















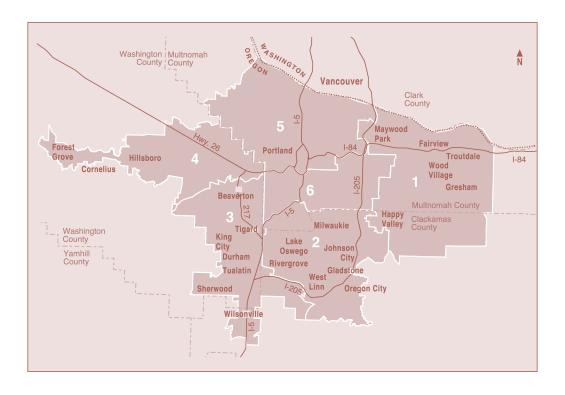






# 2011-12

FIRST QUARTER REPORT July through September



#### **Metro**

Making a great place

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy and good transportation choices for people and businesses in our region. Voters have asked Metro to help with the challenges that cross those lines and affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to protecting open space, caring for parks, planning for the best use of land, managing garbage disposal and increasing recycling. Metro oversees world-class facilities such as the Oregon Zoo, which contributes to conservation and education, and the Oregon Convention Center, which benefits the region's economy.

2011-12

FIRST QUARTER REPORT

July through September

Your Metro representatives

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# FY 2011-12 **Quarterly** Report

# **First** Quarter





#### **EXECUTIVE SUMMARY**

November 8, 2011

President Tom Hughes Members of the Metro Council Interested Parties

On behalf of the Finance Team I am today delivering Metro's First Quarter Financial Report. This report is based on the unaudited closing of Metro's financial records as of September 30. While it is not unusual to find that actual revenues and expenditures are tracking to budget this early in the year, we must remember that the current year's budget plan anticipated that the economy would remain persistently stagnant. Revenues were expected to remain mostly flat; expenditures were ratcheted down under the rubric of footprint, focus and employee compact. It comes as no surprise that the forecasted performance for this year is remarkably close to a much tighter budget.

#### **Current Operations**

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
All Revenue						
Program Revenues	129,293,507	31,730,186	24.5%	128,102,701	99.1%	91.1%
General Revenues	68,376,926	4,619,316	6.8%	67,933,196	99.4%	96.4%
All Revenue	197,670,433	36,349,501	18.4%	196,035,897	99.2%	92.5%
	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	79,876,028	19,893,858	24.9%	77,498,300	97.0%	94.1%
Materials and Services	109,570,641	15,896,484	14.5%	100,997,700	92.2%	79.3%
Total Operating Expenditures	189,446,669	35,790,342	18.9%	178,496,000	94.2%	85.4%
Capital Outlay	38,704,677	7,403,409	19.1%	30,590,725	79.0%	40.0%
Renewal and Replacement	4,072,303	201,435	4.9%	3,654,400	89.7%	75.0%
<b>Total Expenditures</b>	232,223,649	43,395,186	18.7%	212,741,125	91.6%	73.9%

#### Despite an edgy economy, some revenues look positive

The venues, by and large, had a good first quarter, particularly the Oregon Convention Center where attendance was up nearly 18 percent. While the first quarter has traditionally been a slower quarter for the MERC venues, the last two years have shown increasingly solid first quarter performance. The Oregon Zoo's concert series this summer was also a top producer in attendance and revenues. The one downside note is that attendance not related to concerts slumped. Membership admissions were off considerably, signaling concerns about membership renewal which is usually transacted at the gate. Despite the cooler summer, Blue Lake and Oxbow parks showed improvement over the prior year when a rainy September made a mess out of the first quarter. Unfortunately this is offset by lower revenues from Glendoveer and from recreational vehicle fees.

Grant revenues are off again, due to program delays (corridors and transportation projects) and construction hurdles (trails). Tonnage projections have dropped slightly, reflecting an earlier start of the Portland residential food waste program (October 31 instead of March 2012); whether the city will see its anticipated 30,000 ton diversion immediately remains to be tested. The impact on Solid Waste revenues will be slight because much of the mixed food waste/yard debris will be processed for a fee at Metro transfer stations prior to delivery to composting facilities; the impact on excise tax will be somewhat greater.

Tax revenues are mixed. Transient lodging tax recovered nicely in the last half of last year. Industry signs look positive for continuing modest growth in both occupancy and room rate. Because of the tax turnover cycle, we will not see hard evidence of this until the November

and December collections are in. Similarly, construction excise tax is not reflected in the year-to-date revenues because the first tax turnovers were not due until October 31. Early reports have given indications that this year's first quarter will be better than either of the two prior years' collections for the same period, although the housing industry remains one of the persistently stagnant sectors.

One note of concern: each county assessor has announced the tax rolls and produced the annual property tax statements. Although real market values continue to exceed assessed values in the aggregate, Measure 5 applications are on a property-by-property basis. For the first time, overall tax increases will not reach the three percent increase for the permanent rate operating levy, and compression has taken an increasingly larger bite.

#### Operating expenditures are tight

As the forecast shows, operating expenditures are much closer to budgeted appropriations than in prior years. Turnover rate remains at three percent or lower. Most personal services savings from the first quarter are generated by the lag time in starting up newly authorized positions whose recruitment could not begin until the new budget year.

Other expenditure trends are those most closely related to activity. Expenditures at the venues are related to events and attendance and paired with revenues: more events, greater revenues and greater expenditures. Where revenues are lower than expected (the zoo's non-concert related attendance, for example), expenditure control becomes the strategy for the remainder of the year. Parks will again struggle because expenditure control in operations cannot fully address problems in golf or RV fee revenues.

#### First quarter prognosis: On track

No significant surprises, although property tax compression requires further thought about future implications. Budget-to-actual forecasts appear to be tight, suggesting that activity-driven expenditures at the venues may need a budget amendment (the good kind) if performance remains strong. Several amendments including some housekeeping actions will be coming forward next week to tidy up the implementation of the new budget.

#### Are we making progress with our budget strategy?

The FY 2011-12 budget strategy was centered around footprint – how big are we; focus – are we focused on our priorities and applying our expertise where we can achieve the greatest outcomes; and employee compact – what is our strategy as an employer.

Metro made incremental progress in each of these three dimensions, eliminating a number of vacant positions, wrapping up some program efforts and redeploying our financial and human resources to key initiatives. Our footprint is still about the same, or will be as we continue to amend the adopted budget to include new grant funded positions and operational adjustments. Our focus, and the six key initiatives, will be a key topic as we begin discussions about the FY 2012-13 budget strategy. We will be asking you to consider what adjustments, if any, are needed to these initiatives and whether any emerging issues need to be elevated to the initiative level. We also made progress on our employee compact, although the 5-year forecasts show that compensation still remains our most rapidly increasing expense segment. Although there are some smaller collective bargaining agreements to be negotiated in the coming year, the largest agreements are now fixed until July 2014, effectively limiting further progress on the employee compact.

A fourth budget strategy dimension is resources – are we moving the resource dial? For FY 2011-12 this was the smallest effort. Modest fee increases in parking, facility rental rates, disposal charges and indexing of excise tax are normal operational actions. On a more developmental level, the zoo reached a new agreement with The Oregon Zoo Foundation

KEY INITIATIVES:
Corridors
Climate Change
Community
Investment
Strategy
Regional Parks
Funding
Solid Waste Road
Map

about membership classifications and commitments to pair fee increases in the future. The Council has reviewed the future business direction of the cemeteries program, and significant fee increases for sites and services are planned for November. The partnership with The Intertwine Alliance has made observable forward progress while the regional indicators work remains a work in progress.

But the truly transformational revenue challenges remain in front of us and are more fundamental than fretting about the exact pace of economic recovery. As we approach the next budget cycle we will begin with the five year forecast of the major operating funds – the General Fund, Solid Waste Revenue Fund and MERC Fund. Each presents distinctive challenges and each will require a custom-designed strategy.

For the General Fund, where much of our discussion focuses, the persistent revenue-expenditure gap relates more to our core services than to the initiatives. Permanent funding for regional parks operations needs to be decided. The Community Investment strategy began as a resource discussion. In the Solid Waste Fund, the continued diversion of waste from disposal supports sustainability goals and exerts upward rate pressure on what remains. In addition, the road map initiative is about the future view of disposal and solid waste operations, but an underlying question is the future rate structure which impacts not only the Solid Waste Fund but also the future application of excise tax. The MERC venues continue to weigh the opportunity costs of retaining current business and launching new business strategies.

Future financial prognosis: some heavy lifting required ahead.

Sincerely,

Margo Norton

Director of Finance and Regulatory Services

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#### **METRO REVENUES**

#### **Overall Revenues**

			YTD	Year-end	Year-end	3-Year
	Budget	Actual YTD %	6 of Budget	Projection	% of Budget	Average
All Revenue						
Program Revenues	129,293,507	31,730,186	24.5%	128,102,701	99.1%	91.1%
General Revenues	68,376,926	4,619,316	6.8%	67,933,196	99.4%	96.4%
Other Financing Sources	0	1,400	0%	1,400	0.0%	49.6%
All Revenue	\$197,670,433	\$36,350,901	18.4%	\$196,037,297	99.2%	92.5%

Revenues for Metro, including the Metropolitan Exposition Recreation Commission (MERC), totaled \$36.4 million through the first quarter, or 18.4 percent of the annual budget. Revenues at year-end are projected to reach \$196 million, 99.2 percent of the budgeted \$197.7 million. While attendance at Metro parks improved and MERC venues saw a strong first quarter, weather and the economy continue to erode zoo attendance. Solid Waste tonnage will be negatively impacted by the earlier initiation of the City of Portland residential organics composting program, a decline offset by an increase in fees charged for handling residential organics at the transfer stations.

Program revenues, described by type and department in the section below, generally include enterprise revenues, grants and contributions.

General revenues, detailed on page 9, include property and excise tax revenues, interest earnings and other shared government revenues.

#### **Program Revenues**

			YTD	Year-end	Year-end	3-Year
	Budget	Actual YTD %	of Budget	Projection	% of Budget	Average
Program Revenues						
Charges for Services Revenue	108,684,977	30,261,855	27.8%	107,301,488	98.7%	92.9%
Internal Charges for Svcs-Rev	577,807	0	0.0%	577,807	100.0%	92.0%
Licenses and Permits	386,000	89,765	23.3%	380,000	98.4%	94.2%
Miscellaneous Revenue	302,779	36,265	12.0%	316,689	104.6%	102.3%
Grants	12,533,425	(304,210)	-2.4%	11,785,337	94.0%	68.0%
Contributions from Governments	3,827,419	1,520,000	39.7%	5,308,380	138.7%	101.7%
Contributions - Private Source	2,981,100	113,610	3.8%	2,420,100	81.2%	79.4%
Capital Grants	0	12,900	0%	12,900	0.0%	388.8%
Program Revenues	\$129,293,507	\$31,730,186	24.5%	\$128,102,701	99.1%	91.1%

The negative year to date grant revenues reflect annual accounting adjustments across fiscal years.

#### PROGRAM REVENUE BY OPERATING UNIT

#### **Finance and Regulatory Services**

Contractors' Business License fees are projected to generate \$380,000, 2 percent below budget and with no improvement over last year. The economy has continued to affect CBL revenues.

Revenues generally on track

#### **Metropolitan Exposition Recreation Commission**

#### MERC- Program Revenues by Month

shown in millions \$4.0 **-**7-2011-12 \$3.5 Actual \$3.0 2011-12 Budget \$2.5 Three Year \$2.0 Average \$1.5 \$1.0 \$0.5 \$0.0 ETIS 285 Og TO, Der 182 185 Way 124 May 172

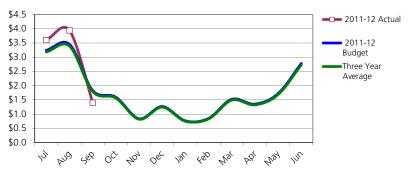
First quarter MERC revenues reached \$7.3 million, compared to \$6.7 million in the prior year, with the increase in revenue reflected at all three venues. Attendance continues to show small signs of improvement, with total attendance of 268,000 compared to 249,000 in the prior year, despite fewer events in the current year. Expo Center experienced an increase in both attendance and number of events.

The Convention Center event schedule included several conventions that generated greater attendance and sales than anticipated, and several events generated gross revenues in excess of \$500,000: National Association of Counties (\$511,000), two Open Source Convention events (combined total \$875,000) and Tektronics Sales University (\$557,000). PCPA has a strong Broadway series this year, and corporate "ride and drive" sales events at the Expo Center provided a boost to the first quarter.

# OCC performance strong

# **Oregon Zoo**Oregon Zoo- Program Revenues by Month

shown in millions



Zoo concerts up, general attendance down The summer concert series was a highlight of summer at the zoo, with a robust lineup of 16 premium concerts and three Zoo Tunes concerts. The entertainment lineup was stronger and more diverse than prior years and produced \$1,318,236 in admission revenue, a 17 percent increase from the previous year. Total revenue for concerts was more than \$2.2 million, including sponsorships and food and beverage revenue. In addition, the zoo had strong attendance at summer camps and classes.

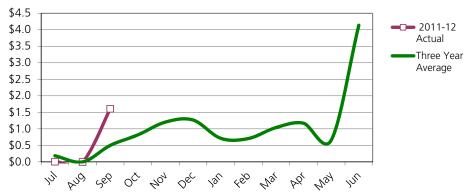
Despite the strong concert season, the zoo faced challenges in the first quarter due to a weak economy and bad weather that impacted general attendance and revenue. General attendance was down 5 percent, resulting in lower than anticipated revenue for food services, train ridership and retail sales. Per capita spending was relatively flat in food sales and train revenue, although retail per caps increased more than 6 percent from \$1.35 to \$1.44 per visitor.

The zoo is currently looking at several aggressive marketing options designed to drive attendance during the off peak season. A new event for the spring and summer is being considered to attract visitors during special evening hours, and the zoo is planning to add new

#### Planning and Development/Research Center

food cart options to drive revenue.

Planning and Development/Research Center- Program Revenues by Month



shown in millions

\$0.0

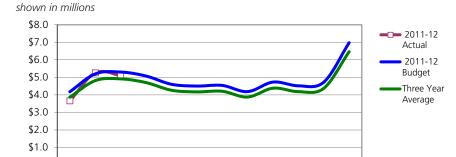
Planning grant revenues are projected to end the year at 94 percent of budget; expected grant shortfalls total approximately \$650,000. Most of this is related to continued program delays in Corridors and transportation projects.

The peak in September shows receipt of \$1.5 million in Transit Oriented Development funding expected in FY 2010-11 but not received from TriMet until this year. This timing change will push projected Contributions from Governments well over budget, assuming the current year's contribution is made timely.

Because the timing of grant revenues varies significantly and unpredictably from year to year, the "budget" line is not included in the chart above. Each year the August revenues are

#### **Parks and Environmental Services**

Parks and Environmental Services- Program Revenues by Month



adjusted in the Planning chart to account for year-end accounting entries.

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Parks and Property Stewardship: Overall Parks and Property Stewardship revenues are projected to end the year 5.4 percent (\$222,000) lower than budgeted levels. Increases in park attendance at Blue Lake Park and Oxbow Park during the first quarter have been offset by lower golf fees and RV fees.

Parking revenues at the Metro Regional Center are down fiscal year-to-date and forecasted to end 8.1 percent (\$51,000) less than budget, due to the delay in implementing monthly parking fee increases. However, parking receipts may increase throughout the fiscal year due to the new visitor parking validation policy implemented September 1st that limits free parking. The expected shortfall in parking revenues is also partially offset by an increase (\$25,800) in rental fees at Metro's onsite child care facility.

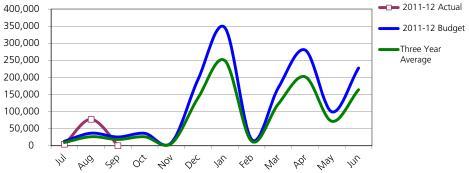
Solid Waste Operations: First quarter solid waste tonnage at Metro and regional facilities is down 4.81 and 3.98 percent, respectively. New projections will incorporate recent trends, but the primary driver is the expected effect of the new City of Portland residential organics program, that will allow city customers to place food waste in their yard debris carts. While

Early start of Portand residental food composting impacts waste stream the change was not unexpected, it was predicted to be rolled out in spring or summer 2012; instead it began October 31, 2011. The new program is expected to reduce the amount of solid waste tonnage, and consequently revenue, from solid waste fees. An increase in residential organics fees will almost offset this expected revenue shortfall. Effective October 31, 2011, Metro has established a new interim rate for residential and commercial organic material received at Metro transfer stations. Separate rates for both materials will be established in spring 2012.

Year-end program revenues are projected to be 0.7 percent (\$382,000) lower than budgeted.

#### **Sustainability Center**

#### Sustainability Center- Program Revenues by Month\*



\*Prior year revenues that make up the Three Year Average exclude a \$4.3 million land donation made in June 2009.

# Blue Lake trail delay

Sustainability Center program revenues are projected to end the year 44 percent lower than budget. The budget anticipated completion of the Blue Lake Trail section of the 40-Mile Loop Trail during FY 2011-12 and the recognition of the expenditures made directly by the Oregon Department of Transportation as revenue (\$836,000) upon completion of the project. The project is currently in the design stage. However, because of the federal requirements and review required, construction is now delayed until summer 2012 and may not be completed until early 2013.

Actual grant revenues for other projects will depend on the ability to complete the projects associated with the grants. Several projects associated with grants have been in a scoping phase during the first quarter.

#### **General Revenues**

			YTD	Year-end	Year-end	3-Year
	Budget	Actual YTD	% of Budget	Projection	% of Budget	Average
General Revenue						•
Real Property Taxes	39,039,151	247,604	0.6%	39,000,000	99.9%	100.7%
Excise Taxes	15,172,837	3,186,706	21.0%	14,809,273	97.6%	92.2%
Construction Excise Tax	1,605,000	64,166	4.0%	1,525,000	95.0%	109.5%
Other Derived Tax Revenues	25,000	4,470	17.9%	25,000	100.0%	112.3%
Local Govt Shared Revenues	11,708,979	962,939	8.2%	11,647,098	99.5%	93.7%
Interest Earnings	825,959	153,431	18.6%	926,825	112.2%	78.6%
General Revenue	\$68,376,926	\$4,619,316	6.8%	\$67,933,196	99.4%	96.4%

Property Taxes— Metro has seen higher than budgeted property tax collections for the last several years, despite the struggling economy. For FY 2011-12, however, the combined effects of a lower than expected increase in property assessments, a 40 percent jump in Measure 5 compression loss and deferred billing due to the Comcast appeal is leading to a lower than budgeted year-end collections estimate in spite of a higher than budgeted collection rate.

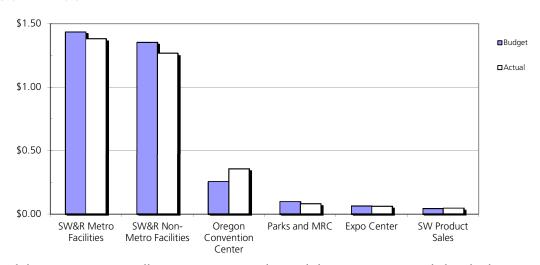
Transient Lodging Tax—Transient Lodging Tax (TLT) receipts provide fundamental operating and marketing support for OCC and PCPA. The first TLT payment of the current year was less than the very strong prior year by approximately \$165,000. Year-to-date room nights sold in the market are up 4.5 percent, occupancy rates (room nights per hotel) are up 3.9 percent, and the average daily room rate is up 5 percent. TLT trends become more apparent after first quarter payments are received in November and December.

Construction Excise Tax— Construction excise tax receipts are not due until thirty days following the end of the quarter; hence, year-to-date receipts lag by a full quarter. Collections' reporting in late October does indicate an improved performance over the first quarter in the two prior years, a welcome sign in what has been a stagnant building environment.

Interest Earnings—The average yield on investments through the first quarter was a low 0.64 percent, still slightly higher than the budgeted 0.5 percent; year-end projections are \$100,000 higher than budget.

**Excise Tax** 

Excise Tax Received Through September 30, 2011, Budget vs. Actual shown in millions



Solid waste excise tax collections are projected to end the year 3.7 percent below budget. Non-tonnage excise tax is projected at 5 percent higher than budget, led by strong revenues at the Oregon Convention Center. Please see the excise tax appendix and the Parks and Environmental Services revenue narrative for additional detail.

Property tax compression

TLT looks positive; CET, too soon to tell

Excise tax slightly off

#### METRO EXPENDITURES – OPERATING DEPARTMENTS

#### Metro Operating Departments (including MERC)

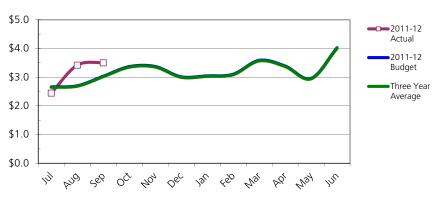
			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection S	% of Budget	Average
Personal Services	62,750,938	15,800,129	25.2%	61,202,300	97.5%	94.5%
Materials and Services	98,371,135	14,482,908	14.7%	94,109,054	95.7%	79.6%
Total Operating Expenditures	161,122,073	30,283,037	18.8%	155,311,354	96.4%	85.1%
Total Capital Outlay	38,129,677	7,354,077	19.3%	30,014,508	78.7%	39.0%
<b>Total Renewal and Replacement</b>	3,233,332	194,242	6.0%	2,815,400	87.1%	83.8%
Total Expenditures	\$202,485,082	\$37,831,357	18.7%	\$188,141,262	92.9%	72.5%

#### **EXPENDITURES BY DEPARTMENT**

MERC		YTD	YTD	Year-end	Year-end	3-Year
	Budget	Actual	% of Budget	Projection	% of Budget	Average
Personal Services	17,788,181	4,286,836	24.1%	17,685,056	99.4%	93.7%
Materials and Services	20,472,300	5,079,120	24.8%	19,985,330	97.6%	96.7%
<b>Total Operating Expenditures</b>	38,260,481	9,365,956	24.5%	37,670,386	98.5%	95.3%
<b>Total Capital Outlay</b>	3,079,396	540,767	17.6%	2,979,396	96.8%	56.0%
Total Expenditures	\$41,339,877	\$9,906,723	24.0%	\$40,649,782	98.3%	92.4%

#### MERC- Operating Expenditures by Month

shown in millions



Summer Capital expenses at PCPA

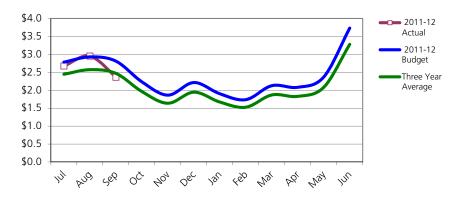
Strong first quarter revenues compared to the prior year resulted in higher event-related spending. Several one-time project expenditures occurred in the first quarter at PCPA and Expo Center. PCPA has completed the first phase of two major maintenance projects: the restoration of the exterior facade of the Arlene Schnitzer Concert Hall (\$152,000) and an emergency repair on wall panels in the Keller Auditorium (\$23,000). The Expo Center has continued work on projects recommended in the Portland State University study related to website design and branding (\$30,000).

#### **Oregon Zoo**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual TYD	of Budget	Projection	% of Budget	Average
Personal Services	17,349,036	4,643,841	26.8%	16,493,624	95.1%	95.3%
Materials and Services	11,177,195	3,344,273	29.9%	11,066,900	99.0%	87.6%
Total Operating Expenditures	28,526,231	7,988,114	28.0%	27,560,524	96.6%	92.2%
Total New Capital	1,155,200	29,350	2.5%	1,155,200	100.0%	91.6%
<b>Total Renewal and Replacement</b>	1,179,595	106,836	9.1%	1,150,198	97.5%	93.5%
Total Expenditures	30,861,026	8,124,300	26.3%	\$29,865,922	96.8%	92.3%

#### Oregon Zoo- Operating Expenditures by Month

shown in millions



Given the continuing decline in non-concert related attendance, the zoo continues to monitor expenditures with a focus on managing seasonal and temporary staffing, overtime and operating expenditures. Staff will continue to monitor and closely manage expenditures while focusing on improving systems to enhance staff scheduling, visitor attendance and the profitability of events and activities.

The reinstated Catering Supervisor position is currently being recruited to increase catering revenue, a key requirement of the position. A third party consultant will be contracted to review current business processes in the catering and guest services department. The zoo is currently in the process of interviewing for the newly created Environmental Education Manager position. It is expected that the position will be filled before the end of the calendar year.

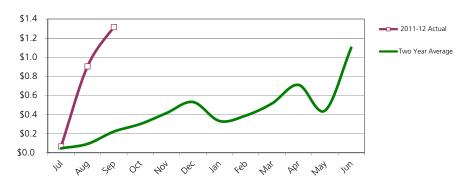
Capital: The zoo is in the process of purchasing more than \$400,000 in equipment for the new Veterinary Medical Center, funded from a campaign of The Oregon Zoo Foundation. In addition, the renovations and repairs to the Cascade Aviary Mesh and the Africa Lagoon projects are in the planning stages, with an estimated cost of \$825,000. These two projects are funded by The Oregon Zoo Foundation's "Don't Miss the Flight" campaign.

Slower attendance requires cost monitoring

#### **Oregon Zoo Infrastructure and Animal Welfare Bond**

			YID %	Year-end	Year-end	3-Year
	Budget	Actual TYD	of Budget	Projection	% of Budget	Average
Personal Services	627,690	190,171	30.3%	691,400	110.1%	88.7%
Materials and Services	0	386	0%	0	0%	0%
<b>Total Operating Expenditures</b>	627,690	190,557	30.4%	691,400	110.1%	91.6%
Total Capital Outlay	6,432,825	2,095,599	32.6%	5,253,214	81.7%	31.6%
Total Expenditures	\$7,060,515	\$2,286,156	32.4%	\$5,944,614	84.2%	34.5%

Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month



Personal services' spending includes both direct bond program staff and Metro staff providing support for the land use process. The budget anticipated using interfund transfers to reimburse the General Fund for this additional staff time. Instead, all staff time is being charged directly to the bond fund. This change allows more specific tracking of time spent on the project and increases transparency and accountability.

The Veterinary Medical Center project is on budget and is scheduled to be completed in December 2011. Outside improvements are generally complete; during the first quarter work has shifted to internal mechanical and electrical systems and specialized finishes, such as surgery suites and animal caging. This is the first major project for the Infrastructure and Animal Welfare Bond.

The Penguin Life Support System Upgrade project is approximately 95 percent complete. Water is running through the systems and control/monitoring components are being tested and interconnected. The project remains on budget, but the general contractor is significantly behind schedule. Program staff is attentive to this issue and is working closely with zoo staff to manage the move of the penguins back into the exhibit, as well as opening the exhibit to

Metro issued a Request for Proposals for Elephant Habitat and Related Infrastructure design services in September. This process will identify and contract with the multi-disciplinary consultant team to provide design services for the elephant habitat project and contract administration during construction. The program is working to contract with a team by mid-December and continues negotiating a property purchase option with a property owner for a Remote Elephant Center property.

The Metro Council adopted the Bond Implementation Plan by resolution. The plan outlines the scopes, budget allocations, and schedule for the remaining bond projects. Completing the budget and timeline for the remaining bond projects is an important milestone.

Metro staff and stakeholders are currently reviewing the draft 20-year Comprehensive Capital Master Plan. The Master Plan outlines future renovations and improvements to animal habitats, guest service amenities and continued sustainability improvements to reduce campus water and fossil fuel use.

Bond projects on track, as promised

the public.

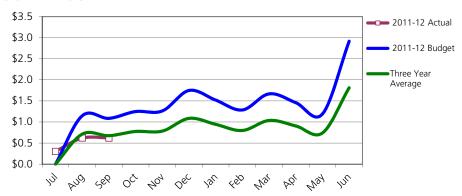
#### Planning and Development

•	•			ל עוו	rear-enu	rear-enu	3-Teal
		Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services		6,369,409	1,498,188	23.5%	6,051,000	95.0%	85.2%
Materials and Services		10,100,232	41,043	0.4%	8,802,000	87.1%	38.6%
Total Expenditures		\$16,469,641	\$1,539,231	9.3%	\$14,853,000	90.2%	56.4%

VTD 0/

#### Planning and Development- Operating Expenditures by Month

shown in millions



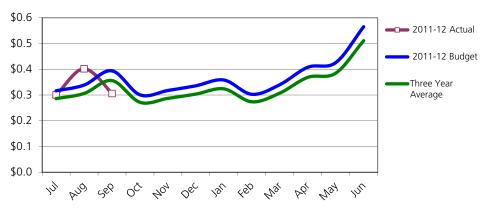
Year-end projections anticipate underspending of \$236,000 for the southwest corridors project, due to a revised project work plan that includes more time to complete partnership agreements. Other projected underspending reflects vacant positions, several employees on long term leave and small amounts of materials and services spread across programs. The Transit Oriented Development (TOD) program is budgeted so as to allow Metro to take advantage of opportunities as they arise throughout the year. At this point, TOD spending is still projected at 100 percent of budget.

#### **Research Center**

		Year-end	Year-end	3-Year
	Budget	Actual	% of Budget	Average
Personal Services	3,501,866	3,330,617	95.1%	99.4%
Materials and Services	1,206,173	866,181	71.8%	100.0%
Total Expenditures	\$4,708,039	\$4,196,799	89.1%	99.5%

#### Research Center- Operating Expenditures by Month

shown in millions



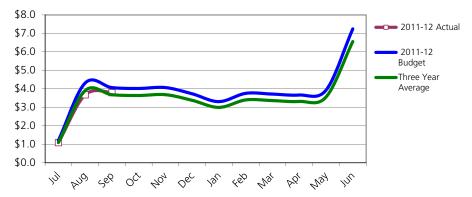
The Aerial Photography project in the Data Resource Center area is projected to come in \$50,000 under budget. Remaining underspending is due to vacant positions early in the year and small amounts of materials and services across programs. The small peak in spending in August represents three one-time contract payments totaling just more than \$80,000.

#### **Parks and Environmental Services**

		YTD	YTD %	Year-End	% of	
	Budget	Actuals	of Budget	Projection	Budget	
General Fund	\$6,578,791	1,413,143	21.5%	\$6,405,778	97.4%	
Solid Waste Revenue Fund	\$43,631,775	7,207,003	16.5%	\$43,278,358	99.2%	
<b>General Asset Management Fund</b>	\$1,942,731	87,699	4.5%	\$1,942,731	100.0%	
		YTD	YTD %	Year-End	% of	3-year
All Funds	Budget	Actuals	of Budget	Projection	Budget	Average
Personal Services	9,768,961	2,445,609	25.0%	9,707,296	99.4%	92.4%
Materials and Services	37,272,520	6,118,832	16.4%	36,807,755	98.8%	91.0%
<b>Total Operating Expenditures</b>	47,041,481	8,564,441	18.2%	46,515,051	98.9%	91.2%
Capital Outlay	3,726,000	65,345	1.8%	2,980,800	80.0%	13.7%
Renewal and Replacement	1,942,731	82,254	4.2%	1,554,185	80.0%	51.8%
Total Expenditures	52,710,212	8,712,040	16.5%	51,050,036	96.9%	82.6%

#### Parks and Environmental Services- Operating Expenditures by Month

shown in millions



Parks and Property Stewardship: A budget amendment provided an additional \$85,750 to remodel existing Metro Regional Center office space to accommodate the continued consolidation of MERC and Metro business services. Operating expenditures are following seasonal patterns and are projected to end the fiscal year approximately \$173,000 below budget. Recognizing revenue shortfalls, management continues to identify opportunities to reduce expenditures.

Solid Waste Operations: The year-end tonnage projection is lower than budgeted, based on a new projection in which solid waste tonnage to Metro facilities is expected to fall 4.3 percent below budget. The reduction in solid waste tonnage translates to a 3.9 percent (\$1.1 million) decrease in tonnage-related materials and services. The decline is not one-to-one because Metro's operations contracts contain fixed costs that must be paid regardless of tonnage. However, these expenditure reductions will be more than offset by projected increases (\$1.3 million) in the costs to process increased residential organic waste after the October 31, 2011, implementation of residential organics collection by the City of Portland. Metro negotiated new rates with the contractors at both Metro South and Metro Central to accept, transfer, transport and process residential organic waste. Over the next two quarters, staff will consider the need for a budget amendment to increase expenditure authority.

PES spent less than 2 percent of its capital budget during the first quarter of FY 2011-12. About 70 percent of the capital budget is related to Solid Waste Operations. During the first quarter capital projects were under needs assessment or in the scoping phase. The year-end projection assumes that 80 percent of the capital and renewal and replacement budgets will be spent in FY 2011-12. This assumption will be reevaluated during the second quarter when more detailed project-based information becomes available.

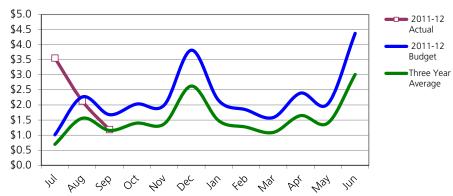
New organics processing rate

#### **Sustainability Center**

			YTD %	Year-End	% of	
	Budget	YTD	of Budget	Projection	Budget	
General Fund	\$5,014,777	\$1,102,116	22.0%	\$4,929,639	98.3%	
Solid Waste Revenue Fund	\$8,094,613	\$784,177	9.7%	\$7,494,456	92.6%	
Natural Areas Fund	\$34,659,897	\$9,951,308	28.7%	\$26,570,897	76.7%	
			YTD %	Year-End	% of	3-year
All Funds	Budget	YTD	of Budget	Projection	Budget	Average
Personal Services	7,449,329	1,871,605	25.1%	7,345,923	98.6%	96.7%
Materials and Services	19,670,861	5,002,024	25.4%	16,602,069	84.4%	59.3%
Total Operating Expenditures	27,120,190	6,873,629	25.3%	23,947,992	88.3%	68.7%
Capital Outlay	21,433,882	4,974,695	23.2%	15,494,882	72.3%	35.4%
Renewal and Replacement	111,006	0	0.0%	111,006	100.0%	0.0%
Total Expenditures	48,554,072	11,848,323	24.4%	39,553,880	81.5%	49.0%

#### Sustainability Center- Operating Expenditures by Month

shown in millions, excluding capital acquisitions



Sustainability Center actual operating expenditures exhibit large variations from month to month primarily due to the local share program and acquisition programs under the Natural Areas Bond program.

Parks Planning and Development: Several projects are under review or in the scoping phase. The budget anticipated completion of the Blue Lake Trail section of the 40-Mile Loop Trail (\$836,000) during FY 2011-12 and the recognition of the expenditures directly made by the Oregon Department of Transportation as a Metro asset. The project is under review and is not expected to be completed during FY 2011-12.

**Resource Conservation and Recycling:** Expenditures in this program generally take place from the second to fourth quarter as Grants to Other Governments.

Natural Areas: The peak observed in July is due primarily to the City of Portland (\$2,500,000) local share grant for the acquisition of the River View property. In addition, during the first quarter Metro acquired a conservation easement (\$2,250,000) on the same property. (The latter capital expense is not seen on the graph, which charts only operating expenditures). The year-end forecast for local share and for land acquisition capital outlay is conservative, based on historical patterns and expected acquisitions by the end of the fiscal year. Spending to date is well ahead of prior years, particularly in the area of local share because agreements are expiring.

Local share reimbursements at 60 percent completion

#### **EXPENDITURES- SUPPORT DEPARTMENTS**

#### **All Support Departments**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	17,125,087	4,093,729	23.9%	16,295,955	95.2%	94.8%
Materials and Services	3,783,185	591,409	15.6%	2,943,000	77.8%	70.2%
<b>Total Operating Expenditures</b>	20,908,272	4,685,138	22.4%	19,238,955	92.0%	90.2%
<b>Total New Capital</b>	575,000	59,332	10.3%	576,217	100.2%	40.4%
<b>Total Renewal and Replacement</b>	838,971	7,193	0.9%	838,971	100.0%	52.2%
Total Expenditures	\$22,322,243	\$4,751,663	21.3%	\$20,654,143	92.5%	88.2%

#### **Council Office**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	2,820,919	655,294	23.2%	2,629,200	93.2%	98.5%
Materials and Services	873,631	80,457	9.2%	688,000	78.8%	43.8%
Total Expenditures	\$3,694,550	\$735,751	19.9%	\$3,317,200	89.8%	89.9%

#### Office of the Auditor

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	644,908	156,322	24.2%	630,355	97.7%	92.2%
Materials and Services	41,544	13,412	32.3%	30,179	72.6%	70.4%
Total Expenditures	\$686,452	\$169,735	24.7%	\$660,534	96.2%	90.9%

#### Office of the Metro Attorney

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	2,003,709	459,963	23.0%	1,912,000	95.4%	94.3%
Materials and Services	64,176	3,807	5.9%	45,800	71.4%	84.3%
Total Expenditures	\$2,067,885	\$463,771	22.4%	\$1,957,800	94.7%	94.0%

#### Communications

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	2,333,500	592,285	25.4%	2,287,500	98.0%	97.5%
Materials and Services	144,319	22,105	15.3%	110,000	76.2%	44.4%
Total Expenditures	\$2,477,819	\$614,390	24.8%	\$2,397,500	96.8%	90.2%

#### **Finance and Regulatory Services**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	4,726,213	1,197,054	25.3%	4,682,400	99.1%	92.2%
Materials and Services	1,382,805	91,638	6.6%	1,060,850	76.7%	76.6%
Total Operating Expenditures	6,109,018	1,288,692	21.1%	5,743,250	94.0%	88.4%
Total New Capital	575,000	55,000	9.6%	575,000	100.0%	
<b>Total Renewal and Replacement</b>	100,000	507	0.5%	106,000	106.0%	
Total Expenditures	\$6,784,018	\$1,344,199	19.8%	\$6,424,250	94.7%	88.4%

#### **Human Resources**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	1,879,926	406,229	21.6%	1,644,500	87.5%	96.9%
Materials and Services	374,235	29,890	8.0%	286,200	76.5%	84.8%
Total Expenditures	\$2,254,161	\$436,119	19.3%	\$1,930,700	85.7%	94.5%

#### **Information Services**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	2,715,912	626,582	23.1%	2,510,000	92.4%	92.7%
Materials and Services	902,475	350,100	38.8%	721,980	80.0%	82.2%
Total Operating Expenditures	3,618,387	976,682	27.0%	3,231,980	89.3%	90.1%
Total New Capital	0	4,332	0%	4,332	0.0%	40.4%
<b>Total Renewal and Replacement</b>	738,971	6,886	0.9%	732,971	99.2%	52.2%
Total Expenditures	\$4,357,358	\$987,900	22.7%	\$3,969,283	91.1%	86.8%

#### **EXPENDITURES- NON-DEPARTMENTAL**

#### Non-departmental

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	0	0	0%	0	0%	0%
Materials and Services	4,601,055	152,997	3.3%	1,681,000	36.5%	42.8%
Total Operating Expenditures	4,601,055	152,997	3.3%	1,681,000	36.5%	42.8%
Total Debt Service	32,167,740	9,972,501	31.0%	32,167,740	100.0%	100.0%
Total Expenditures	\$36,768,795	\$10,125,498	27.5%	\$33,848,740	92.1%	93.2%

Non-departmental special appropriation expenditures during the first quarter included the following:

- \$6,950 of budgeted \$131,000 for external financial audit.
- \$19,860 in Water Consortium dues.
- \$53,500 of budgeted \$236,500 in agency sponsorships:
  - \$25,000 to Regional Arts and Culture Council.
  - \$25,000 to Greater Portland, Inc. (economic development membership).
- \$52,100 in Nature in Neighborhoods grant reimbursements.



# **Appendices**





# APPENDIX – All funds, year to year comparison, as of September 30, 2011

#### FY 2011-12

	Adopted	Actuals	YTD	YTD %	June 30	
	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
Resources						
Beginning Fund Balance	165,415,447		173,919,174		173,919,174	
Program Revenues	129,293,507	31,730,186	31,730,186	24.5%	128,102,701	99.1%
General Revenues	68,376,926	4,619,316	4,619,316	6.8%	67,933,196	99.4%
Interfund Transfers	22,121,927	5,471,654	5,471,654	24.7%	21,680,845	98.0%
Special Items	0	0	0	0.0%		
Extraordinary Items	0	0	0	0.0%		
Other Financing Sources	0	1,400	1,400		1,400	
Subtotal Current Revenues	219,792,360	41,822,555	41,822,555	19.0%	217,718,142	99.1%
Total Resources	385,207,807		215,741,729		391,637,317	
Requirements						
Operating Expenditures	189,446,669	35,790,342	35,790,342	18.9%	178,496,000	94.2%
Debt Service	35,261,700	11,585,321	11,585,321	32.9%	35,261,700	100.0%
Capital Outlay + Renewal and Replacement	42,776,980	7,604,844	7,604,844	17.8%	34,245,125	80.1%
Interfund Transfers	22,121,927	4,601,903	4,601,903	20.8%	17,918,761	81.0%
Contingency	34,620,819					
Subtotal Current Expenditures	324,228,095	59,582,410	59,582,410	18.4%	265,921,586	82.0%
Unappropriated Balance	62,931,694		156,159,319		125,715,731	
Total Requirements	387,159,789		215,741,729		\$391,637,317	

	Adopted Budget	Actuals 1st Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources	buuget	ist Qu	Actuais	or budget	Actuals	70 Buuget
Beginning Fund Balance	175,322,025		190,632,130		190,632,130	
Program Revenues	141,509,026	25,850,955	25,850,955	18.3%	129,542,768	91.5%
General Revenues	77,451,244	3,250,717	3,250,717	4.2%	78,095,135	100.8%
Interfund Transfers	22,456,261	10,145,154	10,145,154	45.2%	22,008,513	98.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	15,300,000	15,001,900	15,001,900	98.1%	15,112,677	98.8%
Subtotal Current Revenues	256,716,531	54,248,725	54,248,725	21.1%	244,759,093	95.3%
Total Resources	432,038,556		244,880,855		435,391,223	
Requirements						
Operating Expenditures	200,026,909	33,398,462	33,398,462	16.7%	173,021,790	86.5%
Debt Service	41,954,002	11,528,549	11,528,549	27.5%	41,950,078	100.0%
Capital Outlay + Renewal and Replacement	62,451,858	2,951,784	2,951,784	4.7%	24,491,668	39.2%
Interfund Transfers	22,456,261	9,438,809	9,438,809	42.0%	22,008,513	98.0%
Contingency	32,191,273					
Subtotal Current Expenditures	359,080,303	57,317,604	57,317,604	16.0%	261,472,049	72.8%
Unappropriated Balance	72,958,254		187,563,251		173,919,174	
Total Requirements	432,038,557		244,880,855		\$435,391,223	



# **APPENDIX – Fund Tables, year to year comparison**

# General Fund (consolidated), as of September 30, 2011

## FY 2011-12

	Adopted	Actuals	YTD	YTD %	June 30	0/5
	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
Resources						
Beginning Fund Balance	25,619,555		28,964,227		28,964,227	
Program Revenues	40,252,371	11,260,432	11,260,432	28.0%	39,451,905	98.0%
General Revenues	29,133,718	3,379,677	3,379,677	11.6%	28,936,321	99.3%
Transfers	46,918,432	6,887,825	6,887,825	14.7%	27,093,491	57.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	1,400	1,400		1,400	
Subtotal Current Revenues	116,304,521	21,529,333	21,529,333	18.5%	95,483,117	82.1%
Total Resources	141,924,076		50,493,560		124,447,344	
Demainements						
Requirements						
Operating Expenditures	84,129,239	17,448,389	17,448,389	20.7%	79,358,500	94.3%
Debt Service	1,588,215	0	0	0.0%	1,588,215	100.0%
Capital Outlay	47,000	21,240	21,240	45.2%	47,000	100.0%
Interfund Transfers	4,949,564	2,292,972	2,292,972	46.3%	4,949,564	100.0%
Intrafund Transfers	32,652,695	4,153,665	4,153,665	12.7%	14,449,352	44.3%
Contingency	3,893,867					
Subtotal Current Expenditures	127,260,580	23,916,265	23,916,265	18.8%	100,392,631	78.9%
Unappropriated Balance	14,663,496		26,577,295		24,054,713	
Total Requirements	141,924,076		50,493,560		\$124,447,344	

	Adopted Budget	Actuals 1st Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources	244901	.50 Q	7100000	0. 20.090	71000000	, o suaget
Beginning Fund Balance	26,354,341		30,194,768		30,194,768	
Program Revenues	39,427,526	10,663,611	10,663,611	27.0%	34,521,030	87.6%
General Revenues	28,304,127	3,069,478	3,069,478	10.8%	27,777,390	98.1%
Transfers	40,916,656	6,470,200	6,470,200	15.8%	23,627,709	57.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	100	100	0.0%	1,916	
Subtotal Current Revenues	108,648,309	20,203,389	20,203,389	18.6%	85,928,045	79.1%
Total Resources	135,002,650		50,398,157		116,122,813	
Requirements						
Operating Expenditures	81,923,262	16,417,865	16,417,865	20.0%	67,664,164	82.6%
Debt Service	1,529,472	0	0	0.0%	1,529,472	100.0%
Capital Outlay	139,500	0	0	0.0%	199,491	143.0%
Interfund Transfers	4,338,554	2,111,280	2,111,280	48.7%	4,338,554	100.0%
Intrafund Transfers	30,342,305	3,946,996	3,946,996	13.0%	13,426,966	44.3%
Contingency	3,441,260					
Subtotal Current Expenditures	121,714,353	22,476,141	22,476,141	18.5%	87,158,648	71.6%
Unappropriated Balance	13,288,297		27,922,016		28,964,166	
Total Requirements	135,002,650		50,398,157		\$116,122,813	

# General Asset Management Fund, as of September 30, 2011

#### FY 2011-12

	Adopted	Actuals	YTD	YTD %	June 30	0/ Budant
Resources	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
Beginning Fund Balance	6,689,948		7,453,961		7,453,961	
Program Revenues	663,334	5,400	5,400	0.8%	663,334	100.0%
General Revenues	33,298	6,772	6,772	20.3%	32,000	96.1%
Transfers	1,752,505	377,127	377,127	21.5%	1,752,505	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	2,449,137	389,299	389,299	15.9%	2,447,839	99.9%
Total Resources	9,139,085		7,843,259		9,901,800	
Requirements						
Operating Expenditures	898,483	15,768	15,768	1.8%	808,635	90.0%
Debt Service	0	0	0	0.0%		
Capital Outlay	4,329,020	219,330	219,330	5.1%	3,896,118	90.0%
Interfund Transfers	0	0	0	0.0%		
Intrafund Transfers	0	0	0	0.0%		
Contingency	3,911,582					
Subtotal Current Expenditures	9,139,085	235,098	235,098	2.6%	4,704,753	51.5%
Unappropriated Balance	0		7,608,161		5,197,047	
Total Requirements	9,139,085		7,843,259		\$9,901,800	

	Adopted	Actuals	YTD	YTD %	June 30	0/ D
	Budget	1st Qtr	Actuals	of Budget	Actuals	% Budget
Resources						
Beginning Fund Balance	7,664,516		7,536,280		7,536,280	
Program Revenues	686,330	567,224	567,224	82.6%	1,357,928	197.9%
General Revenues	62,677	7,495	7,495	12.0%	60,154	96.0%
Transfers	1,327,635	316,059	316,059	23.8%	1,293,854	97.5%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	1,800	1,800	0.0%	1,800	0.0%
Subtotal Current Revenues	2,076,642	892,578	892,578	43.0%	2,713,736	130.7%
Total Resources	9,741,158		8,428,858		10,250,016	
Requirements						
Operating Expenditures	892,231	245,237	245,237	27.5%	954,702	107.0%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,086,775	399,120	399,120	12.9%	1,841,353	59.7%
Interfund Transfers	128,000	0	0	0.0%	0	0.0%
Intrafund Transfers	20,000	0	0	0.0%	0	0.0%
Contingency	5,289,152					
Subtotal Current Expenditures	9,416,158	644,358	644,358	6.8%	2,796,056	29.7%
Unappropriated Balance	325,000		7,784,501		7,453,961	
Total Requirements	9,741,158		8,428,858		\$10,250,016	

# MERC Fund, as of September 30, 2011

### FY 2011-12

	Adopted Budget	Actuals 1st Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources	Duaget	130 Qu	Actuals	or budget	rrojection	70 Dauget
Beginning Fund Balance	24,615,569		26,357,847		26,357,847	
Program Revenues	31,829,834	7,439,920	7,439,920	23.4%	32,148,132	101.0%
General Revenues	11,278,141	969,377	969,377	8.6%	11,278,141	100.0%
Transfers	591,510	0	0	0.0%	591,510	100.0%
Special Items	0	0	0		0	
Extraordinary Items	0	0	0		0	
Other Financing Sources	0	0	0		0	
Subtotal Current Revenues	43,699,485	8,409,297	8,409,297	19.2%	44,017,783	100.7%
Total Resources	68,315,054		34,767,144		70,375,630	
Requirements						
Operating Expenditures	38,260,481	9,365,956	9,365,956	24.5%	37,670,386	98.5%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,079,396	540,767	540,767	17.6%	2,979,396	96.8%
Interfund Transfers	6,142,766	869,751	869,751	14.2%	6,142,766	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	7,633,716					
Subtotal Current Expenditures	55,116,359	10,776,474	10,776,474	19.6%	46,792,548	84.9%
Unappropriated Balance	13,198,695		23,990,670		23,583,082	
Total Requirements	68,315,054		34,767,144		\$70,375,630	

	Adopted Budget	Actuals 1st Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources	Duaget	130 Q0	Actuals	or budget	Actuals	70 Duaget
Beginning Fund Balance	24,850,944		27,089,539		27,089,539	
Program Revenues	33,423,334	6,779,311	6,779,311	20.3%	33,092,401	99.0%
General Revenues	10,794,076	1,099,908	1,099,908	10.2%	11,626,069	107.7%
Transfers	475,000	0	0	0.0%	475,000	100.0%
Special Items	0	0	0		0	
Extraordinary Items	0	0	0		0	
Other Financing Sources	0	0	0		0	
Subtotal Current Revenues	44,692,410	7,879,219	7,879,219	17.6%	45,193,470	101.1%
Total Resources	69,543,354		34,968,758	50.3%	72,283,009	
Requirements						
Operating Expenditures	39,708,448	8,734,969	8,734,969	22.0%	38,143,827	96.1%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	5,290,659	218,234	218,234	4.1%	3,993,774	75.5%
Interfund Transfers	3,801,630	706,345	706,345	18.6%	3,787,561	99.6%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	2,452,773					
Subtotal Current Expenditures	51,253,510	9,659,548	9,659,548	18.8%	45,925,162	89.6%
Unappropriated Balance	18,289,844		25,309,210		26,357,847	
Total Requirements	69,543,354		34,968,758		\$72,283,009	

# Natural Areas Fund, as of September 30, 2011

#### FY 2011-12

	Adopted	Actuals	YTD	YTD %	June 30	
	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
Resources						
Beginning Fund Balance	36,715,000		36,469,224		36,469,224	
Program Revenues	866,000	49,377	49,377	5.7%	79,000	9.1%
General Revenues	183,575	8,026	8,026	4.4%	183,575	100.0%
Transfers	8,940	0	0	0.0%	8,940	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	1,058,515	57,403	57,403	5.4%	271,515	25.7%
Total Resources	37,773,515		36,526,627		36,740,739	
Requirements						
Operating Expenditures	13,720,897	5,000,019	5,000,019	36.4%	11,571,000	84.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	20,939,000	4,951,290	4,951,290	23.6%	15,000,000	71.6%
Interfund Transfers	1,773,222	391,965	391,965	22.1%	1,720,025	97.0%
Intrafund Transfers	0	0	0	0.0%		
Contingency	1,340,396					
Subtotal Current Expenditures	37,773,515	10,343,274	10,343,274	27.4%	28,291,025	74.9%
Unappropriated Balance	0		26,183,354		8,449,714	
Total Requirements	37,773,515		36,526,627		\$36,740,739	

	Adopted	Actuals	YTD	YTD %	June 30	
	Budget	1st Qtr	Actuals	of Budget	Actuals	% Budget
Resources						
Beginning Fund Balance	50,775,000		56,792,607		56,792,607	
Program Revenues	943,210	10,128	10,128	1.1%	414,009	43.9%
General Revenues	505,750	(89,114)	(89,114)	-17.6%	322,830	63.8%
Transfers	0	0	0	0.0%	0	
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	1,448,960	(78,986)	(78,986)	-5.5%	736,839	50.9%
Total Resources	52,223,960		56,713,621	108.6%	57,529,446	
Requirements						
Operating Expenditures	13,500,698	1,433,194	1,433,194	10.6%	9,696,969	71.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	33,202,590	2,333,348	2,333,348	7.0%	9,907,984	29.8%
Interfund Transfers	1,502,241	334,724	334,724	22.3%	1,455,269	96.9%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	3,988,905					
Subtotal Current Expenditures	52,194,434	4,101,266	4,101,266	7.9%	21,060,222	40.3%
Unappropriated Balance	29,526		52,612,356		36,469,224	
Total Requirements	52,223,960		56,713,621		\$57,529,446	

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of September 30, 2011

#### FY 2011-12

	Adopted Budget	Actuals 1st Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources		333 (33		<b>g</b>	,	70 = m <b></b>
Beginning Fund Balance	9,649,239		8,876,891		8,876,891	
Program Revenues	0	0	0	0.0%	5,400	
General Revenues	24,648	11,030	11,030	44.7%	32,000	129.8%
Transfers	3,350	0	0	0.0%	3,350	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	27,998	11,030	11,030	39.4%	40,750	145.5%
Total Resources	9,677,237		8,887,921		8,917,641	
Requirements						
Operating Expenditures	627,690	190,557	190,557	30.4%	691,400	110.1%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	6,432,825	2,095,599	2,095,599	32.6%	5,253,200	81.7%
Interfund Transfers	364,209	38,080	38,080	10.5%	152,320	41.8%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	2,252,513					
Subtotal Current Expenditures	9,677,237	2,324,236	2,324,236	24.0%	6,096,920	63.0%
Unappropriated Balance	0		6,563,685		2,820,721	
Total Requirements	9,677,237		8,887,921		\$8,917,641	

	Adopted	Actuals	YTD	YTD %	June 30	
	Budget	1st Qtr	Actuals	of Budget	Actuals	% Budget
Resources						
Beginning Fund Balance	2,121,338		2,806,954		2,806,954	
Program Revenues	0	88	88	0.0%	0	
General Revenues	21,213	10,950	10,950	51.6%	56,583	266.7%
Transfers	0	0	0	0.0%	0	
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	15,000,000	15,000,000	15,000,000	100.0%	15,000,000	100.0%
Subtotal Current Revenues	15,021,213	15,011,038	15,011,038	99.9%	15,056,583	100.2%
Total Resources	17,142,551		17,817,992		17,863,537	
Requirements						
Operating Expenditures	659,562	177,226	177,226	26.9%	766,200	116.2%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	14,696,830	176,622	176,622	1.2%	7,952,550	54.1%
Interfund Transfers	294,915	74,093	74,093	25.1%	267,896	90.8%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	1,476,683					
Subtotal Current Expenditures	17,127,990	427,941	427,941	2.5%	8,986,646	52.5%
Unappropriated Balance	14,561		17,390,051		8,876,890	
Total Requirements	17,142,551		17,817,992		\$17,863,537	

# Risk Management Fund, as of September 30, 2011

#### FY 2011-12

	Adopted	Actuals	YTD Antonio	YTD %	June 30	0/ Pard-1-1
Resources	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
	2 244 252		2 622 572		2 622 572	
Beginning Fund Balance	2,364,250		2,629,579		2,629,579	
Program Revenues *	627,807	13,459	13,459	2.1%	627,807	100.0%
General Revenues	25,000	2,487	2,487	9.9%	17,000	68.0%
Transfers	1,819,183	747,547	747,547	41.1%	1,819,183	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	2,471,990	763,493	763,493	30.9%	2,463,990	99.7%
Total Resources	4,836,240		3,393,072		5,093,569	
Requirements						
Operating Expenditures *	2,815,266	669,170	669,170	23.8%	2,264,650	80.4%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	0	0	0	0.0%	0	
Interfund Transfers	757,890	138,945	138,945	18.3%	757,890	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	500,000					
Subtotal Current Expenditures	4,073,156	808,115	808,115	19.8%	3,022,540	74.2%
Unappropriated Balance	763,084		2,584,957		2,071,029	
Total Requirements	4,836,240		3,393,072		\$5,093,569	

	Adopted Budget	Actuals 1st Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	8,142,227	0	7,998,239		7,998,239	
Program Revenues *	9,525,278	2,166,343	2,166,343	22.7%	9,672,010	101.5%
General Revenues	25,000	8,042	8,042	32.2%	32,239	129.0%
Transfers	1,186,095	484,096	484,096	40.8%	1,183,018	99.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	10,736,373	2,658,481	2,658,481	24.8%	10,887,267	101.4%
Total Resources	18,878,600		10,656,721	56.4%	18,885,506	
Requirements						
Operating Expenditures *	12,498,637	2,862,044	2,862,044	22.9%	11,030,927	88.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	0	0	0	0.0%	0	
Interfund Transfers	5,225,000	5,225,000	5,225,000	100.0%	5,225,000	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	528,084					
Subtotal Current Expenditures	18,251,721	8,087,044	8,087,044	44.3%	16,255,927	89.1%
Unappropriated Balance	626,879		2,569,677		2,629,579	
Total Requirements	18,878,600		10,656,721		\$18,885,506	

<sup>\*</sup> The change implemented in the current year in how health benefit costs are charged results in a large drop in internal charge for services revenues and expenditures compared to previous years.

# Solid Waste Revenue Fund, as of September 30, 2011

### FY 2011-12

	Adopted	Actuals	YTD	YTD %	June 30	0/ Dudmet
Resources	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
Beginning Fund Balance	39,914,107		42,792,555		42,792,555	
Program Revenues	55,035,122	12,970,617	12,970,617	23.6%	54,653,074	99.3%
General Revenues	196,526	34,472	34,472	17.5%	210,918	107.3%
Transfers	237,875	0	0	0.0%	237,875	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	55,469,523	13,005,089	13,005,089	23.4%	55,101,867	99.3%
<b>Total Resources</b>	95,383,630		55,797,644		97,894,422	
Requirements						
Operating Expenditures	50,238,698	8,343,760	8,343,760	16.6%	49,156,824	97.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,726,000	65,345	65,345	1.8%	2,980,800	80.0%
Interfund Transfers	7,988,738	1,739,941	1,739,941	21.8%	7,973,920	99.8%
Contingency	14,588,745					
Subtotal Current Expenditures	76,542,181	10,149,046	10,149,046	13.3%	60,111,544	78.5%
Unappropriated Balance	18,841,449		45,648,598		37,782,878	
Total Requirements	95,383,630		55,797,644		97,894,422	

	Adopted	Actuals	YTD	YTD %	June 30	
	Budget	1st Qtr	Actuals	of Budget	Projection	% Budget
Resources						
Beginning Fund Balance	36,535,502		37,982,915		37,982,915	
Program Revenues	57,502,348	12,443,560	12,443,560	21.6%	50,758,427	88.3%
General Revenues	357,537	34,330	34,330	9.6%	301,114	84.2%
Transfers	5,446,449	5,225,000	5,225,000	95.9%	5,446,449	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	33,961	
Subtotal Current Revenues	63,306,334	17,702,890	17,702,890	28.0%	56,539,951	89.3%
Total Resources	99,841,836		55,685,804		94,522,866	
Requirements						
Operating Expenditures	50,304,431	8,137,979	8,137,979	16.2%	44,435,828	88.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	5,194,283	42,544	42,544	0.8%	497,278	9.6%
Interfund Transfers	6,995,233	1,693,712	1,693,712	24.2%	6,797,204	97.2%
Contingency	14,540,763					
Subtotal Current Expenditures	77,034,710	9,874,235	9,874,235	12.8%	51,730,310	67.2%
Unappropriated Balance	22,807,126		45,811,570		42,792,555	
Total Requirements	99,841,836		55,685,804		94,522,866	

## APPENDIX - Excise Tax Annual Forecast, as of September 30, 2011

#### **Total Excise Tax Collections**

#### 7.5% Excise Tax

Facility/Function	FY 2011-12 Budget	Revised Annual Forecast	Difference	% Difference
Oregon Convention Center	1,287,973	1,398,739	110,766	8.60%
Expo Center	478,378	478,378	-	0.00%
Planning Fund	4,830	4,830	-	0.00%
SW Product Sales	170,250	183,800	13,550	7.96%
Parks and MRC	283,680	268,361	(15,319)	-5.40%
Total	2,225,111	2,334,108	108,997	4.90%

#### **Solid Waste Per Ton Excise Tax**

	FY 2011-12 Budget	Revised Annual Forecast	Difference	% Difference
Solid Waste and Recycling Metro Facilities	5,404,969	5,196,405	(208,564)	-3.86%
Solid Waste and Recycling Non Metro Facilities	7,542,757	7,278,761	(263,996)	-3.50%
Total Solid Waste Per Ton Excise Tax	12,947,726	12,475,165	(472,561)	-3.65%
Grand Total Excise Tax	15,172,837	14,809,273	(363,564)	-2.40%

#### **Assumptions:**

Non Metro tonnage includes Environmental Cleanup charge (ECU) of \$1 per ton and Outside of Metro Tonnage disposed at Metro sites.

#### **Recovery Rate Stabilization Reserve Balance**

Solid Waste General by Code	11,550,783	11,550,783	
Transfer to Recovery Rate Stabilization Reserve	1,396,943	924,382	
Recovery Rate Stabilization Reserve Balance			
Beginning Balance from FY 2010-11*			\$ 457,786
FY 2011-12 Contribution			\$ 924,382
FY 2011-12 Ending Balance			\$ 1,382,168

<sup>\*</sup>Contribution from FY 2010-11 has been identified for General Fund streetcar assessment, expected to be billed in early FY 2012-13. Estimated cost is \$500,000.