



# 2010-11

SECOND QUARTER MANAGEMENT REPORT  
October through December

# 2010-11 Second quarter management report

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# **Metro Management Report At-a-Glance**

## **2nd Quarter FY 2010-11**

### **Executive Summary**

The second quarter of FY 2010-11 saw significant land-use policy achievements for Metro. The Metro Council unanimously adopted the Capacity Ordinance to address regional housing and employment needs through the year 2030 and the Oregon Land Conservation and Development Commission voted to approve most of the proposed urban and rural reserves.

Land use staff completed a toolkit for sustainably developing employment areas and launched a program to revitalize downtown commercial districts. Grants received for the East Metro Connections Plan and the Southwest Corridor Project Corridor planning projects will lead to project kick-offs later this fiscal year.

Metro's internal Sustainability Plan kicked into action with the formation of a Steering Committee and direction to incorporate sustainability goals in department budget proposals. Parks and Environmental Services staff led a collaborative effort with government stakeholders to select a vendor to retrofit waste-hauling trucks, contributing to cleaner air in the region.

Metro facilities fulfilled commitments to innovation and excellence with a shift to statewide paint product stewardship, a new hazardous waste management contract and a revegetation project at St. Johns Landfill. Regional parks completed numerous improvements and moved ahead with a disc golf course project at Blue Lake.

The Zoo infrastructure bond program initiated master planning and made progress on two water-saving projects. Design work addressing traffic and parking demands will inform joint efforts with Washington Park partners and efforts to site the Remote Elephant Center are underway.

The Oregon Convention Center made strides towards opening the Metro Café and open-air plaza later this fiscal year. The Expo Center finished work on its West Delta Bar & Grill, with the grand opening occurring in January 2011.

This summary report lists highlights from Metro's budget programs for the second quarter of the fiscal year.

## **Goal 1: Great Communities**

### **Guide growth in a sustainable and compact metropolitan structure.**

#### **Land use planning and development**

- Conducted engagement and outreach, including public hearings related to the capacity ordinance, which was unanimously adopted by Council in December; Council to take action on proposed Title 11 amendments in third quarter of FY 10-11.
- Concept and community plans adopted: Sherwood 300 acres of industrial land in the Tonquin Employment Area; 460 acres in West Bull Mountain and 800 acres for North Bethany in Washington County.
- Completed the Employment Toolkit on sustainable development in employment areas
- Developed preliminary project list to illustrate catalytic investments that support communities in achieving local aspirations.
- TOD project opening at NW Civic Drive MAX Station in Gresham.
- Approval of TOD funding for two Portland projects: The Prescott, a mixed use development directly across from the Prescott MAX station and for a transit oriented development at N. Mississippi at N. Cook.
- Continued work on TOD Strategic Plan with completion scheduled for third quarter of FY 10-11.
- Launched a technical assistance program for downtown commercial districts with Michele Reeves. The program will assist city staff in four cities to implement an effective outreach program to their local business community, and work collaboratively with local businesses to identify recommendations for revitalization.

## **Goal 2: Great Communities**

### **Provide great cultural and recreational opportunities.**

#### **Parks and Natural Areas Management**

- Blue Lake Shelter roof replacements RFBs completed and out for bids.
- Natural play area design completed and work has begun on new natural play area, with completion scheduled for third quarter of FY 10-11.
- Blue Lake Disc golf design completed; Council approved moving forward with the project.

#### **Parks planning and development**

- Continued progress on closing out Graham Oaks Nature Park construction, with completion scheduled for third quarter of FY 10-11.
- Metro completed review of IGA for Pier Park Bridge construction, with Council approval scheduled for third quarter of FY 10-11.
- Draft scope of work and IGA for Westside Trail complete.
- Council to review Smith/Bybee Bridge and Trail project in third quarter of FY 10-11.

- Council to approve a 5-party agreement for property rights for the Blue Lake Trail in third quarter of FY 10-11.
- Council to discuss options for regional parks funding in third quarter of FY 10-11.

### **Performing arts, arts and culture**

- Planning for Walk of Stars fundraiser underway.
- Received benchmark report and began analysis to assess opportunities to improve operations, hold costs, and increase revenues.
- Design underway for renovation of Keller south concession stand and center concessions area, with bid scheduled for completion in FY 10-11.

### **Zoo Infrastructure Bond (A Better Zoo Program)**

- Comprehensive Capital Master Planning consultant contract signed and contract budget established. Remaining supporting scopes and budget for management and professional services outside the contract are in final analysis.
- Veterinary Medical Center: Metro Council approved the contract amendment to increase scope to finish soil nail wall; wall completed in December.
- Penguin Water Filtration: “Penguin Parade” to relocate the birds to one of the polar bear pools; contractor Triad Mechanical mobilized on Nov. 1; demolition of the mechanical and electrical systems completed, excavation of the mechanical room basement completed and concrete demolition begun.
- Water Main Pressure Reducing/Backflow Assembly and Building: Skanska USA Building selected and contract schedule approved; budget established at \$267,459.
- Design studies relating to the Washington Park entry area and the parking lot configuration to be completed in third quarter of FY 10-11; this work will inform a potential Washington Park Alliance-supported plan.
- Business case for remote elephant center vision completed and ready for Council direction in third quarter of FY 10-11.
- RFP for land use consulting services for the updated conditional use master plan process to be issued with consultant selection anticipated in third quarter of FY 10-11.
- Metro Council to advocate for the zoo campus land use process via outreach with City of Portland commissioners in third quarter of FY 10-11; goals are to support the assignment of appropriate-level staff and to support innovative development alternatives in areas such as stormwater retention and use and energy production.

### **Zoo visitor experience**

- Combined attendance for 2010 reached 900,301, which is an increase of over 10,000 from the previous year.
- Zoo lights attendance 141,716 over 138,597 last year.

## **Goal 3: Healthy Environment**

### **Protect and enhance the region's natural assets.**

#### **Education**

- Produced a draft vision, mission and top-level goals for Metro's youth conservation education programs.
- The 2nd annual Salmon Homecoming at Oxbow Regional Park helped more than 400 people witness and learn about wild salmon spawning in the Sandy River.
- Completion and pilot of a new elementary school waste reduction assembly program to occur in the third quarter of FY 10-11.

#### **Natural areas**

- Announced pending protection of Scouter Mountain Natural Area in partnership with the City of Happy Valley and North Clackamas Parks and Recreation.
- Three regional trail acquisitions were completed in the Columbia Slough target area.
- Acquired an important habitat property in the Lower Tualatin Headwaters target area, bringing total acres protected in that area to 208 acres.
- Summer Creek land acquisition, a Tigard project awarded a Nature in Neighborhoods capital grant, successfully completed.
- "It's Our Nature" public awareness campaign highlighting the successes of the 2006 natural areas bond measure to date will launch in spring 2011
- Seven projects invited to submit full applications for NIN Capital Grants; full proposals are due January 31 with review cycle to complete in third quarter of FY 10-11.
- Provided hands-on training to about 40 builders, developers and engineers on low impact building practices with a demonstration of porous concrete installation at the "Water House."
- Interviewed more than a dozen local government staff and consultants from around the region to gauge the success of Metro's Nature in Neighborhoods program offerings and refine recommendations for future work.
- Restoration and cleanup projects completed in 14 target areas.
- Hosted two meetings to identify key habitat areas and wildlife corridors connecting these areas. The shape files to inform the Regional Conservation Strategy scheduled for completion in the third quarter of FY 10-11.
- Draft outline for Regional Biodiversity Strategy Atlas created; on track for completion in summer of 2011.

#### **Zoo conservation education**

- Hatched thousands of Oregon silverspot eggs
- Hosted Managing Land with Minimal Impact to Birds Workshop
- Worked on planning to deliver Advanced Inquiry Masters Program 2012. This program promotes a community of practice, encourages teachers to use zoos as living laboratory and promotes science inquiry.

- Initiated all fall education programs including, Zoo School, Zoo to You, ZooSnooze, UNO & ZAP.

## **Goal 4: Healthy Environment**

### **Reduce and manage waste generated and disposed.**

#### **Resource conservation and recycling**

- Sustainability Plan Steering Committee kicked off.
- Direction provided to department directors for incorporating sustainability into FY 11-12 budget proposals; proposals to tie to year-one priorities in the Sustainability Plan.
- Facilities staff completed an energy audit of the Metro Regional Center. The audit provided staff with a list of actions that can be taken to make the building more energy efficient.
- The MRC reported a 25% reduction in water consumption in 2010 compared to 2009.
- Developed strategy and outreach plans for prioritized state legislative issue areas.
- Staff prepared, and Council approved, a resolution of support for state legislation to ban single-use plastic bags (early 3rd quarter).
- Selected vendor that will retrofit garbage and recycling collection trucks with filters to reduce diesel engine particulate emissions through partnership with DEQ, EPA, local governments and haulers.
- The Recycling Information Center (RIC) provided assistance to 18,465 callers and the Find a Recycler web page had 10,364 unique visitors.
- Provided toxics reduction education to 2,796 residents through the Healthy Home exhibit, mobile garden and household hazardous waste roundups.
- Completed 2010 Natural Gardening outreach program directed at reducing the use and improper disposal of toxic garden chemicals.
- Completed and deployed new natural gardening interactive table top exhibit.
- The regional Climate Prosperity work group, of which Metro is a key member, completed the Greenprint, a roadmap to elevate and prioritize public policy initiatives in the areas of economic development and climate change.
- Completed a draft Climate Smart Communities capacity building plan for Metro and local government elected officials and staff.

#### **Solid waste operations**

- Operational changes implemented to begin operations under the new statewide paint product stewardship system. Services provided by Metro during the quarter will bring in \$325,000 in revenue.
- Completed phase 1 of a stormwater investigation at Metro Central with Phase 2 largely complete; discussions of results with DEQ regarding possible upland sources of contamination in the Portland Harbor Superfund study area to occur in third quarter of FY 10-11.
- Established mutual understanding with DEQ regarding findings of the draft St. Johns Landfill Remedial Investigation Report, and the regulatory process going forward.

- Completed preparations with City of Portland Watershed Revegetation program to replant 1000 feet of streambank at St. Johns Landfill, reconstructed last summer by the Army Corps of Engineers.
- Executed a contract for provision of diesel fuel to Waste Transport Contractor.
- Metro South- Natural Lighting Improvements project completed within budget.
- Refurbishment of the two compactors at Metro South completed within budget.
- New contract for management of hazardous waste executed, with new pricing that reflects an estimated 12% decrease in cost.
- Initiated contract management process to ensure compliance with all contract requirements for solid waste transfer, transport and disposal services.

### **Solid waste compliance and cleanup**

- Columbia Biogas (CBG) franchise issued by Metro Council after significant public engagement and technical review. CBG will accept food waste for anaerobic digestion to produce energy from the methane-rich gas and fertilizers/soil amendments for agricultural applications. This helps to provide a sustainable non-disposal option for managing Metro-area food waste.
- Non-system licenses issued to all applicants in a timely way, including the 2011 annual allocation of the 10% putrescible waste to non-Waste Management landfills and ten new applications.
- 799 illegal dumps cleaned up. A total of 3,217 illegal dumps cleaned up in 2010 – with a total of 244 tons of waste.
- Hazard awareness training was conducted by Metro for 44 participants from nine local and state governments involved with illegal dump and transient camp cleanups.
- 50 formal enforcement actions were taken in 2010 and 54 illegal dumping citations issued. \$64,000 in penalties were issued in 2010 – less than in 2009 but reflective of taking immediate action upon detection of flow control violations resulting in more enforcement but smaller penalty amounts.
- RID Patrol (Regional Illegal Dumping) to be awarded the Mayor’s 2010 Partners in Safety Award (City of Portland) in third quarter of FY 10-11.

## **Goal 5: Vital Economy**

### **Provide efficient access to jobs, services, centers and industrial areas.**

#### **Corridor planning and development**

- Portland to Milwaukie Light Rail Transit: completed steps to permit commencement of final design on critical path for in water elements.
- Lake Oswego Streetcar: published Draft Environmental Impact Statement and held two open houses.
- East Metro Connections Plan: obtained Health Equity Initiative grant; established Steering Committee; drafted Intergovernmental Agreements for local match; completed scope and budget and executed contract with PSU to assist with chartering; commenced



background and existing conditions work. First steering Committee meeting to occur in third quarter of FY 10-11, with Councilor Shirley Craddick chairing.

- Southwest Corridor project: won \$2 million Federal Transit Administration grant to fund an Alternatives Analysis to evaluate high capacity transit for the Barbur / I-5 Corridor (SW Corridor); created an Intergovernmental Agreement and scope of work; Metro Council signed resolution which secured approximately \$6 million of federal funding sources to initiate project work for FY 11.
- Signed Intergovernmental Agreement for Transportation and Growth Management funds for Tigard High-Capacity Transit Land Use Plan.
- Developed a Transportation and Growth Management grant pre-application for a Regional Freight Rail Strategy.
- Answered Columbia River Crossing Project Sponsors' Council questions about effects on development, resulting in numerous design changes that improved the project in substantial ways including developing consensus around a 10-lane bridge cross-section and reducing impacts of the project on Hayden Island.

#### **Transportation system planning**

- Adoption and publication of the completed 2010-13 MTIP
- Kick-off of the Regional Flexible Funds Task Force activities
- Kick-off of the GHG Scenarios work program

### **Goal 6: Vital Economy**

**Provide efficient access to jobs, services, centers and industrial areas and support the development of a sustainable economy.**

#### **Convention, trade and consumer shows**

- Construction drawings completed for Metro Café project with RFB and contractor selection scheduled for third quarter of FY 10-11. Addendum to the ARAMARK Contract has been agreed to and will be executed by end of January. Projected opening is for late Spring of 2011.
- Completed lease with PDC for the Sizzler Block re-development was approved by the Metropolitan Exposition Recreation Commission and executed by Michael Jordan. Construction is slated to begin in February of 2011 with completion in July of 2011.
- Two major capital projects Oregon Convention Center, the lighting replacement and air wall retrofit, scheduled for completion in February.
- Awarded website redesign contract for Expo Center to OakTree Digital.
- Completed remodel/conversion of Expo Center Meeting Room D-103 to the “West Delta Bar & Grill”, with grand opening scheduled for early third quarter of FY 10-11.
- Completed proposed final draft of Conditional Use Master Plan application for Expo Center.
- Conducted Wi-Fi equipment needs assessment for Expo Center.

## **1.1 | Land Use Planning and Development**

The Land Use Planning and Development Program includes a variety of land use planning activities that support the Metro Council and regional partners in implementing the Region 2040 vision. The program comprises three areas: Long Range Land Use Planning, Periodic Planning and the Development Center.

### **Major accomplishments for this reporting period**

Long Range Land Use Planning/Periodic Planning:

#### 1) Framework and Functional Plan:

- Reviewed land use actions, proposed and adopted amendments for consistency to Metro Framework and Functional Plans.
- Provided ongoing support to five communities in their efforts to meet compliance with Nature in Neighborhoods.
- Council approval of Title 4 map changes for two areas as part of the Capacity Ordinance.
- Assisted Nature in Neighborhoods staff to develop work scope and request for proposals to identify successes and needs for improvement in using low impact development techniques and approaches to measuring progress.
- Supported the process in Damascus for comprehensive plan map adoption
- Concept planning activities included:
  - Tualatin & Wilsonville: signed CET to kick-off planning next year for approx 800 acres from 2004 expansion, called Basalt Creek/W Railroad)
  - Tualatin: accepted concept plan and urban growth diagram for approx 450 acres, called SW Tualatin Concept Plan
  - Sherwood: completed and adopted final plan for approx 300 acres of industrial land, called Tonquin Employment Area Concept Plan
  - Washington County: adopted preferred concept plan for West Bull Mtn. (460 ac)
  - Washington County: adopted final community plan for N. Bethany (800 ac)
  - Cornelius: completed existing condition analysis for 50-acre industrial area, called N. Holladay

#### 2) Performance-Based Growth Management:

- Community Investment Strategy/Capacity Ordinance:
  - Compiled recommendations and comments from MTAC to advise MPAC on revisions to the Urban Growth Management Functional Plan titles on industrial areas, compliance, housing capacity and centers and corridors.
  - Supported MPAC subcommittee on housing in their effort to recommend approaches to including housing in Title 11 requirements for concept plans.
  - Reviewed potential amendments to the Regional Framework Plan with MTAC and MPAC and prepared the summary of these comments for council.
  - Solicited final recommendations on the Capacity Ordinance from MPAC.
  - Prepared staff report to support Council consideration of the Capacity Ordinance.
  - Fulfilled public notice requirements associated with Capacity Ordinance.
  - Worked with Oregon Department of Land Use and Conservation staff to facilitate their review of the proposed Capacity Ordinance.

- Staffed Capacity Ordinance public hearings.
- Provided Council with additional background materials in response to public testimony on Capacity Ordinance.
- Compiled official public record associated with Capacity Ordinance.
- With other department/section staff, met with local jurisdictions to develop illustrative project examples for use in Community Investment initiative finance work.
- Brownfield site assessment, preparation for redevelopment and engagement
  - Tualatin Hills Parks and Recreation District site: Finalized site assessment of property. Prepared Phase II and ABCA documentation for review by ODEQ
  - Troutdale: Received approval of Field Brief and commenced work on November 9, 2010. Work was halted when previously identified underground storage tanks could not be found. Amended Field Brief submitted to DEQ for approval. Work currently on hold pending that approval.
  - Milwaukie: Phase I activities finished. Engaged with adjacent property owner for potential inclusion in the project.
  - Hillsboro: Met with City staff to discuss potential sites in Downtown Hillsboro
  - Continued site identification, assessment and support of site redevelopment opportunities, including potential sites in Hillsboro.
- Assistance to support Local Aspirations:
  - 2040 teams met to coordinate and leverage Metro resources in support of local aspirations.
  - Met with and sent letters to Community Planning and Development Grant awardees on their interest in taking the risk to proceed, given the uncertainty about the awards resulting from the appeal.
  - Completed the Employment Toolkit on sustainable development in employment areas and organized a forum to feature key speakers in partnership with private economic development associations.
  - Convened internal Metro staff and local partners to identify a data collection approach for the OTREC grant, which is led by PSU to document lower vehicle trip generation and unique travel data at mixed use sites for use in calculating traffic impacts under TPR and fees under SDCs as well as Greenhouse Gas reductions.
  - Learned that we did not receive the HUD Sustainable Community Initiative grant that was submitted in Q1 and held debriefings with consortium partners and HUD staff to determine how to proceed.
  - Developed preliminary project list to illustrate catalytic investments that support communities in achieving their aspirations using information drawn from the local aspiration process and other contacts.
  - Worked with Corridor Planning staff and other sections to define work scope and approach on major mobility corridor planning efforts (SW Metro and East Metro).
  - Continued assistance with Hillsboro to apply map-based approach to the downtown code that will facilitate quicker, more efficient redevelopment opportunities.
  - Completed draft outline for State of the Centers II report that will help communities understand their current conditions among a spectrum of metrics associated with vibrant and active communities, based on input from MTAC and other stakeholders.
  - Participated in advisory committee roles for several projects including Portland Central City Plan (NE Quadrant) and Beaverton urban renewal study.

- Participated in Regional Partners for Economic Development and supported the process that led to the board recommendation of a merger with Greater Greenlight to form one economic development corporation for the region.
- Regional Coordination
  - Coordinated the preparation and release of data for local review and input in preparation for new TAZ level forecasts.
  - Coordinated with local jurisdictions in Periodic Review (Troutdale, Portland, Forest Grove, Tigard, and Lake Oswego) to identify and comment on key regional coordination issues.

#### Development Center:

- Project completions / openings
  - NW Civic Drive MAX Station (Gresham) – Metro Councilor Rod Park spoke at the ribbon cutting event celebrating the station opening on December 1st.
- Projects under construction
  - The Knoll (Tigard) - Construction is progressing.
- Projects approved
  - The Prescott (Portland) – TOD funding of \$400,000 was approved for this mixed use development with 155 apartments, 9900 square feet retail and 110 underground parking spaces on N. Interstate Ave. directly across from the Prescott MAX station.
  - Miss n’ Cook (Portland)- TOD funding of \$200,000 was approved for this transit oriented development with 15,000 square feet of flex office space, 2600 square feet of café space, and 2500 square feet of common space on N. Mississippi at N. Cook.
- Development Opportunity Fund projects underway
  - Walkability Audits Follow-up – Descriptive posters summarizing recommendations and strategies identified through the walkability audits have been distributed to the three participating cities and posted on the Metro website. To support the implementation of these recommendations Ian Lockwood of AECOM worked with Hillsboro staff to provide additional education and outreach activities, and made a presentation to the Hillsboro City Council and Hillsboro Planning Commission on November 9.
  - Flexible Model Code for Infill Redevelopment – Communitas and Development Center staff hosted a feedback session to obtain input from local planning and economic development staff regarding the proposed code approach.
  - Downtown Retail Technical Assistance – The Development Center launched a technical assistance program for downtown commercial districts with Michele Reeves. The program will assist city staff in four cities to implement an effective outreach program to their local business community, and work collaboratively with local businesses to identify recommendations for revitalization.
  - Living Wall Demonstration: Construction of a demonstration living wall at the Knoll in Tigard is underway.

#### **Major accomplishments for next reporting period**

##### Long Range Land Use Planning/Periodic Planning:

- Framework and Functional Plan:

- Assist Nature in Neighborhoods group to initiate consultant research into status of using low impact development techniques.
- Continue support for remaining concept plans for areas brought into the UGB in 2002 and 2004, including:
  - Oregon City: MAY complete scope of work for South End concept plan area
  - Tualatin/Wilsonville: start planning work on Basalt Crk/W RR
  - Tualatin: adopt final plan for SW Tualatin
  - Wash County: continue work on final phase of W Bull Mtn community plan
  - Wash County: continue work on finalizing N Bethany implementation measures
  - Wash County: MAY start scope of work for Cooper Mtn area
  - Cornelius: adopt final plan for N. Holladay
- Work on implementation measures, including code and TSP for Damascus.
- Anticipate determining compliance for one or more of the remaining jurisdictions for Title 13 Nature in Neighborhoods.
- Meet Metro responsibilities for review of materials from cities in Periodic Review.
- Develop guidance for local jurisdiction compliance with the new portions of the functional plan adopted by Council in Q1 and reiterate compliance guidance for existing titles.
- Prepare compliance report and submit to Chief Operating Officer as required by the new process approved by Council in Q1.
- Develop proposal to respond to policy direction for additional housing needs analysis and support at the regional level.
- Performance Based Growth Management:
  - Capacity Ordinance:
    - Seek Metro Council action on proposed amendments to Title 11 of the Urban Growth Management Functional Plan.
    - Submit Capacity Ordinance and official submittal record to LCDC for periodic review.
    - Work with MTAC and others to identify barriers to development of existing large lots suitable for industrial uses.
  - Brownfields assessment, redevelopment and engagement:
    - Tualatin Hills Parks and Recreation District site: Turn over work on DEQ Prospective Purchaser Agreement to Natural Areas Acquisition and OMA, who will lead negotiation.
    - Hillsboro: Obtain application from City of Hillsboro for a site downtown. Determine eligibility of Hillsboro site, and present the site to the Brownfield Task Force for consideration of funding
    - Troutdale: renew assessment of site with DEQ approval of new field brief
    - Milwaukie: Submit Final Phase I to DEQ for review and approval of findings. Discuss findings with City of Milwaukie staff.
    - Continued site identification, assessment and support of site redevelopment opportunities.
  - Assistance to support local aspirations:
    - Continue to engage and support 2040 Work Teams in target locations
    - Complete and share illustrative project list for use in developing a community investment strategy with the Leadership Council.
    - Hold Employment Toolkit events and continue using the toolkit to engage public and private partners to consider and implement new sustainable approaches.

- Complete assistance for downtown code update in Hillsboro and share results with staff in other cities that are actively updating code and face similar challenges.
- Release State of the Centers II update to monitor center performance and assist local governments in identifying needed plans and investments
- Assist in preparing IGAs and work scopes for Community Planning and Development Grants if decision is made to move forward.
- Consider approaches to housing and equity strategy to respond to consortium objectives with available funding.
- Convene local jurisdictions and agencies to refine approach and initiate the research on trip rates per the OTREC research grant.
- Support for Economic Development activities
  - Staff Regional partners and continue to support Metro participation in new regional economic development corporation.
  - Continue to address MPAC employment subcommittee recommendations - focus on inventory of opportunity sites and assessment of barriers to development.
- Support Council decision-making on urban and rural reserves remand from Land Conservation and Development Commission.

Development Center:

- TOD Strategic Plan - The plan will be completed in the spring of 2011.
- Hillsboro Street Redesign - Partnering with the City of Hillsboro and AECOM to develop a plan to redesign streets in the downtown core, convert one-way streets to two-way traffic, and otherwise improve connectivity and access through road diets and other strategies.
- 10th and Main Green Innovation - Partnering with the City of Oregon City to create a limited duration “Green Innovation Incentive” for the 10th & Main development site owned by the City. The funds will be part of a package of public incentives offered to prospective development partners to help spur private sector interest in redeveloping the site.
- PSU Ecological Learning Plaza - Partnering with PSU’s Department of Architecture to develop a new plaza space that supports the testing and monitoring of living wall prototypes and other urban green features; Nevue Ngan will design Metro’s Living Wall prototypes, to be constructed by PSU Students.
- Beaverton EcoDistrict Strategy - Partnering with City of Beaverton and Gerding Edlen Development (City’s Master Developer) to explore site development feasibility and create an implementation strategy for an EcoDistrict in Beaverton’s downtown core.
- 3810 SE Division - Partnering with Urban Development Partners on site improvements for a 4 story mixed-use project under construction on SE Division; project will implement a model site design for high density infill project that delivers ecological and habitat benefits.
- Hillsboro 4th and Main, Pre-development - Partnering with the City of Hillsboro and Tokola Properties to identify optimal urban design strategy for redevelopment of the Wells Fargo Site as a mixed-use TOD and adaptive re-use project featuring a natural foods market.
- Hillsboro 4th and Main, Green Innovation - Partnering with the City of Hillsboro and private development partners to fund construction of innovative green design strategies as part of the redevelopment of the 4th and Main

- Clinton Area Dev. Opportunities - Partnering with TriMet, City of Portland, and a consultant team to conduct development feasibility studies on development parcels owned by TriMet along the Orange Line light rail.
- Milwaukie Storefront Program - Partnering with City of Milwaukie and providing matching funds to initiate a pilot storefront improvement program

**Items for Senior Leadership Team action**

- Continued support for strategic Making a Great Place decision-making structure and timelines; coordination among departments (incl. communications, legal, research center)
- Support for negotiations of conditions for potential UGB expansion areas
- Resource coordination to support MGP implementation using integrated Metro resources

**Items for Metro Council action**

- Direction on legislative changes to urban growth boundary (as needed) by December 2011. Will require significant Council time in work sessions, regular meetings and briefings.
- Consideration of proposed changes to Title 11 of the Urban Growth Management Functional Plan (January 2011).
- Review of local land use actions as needed

**2.1 | Parks and Natural Areas Management**

The purpose of Parks and Natural Areas Management is to provide efficient and cost effective management of Blue Lake Regional Park, Oxbow Regional Park, Chinook Landing Marine Park, M. James Gleason Memorial Boat Ramp, Sauvie Island Boat Ramp, Howell Territorial Park, Smith and Bybee Wetlands Natural Area, Mt. Talbert Nature Park, Cooper Mountain Nature Park, Graham Oaks Nature Park, Glendoveer Golf Course and 14 Pioneer cemeteries.

This program strives to provide safe, accessible, attractive and well-maintained parks and wildlife areas for the citizens of the region. For natural areas and open spaces, the program protects, restores and enhances the resources and manages natural resources for future opportunities for low impact recreation.

**Major accomplishments for this reporting period**

- Blue Lake Shelter roof replacements RFBs completed and out for bids.
- Natural play area design completed and work has begun on new natural play area.
- Blue Lake Disc golf design completed, and Council approval to move forward with the project.
- Lake House repainted interior/exterior, and new flooring installed.

**Major accomplishments for next reporting period**

- Completion of construction installation of shelter roof replacements at Blue Lake Park (R/R funded).
- Completion of playground area construction at Blue Lake Park.
- Land Use approval for Disc Golf construction from the City of Fairview.
- Completion of the programmatic agreement with SHPO and the US Dept. of the Interior for Lone Fir Block 14.
- Completion of review and recording of the 7,500 cemetery lot files.
- The formal campaign committee for Lone Fir Block 14 will be organized with fundraising to begin the summer of 2011.

- Contract award for cemetery business plan will be completed.

### **Caution - Items for Management Attention**

#### Parks

Revenue: This item is labeled “Caution” because attendance was down at both Oxbow and Blue Lake parks for this quarter, resulting in a loss of revenue. Chinook Marine Park did show an increase in attendance for this quarter, 4,163 visitors or a 17% improvement.

Following are the numbers for the second quarter of FY 2010-11, compared to those from the same quarter in FY 2009-10:

#### Parks Attendance

Blue Lake

2009 - 9,362 visitors

2010 - 7,224 visitors

Decrease of 2,138 visitors, 22% fewer than 2009

Oxbow Park

2009 - 27,098 visitors

2010 - 26,897 visitors

Decrease of 201 visitors, >1% fewer than 2009

Parks annual pass sales:

- Passes go on sale in December, so only one month of sales were pertinent to the second quarter:
- December 2009 - 1,103 passes sold, totaling \$25,400
- December 2010 - Approximately 934 passes sold, totaling \$22,852.

#### Cemetery Program

Records & Business Management:

Review & record 7,500 lot files containing anywhere from 0 to 12 interments and/or pre-purchases and record deceased’s information and all responsible party information: This is rated CAUTION as it will be a time-consuming project that will affect the expenditures for the cemetery program with additional temporary labor hired to perform the review and recording the information. The project is needed to create a comprehensive electronic database for the program.

### **Off-Track Key Items for Management Attention**

#### Cemetery Program

Records & Business Management:



Retain a consultant to prepare a business plan for the program and report back to the Council in January/February 2011: This is off-track; contract negotiations with the highest ranked proposer fell through and solicitation has been cancelled. (Director's Note: Debrief meeting conducted with Procurement and Legal on 1/31/11 led to resolicitation as Formal Procurement moving forward Feb 2011.)

## **2.2 | Parks Planning and Development**

This program plans and builds a regional system of parks, natural areas and trails. This work encompasses everything from the high-level analysis of branding and funding to site-specific design and construction of new nature parks that promote appropriate public access to part of the almost 11,000 acres purchased under the Natural Areas and Open Spaces bond programs.

The team of landscape architects and project managers in this program provides technical assistance, best practices and coordination among local park providers. They also provide technical expertise to other Metro efforts, such as corridor planning and Making the Greatest Place.

### **Major accomplishments for this reporting period:**

- The Intertwine Alliance staffing has been successfully transitioned to a "glide path" to June 30, 2011.
- Continued progress on closing out Graham Oaks Nature Park construction.
- Solicited ideas for locations for The Intertwine signage implementation.
- Metro completed review of IGA for Pier Park Bridge construction.
- Prepared and reviewed several additional segment alignments for the Tonquin Trail.
- Draft scope of work and IGA for Westside Trail complete.

### **Major accomplishments for next reporting period:**

- Blue Lake agreements with consultant and property owners completed.
- Graham Oaks project closed out.
- Intertwine signage plan finalized.
- State of The Intertwine report in draft form.
- Draft IGA with ODOT for Scouter Mountain Trail in review.
- Pier Park Bridge agreements in place with COP, ODOT and consultants.
- Draft Smith/Bybee NRMP is available for review.
- Informal agreement on preferred alignment for Tonquin Trail.
- Westside Trail agreement with ODOT in place.

### **Caution - Items for Management Attention**

Staff needs to track ODOT agreement timelines closely and request assistance from senior management if agreements do not come through in a timely way in order to prevent delays.

### **Items for Senior Leadership Team action**

- Continued attention on relationship between regional parks funding and the Community Investment Strategy.

### **Items for Metro Council attention**

- The Smith/Bybee Bridge and Trail project will return to Council for review (scheduled for early March).
- Options for regional parks funding will be discussed at a Council work session in mid-February. Council input will shape next steps.

### **Items for Metro Council action**

- Council will need to approve a 5-party agreement for property rights for the Blue Lake Trail to proceed.
- Council will need to approve an IGA with the City of Portland for the Pier Park project.
- Agreements with ODOT are needed on Mt. Scott /Scouter Mtn Trail, Westside Trail and Blue Lake Trail.
- Council needs to weigh options on regional park funding.

## **2.3 | Performing Arts, Arts and Culture**

Portland Center for the Performing Arts (PCPA) is a cultural center for the region and the hub of downtown Portland's thriving Broadway Cultural District. The center draws roughly one million visitors each year to enjoy world class performance arts and entertainment, contributing to a vibrant and culturally rich region.

This leading cultural institution encompasses three venues; the Keller Auditorium, Arlene Schnitzer Concert Hall, and Antoinette Hatfield Hall which includes the Newmark Theatre, Dolores Winningstad Theatre and Brunish Hall.

PCPA is also home to the region's premier performance companies: Oregon Ballet Theatre, Oregon Children's Theatre, Oregon Symphony Orchestra, Portland Opera, Portland Youth Philharmonic, White Bird and Tears of Joy Puppet Theater.

### **Major accomplishments for this reporting period:**

- Continued working with the Foundation of the Portland Center for the Performing Arts on capital campaign plan for ASCH/Main Street Project.
- Planning for Walk of Stars fundraiser underway.
- Received benchmark report. Began analysis to assess where opportunities may be to improve operations, hold costs, and increase revenues.
- Economic impact draft received.
- FY 12 Budget underway
- Reserves policy recommendation from Metro received.
- Attended International Association of Venue Manager's Life Safety Council mtg.
- Blue Sky Photography Gallery show in Artbar gallery
- Keller Auditorium ranked #5 out of 20 in Venue Today's Top Stops report for venues with more than 2000 but less than 5000 seats.
- Schnitzer Concert Hall ranked #9 in same report.
- Newmark Theater ranked #2 for venues under 2000 seats
- Design underway for renovation of Keller south concession stand and center concessions area.
- Participated in ticket meeting with local arts community.
- Hatfield Hall Chiller installation begins

### **Major accomplishments for next reporting period**

- FY12 budget finalized.
- Reserves discussion with MERC Commission.
- Ticketing RFP process completed.
- Continue working on ASCH/Main Street Project design development funding.
- Keller concession remodel bid completed.
- Hatfield Hall Chiller installed.
- Keller boiler replacement begun.

#### **Caution - Items for Management Attention**

Transient Lodging Tax - The PCPA allocation was reduced at FY 2009-10 year-end based on the tax code formula stating the Convention Center shall receive the greater of CPI or actual tax receipts. The adjustment reduced PCPA \$300 thousand below the original base of \$1.2 million. The drop in lodging tax is deep and the current IGA only allows PCPA to increase future tax by CPI-which is running very low. This means PCPA will take much longer to recover from this drop in tax dollars that allow PCPA to provide the deep discounts it's resident companies enjoy. PCPA will need to look at what the long term answer is to this problem.

## **2.4 | Zoo Infrastructure Bond (A Better Zoo Program)**

The Zoo Infrastructure and Animal Welfare Bond Fund program (A Better Zoo program) represents the capital planning and construction activities funded by the November 2008 general obligation bond authority. Program work is reported in the following categories:

- Master Planning Activities – Comprehensive Capital Master Plan, Waste and Stormwater Planning, Off-site Elephant Habitat, and Land Use activities.
- Construction Project Activities
- Project Management and Program Governance Activities

#### **Major accomplishments for this reporting period**

##### Comprehensive Capital Master Planning

- The consulting team held two workshops in accordance with the project schedule. The Oct. 5 - 7 workshop explored the zoo's vision for the zoo campus and discussed broad options for campus organization with special attention given to sustainability, animal welfare, and the quality of guest experience. The second workshop on Nov. 8 – 10 presented concepts that the consultant team had developed for the elephant exhibit and concepts for re-organization of the zoo campus.
- Members of the core consultant firms made an introductory presentation to the Metro Council on Oct. 5 where they discussed the master planning process and schedule.
- Two Interim Status Reports were produced detailing the progress that had taken place in the Master Planning process. The first report was submitted on Nov. 5 and the second report was submitted on Dec. 15.

- Representatives of the core consultant firms made presentations to the Oregon Zoo Bond Advisory Group on Nov. 8 and to the Citizens' Oversight Committee on Nov. 10 where they discussed the master planning process, Interim Status Report #1, and answered questions.
- A series of meetings were held with members of the consultant team to enable the continued exchange of information on various aspects of the Master Plan in lieu of a workshop in December.

#### Land Use Activities

- The bond team continued outreach with a meeting with city bureau directors on Dec. 9 to review the status of the bond program and to begin developing a work plan to produce a conditional use master plan.
- Work to address parking and transportation management issues is underway in advance of the conditional use review and approval process. Staff has negotiated with consultants to prepare a preliminary scope of work to address parking, circulation, transportation demand management and mode split in conjunction with the Zoo's Comprehensive Capital Master Plan.
- Three meetings have been held with the Washington Park Alliance (WPA) to discuss the zoo's master plan process and the transportation access and planning study. In addition to access, parking and transportation demand management strategies have also been considered. Addressing all of these issues will be required as a part of the new conditional use Master Plan application. The Comprehensive Capital Master Plan consultant team's scope of work includes design studies relating to the Washington Park entry area and the parking lot configuration. The first work session for that effort was held on Dec. 9 and the work is due Feb. 28, after a second work session with WPA members on Feb. 9. This work will inform a potential WPA-supported plan for the Washington Park entry/parking lot area.
- The land use consultant engaged through the Comprehensive Capital Master Plan consulting team contract has compiled the zoo's land use history and identified current nonconforming land use conditions. The final report will assist the city and Metro to establish an updated assessment of the zoo's land use status for existing conditions and identify where the zoo has nonconforming conditions. In addition, the consultant has also identified strategies for the upcoming conditional use permit application and will support any land use processes that may be needed in the interim to begin bond construction projects.
- Rick Williams Consulting, a firm specializing in traffic demand management, has been conducting interviews to develop a knowledge base in order to assess and recommend options for addressing the zoo's significant parking and traffic issues. This work directly supports the upcoming conditional use permit application.
- The conditional use master plan application is anticipated to be submitted late summer 2011, following completion of the Comprehensive Capital Master Plan. The city's review and approval process will take approximately six months, assuming no unforeseen issues or problems arise.
- Staff is developing the overall land use project budget, including adequate contingency. Staff is identifying additional necessary scopes and related budgets.

#### Remote Elephant Center

- Continued compiling operating costs for animal husbandry and facility operations.

- Project team began to define facility footprint based on program assumptions to assist in developing a facility operations budget.
- Continued to work on a business plan communications strategy.
- Updated The Oregon Zoo Foundation on the project in anticipation of developing funding strategies.

#### Construction Project Activities

- Veterinary Medical Center (VMC)
  - Work was stopped on the soil nail wall due to the discovery of an ancient landslide that contained unstable soils. The two project consulting geotechnical engineering firms designed a solution to stabilize the problem area. This work proceeded as an emergency safety issue, due to the instability posed to the excavated earth. The Metro Council approved the contract amendment to increase scope to finish the wall and the wall was completed on Dec. 23.
  - Met with the fire department and Skanska personnel to coordinate an emergency action plan.
  - Team staff met with WPA staff and received positive feedback regarding the ongoing logistics and safety protocols being followed in the joint parking lot related to construction traffic.
  - In response to the ongoing erosion of a section of the upper service road near the Living Collections building, a shoring design was developed to stabilize the road. The preliminary design is 35 ft. long and incorporates 40 ft. soldier piles at 5 ft. on center. Pricing for the stabilization work is underway.
- Penguin Water Filtration
  - The “Penguin Parade” to relocate the birds to one of the polar bear pools took place on Oct. 27.
  - A pre-construction conference was held with general contractor on Oct. 22, and a Safety/Security meeting was held with the contractor on Oct. 28. The contract with Triad Mechanical was signed and the permit from the City of Portland was obtained on Oct. 29. The contractor mobilized on Nov. 1.
  - Demolition of the mechanical and electrical systems has been completed and electrical service has been temporarily relocated. Excavation of the mechanical room basement has also been finished and concrete demolition has been started.
- Water Main Pressure Reducing/Backflow Assembly and Building
  - A pre-bid meeting was held on Oct. 13 with 11 prime contractors and three subcontractors in attendance.
  - Bids were received on Nov. 4 from eight general contractors, and Skanska USA Building, Inc. was the successful low bidder with a bid in the amount of \$160,000. The contract is signed and the contract schedule has been approved. The budget for the project was established at \$267,459.
  - The Water Bureau stated that the configuration of the main water lines and shutoff valves will allow the zoo to maintain 100 percent water volume while the new pressure reducing device is installed. A test of the bypass system will occur in mid-January prior to the start of construction.

#### Project Management and Program Governance Activities

- Continued work on a communication and public involvement plan modeled on the Natural Areas plan. The plan identifies parties to whom the program wants to push or pull information, as well as the assignment of roles and responsibilities.
- Reclassified an existing bond program position to bond program construction manager with the remaining two existing bond construction project managers directly reporting. Jim Mitchell was the successful candidate after completing an internal recruitment.

### **Major accomplishments for next reporting period**

#### Comprehensive Capital Master Planning

- Hold third, fourth and fifth workshops with major emphasis on the elephant project. Other workshop activity will have individual work sessions devoted to each of the identified bond projects, Master Plan site organization, circulation, and sustainability initiatives as well as infrastructure assessment and recommendations.
- Continue providing background information, project visioning and programming information to the master plan consultant team.
- Engage a consultant to serve as an owner’s representative in reviewing costs and scheduling for individual projects as well as the overall bond project.
- Enhance the master plan scope of work to include a “leveraged financing” analysis for infrastructure and sustainability initiatives. This analysis will assess whether opportunities exist to use federal and state tax incentives, private equity, and debt markets to fund capital improvements repaid from future energy expense savings.
- Review the third master plan interim status report, due Mar. 1.
- Finish schematic design for the elephant exhibit. Assess possible schedule slippage for this schematic into overall schedule and identify next steps.
- Assess existing campus infrastructure, identify campus-level sustainability initiative options, and identify campus-level schematic design alternatives for the remaining major bond exhibit projects.

#### Remote Elephant Center

- Continue refinement of the business plan for the off-site habitat, with emphasis on funding needs of annual operations
- Seek Metro Council direction on the remote elephant center vision.
- Engage The Oregon Zoo Foundation leadership in the critical annual operating funding issue.
- Continue to assess properties throughout the region for siting suitability.

#### Land Use Activities

- Coordinate between and participate with the Comprehensive Capital Master Planning effort.
- Prepare a work program to address Washington Park transportation, circulation and parking issues for zoo guests and visitors. Explore the creation of a Washington Park Alliance Transportation Management Association, as well as other tools to manage parking and mode-split.
- Request a city pre-application conference for the updated conditional use permit to identify the key zoning conformance issues and topics for further study. Expected issues to address include

transportation and accessibility impacts, environmental zone impacts and requirements, and other off-site impacts.

- RFP for land use consulting services for the updated conditional use master plan process will be issued in late Jan. 2011, with consultant selection anticipated early Mar. 2011.

#### Construction Project Activities

- Veterinary Medical Center – Continue construction of the building foundation and walls, water quality swale, and road.
- Penguin Water Filtration - Continue project demolition and construction activities.
- Water Main Building
  - Trench utilities to new building.
  - Pour foundation and erect walls.

#### Project Management and Program Governance Activities

- Continue bond program communication and public involvement plan refinement.
- Assess alternative procurement strategies for general contractors, such as Construction Manager/General Contractor (CM/GC).

#### **Caution - Items for Management Attention**

- Public involvement and communication demands are increasing -- reflecting the program's many active threads of work. Staff is assessing the condition to identify needed communications to support key milestones and resources available to maintain positive outreach.

#### **Items for Senior Leadership Team action**

- Participation in Comprehensive Capital Master Planning workshops and activities, as desired.

#### **Key Items for Metro Council attention**

- The Comprehensive Capital Master Planning consultant contract is signed and the contract budget is established. Remaining supporting scopes and budget for management and professional services outside the contract are in final analysis.
- Work on the Veterinary Medical Center soil nail wall was stopped due to the discovery of an ancient landslide that contained unstable soils. The two project consulting geotechnical engineering firms designed a solution to stabilize the problem area. This work proceeded as an emergency safety issue, due to the instability posed to the excavated earth while change order pricing was compiled. The final cost to remediate the slide area was \$272,648 and 21 working days were added to the construction schedule. The work was completed and the wall is finished.
- Metro signed a contract with Triad Mechanical for the Penguin Water Filtration project on Oct. 29 and the zoo obtained permits for the work on the same day. The contractor mobilized for the project on Nov. 1 and work is proceeding.

#### **Items for Metro Council action**

- Land Use – Advocate for the zoo campus land use process via outreach to City of Portland commissioners to support the assignment of appropriate-level staff and to support innovative development alternatives in areas such as stormwater retention and use and energy production.

## **2.5 | Zoo Visitor Experience**

The Zoo Visitor Experience program represents the primary activities that occur at the zoo campus. Supporting the zoo's mission statement, the zoo provides guests the opportunity for observation, discovery, and engagement of animals in naturalistic environments. To meet guest expectations, provide positive experiences, and to generate enterprise revenues, the zoo provides many services and activities, such as admissions, food services, campus security, facility maintenance, public events, marketing, and the zoo railway.

### **Major accomplishments for this reporting period**

- Combined attendance for 2010 reached 900,301, which is an increase of over 10,000 from the previous year.
- Zoo lights attendance 141,716 over 138,597 last year.
- New Theme Ride, flight simulator, should enhance guest experience as well as increase revenue.
- Last summer the Dino Exhibit was a huge success. In fact, this special exhibit was doing so well we extended it an additional month. With more than 187,000 visitors the Dino Exhibit generated \$564,725 in revenue, 21% more than projected. Due to the success of the temporary exhibit we are bringing it back with twenty new dinosaurs. We anticipate the same success we experienced last summer.
- EBMS - Event Business Management System - The project team has been formed and implementation of this software is moving forward. This business tool will offer the same benefits our sister venues have been experiencing for more than five years now. This system will enable us to operate more efficiently, identify cost savings opportunities and provides an avenue to generate additional revenues through a collaborative process with our MRC Venue partners.

### **Major accomplishments for next reporting period**

- New Marketing Manager on board January 31.

## **3.1 | Education**

This program provides education and interpretive services that engage and inspire citizens to expand environmental stewardship in the region.

### **Major accomplishments for this reporting period**

- Metro conservation education planning project team, including staff from RCR waste reduction education, parks and natural areas education and Zoo education, produced a draft vision, mission and top-level goals for Metro's youth conservation education programs. This project has been put on hold pending further direction from senior leadership.
- The 2nd annual Salmon Homecoming at Oxbow Regional Park gave over 400 people the opportunity to witness wild salmon spawning in the Sandy River and to learn more about what they were seeing. Staff and volunteer naturalists helped interpret the spectacle and staffed a salmon dissection station, where participants could learn about salmon anatomy up close.

### **Major accomplishments for next reporting period**

- Assist contractor to complete and pilot a new elementary school waste reduction assembly program.
- Successfully launch 2011 Nature University with an expanded class of 27 students (previous classes have had 21 students).



- With partners at Audubon and Oregon Dept. of Fish and Wildlife, run a successful Raptor Road Trip on Sauvie Island.
- Draft an education and interpretation plan for Graham Oaks Nature Park in conjunction with West Linn/Wilsonville School District and the Center for Research in Environmental Science and Technology (CREST).

## **3.2 | Natural Areas**

This program includes the acquisition, restoration and management of regionally significant natural areas for the protection of riparian and upland habitat and water quality, as well as local share projects and Nature in Neighborhoods initiatives.

### **Major accomplishments for this reporting period**

#### Natural Areas Bond Measure

- Metro announced the pending protection of Scouter Mountain Natural Area in partnership with the City of Happy Valley and North Clackamas Parks and Recreation.
- Three regional trail acquisitions were completed in the Columbia Slough target area.
- Metro acquired an important habitat property in the Lower Tualatin Headwaters target area, bringing total acres protected in that area to 208 acres.
- Local park providers requesting local project reimbursement in this quarter:
  - Tualatin Hills Park and Recreation District finished construction at Jackie Husen Park, a 5-acre neighborhood park in the Cedar Mill area.
  - Oregon City acquired 5.75 forested acres ideally located next to Metro's Canemah Bluff Natural Area.
  - The City of Portland acquired eight properties totaling nearly 9 acres.
  - The City of Portland completed a project to upgrade a culvert and repair a section of the Leif Erickson Trail in Forest Park.
- Summer Creek land acquisition, a Tigard project awarded a Nature in Neighborhoods capital grant, successfully completed.
- Work continues on a public awareness campaign to demonstrate accountability to the taxpayers and highlight the successes of the 2006 natural areas bond measure to date. The outreach, themed "It's Our Nature," will launch in spring 2011 and will include web updates, various events and print media.

#### Nature in Neighborhoods

- Deadline for Letters of Interest for the upcoming review of NIN Capital Grants resulted in a total of 11 letters submitted and 7 projects invited to submit full applications. Full proposals are due January 31.
- Two grant writing workshops were attended by more than 100 potential applicants and community members eager to learn how to develop and present a successful Nature in Neighborhoods grants project.
- Presented a two-part "how to" workshop for communications and facilities staff from non-profits and local jurisdictions about creating effective signage for low impact development practices and

projects. This workshop was requested by partners who participated in the regional “language bank” project establishing consistent terms and definitions for these practices.

- Provided hands on training to about 40 builders, developers and engineers about the use of low impact building practices with a demonstration of porous concrete installation at the “Water House.”
- More than 100 people attended the Salmon in the City event in October highlighting recent innovations in ecologically sustainable design as well as the latest research on urban stormwater runoff and the fate of salmon. Presented by Salmon-Safe, UO Graduate School of Architecture, Metro, Herrera.
- Interviewed more than a dozen local government staff and consultants from around the region to gauge the success of Metro’s Nature in Neighborhoods program offerings and refine recommendations for future work.
- Planning began for both the Park Avenue (Oak Grove) and Tigard TGM planning processes with NIN staff members on the advisory or technical review teams.
- In partnership with the Development Center staff, supported and began work with Beaverton on an “EcoDistrict” (re)development concept for their downtown.

#### Natural areas restoration and management

- Abernethy and Newell Creeks target area: Newell Creek Sept. 25 successful cleanup project - removed three pickup loads of metal from an historic dump site.
- Beaver Creek Canyon target area: Mount Hood Community College site, MHCC natural resources students removed invasive weeds, installed beaver cages around trees, and picked up litter on Oct 23 and Nov 20, 2010. Holly and Ivy treated on 60 acres.
- Clackamas River Bluffs and Greenway target area:
  - Parsons Side Channel site was seeded with 150 lbs of seed and native trees and shrubs were ordered.
  - Side channel: the \$300,000+ instream restoration work paid for by PGE and the Oregon Wildlife Heritage Fund on the 900' side channel extension was completed in September. Metro received \$38,000 to complete the revegetation portion of the project over the next two years.
  - River Island Pond turtle enhancement project: staff anchored 16 logs on the pond's shoreline for basking habitat. Four floating basking structures were installed in the center of the pond. All basking habitat is being fully utilized by resident western painted turtle population as well as ducks, geese, herons and snakes. Site preparation has been completed for winter tree and shrub planting. Planting project is designed to provide additional wildlife habitat without shading potential turtle nesting habitat. Logs donated by Clackamas County Parks.
- Clear Creek target area: OWEB Oak and Prairie Grant - The wet prairie was seeded with native sedge/rush and forb species in November.
- Chehalem Ridge Natural Area: (stabilization of new acquisition) Completed 15 acres of oak release, road culvert and drainage ditch repair along approximate two miles of road, .5 mile of road decommissioned, native grass seeding of exposed soils, blackberry treatment on scattered patches not previously treated, 60% of the property line of this 1143 acre property has been posted; sprayed 18+ acres of Himalayan blackberry. Treated English hawthorn and non-native cherry, plum and apple trees in the panhandle unit. Treated large patches of black locust along Dixon Mill Road. Prepped 17 acres for planting.

- Columbia Slough target area: Benefits of habitat restoration at Smith and Bybee Wetlands were clearly demonstrated during the Christmas Bird Count, which yielded more than 60 species of birds; it's a remarkable diversity for any area. Treated two acres of highly invasive water primrose, one of the first Oregon infestations, at Smith and Bybee Wetlands as part of a combined treatment and experiment.
- Deep Creek target area: Stabilization activities on Mabel Johnson property included 17 acres of holly and ivy treatment.
- Forest Park Connections target area: Completed the final stabilization treatment of ivy on the 86 acre Oregon Parks Foundation property.
- Newell Creek Canyon target area: Continue to move forward with "proactive" management, including planning for future use and the stabilization/enhancement of natural resources in the canyon. The last round of transient encampment cleaning was complete as of November 30, 2010. We have recently explored options to improve access to the natural area (for both maintenance purposes/future public access) by identifying potential real estate that's adjacent to existing neighborhood and business districts. Staff are meeting with a representative from the Clackamas County Sheriff's office to explore the potential of using Newell Creek Canyon for wilderness survival training (special use permit). We are taking steps to work with adjacent land owners and businesses to help assist in the control of resident transient ingress/egress at various locations.
- Rock Creek target area: Stabilization of several new acquisitions in progress. Chipped and removed slash piles. Late summer/fall weed treatments and planting site prep on 15 acres. Cho (stabilization of new acquisition) included approximately 15 acres of blackberry treatment, 2 acres of disturbed soil seeded with native grass seed.
- Sandy River target area: Treatments on floodplain/riparian sites at Oxbow Park and natural areas properties. 50 acres of Scots broom was cut in preparation for future riparian plantings. Received \$50,000 technical assistance grant from OWEB to develop 30% designs for five major river restoration projects. Metro will provide \$12,500 in match.
- Stafford target area:
  - Landover (stabilization of new acquisition): seeded native grass seed on approximately two acres, treated non-native blackberries on approximately five acres in preparation for planting.
  - Borland Office: WHIP project funding allowed willow planting and site prep for winter tree planting in February.
- Tonquin Geologic target area: Follow up on spraying, seeding/strawing related to opening of Graham Oaks Nature Park.
- Willamette Narrows and Canemah Bluff target area:
  - Rock Islands OWEB Oak and Prairie Grant. Over 25 acres of Scots broom and other broadleaf invasive weeds were cut, piled and burned in the oak woodland and prairie habitat areas. This work is in preparation for future planting work.
  - Canemah Bluff: Metro led a volunteer planting of native Oregon White Oaks and shrubs at the old home site off 5<sup>th</sup> Ave. This project included 22 volunteers and planting of 100 plants.
  - Staff GPS mapped, recorded detailed field notes, developed recommendations and located all the trails in an effort to capture use on the site, as well as natural resource management considerations regarding the trail system. This is in response to the development and construction of a new trailhead park facility at Canemah Park by the City of Oregon City (Metro assisted in securing funding with Oregon State Parks).

- Wildlife corridors update: On October 4 and November 4, staff hosted two meetings to identify key habitat areas and wildlife corridors connecting these areas. Key participants included natural resource planners, park district and fish and wildlife agency staff. In an effort to expand outreach, staff also took meetings to the Washington side of the river, the ports of Portland and Vancouver, City of Portland and Oregon Department of Fish and Wildlife. More than 700 comments were received and are being incorporated into GIS layers that will be used to inform the Regional Conservation Strategy. The shape files are scheduled for completion at the end of January.
- Regional Biodiversity Strategy
  - Steering committee completed draft outline for the document; on track for completion in summer of 2011.
  - Steering committee organized and held formal kick-off meeting to educate partners and recruit participants; attended by over 100 regional natural resources professionals.
  - Lead writers assigned for all chapters.
  - Columbia Land Trust contracted with a technical writer on behalf of the partnership.
- Regional Biodiversity Strategy Atlas
  - Steering committee has agreed on draft outline for document.
  - All necessary data delivered to contractor for land cover map production.
- Planning
  - Participated in meetings hosted by Forest Park Conservancy to outline a strategy to integrate all partners in effective management of “greater Forest Park.”

### **Major accomplishments for next reporting period**

#### Natural Areas Bond Measure

- We anticipate 9 property acquisitions in Q3. These are in various target areas around the region.
- The Natural Areas Program Performance Oversight Committee developed a workplan for their next report. This includes four subcommittees who have already started their work with staff. First reports of these subcommittees will be presented at their February meeting.
- Nature in Neighborhoods capital grants review cycle begins.

#### Nature in Neighborhoods

- Opening events held in January for the Portland Water Bureau’s “Water House” showcasing low impact development practices to the public, partners and industry representatives. Practices supported by Metro NIN staff include natural gardening, on-site stormwater management with a rain garden, porous concrete.
- Review of pre-applications for the Nature in Neighborhoods Restoration and Enhancement grants program with the advice of staff from Metro and other local partner organizations with expertise in restoration, environmental education, community organizing, park planning and grant administration.
- Selected consultants for survey of the use of low impact development practices region-wide and recommendations for reducing remaining barriers to implementation of these practices at the local level.
- Convened experts and partners in natural gardening, naturescaping and low impact development practices to help clarify Metro’s role in education and outreach on these topics in conjunction

with Metro's Resource Conservation and Recycling program staff (addressing RCR Strategic Plan goal #2).

- Worked with Metro's Program Facilities and Marketing team to develop a joint communications plan for Sustainable Living Programs marketing and web tools development.
- Worked with HBA and local builders to identify homes with low impact development practices to feature in the Ultimate Open House (April 2011).
- Began site assessments of Metro facilities to establish priorities for habitat and water quality improvements as part of team working on implementation of Metro's Sustainability Plan.

#### Natural areas restoration and management

- Beaver Creek Canyon target area: MHCC property: Approximately six acres of riparian area will be planted with 6,000 trees and shrubs to improve riparian habitat.
- Cazadero Trail target area: OSU Foundation (stabilization of new acquisition) - activities will include planting of 14,650 native plants and shrubs.
- Chehalem Ridge Natural Area: Stabilization activities will include approximately 20 acres of oak woodland and riparian areas will be planted with 20,000 native plants and shrubs.
- Columbia Slough target area: Caging high-value, large cottonwoods at Smith and Bybee Wetlands Natural Area.
- Clackamas River Bluffs and Greenway target area: Parsons Side Channel - the site will be planted with 8900 native trees and shrubs to revegetate the newly constructed side channel in February.
- Clear Creek target area: OWEB Oak and Prairie Grant - Work will include development of a site conservation plan to guide future restoration work. Metro will work with the adjacent Springwater Environmental Middle School to plant 1800 trees and shrubs on Metro property adjacent to the school.
- Deep Creek target area: Mabel Johnson (stabilization of new acquisition) - One acre of riparian area on the Mable Johnson property will be planted with 2,050 trees and shrubs.
- East Buttes target area:
  - Sunnyside Brook (stabilization of new acquisition) - The degraded riparian area along Sunnyside Creek will be planted with 1000 native trees and shrubs.
  - Loan Oak Property – Metro is planning a 1800 planting at this site to enhance habitat and reduce long term management costs of this open field.
- Johnson Creek target area: Parson (stabilization of new acquisition) - Two acres of riparian forest along Johnson Creek will be reforested with 5,800 native trees and shrubs.
- Lower Tualatin Headwaters target area: Streeter (stabilization of new acquisition) - 5,900 native trees and shrubs will be planted along Baker Creek. Holly and ivy will be treated on approximately 23 acres.
- Newell Creek Canyon target area: Metro is planning phase II treatments of Holly in the canyon.
- Rock Creek target area:
  - Cho (stabilization of new acquisition) - 10,000 native shrubs will be planted in upland meadow to benefit pollinators (area previously occupied by non-native blackberry).
  - Chang (stabilization of new acquisition) - Two acres of upland will be reforested with 1500 native trees.
- Sandy River target area: Floodplain sites at Oxbow Park and natural areas properties. Sites will be planted with 6,000 native trees to stabilize eroding banks and protect infrastructure at the park.
- Stafford Basin target area: Landover (stabilization of new acquisition) - Over 16,000 native trees and shrubs will be planted along Wilson Creek and in upland areas previously dominated by non-native weeds.

- Wapato Lake target area (Gales Creek): Two parcels will be interplanted with 2,100 trees and shrubs to improve riparian habitat.
- Willamette Narrows target area:
  - Rock Islands - continue invasive treatments as part of the OWEB Oak and Prairie Grant. Work will include treatments of Garlic Mustard on the Hansen islands.
  - Davis (stabilization of new property) - 24 acres of winter treatment of holly and ivy.
- Regional Biodiversity Strategy: During Q3 first drafts of each section are scheduled to be written and submitted to the steering committee for review.
- Regional Biodiversity Strategy Atlas:
  - Assign chapter leads
  - Complete rough draft by end of Q3
  - Review draft version of land cover maps
  - Develop prioritization model
- Planning: Forest Park Conservancy effort - form working groups to identify meaningful conservation targets, threats and strategies; Kate Holleran will serve on City of Portland DFC working group for the Park proper.

### **3.3 | Zoo Conservation Education**

The conservation aspect of this program identifies and implements in situ and ex situ wildlife conservation through direct fieldwork, research, improved animal husbandry techniques and captive propagation. In addition to cooperating with Association of Zoos & Aquariums and the Northwest Zoo & Aquarium Alliance, the zoo participates in species survival plans and partners with several other conservation groups to conserve endangered and threatened species in our care and in nature.

The education aspect of this program provides learning opportunities to people of all ages and cultures. The zoo develops leaders and community relationships, encourages growth and inspires change through vital and dynamic volunteer opportunities. Zoo programs and materials increase the public's understanding of conservation issues and the need for direct action related to clean air and water, the management of resources for future generations and improving access to nature.

#### **Major accomplishments for this reporting period**

- Continued program work on the Wild Minds grant work with the Oregon Museum of Science and Industry in a national consortium between zoos and science museums to provide science education and exhibits about animal cognitive abilities.
- Hatched thousands of Oregon silverspot eggs
- Provided new volunteer training
- Hosted Managing Land with Minimal Impact to Birds Workshop
- Hosedt NWZAA climate change messaging group meeting
- Participated with developing Education Petal of Intertwine.
- Worked on planning to deliver Advanced Inquiry Masters Program 2012. This program promotes a community of practice, encourages teachers to use zoos as living laboratory and promotes science inquiry.
- Support bond project planning
- Attended NOAA Bonneville Dam Sea Lion Working Group meetings
- Attended USFWS pygmy rabbit recovery team meeting

- Participated in Polar Bears International Tundra connections video conference and Arctic Ambassador leadership camps
- Initiated all fall education programs including, Zoo School, Zoo to You, ZooSnooze, UNO & ZAP
- Continued working with Metro Educators to create common vision and program.
- Continue development of methodology for Museum of Library Services grant to assess positive elephant welfare study continues

#### **Major accomplishments for next reporting period**

- Continue program work on the Wild Minds grant work with the Oregon Museum of Science and Industry in a national consortium between zoos and science museums to provide science education and exhibits about animal cognitive abilities.
- Provide new volunteer training and interpretive training
- Host NWZAA annual meeting
- Help facilitate Education Petal of Intertwine evaluation meeting activities.
- Work on planning to deliver Advanced Inquiry Masters Program 2012. This program promotes a community of practice, encourages teachers to use zoos as living laboratory and promotes science inquiry.
- Support bond project planning
- Attend NW Condor Working Group Meeting
- Host Wildlife Lectures in February 8 & 15
- Taylor's Checkerspot butterflies will emerge from diapause
- Pygmy rabbit release
- Oregon spotted from egg collection and egg mass survey
- Spring Camp
- Summer staff hiring

### **4.1 | Resource Conservation and Recycling**

This program advances the region's efforts to reduce greenhouse gas emissions, conserve natural resources and protect the environment and human health. Resource Conservation and Recycling (RCR) includes three primary interrelated sub-programs:

- Waste Reduction
- Metro Internal Sustainability
- Climate Change Initiative

Each program deals with a number of complex issues and an extensive array of stakeholders. In FY 2009-10 each was focused on developing a more strategic framework for identifying and implementing its work plan. Those frameworks, which enable better prioritization of resources, clearer identification of roles relative to those of partners and a more clear focus on key strategies and actions, will begin to be applied in FY 2010-11.

#### **Major accomplishments for this reporting period**

Internal Sustainability

- The Sustainability Plan Steering Committee began its work to provide direction, oversight and accountability for the plan's implementation. Its members are: Chris Massey, Zoo operations; Bruce Philbrick, PES Solid Waste operations; Dan Kromer, PES Parks operations; Jason Blackwell, PCPA operations; Ryan Thorpe and Brittin Witzenburg, OCC operations; and Molly Chidsey, Sustainability Coordinator.
- Direction was provided to department directors for how to incorporate sustainability into FY11-12 budget proposals. Submitted budgets include proposals that tie to year-one priorities in the Sustainability Plan.
- Facilities staff completed an energy audit of the Metro Regional Center. The audit provided staff with a list of actions that can be taken to make the building more energy efficient.
- The MRC reported a 25% reduction in water consumption in 2010 compared to 2009. This was primarily due to toilet retrofits, fixing leaks and irrigation sensor upgrades.
- Investigated whether sustainability factors could be included in criteria for Capital Improvement Project (CIP) and Renewal & Replacement (R&R) programs. Determined that any revisions to these criteria would require broader changes to Metro financial policy.

#### Solid Waste & Toxics Reduction

- Developed strategy and outreach plans for prioritized state legislative issue areas.
- Staff prepared, and Council approved, a resolution of support for state legislation to ban single-use plastic bags (early 3rd quarter).
- Led deliberations of the Solid Waste Advisory Committee (SWAC) to develop policy options for the Metro Council targeted toward making the regional food system more sustainable.
- Completed assistance to the City of Portland to evaluate elements of its residential pilot program that tested every-other-week garbage and recyclables collection, and weekly collection of food waste and yard debris.
- Selected vendor that will retrofit garbage and recycling collection trucks with filters to reduce diesel engine particulate emissions through partnership with DEQ, EPA, local governments and haulers.
- Provided substantive input and assistance to FRS Solid Waste Regulatory Affairs in evaluating the Columbia Biogas franchise application and developing the Council staff report.
- The Recycling Information Center (RIC) provided assistance to 18,465 callers and the Find a Recycler web page had 10,364 unique visitors.
- Collaborated with Science & Stewardship and Nature In Neighborhoods programs to align messaging about the use of native plants for consistency in educational materials, presentations, and interpretive signage.
- Provided toxics reduction education to 2,796 residents through the Healthy Home exhibit, mobile garden and household hazardous waste roundups.
- Completed staffing plan for Backyard Makeover exhibit at the zoo.
- Completed 2010 Natural Gardening outreach program directed at reducing the use and improper disposal of toxic garden chemicals.
- Completed and deployed new natural gardening interactive table top exhibit.

#### Climate Smart Communities Coordination

- Sustainability Center staff reviewed and provided feedback on the draft Climate Change Adaptation Planning Framework for the Lower Willamette Region.



- The Research Center hired a planner to continue refining Metro's greenhouse gas analysis across programs, policies and operations.
- The regional Climate Prosperity work group, of which Metro is a key member, completed the *Greenprint*, a roadmap to elevate and prioritize public policy initiatives in the areas of economic development and climate change.
- Completed a draft Climate Smart Communities capacity building plan for Metro and local government elected officials and staff.
- The Communications department completed a Climate Smart Communities communication plan.
- Metro was a sponsor of the Climate Solutions Annual Dinner: *Leading the Way to Clean Economy Jobs and Regional Prosperity* that had more than 400 attendees.
- Metro was a sponsor of the EcoDistricts Summit that had more than 400 attendees.
- Metro Council supported Climate Solutions' Clean Energy Jobs and Prosperity Act and Clean Energy Financing campaign.

### **Major accomplishments for next reporting period**

#### Internal Sustainability

- Kick-off of “Green Metro” employee awareness campaign, including promotion of Intranet site, updated print materials to promote sustainability, and Sustainability 101 presentations at staff meetings.
- Initiation of sustainability tracking and reporting system:
  - Utility Manager project begins with objective to create a Metro-wide database of electricity, natural gas, and water usage. Database will be created and two years of data will be entered.
  - Database of Metro Material Safety Data Sheets and chemical inventory update begins to track toxics reduction and help Metro meet OSHA requirements. Project team includes Risk Management.
- Metro green building policy development begins.
- Employee's sustainability training needs will be identified and training plan created.
- Public electric vehicle (EV) charging station locations to be identified at Metro facilities and operations managers identified to manage installations later in 2011.
- Facility operations managers to create site-specific sustainability work plans that implement actions in the Sustainability Plan.

#### Solid Waste & Toxics Reduction

- Complete SWAC work to develop policy options to improving the sustainability of the regional food system.
- Collaborate and negotiate with local government partners to update Recycle at Work program goals and objectives.
- Complete Natural Gardening Program evaluation plan.
- Complete maintenance plan for Cooper Mountain natural gardening demonstration garden.
- Finalize construction of Blue Lake Park Natural Discovery Garden.
- Work with Metro legislative liaison to advance state legislation in the areas of product stewardship, bottle bill modernization, product bans and toxics reduction.
- Vendor begins installing diesel engine particulate emission filters on targeted garbage and recycling trucks.
- Complete survey of sustainable operations practices at private solid waste facilities.

## Climate Smart Communities Coordination

- The Climate Leadership Initiative will release the final Climate Change Adaptation Planning Framework for the Lower Willamette Region. Metro staff will assess the recommendations for feasibility and priority given current agency efforts.
- Metro will support implementation of the Climate Prosperity *Greenprint* actions and strategies, along with development of a leadership structure in conjunction with the proposed regional Economic Development Council.
- Implementation of the Climate Smart Communities capacity building plan in conjunction with EcoEfficient Employment activities.

## **4.2 | Solid Waste Operations**

The primary purpose of the Solid Waste Operations program is to provide comprehensive solid and hazardous waste disposal services to commercial haulers and the public. This program also includes operation, maintenance and monitoring of environmental improvements at two closed landfills in the region. The Solid Waste Operations program includes four specific service areas:

**Disposal Services**– The primary purpose of this service area is to provide comprehensive solid waste disposal services to commercial haulers and the public. This is accomplished through ownership of two solid waste transfer stations; and contracts for station operation that include materials recovery, the transport of the remaining waste to a landfill (and a small portion to an energy recovery facility).

**Hazardous Waste Reduction**– This service area contributes toward reducing the toxicity of the waste stream and reducing the amount of hazardous materials that enter the environment. To achieve these goals, this service area collects hazardous wastes from households and small commercial generators, recovers latex paint, fuels, and other materials and disposes of hazardous waste in an environmentally sound manner.

**Landfill Stewardship**– This service area provides effective stewardship of the region’s two largest inactive solid waste landfills. It ensures compliance with all federal, state and local regulations applicable to landfill closure operations and post-closure requirements.

**Facility and Asset Management**- This service area is responsible for ensuring the protection and enhancement of Metro’s solid waste related capital assets. This is accomplished through sound engineering and business practices that identify appropriate maintenance and capital projects.

### **Major accomplishments for this reporting period**

- Continued progress towards aggressive recovery goals at both facilities.
- Operational changes implemented to begin operations under the new statewide paint product stewardship system. Services provided by Metro during the quarter will bring in \$325,000 in revenue.
- Under agreement with DEQ, consistent with its program for investigating possible upland sources of contamination in the Portland Harbor Superfund study area, Phase 1 of a stormwater investigation at MCS was completed, and Phase 2 is largely complete.

- Established mutual understanding with DEQ regarding findings of the draft St. Johns Landfill Remedial Investigation Report, and the regulatory process going forward.
- Completed preparations with City of Portland Watershed Revegetation program to replant 1000 feet of streambank at St. Johns Landfill, reconstructed last summer by the Army Corps of Engineers.
- Executed a contract for provision of diesel fuel to Waste Transport Contractor.
- Metro South- Natural Lighting Improvements project original scope was completed within budget. Due to the positive results, it has been proposed in the upcoming budget to extend the project to include additional opportunities.
- Refurbishment of the two compactors at Metro South has been completed within budget.
- New contract for management of hazardous waste executed, with new pricing that reflects an estimated 12% decrease in cost.
- Initiated contract management process to ensure compliance with all requirements identified in contracts for solid waste transfer, transport and disposal services.

#### **Major accomplishments for next reporting period**

- Continued progress with development and implementation of contract management system for solid waste services.
- Participate in Solid Waste System Roadmap planning.
- Complete Phase 2 of stormwater investigation and at MCS, and meet with DEQ to discuss results and determine additional workscope needed.
- Address DEQ comments on draft St. Johns Landfill Remedial Investigation Report and submit final report.
- Complete replanting of the reconstructed streambank at St. Johns Landfill and negotiate final accounting of project costs with Army Corps of Engineers.

### **4.3 | Solid Waste Compliance and Cleanup**

The primary purpose of the Solid Waste Compliance and Cleanup program is to minimize and mitigate impacts to the public and the environment from solid waste within the Metro region. To achieve this goal, the program ensures that solid waste facilities meet regulatory, operational, environmental and financial assurance standards. The program cleans up, monitors and investigates illegal disposal sites and prosecutes persons illegally disposing waste. The program also monitors and enforces compliance with Metro Code, administrative procedures, performance standards, Metro-granted authorizations (solid waste licenses and franchises) and flow control instruments (non-system licenses and designated facility agreements).

#### **Major accomplishments for this reporting period**

- Facility Authorizations.
  - Columbia Biogas (CBG) franchise issued by Metro Council after significant public engagement and technical review. CBG will accept food waste for anaerobic digestion to produce energy from the methane-rich gas and fertilizers/soil amendments for agricultural applications. This helps to provide a sustainable non-disposal option for managing Metro-area food waste.
  - Non-system licenses were issued to all applicants in a timely way, including the 2011 annual allocation of the 10% putrescible waste to non-Waste Management landfills and ten new applications.

- Inspections. 80 inspections were completed during the quarter.
- **Illegal Dumping.**
  - 799 illegal dumps cleaned up during quarter. A total of 3,217 illegal dumps cleaned up in 2010 – 453 were large dumps (larger than a pick up truck load). More dumps were cleaned up in Clackamas and Washington Counties in 2010 than in 2009 (133 vs. 93). More dump clean-ups were at parks/natural areas/environmentally sensitive areas in 2010 (119 vs. 30). 244 tons of waste was cleaned up in 2010 about the same as in 2009.
  - Hazard awareness training was conducted by Metro for 44 participants from nine local and state governments involved with illegal dump and transient camp cleanups.
- **Enforcement.**
  - 50 formal enforcement actions were taken in 2010 and 54 illegal dumping citations issued. \$64,000 in penalties were issued in 2010 – less than in 2009 but reflective of taking immediate action upon detection of flow control violations resulting in more enforcement but smaller penalty amounts.
  - Greenway Recycling, a material recovery facility located in Portland, has stopped storing/managing solid waste from demolition projects outdoors as a result of a series of formal Metro enforcement actions and penalties. In the meantime, Greenway is seeking a legal appeal.
  - Northwest Shingle Recycling, located in Portland, is progressing toward compliance as a result of enforcement actions related to installation of a scale.

#### **Major accomplishments for next reporting period**

- RID Patrol (Regional Illegal Dumping) will be awarded the Mayor’s 2010 Partners in Safety Award (City of Portland) Safety Recognition Day in February.
  - Two contested case hearings will be conducted.
  - The Troutdale Transfer Station franchise will likely be modified to increase the tonnage limit based on growth and other factors set out by Metro Code.
- The flow guarantee provision under Metro’s disposal contract will be met.

### **5.1 | Corridor Planning and Development**

This program includes three major focus areas for FY 2010-11: transit project planning, multimodal corridor planning and freight planning. Three new transit and multimodal corridors will be undertaken this year, including the Southwest High Capacity Transit Corridor, East Metro Refinement Plan and the I-5/Barbur Refinement Plan. Metro will work with TriMet to secure a Record of Decision for the Milwaukie to Portland Light Rail Project and successfully enter the Final Design phase of the FTA New Starts process. In addition, the Metro Council will be asked to select the Locally Preferred Alternative for the Lake Oswego to Portland Transit Corridor and, with TriMet, substantially complete a Final Environmental Impact Statement and enter the FTA New Starts Preliminary Engineering phase of project development.

Transit project planning includes planning, public involvement and environmental services to meet the Federal Transit Administration’s New Starts requirements and secure federal funding to implement light rail, streetcar, commuter rail projects and other high capacity transit projects in the region. In FY 2009-10 the Regional High Capacity Transit Plan and System Expansion Policy was adopted by the Metro Council and incorporated into the RTP. The Southwest High Capacity Transit Corridor was selected by the Metro

Council as the region's next priority transit project after the Portland to Milwaukie Light Rail Project and Lake Oswego to Portland Transit Project. Staff will also continue to support the Columbia River Crossing Preliminary Engineering and Final EIS work led by ODOT and WSDOT.

Metro will continue to support projects led by others including the Sunrise Corridor FEIS, I-5/99W Connector FEIS, Sunrise Parkway/ Damascus Highway 212 and Sellwood Bridge FEIS projects.

### **Major accomplishments for this reporting period**

#### Portland to Milwaukie LRT

- Completion of the ROD and Letter of No Prejudice from FTA. This permitted commencement of final design on critical path in water elements.

#### Lake Oswego Streetcar

- Published DEIS.
- Held two open houses on DEIS.
- Commenced discussions of Locally Preferred Alternative with Citizen Advisory Committee and project partners.

#### East Metro Connections Plan

- Obtained HEI grant.
- Established Steering Committee.
- Drafted IGAs for local match.
- Completed scope and budget and executed contract with PSU to assist with chartering.
- Commenced background and existing conditions work.

#### Southwest Corridor

- Won the \$2 million grant from the Federal Transit Administration for funding for an Alternatives Analysis that would evaluate high capacity transit for the Barbur / I-5 Corridor (SW Corridor).
- Created an IGA and SOW and hired consultant to facilitate the chartering process.
- Metro Council signed resolution which secured approximately \$6 million of federal funding sources to initiate project work for FY 11.
- Signed IGA for TGM funds for Tigard HCT Land Use Plan. Held first Tigard HCT Land Use Plan TAC and CAC meetings.

#### Regional Freight Program

- Developed a TGM pre-application for a Regional Freight Rail Strategy.
- Participated in a two day workshop of national freight experts to critique a freight performance measure guidebook (TRB study) in Washington, DC. (October 2010).
- Worked extensively with MTIP staff to develop and support the freight component of the work of the Joint Task Force set up to provide direction on RFFA funding allocation to projects within a Green Economy/Freight category.

- Attended regular meetings of the Portland Freight Committee, the Oregon Freight Advisory Committee (OFAC).
- Held a Regional Freight TAC meeting in December 2010.
- Supported senior staff serving on the Steering Committee for the Oregon Statewide Freight Plan and made additional comments through participation in OFAC.
- Continues to meet monthly with the Port of Portland to coordinate issues of mutual interest.

#### Columbia River Crossing

- Metro Research Center, Strategy Center and Planning and Development staff provided assistance to the CRC project that addressed concerns of the Project Sponsors' Council. Metro's work answered questions about the effect of the project on development, and resulted in numerous design changes that improved the project in substantial ways including developing consensus around a 10-lane bridge cross-section and reducing impacts of the project on Hayden Island.

#### **Major accomplishments for next reporting period**

##### Portland to Milwaukie LRT

- Work with TriMet and other partners to bring back prioritized scope elements as budget allows during final design.

##### Lake Oswego Streetcar

- Hold public hearing (January 24).
- Coordinate and support CAC and Steering Committee LPA recommendations.
- With partners, secure additional funding for extended LPA process.

##### SW Corridor Plan

- Complete scoping and budgeting for SW Corridor Plan.
- Complete chartering with project partners.
- Begin literature review and existing conditions work.
- Complete Tigard HCT Land Use Plan existing conditions report and typologies memo.

##### East Metro Connections Plan

- Finalize project scope and budget.
- Based on final scope, develop consultant RFPs, as needed; issue RFP and select consultant(s).
- Hire mediation consultant and finalize Chartering Plan.
- Schedule first and second Steering Committee meetings; interview committee members; conduct chartering.
- Lead East Metro Connections Plan TAC meetings.
- Continue internal coordination.
- Complete and analyze results of initial travel forecast for existing and baseline conditions report.
- Complete draft existing and baseline conditions report.

## Regional Freight Program

- After receiving feedback from ODOT and DLCD that the regional rail plan is unlikely to be competitive as part of the TGM program, project partners will focus on MTIP funds for completion of this regional freight plan priority.
- Continue participating in critical freight partnering and information sharing with OFAC, PFC, ODOT, CCA, CRC Freight Committee, West Coast Corridor Coalition etc.
- Continue to identify ways to implement the Regional Freight Plan as part of ongoing Metro work efforts.
- Engage the Regional Freight TAC and other freight stakeholders as needed.
- Work with Metro MTIP staff, other Metro departments, partners and stakeholders to develop or refine project and program ideas as part of the MTIP Regional Flexible Fund Allocation process.

## Bi-State Coordination Committee

- Establish Committee strategy and work scope in coordination with RTC staff, Chair and Vice Chair.
- Facilitate discussion of Chair and committee members to help nominate potential agenda items and prepare and review presentations.
- Hold meetings to coordinate issues of mutual interest.

## Columbia River Crossing Project

- Continue to provide strategic and technical support to the project
- Determine whether a Land Use Final Order will be adopted by the Council
- If a LUFO is pursued, provide public notice, reactivate the Steering Committee, and hold Steering Committee and Council hearings to act on TriMet application.

## **Caution - Items for Management Attention**

### Lake Oswego to Portland Transit Corridor Draft EIS – Caution

- The FTA required a longer comment period (through January 31) due to the holidays and as a result of concerns raised by a citizen. The comment period has been active, with numerous articles and comments in the media.
- The Locally Preferred Alternative adoption process is complex, with a number of new electeds with different perspectives. Metro will need to work closely with partners to ensure a positive outcome.
- The LPA process will take longer than anticipated due to new electeds and other issues before the various local jurisdictions and TriMet. The current schedule (still not confirmed) has Metro Council acting in July and it could take longer.
- With the longer comment and LPA periods, additional funds will be needed. The project manager (SOJ) has requested additional funds and project partners are considering various solutions.
- Metro will expend its budget at the end of February. Management will need to push resolution with project partners to ensure that there is no interruption of Metro's work effort.

#### East Metro Connections Corridor Plans – Caution

- In addition to the traditional travel forecast and other evaluation work anticipated in the initial budget, the amount of coordination with partners and the focus on land use and economic development aspects has increased the project duration and anticipated budget. Funds from another Next Corridor grant have been identified. Senior management will need to work with JPACT members to assist with approval of the additional funds as part of the UPWP. Additional matching funds will be sought from the Port, Damascus and other local jurisdictional partners.

#### Southeast Corridor Plan – Caution

- Only about 10% of project budget spent; should be at 42%. Plan is to forward funds to complete project to next year.
- Chartering off-track by about three months. Have allowed more time for start-up to address concerns from ODOT about decision-making structure.
- Deliverables have focused chartering and partnering agreements. No substantial product or public outreach to date.

#### Streetcar Technical Methods

- There was little progress this quarter because the remaining work program items are dependent on preceding tasks that have not been completed. The City of Portland was completing related analysis so we couldn't start the economic development methodology for them. This work will commence in the next quarter. The Lake Oswego access and station area planning work was waiting for adoption of the LPA for that project. This work will be scoped in the next quarter.

#### **Items for Senior Leadership Team action**

##### Southwest Corridor Plan

- SLT may wish to review inter-departmental staffing plans and sources of funding as this effort moves toward creating an investment strategy for the corridor that moves beyond transportation and land use and into the full range of infrastructure required to create a mobility corridor and support surrounding development.
- SLT is working with the project to ensure agreements with partners which allow the project to move forward more effectively.

##### Lake Oswego to Portland Transit Corridor DEIS

- Participate, as appropriate, in LPA and project funding discussions.

##### East Metro Connections

- Mike Jordan will present Metro's vision for an integrated land use and transportation plan at the first Steering Committee meeting.



- Robin and other members of SLT will be asked to assist with securing JPACT approval of transfer of the additional Next Corridor grant funds to the project for the next fiscal year and in obtaining local match commitments.

#### Columbia River Crossing

- Concurrence on scope of work to be undertaken by Metro staff and guidance on nature of strategic support Metro needs to provide to the project.

#### Key Items for Metro Council Attention

- The first East Metro Steering Committee meeting is being scheduled for February. Councilor Shirley Craddick will chair the committee with assistance during chartering from PSU. Stakeholder interviews with each member will be held prior.

### **5.2 | Transportation System Planning**

The Transportation System Planning program provides a broad scope of transportation planning services that assure Metro’s compliance with state and federal regulations and support other planning efforts in Planning and Development. The program has the following operational areas: the Regional Transportation Plan (RTP), the Metropolitan Transportation Improvement Program (MTIP), Metro’s designation by the federal government as a Metropolitan Planning Organization (MPO), the Regional Travel Options (RTO) program, and the Transportation System Management and Operations (TSMO) program.

#### Major accomplishments for this reporting period

- Adoption of the completed 2010-13 MTIP
- Kick-off of the Regional Flexible Funds Task Force activities
- Kick-off of the GHG Scenarios work program
- Publication of the completed 2010-13 MTIP
- Successful Oregon Climate Summit in partnership with the Oregon MPO Consortium

#### Major accomplishments for next reporting period

- Regional Flexible Funds Task Force recommendations to JPACT & Council
- Completion of the draft Unified Planning Work Program (UPWP)
- Completion of the TSMO funding strategy and related budget and MTIP amendments.

### **6.1 | Conventions, Trade and Consumer Shows**

The Oregon Convention Center (OCC) and the Portland Expo Center (Expo) attract international, national, and regional visitors to diverse events that contribute to the livability of this region by inducing direct and indirect spending in local businesses and attractions, creating and supporting living wage jobs and generating tax revenues for state and local governments.

#### Major accomplishments for this reporting period

- **Oregon Convention Center**
  - Construction drawings are complete for Metro Café project and will be out for bid and selection of contractors next quarter. The addendum to the ARAMARK Contract has been agreed to and will be executed by end of January. Projected opening is for late Spring of 2011; the program enables eligible FOTA and MWESB participants interested in careers in the food and beverage small business industry to work through on-the-job training projects with Aramark. The Metro Café will operate out of the Metro Annex bldg. and be funded with the new Aramark contract capital investment for all improvements to the space.
  - Completed work on the lease with PDC for the old Sizzler Block re-development into a public plaza space and was approved by the Commission at the October Commission Meeting and executed by Michael Jordan. OCC has identified Lydia Neill as the construction manager for this project and construction documents are at the 95 % stage and we have been approved by design review for the project. Construction is slated to begin in February of 2011 with completion in July of 2011.
  - Two major Capital projects are nearing completion with the lighting replacement and air wall retrofit projects at over 80% with completion to be in February for both major projects. The lighting project has a considerable power saving component for OCC as well as keeping with our sustainability plan for less consumption of utilities.
  
- **Expo Center**
  - Awarded Website Redesign contract to OakTree Digital.
  - Conducted first joint kick-off meeting with new marketing team; OakTree Digital & Gard Communications.
  - Completed remodel/conversion of Meeting Room D-103 to the “West Delta Bar & Grill”.
  - Conducted Conditional Use Master Plan Advisory Committee meeting that included neighborhood association chairs, local property owners, clients and stakeholders.
  - Completed proposed final draft of the Conditional Use Master Plan application.
  - Completed Seismic Gas Valve replacement project.
  - Completed Fire Alarm Control Panel upgrade project.
  - Conducted Wi-Fi equipment needs assessment.

### **Major accomplishments for next reporting period**

- **Oregon Convention Center**
  - Construction to begin on the Plaza and the Metro Café projects for OCC
  - Execute an addendum to ARAMARK contract and select candidates for the program to get them started on their management trainee program.
  - Begin work on the digital signage project, continued improvements to the kitchen, and completion of automating the parking operation at the outside lots.
  - OCC lighting project and air wall project will be completed in February
  
- **Expo Center**
  - Grand Opening of the “West Delta Bar & Grill”.
  - Submittal of the Conditional Use Master Plan application.

- Completion of marketing team efforts through Phase II; including SWOT, survey/web analysis, supplier/systems support, print/web architecture recommendations and related activities.
- Distribution of Hall E structural repair Request for Proposal.
- Distribution of Wi-Fi equipment Request for Proposal.