

## Metro Management Report: 3<sup>rd</sup> Quarter- FY 2009-2010 (1/1/10 – 3/31/10)

Budget program title	Budget program description	Major accomplishments for this reporting period	Major accomplishments/corrections for next quarter Items for management and Council attention/action
<p>Transportation System Planning</p> <p><i>Tom Kloster</i></p>	<p>This program includes all of Metro's long-range transportation planning activities, including updates and local implementation of the Regional Transportation Plan (RTP), updates and ongoing project and program coordination of the Metropolitan Transportation Improvement Program (MTIP). The program also includes ongoing management of the Regional Travel Options (RTO) program, Regional Transportation System Management and Operations program (TSMO) and coordination with state and federal regulators and other MPOs.</p>	<ul style="list-style-type: none"> <li>➤ Completion of a draft unified planning work program (UPWP) and Federal Self-Certification</li> <li>➤ Joint Policy Advisory Committee on Transportation (JPACT) and Council review of the 2012-15 MTIP policy</li> <li>➤ Completion of the Bike There! map update</li> <li>➤ Completion of the draft Regional Transportation Functional Plan</li> </ul>	<ul style="list-style-type: none"> <li>➤ Approval of the UPWP and Federal Self-Certification</li> <li>➤ Joint JPACT/MPAC/Council retreat on Climate Change and MTIP Strategy</li> <li>➤ Final JPACT, MPAC and Council approval of the 2035 RTP by Ordinance</li> <li>➤ JPACT and Council approval of 2012-15 MTIP policy</li> <li>➤ Publication and distribution of the updated Bike There! map</li> </ul> <p><b>Key Items for Metro Council Attention</b></p> <ul style="list-style-type: none"> <li>➤ The Regional Travel Options program completed the update to the Bike There! map on schedule in March, and the map will go to printing this spring, with a marketing campaign and distribution to retailers beginning in June. Updates include improved scale and coverage and sustainable print media.</li> </ul>
<p>Corridor Planning and Development</p> <p><i>Ross Roberts</i></p>	<p>This program includes two major focus areas – 1) transit system and project planning and 2) multi-modal corridor planning. The work program for the current fiscal year has been transit focused, but will be shifting toward the implementation of more holistic mobility corridors in FY 2011. A major focus this year has been the Regional High Capacity Transit (HCT) System Plan, which evaluated and ranked light rail, streetcar, commuter rail and bus rapid transit corridors for inclusion in the 2035 Regional Transportation Plan (RTP). Project planning efforts generally include Federal Transit Administration (FTA) compliance planning, public involvement and environmental work to implement light rail, streetcar and commuter rail projects. This fiscal year, transit projects have included the Portland-Milwaukie Light Rail Project Final Environmental Impact Statement and the Draft Environmental Impact Statement for the Portland to Lake Oswego Transit corridor. The region's next multi-modal corridor plan, which will be coupled with the next HCT corridor and a land use and development</p>	<ul style="list-style-type: none"> <li>➤ High Capacity Transit System Plan <ul style="list-style-type: none"> <li>○ In February JPACT and Metro Council adopted next HCT corridor to advance into Alternatives Analysis (SW Corridor).</li> <li>○ Began scoping, chartering, work program and budget development for both corridors.</li> </ul> </li> <li>➤ Portland to Milwaukie light rail transit (LRT) <ul style="list-style-type: none"> <li>○ Finalized drafts of all chapters and appendices of final environmental impact statement (FEIS), including appendix which summarizes commitments regarding project mitigation of impacts.</li> <li>○ Submitted two full FEIS drafts to FTA for review.</li> <li>○ Responded to FTA comments and submitted third full FEIS draft, including finance plan, for review.</li> <li>○ Distributed federal administrative review draft to cooperating and commenting agencies.</li> <li>○ Obtained and addressed jurisdictional comments on initial draft FEIS.</li> <li>○ Received letters from owners of all affected parks concurring with characterization of project impacts and mitigations for their facilities (January).</li> <li>○ Obtained sign off from Department of Interior for the 4F (parks and historic) impacts and mitigation (February).</li> <li>○ Responded to questions from National Oceanic and</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>➤ High Capacity Transit System Plan <ul style="list-style-type: none"> <li>○ Complete integration into Functional Plan and final RTP.</li> </ul> </li> <li>➤ Portland to Milwaukie LRT <ul style="list-style-type: none"> <li>○ Obtain Biological Opinion from NOAA regarding impacts and mitigation to waterways and endangered species.</li> <li>○ Execute Memorandum of Agreement with State Historic Preservation Office regarding impacts and mitigation for historic and pre-historic materials on site.</li> </ul> </li> <li>➤ Lake Oswego Streetcar <ul style="list-style-type: none"> <li>○ Obtain comments from FTA and local jurisdictions on first draft environmental impact statement (DEIS).</li> <li>○ Complete project finance plan.</li> <li>○ Address all comments and submit second draft, including finance chapter, to FTA for review.</li> <li>○ Continue working with the Citizen Advisory Committee to review initial findings, respond to concerns and provide outreach to corridor stakeholders.</li> </ul> </li> <li>➤ Regional Freight Program <ul style="list-style-type: none"> <li>○ Provide staff support to Councilor Collette as part of regional committee ranking of Connect Oregon projects.</li> <li>○ Complete work program, with identified staff and funding, for implementation of key priorities in the Freight Action Plan.</li> <li>○ Develop a new regional freight and economic development “bench” (an as-needed stakeholder advisory group for specific needs related to the freight</li> </ul> </li> </ul>

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	<p>planning component will be undertaken next fiscal year as the first Mobility Corridor implementation effort undertaken by Metro. Staff is also continuing to support the Columbia River Crossing, the Portland Streetcar Loop, Sunrise Corridor, Damascus TSP/Highway 212, I-5/99W Connector and Sellwood Bridge Projects.</p>	<p>Atmospheric Administration (NOAA) regarding Biological Assessment.</p> <ul style="list-style-type: none"> <li>➤ Lake Oswego Streetcar <ul style="list-style-type: none"> <li>○ Submitted full draft environmental impact statement (DEIS) draft to FTA on April 5; with a Locally Preferred Alternative scheduled for adoption by Metro Council in August 2010.</li> </ul> </li> <li>➤ Regional Freight Program <ul style="list-style-type: none"> <li>○ Staff participated in Oregon Freight Advisory Committee rating of freight projects seeking Connect Oregon grants.</li> <li>○ Staff coordinated with internal program managers regarding related programs and incorporated Metro programs into draft freight work program.</li> <li>○ Staff provided technical and presentation support to RTP staff to coordinate final approval, adoption and inclusion of freight plan into RTP.</li> <li>○ Staff met with department managers to obtain input on draft work program priorities and commenced development of implementation detail that may be needed for the “action items” that are outlined in the Regional Freight Plan.</li> </ul> </li> <li>➤ Bi-State Coordination Committee <ul style="list-style-type: none"> <li>○ Established Committee strategy and work scope for calendar year 2010.</li> </ul> </li> <li>➤ Next Multi-Modal Corridor Refinement Plan Corridor Plan <ul style="list-style-type: none"> <li>○ Adopted next corridor(s) – I-5/Barbur &amp; East Metro for advancement into refinement planning.</li> </ul> </li> <li>➤ Commenced scope of work for an integrated transit (including HCT), multimodal, land use and development plan for the priority mobility corridor(s).</li> </ul>	<p>program) to assist in development of implementation detail that may be needed for the “action items” that are outlined in the Regional Freight Plan</p> <ul style="list-style-type: none"> <li>➤ Bi-State Coordination Committee <ul style="list-style-type: none"> <li>○ Establish committee strategy and work scope in coordination with Southwest Washington Regional Transportation Council staff, Chair and Vice Chair.</li> <li>○ Facilitate discussion to nominate potential agenda items and prepare and review presentations.</li> </ul> </li> <li>➤ Next Multi-Modal Corridor Refinement Plan Corridor Plan <ul style="list-style-type: none"> <li>○ Work with project partners to develop scope, budget and funding for next two corridor refinement plans.</li> <li>○ Adopt scopes and budgets for SW and East Metro Corridor Plans.</li> <li>○ Resolve organizational and committee structures for corridor refinement plans.</li> </ul> </li> </ul> <p style="background-color: yellow;"><b>Caution items for correction/monitoring</b></p> <ul style="list-style-type: none"> <li>➤ Lake Oswego to Portland Transit Corridor DEIS <ul style="list-style-type: none"> <li>○ Caution reflects a tight project budget situation due to initial schedule delays and the addition of enhanced bus and other design options. The project manager and team have developed a budget that will enable the project to publish the DEIS within the original budget.</li> <li>○ The approved project budget only extends through publication (August 2010). The project has developed a budget through the Locally Preferred Alternative (LPA) and submission of the Preliminary Engineering (PE) and New Starts applications to FTA. There are sufficient funds in the current five-party intergovernmental agreement (IGA) to cover this, but City of Portland budget issues are requiring the project to complete the LPA first thereby delaying the submission of the New Starts application by at least six months.</li> </ul> </li> </ul> <p><i>Item for Metro Council Attention</i></p> <ul style="list-style-type: none"> <li>➤ Council to review scopes and budgets for the SW and East Metro Corridor refinement plans in June.</li> </ul>

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<p>Land Use Planning and Development</p> <p><i>John Williams/Megan Gibb</i></p>	<p>The Land Use Planning and Development Program includes a variety of land use planning activities that support the Metro Council and regional partners in implementing the Region 2040 vision. The program comprises three areas: Long Range Land Use Planning, Periodic Planning and the Development Center.</p>	<ul style="list-style-type: none"> <li>➤ Long Range Land Use Planning:                             <ul style="list-style-type: none"> <li>○ Framework and Functional Plan                                     <ul style="list-style-type: none"> <li>▪ Reviewed 137 land use actions, proposed amendments and adopted, for consistency to Metro Framework and Functional Plans and entered into database in 2010.</li> <li>▪ Provided ongoing support to five communities in their efforts to meet compliance with Nature in Neighborhoods (NIN).</li> <li>▪ Assisted five local jurisdictions who processed changes to employment and industrial area map and code per the criteria in Title 4 and/or adopted ordinances to meet compliance</li> <li>▪ Coordinated with NIN to summarize information from local jurisdiction about voluntary restoration and conservation of habitat areas per Metro’s reporting requirements</li> <li>▪ Supported progress in concept plans in Sherwood (areas 48 and 49), Southwest Tualatin, North Bethany and Bull Mountain.</li> </ul> </li> <li>○ Performance-Based Growth Management:                                     <ul style="list-style-type: none"> <li>▪ Capacity Ordinance:   <ul style="list-style-type: none"> <li>▪ Worked with local jurisdictions to confirm local actions and investments that will be taken in 2010 that can support increased use of zoned capacity inside the urban growth boundary (UGB).</li> <li>▪ Hired the consultants Johnson-Reid to perform an analysis of the impact of local and regional actions and investments on the ability of the market to develop to zoned capacity.</li> <li>▪ Formed Metro Technical Advisory Committee (MTAC) subcommittees to advise staff on</li> </ul> </li> </ul> </li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>➤ Long Range Land Use Planning                             <ul style="list-style-type: none"> <li>○ Framework and Functional Plan                                     <ul style="list-style-type: none"> <li>▪ Coordinate with NIN group to prepare biannual report about voluntary restoration and habitat protection measures for use in monitoring.</li> <li>▪ Continue support for remaining concept plans for areas brought into the UGB in 2002 and 2004.</li> <li>▪ Meet Metro responsibilities for review of materials from cities in Periodic Review.</li> </ul> </li> <li>○ Performance Based Growth Management – capacity ordinance                                     <ul style="list-style-type: none"> <li>▪ Complete analysis of how much of the residential and large-lot capacity gap can be met inside the UGB</li> <li>▪ Finalize Johnson-Reid analysis of local and regional actions, present to Council, MTAC, Metro Policy Advisory Committee (MPAC)</li> <li>▪ Hire consultant to complete infrastructure analysis in potential UGB expansion areas</li> <li>▪ Secure consultant help to visualize impact of local and regional actions</li> <li>▪ Finalize MPAC Employment Subcommittee Recommendations, ensure presentation at MPAC and Council</li> <li>▪ Complete review of proposed Framework and Functional Plan amendments with MTAC, MPAC and Council</li> <li>▪ Support development of the COO Recommendation on how to meet the forecast 20-year growth, inside and outside the UGB</li> </ul> </li> <li>○ Brownfields                                     <ul style="list-style-type: none"> <li>▪ Begin final Phase II work on previously funded Farmington Road/Tualitan Hills Parks and Recreation District (THPRD) site</li> <li>▪ Engage with Department of Environmental Quality (DEQ) to prepare a Prospective Purchasers Agreement with Metro and THPRD on the Farmington Road property.</li> <li>▪ Participate and present at the Oregon State Brownfield Conference</li> <li>▪ Utilize DEQ grant money to perform cleanup of the Stapp property in Sherwood</li> </ul> </li> </ul> </li> </ul>

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		<p>revisions to Titles 11 and 6 of the Urban Growth Management Functional Plan.</p> <ul style="list-style-type: none"> <li>▪ Reviewed potential amendments to the Regional Framework Plan and the Urban Growth Management Functional Plan with MTAC and Council.</li> <li>▪ Worked with cities and counties to update assumptions for MetroScope scenarios to support analysis of the region’s ability to meet 20-year forecast growth.</li> <li>▪ Developed MPAC Employment Subcommittee draft recommendations on how to best support the region’s traded sector economy by ensuring a supply of shovel-ready large parcels.</li> <li>▪ Investigated approach for visualizing the impact local actions and investments have on downtowns and main streets in the future, developed work scope.</li> <li>▪ Released a RFP to secure consultant help to analyze the infrastructure costs in potential UGB expansion areas.</li> <li>▪ Brownfields: <ul style="list-style-type: none"> <li>▪ Negotiated consultant contract for brownfield assessment assistance on second Environmental Protection Agency (EPA) grant worth \$180,000.</li> <li>▪ Identified 9 potential brownfield sites for application for assessment grants and reviewed them with the Brownfield Task Force</li> <li>▪ Conducted significant outreach and technical assistance activities in targeted communities and with property owners and prospective</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>▪ Present two new site assessment applications to Brownfield Task Force for initial assessment funding</li> <li>▪ Continued site identification, assessment and support of site redevelopment opportunities.</li> <li>○ Local Aspirations <ul style="list-style-type: none"> <li>▪ Establish 2040 Work Teams in all target locations</li> <li>▪ Identify needed infrastructure and other assistance and coordinate resources within Metro to support priority areas</li> </ul> </li> <li>○ Employment Toolkit <ul style="list-style-type: none"> <li>▪ Prepare product that summarizes employment area tools, showcase tools and continue to develop a partnership approach to using technical charrette concept to apply infrastructure, district energy and other tools in local employment areas.</li> </ul> </li> <li>○ Technical Assistance <ul style="list-style-type: none"> <li>▪ Support Hillsboro in code refinement for downtown development and collaborate with other cities that are actively updating code for the same purpose.</li> <li>▪ Summarize approach to State of the Centers update for broader review.</li> <li>▪ Seek Council action on CET grant awards.</li> <li>▪ Promote recommendations from the Centers and Corridors Expert Advisory Group, and identify opportunities to link expert advice to address local problems.</li> <li>▪ Prepare grant application for HUD sustainable community initiative to support local aspirations and implement MGP.</li> <li>▪ Finalize the Oregon City SDC Case Study and share results with other local jurisdictions.</li> </ul> </li> <li>○ Periodic Planning <ul style="list-style-type: none"> <li>▪ Metro Council, county commissions to adopt reserves ordinances in May and June.</li> <li>▪ Joint submission of final package and record with counties to LCDC in June.</li> </ul> </li> </ul>

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		<p style="text-align: center;">purchasers</p> <ul style="list-style-type: none"> <li>▪ Initiated assessment activities on one property</li> <li>▪ Refined engagement strategy and communication materials that link brownfields assessment to larger Making the Greatest Place (MGP) goals.</li> <li>▪ Local Aspirations: <ul style="list-style-type: none"> <li>▪ Convened internal working teams to develop model of cross-departmental coordination and leverage for local aspiration implementation</li> <li>▪ Developed staff recommendations for 23 Construction Excise Tax (CET) grant applications.</li> </ul> </li> <li>▪ Employment Toolkit: <ul style="list-style-type: none"> <li>▪ Completed basic research of tools to support site design, redevelopment and infrastructure in the region's employment areas</li> <li>▪ Submitted letter of interest for EPA Smart Growth to support development of employment areas using new tools in toolkit in partnership with several local jurisdictions</li> </ul> </li> <li>▪ Technical Assistance: <ul style="list-style-type: none"> <li>▪ Solicited PSU support to prepare and submit Oregon Transportation Research and Education Consortium (OTREC) grant to fund research that would document reduced transportation impacts with compact urban form for use in future System Development Charges (SDC), Transportation Planning Rule (TPR) and greenhouse gas analyses and established partnership opportunities to test the new research in local jurisdictions.</li> <li>▪ Refined modeling and Geographic Information</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>○ Development Center <ul style="list-style-type: none"> <li>▪ Town Center Station project - Construction will progress.</li> <li>▪ TOD Strategic Plan – Think Tank event will be held in mid-March to inform and inspire TOD best practices in the region.</li> <li>▪ Placemaking – Consultant team led by Communitas will be under contract to develop model code for flexible zoning districts that could facilitate development in centers.</li> <li>▪ Walkability guru Dan Burden will spend a week in the region in June to work with local cities of Hillsboro, Beaverton and Portland to conduct walkability audits in centers and main streets. Along with a team of urban design and transportation planning specialists with Glatting Jackson Kercher Anglin, Burden will work with local staff to identify strategies for improving access and pedestrian connectivity in their communities.</li> <li>▪ Funding agreement will be in place for the demonstration living wall at The Knoll in Tigard. This will be the first Green Innovation project funded through the Development Opportunity Fund.</li> </ul> </li> </ul> <p><i>Senior Leadership Team Action(s) Required</i></p> <ul style="list-style-type: none"> <li>➤ Continued support for strategic MGP decision-making structure and timelines; coordination among departments (incl. communications, legal, research center)</li> <li>➤ Support for negotiations for local actions to fill the 20-year capacity gap and conditions for potential UGB expansion areas</li> <li>➤ Resource coordination to support MGP implementation using CET grants and other Metro resources</li> </ul> <p><i>Metro Council Action(s) Required</i></p> <ul style="list-style-type: none"> <li>➤ Adoption of reserves ordinance (May/June)</li> <li>➤ Review of local land use actions as needed</li> <li>➤ Review and direction on legislative changes to framework and functional plan policies in 2010.</li> <li>➤ Approval of Construction Excise Tax grants in 4th quarter fiscal year 09-10.</li> </ul>

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		<p>Systems (GIS) methods to illustrate performance for use in next State of the Centers update and activity spectrum concept.</p> <ul style="list-style-type: none"> <li>▪ Signed intergovernmental agreement (IGA) with Hillsboro to support the downtown code update and summarize the results as case study for other jurisdictions facing similar challenges.</li> <li>▪ Initiated drafting of grant to submit for Department of Housing and Urban Development (HUD) Sustainable Community Initiative by engaging public, private and non-governmental organization (NGOs) groups.</li> </ul> <p>➤ Periodic Planning:</p> <ul style="list-style-type: none"> <li>○ Completed major public outreach phase for urban and rural reserves program in January.</li> <li>○ Reserves Phase 4 milestone via Council and counties adopting intergovernmental agreements.</li> <li>○ Initiated preparation of ordinance to implement reserves decisions.</li> <li>○ Initiated preparation of joint findings with counties</li> </ul> <p>➤ Development Center:</p> <ul style="list-style-type: none"> <li>○ Projects approved – Transit-Oriented Development (TOD) Steering Committee authorized Metro funding for: <ul style="list-style-type: none"> <li>▪ The Knoll (Tigard) - purchase of a TOD Easement in this affordable housing project with 48 residential units, located in the Tigard town center, less than ½ mile from the Tigard WES station.</li> <li>▪ Pettygrove Apartments (Portland) – purchase of a TOD Easement in this workforce housing project, with 90 apartments located in NW Portland, less than ¼ mile from the streetcar.</li> <li>▪ College Station (Portland) –purchase of a TOD</li> </ul> </li> </ul>	

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		<p>Easement in this student housing project with street level commercial space, in the University District directly adjacent to light rail.</p> <ul style="list-style-type: none"> <li>▪ TriMet Right of Way Acquisition (Gresham) - purchase of 0.78 acres of excess TriMet light rail right-of-way land adjacent to Metro-owned TOD properties on NW Civic Drive.</li> <li>▪ Projects under construction: Town Center Station (Clackamas County) – Construction is progressing well on this fifty-two (52) unit affordable apartment development, located within ½-mile of the Clackamas Town Center MAX station.</li> <li>○ Placemaking <ul style="list-style-type: none"> <li>▪ Centers and Corridors Technical Assistance – Development opportunity studies are under way with the cities of Tigard, Oregon City and Gresham. Consultant teams are exploring redevelopment options for city-owned parcels in these downtown areas and will analyze market economics, codes and incentives that will affect development feasibility on these properties. The team will propose potential redevelopment approaches and recommend public actions and incentives that may be necessary to attract new development to these centers.</li> <li>▪ District Energy Assessment – Due to the Senior Leadership Team’s desire to focus staffing and resources on other opportunities, this project has been indefinitely suspended. Development Center resources allocated for this effort have been redirected to other projects.</li> </ul> </li> <li>○ Studies initiated <ul style="list-style-type: none"> <li>▪ Metro Regional Center Air Rights Study (Portland) – Redevelopment feasibility study initiated.</li> </ul> </li> </ul>	

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		<ul style="list-style-type: none"> <li>▪ TOD Strategic Plan –The Center for Transit Oriented Development (CTOD) team has been selected to provide consultant services in support of the TOD Strategic Plan. Strategic Economics, an urban economics firm, and Nelson/Nygaard, a national leader in multimodal transportation planning, will serve as sub-consultants. It is anticipated that the TOD Strategic Plan will be completed in the summer of 2010.</li> <li>○ Collaboration with Nature in Neighborhoods(NIN)               <ul style="list-style-type: none"> <li>▪ U of O Sustainable Cities – NIN and TOD jointly served as clients for Professor Brook Muller’s architecture studio class where students developed design concepts for integrating nature into compact TOD development on the TOD Property at Gresham Civic.</li> </ul> </li> </ul>	
Natural areas education and volunteer services  <i>John Sheehan</i>	The program coordinates and/or supports the community involvement activities occurring in Metro’s natural areas, parks and pioneer cemeteries. The program encourages citizen participation in events and activities that foster an increased stewardship ethic in the region by deploying volunteers in support of parks and natural area-related activities and by providing outdoor environmental education to school groups and interpretative services to groups and the general public.	<ul style="list-style-type: none"> <li>➤ 21 volunteers graduated from Nature University in early April and will start leading school field fields in late April and early May.</li> <li>➤ Filled AmeriCorps LINKS position; Hannah Cooley is now leading volunteer activities at the Native Plant Center and has begun working on sustainable volunteer coordination systems at the NPC.</li> <li>➤ Over 1,000 people attended the Raptor Road Trip in February – by far the largest attendance ever for this event.</li> <li>➤ Successfully launched Volgistics Volunteer Information Center (VIC) module; volunteers in relevant programs are now self-scheduling through this new functionality.</li> <li>➤ Anne Warner, Vicki Kolberg and I met to review education program consultant recommendations and begin sketching out possible next steps. Awaiting senior leadership direction before proceeding further.</li> <li>➤ Hosted a highly successful volunteer appreciation dinner attended by nearly 120 volunteers, staff and guests, including the Metro Council president, three Metro Councilors and the COO.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Pending further senior leadership direction, begin creating a plan for increased collaboration between Zoo education programs and the new Sustainability Center education division.</li> <li>➤ Prepare educators and volunteer coordinators for a successful transition to new reporting structure. This prep work will include coordinating PACe goal-setting, assessing current work plans for needed alterations, and beginning to build familiarity among new colleagues.</li> <li>➤ Run successful school field trip programs at four Metro sites – Oxbow Regional Park, Howell Territorial Park, Smith and Bybee Wetlands Natural Area and Gotter Prairie Natural Area.</li> <li>➤ Expand Volunteer Information Center self-scheduling function to include native plant center volunteers.</li> </ul>
Natural areas  <i>Kathleen Brennan-Hunter</i>	This program includes the acquisition and restoration of regionally significant natural areas for the protection of riparian and upland habitat and water quality, as well as locally based Nature	<i>Natural Areas Bond Measure</i> <ul style="list-style-type: none"> <li>➤ First Chehalem Ridge target area acquisition – 1,143 acre Chehalem Ridge Natural Area.</li> <li>➤ Metro Auditor released positive follow-up audit of Natural Areas</li> </ul>	<i>Natural Areas Bond Measure</i> <ul style="list-style-type: none"> <li>➤ First trail easement acquisitions (Fanno Creek trail).</li> <li>➤ Work with the Natural Areas Performance Oversight Committee to refine performance measures for the NIN Capital Grants Program.</li> </ul>



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	in Neighborhoods initiatives.	<p>Program.</p> <ul style="list-style-type: none"> <li>➤ Natural Areas Performance Oversight Committee released positive annual program review.</li> <li>➤ Council approved Nature in Neighborhoods Capital Grants 2010 awards as recommended by the Grant Review Committee.</li> <li>➤ Metro Council adopted resolution amending Natural Areas Implementation Work Plan to facilitate purchase of trail easements.</li> <li>➤ Budget amendment to add additional Natural Resource Technician approved by the Metro Council.</li> <li>➤ Local park providers requesting local project reimbursement in this quarter: <ul style="list-style-type: none"> <li>○ City of Durham was reimbursed \$30,000 to construct approximately 700 feet of paved pedestrian and bicycle pathway from the Fanno Creek Bridge to Durham City Park. The new trail segment connects an existing paved path to the Fanno Creek Greenway Trail.</li> <li>○ Portland used \$6,487.70 to acquire a .34 acre undeveloped parcel on the northeast edge of Forest Park. The project adds forested buffer to the park edge and protects interior habitat for wildlife such as cavity nesting birds. This site also helps protect water quality on Miller Creek, which supports cutthroat trout.</li> <li>○ Portland used \$113,403 to acquire 3.9 acres along Veteran’s Creek, a tributary of Johnson Creek, in Southeast Portland. This parcel, approved for the development of four buildings with 26 condominiums, is one of only a few privately-owned properties along Veteran’s Creek. It contains 135 linear feet of stream and a mature riparian and upland forest.</li> <li>○ Gresham-Fairview Trail. Metro paid the final requisition for the acquisition of trail easements – total for all about \$500,000.</li> <li>○ Wilsonville has been using portions of local share funding to support the design for the Graham Oaks Nature Park (about \$8,000) and adjacent project for the CREST gateway (about</li> </ul> </li> </ul>	<p><i>Nature in Neighborhoods</i></p> <ul style="list-style-type: none"> <li>➤ With Planning staff, complete a report summarizing the region’s non-regulatory and other voluntary programs that help implement Nature in Neighborhoods legislation (Title 13) as required by the Metro Council. This report, due every other year, will be the first one issued by Metro, covering 2007-2009. Develop communication plan for highlighting regional accomplishments and making local and regional success stories part of “Making the Greatest Place” communications strategy.</li> <li>➤ Review 2010 NIN Restoration and Enhancement full applications with assistance from technical experts from around the region and develop funding recommendation for Council approval in late May or early June.</li> <li>➤ Work with Communications staff to incorporate Integrating Habitats, U of O student studio work and Sustainable Cities Initiative concepts into Making the Greatest Place and Community Investment Strategy outreach and community involvement programs.</li> <li>➤ Title 13 reporting requirements discussion with Metro Council.</li> </ul> <p><i>Natural areas restoration</i></p> <ul style="list-style-type: none"> <li>➤ Prep, planning and contracting for prescribed burn; plant procurement at Gotter Prairie and Munger Prairie.</li> <li>➤ Plant monitoring, set up haying and grazing at Gotter Prairie.</li> <li>➤ Coordination of natural resource management and interpretation at Cooper Mountain Nature Park.</li> <li>➤ Planning/coordination of park prep at Graham Oaks Nature Park.</li> <li>➤ Treatment of over 200 acres of invasive weeds at the Clear Creek Natural Area.</li> <li>➤ Partnering with Gresham to close down and stabilize ¾ mile of unauthorized cut trails in the East Buttes target area.</li> <li>➤ Partnering with North Clackamas Parks and Recreation District (NCPRD), to treat weeds in the oak enhancement units at Mount Talbert Nature Park.</li> <li>➤ Steering committee to reach consensus on structure of Regional Conservation Framework database and mapping efforts and begin drafting agreements with partners to complete the work.</li> </ul> <p><b>Metro Council Action Required</b></p> <ul style="list-style-type: none"> <li>➤ Council approval of Nature in Neighborhoods 2010 Restoration and Enhancement grant awards as recommended by the Grant Review Committee, tentative for May or early June 2010.</li> </ul>

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		<p>\$3,000).</p> <p><i>Nature in Neighborhoods</i></p> <ul style="list-style-type: none"> <li>➤ Metro received 48 pre-applications requesting \$777,000 in NIN Restoration and Enhancement grant funding for 2010. A review committee invited 18 projects to submit full applications for consideration.</li> <li>➤ Developed plans and materials for outreach and marketing of nature-friendly and low impact development practices at upcoming trade and public home shows in partnerships with Earth Advantage (combining NIN, Metro Paint and Metro Construction Demolition and Recycling); website development and promotions with the Oregon Residential Building Alliance (ORRBA) and outreach and promotions with HBA at the 2010 EcoVative, Ultimate Open House and other home and trade shows in 2010.</li> <li>➤ Completed second U of O studio for Gresham Civic Station, a collaborative TOD/NIN project exploring the application of Integrating Habitats and other nature-friendly design principles on a TOD site owned by Metro.</li> <li>➤ Partnered with Metro’s Nature in Neighborhoods and Toxics Reduction/Natural Gardening programs to conduct a focus group testing terms and definitions for use in outreach and social marketing campaigns with public audiences about natural gardening and nature-friendly development practices.</li> <li>➤ Completed regional “Connect the Drops” map showing low-impact development (LID) practices throughout the region – highlighted in Spring issue of GreenScene.</li> </ul> <p><i>Natural areas restoration</i></p> <ul style="list-style-type: none"> <li>➤ Oregon Watershed Enhancement Board (OWEB) grant awarded \$390,000 for oak and prairie restoration at several natural areas including Willamette Narrows, Clear Creek, Cooper Mountain, Graham Oaks and various Tualatin River sites.</li> <li>➤ Planted ~4,000 trees and shrubs at Cooper Mountain and Multnomah Channel.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Metro Council approval of unusual circumstances for regional bond measure acquisition likely in upcoming quarter.</li> </ul>

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		<ul style="list-style-type: none"> <li>➤ Planted ~600 rare Delphinium leucophaeum and Sidalcea nelsoniana at Gotter Prairie and Cooper Mountain.</li> <li>➤ 300 acres of the original 3,800 acre area with high priority invasive weeds were hand pulled and sprayed to eradicate ivy, clematis and laurel in the Sandy River target area.</li> <li>➤ Partnership with Clackamas County Parks and the Clackamas Soil and Water Conservation District to treat a large infestation of spurge laurel (invasive weed) in the Clackamas River Basin.</li> <li>➤ Five acres of ivy and money plant was hand pulled at Canemah Bluff natural area.</li> <li>➤ Stewardship Classification GIS database to summarize general habitat type and restoration status of current Metro ownership and to develop “ballpark” estimated costs for completing restoration and conducting long-term management completed.</li> </ul>	
<p>Parks planning and development</p> <p><i>Mary Anne Cassin</i></p>	<p>Planning and building a regional system of parks, natural areas and trails. This work encompasses everything from a higher level analysis of how the regional system should be branded and funded, to site specific design and construction of new nature parks that promote appropriate public access to some portion of the more than 9,000 acres purchased under the natural areas bond program. Master planning and adaptive use analysis for existing parks, cemeteries and parks are also in this program.</p>	<ul style="list-style-type: none"> <li>➤ Bi-State Trails Plan was released on April 9 at the Intertwine Alliance event in Vancouver.</li> <li>➤ Smith/Bybee Bridge and Trail reports are in final review draft.</li> <li>➤ Intertwine phase two web site under scope development; state grant (\$50,000) tentatively approved (State Commission vote required, scheduled for May).</li> <li>➤ Regional system funding analysis report in draft form.</li> <li>➤ Prospectus completed for Pier Park Bridge (required for ODOT projects).</li> <li>➤ Consultant contract for Smith/Bybee Natural Resources Master Plan approved; first work products received.</li> <li>➤ Graham Oaks construction at 50%.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Final reports for Smith/Bybee Bridge and Trail to be brought to Council.</li> <li>➤ Intertwine web phase two scoping completed.</li> <li>➤ Internal discussion framed for Metro property funding.</li> <li>➤ Intertwine distribution map (what areas of the region have ready access to nature?) ready for review.</li> <li>➤ Initial design concepts for Intertwine signage ready for review.</li> <li>➤ Blue Lake IGA with Oregon Department of Transportation (ODOT) completed.</li> <li>➤ IGA with ODOT completed for Pier Park Bridge.</li> <li>➤ First public open house for Smith/Bybee Natural Resources Master Plan.</li> <li>➤ Contingency funds from local partners secured for Tonquin Trail project.</li> <li>➤ Graham Oaks construction at 75%.</li> </ul> <p><b>Caution items for correction/monitoring</b></p> <ul style="list-style-type: none"> <li>➤ Complete feasibility and/or master plan studies for segments of the Regional Trail System: the Lake Oswego to Milwaukie Bridge study continues to be on hold due to Union Pacific RR reluctance to participate in the study; alternative options are being explored. Workload pressures at ODOT continue to postpone contracts for the Westside Trail study and the Blue Lake Trail construction, so project initiation has been delayed (though there are small signs of progress). All other studies (Tonquin Trail, Smith &amp; Bybee Bridge/Trail, and Pier Park Bridge) are proceeding well. The Bi-State Regional Trails Plan was completed this quarter.</li> </ul>

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			<p><b>Senior Leadership Team Action Required:</b></p> <ul style="list-style-type: none"> <li>➤ May need to assist staff in getting ODOT to initiate projects in a more timely manner to avoid further delays on two projects.</li> </ul>
<p>Parks and Natural Areas Management</p> <p><i>Mike Brown</i></p>	<p>Parks and Natural Areas Management is to provides efficient and cost-effective management for Blue Lake and Oxbow regional parks, Chinook Landing Marine Park, M. James Gleason Memorial Boat Ramp, Sauvie Island Boat Ramp, Howell Territorial Park, Smith and Bybee Wetlands Natural Area, Mt Talbert, Cooper Mountain, and Graham Oaks nature parks, and Glendoveer Golf Course, as well as 14 Pioneer cemeteries and 9,173 acres of natural areas acquired under the 1995 and 2006 Natural Areas Acquisition bond measures.</p> <p>The program strives to provide safe, accessible, attractive and well-maintained parks and wildlife areas for the citizens of the region. For natural areas and open spaces, the program protects, restores and enhances the resources.</p>	<ul style="list-style-type: none"> <li>➤ Engineering/Geotechnical work initiated for Brainard Cemetery retaining wall.</li> <li>➤ Gleason Boat Ramp Phase 3 in water work completed. Grand opening scheduled for April 27, 2010. Ramp is currently open to the public.</li> <li>➤ Interior post and chain fencing enclosing Block 14 at Lone Fir is completed.</li> <li>➤ Celilo A-B shelter roof replacement at Blue Lake is completed</li> </ul>	<ul style="list-style-type: none"> <li>➤ Multnomah A-B-C-D shelter roof at Blue Lake will be completed.</li> <li>➤ Engineering and Geotechnical reports will be completed for Brainard Cemetery retaining wall project. The RFP will be released.</li> <li>➤ Jones Cemetery paver boundaries will be completed.</li> </ul> <p><b>Caution items for correction/monitoring</b></p> <ul style="list-style-type: none"> <li>➤ Only 22 acres transitioned from stabilization to maintenance in the third quarter; the annual goal is 400 acres. There has been a total of 130 acres moved into maintenance this fiscal year. This process needs to be monitored closely if the annual goal is to be met.</li> <li>➤ Decrease in revenues this quarter. The Marine facilities are a large factor in this decrease, as fishing regulations put out by the Oregon Fish and Wildlife Department this spring allowed no fishing for spring Chinook salmon above the I-205 Bridge. This adversely impacted our Chinook Marine Facility that serves the regional boaters in this area. The Gleason Boat Ramp at NE 43rd and Marine Drive was also impacted by the recent phase 3 construction project, which did not allow public use of the facility until March 20. Look for a further loss next quarter as the season below I-205 was shortened to four (4) days a week and then was closed April 12th.</li> <li>➤ The Brainard Cemetery retaining wall project has run into issues regarding completion of the required geotechnical report. This aspect of the engineering process is necessary to finalize the scope of work for the project, which must be completed before the RFP can go out. The geotechnical firm ran into some unexpected materials when boring soils to complete the report, which required them to utilize heavier equipment and a different excavation approach. The contract has been renegotiated and the dollars to do the actual construction work have been amended and forwarded to the FY 2010/2011 budget.</li> </ul>
<p>Resource conservation and recycling</p>	<p>The work of the Resource Conservation and Recycling (RCR) program advances the region's efforts to reduce greenhouse gas emissions,</p>	<ul style="list-style-type: none"> <li>➤ Internal Sustainability                             <ul style="list-style-type: none"> <li>○ Completed the impacts assessment report for the Sustainability Plan, which identifies the major impacts of</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>➤ Internal Sustainability                             <ul style="list-style-type: none"> <li>○ The sustainability program's Intramet site will launch as a tool to inform and engage employees, including a program newsfeed, tips for employees,</li> </ul> </li> </ul>

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<p><i>Matt Korot</i></p>	<p>conserve natural resources and protect the environment. RCR includes four interrelated sub-programs:</p> <ul style="list-style-type: none"> <li>▪ Waste Reduction Education and Outreach</li> <li>▪ Solid Waste Reduction</li> <li>▪ Metro Internal Sustainability</li> <li>▪ Climate Change Initiative (<i>for which a separate Project Status Report has been completed</i>)</li> </ul> <p>RCR's waste reduction work addresses household and businesses activities and the impacts associated with the manufacture, use and disposal of goods. It employs several strategies, including expansion of waste prevention and recycling opportunities, support to local governments, education based on community-based social marketing principles, development of best practices, and advancement of policy approaches to reducing and managing waste.</p> <p>The internal sustainability program coordinates Metro's efforts to integrate sustainable practices into its internal operations, leading Metro to be a model sustainable business and attain its five internal sustainability goals.</p> <p>The climate change initiative focuses on:</p> <ul style="list-style-type: none"> <li>▪ developing regional greenhouse gas emissions tools to help Metro and the region assess and prioritize program options</li> <li>▪ applying a greenhouse gas emissions "lens" to key Metro initiatives</li> <li>▪ working with regional partners to identify best management practices and opportunities for collaboration</li> </ul>	<p>Metro operations and the gaps that are not addressed by current sustainability goals.</p> <ul style="list-style-type: none"> <li>○ Substantial progress was made on developing the very complex and data-intensive baseline for the Sustainability Plan. The baseline addresses water usage, waste generated and recycled, toxicity of Metro's chemical product inventory, greenhouse gas emissions, and habitat protection. Completion was delayed because of poor records and the need to file a public records request form the City of Portland.</li> <li>○ The draft sustainable procurement code was completed, reviewed by Zoo, Sustainability Center and Parks and Environmental Services staff, and distributed for review by external colleagues. It is expected that it will go to Council for consideration before the end of the fiscal year.</li> </ul> <p>➤ Solid Waste Reduction</p> <ul style="list-style-type: none"> <li>○ Phase 1 of the Clean Refuse Fleet project was initiated with a stakeholder engagement meeting in January, updating of the regional truck inventory, development of a data collection protocol and implementation of testing on trucks that are characteristic of the engine types and ages that will potentially receive diesel particulate filters. Filter installation did not begin because of a delay in the U.S. EPA's distribution of funds to the Oregon DEQ that make up 60% of the Phase 1 budget.</li> <li>○ Staff advised Metro's legislative liaison on bills introduced during the 2010 interim Oregon legislative session, including those addressing electronic waste, plastic bags and the chemical Bisphenol A ban as an ingredient in infant products.</li> </ul> <p>➤ Waste Reduction Education</p> <ul style="list-style-type: none"> <li>○ Youth education program reached 32,698 students through 630 classroom presentations, assemblies and puppet shows.</li> <li>○ Metro's hired consultant completed an evaluation of Zoo, Parks and Waste Reduction youth conservation education</li> </ul>	<p>opportunities for involvement and agency accomplishments. Launch was delayed because of reallocated Sustainability and Communications staff resources to other priority projects.</p> <ul style="list-style-type: none"> <li>○ Completion of the draft sustainability plan.</li> <li>○ Presentation of the sustainable procurement code to Council for consideration.</li> </ul> <p>➤ Solid Waste Reduction</p> <ul style="list-style-type: none"> <li>○ Completion of an assessment of the first year of the Enhanced Dry Waste Recovery Program. The project timetable was amended shortly after submittal of the last quarterly status report to allow more time for data gathering and stakeholder input.</li> <li>○ Execution of IGA with Oregon DEQ for funding to support Phase 1 project to install diesel particulate filters on refuse vehicles, and installation of filters on a portion of the 75-80 vehicles targeted during this phase.</li> </ul> <p>➤ Climate Initiative</p> <ul style="list-style-type: none"> <li>○ Completion of draft Climate Prosperity strategy for discussion by Council.</li> <li>○ Completion of draft greenhouse gas emissions tools and guidelines (a greenhouse gas "lens") to provide accurate and useful information to inform regional decision-makers.</li> <li>○ Presentation of the draft Metro greenhouse gas scenario planning work program to Council, JPACT and MPAC.</li> </ul> <div style="background-color: red; color: black; padding: 2px;"><b>Off track items for correction/monitoring</b></div> <p>➤ It is unlikely that the region will meet its targeted recovery rate of 64% by the end of 2009 (the rate will be calculated by DEQ in Fall 2010). The 2008 rate was 57%, an increase of almost two percentage points over 2007, which showed that recovery stayed strong even as the economy weakened and waste generation declined. The Business Recycling Requirement and Enhanced Dry Waste Recovery Program are expected to lead to greater recovery levels once fully implemented, and in 2010 incremental increases in organics recovery are expected.</p> <p><b>Key Items for Metro Council Attention</b></p> <p>➤ Climate Prosperity Strategy - Metro's role in strategy implementation and the Climate Prosperity Leadership Council will be discussed at the June 8, 2010 work</p>

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	<ul style="list-style-type: none"> <li>▪ identifying specific emissions reduction project investment opportunities</li> </ul>	<p>programs, including an academic review of messages, a gap analysis and recommendations for improving how the programs work together and focus their efforts. The Sustainability Center and Zoo will lead conservation education planning efforts that are informed by this study, Intertwine objectives and individual program goals.</p> <ul style="list-style-type: none"> <li>○ The youth education program launched a new middle school educational theatre assembly program focused on reducing consumption.</li> <li>○ The Resource Conservation and Recycling program’s Healthy Homes/Mobile Native Plant Garden exhibit at the Yard Garden and Patio show won “Best of Division” for the second year in a row and had more than 3,000 visitors.</li> <li>○ Executed an IGA with Oregon State University Extension Service to develop and implement significant portions of Metro’s natural gardening education program, including presentations, seminars and public events.</li> </ul> <ul style="list-style-type: none"> <li>➤ Climate Initiative <ul style="list-style-type: none"> <li>○ Presented the greenhouse gas emissions inventory results to TPAC, MTAC, JPACT and MPAC for information and discussion.</li> <li>○ Completed the regional greenhouse gas emissions inventory to help Metro and the region assess and prioritize program options.</li> <li>○ Hosted a JPACT and MPAC climate and community prosperity workshop with 200 attendees representing government, business, university and non-profit organizations.</li> <li>○ Metro and state staff identified funding needs for Metro’s greenhouse gas scenario planning, per the HB 2001 requirement.</li> </ul> </li> <li>➤ Cross-divisional and cross-departmental <ul style="list-style-type: none"> <li>○ Worked with Communications to launch the first phase of a project regarding web-based content and tools on sustainability. The team released a web survey to learn</li> </ul> </li> </ul>	<p>session.</p> <ul style="list-style-type: none"> <li>➤ Lower Willamette River Climate Preparation Strategy - The University of Oregon is leading an effort to identify the local impacts of climate change, assess risks and vulnerabilities for various sectors, and develop a framework for climate change preparation planning. Four workshops have taken place throughout the region to engage regional experts in the development of recommendations, which will be compiled in a climate adaptation framework plan by June 2010.</li> <li>➤ Business Recycling Requirement Compliance - Washington County adopted a local ordinance and is now in compliance with the requirement. Of the three jurisdictions remaining out of compliance, Multnomah County is making progress as part of a larger effort to create an overall solid waste regulatory structure from scratch, Troutdale is conducting a survey of its businesses as a possible step towards passing an ordinance, and Damascus is not expected to take any action.</li> <li>➤ Solid Waste Advisory Committee (SWAC) - The new SWAC began meeting this quarter and will focus its initial efforts on developing policy recommendations to improve the sustainability of the regional food system. Likely initial areas of emphasis will be enhancing the system for collecting edible food for distribution through food rescue agencies and building infrastructure for recovering food waste.</li> </ul> <p><b>Senior Leadership Team Action(s) Required</b></p> <ul style="list-style-type: none"> <li>➤ During the next quarter, SLT will be asked to review and provide input on the draft Internal Sustainability Plan. Molly Chidsey and Teri Dresler will brief the SLT on the draft plan before asking for this review.</li> </ul>

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		residents find and share online information about waste prevention, transportation options, resource conservation, climate change, green building and recycling.	
Solid Waste Operations <i>Paul Ehinger</i>	<p>The primary purpose of the Solid Waste Operations program is to provide comprehensive solid and hazardous waste disposal services both to commercial haulers and the public. This program also includes operation, maintenance and monitoring of environmental improvements at two closed landfills in the region.</p> <p>This program consists of four work areas:</p> <ul style="list-style-type: none"> <li>▪ Solid Waste Disposal Services</li> <li>▪ Hazardous Waste Disposal Services</li> <li>▪ Landfill Stewardship</li> <li>▪ Facility and Asset Management</li> </ul>	<ul style="list-style-type: none"> <li>➤ Execution of contracts with two firms for the operation of Metro’s transfer stations.</li> <li>➤ Completed transition to new fleet of transport equipment with higher payloads.</li> <li>➤ Selected as PaintCare service provider.</li> <li>➤ Completed construction of new truck wash area for Metro Central well under budget.</li> <li>➤ Selected contractor to refurbish compactor hydraulics at Metro South station.</li> <li>➤ Received draft St. Johns Landfill Remedial Investigation Report.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Selection of new Transfer Station Operations Manager</li> <li>➤ Continued progress towards new transfer station contract operations parameters.</li> <li>➤ Execution of contract to supply diesel fuel for Waste Transport Contractor.</li> <li>➤ Complete and sign PaintCare contract and prepare facilities for startup of services.</li> <li>➤ Submit St. Johns Landfill Remedial Investigation Report to DEQ.</li> <li>➤ Complete compactor refurbishments at Metro South.</li> <li>➤ Complete ventilation upgrades at Metro South HHW facility.</li> <li>➤ Get storm water sampling plan for Metro Central approved by DEQ</li> </ul> <p style="background-color: yellow;"><b>Caution items for correction/monitoring</b></p> <ul style="list-style-type: none"> <li>➤ The “Jughandle” road project bordering the Metro South station will realign Washington with HWY 213 to improve traffic flows, utilizing a portion of the current vacant easement adjoining the station site to the east. A number of capital projects at the station are being delayed until the full impacts of the project are known. In addition, Metro is re-examining the facility’s future through the disposal system planning process currently underway. A number of planned projects are being reconsidered pending the study’s completion.</li> </ul>
Solid Waste Regulation <i>Roy Brower</i>	Regulation, inspection, monitoring and enforcement of Metro Code at private solid waste facilities in the Metro system.	<ul style="list-style-type: none"> <li>➤ The COO delivered a report to the Council on March 15 on putrescible waste service areas detailing the demand for disposal within each transfer station service area required by Metro Code Section 5.01.131.</li> <li>➤ Metro took an enforcement action against Kemper Drywall; Kemper was penalized \$47,485 and filed “exceptions” with the Metro Council. After considering a presentation from the hearings officer, the Council decided that the evidence was admissible but adopted the hearings officer’s proposed order on March 18, 2010, letting the penalty stand.</li> <li>➤ Metro Council granted non-system licenses (NSLs) to Republic/Allied Waste (3/18) and Waste Management (4/1) to send organic food waste to Pacific Region Compost facility (PRC), located in Benton County and owned by Republic/Allied Waste Systems.</li> </ul>	<ul style="list-style-type: none"> <li>➤ TIRE PROCESSORS. Solid waste license renewals are in process for RB Rubber Company and Tire Disposal and Recycling, both located in Portland.</li> <li>➤ ROOFING PROCESSORS. Solid waste license application submitted for NW Shingle, located in Milwaukie.</li> <li>➤ YARD DEBRIS RELOADS. Solid waste license renewals are in process for Quick Stop Recycling and Wood Waste Management, both located in Portland.</li> <li>➤ ENFORCMENT CASE. Resolution of Bernhardt Golf/Westside Rock case</li> <li>➤ REFUND REQUESTS. Resolution of internal strategy on fee and tax refund/ADC requests</li> </ul> <p><b>Senior Leadership Team Action(s) Required</b></p> <ul style="list-style-type: none"> <li>➤ Columbia Environmental (CE) Transfer Station Franchise Renewal: The franchise for CE expires at the end of 2010. To date no construction has been undertaken. CE has indicated its intent to request a franchise renewal for another five years, which could be managed as a standard transfer station renewal. SLT may wish to</li> </ul>

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		<ul style="list-style-type: none"> <li>➤ Staff completed a project that allows illegal dump sites to be recorded electronically in the field and mapped on a more frequent basis, allowing staff to focus on prevention at chronic dump sites and to partner more effectively with neighborhoods and local governments to stem problem dumping areas.</li> <li>➤ Metro’s RID Patrol cleanup crews conducted a major clean up of illegal disposal and transient camp waste along Sullivan’s Gulch (along I-84 from the Willamette River to 97th Avenue).</li> <li>➤ Oversaw implementation of the sampling plan at Tualitan Valley Waste Recovery to assure that the plan is statistically valid.</li> <li>➤ BERNHARDT GOLF/WESTSIDE ROCK INVESTIGATION: Metro concluded an investigation of illegally disposed stadium artificial turf and issued a \$19,840 penalty. The disposal site has provided additional information that may result in a recalculation of the penalty and a possible settlement. This case has some additional political visibility because the work was performed for the City of Hillsboro at Hillsboro Stadium.</li> </ul>	<p>consider whether to recommend renewal and determine how the renewal relates to the internal disposal system planning efforts underway.</p> <ul style="list-style-type: none"> <li>➤ Pending Fee and Tax Refund Requests: Three different companies have requested a refund of Metro solid waste regional system fee and excise tax for solid waste residual used in a DEQ-approved performance trials as alternative daily cover at two landfills located in Oregon. Metro also clarified the reporting methodology for refund eligibility for use of alternative daily cover (ADC) materials at another Oregon landfill. Metro’s decisions are likely to be contentious.</li> </ul> <p><b>Metro Council Action(s) Required</b></p> <ul style="list-style-type: none"> <li>➤ Resolution 10-4138. Metro Council will consider a resolution that allows the COO to temporarily defer payment of the regional system fee for certain manufacturing business using recyclable material for up to three years if investment is made resulting in the reduction of disposal of residual waste.</li> </ul>
<p>Zoo Conservation Education</p> <p><i>Mike Keele</i></p>	<p>The zoo provides learning opportunities to people of all ages and cultures. Programs strive to inspire and motivate people to care about and act on behalf of wildlife by providing experiences for observation, discovery, and engagement. In addition, the program identifies and implements <i>in situ</i> and <i>ex situ</i> wildlife conservation and research activities that contribute to the zoo’s conservation mission.</p>	<ul style="list-style-type: none"> <li>➤ Collaborated with Northwest Zoo &amp; Aquarium Alliance to develop and coordinate conservation strategy for Pacific Northwest. Framework completed in January.</li> <li>➤ Completed text for interpretive graphics at Red Ape Reserve and Prehistoric Predators.</li> <li>➤ Updated and revised curricula for overnight programs and teachers on website.</li> <li>➤ Preparation completed and registration underway for Pollinators Conservation Workshop with Xerces Society (May 14, 2010)</li> <li>➤ Began program work on the Wild Minds grant work with the Oregon Museum of Science and Industry in a national consortium between zoos and science museums to provide science education and exhibits about animal cognitive abilities.</li> <li>➤ Participating in Museum of Library Services Planning grant to develop multi-institutional effort to assess positive elephant welfare study. Submitted Leadership grant in January</li> <li>➤ Finalize plans for California Condor Summit and field conservation meetings scheduled for April 13 -15 2010.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Finish Northwest Zoo and Aquarium Alliance work on Climate Change Messaging for the Pacific Northwest region.</li> <li>➤ Continue program work on the Wild Minds grant work with the Oregon Museum of Science and Industry in a national consortium between zoos and science museums to provide science education and exhibits about animal cognitive abilities.</li> <li>➤ Host Wildlife Lecture Series (begins February 16, last lecture April 27.). Final two lectures: Returning Condors to Arizona and Urban Coyotes</li> <li>➤ Provided volunteer training in facilitating family free choice learning with the Children’s Museum for presentations in the Discovery Room at the Predators of the Serengeti Exhibit. Second training will be held April 24,2010</li> <li>➤ Host California Condor Summit and Field Conservation meetings scheduled for April 13 -15, 2010.</li> <li>➤ Host AZA grant funded Butterfly Conservation workshops in June 2010</li> <li>➤ Launch “Living with Predators” two year (2010-2012) conservation theme during Bear Week (May).</li> <li>➤ Participate with developing Education Petal of Intertwine.</li> <li>➤ Work on planning to deliver Advanced Inquiry Masters Program 2012. This</li> </ul>



## Metro Management Report: 3<sup>rd</sup> Quarter- FY 2009-2010 (1/1/10 – 3/31/10)

Budget program title	Budget program description	Major accomplishments for this reporting period	Major accomplishments/corrections for next quarter Items for management and Council attention/action
		<ul style="list-style-type: none"> <li>➤ The first two Wildlife Lecture Series events were very well attended.</li> <li>➤ Supervised three graduate student projects; animal behavior from PSU and Predators of the Serengeti exhibit evaluation from OSU.</li> <li>➤ Recruited and hired summer staff</li> <li>➤ Construction punch list completed to implement corrections and fixes to Predators of the Serengeti exhibit.</li> </ul>	<p>program promotes a community of practice, encourages teachers to use zoos as living laboratory and promotes science inquiry.</p>
<p>Zoo Infrastructure and Animal Welfare Bond Program</p> <p><i>Craig Stroud</i></p>	<p>The Zoo Infrastructure and Animal Welfare Bond Fund program represents the capital planning and construction activities funded by the November 2008 general obligation bond authority.</p>	<p><i>Master Planning Activities</i></p> <ul style="list-style-type: none"> <li>➤ Comprehensive Capital Master Planning -- Established zoo stakeholder teams for each major bond project, assigned a zoo bond project manager, and developing pre-design programmatic elements for each project. Teams began inventorying spaces adjacent to exhibits for current uses, value to mission or enterprise activities, and future opportunities.</li> <li>➤ Waste and Stormwater Master Planning – Received first draft of report in February; team reviewed and commented back on the draft. As a first step, the team is pursuing methods and equipment to measure exhibit wash down water usage.</li> <li>➤ Off-Site Elephant Site Selection Matrix and Program Development Report – iterated the draft report with the project consultants and internal team several times. The draft report is near finalization.</li> </ul> <p><i>Land-Use Activities</i></p> <ul style="list-style-type: none"> <li>➤ The team worked closely with the Metro Council and senior leadership to identify the strategy and steps for addressing land-use with the City of Portland. Metro Senior Leadership Team members contacted City Bureau leaders to inform them that Metro would be approaching the City to discuss a Plan District designation. Metro Councilors, the zoo director and the bond program manager then began meeting individually with City Commissioners to officially begin land-use discussions that will lead to an overall plan, responsibilities and timeline.</li> <li>➤ The bond team is assessing how to best support the land-use engagement resource needs.</li> </ul>	<p><i>Master Planning Activities</i></p> <ul style="list-style-type: none"> <li>➤ Comprehensive Capital Master Planning - Hold RFP pre-proposal meeting for interested parties on May 3 and support inquiries through Request for Proposal addendums; evaluate written proposals and arrange for oral presentations by top proposers.</li> <li>➤ Waste and Stormwater Master Planning – Finalize the consultant report. Acquire metering equipment and begin process of calculating water use during exhibit wash downs.</li> <li>➤ Off-Site Elephant Site Selection Matrix and Program Development Report <ul style="list-style-type: none"> <li>○ Engage Metro and The Oregon Zoo Foundation leadership in the critical annual operating funding issue.</li> <li>○ Provide consultant team with final staff comments for resolution and complete the report.</li> <li>○ Continue to assess properties throughout the region for siting suitability.</li> </ul> </li> </ul> <p><i>Land-Use Activities</i></p> <ul style="list-style-type: none"> <li>➤ Plan District project activities – Hold informational meetings with city commissioners for Plan District advocacy. Pending the results of those meetings, a formal presentation to the combined city Bureau Directors will be scheduled. Assess the options for resourcing and recommend a model. Discuss the resourcing model at an upcoming Oregon Zoo Bond Advisory Group meeting.</li> </ul> <p><i>Construction Project Activities</i></p> <ul style="list-style-type: none"> <li>➤ Veterinary Medical Center – Hold RFB second step pre-proposal meeting, conclude the general contractor selection process and award the construction contract. Obtain project permits and environmental review. Prepare for project ground-breaking. Incorporate permit or plan changes into project budget and finalize project schedule with general contractor.</li> <li>➤ Penguin Water Filtration – Complete design development phase. Evaluate and</li> </ul>

## Metro Management Report: 3<sup>rd</sup> Quarter- FY 2009-2010 (1/1/10 – 3/31/10)

Budget program title	Budget program description	Major accomplishments for this reporting period	Major accomplishments/corrections for next quarter Items for management and Council attention/action
		<ul style="list-style-type: none"> <li>➤ Met with all Washington Park Alliance organizations to explain the Plan District concept and to seek their involvement or support of the process. All indicated tentative support.</li> </ul> <p><i>Construction Project Activities</i></p> <ul style="list-style-type: none"> <li>➤ Veterinary Medical Center (VMC)               <ul style="list-style-type: none"> <li>○ Incorporated value engineering and re-siting opportunities in the VMC design. Submitted updated construction document plan set and environmental review amendment to City of Portland with expected approval in May. The project cost estimate remains within the target budget.</li> <li>○ Developed and issued a two-step Request for Bids for the VMC general contractor. The first step of the process will identify general contractors with adequate prior experience to invite to bid on the project in step two.</li> <li>○ Negotiated a resolution with TriMet for the VMC construction activity impact to the MAX tunnel easement.</li> </ul> </li> <li>➤ Penguin Water Filtration               <ul style="list-style-type: none"> <li>○ Completed project schematic design in February, and discussed project scope and cost options with the Oregon Zoo Bond Advisory Group in March. Current scope estimates 97 percent water savings (approximately 6.8 million gallons saved) for a total project cost of \$1.73 million.</li> <li>○ Working through design development (on schedule).</li> <li>○ Identified the polar bear winter pool as the temporary exhibit space for penguins during construction; identified modifications required for the space to hold penguins.</li> <li>○ Evaluated renewal and replacement work to be coordinated with project construction.</li> </ul> </li> <li>➤ Water Main Pressure Reducing/Backflow Assembly –Awarded the architectural services design contract for the project.</li> </ul> <p><i>Project Management and Program Governance Activities</i></p> <ul style="list-style-type: none"> <li>➤ Held the first Oregon Zoo Bond Citizens’ Oversight Committee meeting on February 10, 2010.</li> <li>➤ Led five zoo campus tours for Metro Councilors, Oversight Committee members, Advisory Committee members and Metro</li> </ul>	<p>coordinate renewal and replacement funded work with the water filtration project construction.</p> <ul style="list-style-type: none"> <li>➤ Water Main Pressure Reducing/Backflow Assembly – Work with architect to develop building to house the water main assembly. Identify project construction schedule.</li> </ul> <p><i>Project Management and Program Governance Activities</i></p> <ul style="list-style-type: none"> <li>➤ Continue outreach for capital project management best practices.</li> <li>➤ Implement automated reporting for bond program expenditures and contract management.</li> <li>➤ Update the bond program communication plan.</li> <li>➤ The cash flow needs of the Veterinary Medical Center and the Penguin projects will require a bond sale around the beginning of next fiscal year. Finance and Regulatory Services staff is currently planning a \$15 million sale.</li> <li>➤ Begin development of program performance measures.</li> </ul> <p><i>Metro Council Action(s) Required</i></p> <ul style="list-style-type: none"> <li>➤ Land-Use – Advocate for the Plan District designation via outreach to City of Portland commissioners to support the assignment of appropriate level staff and to support innovative development alternatives in areas such as stormwater capture and use and energy production.</li> </ul> <p><b>Key Items for Metro Council Attention</b></p> <ul style="list-style-type: none"> <li>➤ The first meeting of the Zoo Bond Citizens’ Oversight Committee occurred on Feb. 10, 2010. The committee is finalizing their charter and will reconvene May 12.</li> <li>➤ Comprehensive Capital Master Planning – Developed and issued a Request for Proposals to procure an interdisciplinary consulting team with the primary objective of creating a Comprehensive Capital Master Plan that includes:               <ul style="list-style-type: none"> <li>○ Analysis, recommendations and a strategy for Metro to implement the specific bond projects, as well as sustainability initiatives and infrastructure improvements. This includes refining project scopes through schematic design.</li> <li>○ An overall schedule for all projects based on the optimal project sequencing, timing and estimated duration. This plan will include a schedule for each project.</li> <li>○ An overall bond budget and financing plan with cost estimates for each</li> </ul> </li> </ul>

## Metro Management Report: 3<sup>rd</sup> Quarter- FY 2009-2010 (1/1/10 – 3/31/10)

Budget program title	Budget program description	Major accomplishments for this reporting period	Major accomplishments/corrections for next quarter Items for management and Council attention/action
		<p>managers, explaining key bond program issues, challenges and opportunities.</p> <ul style="list-style-type: none"> <li>➤ Worked with Finance and Regulatory Services to refine the chart of accounts for bond program expenditures. The new structure will enable improved project tracking and reporting.</li> <li>➤ Drafted a communication plan modeled on the Natural Areas communication plan, which was recently favorably assessed by the Metro Auditor. Communications staff will assist with land-use and overall program outreach and communications. The draft is being updated.</li> <li>➤ Explored project management and reporting best practices for public bond programs.</li> </ul>	<p>project based on schematic designs. Adequate contingencies must be included based on the proposed site and complexity of each specific project. The plan will include direct, indirect and overhead costs; construction cost inflation; and assumed timing for cash in- and out-flows. Metro expects the consultant team to balance the final schematic designs for the specific bond projects, sustainability initiatives and infrastructure improvements with available resources.</p> <p><b>Senior Leadership Team Action(s) Required</b></p> <ul style="list-style-type: none"> <li>➤ Land-Use – Ongoing contact with upper-level administrators at the City of Portland to assist with Plan District discussions.</li> </ul>
<p>Zoo Visitor Experience <i>Teri Dresler</i></p>	<p>The Zoo Visitor Experience program represents the primary activities that occur at the zoo campus. Supporting the zoo’s mission statement, the zoo provides guests the opportunity for observation, discovery, and engagement of animals in naturalistic environments. To meet guest expectations, provide positive experiences, and to generate enterprise revenues, the zoo provides many services and activities, such as admissions, food services, campus security, facility maintenance, public events, marketing, and the zoo railway.</p>	<ul style="list-style-type: none"> <li>➤ New Zoo director started March 1, 2010.</li> <li>➤ The revenue gap has closed considerably in the last quarter; the Zoo has gone from \$1.4 million behind last year to date to \$510,000 behind. We will close the gap even further in the next quarter.</li> <li>➤ Spring Break was successful with record breaking attendance.</li> <li>➤ Numerous maintenance projects are underway to spruce the Zoo up for the summer season and our AZA inspection anticipated in July.</li> <li>➤ Operating the Zoo Train on nicer days during the warm spring has increased train revenue by 73.8% over the last year.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Job posting and hiring of a new Facilities Management Manager will take place, the first recruitment was unsuccessful in locating the ideal candidate.</li> <li>➤ Job posting and interviews of a new Business Operations Program Director (formerly Deputy Director of Operations) will take place.</li> <li>➤ The Dinosaur exhibit will open on May 22, 2010.</li> <li>➤ The Red Ape Reserve exhibit construction continues with an anticipated turn over to Living Collections for animal introductions in early June.</li> </ul> <p><b>Caution items for correction/monitoring</b></p> <ul style="list-style-type: none"> <li>➤ While year-to-date guest services revenue is \$510,061 behind same period last year, the FY 09-10 quarter is \$628,107 ahead of the FY 08-09 quarter.</li> </ul>
<p>Convention, Trade, Consumer Show <i>Jeff Blosser and Chris Bailey</i></p>	<p>Attract visitors to international, national and regional events</p>	<ul style="list-style-type: none"> <li>➤ OCC – Lighting project (Retrofit lighting project to switch to high efficiency lighting throughout OCC) is underway and soon should be on the street for bidding; moveable wall contract approved and moving forward with the first phase of refurbishment.</li> <li>➤ Expo Center - Based upon the PSU report, the Commission Budget Committee authorized funding in the FY 11 budget toward the execution of recommendations contained in the report.</li> <li>➤ Expo Center - Request for Quotes issued to replace Exhibit Hall C heating system.</li> <li>➤ Expo Center - Recycle/Diversion rate of 46% vs. 11.5% in FY 09.</li> </ul>	<ul style="list-style-type: none"> <li>➤ OCC <ul style="list-style-type: none"> <li>○ Finalize initial plan for “Leg up Program” Café project by April 2010 with program to be established and space refurbished this fall; opening by December of 2010. Program enables eligible first opportunity target area (FOTA) and Minority/Women/Emerging Small Business (MWESB) participants to have on-the-job training with Aramark. Café will operate out of the Metro Annex bldg and be funded with the new Aramark capital investment.</li> <li>○ Travel Portland two-year contract extension will go to the MERC Commission in May for discussion and action; current extension expires in June 2010.</li> </ul> </li> <li>➤ Expo Center <ul style="list-style-type: none"> <li>○ Staff will present implementation strategy for the PSU report to the</li> </ul> </li> </ul>

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Budget program title	Budget program description	Major accomplishments for this reporting period	Major accomplishments/corrections for next quarter Items for management and Council attention/action
			<p>Commission.</p> <ul style="list-style-type: none"> <li>○ Issue Marketing/Communications and a Website redevelopment/design Request for Proposal compatible with the PSU report.</li> <li>○ Completion of two-year Green Retrofit emergency lighting backup system in Exhibit Halls D and E.</li> <li>○ Installation of new heating system in Exhibit Hall C.</li> </ul> <p><b>Caution items for correction/monitoring</b></p> <ul style="list-style-type: none"> <li>➤ OCC <ul style="list-style-type: none"> <li>○ Convention attendance is strong; however, consumer shows are experiencing somewhat lower attendance, but we are seeing some being close to flat instead off 10% in this quarter.</li> </ul> </li> <li>➤ Expo Center <ul style="list-style-type: none"> <li>○ Number of consumer shows is slightly less than last year (down 5%); events are booked for fewer days and/or less facility space. Attendance down 9%.</li> <li>○ 31 events with 161,094 attendees this fiscal year vs. 33 events with 180,522 attendees 3rd Qtr FY 09.</li> <li>○ Food and Beverage revenues are slightly less than last year.</li> </ul> </li> </ul>
<p>Performing Arts, Arts and Culture (Budget program)  <i>Robyn Williams</i></p>	<p>PCPA is the cultural center for the region and Portland’s Cultural District. Contributing to a vibrant and culturally rich region</p>	<ul style="list-style-type: none"> <li>➤ Design and Engineering study for Schnitzer Concert Hall Renovation and new Main Street Connector Building continues; Final concept for Main Street was completed; preliminary cost estimates along with Schnitzer improvements obtained. Fundraising strategy launched with the Friends of PCPA.</li> <li>➤ Participated in City of Portland venue needs assessment. Final report being completed.</li> <li>➤ MERC FY11 budget completed and submitted.</li> <li>➤ PCPA Annual report in draft form.</li> <li>➤ Commercial office lessor Clarus Property Ventures-closed. Vacant space is being used as training room for PCPA. Looking at future rental opportunities as a reception/meeting space.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Work with Friends of the Performing Arts Center on capital campaign plan for ASCH/Main Street Project.</li> <li>➤ Receive I.A.A.M. (professional organization) benchmark report and begin analysis so as to assess where opportunities may be to improve operations, hold costs and increase revenues.</li> <li>➤ Finalize PCPA Annual Report. Will begin discussing how this can be used as an advocacy tool to better tell PCPA’s story in the community.</li> <li>➤ Assist in transition of MERC Business Office staff to Metro</li> </ul>