantially complete: punch list items only. Both stores are open.

Completion date	02/15/2012
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**OCC - Skyview Terrace Tasting Kitchen**

Construction of Skyview Terrace Tasting Kitchen.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	-
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Completed project cost	100,000
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**Comments:** Project has been deleted; Aramark funding will be rolled over and used for other projects.

Completion date	Canceled
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**Metropolitan Exposition Recreation Commission (continued)****FY 2011-12 Capital Projects status through December 31, 2011****OCC - Signage Upgrade**

Replacement and upgrade of old technology currently in use in the OCC Information Kiosk system.

FY 2011-12 Adopted Budget	61,529
Dollars spent as of 12-31-11	45,663
CIP estimated cost	161,000
Completion date	06/30/2012

**Comments:** Work is substantially complete; should be done in February.

**OCC - Sizzler Block Plaza Construction Project**

Clearing the Sizzler block and converting to a plaza.

FY 2011-12 Adopted Budget	584,002
Dollars spent as of 12-31-11	561,667
CIP estimated cost	798,898
Completion date	12/31/2011

**Comments:** Work on project is complete in January. First booked event was the Auto Show in January. Final billing is not complete.

**PCPA - Arlene Schnitzer Concert Hall Roof**

Major repair and renewal of Schnitzer roof.

FY 2011-12 Adopted Budget	80,000
Dollars spent as of 12-31-11	79,992
Completed project cost	79,992
Completion date	12/31/2011

**Comments:** Complete.

**PCPA - ASCH & AHH HVAC Controls**

Replacement/upgrade of the HVAC control systems at the Schnitzer Concert Hall and Hatfield Hall.

FY 2011-12 Adopted Budget	130,000
Dollars spent as of 12-31-11	1,050
CIP estimated cost	130,000
Completion date	06/30/2012

**Comments:** RFP out for engineering services.

**PCPA - Keller Concessions Upgrade**

Projects funded by capital funds as part of the new Aramark Food and Beverage Contract to be used for food and beverage improvements.

FY 2011-12 Adopted Budget	5,163
Dollars spent as of 12-31-11	13,921
Completed project cost	333,758
Completion date	12/05/2011

**Comments:** Complete.

**Metropolitan Exposition Recreation Commission (continued)****FY 2011-12 Capital Projects status through December 31, 2011****PCPA - Hatfield Chiller Replacement**

Purchase and install a new chiller at the Hatfield Hall.

FY 2011-12 Adopted Budget	34,229
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Dollars spent as of 12-31-11	1,485
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CIP estimated cost	355,000
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**Comments:** Final work to achieve full functionality of the new chiller in process.

Completion date	06/30/2012
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**PCPA Theatrical Lighting**

Upgrade to current theatrical lighting systems in all PCPA venues.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	225,000
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**Comments:** This project is not in the MERC budget but is in the Adopted CIP; no funds will be expended.

Completion date	Canceled
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**PCPA - Keller Auditorium Boiler Replacement**

Purchase and install a new boiler at the Keller Auditorium.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	108,286
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Completed project cost	210,658
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**Comments:** Complete.

Completion date	10/30/2011
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## Oregon Zoo

### FY 2011-12 Capital Projects status through December 31, 2011

#### Perimeter USDA Fence

This project is the regular replacement of the existing zoo perimeter containment fence.

FY 2011-12 Adopted Budget	57,305
Dollars spent as of 12-31-11	28,964
CIP estimated cost	391,488
Completion date	Ongoing

**Comments:** The zoo had planned to spend most of the budgeted funding this year but smaller amount required.

#### Zoo Parking Lot Replacement

Regular replacement of the parking lot pavement.

FY 2011-12 Adopted Budget	21,649
Dollars spent as of 12-31-11	-
CIP estimated cost	151,260
Completion date	Ongoing

**Comments:** The zoo expects to perform parking lot pavement repairs utilizing the full amount allotted for this fiscal year.

#### Zoo Railroad Track Replacement

Regular replacement of zoo railroad track.

FY 2011-12 Adopted Budget	23,080
Dollars spent as of 12-31-11	-
CIP estimated cost	187,988
Completion date	Ongoing

**Comments:** This will be carried forward to FY 2012-13 to allow the zoo to do repairs in conjunction with the bond realignment of the track.

#### Zoo Parking Lot Replacement Zoo Renewal and Replacement Projects

All zoo renewal and replacement projects less than \$100,000.

FY 2011-12 Adopted Budget	695,622
Dollars spent as of 12-31-11	390,805
CIP estimated cost	3,749,358
Completion date	Ongoing

**Comments:** Most projects are expected to be completed. About \$100,000 in vehicles slated for purchases in January. Several projects totaling \$86,000 are carried forward in the FY 2012-13 base budget.

#### Roof Replacement Africafe

Regular replacement of the roof on the Africafe.

FY 2011-12 Adopted Budget	128,593
Dollars spent as of 12-31-11	-
CIP estimated cost	128,593
Completion Date	06/30/2012

**Comments:** This project is out for bid.

**Oregon Zoo (continued)****FY 2011-12 Capital Projects status through December 31, 2011****Commissary Elevator**

The Commissary Elevator was already on renewal and replacement but less than \$100,000; new cost estimates move it to a full CIP project.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	528
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CIP estimated cost	100,000
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**Comments:** Formal Request for Bids out in January.

Completion date	06/30/2012
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**Research 750 KW Generator**

Generator for Research Building.

FY 2011-12 Adopted Budget	257,000
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Dollars spent as of 12-31-11	230,497
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Completed project cost	230,497
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**Comments:** This project complete. Amount amended up from original estimate of \$152,623.

Completion date	12/31/2011
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**Washington Park Parking Lot Study & Improvements**

Hiring of a parking and transportation consultant to help prepare a study of the western portion of Washington Park.

FY 2011-12 Adopted Budget	286,821
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Dollars spent as of 12-31-11	48,180
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CIP estimated cost	286,821
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**Comments:** This project in process and split into two projects. \$30,000 is for a parking lot study, \$100,360 is for a Washington Park entry vision study and the remaining balance is available for future projects.

Completion Date	06/30/2012
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**Africa Lagoon Aviary**

Renovation of the Africa Lagoon Aviary to enhance visitor experience and the introduction of a new species (flamingos).

FY 2011-12 Adopted Budget	315,000
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Dollars spent as of 12-31-11	4,188
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CIP estimated cost	315,000
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**Comments:** In process.

Completion date	06/30/2012
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**Aviary Marsh Mesh**

The Aviary Marsh Mesh exhibit is expected to need a full renovation, structural replacement. The Oregon Zoo Foundation has committed to fund this project. Ord 11-1265 identified additional funding adding an Aviary project (Africa Lagoon Aviary Project).

FY 2011-12 Adopted Budget	510,000
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Dollars spent as of 12-31-11	10,955
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CIP estimated cost	510,000
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**Comments:** In process.

Completion Date	06/30/2012
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## Oregon Zoo Bond Projects

### FY 2011-12 Capital Projects status through December 31, 2011

Note: Zoo bond projects in the current 5-year CIP have been updated to correspond to the master plan. The remaining zoo bond projects will be added to the FY 2012-13 5-year CIP.

#### Veterinary Medical Equipment

The Oregon Zoo Foundation raised money to fund the new equipment needs of the new Veterinary Hospital.

**Comments:** Purchases in process.

FY 2011-12 Adopted Budget	450,000
Dollars spent as of 12-31-11	12,412
CIP estimated cost	450,000
Completion date	06/30/2012

#### Penguin Filtration

Installing a modern filtration system that filters and recycles water for the 25,000-gallon penguin pool would reduce water usage by 80 percent, saving more than 7 million gallons of water per year.

**Comments:** Project construction complete. Final contract close-out and documentation underway.

FY 2011-12 Adopted Budget	696,905
Dollars spent as of 12-31-11	312,576
CIP estimated cost	1,750,000
Completion date	11/30/2011

#### Improving Elephant On Site Facilities

This project includes the new elephant habitat, as well as Wildlife Live facilities, zoo train rerouting and new service building, construction of the perimeter service road, and new utilities from the central to east hubs along the main zoo pathway.

**Comments:** Design consultants in place and Construction Manager/General Contractor Request for Proposal process nearly complete. Design moving forward.

FY 2011-12 Adopted Budget	3,147,647
Dollars spent as of 12-31-11	113,925
CIP estimated cost	53,964,818
Completion date	06/30/2015

#### Upgrading Zoo Facilities to Save Water and Energy

Storm Water and Waste Water: Literally millions of gallons of water per year and thousands of dollars would be saved through a major rebuilding of the zoo's water distribution system. Central plant piping systems would be installed. Leaking pipes would be replaced and drainage systems will be re-plumbed.

**Comments:** The remaining water and energy saving projects have been incorporated into the forthcoming Bond Implementation Plan projects. These improvements will no longer be reported in a separate project.

FY 2011-12 Adopted Budget	1,100,000
Dollars spent as of 12-31-11	14,542
CIP estimated cost	-
Completion date	Canceled

#### Updated Conditional Use Master Plan and Land Use Reviews

Prepare and achieve land use approvals from the City of Portland for the updated master plan, bond program projects and other improvements at the zoo campus.

**Comments:** Land use application is expected to be submitted February 2012 with a six month review and approval timeframe. This is a complex application and may experience delays and or cost increases depending on the City of Portland requirements.

FY 2011-12 Adopted Budget	150,000
Dollars spent as of 12-31-11	190,012
CIP estimated cost	796,785
Completion date	09/30/2012

**Oregon Zoo Bond Projects (continued)****FY 2011-12 Capital Projects status through December 31, 2011****Veterinary Medical Center**

The existing veterinary and quarantine facilities are deficient. Current clinical spaces are very small and cramped, have poor lighting and drainage, and lack controls for minimizing disease transmission.

**Comments:** Project complete with grand opening in mid-January. Total project cost of \$9,150,000.

FY 2011-12 Adopted Budget	3,100,000
Dollars spent as of 12-31-11	2,824,112
Completed project cost	9,150,000
Completion date	01/01/2012

**Zoo Infrastructure and Animal Welfare Master Planning**

This project is to prepare the master planning and land-use plans for the overall bond projects, sustainability initiatives, and infrastructure improvements.

**Comments:** Project complete. The Metro Council approved the Bond Implementation Plan on Sept. 22, 2011, and the Comprehensive Capital Master Plan on Nov. 3, 2011.

FY 2011-12 Adopted Budget	416,183
Dollars spent as of 12-31-11	308,316
Completed project cost	1,726,000
Completion date	11/03/2011

**Onsite Elephant and Condor Habitats Land Use Reviews**

Onsite elephant and condor habitat land use reviews will be submitted in advance of the application of approval of the updated Zoo Conditional Use Master Plan and Land Use Reviews.

**Comments:** The City of Portland staff final report recommends approval of the application to the hearing's officer. The record remains open until Jan. 25, 2012, but there does not appear to be opposition, and Metro is expecting a favorable outcome to the application.

FY 2011-12 Adopted Budget	-
Dollars spent as of 12-31-11	82,776
CIP estimated cost	115,000
Completion date	05/31/2012

## Parks and Environmental Services

### FY 2011-12 Capital Projects status through December 31, 2011

#### Carpet Replacement

Expected carpet replacement in FY 2011-12.

FY 2011-12 Adopted Budget	186,288
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Dollars spent as of 12-31-11	-
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CIP estimated cost	395,707
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**Comments:** Expected to be complete by year end.

Completion date	06/30/2013
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#### M. James Gleason Boat Ramp - Phase IV

This represents the cost of repaving the existing parking lot. This project may be included in Phase IV. These funds reflect only the existing lot.

FY 2011-12 Adopted Budget	337,500
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Dollars spent as of 12-31-11	-
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CIP estimated cost	337,000
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**Comments:** This project is being scoped, we are awaiting two grants that will bring the project up to more than \$1 million and include adding improvements.

Completion date	06/30/2012
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#### Blue Lake Wetland, Pathway, Trail

Regular replacement of existing trail and pathway.

FY 2011-12 Adopted Budget	195,595
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Dollars spent as of 12-31-11	-
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CIP estimated cost	195,595
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**Comments:** This project is carried forward to FY 2012-13.

Completion date	06/30/2013
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#### PES - Fleet

Regular replacement of vehicles according to schedule.

FY 2011-12 Adopted Budget	367,769
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Dollars spent as of 12-31-11	53,257
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CIP estimated cost	940,710
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**Comments:** Seven vehicles carried forward to FY 2012-13 and two carried back from FY 2012-13. A total of \$251,885 expected to be expended in FY 2011-12.

Completion date	Ongoing
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#### Regional Parks Renewal and Replacement

Detailed list upon request.

FY 2011-12 Adopted Budget	458,181
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Dollars spent as of 12-31-11	88,563
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Complete project cost	1,393,091
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**Comments:** Several projects completed, one \$85,000 project carried forward and the remaining to be completed by 6/30/2011.

Completion Date	Ongoing
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**Parks and Environmental Services (continued)****FY 2011-12 Capital Projects status through December 31, 2011****Property Services Renewal and Replacement**

Detailed list upon request.

**Comments:** One \$49,000 project carried forward to FY 2012-13; two projects completed, totaling \$98,062: Councilor Chairs and Council Chamber Audio Improvements.

FY 2011-12 Adopted Budget	361,461
Dollars spent as of 12-31-11	98,062
CIP estimated cost	451,663
Completion Date	Ongoing

**Wooden Dock Blue Lake Park**

This project replaces the wooden boat dock at Blue Lake Park.

**Comments:** The project was originally expected to cost \$60,616. Safety issues and ADA compliance pushed the cost up.

FY 2011-12 Adopted Budget	106,015
Dollars spent as of 12-31-11	-
CIP estimated cost	106,015
Completion Date	06/30/2012

**Blue Lake Park Signage**

Replacement and upgrade of park signage.

**Comments:** Project is in design.

FY 2011-12 Adopted Budget	107,595
Dollars spent as of 12-31-11	13,634
CIP estimated cost	107,598
Completion Date	06/30/2012

**MRC VAV Box Controllers**

This project will replace 84 variable air volume controllers, of 90 units at the Metro Regional Center.

**Comments:** Project is complete; waiting for some contractor final work to authorize second half of payment.

FY 2011-12 Adopted Budget	128,280
Dollars spent as of 12-31-11	50,000
CIP estimated cost	128,280
Completion Date	03/30/2012

**St. Johns Landfill-Gas to Energy Conversion**

The project proposal is to evaluate the potential conversion of the excess gas into either electricity or a compressed gas suitable for use in vehicles.

**Comments:** Reviewing final report for feasibility.

FY 2011-12 Adopted Budget	150,000
Dollars spent as of 12-31-11	2,661
CIP estimated cost	1,300,000
Completion Date	06/30/2013

**Parks and Environmental Services (continued)****FY 2011-12 Capital Projects status through December 31, 2011****Metro Central Organics/Food Handling Area Improvements**

Project to improve food handling capabilities.

FY 2011-12 Adopted Budget	300,000
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Dollars spent as of 12-31-11	-
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CIP estimated Cost	350,000
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**Comments:** Awaiting design criteria; \$150,000 carried forward to next fiscal year.

Completion Date	06/30/2013
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**Metro South HHW - Extend Canopy**

This project would improve the removal of solids from our storm water discharge to insure ability to continue permitting.

FY 2011-12 Adopted Budget	15,000
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Dollars spent as of 12-31-11	1,526
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CIP estimated cost	125,000
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**Comments:** In process; will be complete by end of year.

Completion Date	06/30/2012
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**Metro South - Natural Lighting Improvements**

This project will improve interior lighting through natural means.

FY 2011-12 Adopted Budget	75,000
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Dollars spent as of 12-31-11	1,526
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CIP estimated cost	125,000
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**Comments:** In process; will be complete by end of year.

Completion Date	6/30/2012
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**Metro South Transfer Station - Access Lane**

The City of Oregon City is planning a road re-alignment project that will limit site access for staff. This project will relocate some utilities and provide a by-pass lane around scale #4 at scalehouse C.

FY 2011-12 Adopted Budget	80,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	105,000
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**Comments:** Due to additional requirements for bank stabilization/retaining wall, \$50,000 is added to this project in FY 2011-12.

Completion Date	06/30/2012
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**MCS Tarping Station**

Design and Build Tarping station.

FY 2011-12 Adopted Budget	200,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	200,000
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**Comments:** Operator decided project not needed. Project canceled.

Completion Date	Canceled
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**Parks and Environmental Services (continued)****FY 2011-12 Capital Projects status through December 31, 2011****St. Johns - Perimeter Dike Stabilization and Seepage Control**

The objective of this project is to stabilize sections of the St. Johns Landfill perimeter dike to minimize contact of waste or leachate with surrounding surface water.

FY 2011-12 Adopted Budget	6,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	2,439,066
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**Comments:** Ongoing monitoring.

Completion Date	Ongoing
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**St. Johns - Landfill Remediation**

St. Johns Landfill is on the DEQ confirmed release list and inventory, which identify sites in Oregon where release of hazardous substances into the environment has been confirmed, where further investigation is required and remediation may be needed.

FY 2011-12 Adopted Budget	1,000,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	3,000,000
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**Comments:** Project is pending completion of St. Johns Landfill Remedial Investigation and Feasibility Study (RIFS).

Completion Date	11/1/2013
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**St. Johns - Re-establish Proper Drainage**

Construction of the multi-layer cover system over the buried waste at St. Johns Landfill during 1991-1996 included contouring the landfill surface for effective drainage of rainwater. This feature protects the integrity of the cover.

FY 2011-12 Adopted Budget	5,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	626,365
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**Comments:** Drainage will be assessed when this year's aerial photo is taken and reviewed.

Completion Date	Ongoing
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**Metro Central - Scalehouse "C" Scale Replacement**

This project replaces the scale at Metro Central's scalehouse C.

FY 2011-12 Adopted Budget	28,000
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Dollars spent as of 12-31-11	3,500
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Completed project cost	134,000
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**Comments:** Project Complete.

Completion Date	12/31/2011
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**Metro Central HHW - Roof Replacement**

This project replaces the roof at Metro Central HHW facility.

FY 2011-12 Adopted Budget	135,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	210,000
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**Comments:** There is a contract for the work but construction is delayed due to weather; expected to be complete by fiscal year end.

Completion Date	6/30/2012
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**Parks and Environmental Services** *(continued)*

FY 2011-12 Capital Projects status through December 31, 2011

**SW Renewal and Replacement Account, Non CIP**

This action is for renewal and replacement projects that are less than \$100,000.	FY 2011-12 Adopted Budget	40,000
	Dollars spent as of 12-31-11	-
<b>Comments:</b> Expenditures in this category include an education vehicle, repairs to Bay 1 at Metro South and a forklift purchase.	CIP estimated cost	340,000
	Completion Date	Ongoing

## Research Center

### FY 2011-12 Capital Projects status through December 31, 2011

#### Regional Land Information System (RLIS)

Regular replacement of components of the Regional Land Information System (RLIS) is the heart of the planning and mapping services provided by Metro.

FY 2011-12 Adopted Budget	27,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	993,616
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**Comments:** Full expenditure this fiscal year.

Completion Date	Ongoing
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#### Transportation Modeling Services Cluster Upgrade

The expenditures represent the renewal and replacement needs for the system.

FY 2011-12 Adopted Budget	50,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	299,776
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**Comments:** Full expenditure this fiscal year.

Completion Date	Ongoing
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## Sustainability Center

### FY 2011-12 Capital Projects status through December 31, 2011

#### 40-Mile Loop Trail Construction at Blue Lake Park

This section of the 40-Mile Loop Trail will close a key gap along Marine Drive. The trail will be built on Metro-owned property in Blue Lake Park.

**Comments:** Project carried forward to FY 2012-13. Permitting delays are stalling this project.

FY 2011-12 Adopted Budget	939,000
Dollars spent as of 12-31-11	-
Completed project cost	939,000
Completion Date	06/30/2013

#### Natural Areas Acquisition

Voters approved a \$224.7 million General Obligation Bond Measure to acquire natural areas for the purpose of water quality and habitat protection.

**Comments:** An additional \$12,600,000 is expected to be expended this year.

FY 2011-12 Adopted Budget	35,001,009
Dollars spent as of 12-31-11	17,760,941
CIP estimated cost	136,821,344
Completion Date	06/30/2016

#### Natural Areas Information System

Database project to track acquisitions from 1995 and 2006 bond programs.

**Comments:** This project is expected to be completed in FY 2012-13.

FY 2011-12 Adopted Budget	100,000
Dollars spent as of 12-31-11	104,235
Completed project cost	600,000
Completion Date	06/30/2013

