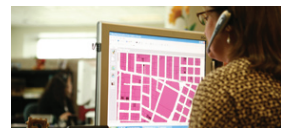
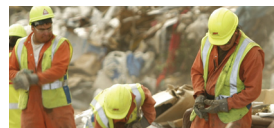


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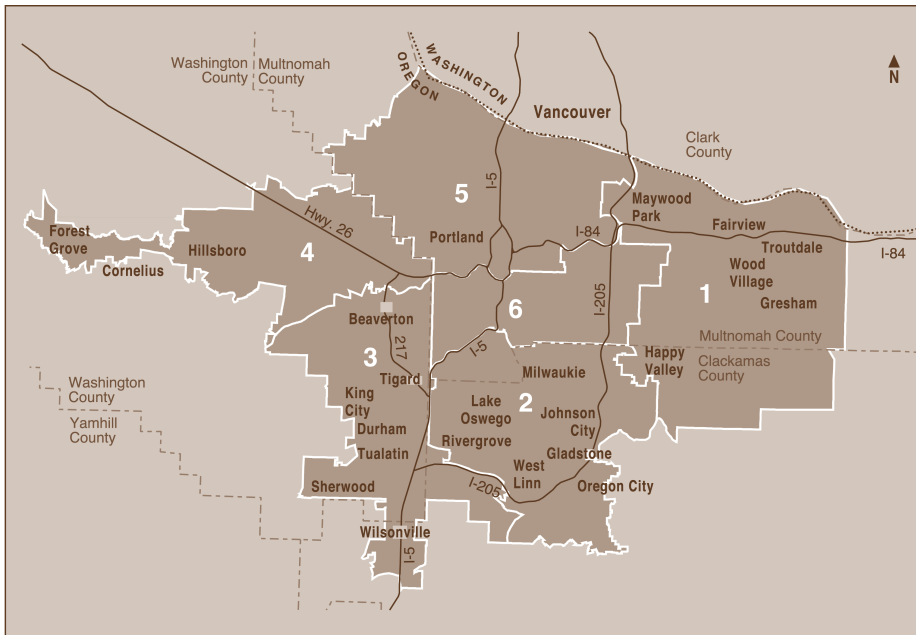
# 2009-10

## FOURTH QUARTER REPORT

April through June 2010



Metro | *People places. Open spaces.*



## Your Metro representatives

Council President  
**David Bragdon**  
503-797-1889

District 1  
**Rod Park**  
503-797-1547

District 2  
**Carlotta Collette**  
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**Rex Burkholder**  
503-797-1546

District 6  
**Robert Liberty**  
503-797-1552

Auditor  
**Suzanne Flynn, CIA**  
503-797-1891

## Metro

### *People places • Open spaces*

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy and good transportation choices for people and businesses in our region. Voters have asked Metro to help with the challenges that cross those lines and affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to protecting open space, caring for parks, planning for the best use of land, managing garbage disposal and increasing recycling. Metro oversees world-class facilities such as the Oregon Zoo, which contributes to conservation and education, and the Oregon Convention Center, which benefits the region's economy.

# 2009-10

## QUARTERLY REPORT – FOURTH QUARTER

April through June 2010

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# **FY 2009-10 Quarterly Report Fourth Quarter**

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## EXECUTIVE SUMMARY

September 14, 2010

Acting Council President Carlotta Collette

Members of the Metro Council

Interested Parties

### **Preliminary year-end estimates**

On behalf of the Finance Team I am today delivering Metro's Fourth Quarter Financial Report. This report is based on the mid-August unaudited closing of Metro's financial records for FY 2009-10. The final financial report for the year will be the Comprehensive Annual Financial Report, the financial statements upon which the independent external financial auditors express an opinion.

### **Another tough year for revenues ...**

As we have been reporting throughout the year, revenues are flat at best and below in many areas. Zoo revenues closed at \$2.5 million below budgeted levels and \$.4 million below the prior year's levels. Transient lodging tax (TLT) receipts were also lower than budget (off \$1 million) and below the prior year. The positive note is that TLT fell by only 4 percent, not the 15 percent that the industry had predicted. Solid Waste tonnage was 1.1 percent lower than an already conservative forecast, impacting both program revenues and excise tax. Parks revenues were beset by problems in all areas from an unusually rainy June to changes in fishing regulations to fewer golf rounds. Construction excise tax was at a four-year low.

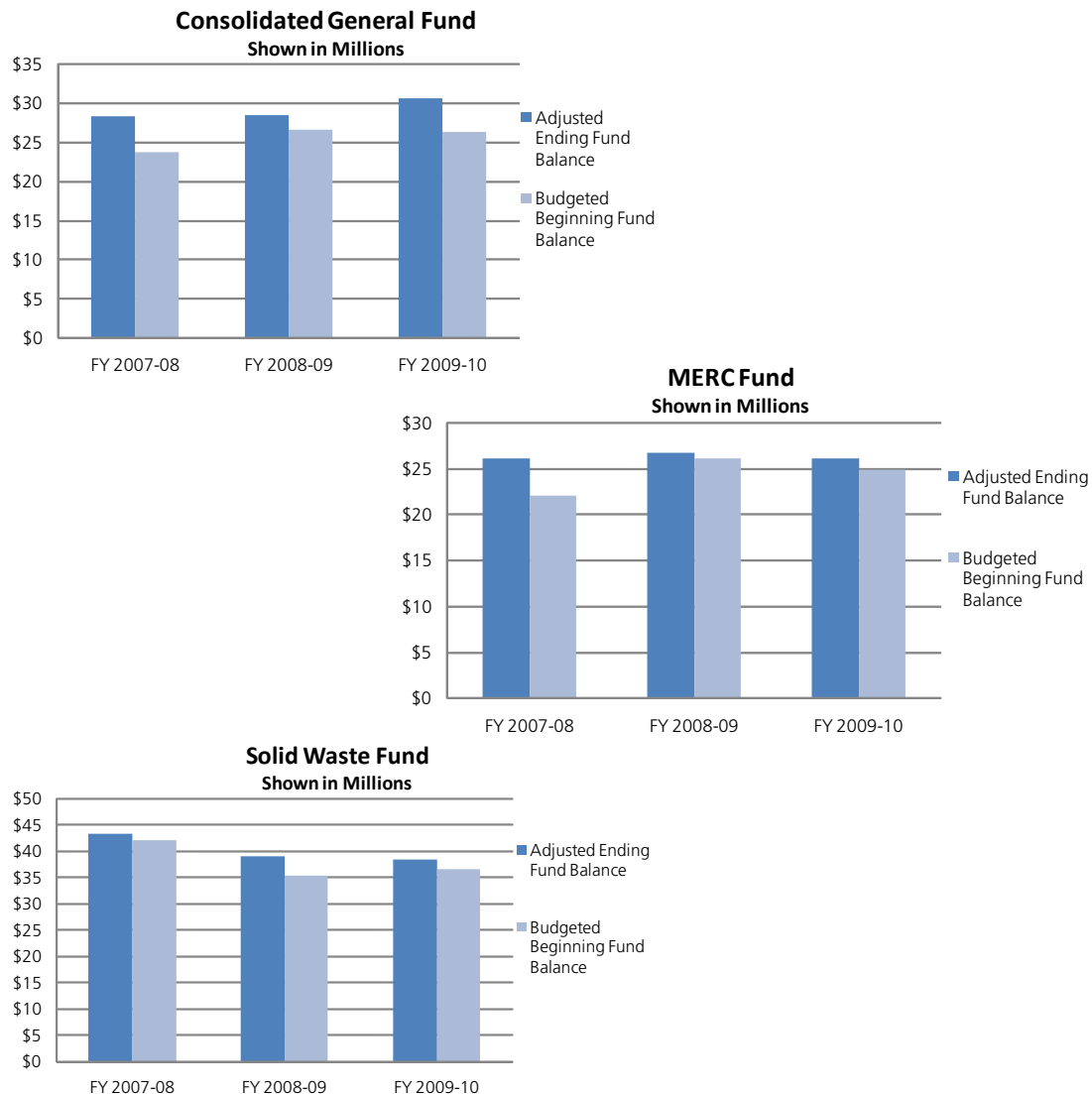
### **... met with intentional expenditure control and some luck**

Recognizing the vulnerability of revenues early on in the year, the zoo made an outstanding effort to control costs while still providing a positive guest experience. Underexpenditures of \$2.9 million exceeded the revenue shortfall. The MERC venues, reacting to the early year predictions of an even deeper TLT shortfall, managed conservatively throughout the year controlling both fixed and variable costs. Parks and Environmental Services had a more difficult job because of the partial closure of the MRC parking facility, the suspension of grave sales at Lone Fir Pioneer Cemetery and the drop off in golf revenues. While Parks was on track to make up its General Fund revenue shortfall, the rainy conditions in June left Parks slightly short of its goal.

Not all underspending can be related to intentional expenditure control. Externalities, not always related to the economic climate, affected year-end performance. May election costs were substantially lower than anticipated; capital projects were delayed, sometimes related to permitting problems or grant timing. Construction projects that did proceed, as well as other service-related projects, benefitted from the bidding climate. Natural Areas acquisitions continued, albeit slowly. The Blu Lakes Nature and Golf Learning Center was placed on hold, and the Milwaukie-Lake Oswego bridge trail was declared not feasible. Fuel prices remained favorable; programs are beginning to capture utility savings from facility investments. Participation in the enhanced waste reduction education delivered through the outdoor school programs resulted in lower expenditures but fewer students reached.

## Fund balances test out

An essential part of the fourth quarter review is the test of fund balances - does a fund's ending balance meet or exceed the projected beginning balance for the new year? This assures that the starting position for the new budget year is secure. A review of the major operating funds provides this assurance. The darker bar, the ending balance, needs to be taller than the lighter bar, the budgeted new beginning balance. The three-year view shows that the major operating funds are meeting this measure and have held their ground through the downturn. The Solid Waste fund shows the impact of the tonnage decline.



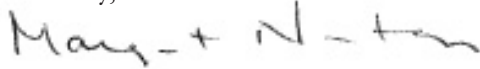
At the close of the third quarter we had reported that the projected ending balance in the General Fund was softening. Fortunately this did turn around by offsetting revenue shortfalls with expenditure reductions. We do note, however, that the “undesignated” portion of the General Fund balance, that portion that is not restricted by grant conditions, or designated for specific reserves or multi-year projects, is limited and will depend on the final close of the books.

### Looking at FY 2010-11 and setting up for FY 2011-12

The economic news is not rosy. News reporters are running out of adjectives to describe the “anemic,” “feeble,” “lackluster” recovery, if they even believe it exists. Revenues will likely remain flat this year. An optimist would expect to see some limited growth in FY 2011-12. And expenditures? We know labor costs have increased for FY 2010-11, following a year of salary freeze for non-represented staff, and labor costs will grow again in FY 2011-12 when the new PERS rates and new labor contracts take effect. The health benefit cap has increased 10 percent in FY 2010-11, and benefits remain a key consideration in labor negotiations. The continuing pattern of slow/no-growth revenues and increasing costs means another year of continuous expenditure control and difficult upcoming budget decisions.

Despite the economic backdrop and the continuing, adverse revenue-expenditure pattern, Metro remains more secure than many other jurisdictions. Practicing financial discipline, caring for our public assets, and funding our reserves before committing to new spending have made it possible for Metro remain focused for today and focused on the future. While this year will present continuing challenges and little relief for the upcoming budget cycle, I remain confident that we are positioned to make intentional choices that serve the region and its citizens.

Sincerely,

A handwritten signature in dark ink, appearing to read "Margo Norton". The signature is fluid and cursive, with the first name "Margo" and last name "Norton" clearly distinguishable.

Margo Norton

Director of Finance and Regulatory Services

# METRO REVENUES

## Overall Revenues

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
<b>All Revenue</b>				
Program Revenues	141,331,227	133,752,006	94.6%	87.5%
General Revenues	82,372,650	78,162,143	94.9%	102.4%
Other Financing Sources	10,000,000	0	0.0%	0.0%
<b>All Revenue</b>	<b>\$233,703,877</b>	<b>\$211,914,148</b>	<b>90.7%</b>	<b>93.5%</b>

Revenues for Metro, including the Metropolitan Exposition Recreation Commission (MERC), totaled nearly \$212 million at year end, 91 percent of the annual anticipated budget. Excluding the \$10 million “other financing sources” for a zoo bond sale postponed to August, the revenues would have achieved 95 percent of budget. Enterprise revenues (charges for services) are off in all major enterprise areas, led by the zoo revenues (down \$2.5 million) and solid waste revenues (down \$2.3 million). Tonnage remains down but closer to this year’s conservative budget than last year. While interest earnings and excise tax were below budgeted levels, property taxes ended the year slightly above budget.

Program revenues, described by type and operating unit in the section below, generally include enterprise revenues, grants, internal services charges and contributions.

General revenues, detailed on page 9, include property and excise tax revenues, interest earnings and other shared government revenues.

## Program Revenues

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
<b>Program Revenues</b>				
Charges for Services Revenue	106,686,540	101,444,056	95.1%	96.9%
Internal Charges for Svcs-Rev	8,589,783	8,158,053	95.0%	89.9%
Licenses and Permits	406,000	385,155	94.9%	98.5%
Miscellaneous Revenue	2,190,021	2,244,365	102.5%	94.6%
Grants	16,886,590	13,025,630	77.1%	52.2%
Contributions from Governments	1,124,240	2,271,100	202.0%	35.0%
Contributions - Private Source	2,912,100	3,584,151	123.1%	67.0%
Capital Grants	2,535,953	2,639,497	104.1%	292.1%
<b>Program Revenues</b>	<b>\$141,331,227</b>	<b>\$133,752,006</b>	<b>94.6%</b>	<b>87.5%</b>

Enterprise  
revenues  
remain soft

A change in the way Planning grants are budgeted has resulted in a projection that is closer to budget than seen in previous years. A \$1 million grant for a restoration project at St. Johns Landfill was not received during the fiscal year, as the project was postponed until FY 2010-11.

## PROGRAM REVENUE BY DEPARTMENT

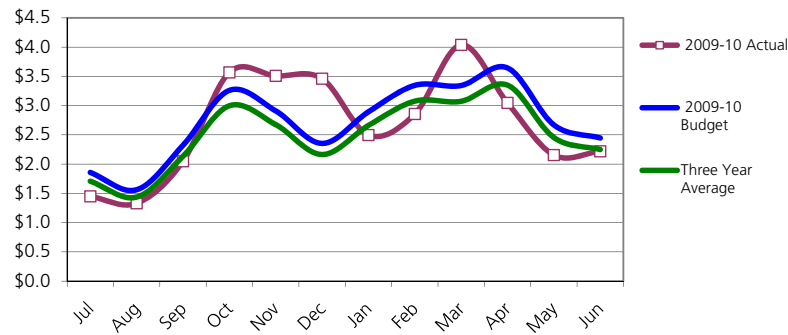
### Finance and Regulatory Services

Contractors’ Business License revenue ended the year at \$385,000, five percent below budget, and just off last year’s total.

## Metropolitan Exposition Recreation Commission

### MERC- Program Revenues by Month

shown in millions



## Expo struggles

Operating revenue in the MERC Fund reached \$29.8 million, \$269,000 below budget. The Oregon Convention Center (OCC) and the Portland Center for Performing Arts (PCPA) ended the year slightly higher than budget; the Portland Expo Center (Expo) was more significantly impacted by the economy, with operating revenues at 83 percent of budget, or \$773,000 less than budget.

Food and beverage sales comprise \$12 million of the total \$29.8 million in operating revenue. Two unexpected catering events were booked at PCPA by OCC clients, Super Computing and the Association of Zoos & Aquariums Conventions, resulting in close to \$300,000 greater than expected revenue for PCPA. OCC experienced a strong event year with 41 conventions, which included three “Super Events,” in July, November and March. Conventions and trade shows were stronger in the fourth quarter than expected, with higher attendance and larger room block pick up.

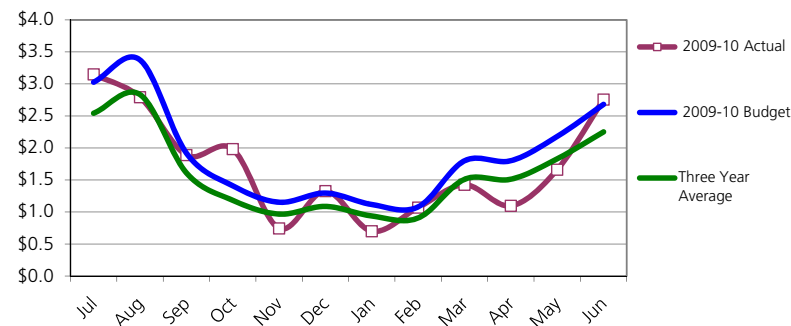
PCPA’s average attendance per show has been consistent with past years, while OCC and Expo experienced low attendance at consumer shows in the early part of the year. In the fourth quarter attendance was closer to flat at OCC with the Expo Center experiencing a 9 percent increase from the prior year.

The Aramark contract capital investment was originally budgeted at \$1.25 million. The actual amount received in December was \$2 million.

## Oregon Zoo

### Oregon Zoo- Program Revenues by Month

shown in millions



Despite the challenges of the economy, the zoo continued to have the highest attendance of any fee-based tourist attraction in Oregon. The strong attendance in FY 2009-10 is attributed to the popularity of the new *Predators of the Serengeti* exhibit, which opened last fall, bringing lions back to the zoo after a 10-year absence. The zoo’s winter ZooLights display drew record numbers, the summer concert series drew capacity crowds and Samudra the elephant continued to be a visitor favorite.



While the zoo's attendance reached a record 1,634,978, revenue from attendance was lower than budgeted, despite a small increase in admission fees which became effective in June 2009. Paid admissions decreased by 4 percent while membership admissions increased by 9 percent; attendance for camps and lectures was lower than forecast; and per capita spending was down substantially for food and retail, resulting in shortfalls from budget of \$700,000 and \$200,000, respectively. Revenue ended the fiscal year at \$2.5 million below budget and \$0.4 million below the prior year.

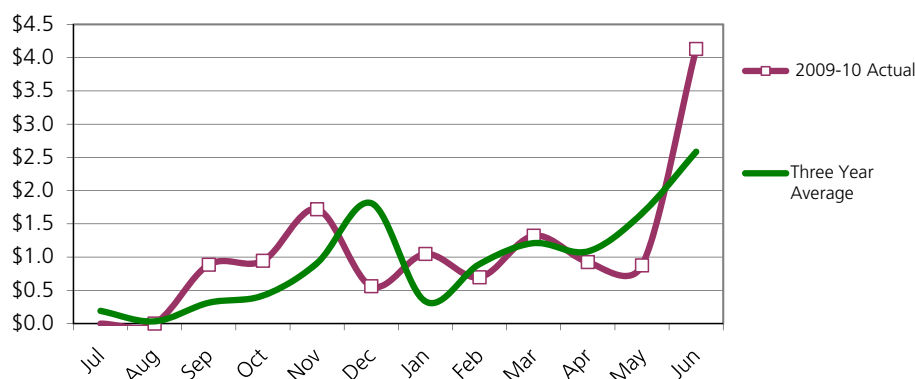
The zoo addressed the FY 2009-10 revenue shortfall with significant expenditure control. Because the site itself may be a limiter of future attendance growth, the zoo is reviewing plans and associated revenues to identify opportunities to ensure the zoo is positioned to be financially stable in the future, which will allow the zoo to continue to enhance the exhibits for the animals, the conservation programs and the zoo visitor experience.

**Record zoo attendance does not translate into revenues**

## Planning and Development

### Planning- Program Revenues by Month

*shown in millions*



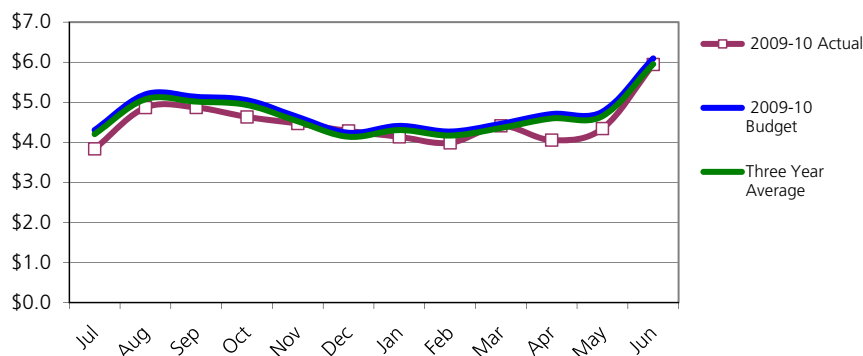
After a final grant billing of \$1.4 million, Planning grants will end the year within \$1 million dollars of the budgeted figure, with the difference comprising a combination of projects that will be carried forward into next fiscal year, and those with final project costs that were slightly lower than expected. The spike in June revenues includes \$1.5 million in Transit Oriented Development funding from TriMet and a \$1.3 million billing for Regional Transit Options work.

Because the timing of grant revenues varies significantly and unpredictably from year to year, the "budget" line is not included in the chart above. Each year the August revenues are adjusted in the Planning chart to account for year-end accounting entries.

## Parks and Environmental Services

### Parks and Environmental Services- Program Revenues by Month

*shown in millions*



## Rainy June impacts parks

Overall Parks and Environmental Services program revenues during FY 2009-10 were 6.0 percent (\$3.4 million) less than budgeted.

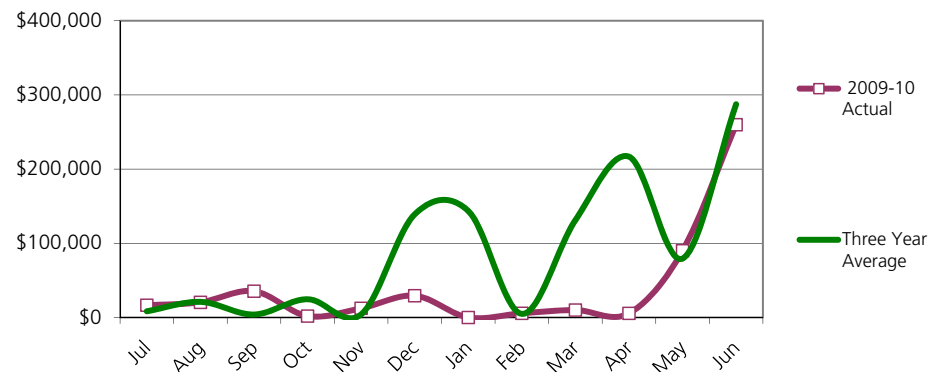
**Property Services:** Parking revenues at the Metro Regional Center finished the year 11 percent (\$56,000) lower than budgeted. Parking revenue was affected by the partial closing of the garage for repairs. The decrease was partially offset by a rate increase that became effective May 1, 2010.

**Parks Operations:** Overall, Parks revenues ended the year about 14.1 percent, or \$490,000 lower than budgeted. The revenue shortfall is larger than what was anticipated in the third quarter, lead by an admissions revenue shortfall of \$150,000, a deeper decline because of the record setting rainfall in June. Marine facilities continued to be a large factor in the decrease (\$100,000) due to the new fishing regulations issued in the spring as well as a decline in marine fuel tax and recreational vehicle fees statewide. Revenues at Glendoveer Golf Course remained off by \$130,000 (15 percent). Rental income did not perform to budgeted expectations, and grave sales and services fell short. The Council has recently reviewed cemetery pricing policies.

**Solid Waste Operations:** Program revenues were off 5.5 percent from budget. Regional tonnage, tonnage which is delivered to both Metro and private waste facilities, was about 1.1 percent lower than an already conservative forecast. Additional fee exemptions on waste used in a “beneficial use” performance trial at a privately-owned landfill further contributed to the lower revenue. In addition, a \$1.0 million grant from the U.S. Army Corps of Engineers for a St. Johns Landfill streambank restoration program was postponed to FY 2010-11.

## Sustainability Center

### Sustainability Center- Program Revenues by Month\*



Sustainability Center program revenues ended the year \$1.8 million lower than budgeted, about 79.4 percent lower, but consistent with the year-end projections made in the third quarter. The majority of the variance, \$1.3 million, is in grant revenues in the Regional Trails program, the result of a delay of one trail project funded by the Metropolitan Transportation Improvement Plan (MTIP) and one trail project, the Milwaukie-Lake Oswego bridge, being declared not feasible. The delay of restoration projects in the Science and Stewardship program due to timing/seasonality issues also contributed to the variance.

\*Prior year revenues that make up the three year average exclude a \$4.3 million land donation made in June 2009.

## General Revenues

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
<b>General Revenue</b>				
Real Property Taxes	50,910,057	51,146,790	100.5%	100.3%
Excise Taxes	13,465,381	12,974,674	96.4%	95.1%
Construction Excise Tax	1,400,000	1,427,730	102.0%	96.3%
Other Derived Tax Revenues	23,300	25,670	110.2%	135.6%
Local Govt Shared Revenues	11,503,529	10,416,620	90.6%	98.7%
Interest Earnings	5,070,383	2,774,772	54.7%	148.5%
Change in Investment Value	0	(604,112)	0.0%	0.0%
<b>General Revenue</b>	<b>\$82,372,650</b>	<b>\$78,162,143</b>	<b>94.9%</b>	<b>102.4%</b>

**Construction Excise Tax**– Collections ended the year right on budget, reflecting an uptick in the last quarter. Collections though the first quarter brought the cumulative total to \$6.3 million, the amount authorized in the initial Construction Excise Tax (CET) legislation. In June 2009 the CET was reauthorized for an additional five years.

**Transient Lodging Tax:** The Transient Lodging Tax (TLT) was about \$1 million below budget (11 percent). Although lower than the prior year by 4 percent, nevertheless the TLT outperformed estimates made earlier in the year when the industry was forecasting shortfalls of as much as 15 percent.

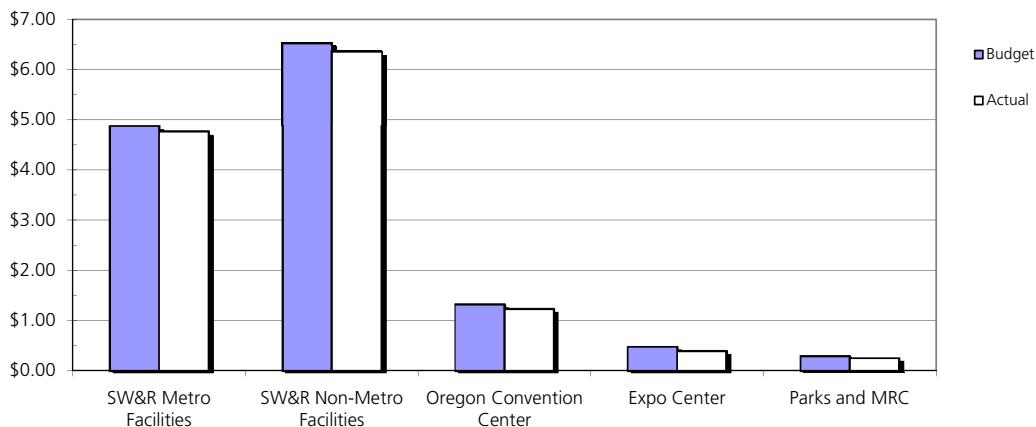
**Interest Earnings**– The average yield on investments for the year was 1.15 percent, versus a budgeted rate of 2.5 percent. These low rates result in a total interest shortfall of nearly \$2.3 million.

TLT off, but  
not as much as  
predicted

## Excise Tax

### Excise Tax Received Through June 30, 2010, Budget vs. Actual

*shown in millions*



Excise tax falls  
short again

**Metro Excise Tax**– The year-end total for non-tonnage excise tax was 10 percent below budget, while solid waste excise tax collections ended the year 2.5 percent below budget. Total excise tax is off by nearly \$500,000, not desirable but an improvement from the prior year's plummet of \$2.1 million.

# METRO EXPENDITURES– OPERATING DEPARTMENTS

## Metro Operating Departments (including MERC)

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	60,628,094	56,602,349	93.4%	95.6%
Materials and Services	101,799,771	89,869,133	88.3%	79.7%
<b>Total Operating Expenditures</b>	<b>162,427,865</b>	<b>146,471,482</b>	<b>90.2%</b>	<b>84.9%</b>
<b>Total Debt Service</b>	<b>152,258</b>	<b>139,620</b>	<b>91.7%</b>	<b>99.8%</b>
<b>Total Capital Outlay</b>	<b>68,535,525</b>	<b>19,313,860</b>	<b>28.2%</b>	<b>54.3%</b>
<b>Total Renewal and Replacement</b>	<b>3,992,576</b>	<b>3,349,327</b>	<b>83.9%</b>	<b>76.7%</b>
<b>Total Expenditures</b>	<b>\$235,108,224</b>	<b>\$169,274,289</b>	<b>72.0%</b>	<b>79.1%</b>

## EXPENDITURES BY DEPARTMENT

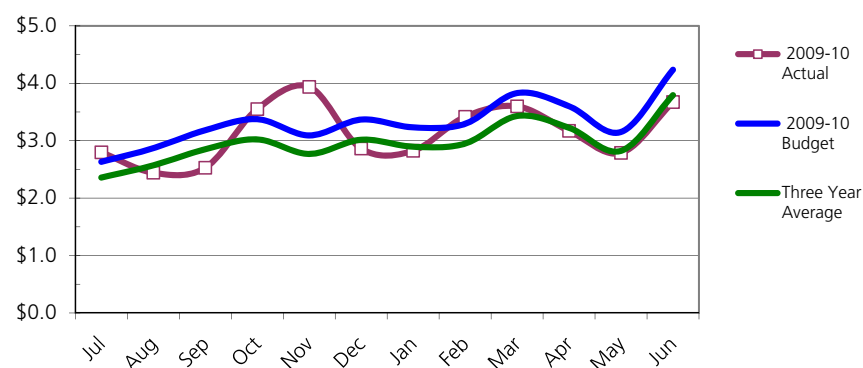
### MERC

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	18,534,604	16,796,287	90.6%	94.5%
Materials and Services	21,328,382	20,798,654	97.5%	101.6%
<b>Total Operating Expenditures</b>	<b>39,862,986</b>	<b>37,594,941</b>	<b>94.3%</b>	<b>98.3%</b>
<b>Total Debt Service</b>	<b>152,258</b>	<b>139,620</b>	<b>91.7%</b>	<b>100.0%</b>
<b>Total Capital Outlay</b>	<b>3,421,251</b>	<b>1,493,865</b>	<b>43.7%</b>	<b>51.1%</b>
<b>Total Expenditures</b>	<b>\$43,436,495</b>	<b>\$39,228,426</b>	<b>90.3%</b>	<b>95.2%</b>

Operating  
programs  
respond by  
controlling  
expenses

### MERC- Operating Expenditures by Month

shown in millions



As noted in the general revenue discussion, the Transient Lodging Tax ended the year 11 percent, or \$1 million, below budget. Early projections predicted an even larger drop, leading venue directors to monitor their revenue and expenditures closely and take the necessary action to contain costs and delay projects. The result was an overall savings of \$2.4 million ending the year with operating expenditures at 94 percent of budget. Although the adopted budget included funding for the non-represented merit pool and the Targeted Achievement Program (TAP), a salary freeze was put in place and the TAP suspended. Vacant positions add to the overall savings in personal services.

Event activity at each venue drives the part time hourly event staffing levels required throughout the year. The event schedule also has an impact on materials and services.

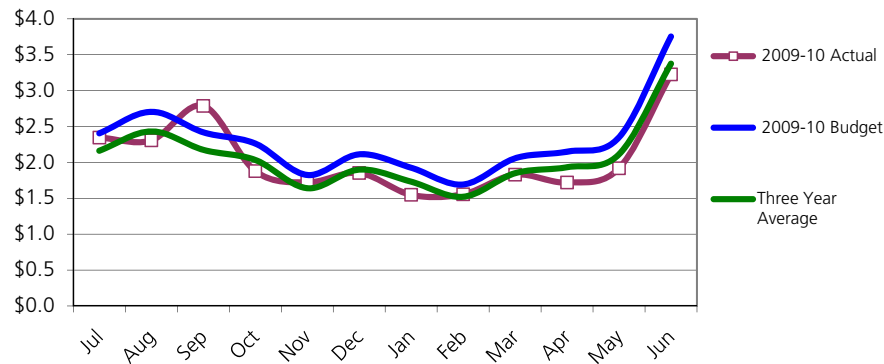
Underspending in debt service is related to the early defeasance of the Steel Bridge Local Improvement District obligations.

## Oregon Zoo

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	16,359,954	15,456,048	94.5%	98.1%
Materials and Services	11,299,357	9,238,001	81.8%	98.7%
<b>Total Operating Expenditures</b>	<b>27,659,311</b>	<b>24,694,049</b>	<b>89.3%</b>	<b>98.4%</b>
<b>Total Capital Outlay</b>	<b>2,813,953</b>	<b>2,464,901</b>	<b>87.6%</b>	<b>67.9%</b>
<b>Total Renewal and Replacement</b>	<b>1,097,491</b>	<b>845,785</b>	<b>77.1%</b>	<b>98.7%</b>
<b>Total Expenditures</b>	<b>31,570,755</b>	<b>28,004,736</b>	<b>88.7%</b>	<b>94.2%</b>

### Oregon Zoo- Operating Expenditures by Month

shown in millions



**General Fund - Expenses:** Recognizing that zoo revenues were underperforming, the zoo identified opportunities to cut costs while still providing a positive guest experience and maintaining programs. The most significant expenditure categories below budget include food, utilities and other purchased services. Operating expenditures ended the year at \$2.9 million below budget, which allowed the zoo to end the year on an upbeat note with a positive impact of \$.4 million to the General Fund. The zoo continues to review short and long-range plans to identify opportunities to reduce expenditures.

**Capital:** The zoo opened *Predators of the Serengeti* in September and substantially completed the *Red Ape Reserve* exhibit by year end. These two highly complex projects experienced increased costs that were addressed with funds from The Oregon Zoo Foundation and the undedicated zoo capital account balance. Throughout the construction phase the zoo experienced various challenges relating to creating cutting edge interactive exhibits, reusing existing buildings, and meeting additional city requirements for survey work, permitting, special testing and environmental services. From a sustainability standpoint and to work toward established Council goals, it is critical that the zoo reuse its existing structures, rather than demolishing otherwise sound buildings. The Capital Fund ended the year with a \$.4 million ending fund balance which will allow for the zoo to complete a number of small capital projects in the upcoming year.

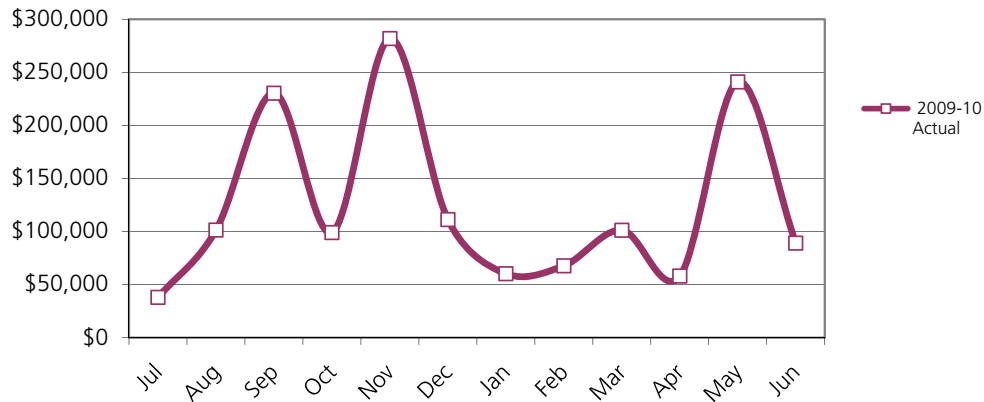
**Renewal and Replacement:** The zoo was successful at renewing and replacing outdated assets from the renewal and replacement list in the current year. In alignment with Metro's sustainability goals, eleven electric powered maintenance carts were purchased to replace gas powered models that were scheduled for replacement. In addition, the zoo's steam locomotive received a much needed overhaul. While the intent is for all projects to be completed by year-end, a number of projects were deferred pending long term planning decisions or the ability to extend the lifespan, and two equipment replacement items were carried forward to FY 2010-11. The expenditures for the year also reflect the Council's October 2010 Capital Improvement Plan resolution authorizing the use of renewal and replacement funds for those portions of *Predators of the Serengeti* and *Red Ape Reserve* projects that reflect the renewal and replacement of previously existing assets.

**Zoo plan  
works well**

## Oregon Zoo Infrastructure and Animal Welfare Bond

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	684,142	457,334	66.8%	
Materials and Services	0	808	0%	
<b>Total Operating Expenditures</b>	<b>684,142</b>	<b>458,143</b>	<b>67.0%</b>	
<b>Total Capital Outlay</b>	<b>11,350,000</b>	<b>1,021,358</b>	<b>9.0%</b>	
<b>Total Expenditures</b>	<b>\$12,034,142</b>	<b>\$1,479,501</b>	<b>12.3%</b>	<b>N/A</b>

## Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month



### Zoo Bond program hits the ground

The bond program reached several important milestones over the past year. Metro issued its notice of intent to award the Comprehensive Capital Master Plan project to the multidisciplinary consulting team of SRG Partnership, CLR Design and Atelier Dreiseitl (plus associated sub-consultants) on Aug. 11, 2010. The final contract terms are being negotiated, and master planning work will begin as soon as the contract is signed.

The Veterinary Medical Center project team completed all phases of the design and received bids for the project in June. Metro awarded the construction contract to Skanska USA Building Inc. in August, and construction is underway. A construction celebration is planned for September. The project remains on budget and is expected to be completed late in 2011. The Penguin Water Filtration Upgrade project team completed all phases of the design and issued the request for bids in July 2010. The project team is currently in the bidding phase, and construction is scheduled to begin in November 2010.

Over the past several months, the bond team worked closely with the Metro Council and senior leadership to identify the strategy and steps for addressing land use with the City of Portland. Staff will meet with the city's combined planning bureau heads in early September, as well as with Mayor Adams in late September, to discuss work to date and to develop a memorandum of understanding to guide the land use engagement.

Both the Waste and Storm Water Master Planning report and the Off-Site Elephant Facility Site Selection report were completed in June. The Zoo Water Main Pressure Reducing/ Double Check Assembly replacement project design is nearly complete, and the project will be bid this fall. The bond team continues work to develop robust program-management and reporting processes.

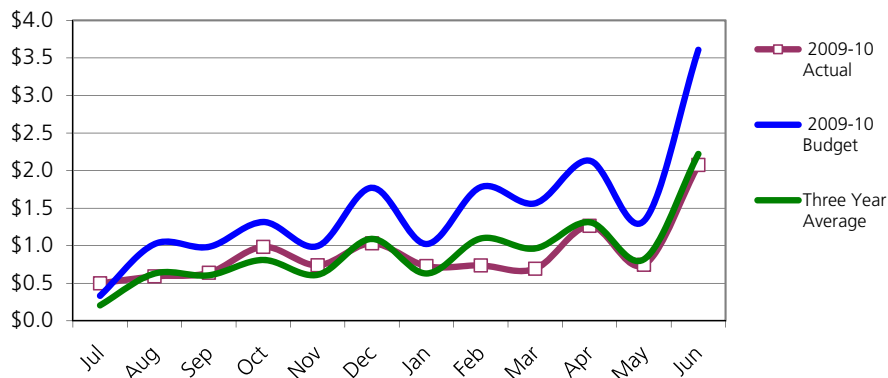
Program expenditures were considerably less than budgeted this year due to the intense focus on planning. Finance and Regulatory Services issued \$15 million in bonds in August to finance the substantial work scheduled to be completed in FY 2010-11.

## Planning and Development

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	6,015,382	5,687,582	94.6%	62.3%
Materials and Services	11,847,478	5,047,868	42.6%	39.5%
<b>Total Expenditures</b>	<b>\$17,862,860</b>	<b>\$10,735,451</b>	<b>60.1%</b>	<b>48.9%</b>

### Planning and Development- Operating Expenditures by Month

shown in millions



Underspending is attributable primarily to the Transit Oriented Development program (which is budgeted high to guarantee the ability to respond to opportunities as they arise), the Development Opportunity Fund and the Regional Housing Choice Fund. The TOD and Development Opportunity Fund budgets were carried forward to FY 2010-11, while the Housing Fund budget was reprogrammed into the Community Investment Strategy.

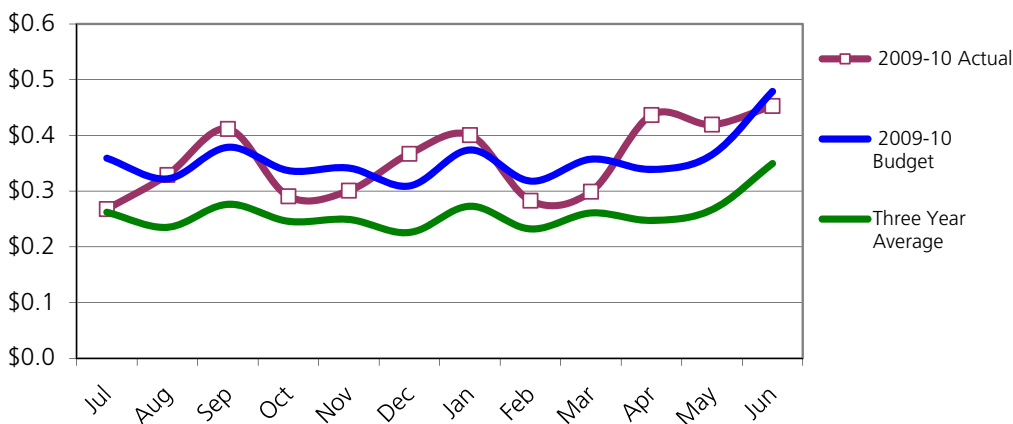
The June spike in spending represents the annual influx of year-end billing and accounting accruals for completed work not yet billed.

## Research Center

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	3,263,739	3,243,570	99.4%	
Materials and Services	1,015,624	1,015,206	100.0%	
<b>Total Expenditures</b>	<b>\$4,279,363</b>	<b>\$4,258,776</b>	<b>99.5%</b>	<b>N/A</b>

### Research Center- Operating Expenditures by Month

shown in millions



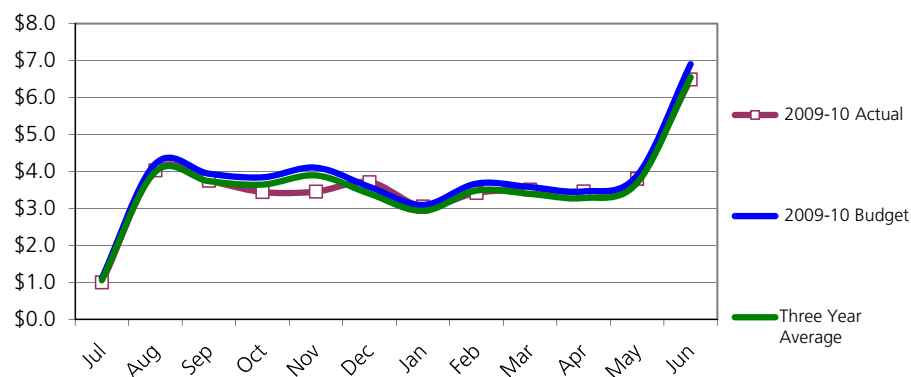
As projected, spending in the Research Center ended the year very close to budgeted figures.

## Parks and Environmental Services

	Budget	Year-end Actual	% of Budget	
General Fund	\$6,964,113	6,565,867	94.3%	
Solid Waste Revenue Fund	\$43,236,645	37,073,827	85.7%	
General Renewal and Replacement Fund	\$2,895,085	2,503,542	86.5%	
All Funds	Budget	Year-end Actual	% of Budget	3-year Average
Personal Services	9,469,083	8,805,120	93.0%	94.5%
Materials and Services	35,886,832	34,294,151	95.6%	95.0%
<b>Total Operating Expenditures</b>	<b>45,355,915</b>	<b>43,099,271</b>	<b>95.0%</b>	<b>94.9%</b>
<b>Capital Outlay</b>	<b>5,159,583</b>	<b>629,962</b>	<b>12.2%</b>	<b>26.5%</b>
<b>Renewal and Replacement</b>	<b>2,895,085</b>	<b>2,503,542</b>	<b>86.5%</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>53,410,583</b>	<b>46,232,775</b>	<b>86.6%</b>	<b>88.2%</b>

## Parks and Environmental Services- Operating Expenditures by Month

shown in millions



Parks and Environmental Services' operating expenditures in FY 2009-10 were on track with budgeted amounts and historical average expenditures. Personal services and materials and services expenses were 7.0 percent and 4.4 percent below budgeted amounts, respectively. Monthly expenditures, in general, reflect normal seasonal patterns of Parks and Solid Waste Operations.

**Parks Operations:** Total operating expenditures for FY 2009-10 were lower than budgeted by about \$357,000. In anticipation of a revenue shortfall earlier in the year, Parks captured salary savings by delaying hiring of several vacant positions and was on track to make up the difference. The rainy conditions in June contributed to Parks falling slightly short of its goal.

**Solid Waste Operations:** Tonnage delivered to Metro facilities for FY 2009-10 was 3.8 percent less than the budget forecast and 6.0 percent less than the actuals in FY 2008-09. The recession continued to reduce solid waste disposal during FY 2009-10. Private operators continued to direct waste to their own facilities rather than Metro facilities. The reduced Metro tonnage resulted in tonnage-related costs, which, together with lower-than-budgeted diesel fuel prices and historical patterns of underspending caused actual year-end materials and services expenditures to be 3.7 percent lower than budgeted. Actual expenditures include the cost to operate Metro's transfer stations under two new contracts which became effective April 1, 2010. A budget amendment during the fourth quarter eliminated an interfund loan of \$10.65 million to provide bridge financing for the Blue Lake Nature and Golf Learning Center project. The project is currently on hold and may be considered as a potential project in future discussions.

**Capital:** The department spent only 12 percent of its capital budget during FY 2009-10. About 98 percent is related to Solid Waste Operations. Metro South Transfer Station projects were put on hold until completion of negotiations with Oregon City to realign a road to improve facility access and traffic flow; an agreement was reached during the fourth quarter. Other transfer station projects were delayed and carried forward to FY 2010-11 to allow for

**Metro tonnage  
off more than  
private tonnage**



discussion under the new contracts for the operation of the transfer stations which became effective April 1, 2010. The St. Johns Landfill Streambank Restoration project managed by the U.S. Army Corps of Engineers and originally scheduled for implementation in FY 2009-10 was postponed to FY 2010-11.

**Renewal and Replacement:** A budget amendment incorporated an additional \$182,000 for the Fleet Management Project during the fourth quarter in order to implement certain aspects of the new fleet management operations. As of July 1, 2010, Metro manages fleet services internally, rather than through a contract with Multnomah County. Actual capital costs include expenditures for two major capital projects: the Metro Regional Parking Garage (\$533,000) and the M. James Gleason Boat Ramp Phase III project (\$1.6 million). These projects will be completed next year.

## Metro begins fleet management

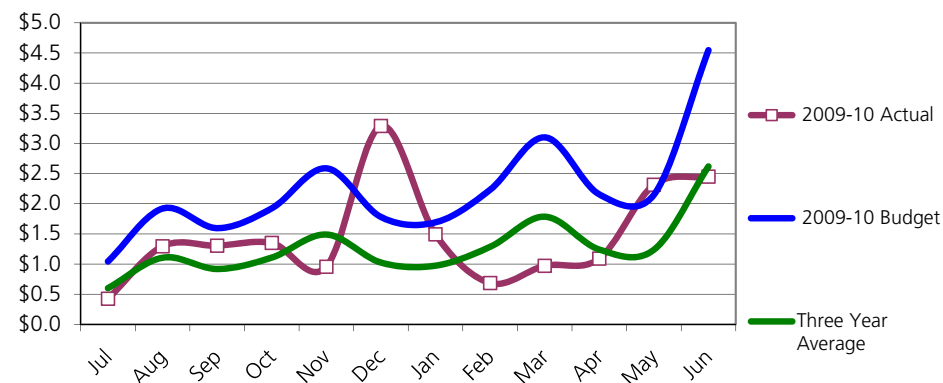
### Sustainability Center

	Budget	Year End Actual	% of Budget
General Fund	\$4,667,247	\$3,389,725	72.6%
Solid Waste Revenue Fund	\$8,076,135	\$6,063,092	75.1%
Natural Areas Fund	\$58,566,956	\$20,263,215	34.6%

All Funds	Budget	Year End Actual	% of Budget	3-year Average
Personal Services	6,301,190	6,156,258	97.7%	94.6%
Materials and Services	20,422,098	11,471,207	56.2%	65.1%
<b>Total Operating Expenditures</b>	<b>26,723,288</b>	<b>17,627,465</b>	<b>66.0%</b>	<b>74.0%</b>
Capital Outlay	46,503,440	13,703,673	29.5%	69.4%
<b>Total Expenditures</b>	<b>73,226,728</b>	<b>31,331,138</b>	<b>42.8%</b>	<b>70.8%</b>

### Sustainability Center- Operating Expenditures by Month

*shown in millions, excluding capital acquisitions*



Sustainability Center operating expenditures ended the year 34 percent below budget. This was mainly due to timing/seasonality issues associated with restoration projects; delays and one trail project cancellation; and lower than originally projected participation in the Outdoor School Program. Personal services and materials and services finished the year 2.3 percent and 43.8 percent below budgeted levels, respectively. Capital expenditures ended the year 70.5 percent below the budget mainly due to the Natural Areas Land Acquisition program.

**Parks Planning and Development:** Several trail projects remained in a scoping phase during FY 2009-10, with funds not needed to pay consultants prior to the end of the year; other trail projects were waiting for matching funds. These projects were carried forward to FY 2010-11.

Capital expenditures include approximately \$600,000 initial expenditures incurred during the fiscal year for the Blue Lake Nature and Golf Learning Center project. A budget amendment during the fourth quarter removed this \$11.1 million project, which is currently on hold and may be considered as a potential project in future discussions. The initial expenditures incurred for this project were funded from the balance of the Multnomah County reserve restricted for use only on former Multnomah County facilities.

**Resource Conservation and Recycling:** Outdoor school expenditures were approximately 45.4 percent (\$0.5 million) lower than budgeted as school participation was lower than originally projected. Multiple projects in various program areas (commercial, multi-family, construction and demolition) were not undertaken, in large part due to waiting for the outcome of the division's year-long strategic planning project. Several of these projects were carried forward to fiscal year 2010-11.

**Natural Areas:** During FY 2009-10 Metro acquired 1,428 acres of natural areas at a cost of \$10.2 million. These acquisitions include the 1,143 acre Chehalem Ridge Natural Area (\$6.1 million), the largest acquisition in the history of this program. Capital (land) expenditures were 72.6 percent lower than budgeted. The economic downturn continued to slow the real estate market in FY 2009-10. In addition, the land acquisition budget is set high to ensure that adequate appropriation exists to cover a large number of potential acquisitions. Capital expenditures include construction costs for the new Graham Oaks Nature Park, to be opened September 2010. Materials and services expenditures from the Local Share and Capital Grants programs were 51.1 percent below the budget. As Metro does not control the timing and amount of reimbursement requests in these programs, the budget is set high to ensure adequate appropriation exists when requests do come in.

# EXPENDITURES– SUPPORT DEPARTMENTS

## All Support Departments

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	16,082,721	15,214,300	94.6%	91.3%
Materials and Services	14,534,770	12,213,994	84.0%	79.1%
<b>Total Operating Expenditures</b>	<b>30,617,491</b>	<b>27,428,293</b>	<b>89.6%</b>	<b>85.5%</b>
<b>Total Capital Outlay</b>	<b>247,900</b>	<b>74,948</b>	<b>30.2%</b>	<b>55.6%</b>
<b>Total Renewal and Replacement</b>	<b>750,711</b>	<b>316,921</b>	<b>42.2%</b>	<b>51.2%</b>
<b>Total Expenditures</b>	<b>\$31,616,102</b>	<b>\$27,820,162</b>	<b>88.0%</b>	<b>84.6%</b>

## Council Office

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	3,090,797	2,984,925	96.6%	96.0%
Materials and Services	317,480	145,114	45.7%	68.9%
<b>Total Expenditures</b>	<b>\$3,408,277</b>	<b>\$3,130,039</b>	<b>91.8%</b>	<b>92.3%</b>

SMI-related materials and services underspending was carried forward to FY 2010-11 to support the launch of the Learning Management System in Human Resources.

## Office of the Auditor

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	629,278	595,351	94.6%	80.9%
Materials and Services	40,155	17,978	44.8%	147.8%
<b>Total Expenditures</b>	<b>\$669,433</b>	<b>\$613,329</b>	<b>91.6%</b>	<b>84.8%</b>

## Office of the Metro Attorney

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	1,933,712	1,834,865	94.9%	92.7%
Materials and Services	61,982	53,966	87.1%	99.6%
<b>Total Expenditures</b>	<b>\$1,995,694</b>	<b>\$1,888,831</b>	<b>94.6%</b>	<b>92.9%</b>

## Communications

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	2,098,206	2,011,808	95.9%	91.8%
Materials and Services	223,010	168,284	75.5%	34.0%
<b>Total Expenditures</b>	<b>\$2,321,216</b>	<b>\$2,180,092</b>	<b>93.9%</b>	<b>81.9%</b>

Materials and services spending in Communications is higher than past years due to contract spending carried over from FY 2008-09.

## Finance and Regulatory Services

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	4,441,494	4,128,318	92.9%	89.7%
Materials and Services	1,531,124	1,216,469	79.4%	79.6%
<b>Total Expenditures</b>	<b>\$5,972,618</b>	<b>\$5,344,787</b>	<b>89.5%</b>	<b>87.2%</b>

## Human Resources

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	1,502,381	1,418,105	94.4%	97.9%
Materials and Services	401,709	297,806	74.1%	82.0%
<b>Total Expenditures</b>	<b>\$1,904,090</b>	<b>\$1,715,911</b>	<b>90.1%</b>	<b>94.7%</b>

## Information Services

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	2,386,853	2,240,928	93.9%	87.0%
Materials and Services	783,911	539,421	68.8%	85.7%
<b>Total Operating Expenditures</b>	<b>3,170,764</b>	<b>2,780,349</b>	<b>87.7%</b>	<b>86.6%</b>
<b>Total Capital Outlay</b>	<b>247,900</b>	<b>74,948</b>	<b>30.2%</b>	<b>34.3%</b>
<b>Total Renewal and Replacement</b>	<b>750,711</b>	<b>316,921</b>	<b>42.2%</b>	<b>51.2%</b>
<b>Total Expenditures</b>	<b>\$4,169,375</b>	<b>\$3,172,218</b>	<b>76.1%</b>	<b>79.0%</b>

The on-line application development project will be carried forward to next year. In February the Council approved a new capital project to combine the Metro and MERC networks in a “one domain” project. A number of renewal and replacement projects affecting licensing agreements will be delayed until the consolidation can be completed.

## EXPENDITURES– NON-DEPARTMENTAL

### Non-departmental

	Budget	Year-end Actual	Year-end % of Budget	3-Year Average
Personal Services	0	0	0%	0%
Materials and Services	5,249,655	3,095,184	59.0%	47.6%
<b>Total Operating Expenditures</b>	<b>5,249,655</b>	<b>3,095,184</b>	<b>59.0%</b>	<b>102.4%</b>
<b>Total Debt Service</b>	<b>42,005,362</b>	<b>41,952,360</b>	<b>99.9%</b>	<b>100.0%</b>
<b>Total Capital Outlay</b>	<b>3,764,924</b>	<b>2,823,878</b>	<b>75.0%</b>	<b>45.5%</b>
<b>Total Expenditures</b>	<b>\$51,019,941</b>	<b>\$47,871,422</b>	<b>93.8%</b>	<b>91.6%</b>

Non-departmental special appropriation expenditures during the fourth quarter include the following:

- \$25,900 of budgeted \$107,000 for external financial audit.
- \$162,000 for construction excise tax concept planning grants to local governments. Payments are made only when recipients meet established milestones.
- \$4,850 of \$25,000 in sponsorships.
- \$116,000 in election costs.
- \$102,500 in Nature in Neighborhoods grant reimbursements.





# APPENDIX – Fund Tables, year to year comparison

## General Fund (consolidated), as of June 30, 2010

### FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 26,616,367</b>		<b>\$ 28,627,795</b>	
Program Revenues	41,114,826	12,797,511	36,190,462	88.0%
General Revenues	27,108,490	5,426,226	26,303,090	97.0%
Transfers	40,659,713	5,723,463	23,020,018	56.6%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>108,883,029</b>	<b>23,947,200</b>	<b>85,513,571</b>	<b>78.5%</b>
<b>Total Resources</b>	<b>\$135,499,396</b>		<b>\$114,141,366</b>	
<b>Requirements</b>				
Operating Expenditures	82,935,188	19,606,721	65,771,976	79.3%
Debt Service	1,472,340	881,170	1,472,339	100.0%
Capital Outlay	0	30,260	40,838	0.0%
Interfund Transfers	4,770,610	713,912	3,922,297	82.2%
Intrafund Transfers	30,694,846	2,975,266	13,182,678	
Contingency	3,854,033			
<b>Subtotal Current Expenditures</b>	<b>123,727,017</b>	<b>24,207,329</b>	<b>84,390,128</b>	<b>68.2%</b>
<b>Unappropriated Balance</b>	<b>11,772,379</b>		<b>29,751,238</b>	
<b>Total Requirements</b>	<b>\$135,499,396</b>		<b>\$114,141,366</b>	

### FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 23,789,778</b>		<b>\$ 28,386,762</b>	
Program Revenues	43,167,211	14,339,602	37,685,728	87.3%
General Revenues	29,098,374	5,345,831	26,815,218	92.2%
Transfers	26,930,217	6,064,235	25,081,773	93.1%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>99,195,802</b>	<b>25,749,668</b>	<b>89,582,719</b>	<b>90.3%</b>
<b>Total Resources</b>	<b>\$122,985,580</b>		<b>\$117,969,481</b>	
<b>Requirements</b>				
Operating Expenditures	80,818,393	18,922,764	64,002,672	79.2%
Debt Service	2,042,986	815,986	2,010,698	98.4%
Capital Outlay	316,000	30,538	93,924	29.7%
Interfund Transfers	5,240,928	1,627,922	5,149,198	98.2%
Intrafund Transfers	19,190,271	4,280,355	18,085,194	
Contingency	6,535,705			
<b>Subtotal Current Expenditures</b>	<b>114,144,283</b>	<b>25,677,566</b>	<b>89,341,686</b>	<b>78.3%</b>
<b>Unappropriated Balance</b>	<b>8,841,297</b>		<b>28,627,795</b>	
<b>Total Requirements</b>	<b>\$122,985,580</b>		<b>\$117,969,481</b>	

# Metro Capital Fund, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 6,406,821</b>		<b>\$ 3,315,015</b>	
Program Revenues	1,253,953	92,640	1,587,799	126.6%
General Revenues	76,851	5,665	20,912	27.2%
Transfers	139,000	139,000	139,000	100.0%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>1,469,804</b>	<b>237,306</b>	<b>1,747,711</b>	<b>118.9%</b>
<b>Total Resources</b>	<b>\$7,876,625</b>		<b>\$5,062,726</b>	
<b>Requirements</b>				
Operating Expenditures	102,541	2,845	84,449	82.4%
Debt Service	0	0	0	
Capital Outlay	3,750,303	461,515	3,183,255	84.9%
Interfund Transfers	910,663	216,576	849,942	93.3%
Intrafund Transfers	0	0	0	
Contingency	2,731,432			
<b>Subtotal Current Expenditures</b>	<b>7,494,939</b>	<b>680,936</b>	<b>4,117,646</b>	<b>54.9%</b>
<b>Unappropriated Balance</b>	<b>381,686</b>		<b>945,080</b>	
<b>Total Requirements</b>	<b>\$7,876,625</b>		<b>\$5,062,726</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 7,553,788</b>		<b>\$ 8,544,730</b>	
Program Revenues	9,891,108	715,439	3,764,453	38.1%
General Revenues	110,854	41,775	198,670	179.2%
Transfers	925,000	317,500	1,165,000	125.9%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>10,926,962</b>	<b>1,074,714</b>	<b>5,128,123</b>	<b>46.9%</b>
<b>Total Resources</b>	<b>\$18,480,750</b>		<b>\$13,672,853</b>	
<b>Requirements</b>				
Operating Expenditures	719,631	24,649	105,146	14.6%
Debt Service	0	0	0	
Capital Outlay	15,762,384	3,457,267	9,885,519	62.7%
Interfund Transfers	97,174	0	97,174	100.0%
Intrafund Transfers	0	0	270,000	
Contingency	1,543,857			
<b>Subtotal Current Expenditures</b>	<b>18,123,046</b>	<b>3,481,916</b>	<b>10,357,839</b>	<b>57.2%</b>
<b>Unappropriated Balance</b>	<b>357,704</b>		<b>3,315,015</b>	
<b>Total Requirements</b>	<b>\$18,480,750</b>		<b>\$13,672,853</b>	



# MERC Fund, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 26,074,761</b>		<b>\$ 26,619,236</b>	
Program Revenues	32,609,089	8,226,487	32,986,175	101.2%
General Revenues	11,517,152	3,886,776	9,023,929	78.4%
Transfers	692,490	187,252	187,252	27.0%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>44,818,731</b>	<b>12,300,515</b>	<b>42,197,356</b>	<b>94.2%</b>
<b>Total Resources</b>	<b>\$70,893,492</b>		<b>\$68,816,592</b>	
<b>Requirements</b>				
Operating Expenditures	39,862,986	9,633,383	37,594,942	94.3%
Debt Service	152,258	0	139,620	91.7%
Capital Outlay	3,421,251	508,070	1,493,865	43.7%
Interfund Transfers	3,704,857	876,657	3,692,857	99.7%
Intrafund Transfers	0	0	0	
Contingency	8,122,416			
<b>Subtotal Current Expenditures</b>	<b>55,263,768</b>	<b>11,018,110</b>	<b>42,921,284</b>	<b>77.7%</b>
<b>Unappropriated Balance</b>	<b>15,629,724</b>		<b>25,895,308</b>	
<b>Total Requirements</b>	<b>\$70,893,492</b>		<b>\$68,816,592</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 22,091,164</b>		<b>\$ 26,070,022</b>	
Program Revenues	32,042,473	8,706,822	31,119,653	97.1%
General Revenues	11,975,051	5,741,605	11,215,257	93.7%
Transfers	758,083	758,083	758,083	100.0%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>44,775,607</b>	<b>15,206,510</b>	<b>43,092,993</b>	<b>96.2%</b>
<b>Total Resources</b>	<b>\$66,866,771</b>		<b>\$69,163,015</b>	
<b>Requirements</b>				
Operating Expenditures	39,880,429	10,160,972	37,740,000	94.6%
Debt Service	17,805	(251)	17,548	98.6%
Capital Outlay	1,523,338	358,620	1,234,782	81.1%
Interfund Transfers	3,721,795	791,785	3,551,450	95.4%
Intrafund Transfers	0	0	0	
Contingency	9,719,169			
<b>Subtotal Current Expenditures</b>	<b>54,862,536</b>	<b>11,311,126</b>	<b>42,543,780</b>	<b>77.5%</b>
<b>Unappropriated Balance</b>	<b>12,004,235</b>		<b>26,619,235</b>	
<b>Total Requirements</b>	<b>\$66,866,771</b>		<b>\$69,163,015</b>	

# Natural Areas Fund, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 75,000,000</b>		<b>\$ 77,109,207</b>	
Program Revenues	925,710	296,468	335,730	36.3%
General Revenues	1,875,000	418,637	940,859	50.2%
Transfers	0	0	0	
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	50,000	50,000	
<b>Subtotal Current Revenues</b>	<b>2,800,710</b>	<b>765,105</b>	<b>1,326,589</b>	<b>47.4%</b>
<b>Total Resources</b>	<b>\$77,800,710</b>		<b>\$78,435,796</b>	

<b>Requirements</b>				
Operating Expenditures	13,447,344	1,105,613	7,178,112	53.4%
Debt Service	0	0	0	
Capital Outlay	45,119,612	2,623,196	13,085,103	29.0%
Interfund Transfers	1,472,292	638,307	1,437,981	97.7%
Intrafund Transfers	0	0	0	
Contingency	17,642,838			
<b>Subtotal Current Expenditures</b>	<b>77,682,086</b>	<b>4,367,116</b>	<b>21,701,195</b>	<b>27.9%</b>
<b>Unappropriated Balance</b>	<b>118,624</b>		<b>56,734,600</b>	
<b>Total Requirements</b>	<b>\$77,800,710</b>		<b>\$78,435,796</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 84,672,803</b>		<b>\$ 93,975,794</b>	
Program Revenues	0	5,192,041	5,222,056	
General Revenues	3,400,000	871,111	2,538,906	74.7%
Transfers	0	0	0	
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	100,000	100,000	
<b>Subtotal Current Revenues</b>	<b>3,400,000</b>	<b>6,163,152</b>	<b>7,860,962</b>	<b>231.2%</b>
<b>Total Resources</b>	<b>\$88,072,803</b>		<b>\$101,836,756</b>	

<b>Requirements</b>				
Operating Expenditures	11,605,720	1,709,076	6,058,308	52.2%
Debt Service	0	0	0	
Capital Outlay	39,540,683	11,518,091	17,602,083	44.5%
Interfund Transfers	1,160,922	280,030	1,067,158	91.9%
Intrafund Transfers	0	0	0	
Contingency	15,000,000			
<b>Subtotal Current Expenditures</b>	<b>67,307,325</b>	<b>13,507,198</b>	<b>24,727,549</b>	<b>36.7%</b>
<b>Unappropriated Balance</b>	<b>20,765,478</b>		<b>77,109,207</b>	
<b>Total Requirements</b>	<b>\$88,072,803</b>		<b>\$101,836,756</b>	

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 4,512,846</b>		<b>\$ 4,260,056</b>	
Program Revenues	0	0	0	
General Revenues	362,821	5,031	26,398	7.3%
Transfers	0	0	0	
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	10,000,000	0	0	0.0%
<b>Subtotal Current Revenues</b>	<b>10,362,821</b>	<b>5,031</b>	<b>26,398</b>	<b>0.3%</b>
<b>Total Resources</b>	<b>\$14,875,667</b>		<b>\$4,286,455</b>	
<b>Requirements</b>				
Operating Expenditures	684,142	57,624	458,143	67.0%
Debt Service	0	0	0	
Capital Outlay	11,350,000	330,474	1,021,358	9.0%
Interfund Transfers	0	0	0	
Intrafund Transfers	0	0	0	
Contingency	2,841,525			
<b>Subtotal Current Expenditures</b>	<b>14,875,667</b>	<b>388,097</b>	<b>1,479,501</b>	<b>9.9%</b>
<b>Unappropriated Balance</b>	<b>-</b>		<b>2,806,954</b>	
<b>Total Requirements</b>	<b>\$14,875,667</b>		<b>\$4,286,455</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>				
Program Revenues	0	0	0	
General Revenues	0	14,787	37,280	
Transfers	0	0	0	
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	5,000,000	
<b>Subtotal Current Revenues</b>	<b>0</b>	<b>14,787</b>	<b>5,037,280</b>	
<b>Total Resources</b>	<b>\$0</b>		<b>\$5,037,280</b>	
<b>Requirements</b>				
Operating Expenditures	0	100,567	101,177	
Debt Service	0	0	0	
Capital Outlay	0	561,452	676,046	
Interfund Transfers	0	0	0	
Intrafund Transfers	0	0	0	
Contingency	0			
<b>Subtotal Current Expenditures</b>	<b>0</b>	<b>662,019</b>	<b>777,224</b>	
<b>Unappropriated Balance</b>	<b>0</b>		<b>4,260,056</b>	
<b>Total Requirements</b>	<b>\$0</b>		<b>\$5,037,280</b>	

# General Renewal and Replacement, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 6,379,524</b>		<b>\$ 6,978,925</b>	
Program Revenues	1,244,500	257,022	1,135,298	91.2%
General Revenues	216,559	25,245	65,726	30.3%
Transfers	2,274,845	426,379	1,989,175	87.4%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>3,735,904</b>	<b>708,646</b>	<b>3,190,199</b>	<b>85.4%</b>
<b>Total Resources</b>	<b>\$10,115,428</b>		<b>\$10,169,124</b>	
<b>Requirements</b>				
Operating Expenditures	978,363	512,289	842,370	86.1%
Debt Service	0	0	0	
Capital Outlay	3,764,924	561,729	2,823,878	75.0%
Interfund Transfers	0	0	0	
Intrafund Transfers	0	0	0	
Contingency	2,370,004			
<b>Subtotal Current Expenditures</b>	<b>7,113,291</b>	<b>1,074,018</b>	<b>3,666,247</b>	<b>51.5%</b>
<b>Unappropriated Balance</b>	<b>3,002,137</b>		<b>6,502,876</b>	
<b>Total Requirements</b>	<b>\$10,115,428</b>		<b>\$10,169,124</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 7,745,889</b>		<b>\$ 7,444,289</b>	
Program Revenues	0	63,764	63,764	
General Revenues	317,000	78,697	229,911	72.5%
Transfers	2,340,381	331,605	1,161,459	49.6%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>2,657,381</b>	<b>474,066</b>	<b>1,455,134</b>	<b>54.8%</b>
<b>Total Resources</b>	<b>\$10,403,270</b>		<b>\$8,899,423</b>	
<b>Requirements</b>				
Operating Expenditures	809,486	288,006	501,349	61.9%
Debt Service	0	0	0	
Capital Outlay	1,184,302	138,329	1,044,148	88.2%
Interfund Transfers	375,000	0	375,000	100.0%
Intrafund Transfers	1,201,107	0	0	
Contingency	290,000			
<b>Subtotal Current Expenditures</b>	<b>3,859,895</b>	<b>426,335</b>	<b>1,920,497</b>	<b>49.8%</b>
<b>Unappropriated Balance</b>	<b>6,543,375</b>		<b>6,978,925</b>	
<b>Total Requirements</b>	<b>\$10,403,270</b>		<b>\$8,899,423</b>	

# Risk Management Fund, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 2,756,352</b>		<b>\$ 8,301,172</b>	
Program Revenues	8,631,555	2,276,082	8,372,730	97.0%
General Revenues	200,000	32,994	87,473	43.7%
Transfers	1,211,710	207,087	1,211,710	100.0%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>10,043,265</b>	<b>2,516,163</b>	<b>9,671,912</b>	<b>96.3%</b>
<b>Total Resources</b>	<b>\$12,799,617</b>		<b>\$17,973,084</b>	
<b>Requirements</b>				
Operating Expenditures	11,434,039	2,711,642	10,030,502	87.7%
Debt Service	0	0	0	
Capital Outlay	0	0	0	
Interfund Transfers	0	0	0	
Intrafund Transfers	0	0	0	
Contingency	0			
<b>Subtotal Current Expenditures</b>	<b>11,434,039</b>	<b>2,711,642</b>	<b>10,030,502</b>	<b>87.7%</b>
<b>Unappropriated Balance</b>	<b>1,365,578</b>		<b>7,942,583</b>	
<b>Total Requirements</b>	<b>\$12,799,617</b>		<b>\$17,973,084</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 1,070,146</b>		<b>\$ 7,687,255</b>	
Program Revenues	8,092,444	1,635,358	7,059,629	87.2%
General Revenues	301,146	93,607	281,032	93.3%
Transfers	1,479,710	246,613	1,397,822	94.5%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>9,873,300</b>	<b>1,975,578</b>	<b>8,738,483</b>	<b>88.5%</b>
<b>Total Resources</b>	<b>\$10,943,446</b>		<b>\$16,425,738</b>	
<b>Requirements</b>				
Operating Expenditures	10,127,305	1,740,157	8,124,566	80.2%
Debt Service	0	0	0	
Capital Outlay	0	0	0	
Interfund Transfers	0	0	0	
Intrafund Transfers	0	0	0	
Contingency	0			
<b>Subtotal Current Expenditures</b>	<b>10,127,305</b>	<b>1,740,157</b>	<b>8,124,566</b>	<b>80.2%</b>
<b>Unappropriated Balance</b>	<b>816,141</b>		<b>8,301,172</b>	
<b>Total Requirements</b>	<b>\$10,943,446</b>		<b>\$16,425,738</b>	

# Solid Waste Revenue Fund, as of June 30, 2010

## FY 2009-10

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 35,470,285</b>		<b>\$ 38,769,438</b>	
Program Revenues	53,794,894	13,614,124	50,990,354	94.8%
General Revenues	883,119	138,408	367,099	41.6%
Transfers	155,037	32,662	32,662	21.1%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	0	0	
<b>Subtotal Current Revenues</b>	<b>54,833,050</b>	<b>13,785,194</b>	<b>51,390,115</b>	<b>93.7%</b>
<b>Total Resources</b>	<b>\$90,303,335</b>		<b>\$90,159,553</b>	
<b>Requirements</b>				
Operating Expenditures	48,626,119	15,528,801	45,255,829	93.1%
Debt Service	0	0	0	
Capital Outlay	5,066,583	259,847	549,264	10.8%
Interfund Transfers	6,828,579	1,660,368	6,675,483	97.8%
Contingency	15,122,580			
<b>Subtotal Current Expenditures</b>	<b>75,643,861</b>	<b>17,449,016</b>	<b>52,480,576</b>	<b>69.4%</b>
<b>Unappropriated Balance</b>	<b>14,659,474</b>		<b>37,678,978</b>	
<b>Total Requirements</b>	<b>\$90,303,335</b>		<b>\$90,159,553</b>	

## FY 2008-09

	Adopted Budget	Actuals 4th Qtr	June 30 Actuals	% Budget
<b>Resources</b>				
<b>Beginning Fund Balance</b>	<b>\$ 42,100,946</b>		<b>\$ 43,528,582</b>	
Program Revenues	60,053,526	13,577,421	50,439,602	84.0%
General Revenues	1,656,158	375,491	1,157,634	69.9%
Transfers	130,433	55,175	69,384	53.2%
Employee 401K Contributions	0	0	0	
Special Items	0	0	0	
Extraordinary Items	0	0	0	
Other Financing Sources	0	64,935	64,935	
<b>Subtotal Current Revenues</b>	<b>61,840,117</b>	<b>14,073,021</b>	<b>51,731,554</b>	<b>83.7%</b>
<b>Total Resources</b>	<b>\$103,941,063</b>		<b>\$95,260,136</b>	
<b>Requirements</b>				
Operating Expenditures	54,529,947	15,078,761	46,143,684	84.6%
Debt Service	4,697,482	0	4,697,481	100.0%
Capital Outlay	2,498,800	314,441	1,111,432	44.5%
Interfund Transfers	5,061,936	1,241,381	4,538,100	89.7%
Contingency	13,584,781			
<b>Subtotal Current Expenditures</b>	<b>80,372,946</b>	<b>16,634,583</b>	<b>56,490,698</b>	<b>70.3%</b>
<b>Unappropriated Balance</b>	<b>23,568,117</b>		<b>38,769,438</b>	
<b>Total Requirements</b>	<b>\$103,941,063</b>		<b>\$95,260,136</b>	

# APPENDIX – Excise Tax Annual Forecast, as of June 30, 2010

## Total Excise Tax Collections

Facility/Function (7.5 percent)	FY 2009-10		Difference	% Difference
	Budget	Year-end Total		
Oregon Convention Center	1,317,527	1,221,791	(95,736)	-7.27%
Expo Center	469,039	386,499	(82,540)	-17.60%
Planning Fund	4,830	15,190	10,360	214.49%
PES less SW	277,233	230,183	(47,050)	-16.97%
<b>Total</b>	<b>2,068,629</b>	<b>1,853,663</b>	<b>(214,966)</b>	<b>-10.39%</b>
<b>Solid Waste Per Ton Excise Tax</b>				
Solid Waste and Recycling Metro Facilities	4,864,765	4,755,699	(109,066)	-2.24%
Solid Waste and Recycling Non Metro Facilities	6,531,988	6,354,996	(176,992)	-2.71%
<b>Total Solid Waste Per Ton Excise Tax</b>	<b>11,396,753</b>	<b>11,110,695</b>	<b>(286,058)</b>	<b>-2.51%</b>
<b>Grand Total Excise Tax</b>	<b>13,465,382</b>	<b>12,964,358</b>	<b>(501,024)</b>	<b>-3.72%</b>

Excise tax revenues softened slightly from the third quarter estimate in non-tonnage collections, primarily at the Oregon Convention Center. Similarly, solid waste collections at Metro facilities continued to fall in the fourth quarter, but collections at non-Metro facilities improved slightly. Combined, the year ended with about \$500,000 less in collections than budgeted, an improvement over the prior year when collections lagged by over \$2 million.

## Solid Waste Excise Tax Distribution

Total Solid Waste Per Ton Excise Tax	11,396,753	11,110,695	(286,058)	-2.51%
Solid Waste General by Code	7,168,585	7,168,585	-	0.00%
Other Solid Waste Tax			-	
Regional Parks and Greenspaces	3,462,451	3,462,451	-	0.00%
MTOCA	692,490	692,490	-	0.00%
Renewal and Replacement	537,285	537,285	-	0.00%
Total Tax Allocated	11,860,811	11,860,811	-	0.00%
<b>Transfer to Recovery Rate Stabilization Reserve</b>	<b>(464,058)</b>	<b>(750,116)</b>		

## Recovery Rate Stabilization Reserve Balance

Beginning Balance	\$ -
FY 2009-10 Contribution	\$ (750,116)
FY 2009-10 Ending Balance	\$ -
Transferred	\$ -
Balance in RRSR 7-1-10	\$ -
Allowed Balance (10% of Prior Two Years Metro Total ET)	\$ 2,731,176

### Assumptions:

Split between Metro and Non Metro is based upon budgeted tonnage.

Non Metro tonnage includes Environmental Cleanup charge (ECU) of \$1 per ton and Outside of Metro Tonnage disposed at Metro sites.

For comparative purposes, projections show that full funding of other solid waste tax would result in the Recovery Rate Stabilization Fund ending FY 2009-10 with a negative balance. Excise tax code changes made these allocations an annual budgetary decision, not a specified per-ton allocation.





# APPENDIX – Capital Budget Year End Status

## SUMMARY

The fourth quarter report includes a comparison of budgeted capital projects with activity and spending through June 2010. The following pages present the status of all projects which had planned spending of greater than \$100,000.

Fifty-eight projects anticipated expenditures this fiscal year. Of that number, 13 are ongoing projects, nine were completed by year-end, and the balance have completion dates beyond the end of this fiscal year. Four projects were added to the FY 2009-10 CIP by budget or CIP amendment.

Major projects that were completed or scheduled for completion this year:

- Cooper Mountain is completed.
- Graham Oaks is nearly completed and will open September 2010.
- M James Gleason Boat Ramp Renovation Phases III and IV were accelerated to take advantage of grant funding. A small portion is carried forward into FY 2010-11.

Several issues arose late last fiscal year or during this fiscal year on the following projects:

- *Predators of the Serengeti* and *Red Ape Reserve* projects exceeded their cost estimate, requiring CIP amendments and some additional funding. The Oregon Zoo Foundation funded a portion of the additional costs; the remainder came from renewal and replacement funding for qualifying parts of the project.
- Parking Structure Waterproofing has evolved in a major maintenance update increasing the expected cost from \$125,000 to \$600,000 for FY 2009-10. An issue with the top floor has added another \$354,000 to this project bringing the total to \$1,160,000.
- The Oregon Zoo Bond projects are undergoing a significant master planning process to improve project scope definition and to identify the optimal sequencing, shared infrastructure, physical access to construction areas, staging and shared sustainability initiatives needed to successfully complete the program.
- The economic downturn caused the Metro Council to cancel construction of the Blue Lake Nature and Golf Learning Center. The project is on hold until a more favorable economic climate returns.

## Information Services

### FY 2009-10 Capital Projects status through June 30, 2010

#### Replace/Acquire Desktop Computers

This project represents all desktop computer hardware replacement. Normal replacement schedule is three years.

FY 2009-10 Adopted Budget	80,000
Dollars spent as of 06-30-10	92,646
CIP estimated cost	Ongoing
Completion date	Ongoing

**Comments:** Purchases usually occur in the second half of the fiscal year.

#### Develop Enterprise Business Applications Software

This project is to purchase Asset Management Software and Budgeting Software.

FY 2009-10 Adopted Budget	150,000
Dollars spent as of 06-30-10	-
CIP estimated cost	483,064
Completion date	06/30/2011

**Comments:** The Asset Module was purchased and was implemented last year; the budget systems part of the project remains. Part of the MERC/Metro Business Process study has opened a discussion of the entire enterprise system which may affect this project.

#### Learning Management System

As part of the Sustainable Metro Initiative, Metro acquired an online training system which delivers curriculum offerings in an anytime, anywhere format.

FY 2009-10 Adopted Budget	47,900
Dollars spent as of 06-30-10	40,923
Completed project cost	108,203
Completion date	06/30/2010

**Comments:** Project complete.

#### Enterprise Productivity Platform Upgrade & Licensing

Enterprise wide licensing approach. A change from individually licensing applications.

FY 2009-10 Adopted Budget	205,167
Dollars spent as of 06-30-10	211,149
CIP estimated cost	832,521
Completion date	06/30/2012

**Comments:** This year's budgeted portion of the project is complete. It is anticipated that the overall project budget will increase due to the need for more licenses than originally anticipated and the inclusion of the SharePoint software.

**Information Services** *(continued)***FY 2009-10 Capital Projects status through June 30, 2010****Information Services Renewal and Replacement Projects**

Information Services renewal and replacement projects less than \$100,000.	FY 2009-10 Adopted Budget	412,179
	Dollars spent as of 06-30-10	105,772
	CIP estimated cost	Ongoing
	Completion date	Ongoing

**Comments:** \$158,722 is carried forward into the FY 2010-11 Adopted Budget.

**Upgrade of Business Enterprise Software (PeopleSoft)**

This project provides the funding for the regular PeopleSoft upgrades for both the Human Resources and Financial modules.	FY 2009-10 Adopted Budget	133,365
	Dollars spent as of 06-30-10	-
	CIP estimated cost	Ongoing
	Completion date	Ongoing

**Comments:** \$68,340 is carried forward to FY 2010-11 and \$65,025 is carried forward to FY 2011-12. IS is developing a plan for management of this system.

## Oregon Zoo

### FY 2009-10 Capital Projects status through June 30, 2010

#### Perimeter USDA Fence

This project is the regular replacement of the existing zoo perimeter containment fence.

FY 2009-10 Adopted Budget	56,182
---------------------------	--------

Dollars spent as of 06-30-10	24,440
------------------------------	--------

CIP estimated cost	Ongoing
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**Comments:** Current year replacement portion of fence is complete.

Completion date	Ongoing
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#### Primate Building Roof Replacement

Project includes reroofing the building after removal of existing compromised green roof and extensive repair to substrate due to prolonged leaking and water damage.

FY 2009-10 Adopted Budget	120,000
---------------------------	---------

Dollars spent as of 06-30-10	109,994
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Completed project cost	121,994
------------------------	---------

**Comments:** Project is complete.

Completion date	06/30/2010
-----------------	------------

#### Zoo Micros POS System

Regular replacement of the zoo's Micros point-of-sale system.

FY 2009-10 Adopted Budget	183,600
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Dollars spent as of 06-30-10	5,902
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CIP estimated cost	183,600
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**Comments:** \$173,600 is carried forward into the FY 2010-11 Adopted Budget.

Completion date	06/30/2011
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#### Zoo Parking Lot Replacement

Regular replacement of the parking lot pavement.

FY 2009-10 Adopted Budget	20,808
---------------------------	--------

Dollars spent as of 06-30-10	20,808
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CIP estimated cost	Ongoing
--------------------	---------

**Comments:** Amount of this project allocated to FY 2009-10 was spent.

Completion date	Ongoing
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#### Zoo Railroad Track Replacement

Regular replacement of zoo railroad track.

FY 2009-10 Adopted Budget	45,255
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Dollars spent as of 06-30-10	1,774
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CIP estimated cost	Ongoing
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**Comments:** The Zoo performed a small amount of work on this project in spring 2010. \$22,627 is carried forward into the FY 2010-11 Adopted Budget.

Completion Date	Ongoing
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**Oregon Zoo (continued)****FY 2009-10 Capital Projects status through June 30, 2010****Zoo Renewal and Replacement Projects**

All Zoo renewal and replacement projects less than \$100,000.

FY 2009-10 Adopted Budget	639,647
---------------------------	---------

Dollars spent as of 06-30-10	178,428
------------------------------	---------

**Comments:** Many projects were deferred to provide funding for asset renewal and replacement associated with the *Predators of the Serengeti* and *Red Ape Reserve* projects. Those project asset details will be added to the renewal and replacement database.

CIP estimated cost	Ongoing
--------------------	---------

Completion date	Ongoing
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**Predators of the Serengeti**

This project converted the Alaska Tundra exhibit into an African themed exhibit. Construction continued into FY 2009-10 with the exhibit opening late summer 2009. The Oregon Zoo Foundation championed a campaign to finance the exhibit.

FY 2009-10 Adopted Budget	1,950,000
---------------------------	-----------

Dollars spent as of 06-30-10	1,729,096
------------------------------	-----------

**Comments:** This \$5.2 million project was amended, increasing the total cost to \$6,970,000. Additional funding was from OZF donations and undesignated capital funds. In addition, qualifying portions of the project were funded from renewal and replacement.

Completed project cost	7,113,500
------------------------	-----------

Completion date	06/30/2010
-----------------	------------

**Red Ape Reserve ("Orangutan" project)**

This project constructs a new indoor exhibit, new holding/shift rooms and renovates existing outdoor exhibits for the zoo's orangutans.

FY 2009-10 Adopted Budget	803,953
---------------------------	---------

Dollars spent as of 06-30-10	1,168,086
------------------------------	-----------

**Comments:** This \$2.3 million project was amended, increasing the total cost to \$3,550,000. Additional funding was from OZF donations and undesignated capital funds. In addition, qualifying portions of the project were funded from renewal and replacement. The exhibit will open in September 2010.

CIP Estimated Cost	3,550,000
--------------------	-----------

Completion Date	10/01/2010
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## Oregon Zoo Bond Projects

### FY 2009-10 Capital Projects status through June 30, 2010

#### Conservation Education "Discovery Zone"

Dedicated space for programming in a new Conservation Discovery Zone will increase both the quality and quantity of conservation education opportunities at the zoo.

**Comments:** This work will fold into the overall master planning work. Minimal expenditure for program evaluation occurred in FY 2009-10.

FY 2009-10 Adopted Budget	250,000
Dollars spent as of 06-30-10	2,197
CIP estimated cost	450,000
Completion date	TBD

#### Master Plan Land Use and Bond Issuance Costs

This project is to prepare the master planning and land-use plans for the overall bond projects, sustainability initiatives, and infrastructure improvements.

**Comments:** Bond program staff strategized with Metro's Senior Leadership Team on the best strategy for master planning and land-use issues. Bond program staff issued a request for proposal for master planning consultant services.

FY 2009-10 Adopted Budget	600,000
Dollars spent as of 06-30-10	45,182
CIP estimated cost	5,400,000
Completion date	06/30/2014

#### Improving Elephants On Site Facilities

This project will provide better conditions for elephants short-term and long-term. Space for elephants will increase from 1.5 acres to 6 acres.

**Comments:** This work will fold into the overall master planning work. Work to identify the uses and programmatic value for land adjoining the existing elephant exhibit, as well as program facility needs, is underway.

FY 2009-10 Adopted Budget	1,500,000
Dollars spent as of 06-30-10	1,137
CIP estimated cost	19,600,000
Completion date	TBD

#### More Humane Enclosures for Apes and Monkeys

The rebuilt exhibits will provide expanded homes for primates and allow for the addition of smaller mammals and birds. Enlarged indoor and outdoor areas would give chimpanzees, mandrills and other monkeys and apes a sustainable and enriching environment.

**Comments:** This work will fold into the overall master planning work. Some program evaluation took place this fiscal year.

FY 2009-10 Adopted Budget	3,000,000
Dollars spent as of 06-30-10	-
CIP estimated cost	15,600,000
Completion date	TBD

#### Penguin Filtration System Replacement

Install a modern filtration system that filters and recycles water for the 25,000-gallon penguin pool. The project goal is to reduce water usage by 80 percent, saving more than 7 million gallons of water per year.

**Comments:** The contract for Life Support System design has been awarded and work is proceeding.

FY 2009-10 Adopted Budget	1,000,000
Dollars spent as of 06-30-10	140,746
CIP estimated cost	2,100,000
Completion date	12/31/2010

## Oregon Zoo Bond Projects (continued)

### FY 2009-10 Capital Projects status through June 30, 2010

#### Upgrading Zoo Facilities to Save Water and Energy

Save, capture or treat storm and waste water through updating the zoo's water distribution system. Update the zoo's fresh water infrastructure.

**Comments:** The waste and storm water master plan report should be complete by February 2011. This information will be folded into the overall master planning and sustainability planning work for future water and energy upgrade projects.

FY 2009-10 Adopted Budget	500,000
Dollars spent as of 06-30-10	234,059
CIP estimated cost	8,500,000
Completion date	TBD

#### Veterinary Medical Center and Quarantine

The existing veterinary and quarantine facilities are deficient. Current clinical spaces are very small and cramped, have poor lighting and drainage, and lack controls for minimizing disease transmission.

**Comments:** Project planning is completed. The goal is to obtain project permits, bid the project construction in early spring and begin construction in August 2010.

FY 2009-10 Adopted Budget	4,500,000
Dollars spent as of 06-30-10	662,908
CIP estimated cost	9,200,000
Completion date	12/31/2011

## Parks and Environmental Services

### FY 2009-10 Capital Projects status through June 30, 2010

#### Council/COO Building Space Remodel

This remodel is expected to provide meeting space and office space for the Council and the Chief Operating Officer.

FY 2009-10 Adopted Budget	228,000
---------------------------	---------

Dollars spent as of 06-30-10	63,078
------------------------------	--------

CIP estimated cost	292,983
--------------------	---------

Completion date	06/30/2010
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**Comments:** Budget amendment increased the amount of this project's FY 2009-10 budget to \$228,000 from \$100,000.

#### Carpet Replacement

Expected carpet replacement during FY 2009-10.

FY 2009-10 Adopted Budget	125,040
---------------------------	---------

Dollars spent as of 06-30-10	80,567
------------------------------	--------

CIP estimated cost	415,910
--------------------	---------

Completion date	06/30/2012
-----------------	------------

**Comments:** This is normal carpet replacement, \$41,161 is carried forward into FY 2010-11.

#### Property Services Renewal and Replacement Projects

All Metro Regional Center renewal and replacement projects less than \$100,000.

FY 2009-10 Adopted Budget	220,396
---------------------------	---------

Dollars spent as of 06-30-10	51,778
------------------------------	--------

CIP estimated cost	Ongoing
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Completion date	Ongoing
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**Comments:** Balance of projects carried forward to future years.

#### M. James Gleason Boat Ramp - Phase III & IV

Phase III improvements include upgrading the existing boat launch facilities and improvements to efficiency and capacity of the boat ramp.

FY 2009-10 Adopted Budget	1,600,000
---------------------------	-----------

Dollars spent as of 06-30-10	1,562,200
------------------------------	-----------

CIP estimated cost	1,600,000
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Completion date	06/30/2011
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**Comments:** Moved this project by budget amendment and CIP Amendment from 2011 to 2010 to take advantage of available grant funding of \$1,212,000 and favorable bids for the project. A small portion of this project is carried forward to next fiscal year.

#### Lone Fir Cemetery Improvements

This project represents the funding for planning for improvements to the site as well as \$40,000 in on the ground improvements.

FY 2009-10 Adopted Budget	40,000
---------------------------	--------

Dollars spent as of 06-30-10	26,376
------------------------------	--------

CIP estimated cost	131,600
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Completion date	Ongoing
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**Comments:** This project was added in a budget action. The majority of these projects will be completed except for the Bottler mausoleum upgrades which require extensive work.



## Parks and Environmental Services (continued)

### FY 2009-10 Capital Projects status through June 30, 2010

#### Parking Structure Waterproofing

This project is to repair and waterproof the parking structure. Failure to complete this project could result in building structural damage.

**Comments:** This project required a budget amendment as the low bid came in at \$574,850. An additional issue with the top floor is increasing the budget for this project to \$1,160,000 in FY 2010-11.

FY 2009-10 Adopted Budget	450,000
Dollars spent as of 06-30-10	973,000
CIP estimated cost	1,160,000
Completion Date	06/30/2011

#### PES Fleet Management

In anticipation of termination of a long term agreement with Multnomah County to maintain and replace parks equipment and vehicles, Metro acquired fleet management software and purchased two replacement vehicles. Fleet replacements will become an ongoing CIP project beginning in FY 2010-11.

**Comments:** The contract was successfully terminated as of June 30, 2010, and Metro received \$540,000 that Multnomah County held for Metro's equipment replacement.

FY 2009-10 Adopted Budget	200,000
Dollars spent as of 06-30-10	181,660
CIP estimated cost	Ongoing
Completion Date	Ongoing

#### Regional Parks Renewal and Replacement

All parks renewal and replacement projects less than \$100,000.

**Comments:** \$42,119 in projects were carried forward to FY 2010-11.

FY 2009-10 Adopted Budget	169,267
Dollars spent as of 06-30-10	63,540
CIP estimated cost	Ongoing
Completion Date	Ongoing

#### Improvements to Metro South truck entrance/exit

The project scope involves adding landscaping and a new automatic gate to reduce visibility into the site from the public road and new sidewalk.

**Comments:** Due to city road realignment plans, this project is carried forward to FY 2011-12.

FY 2009-10 Adopted Budget	110,000
Dollars spent as of 06-30-10	-
CIP estimated cost	110,000
Completion Date	6/30/2012

#### Metro Central - Chimney Removal

The existing chimney, which was part of the original steel mill facility construction, was not designed to withstand forces due to a seismic activity. As a result, the chimney is deficient in overturning resistance.

**Comments:** The final contract for demolition was completed for \$218,000 at the end of July 2009.

FY 2009-10 Adopted Budget	500,000
Dollars spent as of 06-30-10	218,000
Completed project cost	218,000
Completion Date	07/30/2009

## Parks and Environmental Services (continued)

### FY 2009-10 Capital Projects status through June 30, 2010

#### Metro Central - Rainwater Harvesting

This project would have captured rainwater from the roof of the transfer building for use at onsite truck wash.

**Comments:** This project is cancelled, and storm water management will be included in a 2011 project.

FY 2009-10 Adopted Budget	160,000
Dollars spent as of 06-30-10	-
CIP estimated cost	-
Completion Date	cancelled

#### Metro Central - Tarping Station

A design layout will be conducted to determine if an appropriate location can be found for a tarping station at Metro Central. Currently, commercial trucks that use tarps to cover their loads must park in the drive through area behind the facility.

**Comments:** This project is carried forward to FY 2011-12.

FY 2009-10 Adopted Budget	200,000
Dollars spent as of 06-30-10	-
CIP estimated Cost	200,000
Completion Date	6/30/2012

#### Metro South - New Operations Supervisors' Office

This project will consider relocating the operations supervisors' office out of the main entry way and to a more centrally located area on the site.

**Comments:** Due to city road realignment plans, this project is carried forward to FY 2011-2012.

FY 2009-10 Adopted Budget	100,000
Dollars spent as of 06-30-10	-
CIP estimated cost	100,000
Completion Date	06/30/2012

#### Power Surge Protection for scalehouses at MSS & MCS

This project is intended to provide power surge protection for electronic equipment in the scalehouses at both Metro South and Central.

**Comments:** A refined project scope significantly reduced the cost of this completed project.

FY 2009-10 Adopted Budget	150,000
Dollars spent as of 06-30-10	7,138
Completed project cost	7,128
Completion Date	06/30/2010

#### St Johns - Perimeter Dike Stabilization and Seepage Control

The objective of this project is to stabilize sections of the St. Johns Landfill perimeter dike to minimize contact of waste or leachate with surrounding surface water.

**Comments:** This project is carried forward to FY 2010-11.

FY 2009-10 Adopted Budget	1,666,783
Dollars spent as of 06-30-10	17,482
CIP estimated cost	1,742,464
Completion Date	06/30/2014

## Parks and Environmental Services (continued)

### FY 2009-10 Capital Projects status through June 30, 2010

#### St. Johns - Landfill Remediation

St. Johns Landfill is on the DEQ confirmed release list and inventory, which identify sites in Oregon where release of hazardous substances into the environment has been confirmed, where further investigation is required, and remediation may be needed.

**Comments:** This project is carried forward to FY 2010-11.

FY 2009-10 Adopted Budget	-
Dollars spent as of 06-30-10	-
Completed Project Cost	3,000,000
Completion Date	11/01/2013

#### St. Johns - Re-establish Proper Drainage

Construction of the multi-layer cover system over the buried waste at St. Johns Landfill during 1991-1996 included contouring the landfill surface for effective drainage of rainwater. This feature protects the integrity of the cover.

**Comments:** This project is carried forward to FY 2010-11.

FY 2009-10 Adopted Budget	252,000
Dollars spent as of 06-30-10	-
CIP estimated cost	878,365
Completion Date	Ongoing

#### Metro Central - Truckwash

The truckwash at Metro Central Transfer Station requires significant maintenance on a daily basis by our operations contractor due to the inefficient design. This project will improve the facility to reduce operating labor and to provide the needed modification.

**Comments:** Bids came in in January of 2010 lower than anticipated. This project is complete.

FY 2009-10 Adopted Budget	350,000
Dollars spent as of 06-30-10	105,737
Complete project cost	105,737
Completion Date	06/30/2010

#### Metro Central Bay 2 Concrete Floor

Concrete surface needed to be cut out, the rebar removed and new concrete poured. No rebar will be used in the replacement as it has caused damage to truck tires.

**Comments:** This work was completed by the operations contractor. There will be no work on it by Metro.

FY 2009-10 Adopted Budget	250,000
Dollars spent as of 06-30-10	-
Completed project cost	-
Completion Date	Completed by others

#### Metro Central-HHW- Ventilation System Replacement

Scheduled replacement of major components of the ventilation system.

**Comments:** The HVAC upgrades were completed in September 2009.

FY 2007-08 Adopted Budget	65,000
Dollars spent as of 06-30-08	17,124
Completed project cost	140,000
Completion Date	09/30/2009

## Parks and Environmental Services (continued)

### FY 2009-10 Capital Projects status through June 30, 2010

<p>The two compactors at Metro South Transfer Station were installed in late 1998 and early 1999. Metro staff estimates that they will be at the end of their useful life in 2008.</p> <p><b>Comments:</b> RFP responses reduced the expected cost of this project.</p>	FY 2009-10 Adopted Budget	600,000
	Dollars spent as of 06-30-10	170,323
	CIP estimated cost	170,323
	Completion Date	06/30/2011

#### Metro Central - Scalehouse "A" Inbound Scale Replacement

<p>This project replaced a scale at Metro Central.</p> <p><b>Comments:</b> This project was combined under one contract with the outbound scale replacement budgeted in 2008-2009. The inbound scale was completed August 2009.</p>	FY 2009-10 Adopted Budget	-
	Dollars spent as of 06-30-10	105,570
	CIP estimated cost	110,000
	Completion Date	08/23/2009

#### Metro South - Modify Entry Way to Operations Bld.

<p>The existing entry way was originally the main entrance to the site and includes the site supervisors' office. Since the site has expanded and the household hazardous waste facility has been built at the front entrance, this area is no longer used.</p> <p><b>Comments:</b> Due to city road realignment plans, this project is carried forward to FY 2010-11.</p>	FY 2009-10 Adopted Budget	175,000
	Dollars spent as of 06-30-10	-
	CIP estimated cost	175,000
	Completion Date	06/30/2011

#### Metro South- Replace Ventilation System Components

<p>Major components of the ventilation system for the commercial building at Metro South are scheduled for replacement.</p> <p><b>Comments:</b> The design is behind schedule as we investigate sustainability options. If the electric heat can be replaced with gas, the new replacement equipment will be gas operated. This project is carried forward to FY 2010-11.</p>	FY 2009-10 Adopted Budget	140,000
	Dollars spent as of 06-30-10	4,342
	CIP estimated cost	140,000
	Completion Date	06/30/2011

#### SW Renewal and Replacement Acct Non CIP

<p>This action is for renewal and replacement projects that are less than \$100,000.</p> <p><b>Comments:</b> This project provides funding for smaller R&amp;R projects.</p>	FY 2009-10 Adopted Budget	100,000
	Dollars spent as of 06-30-10	64,484
	CIP estimated cost	500,000
	Completion Date	Ongoing

## Research Center

### FY 2009-10 Capital Projects status through June 30, 2010

#### Regional Land Information System (RLIS)

Regular replacement of components of the Regional Land Information System (RLIS) is the heart of the planning and mapping services provided by Metro.

FY 2009-10 Adopted Budget	42,000
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Dollars spent as of 06-30-10	34,868
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CIP estimated cost	950,667
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**Comments:** The amount expended this year was slightly less than budgeted.

Completion Date	Ongoing
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#### Transportation Modeling Services Cluster Upgrade

The original modeling system was purchased in FY 2001-02. The modeling system migrated from a centralized computing system to a desktop oriented system in FY 2007-08. The expenditures noted in the CIP represent the renewal and replacement needs for that system.

FY 2009-10 Adopted Budget	80,000
---------------------------	--------

Dollars spent as of 06-30-10	61,733
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CIP estimated cost	248,200
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**Comments:** The amount expended this year is less than budgeted.

Completion Date	Ongoing
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## Sustainability Center

### FY 2009-10 Capital Projects status through June 30, 2010

#### 40-Mile Loop Trail Construction at Blue Lake Park

This section of the 40-Mile Loop Trail will close a key gap along Marine Drive. The trail will be built on Metro-owned property in Blue Lake Park, along the northern border of the park (along the toe of the dike, between Interlachen Lane and Blue Lake Road.)

**Comments:** Project carried forward to FY 2010-11.

FY 2009-10 Adopted Budget	939,000
Dollars spent as of 06-30-10	2,886
CIP estimated cost	939,000
Completion Date	06/30/2011

#### Cooper Mountain Nature Park

This project is the capital construction of Cooper Mountain Natural Area.

**Comments:** This project is complete and the park is opened.

FY 2009-10 Adopted Budget	400,000
Dollars spent as of 06-30-10	253,741
Completed project cost	2,511,133
Completion Date	06/30/2010

#### Graham Oaks Nature Park

The purpose of the Graham Oaks Nature Park Development (previously called the Wilsonville Tract area) is to provide a model of restoration ecology in balance with human activities and interests and to be a model for public education and environmental stewardship.

**Comments:** \$250,000 of this project is carried forward to FY 2010-11. The park will open in September 2010.

FY 2009-10 Adopted Budget	2,843,080
Dollars spent as of 06-30-10	1,581,680
Completed project cost	3,420,898
Completion Date	06/30/2011

#### Natural Areas Acquisition

Voters approved a \$224.7 million General Obligation Bond Measure to acquire natural areas for the purpose of water quality and habitat protection.

**Comments:** The total expenditure includes grant expenditures as well as local share distributions.

FY 2009-10 Adopted Budget	40,937,537
Dollars spent as of 06-30-10	18,426,292
CIP estimated cost	167,642,489
Completion Date	06/30/2013

#### Nature and Golf Learning Center at Blue Lake Park

The Economic Feasibility and Facility Improvements Plan for Blue Lake Park, adopted by Metro Council in 2001, identifies the development of a Golf Learning Facility at Blue Lake Park.

**Comments:** This project is on hold for a future time period and a budget action reduced the \$10,650,000 construction budget to \$626,360 for planning and design costs.

FY 2009-10 Adopted Budget	626,360
Dollars spent as of 06-30-10	617,848
CIP estimated cost	11,691,609
Completion Date	09/30/2011

# APPENDIX – Program budget

## SUMMARY

Metro appropriates its legal budget by fund, by organizational unit and by specific budget categories of expense in accordance with state budget law. Metro’s goals rise above and cross over fund and organizational unit boundaries. The program budget is organized by Council goals and demonstrates the ways in which our programs interrelate and support Metro’s strategic intent for the region.

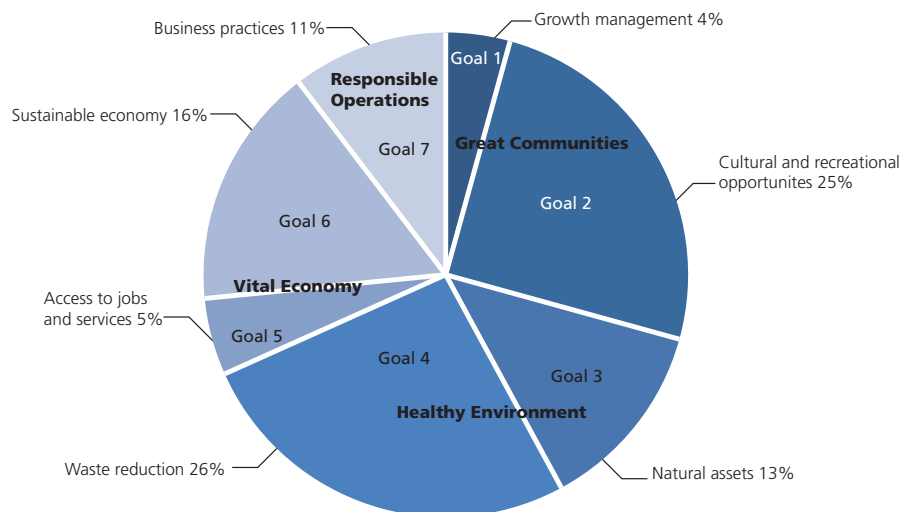
For the fourth quarter we are including a summary view of the program budget by goal, comparing “budget to actual.” This is the first time we have made this report, and we can see both its usefulness and its limitations. For example, the budget reflects the budget at time of adoption, not as we have amended it over the course of the year. This is a limitation that we will correct in FY 2010-11. The differences in budget to actual are particularly apparent in the capital-intensive programs such as Natural Areas (Goal 3). Overall, the reduced spending for Natural Areas acquisitions and local share payments accounted for half of the total underspending, resulting in a slightly different proportioning over the remaining goals.

## FY 2009-10 Budget



Total Budget Expenditure \$274,155,000

## FY 2009-10 Actual



Total Actual Expenditure \$198,601,000

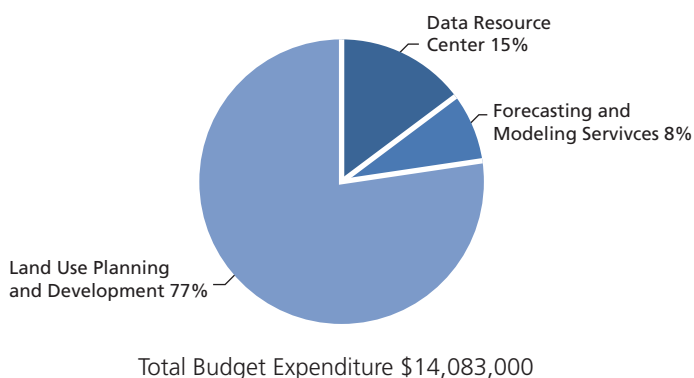
# Great Communities - Goal 1

## Goal 1: Guide growth in a sustainable and compact metropolitan structure.

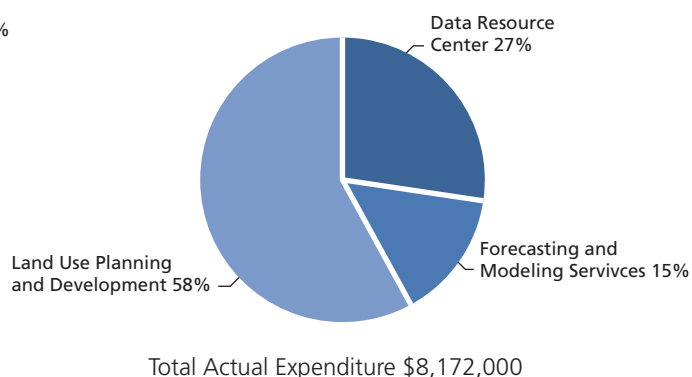
Directing regional growth toward more sustainable patterns leads to the use of fewer natural resources and less energy for our homes, businesses and transportation needs and creates more affordable living choices.

	Data Resource Center		Forecasting and Modeling Services		Land Use Planning and Development	
	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals
<b>Program Resources</b>						
Enterprise	728,503	427,007	3,368	838	-	71,866
Grants and Donations	185,066	215,767	706,477	859,441	255,565	220,423
Governmental Resources	-	723,909	120,348	134,703	-	-
Fund Balance/Other	286,454	200,001	50,340	1,449	6,110,131	1,576,326
Total	1,200,023	1,566,684	880,533	996,431	6,365,696	1,868,615
<b>Program Outlays</b>						
Operating Costs	1,604,019	1,651,613	833,922	798,867	9,926,557	3,841,241
Capital	-	-	-	-	-	-
Department Administration and Overhead	163,548	181,372	97,353	107,963	79,213	72,982
Direct Service Transfers	-	-	-	-	-	-
Central Administration and Overhead	312,527	402,077	177,118	291,998	888,759	823,599
Total Expenditures	2,080,094	2,235,062	1,108,393	1,198,828	10,894,529	4,737,822
Net Program Revenue (Cost)	(880,071)	(668,378)	(227,860)	(202,397)	(4,528,833)	(2,869,207)
<b>Non-Programmatic Resources</b>						
General Fund Discretionary Revenue	848,706	579,970	227,860	173,582	2,905,201	2,398,216
Current Revenues	-	-	-	-	-	-
Reserves	31,365	-	-	-	1,623,632	-
Allocated and Other	-	88,408	-	28,815	-	470,991
Total	880,071	668,378	227,860	202,397	4,528,833	2,869,207

**FY 2009-10 Budgeted**



**FY 2009-10 Actual**





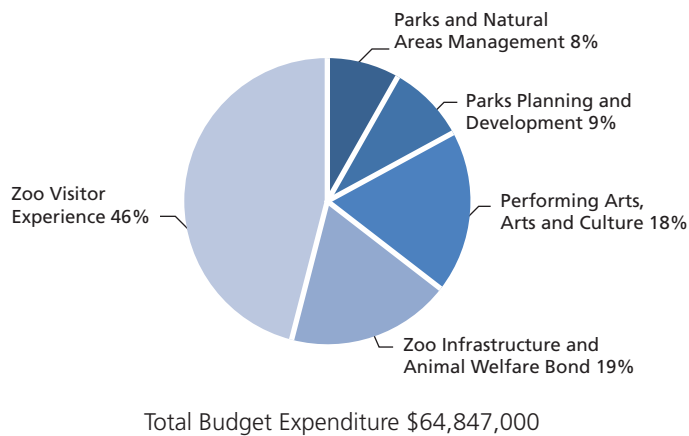
## Great Communities - Goal 2

### Goal 2: Provide great cultural and recreational opportunities.

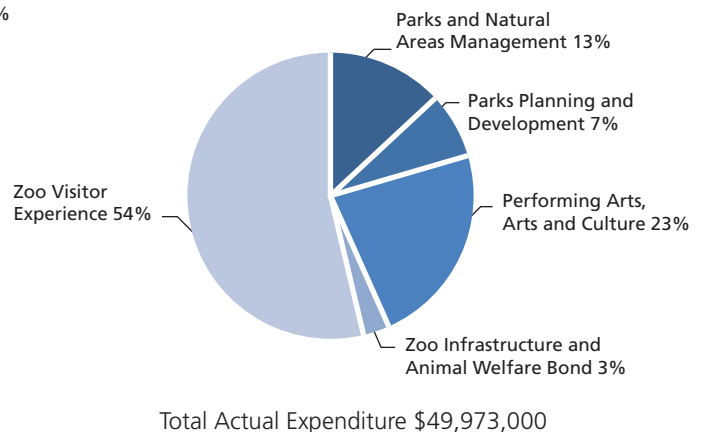
Cultural experiences, recreational activities and access to nature enhance the health and quality of life for people and communities.

	Parks and Natural Areas Management		Parks Planning and Development		Performing Arts, Arts and Culture		Zoo Infrastructure and Animal Welfare Bond		Zoo Visitor Experience	
	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals
<b>Program Resources</b>										
Enterprise	2,742,948	2,428,182	-	-	7,774,891	8,068,762	-	-	18,443,000	16,166,786
Grants and Donations	30,000	788	1,211,710	322,479	698,925	737,221	-	-	2,018,953	2,495,051
Governmental Resources	622,895	510,735	40,314	5,000	2,715,589	2,394,390	-	-	-	-
Fund Balance/Other	60,628	33,835	-	-	-	-	10,362,821	4,260,056	191,316	-
<b>Total</b>	<b>3,456,471</b>	<b>2,973,540</b>	<b>1,252,024</b>	<b>327,479</b>	<b>11,189,405</b>	<b>11,200,373</b>	<b>10,362,821</b>	<b>4,260,056</b>	<b>20,653,269</b>	<b>18,661,836</b>
<b>Program Outlays</b>										
Operating Costs	4,037,079	3,551,330	1,507,222	739,947	9,493,833	9,198,671	684,142	463,265	24,129,337	21,504,720
Capital	209,267	1,916,441	3,807,828	2,514,975	468,925	251,556	11,350,000	1,021,358	2,813,953	2,464,822
Department Administration and Overhead	247,421	247,421	159,073	159,073	1,096,947	1,096,947	-	-	405,924	405,924
Direct Service Transfers	79,709	79,709	75,641	75,641	-	-	-	-	-	-
Central Administration and Overhead	736,002	736,002	207,501	207,501	872,750	872,750	-	-	2,464,600	2,464,600
<b>Total Expenditures</b>	<b>5,309,478</b>	<b>6,530,903</b>	<b>5,757,265</b>	<b>3,697,137</b>	<b>11,932,455</b>	<b>11,419,924</b>	<b>12,034,142</b>	<b>1,484,623</b>	<b>29,813,814</b>	<b>26,840,066</b>
Net Program Revenue (Cost)	(1,853,007)	(3,557,363)	(4,505,241)	(3,369,658)	(743,050)	(219,551)	(1,671,321)	2,775,434	(9,160,545)	(8,178,230)
<b>Non-Programmatic Resources</b>										
General Fund Discretionary Revenue	1,266,711	1,587,947	1,219,372	774,975	-	-	-	-	7,944,365	5,713,408
Current Revenues	110,289	44,134	10,535	-	-	-	-	26,398	-	-
Reserves	476,007	1,925,282	3,275,334	2,594,683	743,050	219,551	4,512,846	-	2,685,491	2,464,822
Allocated and Other	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>1,853,007</b>	<b>3,557,363</b>	<b>4,505,241</b>	<b>3,369,658</b>	<b>743,050</b>	<b>219,551</b>	<b>4,512,846</b>	<b>26,398</b>	<b>10,629,856</b>	<b>8,178,230</b>

#### FY 2009-10 Budgeted



#### FY 2009-10 Actual



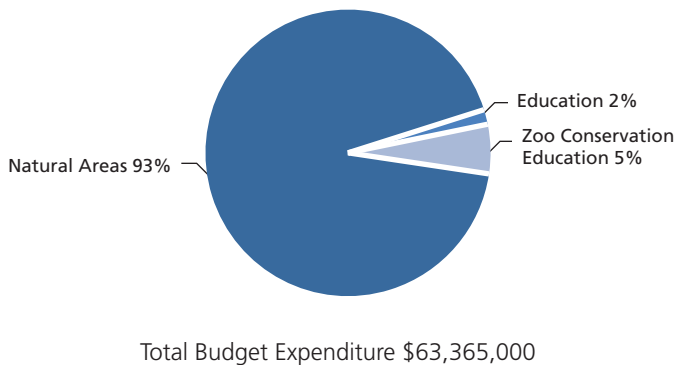
## Healthy Environment - Goal 3

### Goal 3: Protect and enhance the region's natural assets.

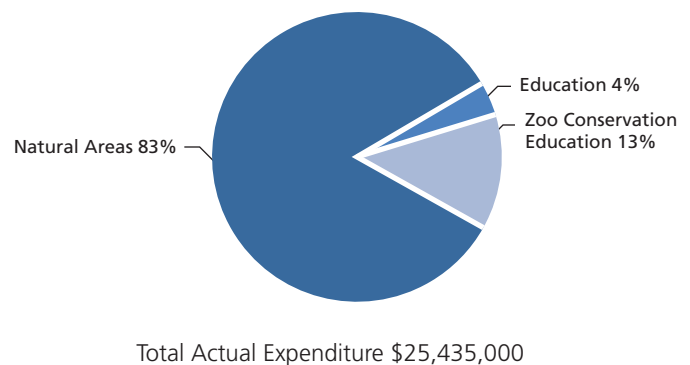
Protecting and enhancing the region's natural assets will ensure that those resources are available for the future generations to enjoy. Those assets include clean air and water and quality habitat for fish, wildlife and people.

	Natural Areas		Education		Zoo Conservation Education	
	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals
<b>Program Resources</b>						
Enterprise	25,000	2,034	6,950	8,220	1,541,153	1,265,092
Grants and Donations	165,000	105,296	10,100	-	708,139	487,721
Governmental Resources	-	-	-	-	-	-
Fund Balance/Other	408,889	64,741	52,257	-	-	-
Total	598,889	172,071	69,307	8,220	2,249,292	1,752,813
<b>Program Outlays</b>						
Operating Costs	15,157,958	8,509,500	550,776	498,799	3,055,476	2,784,028
Capital	41,774,910	11,268,406	53,000	-	-	-
Department Administration and Overhead	352,343	352,343	106,048	106,048	68,574	68,574
Direct Service Transfers	271,825	214,882	175,580	175,580	-	-
Central Administration and Overhead	1,212,932	870,756	169,555	169,555	416,352	416,352
Total Expenditures	58,769,968	21,215,887	1,054,959	949,982	3,540,402	3,268,954
Net Program Revenue (Cost)	(58,171,079)	(21,043,816)	(985,652)	(941,762)	(1,291,110)	(1,516,141)
<b>Non-Programmatic Resources</b>						
General Fund Discretionary Revenue	1,472,229	1,365,171	932,652	941,762	1,291,109	1,516,141
Current Revenues	1,883,863	944,254	-	-	-	-
Reserves	54,814,987	18,734,391	53,000	-	-	-
Allocated and Other	-	-	-	-	-	-
Total	58,171,079	21,043,816	985,652	941,762	1,291,109	1,516,141

**FY 2009-10 Budgeted**



**FY 2009-10 Actual**



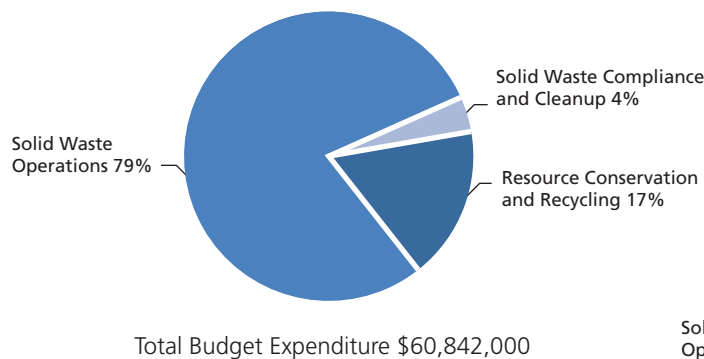
## Healthy Environment - Goal 4

### Goal 4: Reduce and manage waste generated and disposed.

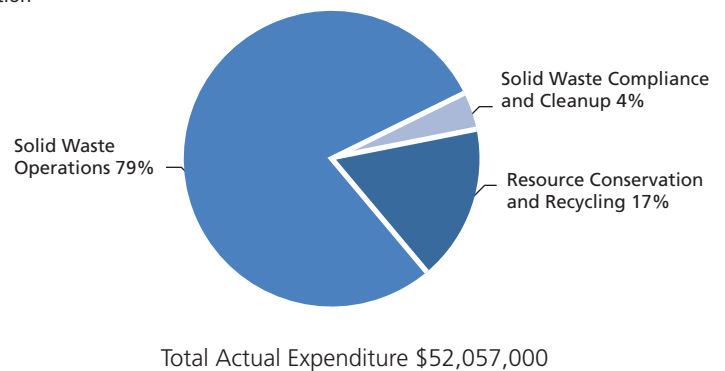
The region's solid waste system should be managed first, to reduce the amount and toxicity of solid waste generated and disposed; and second, to ensure environmentally sound and cost efficient disposal of waste that cannot be prevented or recovered.

	Resource Conservation and Recycling		Solid Waste Operations		Solid Compliance and Cleanup	
	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals
<b>Program Resources</b>						
Enterprise	-	-	29,842,147	28,650,153	-	-
Grants and Donations	-	-	1,094,105	-	-	-
Governmental Resources	-	-	-	-	-	-
Fund Balance/Other	242,375	141,357	2,328,001	2,331,198	15,000	16,100
Total	242,375	141,357	33,264,253	30,981,351	15,000	16,100
<b>Program Outlays</b>						
Operating Costs	7,890,937	6,407,154	39,797,869	36,992,453	1,532,221	1,384,774
Capital	-	-	5,066,583	549,264	-	-
Department Administration and Overhead	20,272	7,326	111,180	40,182	-	-
Direct Service Transfers	809,020	777,478	1,025,310	985,337	246,903	237,277
Central Administration and Overhead	1,687,585	1,694,255	2,037,218	2,464,071	616,571	517,065
Total Expenditures	10,407,814	8,886,213	48,038,160	41,031,307	2,395,695	2,139,116
Net Program Revenue (Cost)	(10,165,439)	(8,744,856)	(14,773,907)	(10,049,956)	(2,380,695)	(2,123,016)
<b>Non-Programmatic Resources</b>						
General Fund Discretionary Revenue	126,304	117,214	-	-	-	-
Current Revenues	8,796,226	8,118,632	8,963,531	8,416,464	2,236,081	2,099,453
Reserves	1,131,973	411,872	5,040,164	959,075	117,704	-
Allocated and Other	110,936	97,138	770,212	674,417	26,910	23,563
Total	10,165,439	8,744,856	14,773,907	10,049,956	2,380,695	2,123,016

**FY 2009-10 Budgeted**



**FY 2009-10 Actual**



## Vital Economy - Goal 5 and 6

### Goal 5: Provide efficient access to jobs, services, centers and industrial areas.

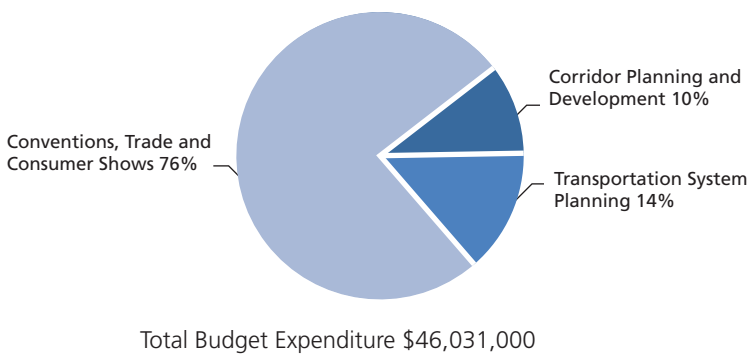
Efficient access to jobs, services, centers and industrial areas is important to connect people to places and goods to market. By reducing average trip length and vehicle travel time, and encouraging multi-modal transportation usage, the economy of the region becomes more time and resource efficient.

### Goal 6: Support the development of a sustainable economy.

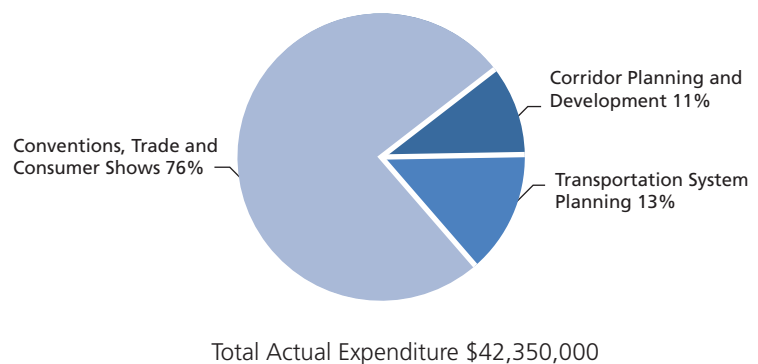
A sustainable economy provides for the current economic needs of the people and businesses in the region while preserving or creating economic opportunities for future generations.

	Goal 5				Goal 6	
	Corridor Planning and Development		Transportation System Planning		Conventions Trade and Consumer Shows	
	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals	FY 2009-10 Budget	Year-end Actuals
<b>Program Resources</b>						
Enterprise	-	-	-	41,595	22,817,365	21,828,919
Grants and Donations	4,180,984	4,166,119	5,875,749	5,041,928	1,075,000	1,675,000
Governmental Resources	-	2,321	82,371	-	8,975,971	7,224,866
Fund Balance/Other (MTOCA transfer)	126,325	140,914	105,361	129,602	692,490	187,252
Total	4,307,309	4,309,354	6,063,481	5,213,125	33,560,826	30,916,037
<b>Program Outlays</b>						
Operating Costs	3,834,742	3,820,671	5,554,738	4,814,238	27,355,836	26,213,613
Capital	-	-	-	-	2,802,326	1,140,516
Department Administration and Overhead	72,560	67,714	56,800	52,702	1,950,128	1,950,128
Direct Service Transfers	-	-	-	-	1,188,632	1,176,632
Central Administration and Overhead	783,564	697,491	788,279	773,141	1,643,475	1,643,475
Total Expenditures	4,690,866	4,585,876	6,399,817	5,640,081	34,940,397	32,124,364
Net Program Revenue (Cost)	(383,557)	(276,522)	(336,336)	(426,956)	(1,379,571)	(1,208,327)
<b>Non-Programmatic Resources</b>						
General Fund Discretionary Revenue	383,557	276,522	336,336	416,956	-	-
Current Revenues	-	-	-	-	-	-
Reserves	-	-	-	-	1,379,571	1,208,327
Allocated and Other	-	-	-	10,000	-	-
Total	383,557	276,522	336,336	426,956	1,379,571	1,208,327

#### FY 2009-10 Budgeted



#### FY 2009-10 Actual



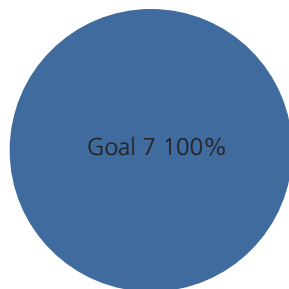
## Responsible Operations - Goal 7

### Goal 7: Use best business practices to operate Metro sustainably, effectively and efficiently.

Metro will be recognized as an innovative leader in the region. Metro conducts its business in ways that put limited resources to their best use, that promote sustainable practices and that support Metro's regional goals in the most efficient and effective way possible.

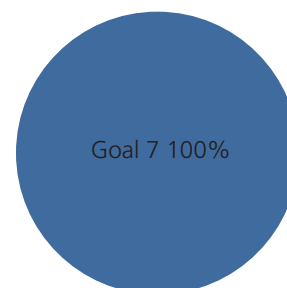
	Responsible Operations	
	FY 2009-10 Budget	Year-end Actuals
<b>Program Resources</b>		
Enterprise	1,042,000	856,484
Grants and Donations	472,067	72,676
Governmental Resources	-	-
Fund Balance/Other	-	-
Total	1,514,067	929,160
<b>Program Outlays</b>		
Operating Costs	22,031,687	18,085,146
Capital/Renewal and Replacement	1,469,047	1,057,343
Department Administration and Overhead	-	-
Central Administration and Overhead	-	-
Debt Service	1,485,849	1,472,339
Total Expenditures	24,986,583	20,614,828
Net Revenue (Cost)	(23,472,516)	(19,685,668)
<b>Non-Programmatic Resources</b>		
General Fund Discretionary Revenue	4,335,506	3,401,603
Current Revenues	200,000	115,372
Reserves	1,469,047	1,057,343
Allocated and Other	17,467,963	15,631,957
Total	23,472,516	20,206,276

#### FY 2009-10 Budgeted



Total Budget Expenditure \$24,987,000

#### FY 2009-10 Actual



Total Actual Expenditure \$20,615,000

